





Bharat Petroleum Corporation Ltd.

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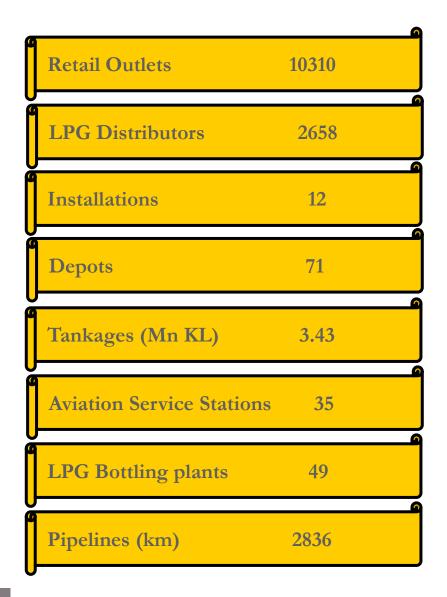
BPCL Group well positioned to improve earning with large downstream presence

Refining Capacity



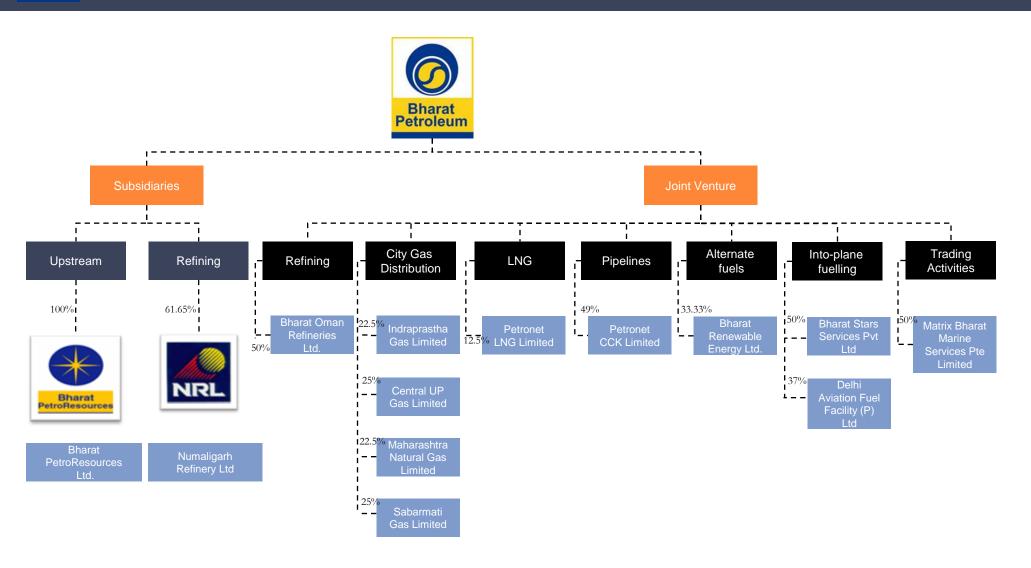
FY 2011-12

| Refining Share - 15.07% (installed capacity) | | |
|---|--|--|
| Crude Thruput -26.72 MMT | | |
| Market Share - 20.65% | | |
| Market Sales - 31.48 MMT | | |





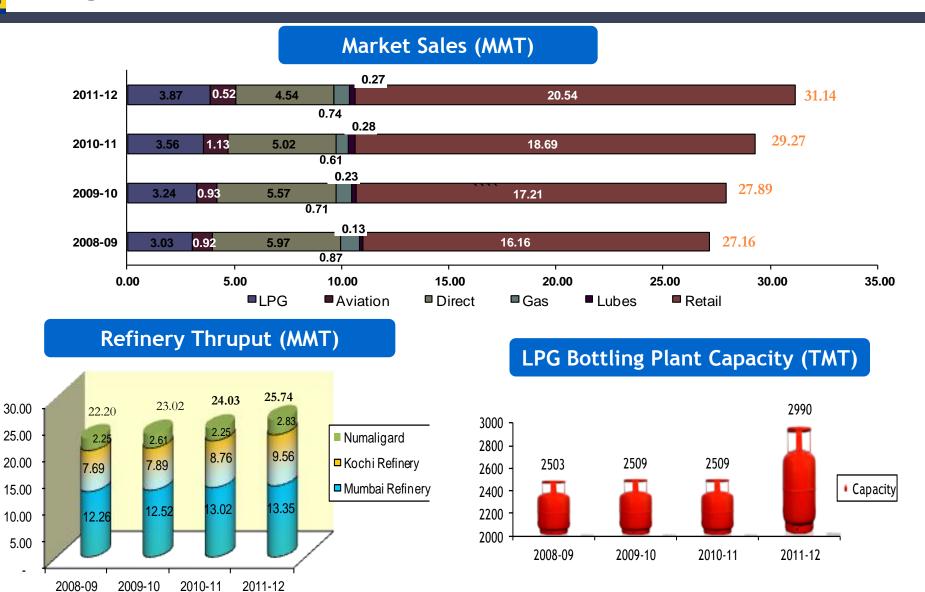
BPCL Group well positioned with wide network





