



Eveready Industries India Ltd.
REGD. OFFICE: 2, Rainey Park, Kolkata - 700 019
CIN: L31402WB1934PLC007993

Date: 30th April 2026

The National Stock Exchange of India Ltd. Exchange Plaza, C-1, Block G, Bandra Kurla Complex Bandra (E), Mumbai - 400 051 [Symbol: EVEREADY]	BSE Limited Phiroze Jeejeebhoy Towers, Dalal Street Mumbai - 400 001 [Scrip Code: 531508]	The Calcutta Stock Exchange Limited 7, Lyons Range Kolkata - 700 001 [Scrip Code: 000029]
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Dear Sirs/Madam,

Sub: Investor Presentation

Pursuant to Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find enclosed an Investor Presentation – Q4 FY26 on the Audited Financial Results (standalone and consolidated) of the Company for the quarter and financial year ended 31st March 2026.

The presentation is being made available on the website of the Company i.e. www.eveready.in.

This is for your information and record.

Thanking you,

Yours sincerely,
For Eveready Industries India Limited

Shampa Ghosh Ray
Company Secretary

Encl: as above



Eveready Industries India Limited

Q4 FY26 Investor Presentation

April 2026

POWER UP

ACCELERATE



INNOVATE

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Core Strategic Pillars



Q4 FY26 Financial Highlights



Business Performance



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Demand Outlook

- Improving demand environment led by rural; urban continues to recover
- Monsoon variability to shape consumption momentum and growth

- Elevated input costs and currency volatility may pose operating risks
- High competitive intensity continues while execution remains key

Operating Environment

Trade Channel

- Growth supported by channel expansion despite selective pricing actions
- Alternate channels - sustaining momentum

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Accelerate



Premium portfolio backed by new greenfield facility

Collaborate



Distribution revamped for efficiency and profitability

Innovate



Driving category-wide innovation through dedicated R&D

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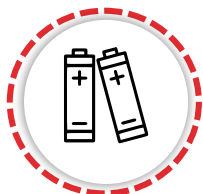


About Us

Segmental contribution to topline – Q4 & FY26



Batteries



INR 224.1 Crs | **67 % Revenue**

8.6 % YoY Growth

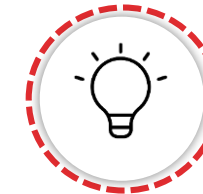
Flashlights



INR 29.2 Crs | **9 % Revenue**

3.3 % YoY Growth

Lighting



INR 80.5 Crs | **24 % Revenue**

17.0 % YoY Growth

Q4 FY26

INR 971.9 Crs | **65 % Revenue**

9.3 % YoY Growth

INR 179.7 Crs | **12 % Revenue**

3.1 % YoY Growth

INR 341.0 Crs | **23 % Revenue**

8.1 % YoY Growth

FY26

Q4 FY26 – Profit & Loss statement



INR Crore	Q4 FY26	Q4 FY25	Y-o-Y (%)	FY26	FY25	Y-o-Y (%)
Revenue	327.2	299.0	9.4 %	1455.4	1,344.5	8.2 %
EBITDA	28.7	25.9	10.7 %	167.5	153.9	8.9 %
EBITDA Margin (%)	8.8 %	8.7 %		11.5 %	11.4%	
Profit before exceptional items and tax	16.1	12.2	32.7 %	118.3	98.5	20.1 %
<i>Exceptional items #</i>	102.7	-		48.6	-	
Profit before Tax	118.8	12.2		166.9	98.5	
Profit after Tax	141.8	10.4		171.5	82.4	
<i>PAT Margin (%) of Revenue</i>	43.3 %	3.5 %		11.8 %	6.1%	

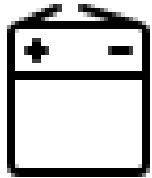
PAT includes exceptional items:

- **Income:** (Q4 26) INR 105.2 crore from transfer of leasehold rights, including built-up structures and attached fittings for Plot B1 located at the Noida plant
- **Expense:** (FY 26) INR 32.3 crore for non recurring ex-gratia to workmen on separation (Impact: Q1 - 7.1 crore ; Q2 – 22.7 crore; Q4 – 2.5 crore)
- **Expense:** (FY 26) INR 15.0 crore towards settlement with the claimant for arbitration proceeding in September 2025.
- **Expense:** (FY 26) INR 9.4 crore for incremental liability towards employee benefit obligations , as per the ‘ New Labor Codes’ rules effective November 21, 2025



