



Date: 5th February 2026

The National Stock Exchange of
India Ltd.
Exchange Plaza, C-1, Block G,
Bandra Kurla Complex
Bandra (E), Mumbai - 400 051
[Symbol: EVEREADY]

BSE Limited
Phiroze Jeejeebhoy
Towers, Dalal Street
Mumbai - 400 001
[Scrip Code: 531508]

The Calcutta Stock Exchange
Limited
7, Lyons Range
Kolkata - 700 001
[Scrip Code: 000029]

Dear Sirs/Madam,

Sub: Investor Presentation

Pursuant to Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find enclosed an Investor Presentation – Q3 FY26 on the Unaudited Financial Results (standalone and consolidated) of the Company for the quarter and nine months ended 31st December 2025.

The presentation is being made available on the website of the Company i.e. www.evereadyindia.com.

This is for your information and record.

Thanking you,

Yours sincerely,
For Eveready Industries India Limited

Shampa Ghosh Ray
Company Secretary

Encl: as above



Eveready Industries India Limited

Q3 FY26 Investor Presentation

5th February 2026

POWER UP

ACCELERATE



INNOVATE

Contents



Business Environment



Core Strategic Pillars



Q3 FY26 Financial Highlights



Business Performance



About Us

Contents



Business Environment



Core Strategic Pillars



Q3 FY26 Financial Highlights



Business Performance



About Us

Demand & Consumption Trends

- Core portable power categories remain essential and resilient
- Usage across urban, rural & mobility-led applications support steady demand

- Operating environment stable across categories
- Input cost and pricing pressures persist in select segments, largely controlled

Operating Environment

Distribution network

- Distribution continues to deliver sustained growth across channels
- Execution strength supported by pan-India reach & frontline optimization

Contents



Business Environment



Core Strategic Pillars



Q3 FY26 Financial Highlights



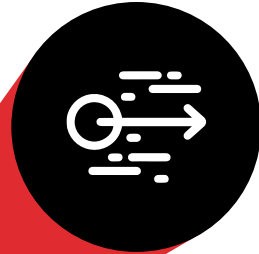
Business Performance



About Us

Core Strategic Pillars

Accelerate



Premium portfolio backed by upcoming greenfield facility

Collaborate



Distribution revamped for efficiency and profitability

Innovate



Driving category-wide innovation through dedicated R&D

Contents



Business Environment



Core Strategic Pillars



Q3 FY26 Financial Highlights



Business Performance



About Us

Segmental contribution to topline – Q3 & 9M FY26



Batteries



Q3 FY26
INR 252.1 Crs | **67% Revenue**

11.1% YoY Growth

9M FY26
INR 747.7 Crs | **64% Revenue**

9.5% YoY Growth

Flashlights



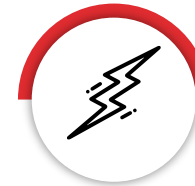
Q3 FY26
INR 35.5 Crs | **9% Revenue**

(5.5)% YoY Growth

9M FY26
INR 150.5 Crs | **13% Revenue**

3.1% YoY Growth

Lighting



Q3 FY26
INR 89.5 Crs | **24% Revenue**

10.5% YoY Growth

9M FY26
INR 260.4 Crs | **23% Revenue**

5.6% YoY Growth

Q3 FY26 – Profit & Loss statement



INR Crore	Q3 FY26	Q3 FY25	Y-o-Y (%)	9M FY26	9M FY25	Y-o-Y (%)
Revenue	367.2	333.5	10.1%	1128.2	1045.5	7.9%
EBITDA	33.3	29.5	13.0%	138.8	126.7	9.6%
EBITDA Margin (%)	9.1%	8.9%		12.3%	12.1%	
Profit before exceptional items and tax	21.6	15.9	35.8%	102.2	86.4	18.3%
<i>Exceptional items #</i>	9.4			54.2		
Profit before Tax	12.2	15.9		48.0	86.4	
Profit after Tax	7.5	13.1		29.8	72.0	
<i>PAT Margin (%) of Revenue</i>	2.0%	3.9%		2.6%	6.9%	

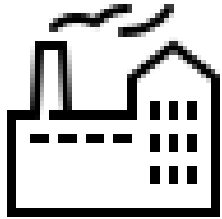
PAT includes exceptional items:

- INR 9.4 crore (Q3) recognized as incremental liability towards employee benefit obligations, as per the 'New Labor Codes' rules effective November 21,2025.
- INR 29.8 crore (9M) for non recurring ex-gratia paid to workmen on separation (Q2 impact – INR 22.7 crore ; Q1 impact – INR 7.1 crore)
- INR 15.0 crore (9M) crore towards settlement with the claimant for arbitration proceeding in September 2025.

