



Date: 05.09.2026

To,
Bombay Stock Exchange
Corporate Relationship Department
1st Floor, New Trading Ring,
Rotunda Building,
P.J. Towers, Dalal Street Fort,
Mumbai-400 001

Scrip Code: 531900
Scrip id: CCLINTER

SUB: Annual Report for the Financial Year 2025-26 and Notice convening the 35th Annual General Meeting to be held on 30th September, 2026

Respected Sir/Madam,

Pursuant to Regulation 30 and Regulation 34 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, we hereby submitting herewith the Annual Report of the Company for the Financial Year 2025-26 along with the Notice convening the 35th Annual General Meeting scheduled to be held on Wednesday, the 30th day of September, 2026 at 12:30 p.m. through Video Conferencing / Other Audio Visual Means ("VC/OAVM").

This is for your information and record. Kindly acknowledge receipt.

Thanking you,
Yours Faithfully,
For CCL International Limited

Akash Gupta
Managing Director
DIN: 01940481

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Forward Looking Statements

This annual report contain certain forward looking statements describing the company objectives, projections, estimates and expectation within the meaning of applicable laws & regulations, concerning to the Company's future business prospects and business profitability, which involve a number of risks and uncertainties that could cause actual results to differ materially from those contemplated in such forward looking statements. The risks and uncertainties relating to these statements that would affect the company operations include a downtrend in the infrastructure sector, significant changes in political and economic environment in India, exchange rate fluctuations, tax laws, litigation, labour relations and interest costs., but are not limited to, risks and uncertainties, regarding fluctuations in earnings, our ability to manage growth, competition, economic growth in India, ability to attract and retain highly skilled professionals, time and cost over runs on contracts, government policies and actions with respect to investments, fiscal deficit, regulation, etc. The shareholders and readers are cautioned that in the case of data and information external to the Company, no representation is made on its accuracy or comprehensiveness though the same are based on sources thought to be reliable. The Company does not undertake to make any announcement in case any of these forward looking statements become materially incorrect in future or update any forward looking statements made from time to time on behalf of the Company.

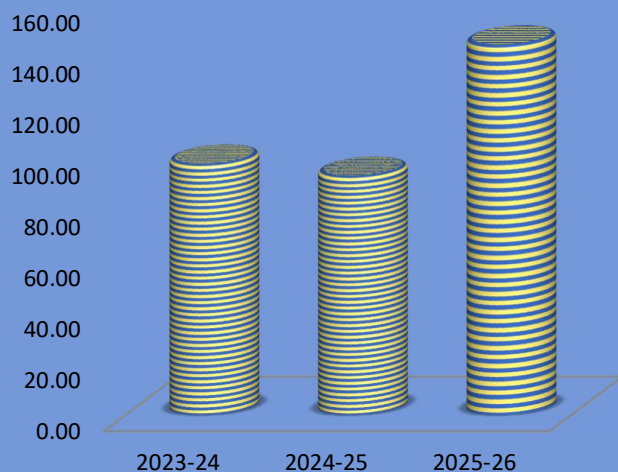
ANNUAL GENERAL MEETING: WEDNESDAY, 30TH SEPTEMBER, 2026

TIME : 12:30 P.M.

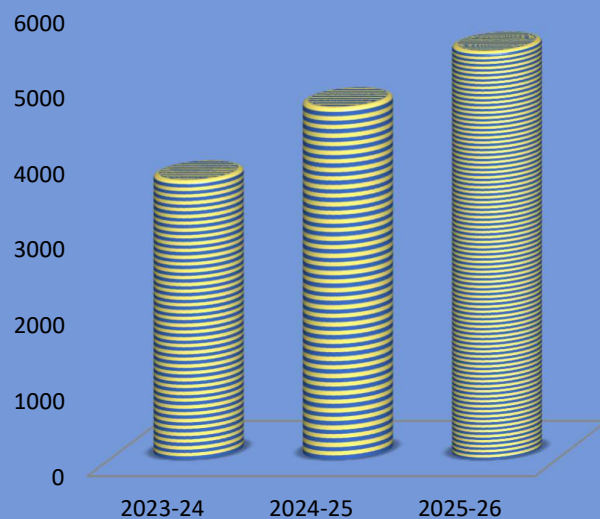
**VENUE : THROUGH VIDEO (VC) OTHER AUDIO VISUAL
MEANS (OAVM)**

KEY PERFORMANCE INDICATORS

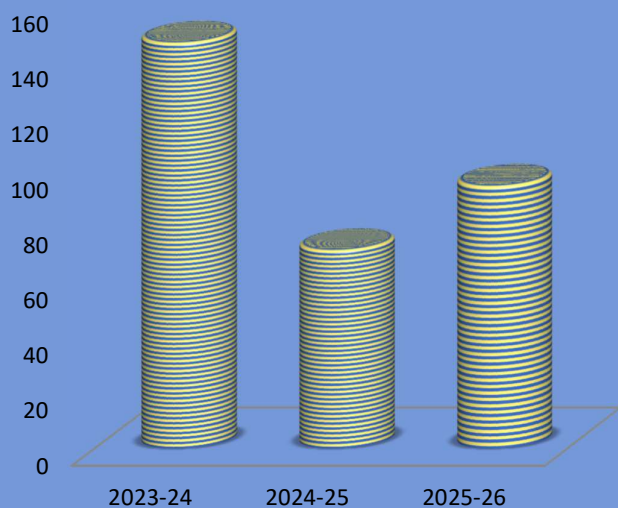
**Operating Profit Growth
(In Lacs)**



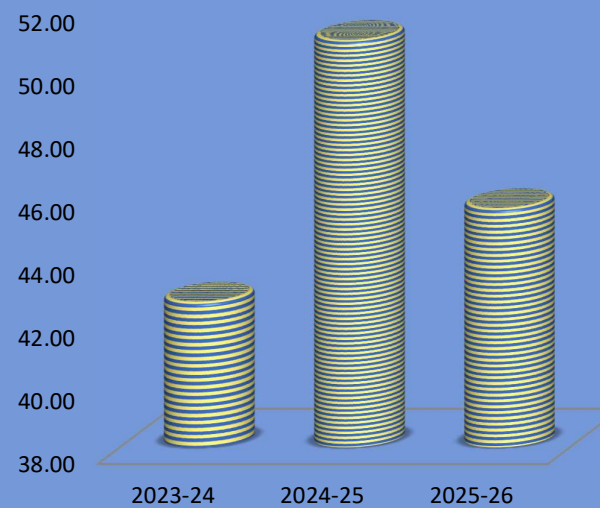
Revenue Growth (In Lacs)



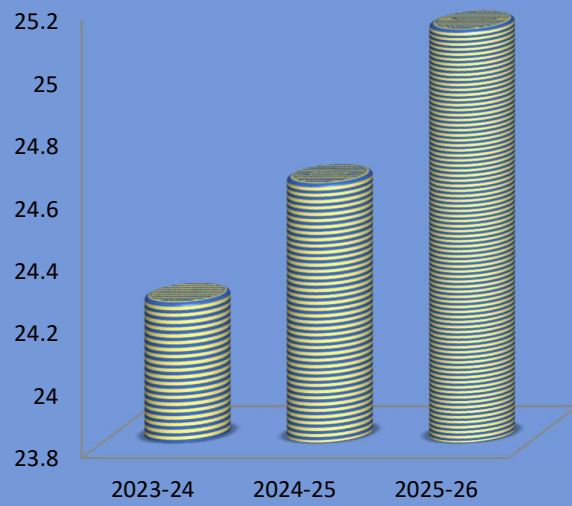
Net Profit (In Lacs)



