



**CAPRI GLOBAL
CAPITAL LIMITED**



Simpler, Better, Faster

Fulfilling Dreams, Uplifting Lives

Corporate Presentation

September 2018

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Capri Global: Banking the Unbanked

Total AUM*
INR 28.4 billion

MSME AUM
INR 15.4 billion

CF + IRL AUM
INR 10.5 billion

HL AUM
INR 2.4 billion

Total Disbursements
INR 20.2 billion

PAT
INR 1 billion

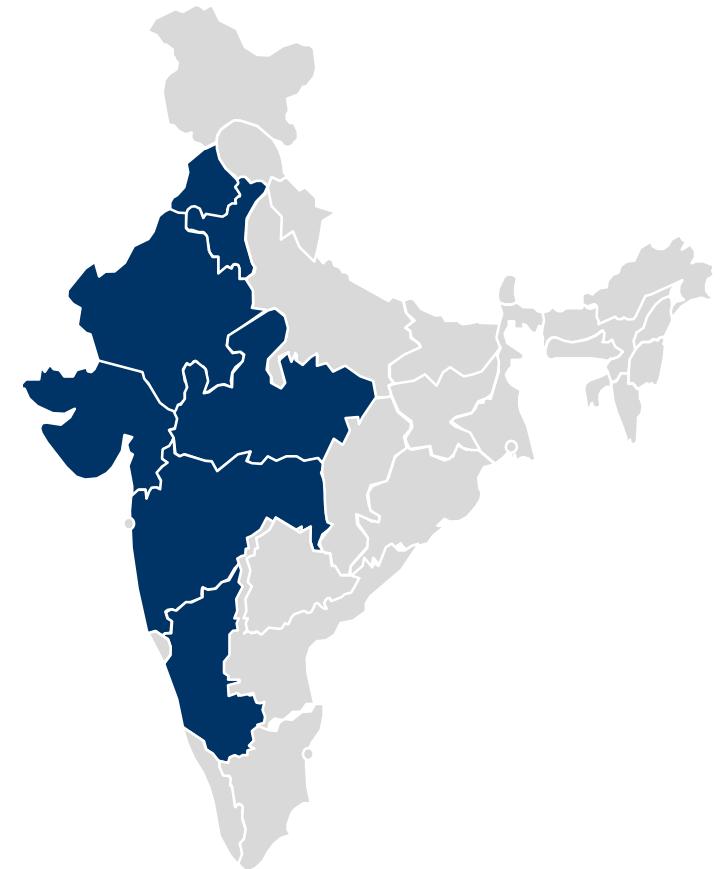
Net Worth
INR 12.6 billion

8,000+
Live Accounts

1400+
Employees

8
States

74
Branches



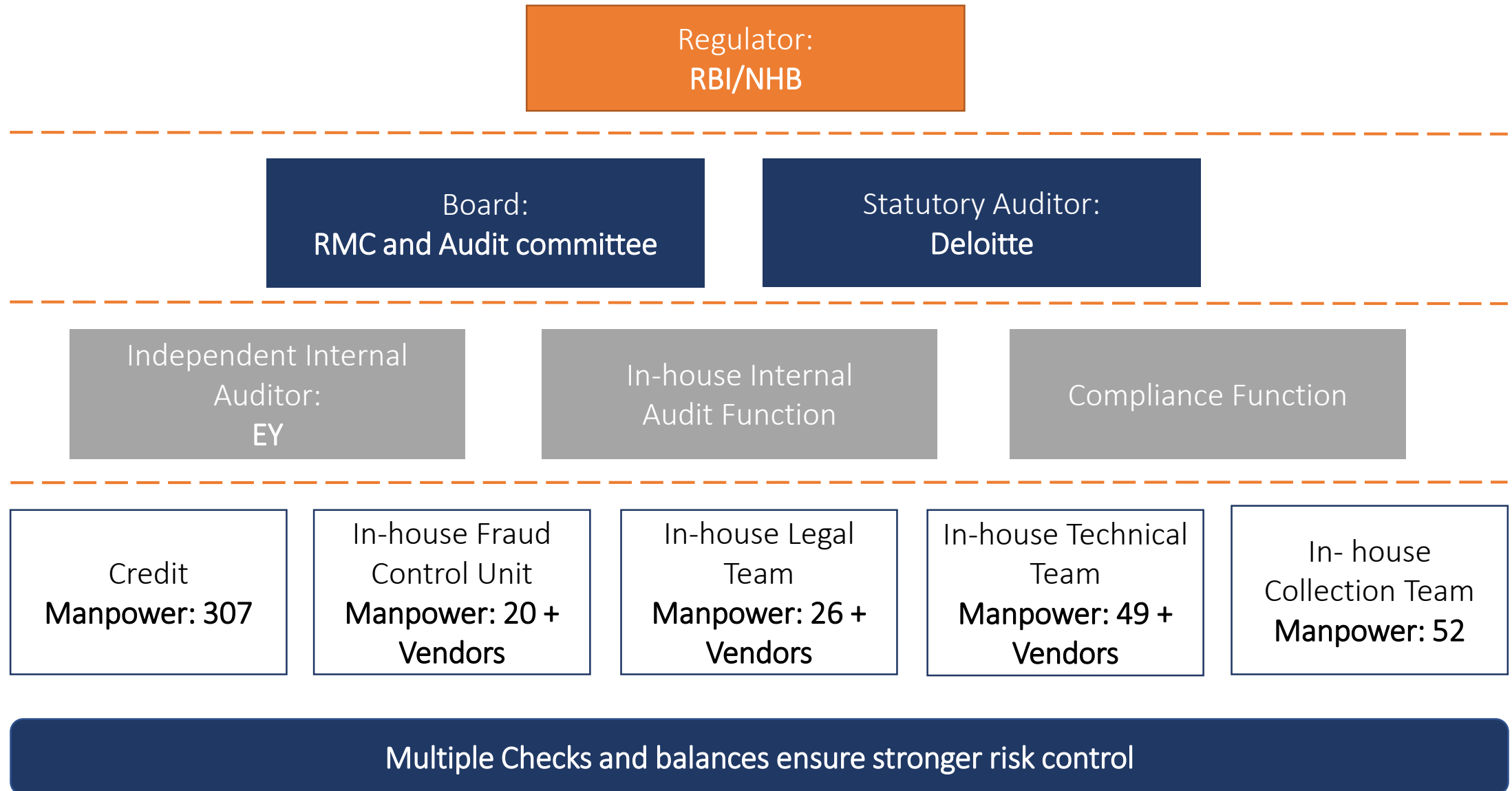
As on March 31st, 2018

*Total AUM includes Housing Finance AUM; Branches as on date

Small Loans: Niche Capabilities

MSME	Construction Finance	Housing Finance	Indirect Lending
54.3 % of AUM	33.2 % of AUM	8.5 % of AUM	3.9 % of AUM
<ul style="list-style-type: none">• Focus on Tier II & III cities; Customer outreach: 6,100• Loan-to-Value: 60%• Ticket size: INR 26 lakhs with avg loan tenure of 4-5 years• Key markets: NCR, Gujarat & Maharashtra• Portfolio Yield:14%• GNPA: 2%	<ul style="list-style-type: none">• Project outreach: 97• Key markets: Mumbai, Pune, Ahmedabad, Surat, Bangalore, and Hyderabad• Ticket size: INR 10-25 crores with avg tenure of 4 years• Portfolio Yield:16%• GNPA: 1%	<ul style="list-style-type: none">• Affordable housing customers in Tier II & III cities• Customer outreach: 2,620• Key markets: Maharashtra, Gujarat & NCR• Ticket Size: 10 lakhs• Portfolio Yield: 12.3%• GNPA: 0.13%	<ul style="list-style-type: none">• NBFC Outreach: 3• Financing to other smaller NBFCs in MSME and MFI• Over 100 NBFCs and MFIs with the book size up to INR 500 Crores• Portfolio Yield: 13.0%• GNPA: Nil
Launched 2013	Launched 2010	Launched 2016	Launched 2018

Robust Governance & Risk Control Mechanism



Credit Process

Business Origination

- DST Salesforce
- Doorstep Meeting with customers and Document Collection

Credit Underwriting

- Bureau check
- Customized Underwriting basis understanding of cash inflow
- Mandatory meeting with customer
- Field Investigation (FI)

Legal, technical and FCU

- Fraud check of Documents/ Borrower profile
- Hunter Database (Experian) Check
- Title Search of Property
- Property Paper verification
- Property Valuation

Operations

- Pre disbursal Checks
- Centralized Disbursals (RTGS/NEFT)
- Centralized banking / Management of repayments
- File storage & digitization through vendors

Customer Service

- Mandatory welcome call to new customers
- Customer grievances Redressal
- SMS / Telecall reminders for EMIs

Collection

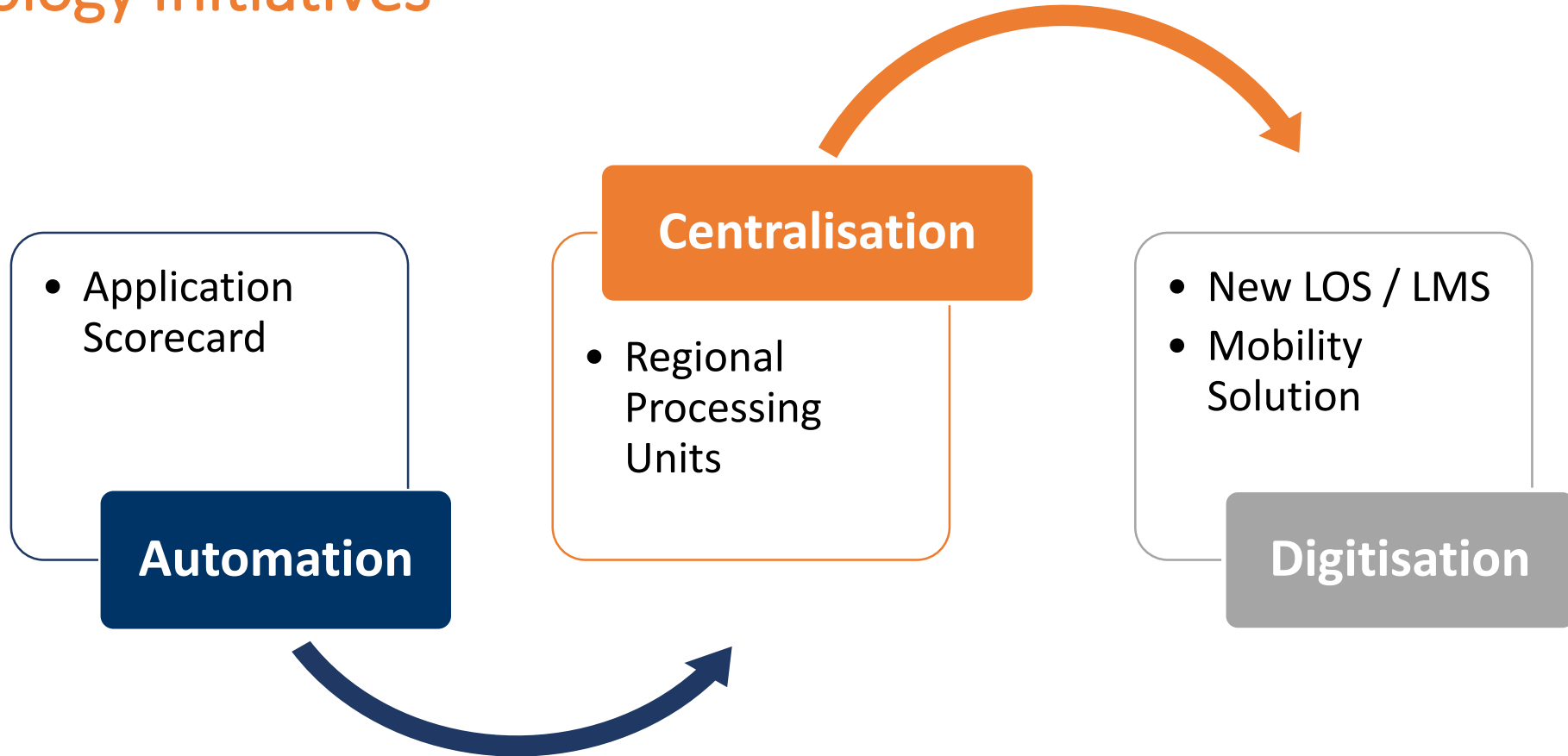
- Customer visits on Bounce cases
- Rigorous follow-up on delinquent cases
- Legal Actions such as Section 138 , Arbitration, SARFAESI proceedings etc.

Board approved detailed Credit Policy governs the entire credit process

Scrutiny at multiple levels results in an application to disbursal ratio of ~ 35%

Independent Departments with Independent Reporting Lines aid in maintaining checks and balances