Targeted financial and operational actions to unlock balance sheet strength

Alkaline Portfolio Capacity Build-out



Jammu – India’s only operating facility commissioned with a peak capacity of 360 Mn

Non core asset divestment and capital efficiency



Noida land divestment in progress; long standing KKR matter resolved

Debt reduction journey continues



Closing net debt: 178 Crore (Post Jammu facility funding and 100+ crore repayment)



India's Only Operational Alkaline Battery Manufacturing Plant at Jammu

- Inaugurated by Shri Manoj Sinha, the Hon'ble Lieutenant Governor of the Union Territory of Jammu and Kashmir on 22nd April 26.



STRATEGIC CAPACITY EXPANSION

Commissioned ~INR 200 crore alkaline battery manufacturing facility in Bari Brahmana, Jammu

SUPPLY CHAIN RESILIENCE

Supporting margins and supply chain resilience through localization

SUSTAINABLE IMPACT

At scale, 500+ jobs with ESG focus spanning solar, water harvesting and zero discharge operations

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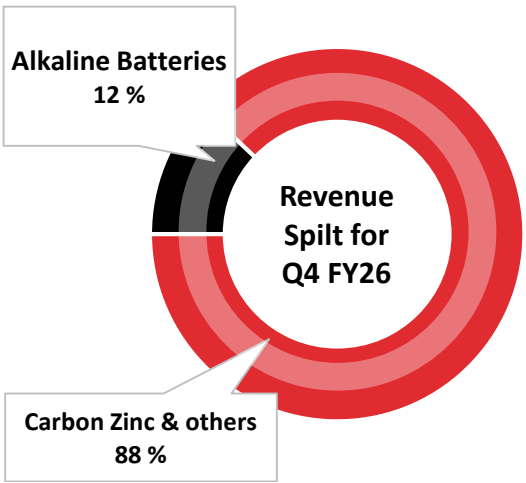
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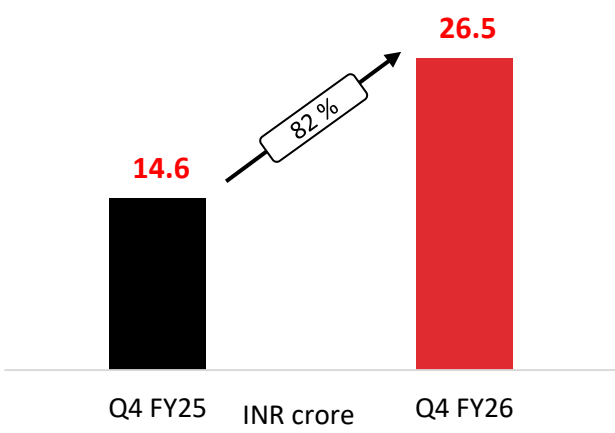
Batteries (Q4 FY26)



Segmental Split



Revenue Growth in Alkaline Segment



- **Carbon-Zinc**
 - Value growth driven by the increased product prices
 - Continued relevance in mass and replacement-driven segments
- **Alkaline**
 - Local manufacturing kicks off at Jammu; to enhance supply chain resilience
 - Price increases implemented in Alkaline and premium Alkaline products
- **Overall**
 - Dry cell market share steady at 52%
 - Tactical price increase to continue to offset inflationary headwinds