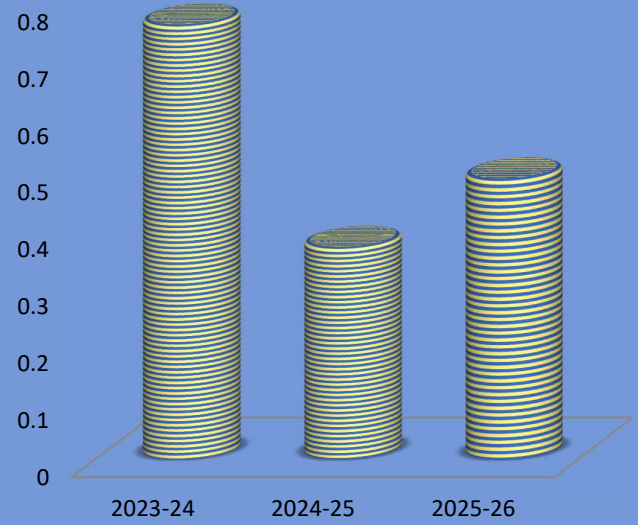
Market Cap (In Cr.)



Book Value



Earning Per Share



CORPORATE INFORMATION

BOARD OF DIRECTORS

Executive Directors



AKASH GUPTA
(CHAIRMAN AND MANAGING DIRECTOR/PROMOTER)

Executive Directors

Rama Gupta	(Executive Director)
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Independent Directors

Rajni Kant Gupta	(Independent Director)
Tarun Kumar Gupta	(Independent Director)
Deepanshi Rajput	(Independent Director)

REFERENCE INFORMATION

Registered Office

M-4 Gupta Tower B 1/1, Commercial Complex, Azadpur, New Delhi-110033
Ph-No. 011-22457275

Corporate office

C-42 RDC Raj Nagar, Ghaziabad-201002
Ph-No. 0120-4214258

BANKERS

Public Sector Banks

Punjab National Bank

Private Sector Banks

HDFC Bank

STATUTORY AUDITORS

*Anil Pawan & Co.
SD-24, Shastri Nagar,
Ghaziabad-201002.*

INTERNAL AUDITORS

*Nagendra Solanki & Co.
H-1, First Floor, Opp. ICICI Bank,
Patel Nagar-III, Ghaziabad-201001*

COST AUDITORS

*Shivam Kansal & Co
A-59, Patel Nagar 2nd Near New Bus Stand,
Ghaziabad-201001*

SECRETARIAL AUDITOR

*Richa Dhamija
C-553, Sector-19, Noida-201301*

COMPANY SECRETARY

*Pradeep Kumar
House No. 20, Modipon Colony Road,
Modinagar-201204*

REGISTRAR & SHARE TRANSFER AGENT

*Alankit Assignments Limited
Alankit House, 4E/2, Jhandewalan Extension,
New Delhi-110055
Phone No.: 9811579183 Email Id: lalitap@alankit.com*

LISTED AT

Bombay Stock Exchange Limited

MESSAGE FROM MANAGING DIRECTOR



Dear Shareholders,

I extend my warm greetings to each of you on behalf of CCL International Limited as we reflect on the fiscal year 2025-26.

We commenced FY 2025-26 with strong revenue growth in compare to the last FY 2024-25 and increasing the turnover by 9.89% from the last FY. In a competitive industry, we have set ourselves apart through our commitment to superior service and a dedicated team with a deep investment in your Company's success. These factors contribute to our competitive edge and support our strategic goals.

We can now confidently say that CCL International Limited continues to operate from a position of balance and strength. We are growing construction business in India. We are performing today to deliver top-tier financial performance, while investing to ensure that our performance levels can be sustained in the long term. This year we stepped up our investments without compromising in brand building, R&D, emerging markets infrastructure and our people.

The ability to effectively identify, mitigate and manage the construction risk inherent in every project it undertakes, and the ability to deliver those projects in a manner that appropriately protects the safety of employees, stakeholders and the public, are key elements of success in the construction industry. Developing industry leading capabilities in these areas is a fundamental part of CCL's strategy. CCL International has established a detailed set of project criteria and risk management practices that are continuously reviewed, updated and improved. From the criteria set for selecting the projects it bids, to the evaluation of project risks and appropriate mitigation measures, to project pricing and the senior management approval processes a bid must go through, risk management is a strategic and operational priority for CCL International Limited. An important element of CCL International's risk management strategy is the ongoing monitoring of projects under construction to ensure that the risk management plan established at the bid stage of the project remains sufficient and is being effectively implemented. To assist in this effort, CCL International has established a 'project controls' team, consisting of some of CCL International's most experienced and knowledgeable staff, whose mandate is to ensure that complex projects are provided with state-of-the-art management controls for contract administration, cost control, scheduling and other best practices. This team also reviews the status of key projects against a set of pre-determined criteria, and ensures that the project is meeting its financial and risk management objectives.

We are confident that CCL International will be India's premier construction and infrastructure Development Company. Our employees across India are hard at work making CCL International the best company for our clients, our partners, and you, our valued shareholders.

Stay healthy and stay safe.

Thank you for your continued support.

Sd/-

Akash Gupta

(Managing Director)

[DIN 01940481]

CCL INTERNATIONAL LIMITED
REGISTERED OFFICE
M-4, GUPTA TOWER, B 1/1, COMMERCIAL COMPLEX, AZADPUR, NEW DELHI-110033
CIN: L26940DL1991PLC044520CONTACT No. 0120 | 4214258
E-MAIL ID: CMPSEC@CCLIL.COM
WEBSITE: WWW.CCLIL.COM

NOTICE

Notice is hereby given that the **35th Annual General Meeting** of the Members of **CCL International Limited**, will be held on Wednesday, 30th day of September, 2026 at 12.30 p.m. through Video Conferencing (VC)/ Other Audio Visual Means ("OAVM") with deemed venue at the registered office of the Company to transact the following businesses: -

Ordinary Business:

1. Adoption of Audited Financial Statements

To consider and adopt:

The Audited Standalone Financial Statements of the Company for the financial year ended 31st March, 2026, including the Audited Balance Sheet as at 31st March, 2026, the Statement of Profit and Loss and Cash Flow Statement of the Company for the year ended on that date, along with the reports of the Auditors and Board of Directors thereon.;

2. Retirement by rotation of Director

To appoint a director in place of Mrs. Rama Gupta [DIN: 00080613], who retires by rotation and being eligible, offers herself for re-appointment as Director.