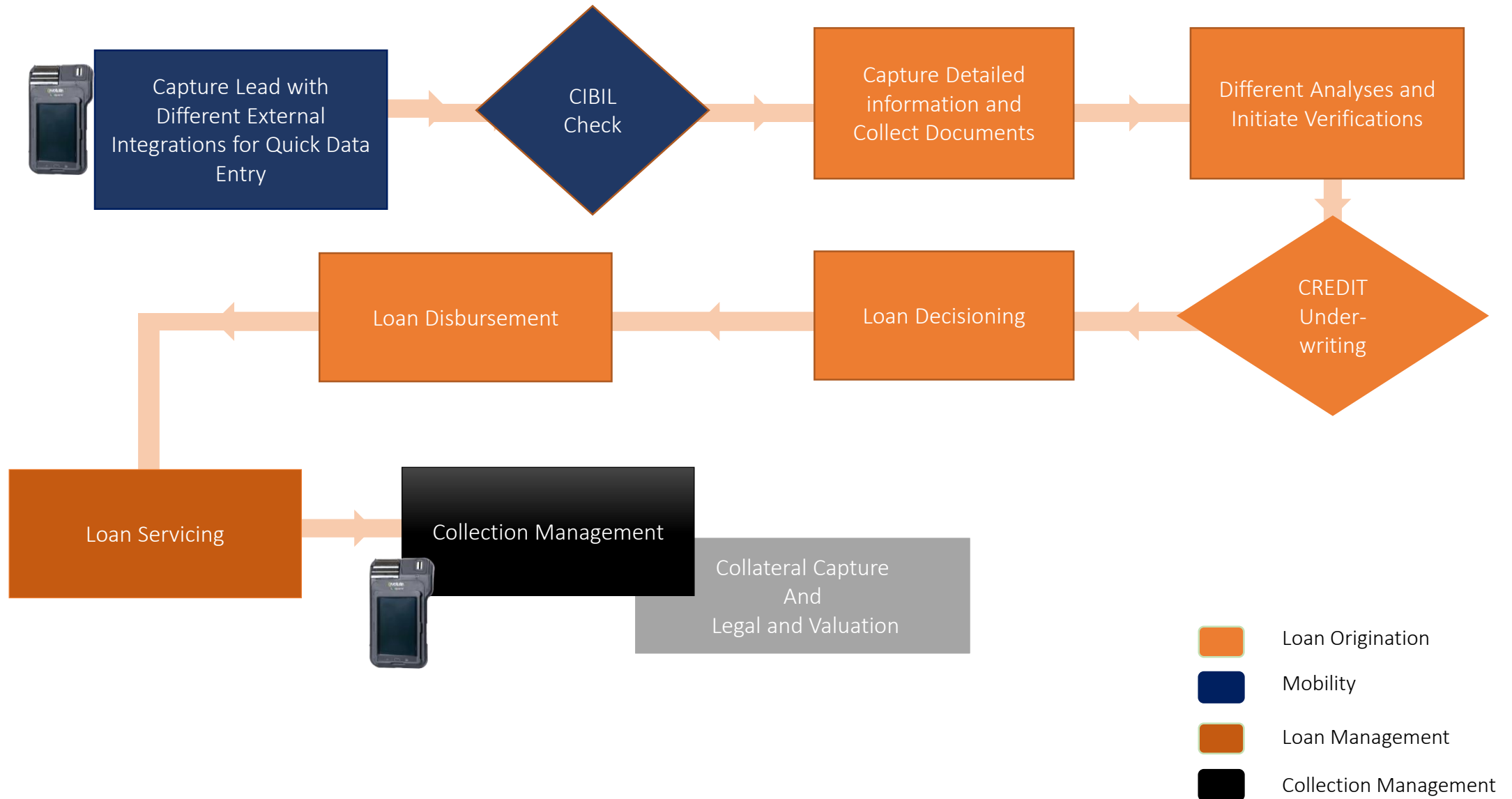
Technology Initiatives



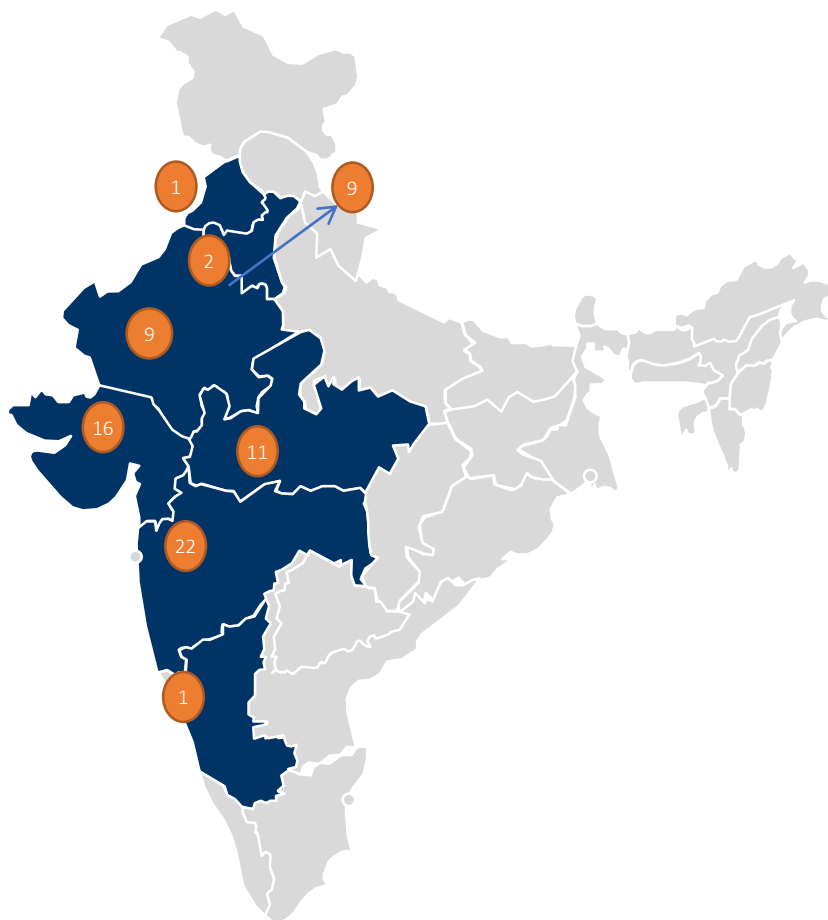
A positive impact on productivity and cost control

A new generation cloud based platform with rule engine and mobility modules being implemented

Loan origination and Management System workflow



Growing Branch Network

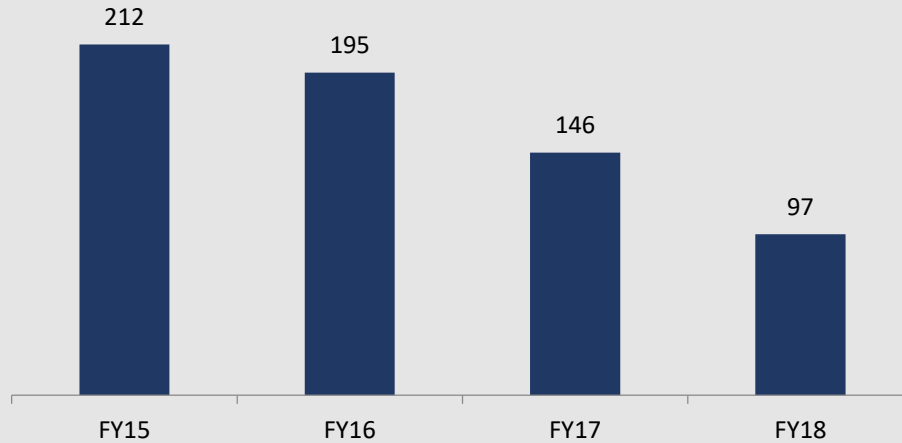


States	No. of branches
Maharashtra	23
Gujarat	17
Madhya Pradesh	12
Delhi NCR	10
Rajasthan	8
Haryana	2
Punjab	1
Karnataka	1
Total	74

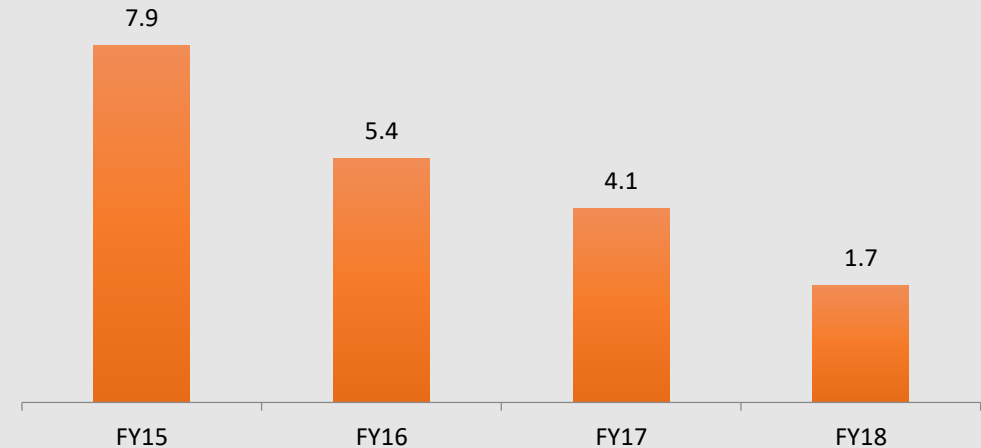
Doubled branch network in Gujarat and Maharashtra;
Expanded Branch network in Madhya Pradesh and Rajasthan

Shifting Towards Granular Loan Book

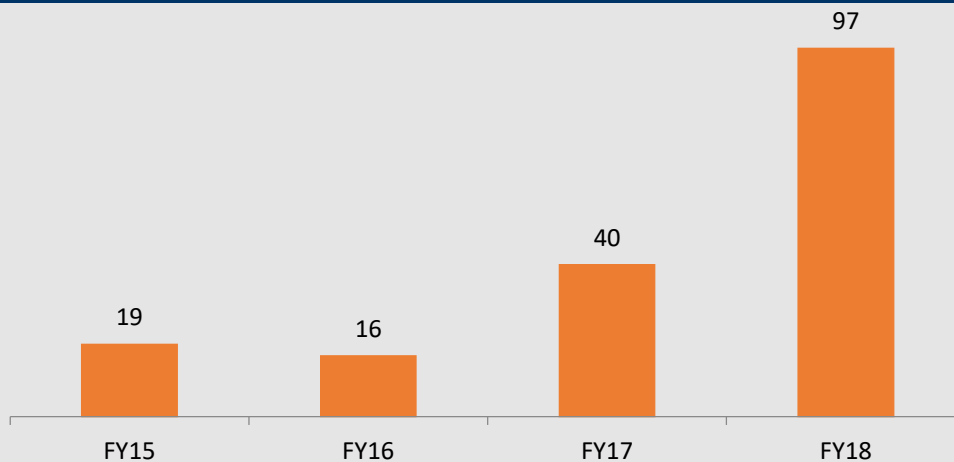
Incremental Ticket Size on Total Portfolio
Construction Finance (INR Mn)



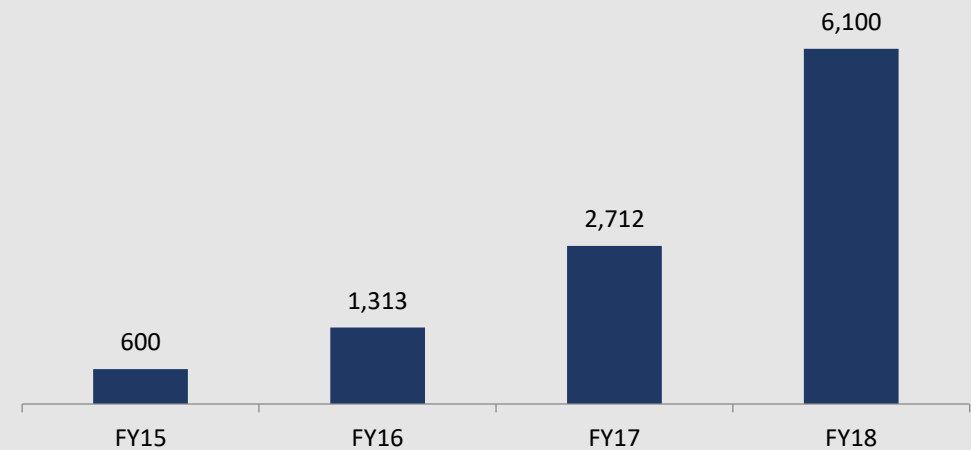
Incremental Ticket Size on Total Portfolio
MSME (INR Mn)



Client Base – Number of Live Accounts
Construction Finance

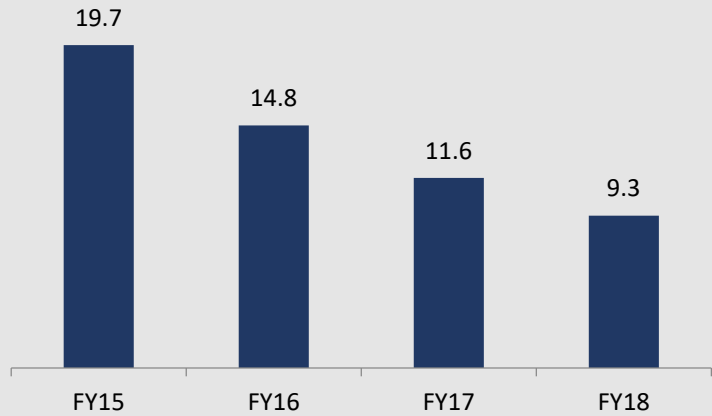


Client Base – Number of Live Accounts
MSME

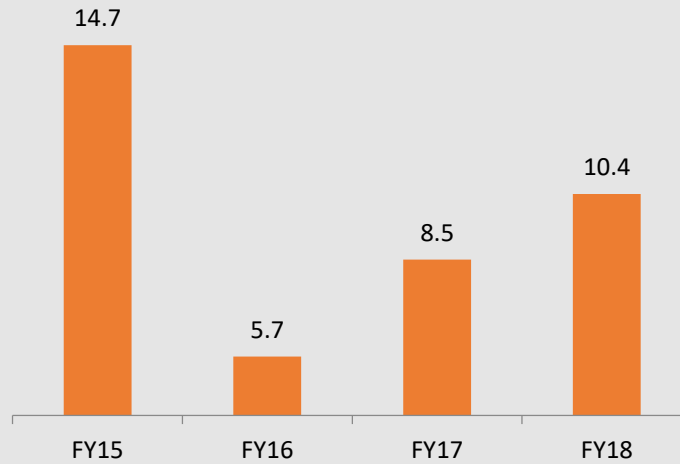


Moving Towards Higher Growth

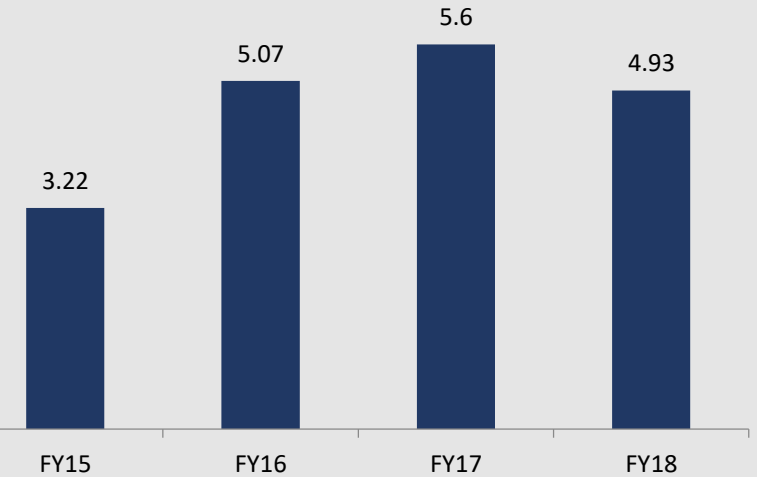
Net Interest Margin (%)



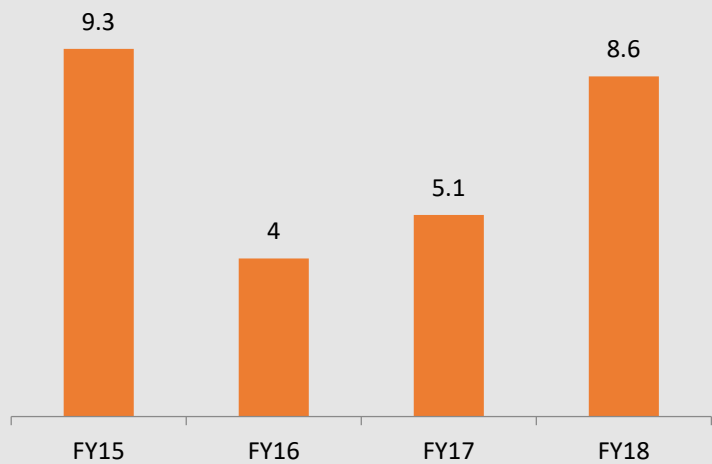
Pre-Tax RoCE (%)