Balance Sheet Strengthening and enhanced resilience



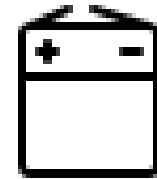
Non-core Asset Realignment



Divestment aiding Debt Reduction



Alkaline Portfolio Capacity Build-out



**Manufacturing footprint
optimization for better
productivity and efficiency**

**Board approval for Noida
land divestment in line
with fiscal prudence**

**Jammu greenfield plant
progress on track for
completion by end of
current fiscal year**

Contents



Business Environment



Core Strategic Pillars



Q3 FY26 Financial Highlights



Business Performance

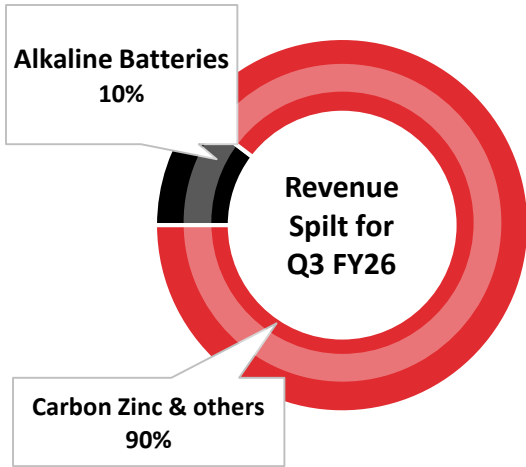


About Us



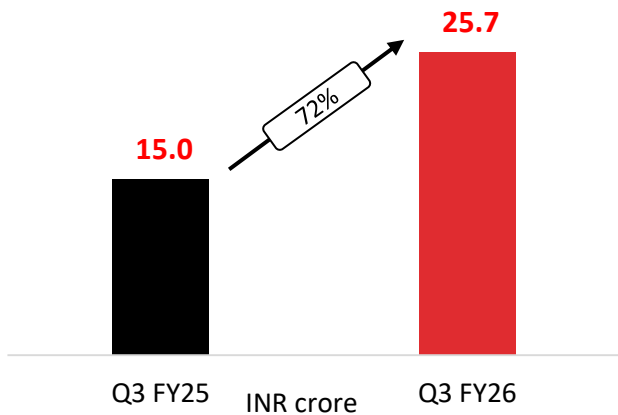
Batteries (Q3 FY26)