POWER STRONGER LASTS LONGER

EVEREADY

GIVE ME POWER. GIVE ME RED

India's No. 1 Battery

NOW WITH **3X QUALITY BOOST**

LEAKPROOF

STRONG METAL BODY

EVEREADY

SUPER HEAVY DUTY

3X 3RD POWER

100 TEST CERTIFIED

3 YEARS SHELF LIFE

MADE IN INDIA

India's No. 1 BATTERY

EVEREADY ULTIMA PRO

POWER UP LIKE A PRO

800% LONGER LASTING*

India's No. 1 BATTERY

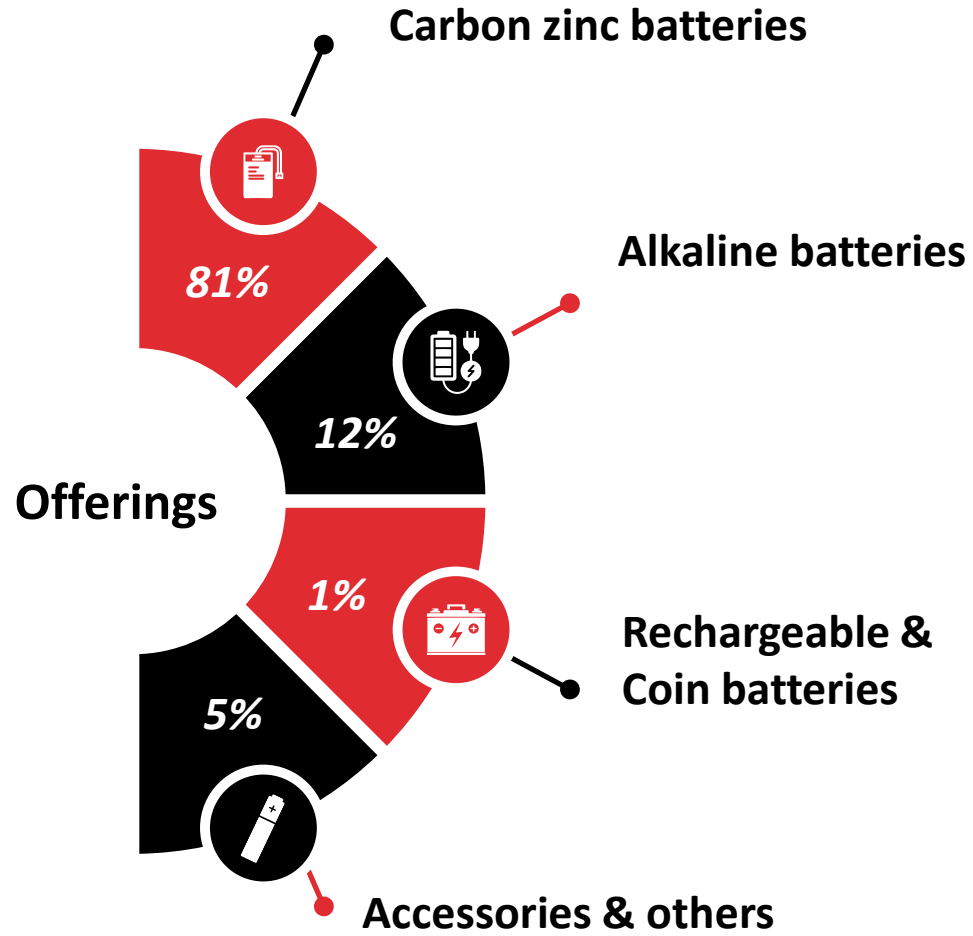
MADE FOR POWERFUL GADGETS

Gaming Controllers, Robot Toy, Medical Monitors, Beard Trimmer

#Claim as per Nielsen IQ Retail Index Data for the period MAT Oct 2024 in the Battery Category

*800% longer lasting than IS8144:2018 R6P standard for pulse test. Results may vary as per device or usage pattern.

Batteries – Portfolio



1.3 billion+ Dry cell batteries sold annually

Batteries – Transformation through innovation

Scaling up with High-Performance Alkaline and adjacent innovation



Core

Engineering Tomorrow's Portfolio

Adjacencies

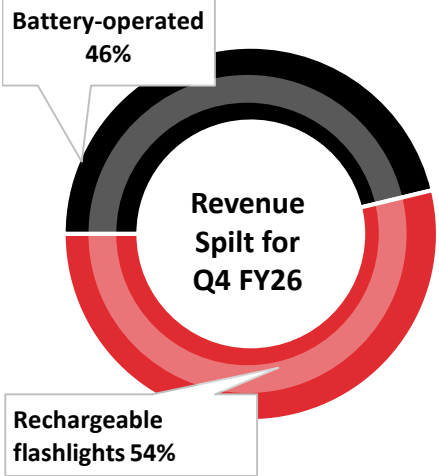


Strengthening the core while building future-ready adjacencies

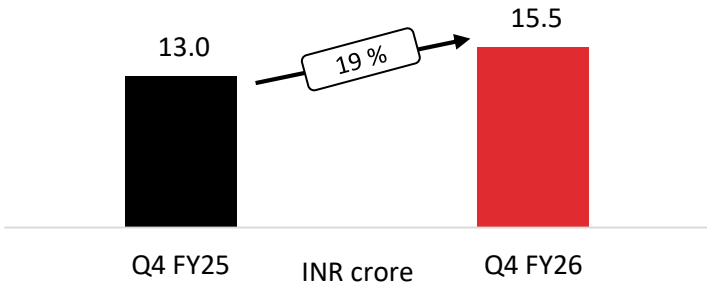
Flashlights (Q4 FY26)