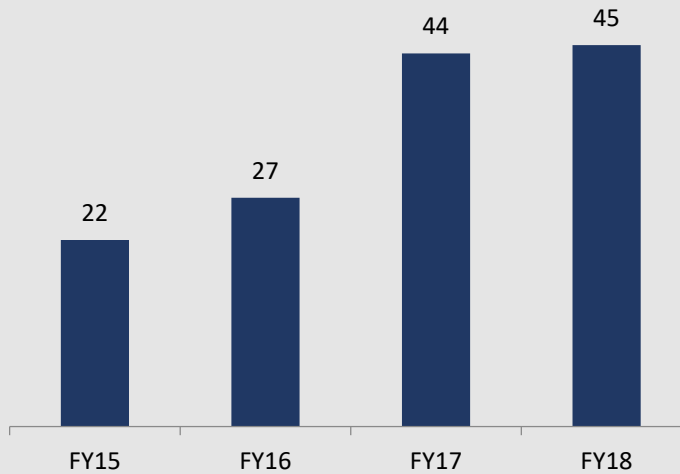
Spread (%)



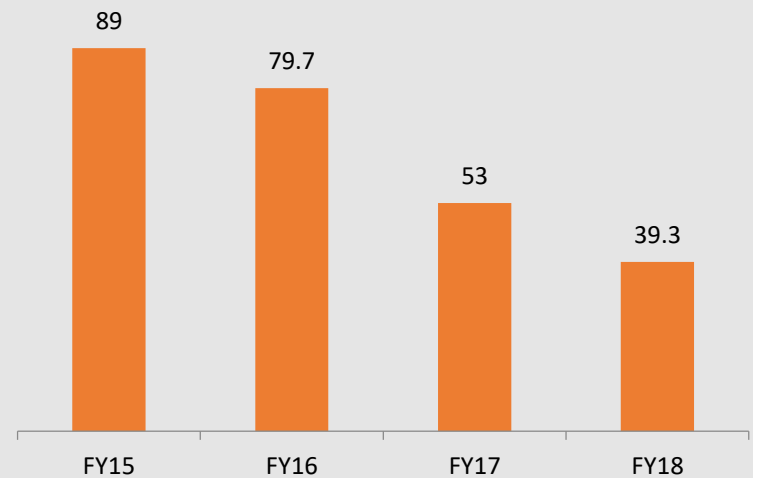
Return on Equity (%)



Cost to Income Ratio (%)

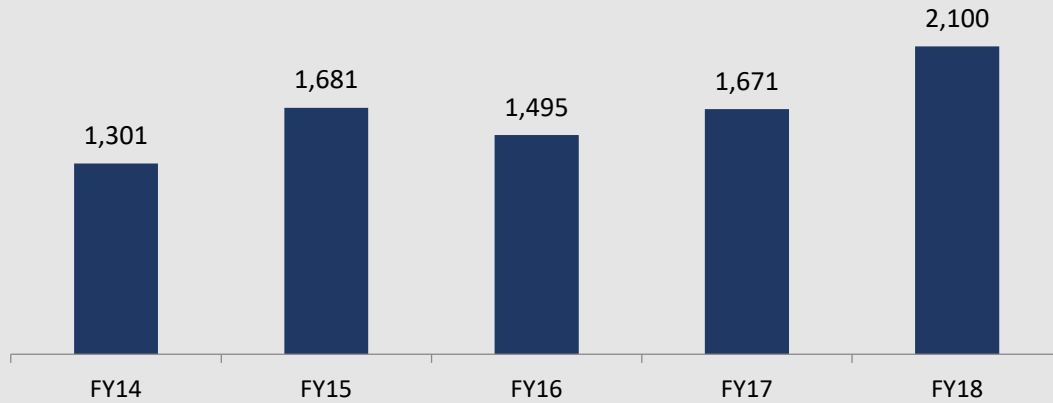


Capital Adequacy (%)

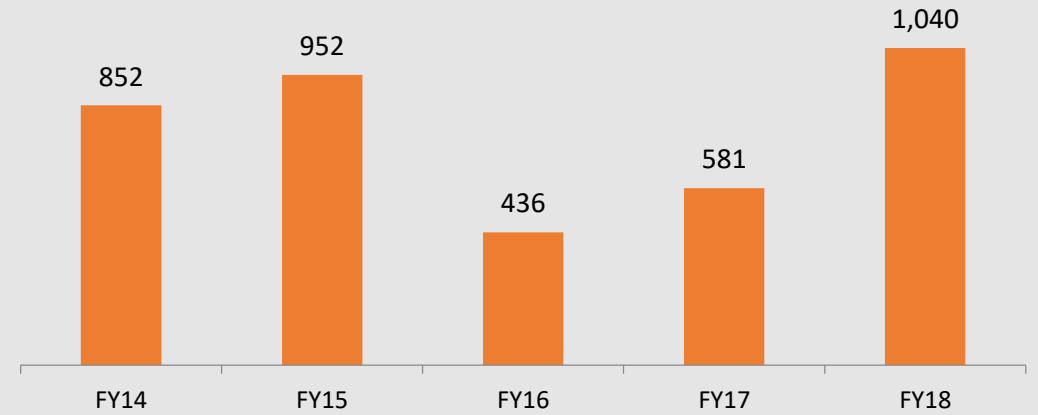


Strong Focus on MSME: 7x in 4 years

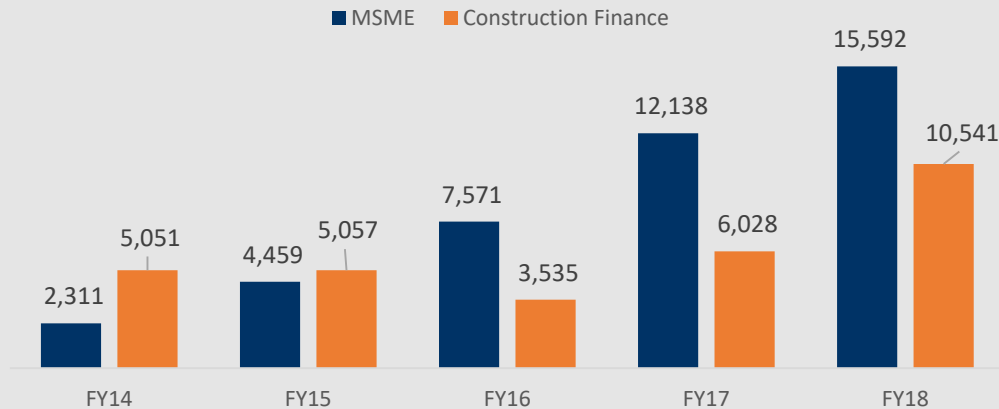
NII (INR Mn)



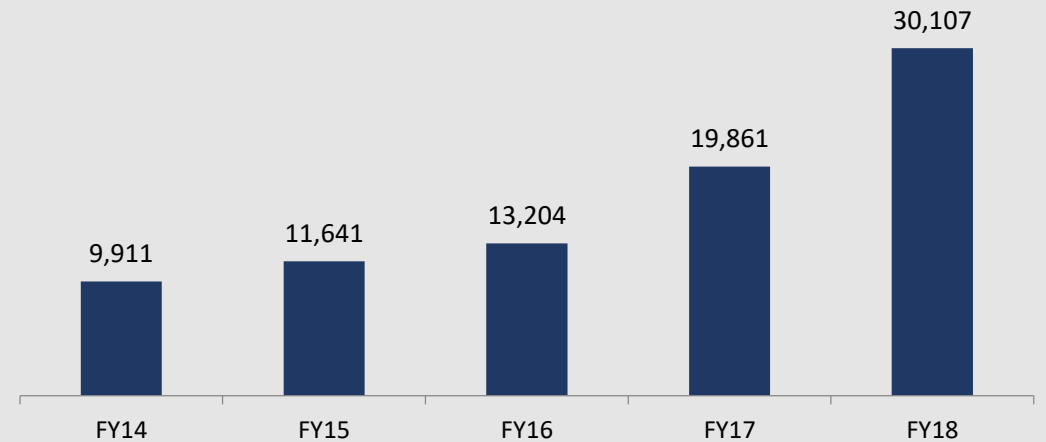
PAT (INR Mn)



Loans & Advances (INR Mn)

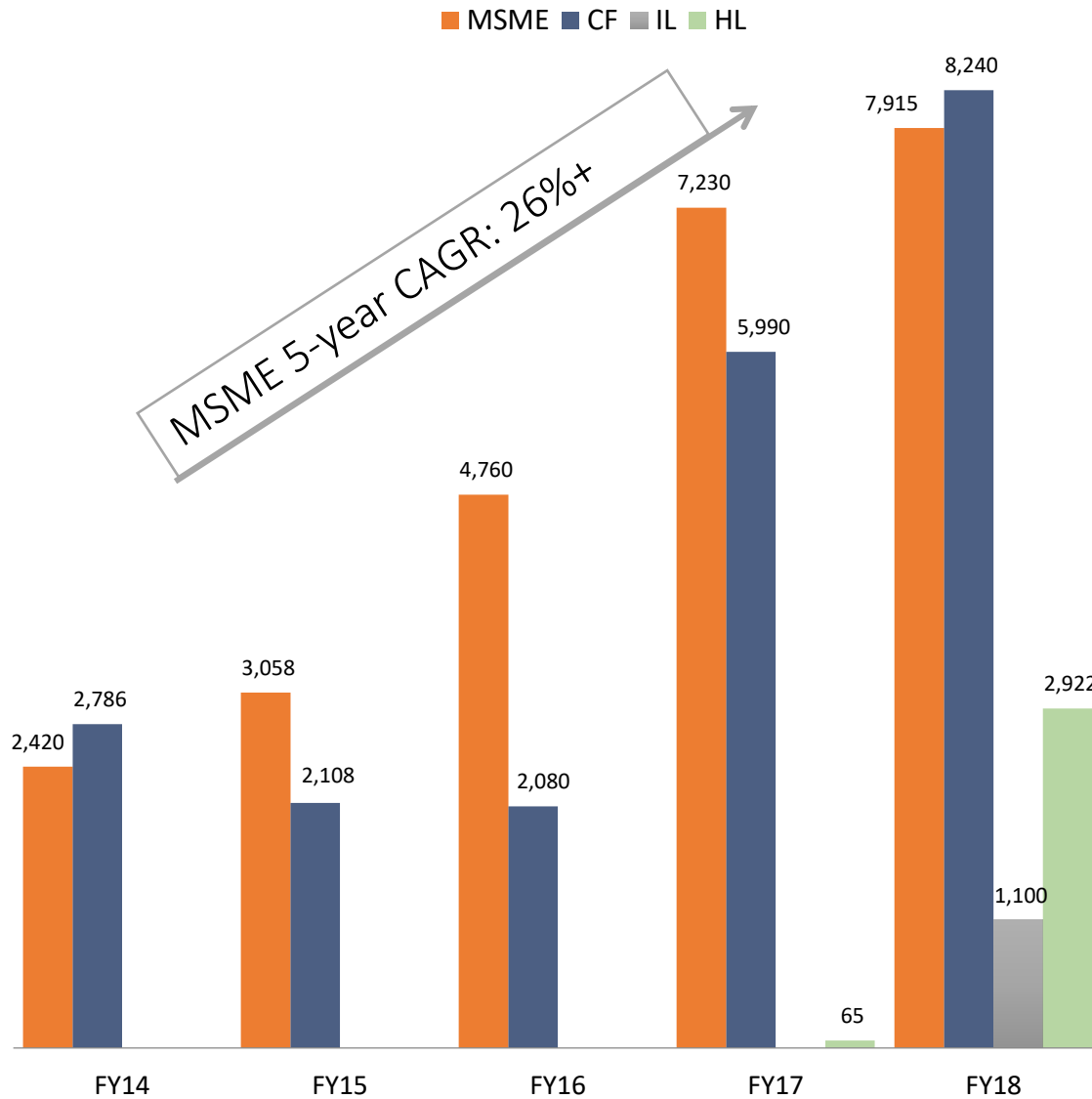


Total Assets (INR Mn)

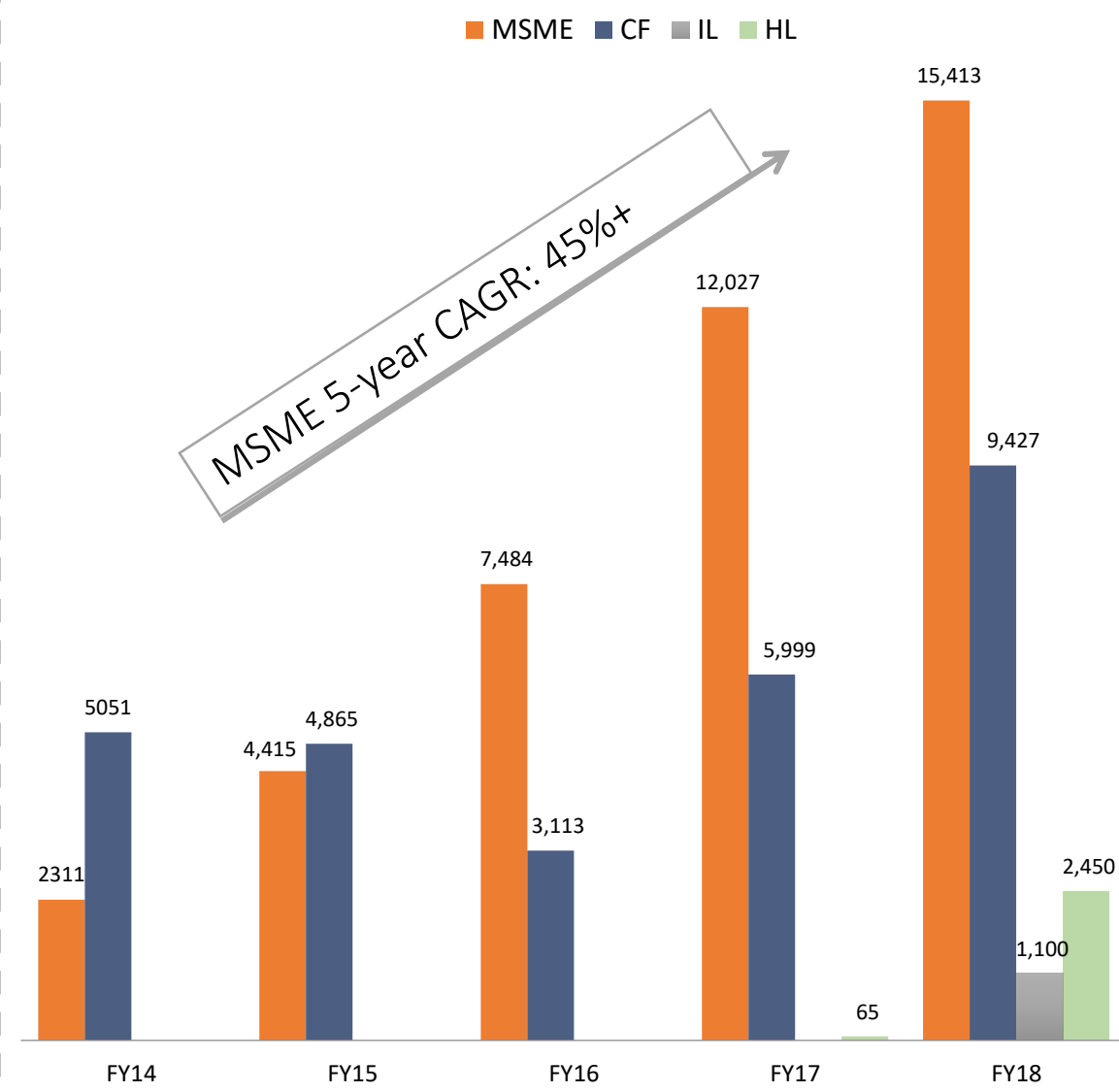


Prudent Asset Mix

Disbursement Mix (INR Mn)