SPECIAL BUSINESS:

3. Ratification of the Remuneration of Cost Auditor

To consider and to assent or dissent to the following resolution as an **Ordinary Resolution**:

"RESOLVED THAT pursuant to the provisions of Section 148(3) of the Companies Act, 2013 read with the Companies (Audit and Auditors) Rules, 2014 and Companies (Cost Records and Audit) Rules, 2014 including any statutory modification(s) or re-enactment(s) thereof, for the time being in force, the remuneration to be paid to M/s. Shivam Kansal & Co., Cost Auditors (Firm Registration No. 003200) fixed by the Board for the Financial Year 2026-27 and detailed in the explanatory statement, be and is hereby confirmed and ratified."

4. Approval for Material Related Party Transactions with Tanvi Fincap Private Limited

To consider and to give assent or dissent to the following resolution as a **Special Resolution**:

“RESOLVED THAT pursuant to the provisions of Regulation 23(4) of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended till date, (“Listing Regulations”), and other applicable provisions of the Companies Act, 2013 (“the Act”) read with Rules made there under, other applicable laws/ statutory provisions, if any, (including any statutory modification(s) or amendment(s) or re-enactment(s) thereof, for the time being in force), the Company's Policy on Related Party Transactions, and subject to such approval(s), consent(s), permission(s) as may be necessary from time to time and basis the approval/ recommendation of the Audit Committee and the Board of Directors of the Company, the approval of the members of the Company be and is hereby accorded to enter/ continue to enter/proposed to be entered into (whether by way of an individual transaction or transactions taken together in or more trenches or a series of transactions or otherwise), as mentioned in the Explanatory Statement annexed herewith, with identified Promoter Group Company viz Tanvi Fincap Private Limited on such terms and conditions as may be mutually agreed between the Company and aforementioned Related Party for an aggregate value of Rs. 25 Crore (Rupees Twenty Core only) provided that such transaction(s) / contract(s) / arrangement(s) / agreement(s) is being carried out at an arm's length basis and in the ordinary course of business.;

RESOLVED FURTHER THAT the Board of Directors of the Company (hereinafter referred to as 'Board' which term shall be deemed to include the Audit Committee of the Company and any duly constituted/ to be constituted Committee of Directors thereof to exercise its powers including powers conferred under this resolution) be and is hereby authorized to do all such acts, deeds, matters and things as it may deem fit at its absolute discretion and to take all such steps as may be required in this connection including finalizing and executing necessary documents, contract(s), scheme(s), agreement(s) and such other documents as may be required, seeking all necessary approvals to give effect to this resolution, for and on behalf of the Company and settling all such issues, questions, difficulties or doubts whatsoever that may arise and to take all such decisions powers herein conferred to, without being required to seek further consent or approval of the members or otherwise to the end and intent that the members shall be deemed to have given their approval thereto expressly by the authority of this resolution.”

5. Approval for Material Related Party Transactions with Rama Anil Gupta Associates Private Limited

To consider and to assent or dissent to the following resolution as a **Special Resolution**:

“RESOLVED THAT pursuant to the provisions of Regulation 23(4) of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended till date, (“Listing Regulations”), and other applicable provisions of the Companies Act, 2013 (“the Act”) read with Rules made there under, other applicable laws/ statutory provisions, if any, (including any statutory modification(s) or amendment(s) or re-enactment(s) thereof, for the time being in force), the Company's Policy on Related Party Transactions, and subject to such approval(s), consent(s), permission(s) as may be necessary from time to time and basis the approval/ recommendation of the Audit Committee and the Board of Directors of the Company, the approval of the members of the Company be and is hereby accorded to enter/ continue to enter/proposed to be entered into (whether by way of an individual transaction or transactions taken together in or more trenches or a series of transactions or otherwise), as mentioned in the Explanatory Statement annexed herewith, with identified Promoter Group Company viz Rama Anil Gupta Associates Private Limited on such terms and conditions as may be

mutually agreed between the Company and aforementioned Related Party for an aggregate value of Rs. 10 Crore (Rupees Ten Core only) provided that such transaction(s) / contract(s) / arrangement(s) / agreement(s) is being carried out at an arm's length basis and in the ordinary course of business.;

RESOLVED FURTHER THAT the Board of Directors of the Company (hereinafter referred to as 'Board' which term shall be deemed to include the Audit Committee of the Company and any duly constituted/ to be constituted Committee of Directors thereof to exercise its powers including powers conferred under this resolution) be and is hereby authorized to do all such acts, deeds, matters and things as it may deem fit at its absolute discretion and to take all such steps as may be required in this connection including finalizing and executing necessary documents, contract(s), scheme(s), agreement(s) and such other documents as may be required, seeking all necessary approvals to give effect to this resolution, for and on behalf of the Company and settling all such issues, questions, difficulties or doubts whatsoever that may arise and to take all such decisions powers herein conferred to, without being required to seek further consent or approval of the members or otherwise to the end and intent that the members shall be deemed to have given their approval thereto expressly by the authority of this resolution."

By Order of the Board of Director

Place : New Delhi

Dated : 31.08.2026

**Sd/-
(Akash Gupta)
Chairman & Managing
Director
[DIN 01940481]**

NOTES:

1. Pursuant to the general circular issued by the Ministry of Corporate Affairs ('MCA') has vide its General Circular No. 03/2025 dated September 22, 2025 in relation to 'Clarification on passing of ordinary and special resolutions by companies under the Companies Act, 2013 and the rules made thereunder and General Circular No.02/2021 dated January 13, 2021 (collectively referred to as 'MCA Circulars') and the Securities and Exchange Board of India ('SEBI') vide its circular No. SEBI/HO/CFD/CFD-PoD-2/P/CIR/2024/133 dated October 03, 2024 (collectively referred to as 'SEBI Circulars') permitted the holding of the Annual General Meeting ('AGM'/'the Meeting') through VC/ OAVM, without the physical presence of the Members at a common venue. In compliance with the provisions of the Companies Act, 2013 ('Act'), the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ('SEBI Listing Regulations') and MCA Circulars, the 35th Annual General Meeting ("AGM") of the members will be held through VC/ OAVM. Hence, members can attend and participate in the AGM through VC/OAVM only. The deemed venue of the meeting shall be the registered office of the Company.
2. As per the provisions of clause 3.A. II of the General Circular No. 20/2020 dated May 5, 2020, issued by the MCA, the matters of Special Business as appearing in the accompanying Notice, are considered to be unavoidable by the Board and hence, form part of this Notice.