Segmental Split



Revenue Growth in Rechargeable Segment



- **Battery-operated**
 - Serves mass and replacement demand, supporting core usage.
 - Volume softening continues amid category maturity and rechargeable transition
- **Rechargeable (RFL)**
 - Value realization improving, led by a shift towards higher-value offerings
 - Premiumization driving margins and overall mix improvement
- **Overall**
 - Portfolio aligned towards premium and rechargeable offerings
 - NPD continues to anchor consumer engagement

Portfolio splits basis value performance

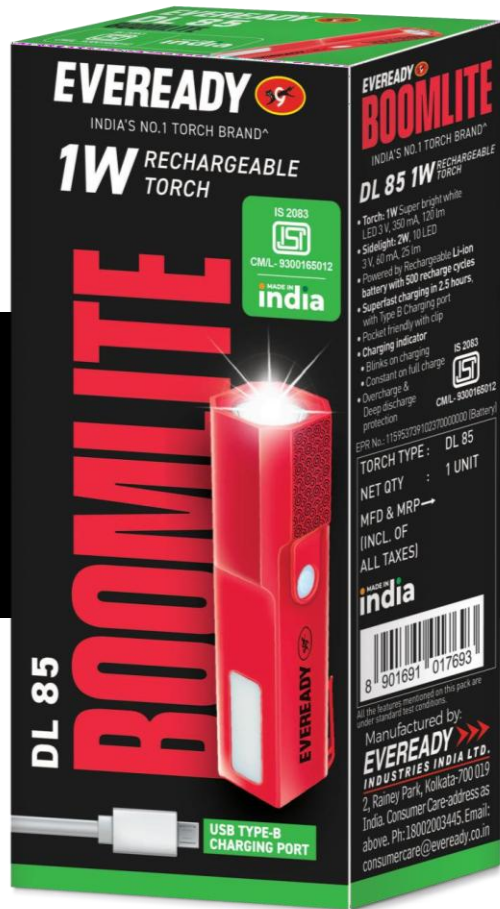
17 million+ flashlights sold annually

Innovative Leap in Flashlights

Leading the Charge: The Future of the Market is Rechargeable – Now BIS Certified

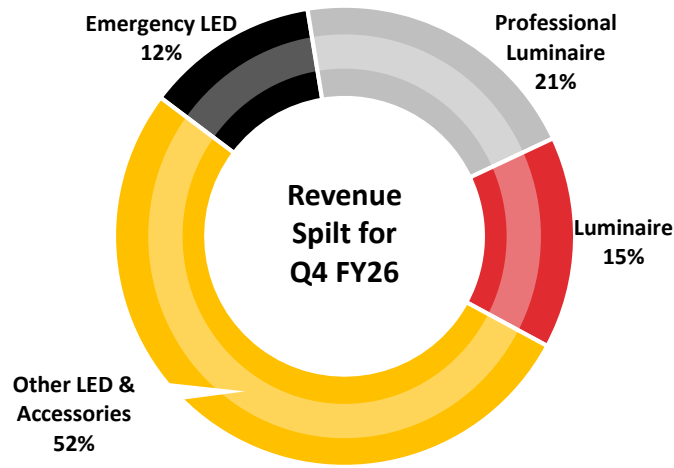


Shaping the Future Portfolio for Maximized Value



Lighting (Q4 FY26)

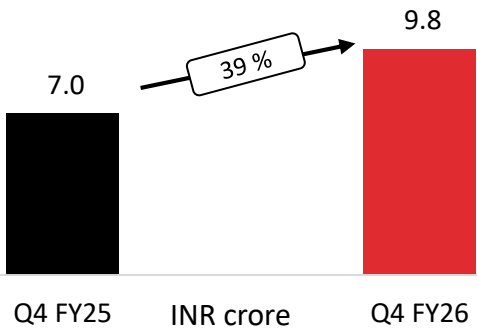
Segmental Split



- Value erosion tapering off, overall value growth signaling recovery
- Strong volume growth across subcategories; Emergency LED’s volume up by 60%
- MCBs, wires, and accessories launched earlier this year, supporting diversification.