AUM Mix (INR Mn)



All numbers on a consolidated basis

MSME: Small Loans, Big Opportunity

Focus Area



Micro Enterprise

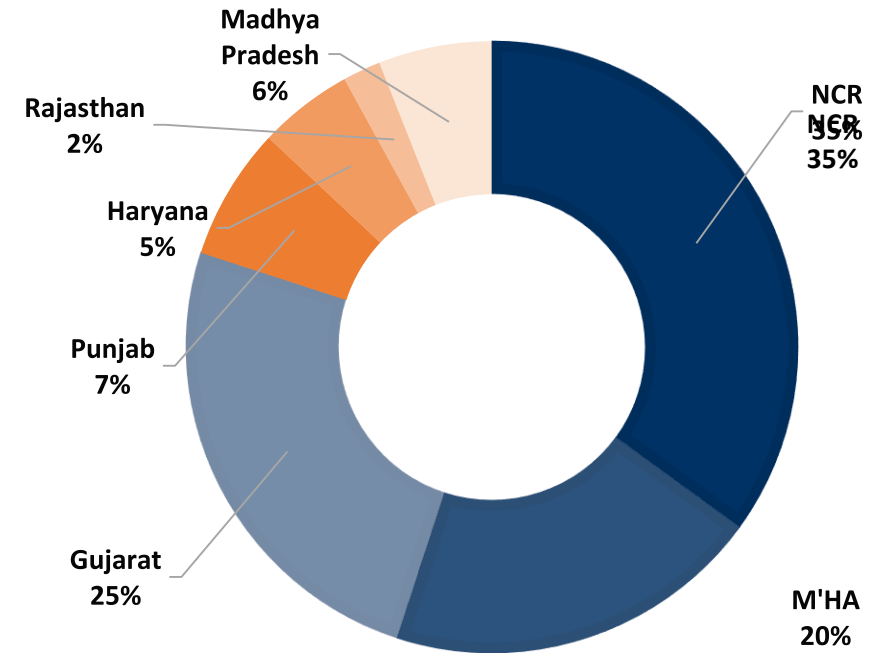
- Self Employed Individuals – Provision stores, retail outlets, handicrafts etc
- Ticket Size: INR 5L–50 L
- In-house sourcing team – 74 Branches/loan centres



Small Enterprise

- Small enterprises with formal income documentation; Sourced directly
- Ticket Size: INR 50L – 2 crore

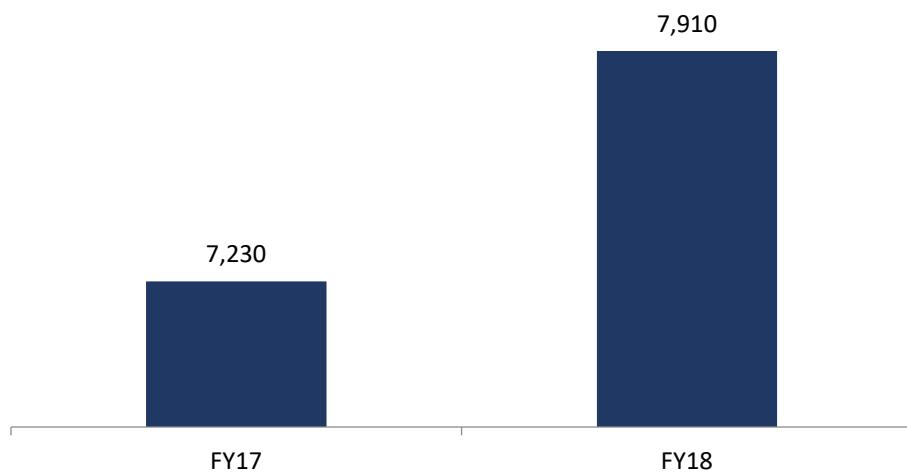
MSME Assets by Geography



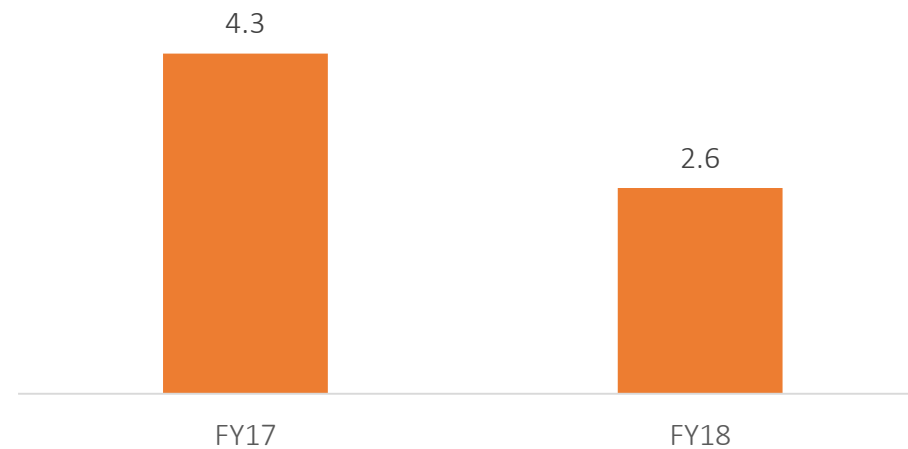
AUM	Disbursements	Avg. Ticket Size	Client Base
INR 15,410 Mn	INR 7,910 Mn	INR 2.6 Mn	6,100

MSME: Enabling Superior Growth

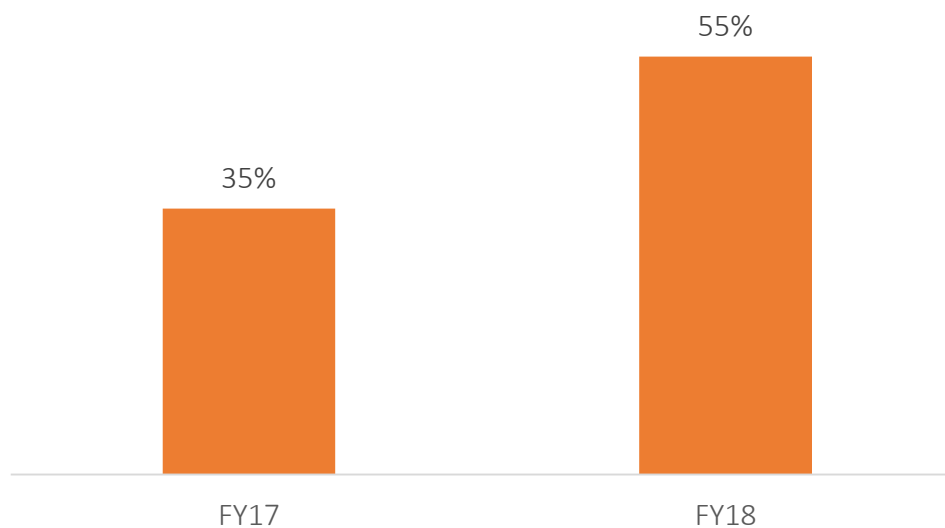
Disbursals (INR Mn)



Average Ticket Size (INR Mn)

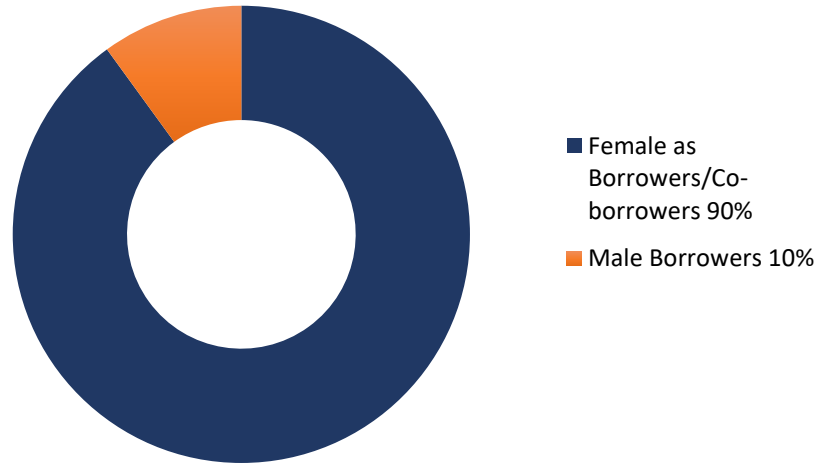


Direct Sourcing

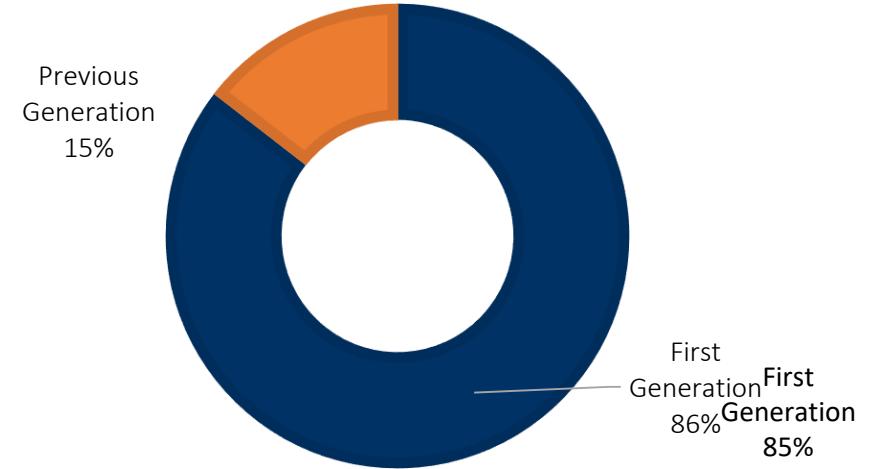


MSME: Social Impact Findings

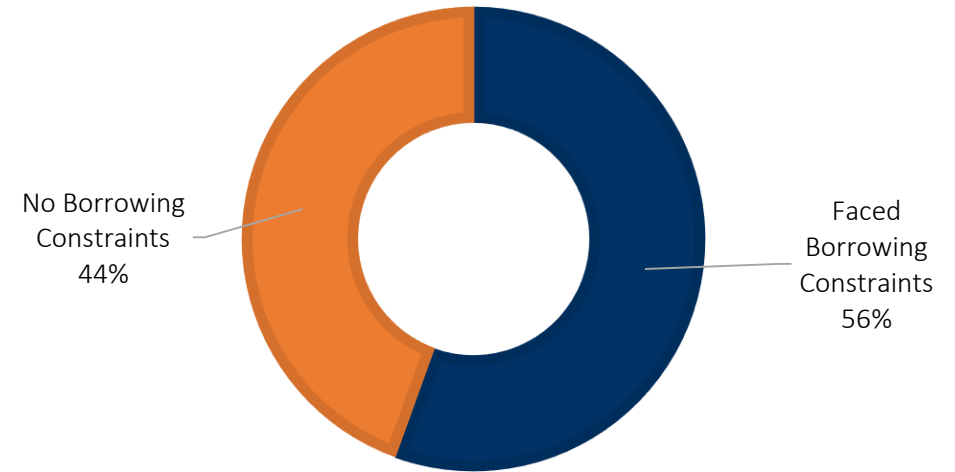
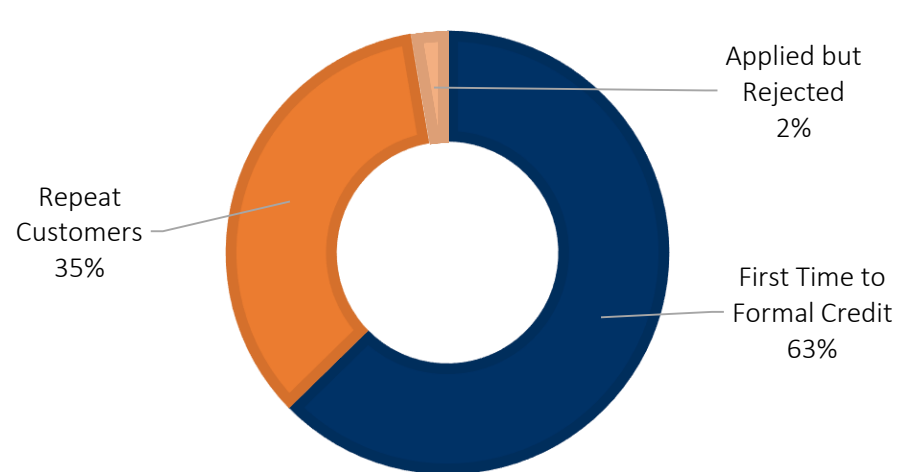
Primary Applicants