3. Explanatory Statement pursuant to Section 102 of the Companies Act, 2013, in respect of Special business is annexed hereto.
4. Pursuant to the Circular No. 14/2020 dated April 08, 2020 and other related Circulars, issued by the Ministry of Corporate Affairs, the facility to appoint proxy to attend and cast vote for the members is not available for this AGM. However, the Body Corporate is entitled to appoint authorized representatives to attend the AGM through VC/OAVM and participate there at and cast their votes through e-voting.
5. The Members can join the AGM in the VC/OAVM mode 15 minutes before and after the scheduled time of the commencement of the Meeting by following the procedure mentioned in the Notice. The facility of participation at the AGM through VC/OAVM will be made available for 1000 members on first come first served basis. This will not include large Shareholders (Shareholders holding 2% or more shareholding), Promoters, Institutional Investors, Directors, Key Managerial Personnel, the Chairpersons of the Audit Committee, Nomination and Remuneration Committee and Stakeholders Relationship Committee, Auditors etc. who are allowed to attend the AGM without restriction on account of first come first served basis.
6. The attendance of the Members attending the AGM through VC/OAVM will be counted for the purpose of reckoning the quorum under Section 103 of the Companies Act, 2013.
7. Pursuant to the provisions of Section 108 of the Companies Act, 2013 read with Rule 20 of the Companies (Management and Administration) Rules, 2014 (as amended) and Regulation 44 of SEBI (Listing Obligations & Disclosure Requirements) Regulations 2015 (as amended), and the Circulars issued by the Ministry of Corporate Affairs dated April 08, 2020, April 13, 2020, May 05, 2020 and other related circulars the Company is providing facility of remote e-Voting to its Members in respect of the business to be transacted at the AGM. For this purpose, the Company has entered into an agreement with National Securities Depository Limited (NSDL) for facilitating voting through electronic means, as the authorized agency. The facility of casting votes by a member using remote e-Voting system as well as venue voting on the date of the AGM will be provided by NSDL.
8. In line with the Ministry of Corporate Affairs (MCA) Circular No. 17/2020 dated April 13, 2020, the Notice calling the AGM has been uploaded on the website of the Company at <http://www.cclil.com>. The Notice can also be accessed from the websites of the Stock Exchange i.e. BSE India Limited (BSE) at <https://www.bseindia.com> and the AGM Notice is also available on the website of NSDL (agency for providing the Remote e-Voting facility) i.e. www.evoting.nsdl.com.
9. Pursuant to the provisions of Section 91 of the Companies Act, 2013, the Register of Members and Share Transfer Book ("Books") of the Company will remain closed from the Wednesday, 23rd September, 2026 to Wednesday, 30th September 2026 (both days inclusive).
10. Pursuant to the provisions of Section 72 of the Companies Act, 2013, members holding shares in physical form and desirous of making a nomination in respect of their shareholding in the Company are requested to submit Form SH-13 to the Registrar and Transfer Agent of the Company. Members holding

shares in demat form may contact their respective Depository Participant (“DP”) for recording of nomination. Members who hold shares in Dematerialized Form are requested to bring their Client ID and DP ID number and those who hold the share in physical form are requested to bring their Folio Number for easy identification of attendance at the Meeting.

- 11.** Pursuant to the provisions of the Companies Act, 2013, dividend for the year ended March 31, 2019 and thereafter, which remains unpaid or unclaimed for a period of seven years will be transferred to the Investor Education and Protection Fund (IEPF) of the Central Government. However, there is no amount of unpaid dividend which is need to be transferred to the Investor Education and Protection Fund (IEPF) during the year.
- 12.** Pursuant to the provisions of Investor Education and Protection Fund Authority (Accounting, Audit, Transfer and Refund) Rules, 2016('The Rules') notified by the Ministry of Corporate Affairs effective September 7, 2016, all shares in respect of which dividend has not been paid or claimed by the shareholders for seven consecutive years or more would be transferred to the Investor Education and Protection Fund (IEPF) Suspense Account. However, there is no share which is needed to be transferred to the Investor Education and Protection Fund (IEPF).
- 13.** Relevant documents referred to in the accompanying Notice and statement pursuant to Section 102(1) of the Companies Act, 2013 are open for inspection at the Registered Office and Corporate Office of the Company on all working days, except Saturdays and Sundays, between 10:00 a.m to 11:00 a.m upto the date of the Meeting. The aforesaid documents will also available for inspection by members at the website of the Company.
- 14.** Members seeking any information or having queries with regards to annual accounts or resolutions are requested to write to the Company seven day in advance so as to enable the management to keep the information ready.
- 15.** In case of joint holders attending the Meeting. Only such joint holder who is higher in the order of names will be entitled to vote.
- 16.** Since the AGM will be held through VC/OAVM Facility, the Route Map is not annexed in this Notice.
- 17.** Members may join the 35th AGM through VC/OAVM Facility by following the procedure as mentioned below which shall be kept open for the Members from 12:00 p.m. IST i.e. 30 minutes before the time scheduled to start the 35th AGM and the Company may close the window for joining the VC/OAVM Facility 30 minutes after the scheduled time to start the 35th AGM.
- 18.** The statement, pursuant to Section 102 of the Companies Act, 2013 (“Act”) in respect of Special Business under items 3, 4, & 5 set out above to be transacted at the Annual General Meeting (Meeting) is annexed hereto and form part of this Notice.

19. Pursuant to the provision of regulation 26(4) and 36(3) of SEBI (LODR) regulations 2015 and secretarial standards on general meeting (SS-2) issued by the Institute of Company Secretaries of India, the relevant details of Director retiring by rotation and seeking re-appointment at the ensuing Annual General Meeting is provided in the "Annexure" to the Notice.
20. Corporate member are requested to send at cmpsec@cclil.com and hricha.dhamija24@gmail.com before e-voting/ attending annual general meeting, a duly certified copy of the Board Resolution authorizing their representative to attend and vote at the Annual General Meeting, pursuant to Section 113 of the Companies Act, 2013.
21. Shares of the Company are compulsorily traded in Demat mode. The Company has entered into an Agreement with National Securities Depository Ltd. (NSDL) and Central Securities Depository Ltd. (CSDL) for Dematerialization of shares.
22. As per SEBI direction for having Common Transfer Agency for physical as well as Demat mode, the Company has appointed M/s. Alankit Assignments Ltd, Alankit House, 4E/2, Jhandewalan Extension, New Delhi-110055; Phone No. 011- 42541234; Fax No. 42541204; e-mail: info@alankit.com; as R&TA for both modes.
23. The Securities and Exchange Board of India (SEBI) has mandated the submission of Permanent Account Number (PAN) by every participant in securities market. Members holding shares in electronic form are, therefore, requested to submit their PAN to their Depository Participants with whom they are maintaining their demat accounts. Members holding shares in physical form can submit their PAN details to the Company / RTA.
24. Members are requested to:
- A. intimate to the Company's Registrar and Transfer Agents, M/s. Alankit Assignments Ltd., changes, if any, in their registered addresses at an early date, in case of shares are held in physical form;
 - B. intimate to the respective Depository Participant, changes, if any, in their registered addresses at an early date, in case of shares held in dematerialized form;
 - C. quote their folio numbers/Client Id/DP Id in all correspondence; and
 - D. Consolidate their holdings into one folio in case they hold shares under multiple folios in the identical order of names.
25. **Process for those Members whose email ids are not registered for procuring user id and password and registration of email ids for e-Voting on the resolutions set out in this Notice:**
- a) Those Members, who hold shares in physical form or who have not registered their email address with the Company and who wish to participate in the 35th AGM or cast their vote through remote e-Voting or through the e-Voting system during the meeting, may obtain the login ID and password by sending scanned copy of: i) a signed request letter mentioning your name, folio number and complete address; and ii) self-attested scanned copy of the PAN Card and any document (such as

Driving License, Bank Statement, Election Card, Passport, Aadhar Card) in support of the address of the Member as registered with the Company; to the email address of the Company cmpsec@cclil.com

- b) In case shares are held in demat mode, Members may obtain the login ID and password by sending scanned copy of (i) a signed request letter mentioning your name, DP ID-Client ID (16 digit DP ID + Client ID or 16 digit beneficiary ID); (ii) self-attested scanned copy of client master or Consolidated Demat Account statement; and (iii) self-attested scanned copy of the PAN Card, to the email address of the Company cmpsec@cclil.com