Segmental Split



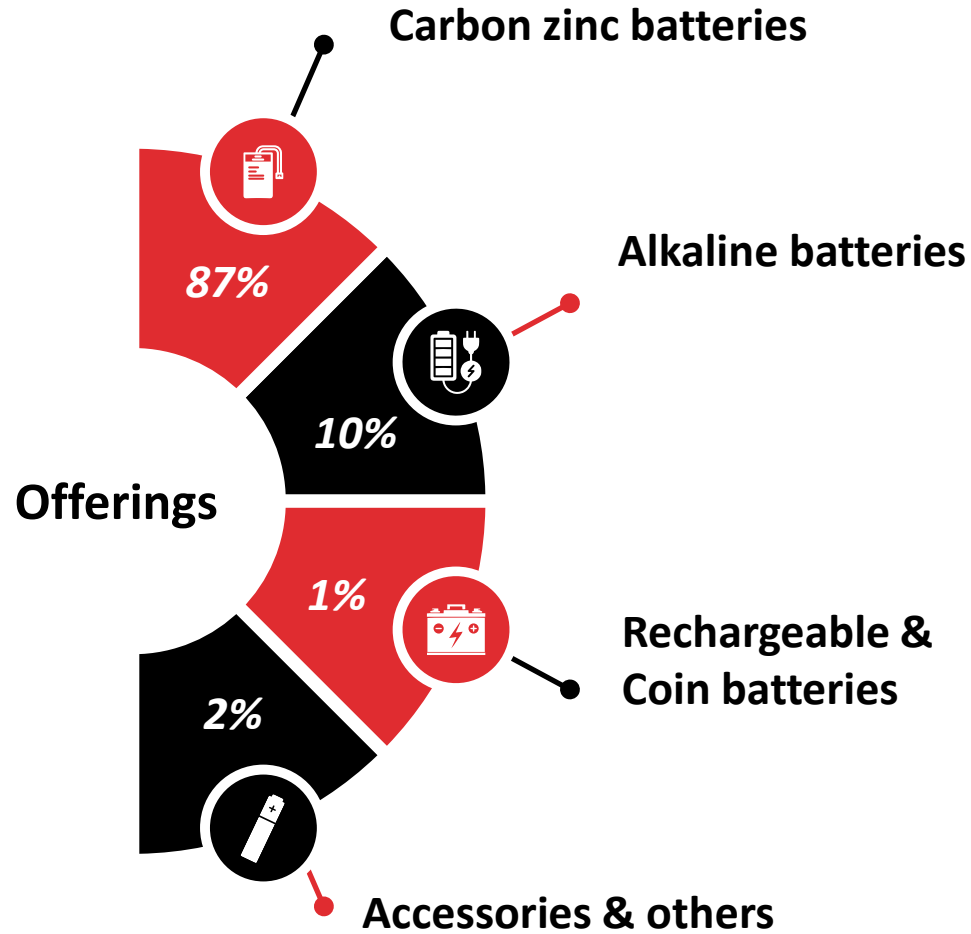
- **Carbon-Zinc**
 - Volumes stable; mass-market demand continues
 - Category remains cash-generative
- **Alkaline**
 - Strong volume growth driven by reach expansion
 - Alkaline share gain trajectory continues at 19% exit Dec 25
- **Overall**
 - Q3 FY26 dry cell market share steady at 52%
 - Tactical price increase action initiated during the quarter

Revenue Growth in Alkaline Segment



*400% longer lasting than IS 8144 - 2018 RFP standard for motor/Toy. Results may vary as per device or usage pattern.
#Claim as per NielsenIQ Retail Index Data for the period MAT Sep 2023 in the Battery Category.

Batteries – Portfolio



1.3 billion+ Dry cell batteries sold annually

Batteries – Transformation through innovation

Scaling up with High-Performance Alkaline and adjacent innovation



Core

Engineering Tomorrow's Portfolio

Adjacencies

POWER UP CELEBRATIONS WITH INDIA'S MOST LOVED BATTERY!

EVEREADY
GIVE ME POWER. GIVE ME RED.

HEAVY DUTY LEAKPROOF
EVEREADY

NOW WITH
2X QUALITY BOOST

2X EMD POWER* | **300 TESTS CERTIFIED*** | **12 YEARS SHELF LIFE***

*Based on in-house test report. | *Best before 24 months from MFD. | *2 times performance with respect to AAT test as per IS 8144 - 2018 R65 standard
*Claim as per Nielsen IQ Retail Index Data for the period. MAT Oct 2024 in the Battery Category.

MADE IN INDIA
India's No.1 BATTERY

SAY GOODBYE TO **MOSQUITOES**

EVEREADY
GIVE ME POWER. GIVE ME RED.

- PLUG-IN CHARGING
- ERGONOMIC GRIP

EVEREADY **ULTIMA**

Certified Safe Charging
Power You Can Trust

- IC Protection
- Overcharging Protection
- Short Circuit Protection
- Deep Discharge Protection

BIS Certified

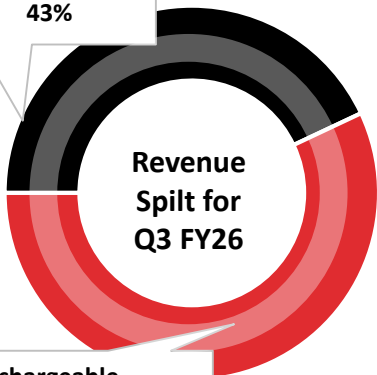
Strengthening the core while building future-ready adjacencies