Entrepreneurs



Financial Inclusion

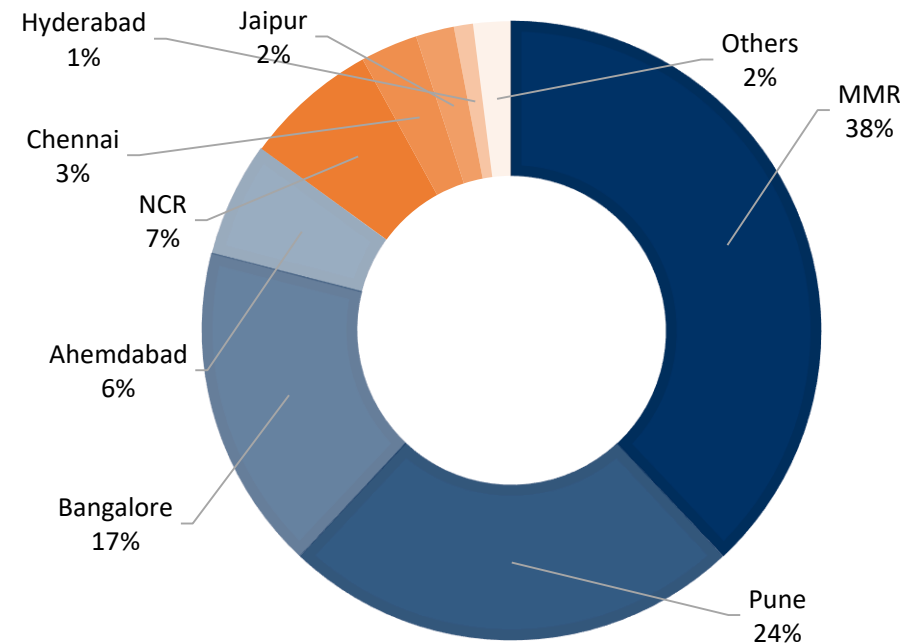


Construction Finance: Building a Sustainable Future

Focus Area

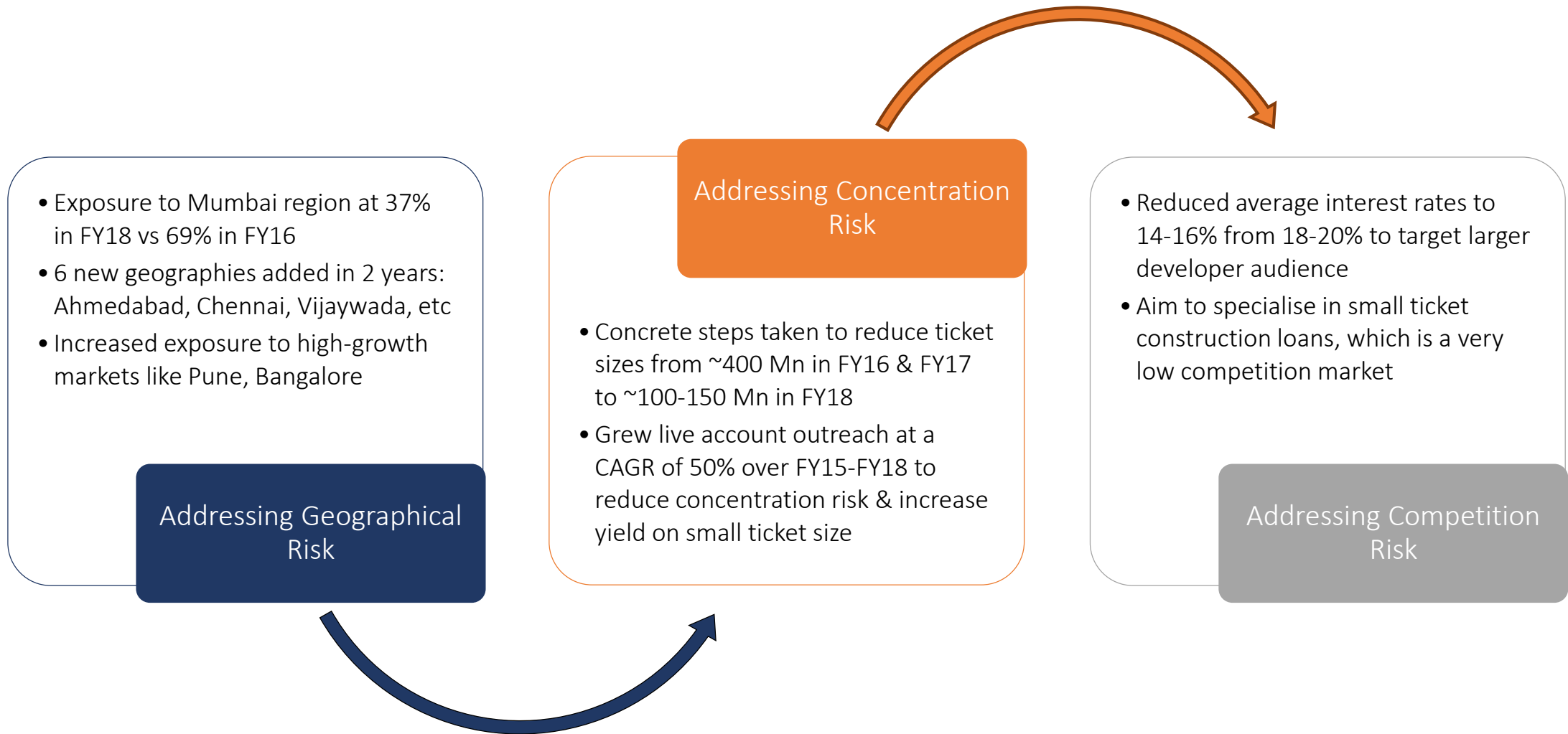
- Construction linked loans to small and midsize real estate developers
- Comprehensive framework for project selection and credit appraisal
- Competitive rates for high quality, multi-family real estate projects

CF Lending Portfolio by Geography



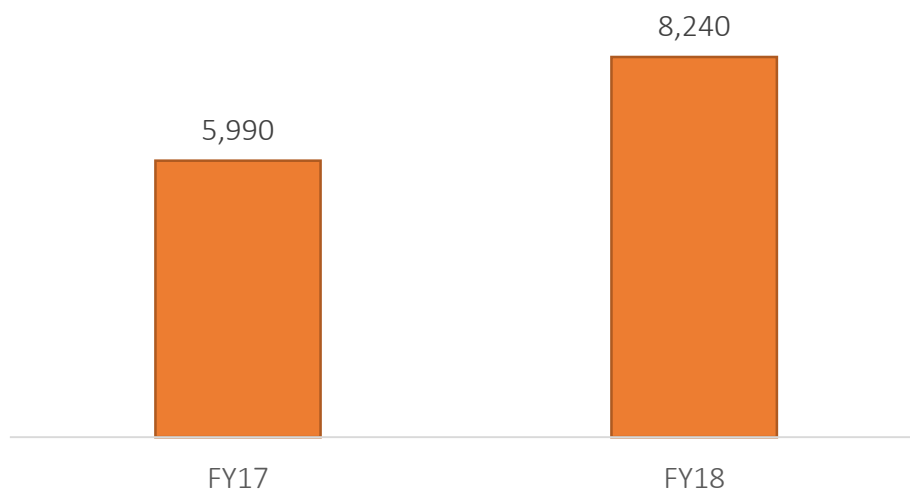
AUM	Disbursements	Avg. Ticket Size	No. of Projects
INR 9,430 Mn	INR 8,240 Mn	INR 99 Mn	97

Construction Finance: The Retail Way

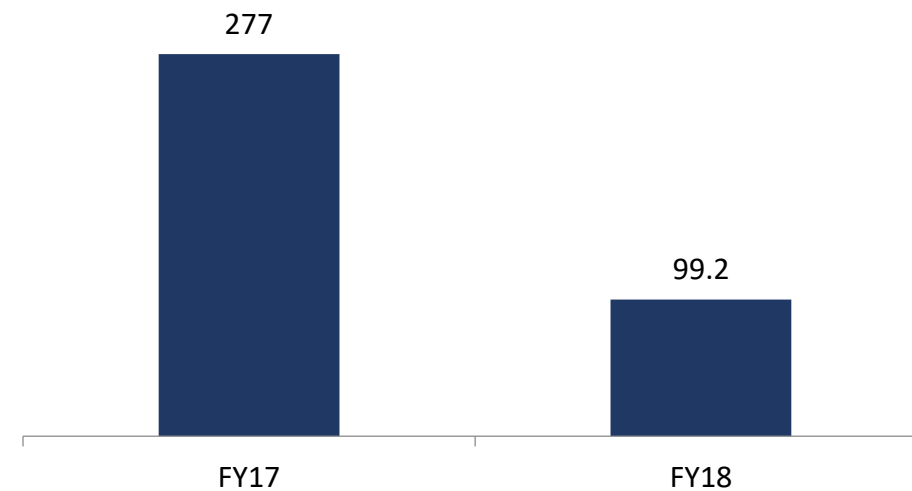


Construction Finance: High Yield, Low Risk

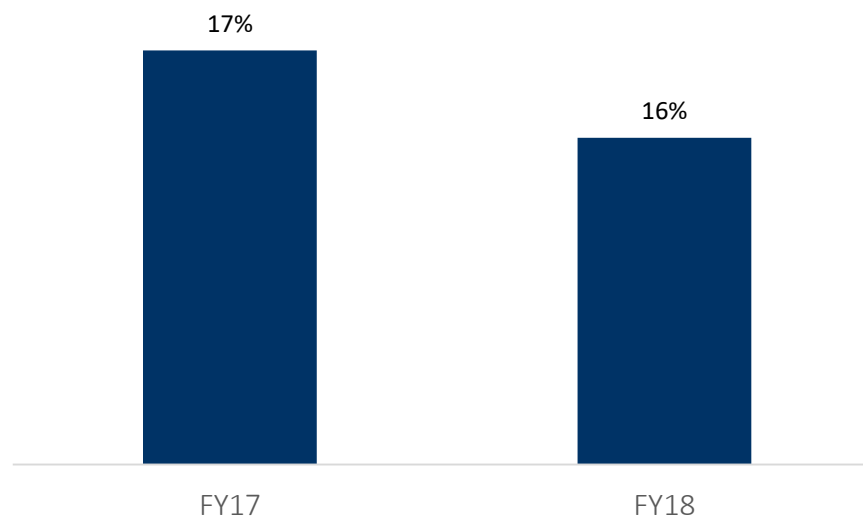
Disbursals (INR Mn)



Average Ticket Size (INR mn)



Portfolio Yield (%)

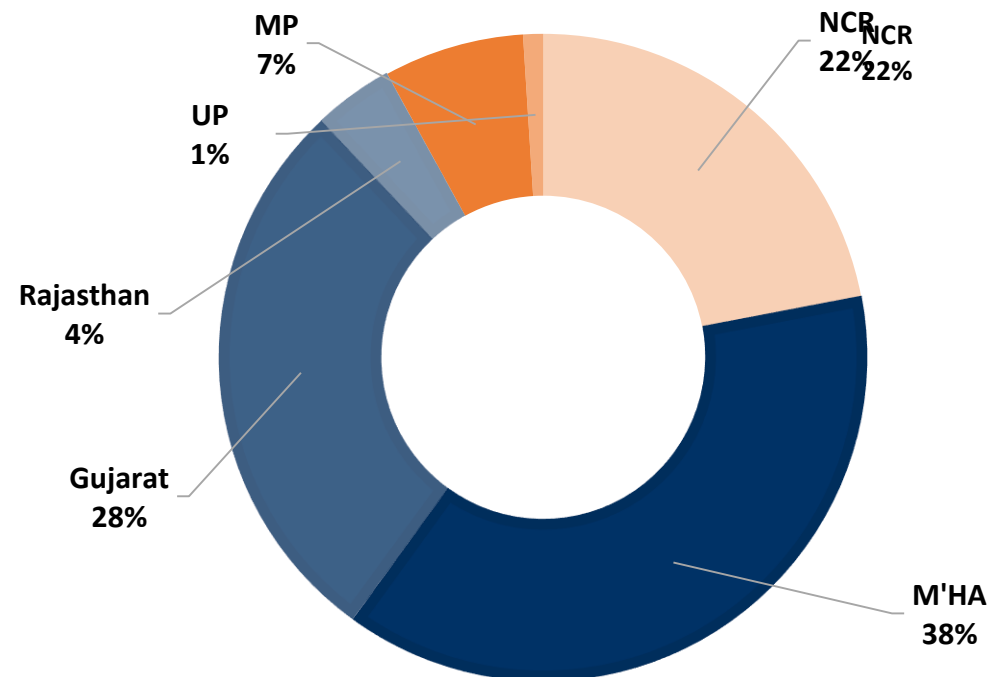


Housing Finance: Capitalising on Affordable Housing Opportunity

Focus Area

- Serves middle and lower middle income population in Tier 2 and 3 cities
- Ventures in 2016 through its subsidiary – Capri Global Housing Finance Limited
- Targeting existing customers within the MSME segment

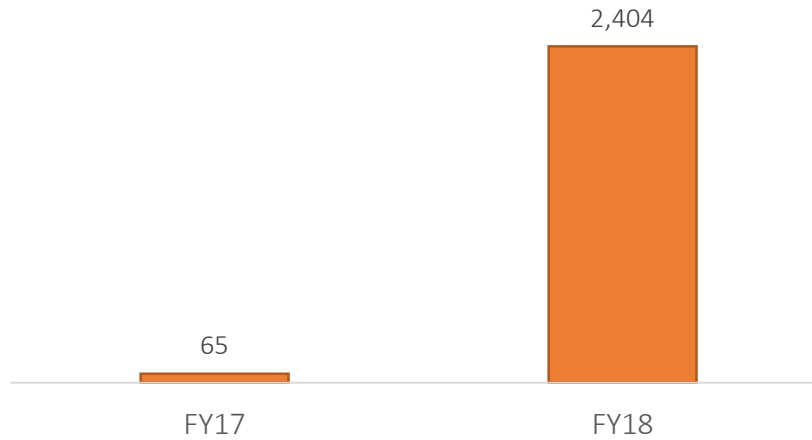
HF Lending Portfolio by Geography



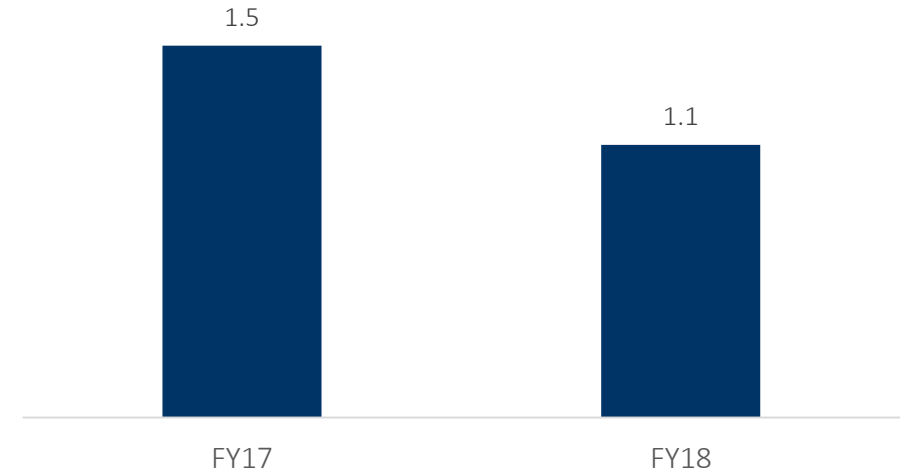
AUM	Disbursements	Avg. Ticket Size	Customers
INR 2,450 Mn	INR 2,920 Mn	INR 1 Mn	2,620

Housing Finance: Exponential Growth Potential

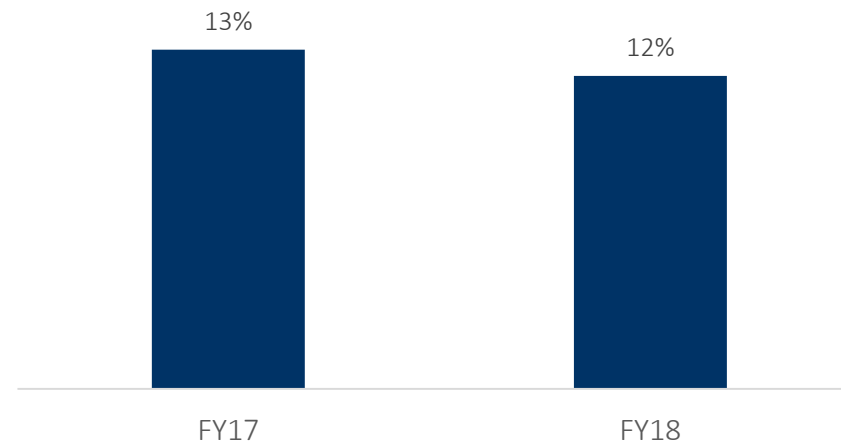
Disbursals (INR Mn)