Revenue Growth in rechargeable LED’s

Revenue: Emergency LED



Delivering Next-Generation Lighting Solutions



Targeting faster revenue growth: focus on premium offerings

Targeted Innovation for Higher Value

COLORWAVE MULTICOLOUR PANEL
One Panel. Many Moods. Infinite Style.

EVEREADY
COLORWAVE LED PANEL
12W

- INTERDIMMABLE
- SLIM DESIGN
- UP TO 160° PROTECTION

HIGHBAY WITH BATTERY BACKUP

BATTERY BACKUP 2 Hrs. @20% Light output

EVEREADY

 WATTAGE 80W, 100W, 120W, 150W	 EFFICACY 120 lm/Watt	 BEAM ANGLE 60°	 CCT 5700K	 SURGE PROTECTION UP TO 5kV INBUILT + 10kV EXTERNAL
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GIVE ME POWER, GIVE ME RED

EVERPROTECT RECTOCHARGE SPIKE GUARD

Unlocking growth through high-impact consumer campaigns



EVEREADY
ULTIMA X **TRANSFORMERS**

MOST ICONIC & POWERFUL ROBOT FRANCHISE IN THE WORLD

Unlocking growth through high-impact consumer campaigns



EVEREADY
GIVE ME POWER.
GIVE ME RED.

ICC T20
MEN'S T20
WORLD CUP

POWERING UP ACTION
AT THE ICC T20 WORLD CUP 2026

WATCH OUT FOR
EVEREADY ULTIMA AD

JioHotstar

THIS FEB - MARCH

EVEREADY
LIGHTING

THIS SEASON'S
BIGGEST BLOCKBUSTER
JUST GOT MORE POWERFUL

CATCH
EVEREADY
ULTIMA
ALKALINE

ON THE BIG SCREEN WITH
DHURANDHAR 2

IN CINEMAS: 19TH MARCH, 2026 ONWARDS



IN PARTNERSHIP WITH



Cautionary note concerning forward-looking statement

Certain statements made in this presentation relating to the Company's objectives, projections, outlook, expectations, estimates, among others may constitute 'forward-looking statements' within the meaning of applicable laws and regulations. Actual results may differ from such expectations, projections etc., whether express or implied. These forward-looking statements are based on various assumptions, expectations and other factors which are not limited to, risk and uncertainties regarding fluctuations in earnings, competitive intensity, pricing environment in the market, economic conditions affecting demand and supply, change in input costs, ability to maintain and manage key customer relationships and supply chain sources, new or changed priorities of trade, significant changes in political stability in India and globally, government regulations and taxation, climatic conditions, natural calamity, commodity price fluctuations, currency rate fluctuations, litigation among others over which the Company does not have any direct control. The company cannot, therefore, guarantee that the 'forward-looking' statements made herein shall be realized. The Company, may alter, amend, modify or make necessary corrective changes in any manner to any such forward looking statement contained herein or make written or oral forward-looking statements as may be required from time to time based on subsequent developments and events

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About Eveready Industries India Limited



With a legacy of over 100 years, Eveready Industries India Ltd. (NSE Symbol: EVEREADY, BSE Scrip Code: 531508, CSE Scrip Code 000029) is a household name in batteries and flashlights, with emerging presence in lighting. Eveready products were first sold in India in 1905, which marked the beginning of the Eveready adventure. The Company, which was founded in 1934, quickly rose to the top of the dry cell battery market. It is a leading brand in enhancing people's quality of life with innovative, transportable energy and lighting solutions.

With over 50% of the market share in India, Eveready has long become a name associated with batteries and a reliable leader in the sector. "Give Me Red" legendary brand campaign's three words, became a well-known youth catchphrase 25 years ago, making advertising history in India. The Company's manufacturing facilities are spread across 6 locations, namely Matia, Lucknow, Haridwar, Maddur, Kolkata and Jammu, and they are equipped with globally benchmarked technology platforms and follow the best-in-class operating standards, with relentless focus on quality (ISO 9000), environmental best practices (ISO 14000) and rapid adoption of technology. The Company has a Research and Development (R&D) facility which is approved by the Department of Scientific and Industrial Research (DSIR), Ministry of Science and Technology, Government of India.

For more information, please visit www.eveready.in OR contact:

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Thank You