Physical performance

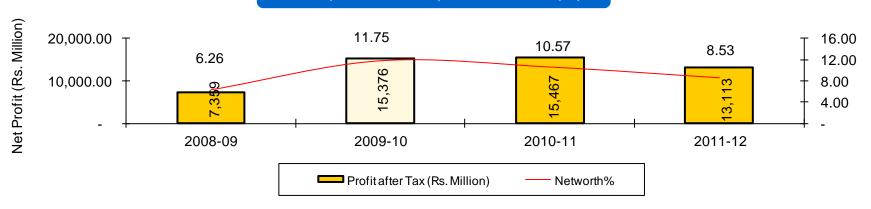
Market sales growth led by auto fuels, higher production to cater rising sales



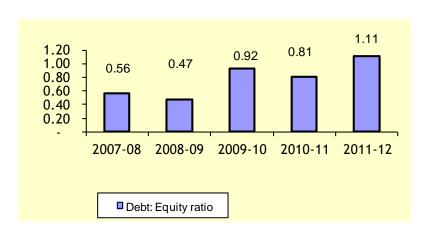


Financial Performance

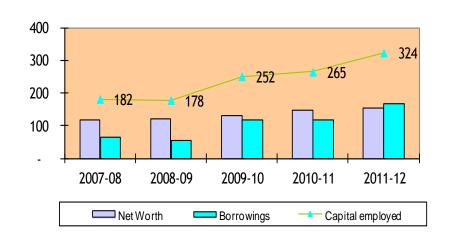
PAT (Rs. Million)/Networth (%)



Adjusted Debt-Equity Ratio



Adjusted Capital Employed (Rs. Billion)





Group Performance Highlights

| Physical Performance | 2011-12 | 2010-11 |
|---------------------------------|---------|-----------------|
| Crude Throughput (in MMT) | 26.72 | 24.03 |
| Market Sales (in MMT) | 31.48 | 29.58 |
| | | ₹ Crores |
| Sales/ Income From Operations | 223,139 | 165,968 |
| PBDIT | 6,269 | 5,986 |
| Less: Depreciation | 2,411 | 1,891 |
| Less: Interest | 2,229 | 1,266 |
| Profit/(Loss) Before Tax | 1,599 | 2,829 |
| Less: Tax | 748 | 1,087 |
| Profit/(Loss) after Tax | 851 | 1,742 |
| Less: Minority Interest | 70 | 107 |
| Net Profit/(Loss) for the Group | 781 | 1,635 |
| Earnings per Share (₹) | 21.60 | 45.22 |



Upcoming projects – Investment of over Rs. 40,000 crores over next 5 years

- ➤ Kochi Refinery Expansion & Upgradation
- Kochi Foray into Niche Petrochemicals
- Funding for upstream developments and new assets
- Mumbai Refinery Upgrade/de-bottlenecking
- Bina Refinery Creeping Expansion
- > Investments in Gas
- Retail: Network expansion with infrastructure growth and upgradation
- Expansion of marketing infrastructure across all business areas

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Projects completed to deliver better quality fuels

KOCHI CEMP - Rs. 4,600 crore

- Production of auto fuels conforming to Euro III IV norms
- Capacity expansion by 40,000 bpd (2 MMTPA)
- All units are commercially commissioned

OTHER PROJECTS

- Bina Dispatch Terminal
- Bina Kota Pipeline
- Refregerated LPG storage and Handling facilities at JNPT & Uran LPG plants commissioned



Consolidation in retail fuel segment has led the market share growth

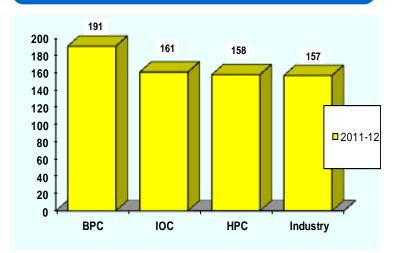
Achievements

- ■FY 2011-12 sales 20.54 MMT of retail fuels, Growth of 9.88% YOY
- ■Throughput per outlet of 191 KL / month during 2011-12, and 1838 outlets achieved throughput of > 300 kl/pm (13% higher than previous year)
- Market leaders in alternate fuels