Average Ticket Size (INR Mn)



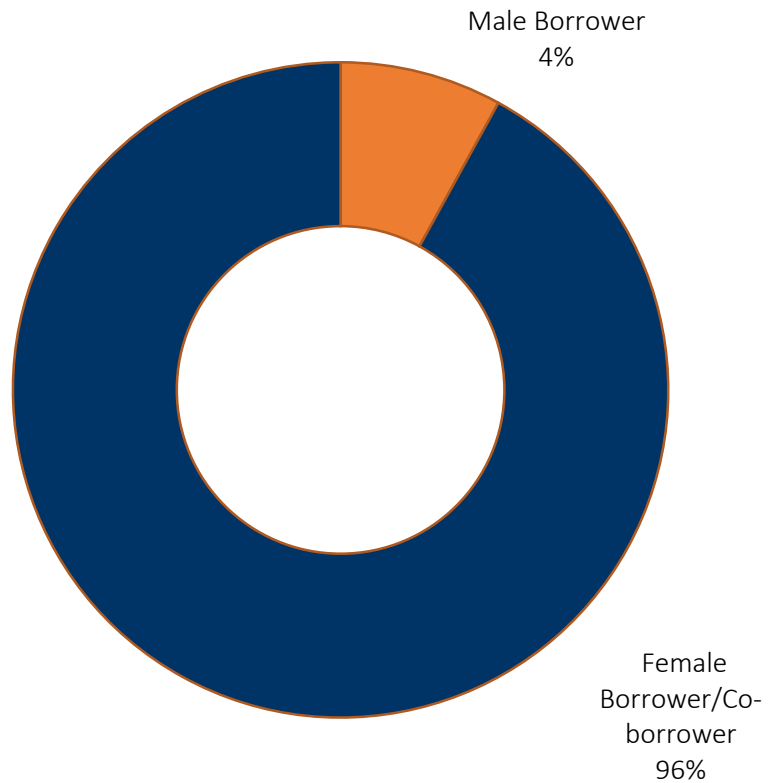
Portfolio Yield (%)



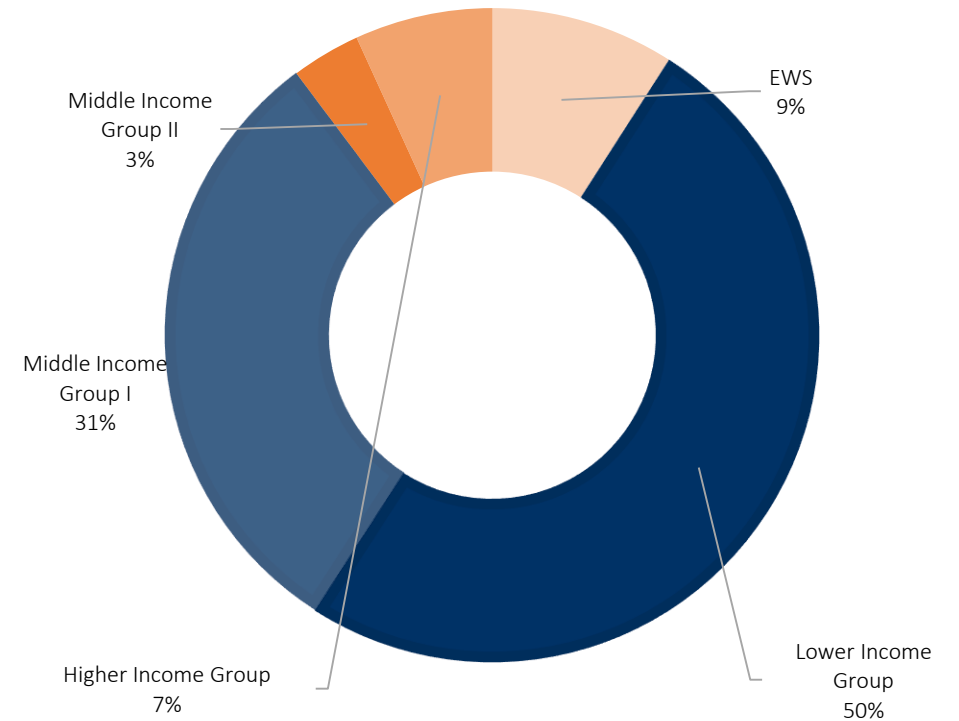
Note: FY18 was the 1st full year of operations

Housing Finance: Social Impact Findings

Gender Inclusivity



Loans to Underprivileged



Indirect Retail Lending: Unique Product Offering

Focus Area
<ul style="list-style-type: none">■ Lending to small NBFCs engaged in<ul style="list-style-type: none">○ MSME Lending and Microfinance○ Two Wheelers and Commercial Vehicles finance
<ul style="list-style-type: none">■ Hypothecation of receivables - 1 to 1.2X cover
<ul style="list-style-type: none">■ Portfolio yield between 11% to 15%
<ul style="list-style-type: none">■ Average Tenure: 1 – 3 years
<ul style="list-style-type: none">■ Gross NPAs: Nil
<ul style="list-style-type: none">■ New segment, launched only in 2018

AUM	Disbursements
INR 1,100 Mn	INR 1,100 Mn

Ticket Size Range	Customers
INR 50 – 250 Mn	3

The 100% Secured Loans Benefit

Vertical	Average LTV (%)	Portfolio Yield
MSME	52%	14.02%
Housing Finance	47%	12.29%

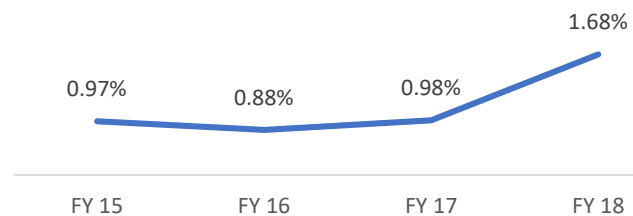
Vertical	Security Cover (x)	Portfolio Yield
Construction Finance	2.54x	15.80%
Indirect Retail Lending	1.20x	13.00%

High security cover provides comfort against probable defaults; Average portfolio yields at ~13% augurs well for improved profitability

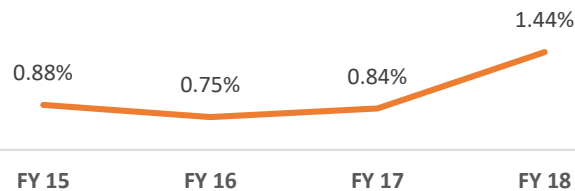
Strong Asset Quality

As per IGAAP

GNPA%

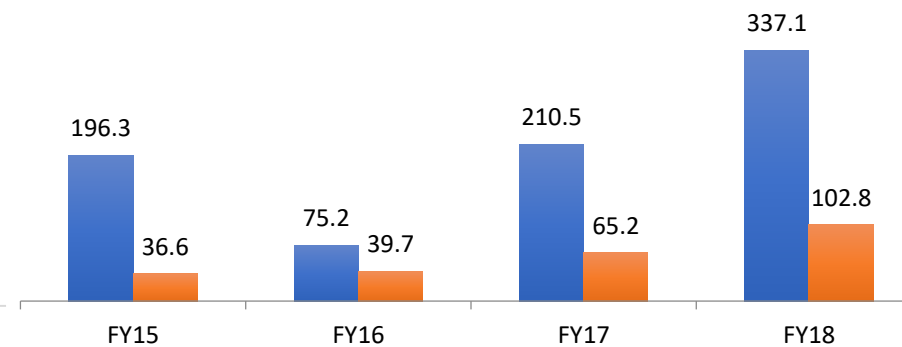


NNPA%



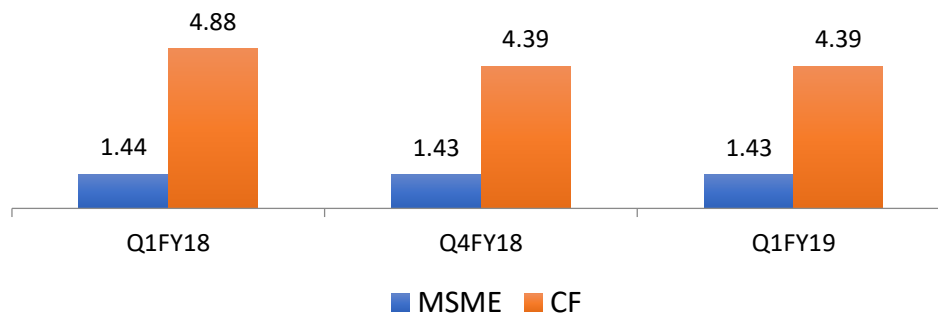
Provisions (INR Mn)

■ Provisions Held ■ Provisions Required

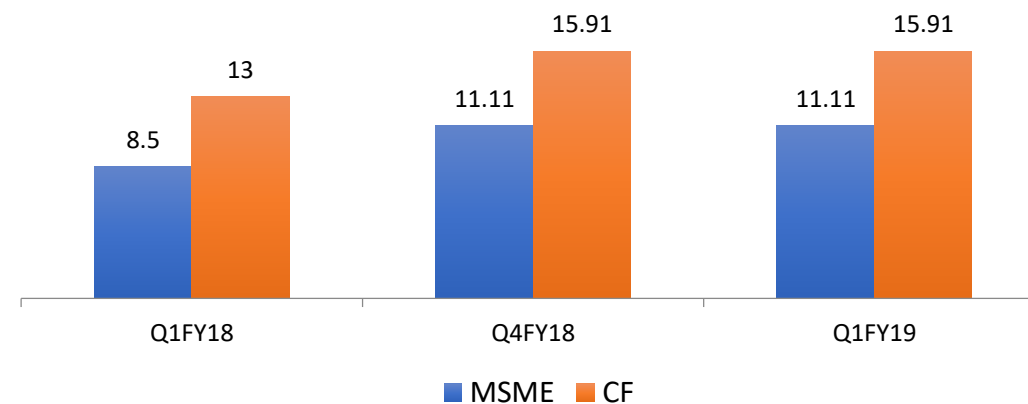


As per IND-AS

Probability Of Default (%)



Loss Given Default (%)



NPA Analysis: Prudent Lending Practises

CGCL (Standalone) (INR MN)	FY16	FY17	FY18
NPA Recognition Norms	150 DPD	120 DPD	90 DPD
GNPA	97	178	439
NNPA	83	152	374
Provisions	14	26	64
Total Assets	13,039	19,646	28,239
Gross NPA%	0.88%	0.98%	1.68%
Net NPA%	0.75%	0.84%	1.44%
Coverage Ratio	36%	81%	53%
Gross NPAs (Adjusted to 90 DPD)	2.55%	1.99%	1.68%

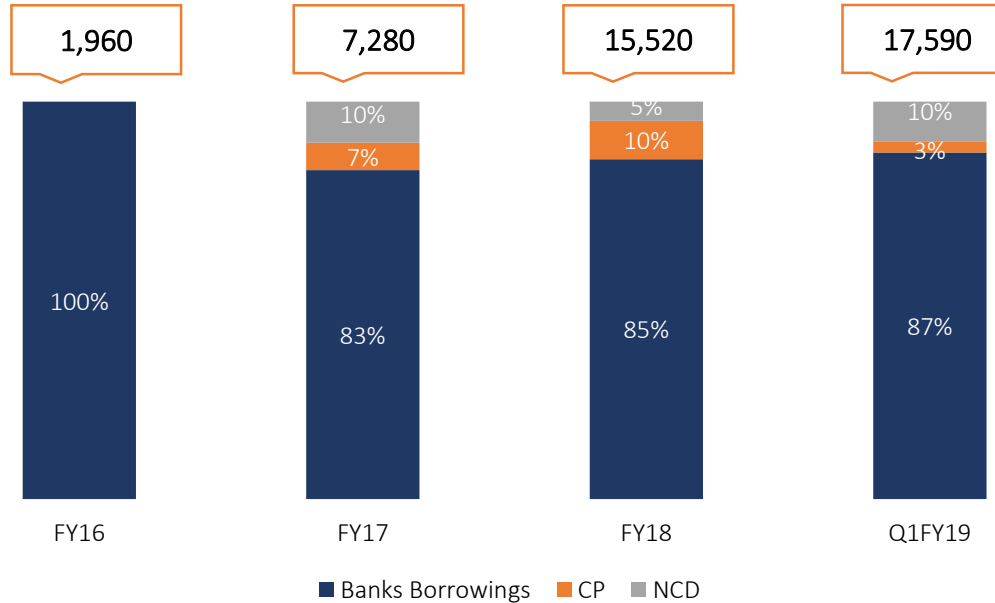
GNPA Product Segment wise - FY18

Product Segment	GNPA %	NNPA %	Coverage Ratio
MSME	2.23%	1.93%	53.43%
Construction Finance	0.86%	0.69%	53.43%
Housing Finance	0.12%	Nil	15%
Indirect Lending	Nil	Nil	Nil
Total	1.68%	1.44%	53.42%

Improved asset quality levels as Gross NPAs at 90 DPD declined to 1.68% as on March 31st, 2018 from 2.55% as on March 31st, 2016

Liability Mix: The Low Cost Benefit

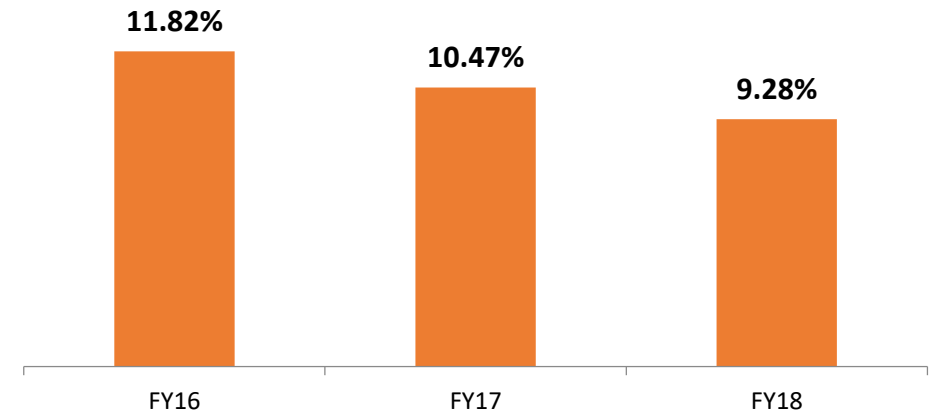
Total Borrowings (INR Mn) & Borrowing Mix