26. Pursuant to the MCA Circulars and SEBI Circular, in view of the prevailing situation, owing to the difficulties involved in dispatching of physical copies of the Notice of the 35th AGM and the Annual Report for the year 2026 including therein the Audited Financial Statements for year 2026, are being sent only by email to the Members. Therefore, those Members, whose email address is not registered with the Company or with their respective Depository Participant/s, and who wish to receive the Notice of the 35th AGM and the Annual Report for the year 2026 and all other communication sent by the Company, from time to time, can get their email address registered by following the steps as given below:-

- a) For Members holding shares in physical form, please send scan copy of a signed request letter mentioning your folio number, complete address, email address to be registered along with scanned self-attested copy of the PAN and any document (such as Driving License, Passport, Bank Statement, AADHAR) supporting the registered address of the Member, by email to the Company's email address cmpsec@cclil.com
- b) For the Members holding shares in demat form, please update your email address through your respective Depository Participant/s.

27. To prevent fraudulent transactions, Members are advised to exercise due diligence and notify the Company of any change in address or demise of any Member as soon as possible. Members are also advised to not leave their demat account(s) dormant for long. Periodic statement of holdings should be obtained from the concerned Depository Participant and holdings should be verified from time to time.

28. Pursuant to Section 101 and 136 of the Companies Act, 2013 and rules made there under, the companies are allowed to send communication to shareholders electronically. We thus, request you to kindly register/update your email ids with your respective depository participant and Company's Registrar and Share Transfer Agent (in case of physical shares) and make this initiative a success.

THE INSTRUCTIONS FOR MEMBERS FOR REMOTE E-VOTING AND JOINING GENERAL MEETING ARE AS UNDER:-

The remote e-voting period commences on Sunday, September 27, 2026 (9.00 a.m. IST) and ends on Tuesday, September 29, 2026 (5.00 p.m. IST). The remote e-voting module shall be disabled by NSDL for voting thereafter. The Members, whose names appear in the Register of Members / Beneficial Owners as on

the record (cut-off date) i.e. Wednesday, September 23, 2026, may cast their vote electronically. The voting right of shareholders shall be in proportion to their share in the paid-up equity share capital of the Company as on the cut-off date, being Wednesday, September 23, 2026.

Once the vote on a resolution is cast by the Member, the Member shall not be allowed to change the vote subsequently.

How do I vote electronically using NSDL e-Voting system?

The way to vote electronically on NSDL e-Voting system consists of “Two Steps” which are mentioned below:

Step 1: Access to NSDL e-Voting system

A) Login method for e-Voting and joining virtual meeting for Individual shareholders holding securities in demat mode

In terms of SEBI circular dated December 9, 2020 on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are advised to update their mobile number and email Id in their demat accounts in order to access e-Voting facility.

Type of shareholders	Login Method
Individual Shareholders holding securities in demat mode with NSDL.	1. If you are already registered for NSDL IDeAS facility, please visit the e-Services website of NSDL. Open web browser by typing the following URL: https://eservices.nsdl.com/ either on a Personal Computer or on a mobile. Once the home page of e-Services is launched, click on the “Beneficial Owner” icon under “Login” which is available under “IDeAS” section. A new screen will open. You will have to enter your User ID and Password. After successful authentication, you will be able to see e-Voting services. Click on “Access to e-Voting” under e-Voting services and you will be able to see e-Voting page. Click on options available against company name or e-Voting service provider – NSDL and you will be re-directed to NSDL e-Voting website for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. 2. If the user is not registered for IDeAS e-Services, option to register is available at https://eservices.nsdl.com/. Select “Register Online for IDeAS” Portal or click at https://eservices.nsdl.com/SecureWeb/IdeasDirectReg.jsp 3. Visit the e-Voting website of NSDL. Open web browser by typing the following URL: https://www.evoting.nsdl.com/ either on a Personal Computer or on a mobile. Once the home page of e-Voting system is launched, click on the icon “Login” which is available under ‘Shareholder/Member’ section. A new screen will open. You will have to enter your User ID (i.e. your sixteen digits demat account number held with NSDL), Password/OTP and a Verification Code as shown on the screen. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on

	options available against company name or e-Voting service provider - NSDL and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. 4. Shareholders/Members can also download NSDL Mobile App “NSDL Speede” facility by scanning the QR code mentioned below for seamless voting experience. NSDL Mobile App is available on  App Store   Google Play 
Individual Shareholders holding securities in demat mode with CDSL	- Existing users who have opted for Easi / Easiest, they can login through their user id and password. Option will be made available to reach e-Voting page without any further authentication. The URL for users to login to Easi / Easiest is https://web.cdslindia.com/myeasi/home/login or www.cdslindia.com and click on New System Myeasi. - After successful login of Easi/Easiest the user will be also able to see the E Voting Menu. The Menu will have links of e-Voting service provider i.e. NSDL. Click on NSDL to cast your vote. - If the user is not registered for Easi/Easiest, option to register is available at https://web.cdslindia.com/myeasi/Registration/EasiRegistration - Alternatively, the user can directly access e-Voting page by providing demat Account Number and PAN No. from a link in www.cdslindia.com home page. The system will authenticate the user by sending OTP on registered Mobile & Email as recorded in the demat Account. After successful authentication, user will be provided links for the respective ESP i.e. NSDL where the e-Voting is in progress.

Individual Shareholders (holding securities in demat mode) login through their depository participants	You can also login using the login credentials of your demat account through your Depository Participant registered with NSDL/CDSL for e-Voting facility. Once login, you will be able to see e-Voting option. Once you click on e-Voting option, you will be redirected to NSDL/CDSL Depository site after successful authentication, wherein you can see e-Voting feature. Click on options available against company name or e-Voting service provider-NSDL and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.
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Important note: Members who are unable to retrieve User ID/ Password are advised to use Forget User ID and Forget Password option available at abovementioned website.

Helpdesk for Individual Shareholders holding securities in demat mode for any technical issues related to login through Depository i.e. NSDL and CDSL.

Login type	Helpdesk details
Individual Shareholders holding securities in demat mode with NSDL	Members facing any technical issue in login can contact NSDL helpdesk by sending a request at evoting@nsdl.co.in or call at toll free no.: 1800 1020 990 and 1800 22 44 30
Individual Shareholders holding securities in demat mode with CDSL	Members facing any technical issue in login can contact CDSL helpdesk by sending a request at helpdesk.evoting@cdslindia.com or contact at 022- 23058738 or 022-23058542-43

B) Login Method for shareholders other than Individual shareholders holding securities in demat mode and shareholders holding securities in physical mode.

How to Log-in to NSDL e-Voting website?