Flashlights (Q3 FY26)



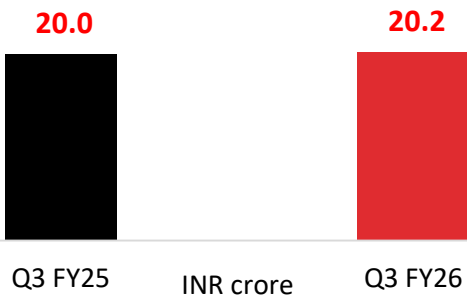
Segmental Split

Battery-operated
43%



Rechargeable
flashlights 57%

Revenue Growth in Rechargeable Segment



Portfolio splits basis value performance



- **Battery-operated**
 - Volumes moderated due to category maturity
 - Continues to serve mass and replacement demand
- **Rechargeable (RFL)**
 - Revenue driven by rising consumer preference
 - Higher value products improving mix
- **Overall**
 - Rechargeable flashlights contribute ~57% of revenue
 - Portfolio aligned towards premium and rechargeable offerings

18 million+ flashlights sold annually

Innovative Leap in Flashlights

Leading the Charge: The Future of the Market is Rechargeable



Shaping the Future Portfolio for Maximized Value

EVEREADY
GIVE ME POWER, GIVE ME RED

**LUMIMAX
DL 09**

**POWERFUL LIGHT,
ANYTIME, ANYWHERE**

**1.5W
EMERGENCY TORCH
WITH WRIST SLING**

India's **No. 1*** Flashlight Brand

EVEREADY
GIVE ME POWER, GIVE ME RED

**HL81
ARCHLITE**

Lantern & Torch in One

- 330-Degree** Emergency Light
- 2W** Torch
- 19W** Lantern

India's **No. 1*** Flashlight Brand

EVEREADY
GIVE ME POWER, GIVE ME RED

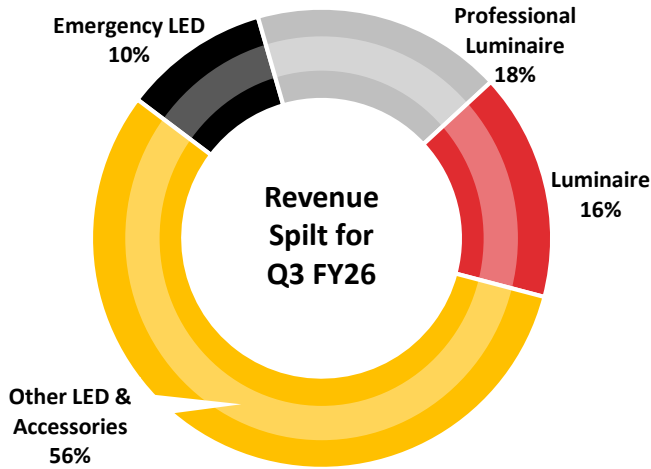
HL80 OMNIGLOW
Compact And Portable

- 360-Degree** Emergency Light
- 25W** Bright White LED
- Detachable** Hook To Hang

India's **No. 1*** Flashlight Brand

Lighting (Q3 FY26)