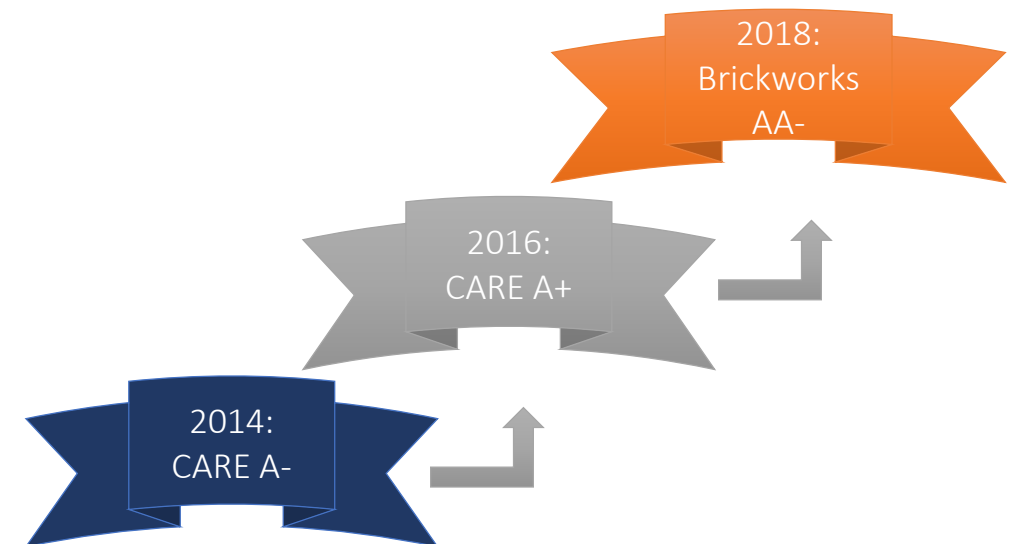
Higher Share of Bank Borrowing >> Lower Overall Cost of Borrowing

- Hardening yields of Commercial Paper make market funding unviable
- CGCL's prudence in higher borrowing share from banks has reduced cost of borrowing to ~9%

Steadily Declining Average Cost of Borrowing



Credit ratings



Key Strategic Priorities and FY19 Guidance

Expand branch network to over 90 locations by March 2019; 235 Branches over 5 years

Focus on Direct Sourcing in MSME as well as housing finance

Effectively utilise Technology to drive efficiency and cost optimization

5-year Roadmap to Future Growth

- Aim to achieve an AUM of INR 250,000 million
- Aim to grow loan book at a pace of 40-50% every year

FY19 Guidance

MSME + Construction Finance + Indirect Lending Loan Book

INR 40,000 Mn

HFC Loan Book

INR 9,000 Mn

Total AUM Target

INR 49,000 Mn

Segment	Projected Yield
MSME	14.5%
Construction Finance	15.5%
Indirect Retail Lending	13.0%
Housing Finance	12.4%

Leadership Team



Surender Sangar
Head – Construction Finance

Ex-MD – Tourism Finance Corporation of India and GM- Union Bank of India
Over 38 years of experience
B.Com, CAIIB



Vikas Sharma
Business Head (MSME & HL)

Ex - Kotak Mahindra Bank, Dhanlaxmi Bank, Reliance Capital
Over 18 years of experience
PGDBA, B.Com



Vijay Gattani
Senior Vice President - Credit

Ex-ICICI Bank, Head of Credit & Policy- ICICI HFC
Over 13 years of experience
Chartered Accountant



Hemant Dave
Head of Operations

Ex - Kotak Mahindra Bank, A. F. Ferguson
Over 22 years of experience
Chartered Accountant



Kumanan Rajagopal
Head – Business Development

Ex-ICICI Bank, Amex
20+ years of experience
MBA



Vinay Surana
Head - Treasury

Ex-Founding Member ,Axis Bank
debt syndication
Over 13 years of experience
Chartered Accountant - Rank



Ashok Agrawal
Head – A/C, Fin, Tax & Compliance

Previously practicing CA
Over 25 years of experience
CA and CS



Bhavesh Prajapati
Head – Credit, Risk, Policy: HF

Ex-Aadhar Housing Finance, IDFC Ltd, DHFL
MBA, ICFAI

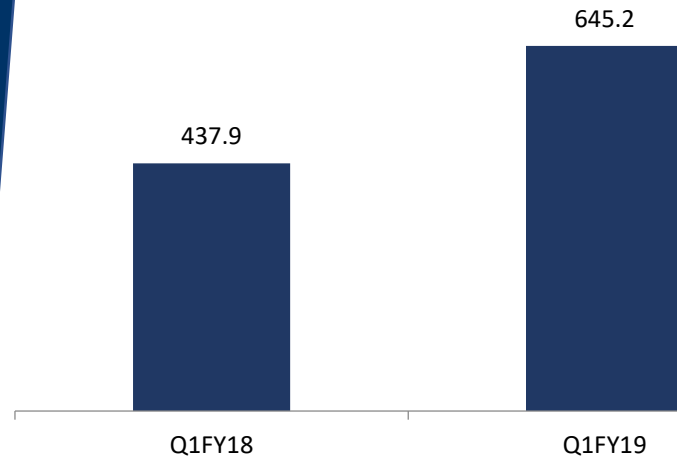


Q1FY19

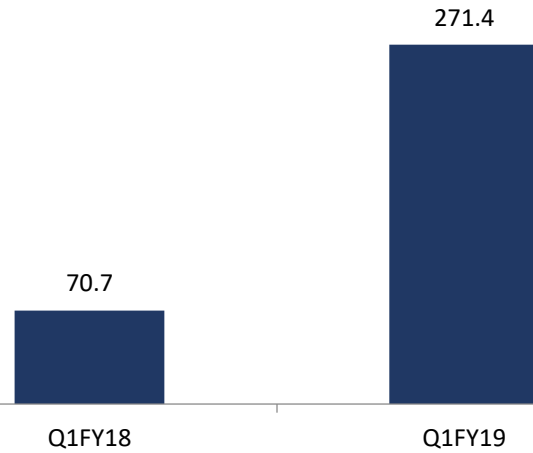
Q1FY19 at a glance

Consolidated numbers

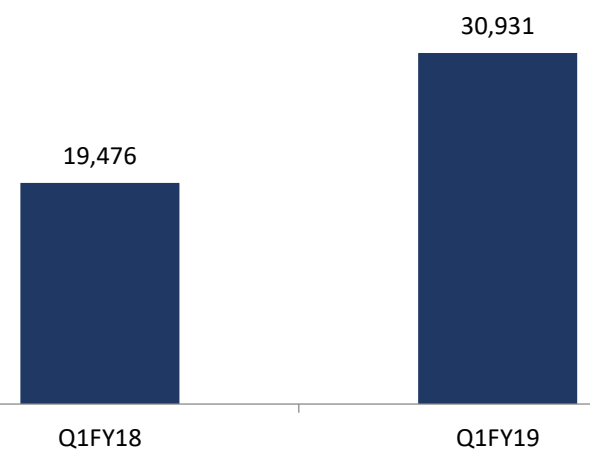
NII (INR Mn)



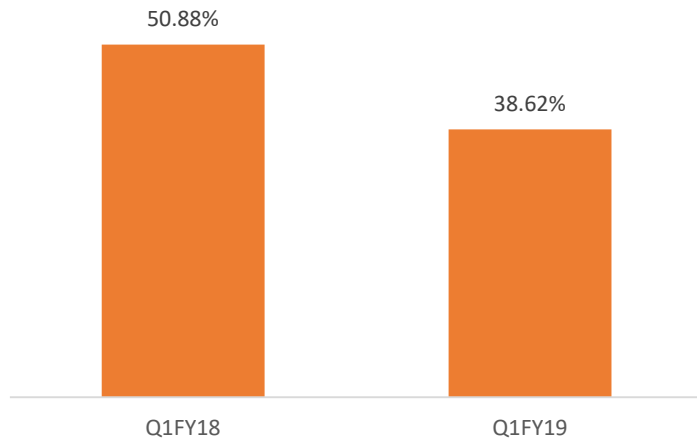
PAT (INR Mn)



AUM (INR Mn)

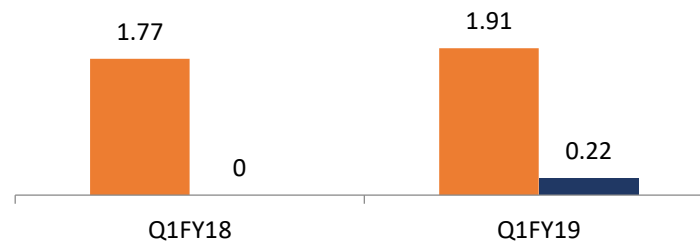


Capital Adequacy Ratio (%)



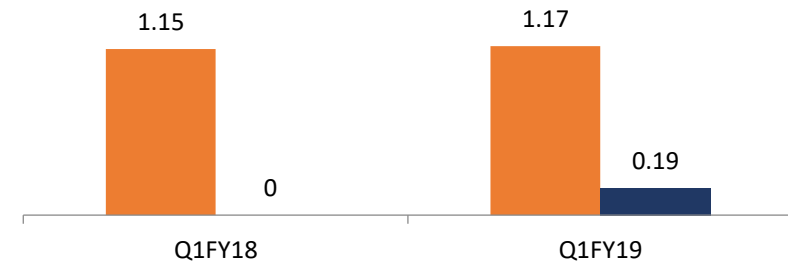
Gross NPA (%)

MSME + CF + IRL HF



Net NPA (%)

MSME + CF + IRL HF



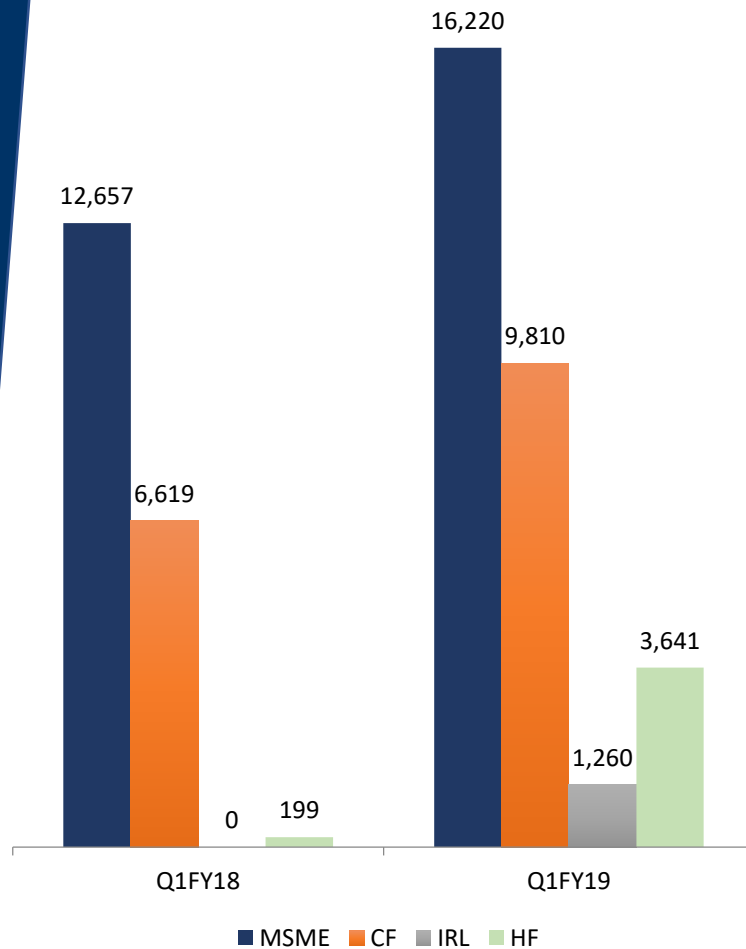
Performance Highlights: Transition to IND - AS

Particulars	As per IND-AS		As per IGAAP		YoY Growth	
	Q1FY19	Q1FY18	Q1FY19	Q1FY18	IND-AS	IGAAP
INR Mn						
AUM	27,534	19,411	27,534	19,411	42%	42%
Net Interest Income (NII)	592	432	568	409	28.3%	28.1%
Net Interest Margin (NIM)	8.72%	8.86%	8.28%	8.43%	NA	NA
Profit After Tax (PAT)	271	124	256	135	54.3%	47.3%

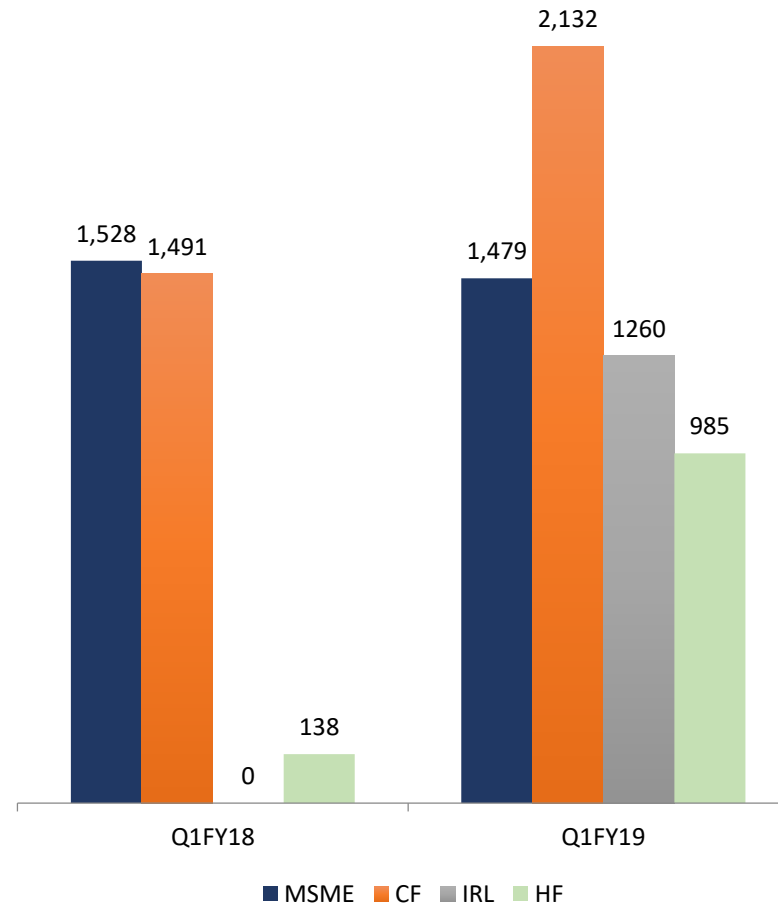
Standalone Basis

Q1FY19 – Strong AUM & Disbursements Growth

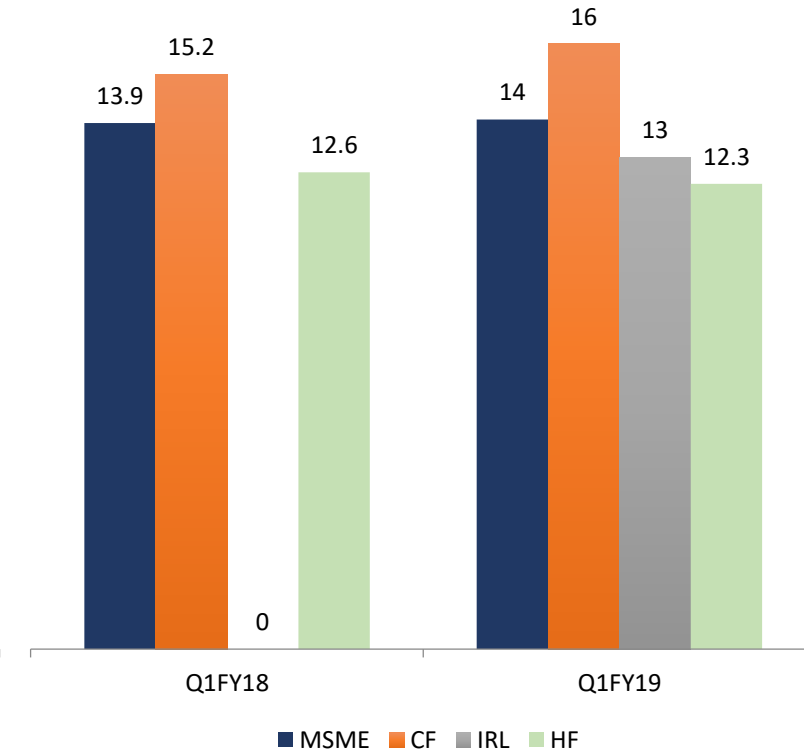
**AUM - Segmental Breakup
(INR Mn)**



**Disbursements - Segmental
Breakup (INR Mn)**



Portfolio Yield (%)