1. Visit the e-Voting website of NSDL. Open web browser by typing the following URL: <https://www.evoting.nsdl.com/> either on a Personal Computer or on a mobile.
2. Once the home page of e-Voting system is launched, click on the icon "Login" which is available under 'Shareholder/Member' section.
3. A new screen will open. You will have to enter your User ID, your Password/OTP and a Verification Code as shown on the screen.
Alternatively, if you are registered for NSDL eservices i.e. IDEAS, you can log-in at <https://eservices.nsdl.com/> with your existing IDEAS login. Once you log-in to NSDL eservices after using your log-in credentials, click on e-Voting and you can proceed to Step 2 i.e. Cast your vote electronically.
4. Your User ID details are given below:

Manner of holding shares i.e. Demat (NSDL or CDSL) or Physical	Your User ID is:
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a) For Members who hold shares in demat account with NSDL.	8 Character DP ID followed by 8 Digit Client ID For example: if your DP ID is IN300*** and Client ID is 12***** then your user ID is IN300***12*****.
b) For Members who hold shares in demat account with CDSL.	16 Digit Beneficiary ID For example: if your Beneficiary ID is 12***** then your user ID is 12*****.
c) For Members holding shares in Physical Form.	EVEN Number followed by Folio Number registered with the company For example: if folio number is 001*** and EVEN is 101456 then user ID is 101456001***

5. Password details for shareholders other than Individual shareholders are given below:

- a) If you are already registered for e-Voting, then you can use your existing password to login and cast your vote.
- b) If you are using NSDL e-Voting system for the first time, you will need to retrieve the 'initial password' which was communicated to you. Once you retrieve your 'initial password', you need to enter the 'initial password' and the system will force you to change your password.
- c) How to retrieve your 'initial password'?
 - (i) If your email ID is registered in your demat account or with the company, your 'initial password' is communicated to you on your email ID. Trace the email sent to you from NSDL from your mailbox. Open the email and open the attachment i.e. a .pdf file. Open the .pdf file. The password to open the .pdf file is your 8 digit client ID for NSDL account, last 8 digits of client ID for CDSL account or folio number for shares held in physical form. The .pdf file contains your 'User ID' and your 'initial password'.
 - (ii) If your email ID is not registered, please follow steps mentioned below in process for those shareholders whose email ids are not registered

6. If you are unable to retrieve or have not received the "Initial password" or have forgotten your password:

- a) Click on "[Forgot User Details/Password?](#)" (If you are holding shares in your demat account with NSDL or CDSL) option available on www.evoting.nsdl.com.
- b) [Physical User Reset Password?](#) (If you are holding shares in physical mode) option available on www.evoting.nsdl.com.
- c) If you are still unable to get the password by aforesaid two options, you can send a request at evoting@nsdl.co.in mentioning your demat account number/folio number, your PAN, your name and your registered address etc.
- d) Members can also use the OTP (One Time Password) based login for casting the votes on the e-Voting system of NSDL.

7. After entering your password, tick on Agree to "Terms and Conditions" by selecting on the check box.

8. Now, you will have to click on "Login" button.

9. After you click on the "Login" button, Home page of e-Voting will open.

Step 2: Cast your vote electronically and join General Meeting on NSDL e-Voting system.

How to cast your vote electronically and join General Meeting on NSDL e-Voting system?

1. After successful login at Step 1, you will be able to see all the companies "EVEN" in which you are holding shares and who's voting cycle and General Meeting is in active status.
2. Select "EVEN" of company for which you wish to cast your vote during the remote e-Voting period and casting your vote during the General Meeting. For joining virtual meeting, you need to click on "VC/OAVM" link placed under "Join General Meeting".
3. Now you are ready for e-Voting as the Voting page opens.
4. Cast your vote by selecting appropriate options i.e. assent or dissent, verify/modify the number of shares for which you wish to cast your vote and click on "Submit" and also "Confirm" when prompted.
5. Upon confirmation, the message "Vote cast successfully" will be displayed.
6. You can also take the printout of the votes cast by you by clicking on the print option on the confirmation page.
7. Once you confirm your vote on the resolution, you will not be allowed to modify your vote.

General Guidelines for shareholders

1. Institutional shareholders (i.e. other than individuals, HUF, NRI etc.) are required to send scanned copy (PDF/JPG Format) of the relevant Board Resolution/ Authority letter etc. with attested specimen signature of the duly authorized signatory(ies) who are authorized to vote, to the Scrutinizer by e-mail to hricha.dhamija24@gmail.com with a copy marked to evoting@nsdl.co.in.
2. It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential. Login to the e-voting website will be disabled upon five unsuccessful attempts to key in the correct password. In such an event, you will need to go through the "Forgot User Details/Password?" or "Physical User Reset Password?" option available on www.evoting.nsdl.com to reset the password.
3. In case of any queries, you may refer the Frequently Asked Questions (FAQs) for Shareholders and e-voting user manual for Shareholders available at the download section of www.evoting.nsdl.com or call on toll free no.: 1800 1020 990 and 1800 22 44 30 or send a request to (Name of NSDL Official) at evoting@nsdl.co.in

Process for those shareholders whose email ids are not registered with the depositories for procuring user id and password and registration of e mail ids for e-voting for the resolutions set out in this notice:

1. In case shares are held in physical mode please provide Folio No., Name of shareholder, scanned copy of the share certificate (front and back), PAN (self-attested scanned copy of PAN card), AADHAR (self-attested scanned copy of Aadhar Card) by email to (Company email id).
2. In case shares are held in demat mode, please provide DPID-CLID (16 digit DPID + CLID or 16 digit beneficiary ID), Name, client master or copy of Consolidated Account statement, PAN (self-attested scanned copy of PAN card), AADHAR (self-attested scanned copy of Aadhar Card) to (Company email id). If you are an Individual shareholder holding securities in demat mode, you are requested to refer to the login method explained at **step 1 (A)** i.e. **Login method for e-Voting and joining virtual meeting for Individual shareholders holding securities in demat mode.**
3. Alternatively, shareholder/members may send a request to evoting@nsdl.co.in for procuring user id and password for e-voting by providing above mentioned documents.
4. In terms of SEBI circular dated December 9, 2020 on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are required to update their mobile number and email ID correctly in their demat account in order to access e-Voting facility.

THE INSTRUCTIONS FOR MEMBERS FOR e-VOTING ON THE DAY OF THE EGM/AGM ARE AS UNDER:-

1. The procedure for e-Voting on the day of the AGM is same as the instructions mentioned above for remote e-voting.
2. Only those Members/ shareholders, who will be present in the AGM through VC/OAVM facility and have not casted their vote on the Resolutions through remote e-Voting and are otherwise not barred from doing so, shall be eligible to vote through e-Voting system in the AGM.
3. Members who have voted through Remote e-Voting will be eligible to attend the AGM. However, they will not be eligible to vote at the AGM.
4. The details of the person who may be contacted for any grievances connected with the facility for e-Voting on the day of the AGM shall be the same person mentioned for Remote e-voting.

INSTRUCTIONS FOR MEMBERS FOR ATTENDING THE AGM THROUGH VC/OAVM ARE AS UNDER:

1. Member will be provided with a facility to attend the AGM through VC/OAVM through the NSDL e-Voting system. Members may access by following the steps mentioned above for **Access to NSDL e-Voting system**. After successful login, you can see link of "VC/OAVM link" placed under **"Join General meeting"** menu against company name. You are requested to click on VC/OAVM link placed under Join General Meeting menu. The link for VC/OAVM will be available in Shareholder/Member login where the EVEN of Company will be displayed. Please note that the members who do not have the User ID and Password for e-Voting or have forgotten the User ID and Password may retrieve the same by following the remote e-Voting instructions mentioned in the notice to avoid last minute rush.
2. Members are encouraged to join the Meeting through Laptops for better experience.