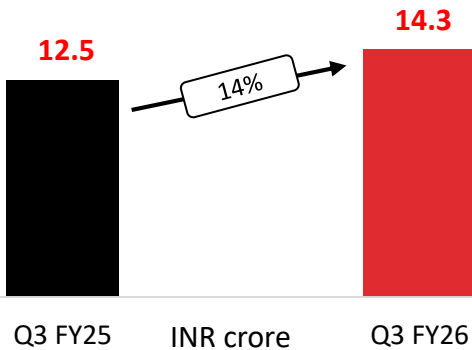
Segmental Split



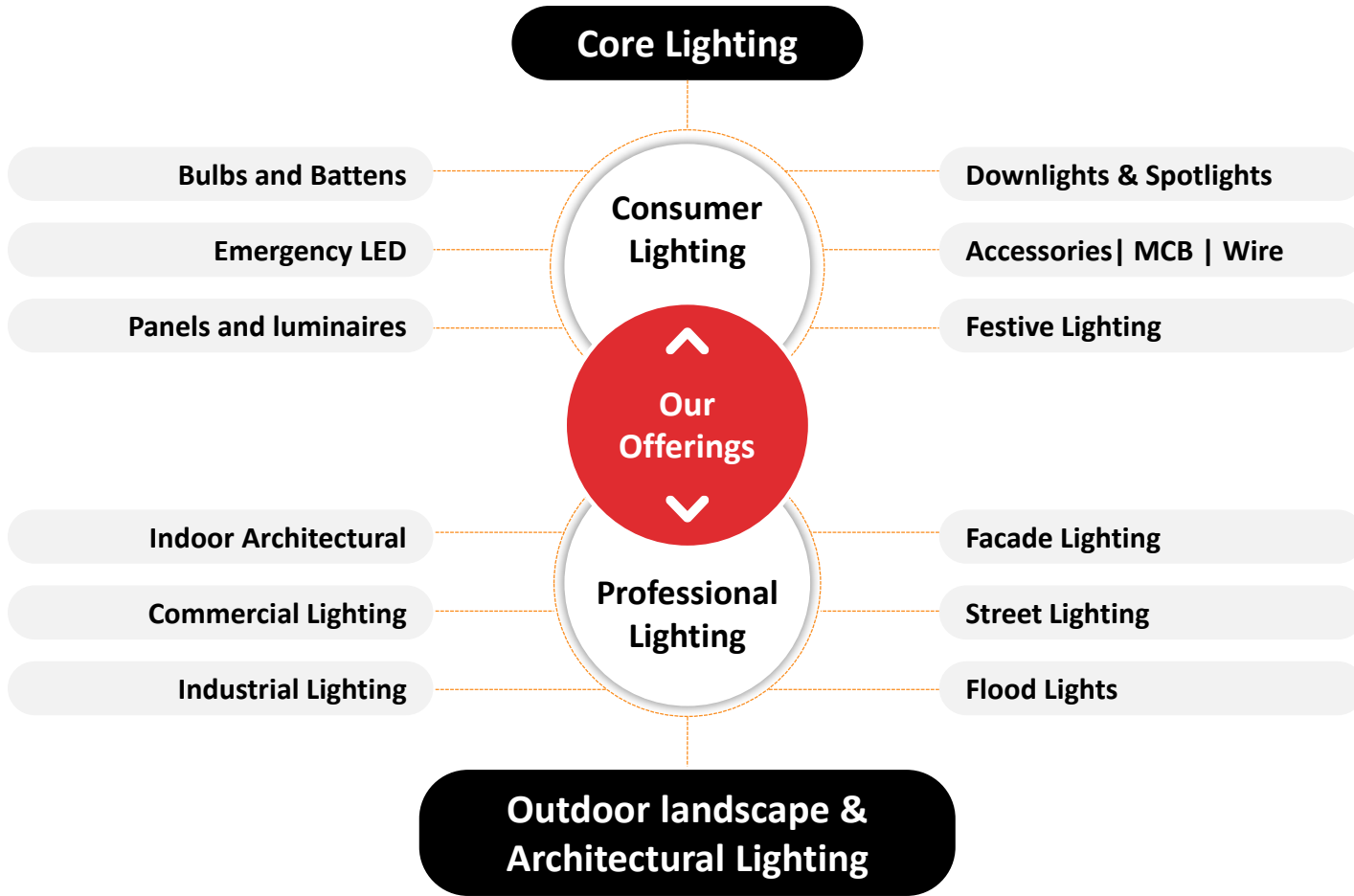
- Lighting delivered steady volume and value growth, led by luminaires & accessories
- Execution remained stable despite a competitive pricing environment
- Portfolio breadth supports sustained participation across segment & categories

Revenue Growth in Luminaires

Revenue: Luminaires



Lighting – Portfolio



34 million+ LED lights sold annually



LIGHTING | WIRES | SWITCHGEARS
ELECTRICAL ACCESSORIES

Delivering Next-Generation Lighting Solutions

Targeting faster revenue growth: focus on premium offerings



Targeted Innovation for Higher Value

EVEREADY
LIGHTING

Get Winter-Ready with Eveready

Engineered for energy efficiency and maximum safety

Immersion Heaters

Room Heaters

EVEREADY
DRY IRON X1000
1000W
2 YEAR WARRANTY

EVEREADY

EVEREADY

**EVEREADY TRIO
3CCT LED PANEL
6W**

APPLICATIONS:
• Homes
• Offices
• Hospitals
• Shopping Malls
• Other Commercial Spaces

All the features mentioned on this pack are under standard conditions. Specific claims are subject to change without prior notice.