Strategies

- Strategic expansion on highways
- Concentrated focus on rural expansion
- Commissioning of new outlets in high growth markets
- Premium fuels, Loyalty programs, value added services

Thruput per Outlet BPC Vs. Industry (KL)



Market Share of MS & HSD

- MS > 27.80%
- HSD > 27.80 %





Initiatives driven by innovative ideas - Able to capture customer imagination and build brands



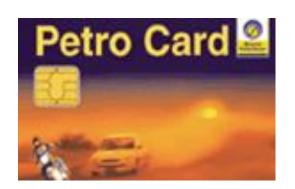
- Petro Card Customers > 1.115 mn
- Smart Fleet Card Customers > 1.314 mn
- Annual Turnover > Rs. 15,888crore



- ■182 In & Out stores
- Annual Turnover growth of 6.60% to Rs.173 crore



- •Allied Retail Business (ARB) annual growth by 2.10 %, with a turnover of Rs. 385 crore
- ARB covers C-Stores, Quick Service
 Restaurants, Financial and travel related
 services
- 470 ATMs in alliances with 28 banks
- The 108 ARB restaurants
- 34 ARB restaurants with turnover of more than Rs. 50 lacs



LPG

- Domestic LPG customers touched 34.5 million mark
- Auto LPG sales annual turnover of 54 TMT
- Beyond LPG registered
 Turnover of Rs. 900 crore
 during 2011-12 against Rs.
 800 crore during 2010-11
- Selling large variety of nonfuel products



Bina Refinery - Inaugurated by Prime Minister of India

- Bharat Oman Refineries Limited (BORL) -BPCL Interest 49% with 120,000 bpd (6 MMT) Refining capacity at BINA
- State of art technologies High Nelson Complexity Index 9.1
- SPM, Crude Oil Terminal, 935-km cross country crude oil pipeline from Vadinar to Bina (VBPL) have been commissioned
- Currently operating at around 90% capacity utilization and full fledge utilization expected from Q2FY13 onwards

INDIA **BHARAT OMAN** Himanchal Pradesh NRL Refinery Orrisa Mumbai Refinery Andhra Pradesh Kochi Refinery Pondicherry

Bina refinery to consolidate refining portfolio required to support downstream retailing market in Northern India.

Pipelines:



Global upstream Footprint.... BPRL Today

- 28 Blocks (11 in India & 17 overseas)
- 7 Countries
- 15 Geological Basins
- 10 Operators

Global Presence



- 9 Discoveries
- •6 in Mozambique
- •2 in Brazil
- •1 in Indonesia
- •5 successful appraisals
- 2 successful flow tests

Discoveries



• Investment : Rs 3300 crs

(India: Rs 325 crs)

• Commitment : Rs 7800 crs

• Total Outlay: Rs12,500 crs

(till 15-16)

Investments



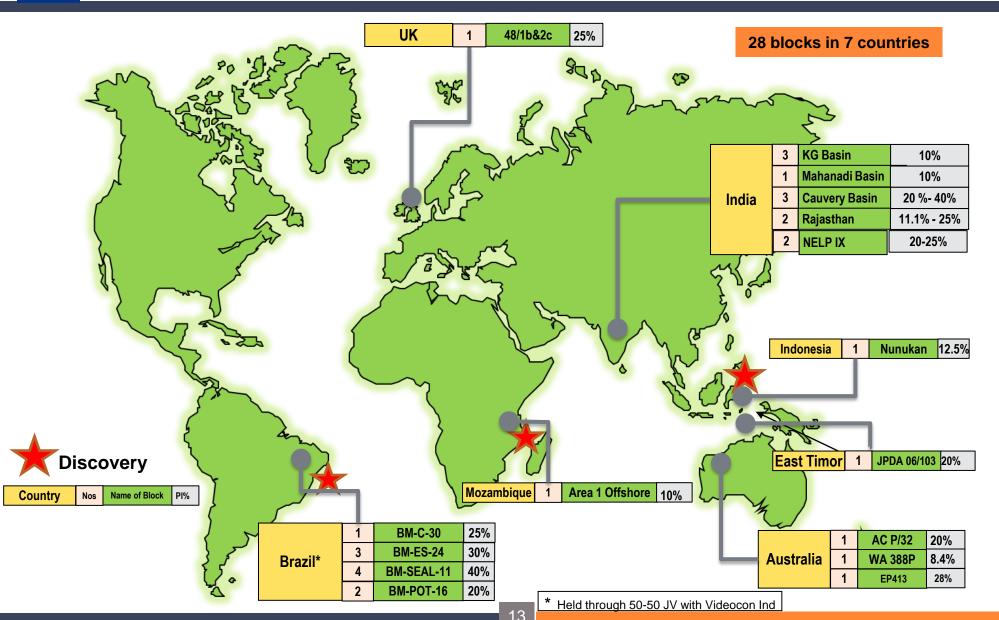
- Mozambique moving toward monetization: 5 discoveries being appraised.
- Pre-FEED Study on LNG Terminal
- Brazil 2 discoveries under appraisal