3. Further Members will be required to allow Camera and use Internet with a good speed to avoid any disturbance during the meeting.
4. Please note that Participants Connecting from Mobile Devices or Tablets or through Laptop connecting via Mobile Hotspot may experience Audio/Video loss due to Fluctuation in their respective network. It is therefore recommended to use Stable Wi-Fi or LAN Connection to mitigate any kind of aforesaid glitches.
5. Shareholders, who would like to express their views/have questions may send their questions in advance mentioning their name demat account number/folio number, email id, mobile number at (company email id). The same will be replied by the company suitably.

In compliance with Section 108 of the Companies Act, 2013, Rule 20 of the Companies (Management and Administration) Rules, 2014, and Regulation 44 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, each as amended from time to time and the Secretarial Standard on General Meetings issued by the Institute of Companies Secretaries of India, the Company is pleased to provide to its Members the facility to cast their votes electronically, through NSDL e-voting services provided by National Securities Depository Limited ('NSDL'), on items/resolutions set forth in this Notice. The Members may cast their votes using an electronic voting system from a place other than the venue of the Annual General Meeting ('remote e-voting') and the services will be provided by NSDL. Instructions for remote e-voting (including process and manner of e-voting) are given herein below. The Resolutions passed by remote e-voting are deemed to have been passed as if they have been passed at the Annual General Meeting. The Notice of the Annual General Meeting indicating the instructions of remote e-voting process can be downloaded from the NSDL's website www.evoting.nsdl.com or the Company's website www.cclil.com

Other Instructions:

- i. The remote e-voting period commences on Sunday, September 27, 2026 (9.00 a.m. IST) and ends on Tuesday, September 29, 2026 (5.00 p.m. IST). During this period, Members of the Company, holding shares either in physical form or in dematerialized form, as on the cut-off date of Wednesday, September 23, 2026, can cast their votes by remote e-voting. The remote e-voting module shall be disabled by NSDL for voting thereafter. Once the vote on a resolution is cast by the Member, the Member shall not be allowed to change the vote subsequently.
- ii. You can also update your mobile number and e-mail address in the user profile details of the folio which may be used for sending future communication(s).
- iii. Members attending the AGM, who have not already cast their vote by remote e-voting shall be able to exercise their right at the time AGM through e-voting.
- iv. Members who have cast their vote by remote e-voting prior to the AGM may also attend the AGM, but shall not be entitled to vote again at the AGM.
- v. The voting rights of the shareholders (for voting through remote e-voting at the AGM) shall be in proportion to their share of the paid-up equity share capital of the Company as on Wednesday, September 23, 2026 ('Cut-Off Date'). A person whose name is recorded in the Register of Members or in the Register of Beneficial Owners maintained by the Depositories as on the cut-off date only shall be entitled to avail the facility of remote e-voting or of voting at the AGM.

- vi. Any person who acquires Shares of the Company and becomes a Member of the Company after the dispatch of the AGM Notice and holds shares as on the cut-off date, i.e. 23rd September, 2026 may obtain the login Id and password by sending a request at evoting@nsdl.co.in However, if you are already registered with NSDL for remote e-voting, then you can use your existing user ID and password for casting your vote. If you have forgotten your password, you may reset your password by using "Forgot User Details/ Password" option available on www.evoting.nsdl.com.
- vii. Ms. Richa Dhamija, Practicing Company Secretary (CP No. 12099) has been appointed by the Board of Directors of the Company as Scrutinizer for scrutinizing the entire process of e-voting, in a fair and transparent manner.
- viii. The Scrutinizer after the conclusion of e-voting in connection with the Annual General Meeting, shall make, not later than 48 hours of the conclusion of the AGM a consolidated scrutinizer's report of the total votes cast in favor or against, if any, to the Chairman or a person authorized by him in writing, who shall countersign the same and declare the result of the voting forthwith.
- ix. The Chairman or the person authorized by him in writing shall forthwith on receipt of the consolidated Scrutinizer's Report, declare the result of the voting. The Results declared, along with the Scrutinizer's Report, shall be placed on the website of the company and on the website of NSDL immediately after their declaration, and communicated to the Stock Exchanges where the Company's shares are listed, viz. BSE Ltd.
- x. Subject to the receipt of requisite number of votes, the Resolutions forming part of the AGM Notice shall be deemed to be passed on the date of the AGM, i.e. Wednesday, 30th September, 2026.

By Order of the Board of Director

Place : New Delhi

Dated : 31.08.2026

**Sd/-
(Akash Gupta)
Chairman & Managing Director
[DIN 01940481]**

STATEMENT PURSUANT TO SECTION 102 OF COMPANIES ACT, 2013

Pursuant to Section 102 of the Companies Act, 2013 ('the Act'), the following Statement sets out all material facts relating to the business mentioned under Item No. 3, 4, & 5 of the accompanying Notice dated August 31, 2026.

Item No. 3

The Board of Directors of the Company, on the recommendation of the Audit Committee, at their meeting held on 31st August, 2026, approved the appointment of M/s. Shivam Kansal & Co, Cost Accountants (Firm Registration No. 003200) as the Cost Auditors of the Company, to conduct the audit of the cost records of the Company for the financial year ending 31st March, 2027 at a remuneration of ₹ 30,000/-laks (Rupees Thirty thousand) plus payment of applicable taxes and reimbursement of out-of-pocket expenses incurred by the Cost Auditors in connection with the aforesaid audit. In terms of the provisions of Section 148(3) of the Act read with Rule 14(a)(ii) of the Companies (Audit and Auditors) Rules, 2014, the Members of the Company are required to ratify the remuneration proposed to be paid to the Cost Auditors.

None of the Directors or Key Managerial Personnel or their relatives is concerned or interested, financially or otherwise, in this Resolution.

The Board recommends the Ordinary Resolution set out at Item No. 3 of the Notice for approval by the Shareholders.

Item No. 4 & 5

Related Party Transaction with identified Promoter Group Companies

a. BACKGROUND

With effect from April 1, 2022, Regulation 23 of SEBI Listing Regulations mandates prior approval of the Shareholders through ordinary resolution for all 'material' Related Party Transactions, notwithstanding the fact that the same are on an arm's length basis and in the ordinary course of business. Further for this purpose, a Related Party Transaction will be considered 'material' if the transaction(s) to be entered into individually or taken together with previous transactions during a financial year exceeds Rs. 1,000 Crore or 10% of the annual consolidated turnover of the Company as per the last audited financial statements of the Company, whichever is lower.

Given the nature of Road Construction, the Company works closely with its related parties (Group Companies, Promoters and Partnership Firms in which Company is a Partner), (hereinafter collectively referred as Related Parties) to achieve its business objectives and enters into various operational transactions with its related parties, from time to time, in the ordinary course of business and on arm's length basis. Amongst the transactions that Company enters into with its related parties, the estimated value of the contract(s)/ arrangement(s)/ transaction(s) with Related Parties of the Company, may exceed the revised threshold of material Related Party Transactions within the meaning of amended Regulation 23(1) of the Listing Regulations w.e.f. April 01, 2022 being the lower of Rs. 1000 crores (Rupees one thousand crores) or 10% (ten per cent) of the annual consolidated turnover of the listed entity, as per the last audited financial statements of the listed entity.