Customers for use:
• For indoor use only (0°C to 40°C)
• Do not touch when the panel is ON
• Do not be used with dimmers
• Do not expose to water and moisture
• Product installation should be done by professionals only

Shape

EVEREADY
GIVE ME POWER. GIVE ME RED.

Key Features at a Glimpse

- Rechargeable
- Cool Day Light
- Flicker-Free Illumination
- Stays ON Even During Power Cuts

EVEREADY

Unlocking growth through high-impact consumer campaigns



As tension rises, B'desh shuts visa ops in Delhi

India Reopens 3 Centres On 'Humane Grounds'

Delhi: Amid growing tensions between Bangladesh and India, Bangladesh has shut its visa operations in Delhi. India has also shut its visa operations in Dhaka. The move is seen as a sign of escalation in the border tensions. The 13 consulates that were closed in Bangladesh are expected to be reopened through WhatsApp and Telegram. Chaudhury had written to the PM and the Union Home Minister regarding the decision. Relief for Kolkata as SC says conviction. Former Punjab IG shoots self after ₹8cr online fraud. SC admits plea against 100m criteria to define 'Aravallis' for mining. Four killed in road crashes across KR. Net Spreads To Kampur, Hapur Colleges. 2 Kashmiri docs in UP held for links with Delhi blast accused. UNIV FACES AUDIT, ACADEMIC ACTION. 35-year-old on ventilator dies, toll rises to 13. Emails show Jeffrey Epstein said Trump had 'spare hours' with a sex trafficker who had helped him, cancelled flights and stopped federal salaries. OTHER BOOK, P 7.

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EVEREADY
GIVE ME POWER, GIVE ME RED

MIGHTIEST BATTERY IN INDIA

WITH LITHIUM TECHNOLOGY **15X LONGER LASTING**

DRONES
MEDICAL DEVICES
GAMING GEAR

LASTS OVER 5 YEARS IN

- SMART REMOTE
- SMART LOOP
- BLOOD MONITOR

ANTI LEAK TECHNOLOGY

AVAILABLE AT: zepto, instamart, blinkit, b

BUY NOW ON amazon

2 Kashmiri docs in UP held for links with Delhi blast accused

PG Student And Asst Prof Studied At Al-Falah

Lucknow: (Kampur) Reporters: A pair of Kashmiri doctors, a PG student and an assistant professor who studied at Al-Falah, a religious school in Delhi, have been held in Uttar Pradesh for their alleged links with the Delhi blast accused. The doctors, a PG student and an assistant professor, were held in Lucknow on Monday. They were held for their alleged links with the Delhi blast accused. The doctors, a PG student and an assistant professor, were held in Lucknow on Monday. They were held for their alleged links with the Delhi blast accused.

Missing Brezza found at Al-Falah; man who sold 300kg fertiliser held

Delhi: A missing Brezza car was found at Al-Falah, a religious school in Delhi. The man who sold 300kg of fertiliser was also held. The Brezza car was found at Al-Falah, a religious school in Delhi. The man who sold 300kg of fertiliser was also held. The Brezza car was found at Al-Falah, a religious school in Delhi. The man who sold 300kg of fertiliser was also held.

Large bag in CCTV shot of Umar entering city may have contained IED

Delhi: A large bag seen in a CCTV shot of Umar entering the city may have contained an IED. The bag was seen in a CCTV shot of Umar entering the city. The bag was seen in a CCTV shot of Umar entering the city. The bag was seen in a CCTV shot of Umar entering the city.

Doc assaults patient on bed in Shimla hosp

Delhi: A doctor in Shimla has assaulted a patient on a bed in a hospital. The doctor is accused of assaulting the patient on a bed in a hospital. The doctor is accused of assaulting the patient on a bed in a hospital.