Key Impact Areas under IND-AS

Financial item	Indian GAAP	Ind AS	Impact on transition	Impact going forward
Financial assets at amortized cost – Expected Credit Loss	Measured based on RBI Guidelines	Measured based on expected credit loss	Increase in net-worth and no P&L impact	LGD computation to be performed on quarterly basis
Revenue – Loan processing fee	Recognised as part of revenue	Recognised as part of effective interest rate	Decrease in net-worth and no P&L impact	Decrease in profit due to amortisation of processing fee
Employee costs – Actuarial gain/loss	Recognised to profit and loss	Recognised in OCI i.e. Reserves	No impact	To be regrouped in OCI

Note – No other items currently identified to have OCI impact

Provision on Loan Assets

Change in credit quality since initial recognition		
Stage 1 Performing	Stage 2 Underperforming (significant increase in credit risk since initial recognition)	Stage 3 Non performing (Credit impaired loan assets)
Recognition of expected credit losses		
12-month expected credit losses	Lifetime expected credit losses	Lifetime expected credit losses
Interest recognition		
Effective interest on gross outstanding amount (before provision)	Effective interest on gross outstanding amount (before provision)	Effective interest on gross outstanding amount (net of credit allowance)

Expected Credit Loss Methodology

Particulars	CGCL Methodology
Level of assessment:	<ul style="list-style-type: none">• The book has been classified as Construction finance, MSME, Machinery Loans for ECL purposes.
Default definition:	<ul style="list-style-type: none">• 90 days past due has been considered as the default threshold for all loans.
Determining staging:	<ul style="list-style-type: none">• Delinquency buckets have been considered as the basis for the staging of all loans with:• 0-30 days past due loans classified as stage 1 – Performing Assets• 31-90 days past due loans classified as stage 2 – Under Performing Assets• 90 days above past due loans classified as stage 3 – Non-Performing Assets (NPA) <p>The aforesaid staging followed is a standard industry practice.</p>

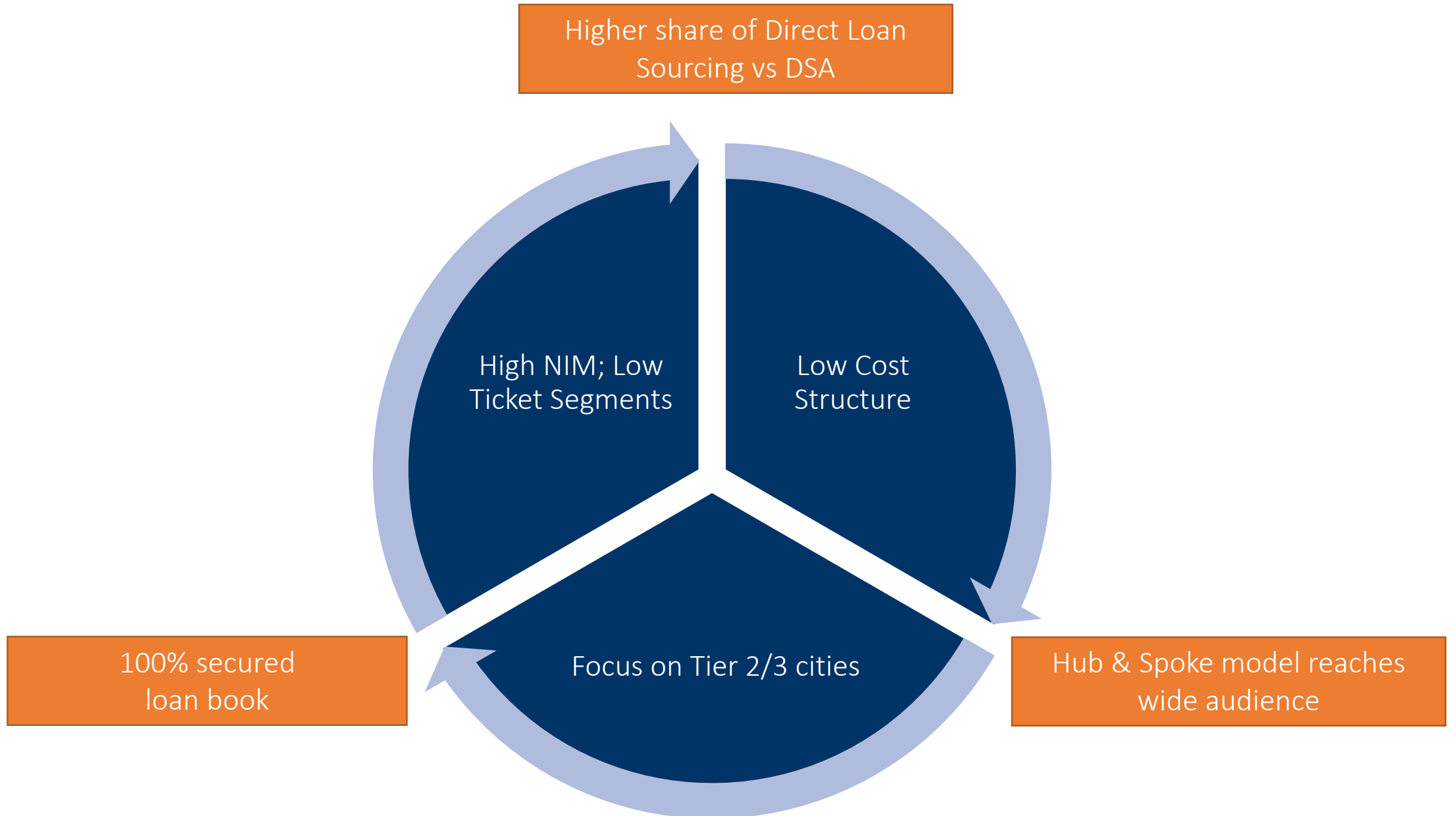
Expected Credit Loss Methodology

Particulars	CGCL Methodology
Loss Given Default (LGD)	<ul style="list-style-type: none">The analysis methodology has been used to create the LGD. The LGD takes into account the recovery experience across accounts of a particular portfolio post default. The recoveries are tracked and discounted to the date of default using the interest rate. The recovery data from 2014 to 2017 has been considered.
Exposure at default (EAD):	<ul style="list-style-type: none">$EAD = \text{o/s loan (+) accrued interest (+) undisbursed loan as on the reporting date}$
ECL computation	<ul style="list-style-type: none">$ECL \text{ has been calculated as } ECL = PD * LGD * EAD$



Well Positioned in
High Growth Sectors

Business Model



MSME Lending: A Huge Unexplored Opportunity

The NBFC Advantage in MSME Funding

- Lack of formal avenues for financing ensures low penetration from banks
- Banks face issues in financing MSMEs due to high NPAs, high processing times and capital challenges
- NBFCs offer higher loan eligibility with shorter turnaround times
- Capital and lending norms for NBFCs are more lenient as compared to banks allowing them greater penetration in smaller towns and villages

MSME credit to grow at 12-14% over 5 years:
ICRA

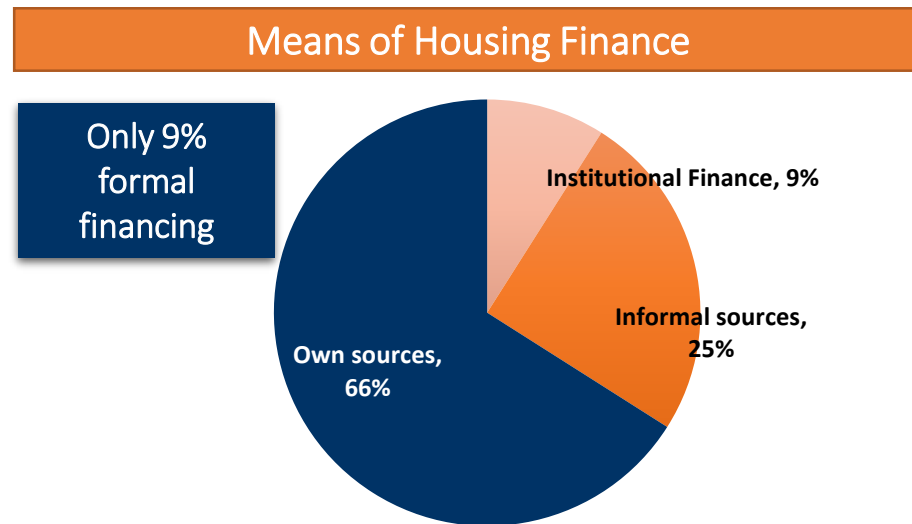
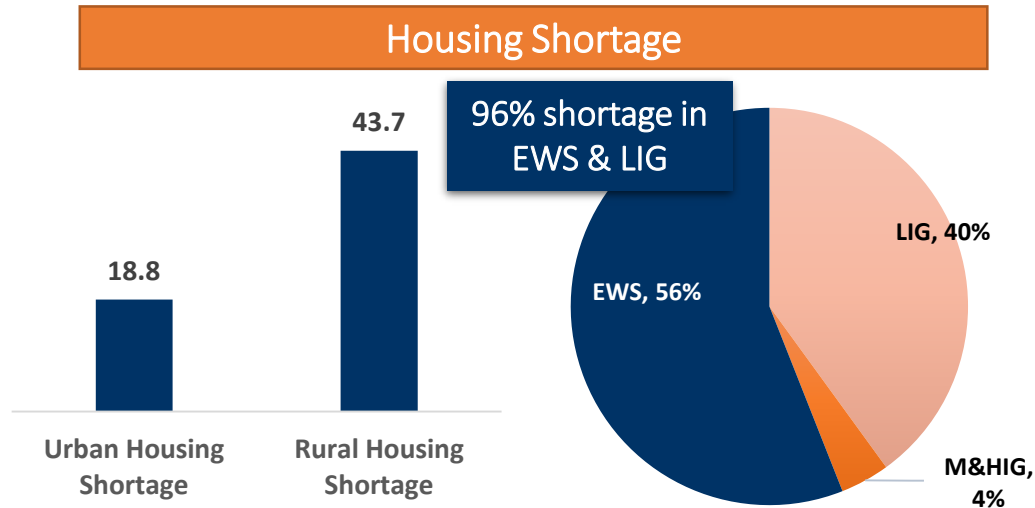
Non-bank share in MSME credit pie should
expand to 22-23%
by March 2022 vs 16% in March 2017: ICRA

SIDBI targeting total lending of ~INR 1.4
trillion in FY19, up 30% YoY

CRISIL pegs overall credit demand of MSMEs
in India at INR 45 Trillion over the medium
term

New avenue for sourcing of loans opened up
via online channels

Affordable Housing: Large Demand & Low Formal Financing



- *Affordable housing loans (as per RBI):
- Metros - Loans up to INR 50 Lacs (house value of INR 65 Lacs)
 - Non Metros - INR 40 Lacs (house value of INR 50 Lacs)

Urban Housing shortage pegged to reach 34.1 million units by 2022

95%+ of the shortage corresponds to Lower Income Group (LIG) & Economically Weaker Sections (EWS)

In 2015, the Government of India launched the “Housing for all by 2022” scheme with Pradhan Mantri Awas Yojna (PMAY)

PMAY introduced a Credit Linked Subsidy Scheme (CLSS) to offer interest subsidies for loans up to INR 18 lakhs

Industry experts peg the housing finance demand in India at US\$ 1.2 trillion over FY18-24

Capri Global Housing Finance entered into an MOU with the NHB as a Primary Lending Institution (PLI) to facilitate subsidy to its qualifying borrowers under the CLSS



Appendix

Board of Directors



Quintin E. Primo III

Non-Executive Chairman

Co-founder & CEO of Capri
Investment Group, Chicago
Over 3 decades of experience
MBA & BS (Finance)



Rajesh Sharma

Managing Director

Founder & promoter
Over 23 years of experience
Chartered Accountant



Bhagyam Ramani

Independent Director

Ex- GM and Director of General
Insurance Corporation
Over 3 decades of experience
MA (Economics Hons.)



T. R. Bajalia

Independent Director

Ex-DMD – SIDBI,
Ex- ED - IDBI Bank
40+ years of experience
BA (Eco), CAIIB



Mukesh Kacker

Independent Director

EX- IAS Officer, Jt. Secy (GOI)
Over 3 decades of experience
MA(Public Policy),
MA (Political Science)



Beni Prasad Rauka

Independent Director

Group CFO- Advanced Enzyme
Technologies
25+ years of experience
CA &CS

Income Statement

INR Mn	FY17	FY18
Interest earned on loans	2,020.7	3,095.5
Interest earned on investments	30.9	32.6
Total interest earned	2051.6	3128.1
Total interest expended	379.9	1,020.4
- interest on borrowings	379.6	1,020.4
Net interest income	1671.8	2107.7
Non-interest income	299.2	818.9
- loan processing fees	105.3	335.4
- Profit on sale of investments	81.6	241.9
- others	112.3	241.5
Total Income	1971.0	2926.5
Operating expense	878.4	1325.7
- employee cost	546.1	812.5
- Depreciation	43.0	62.2
- Others	289.3	451.0
Operating Profit	1092.5	1600.8
Total provisions	137.2	159.4
PBT	955.4	1441.4
Tax	374.1	400.8
PAT	581.2	1040.7

Balance Sheet

INR Mn	FY17	FY18
Share Capital	350.3	350.3
Reserves and Surplus	11,256.3	12,235.7
Networth	11,606.5	12,586.0
Borrowings	7,278.6	15,742.7
Current liabilities and provisions	794.8	1,529.5
Other Non Current Liabilities and provisions	181.4	249.2
Total liabilities & stockholders' equity	19,861.2	30,107.5
Net Block	128.9	143.3
Investments	680.8	516.1
Asset under financing activities	18,464.3	28,663.7
Deferred tax assets	25.9	103.4
Cash and bank balances	114.1	313.7
Other Current assets	329.9	367.3
Other Non Current assets	117.3	-
Total assets	19,861.2	30,107.5

Key Partnerships

Lenders



Auditors & Advisors

Deloitte.



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Thank You