Monetization





BPRL's spread around the world





Success story in the upstream oil and gas sector with more to come

| Country | Brazil | Mozambique | Indonesia | |
|-----------------|---|--|--------------------------|--|
| Basin (Well) | Campos & Sergipe-Alagoas | Rovuma | Nunukan – Tarakan | |
| HC Type | Oil and Light HC | Gas | Oil and Gas | |
| | Wahoo : 65 mts of light Oil | "Prosperidade" Complex: 17 to 30 plus TCF Recoverable Resources | More than 40 mtrs of pay | |
| Pay zones | Barra : 34 mts of light hydrocarbons | 2. Golfinho:7 to 20 plus TCFRecoverable Resources | | |
| | | 3. Tubarao : 34 mtrs pay | of | |



Strategic changes are ongoing.....

- Fine tune organizational structure, people processes and organizational energy, mindsets and behaviour Project Caliber
- Project WIN Build cost competitiveness and value DNA across BPC
- Dream Project Paving way for infrastructure growth
 - Pipelines
 - LPG import facilities, Retail Depots and tankages
 - Refinery expansions and upgradation
 - Well planned upstream investments
 - Kochi Niche entry into Petro-chem business

BPC fully poised to participate in the overall economic growth and financially secure to take major investment decisions



International Awards and Accolades

- 1 BPCL has secured 272nd ranking during 2011 in the prestigious list of Fortune Global 500
- K BPCL Corporate website bagged the first prize in the category 'Most user friendly website' (editors choice) in the India eGov 2.0 Awards 2010.
- Bharat Petroleum Brand was valued at \$ 2.95 billion and placed at 7th position among top Ten Company Brands of India R
 - Mumbai Refinery has achieved a unique and enviable record of getting the "Performance Excellence Award" under the Ramkrishna Bajaj National Quality Award (RBNQA) consecutively for 5 times in a row, every time improving the overall score for the seven criteria that are evaluated.
- BPCL bagged the 'CIDC Vishwakarma Award' for the second time in a row for Corporate Social Responsibility. R
 - BPCL Mumbai Refinery was declared as the winner of the "Nasscom IT User Awards 2012" under the "Energy Oil & Gas Sector" category for implementation of the "Business Performance Management and Intelligence" system.
- BPCL was presented with the EFI National Award for Excellence in Employee Relations -2011.
- 8 BPCL won the SAP Ace Awards 2011 in the 'Best Run - Supply Chain' category.
- BPCL has been awarded the 'Aqua Excellence Award 2011' for 'Outstanding Contribution towards the cause of water Public Sector' at the V World Agua Congress
 - BPCL was awarded a Commendation Certificate by CII-EXIM Bank for their 'Strong Commitment to Excel on the Journey Towards Business Excellence.'
 - Our Loyalty Programs, PetroBonus and SmartFleet, were awarded in the 5th Loyalty Awards as the best amongst the loyalty programs in the Oil & Gas Sector at the Loyalty Summit partnered by AIMIA, LoyaltyOne and PAYBACK, major international loyalty marketing companies.
 - Bagged the coveted award of the "Industry Contributor" at the Prepaid Awards India ceremony in recognition of the efforts in maintaining world class initiatives which enhance the customer experience.
 - Mr. R. K. Singh, was awarded the OceanTEX 2012 Leadership & Excellence Award for outstanding achievement in oil refining. The Award was in recognition of the efforts to propel BPCL into a whole new era of growth and help the country move closer to the goal of becoming Asia's refining hub
 - BPCL walked away with two prestigious Communication Awards at the Annual Association of Business Communicators of India (ABCI) Awards, lifting the Bronze Awards for our Inhouse Publication, Journeys and our Corporate Brochure.
 - BPCL has been conferred with the 7th BML Munjal Award for excellence in learning and development



Conclusion







Backward integration in Upstream



Consolidate Existing
Business





New Refining Capacity

BPCL is well poised to have a bigger play in the energy sector



Thank You





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