MoUs without LG nod: IIT Delhi director resigns

Delhi: The director of IIT Delhi has resigned after signing MoUs without the LG's nod. The director has resigned after signing MoUs without the LG's nod. The director has resigned after signing MoUs without the LG's nod.

35-year-old on ventilator dies, toll rises to 13

Delhi: A 35-year-old man on a ventilator died, raising the toll to 13. The man was on a ventilator in a hospital. The man was on a ventilator in a hospital. The man was on a ventilator in a hospital.

UNIV FACES AUDIT, ACADEMIC ACTION

Delhi: A university faces an audit and academic action. The university is facing an audit and academic action. The university is facing an audit and academic action.

Clear a terror attack? Rubio praises probe

Delhi: US Secretary of State Mike Pompeo says the probe into the terror attack is clear. The probe into the terror attack is clear. The probe into the terror attack is clear.

Villagers spend night on sleuths check car

Delhi: Villagers spent the night on a sleuth's check car. The sleuths checked the car for a long time. The sleuths checked the car for a long time.

Steps to follow

Delhi: Steps to follow for a better future. The steps to follow for a better future. The steps to follow for a better future.

Small text at the bottom of the newspaper page.



EVEREADY
GIVE ME POWER, GIVE ME RED

PLAY LONGER WITH PRO POWER

800% LONGER LASTING*

Lighting | Wires
Electrical Accessories
Switchgear

Lighting India's every need india

EVEREADY
GIVE ME POWER, GIVE ME RED

EVEREADY HYBRID X NIKITA ROY

OFFICIAL FLASHLIGHT PARTNER

AVAILABLE AT: Hamleys, zepto, instamart, blinkit, b

Cautionary note concerning forward-looking statement

Certain statements made in this presentation relating to the Company's objectives, projections, outlook, expectations, estimates, among others may constitute 'forward-looking statements' within the meaning of applicable laws and regulations. Actual results may differ from such expectations, projections etc., whether express or implied. These forward-looking statements are based on various assumptions, expectations and other factors which are not limited to, risk and uncertainties regarding fluctuations in earnings, competitive intensity, pricing environment in the market, economic conditions affecting demand and supply, change in input costs, ability to maintain and manage key customer relationships and supply chain sources, new or changed priorities of trade, significant changes in political stability in India and globally, government regulations and taxation, climatic conditions, natural calamity, commodity price fluctuations, currency rate fluctuations, litigation among others over which the Company does not have any direct control. The company cannot, therefore, guarantee that the 'forward-looking' statements made herein shall be realized. The Company, may alter, amend, modify or make necessary corrective changes in any manner to any such forward looking statement contained herein or make written or oral forward-looking statements as may be required from time to time based on subsequent developments and events

Contents



Business Environment



Core Strategic Pillars



Q3 FY26 Financial Highlights



Business Performance



About Us



About Eveready Industries India Limited



With a legacy of over 100 years, Eveready Industries India Ltd. (NSE Symbol: EVEREADY, BSE Scrip Code: 531508, CSE Scrip Code 000029) is a household name in batteries and flashlights, with emerging presence in lighting. Eveready products were first sold in India in 1905, which marked the beginning of the Eveready adventure. The Company, which was founded in 1934, quickly rose to the top of the dry cell battery market. It is a leading brand in enhancing people's quality of life with innovative, transportable energy and lighting solutions.

With over 50% of the market share in India, Eveready has long become a name associated with batteries and a reliable leader in the sector. "Give Me Red" legendary brand campaign's three words, became a well-known youth catchphrase 25 years ago, making advertising history in India. The Company's manufacturing facilities are spread across 6 locations, namely Matia, Lucknow, Noida, Haridwar, Maddur and Kolkata, and they are equipped with globally benchmarked technology platforms and follow the best-in-class operating standards, with relentless focus on quality (ISO 9000), environmental best practices (ISO 14000) and rapid adoption of technology. The Company has a Research and Development (R&D) facility which is approved by the Department of Scientific and Industrial Research (DSIR), Ministry of Science and Technology, Government of India.

For more information, please visit www.evereadyindia.com OR contact:

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Thank You