Section 188 of the Companies Act, 2013 deals with Related Party Transactions and Sub-section (1) of Section 188 of the Companies Act, 2013 provides that nothing in this sub section shall apply to any transactions entered into by the Company with Related party, which are in ordinary course of business, and which are on arm's length basis. In CCL International Limited, all the related party transactions are in the ordinary course of business and at arm's length basis. Therefore, the approval under section 188 of the Companies Act is not required.

Further, the Company had, in the past, undertaken same/ similar transactions with the Related Parties, However, the estimated value of the aggregate contract(s)/ arrangement(s)/ transaction(s) may also exceed the current threshold under the extant Regulation 23(1) of the Listing Regulations i.e. 10% of the annual turnover of the Company (i.e. Rs. 503.54 Lakh) as per the last audited financial statements of the Company for the financial year 2025-26.

Members may importantly note that the Company has been undertaking such transactions of similar nature with the said related parties in the past financial years, in the ordinary course of business and on arms' length after obtaining requisite approvals. The maximum annual value of the proposed transactions with identified related parties is estimated on the basis of Company's current transactions with them and future business projections.

b. PROPOSAL AND DETAILS OF TRANSACTIONS

Details w.r.t. material Related Party Transaction with identified Promoter Group Companies

Description	Tanvi Fincap Private Limited	Rama Anil Gupta Associates Private Limited
Name of the Related Party and its relationship	Tanvi Fincap Private Limited is a Non-Banking Financial Company (NBFC) registered with Reserve Bank of India (RBI). Tanvi Fincap Private Limited, a group Company in which Mrs. Rama Gupta, Director is interested as Common Director and shareholder in both contracting parties. Tanvi Fincap Private Limited is also a Promoter of the Company holding 30,79,817 Equity Shares aggregating to 16.05 % of shareholding.	Rama Anil Gupta Associates Private Limited is a company registered under the Companies Act, 1956. Rama Anil Gupta Associates Private Limited, a group Company in which Mrs. Rama Gupta, Director is interested as Common Director and shareholder in both contracting parties. Rama Anil Gupta Associates Private Limited is also a Promoter of the Company holding 4,93,880 Equity Shares aggregating to 2.57 % of shareholding.
Country of incorporation of the related Party	India	India
Nature of Business of the Related Party	NBFC Company	Investing Activity
Tenure of proposed transaction	35 th Annual General Meeting till the next Annual General Meeting of the Company to be held in year 2027	35 th Annual General Meeting till the next Annual General Meeting of the Company to be held in year 2027
Type, material terms, monetary value and particulars of the proposed RPTs	Value of transaction will not exceed Rs. 25 Cr a) availing and rendering of service(s) in the ordinary course of business.	Value of transaction will not exceed Rs. 10 Cr a) availing and rendering of service(s) in the ordinary course of business. b) reimbursement of expenses

	b) reimbursement of expenses including towards availing/ providing for sharing/usage of each other's resources viz. employees, office space, infrastructure including IT assets, taxes and related owned/ third-party services; c) purchase/ sale/ exchange/ transfer/ lease of business asset(s), including but not limited to investment in securities, contribution in firms and/ or equipments to meet its business objectives / requirements; d) selling or otherwise disposing of or leasing, or buying property(ies) to meet its business objectives / requirements; and e) transfer of any resources, services or obligations including but not limited to receiving investments, loans / advances etc. to meet its business objectives/requirements f) availing or continue to avail loan(s)/ advance(s) guarantee(s) or security(ies) for loan taken by the Company or receiving investment(s) or enter into any arrangement to meet its business objectives / requirements / exigencies	including towards availing/ providing for sharing/usage of each other's resources viz. employees, office space, infrastructure including IT assets, taxes and related owned/ third-party services; c) purchase/ sale/ exchange/ transfer/ lease of business asset(s), including but not limited to investment in securities, contribution in firms and/ or equipments to meet its business objectives / requirements; d) selling or otherwise disposing of or leasing, or buying property(ies) to meet its business objectives / requirements; and e) transfer of any resources, services or obligations including but not limited to receiving investments, loans / advances etc. to meet its business objectives/requirements f) availing or continue to avail loan(s)/ advance(s) guarantee(s) or security(ies) for loan taken by the Company or receiving investment(s) or enter into any arrangement to meet its business objectives / requirements / exigencies
Justification as to why the RPTs proposed to be entered into are in the interest of the listed entity	The proposed related party transaction will provide/ provides good potential for growth.	The proposed related party transaction will provide/ provides good potential for growth.
Percentage of the Company's annual consolidated turnover, for the immediately preceding financial year, that is represented by the value of the proposed RPTs	49.65%	19.86%
Nature of RPT Transaction	The Related party transactions will be in line with the Company's Policy on dealing with Related Party Transactions. These transactions are on arm's length basis and in the ordinary course of business.	The Related party transactions will be in line with the Company's Policy on dealing with Related Party Transactions. These transactions are on arm's length basis and in the ordinary course of business.

	These transactions are purely operational / integral part of Company's operations, given the nature of its business	These transactions are purely operational / integral part of Company's operations, given the nature of its business
If the transaction relates to any loans, inter-corporate deposits, advances or investments made or given by the Company or its subsidiary :	NA	NA

Details of the related party as per PART B of Industry Standards on "Minimum information to be provided to the Audit Committee and Shareholders for approval of Related Party Transactions

Description	Tanvi Fincap Private Limited	Rama Anil Gupta Associates Private Limited
Bidding or other process, if any, applied for choosing a party for sale, purchase or supply of goods or services.	NA	NA
Basis of determination of price.	NA	NA
In case of Trade advance (of upto 365 days or such period for which such advances are extended as per normal trade practice) , if any, proposed to be extended to the related party in relation to the transaction, specify the following	NA	NA

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The Board of Directors of the Company, at its meetings held on 31st August, 2026, based on the approval and recommendation of the Audit Committee, has approved the above proposals such that the maximum value of the Related Party Transactions with a particular related party does not exceed the amounts as proposed aforesaid in the respective resolutions.

Pursuant to Regulation 23 of the SEBI Listing Regulations, members may also note that no related party of the Company shall vote to approve the resolutions no. 5 & 6 whether the entity is a related party to the particular transaction or not.

The promoters and the promoter group of the Company, specifically Mrs. Rama Gupta (as a Director and a shareholder), Mr. Akash Gupta (as a Director and a shareholder), Tanvi Fincap Private Limited, and Rama Anil Gupta Associates Private Limited, are directly or indirectly, interested in any of the proposed transactions. The proposed transactions shall not, in any manner, be detrimental to the interest of minority shareholders and will be in the best interest of the Company and its shareholders.

None of the Directors, except Mr. Rama Gupta and Mr. Akash Gupta, and/or the Key Managerial Personnel of the Company and/or their respective relatives, is deemed to be concerned or interested, financially or

otherwise, in the said resolutions, except to the extent of their common directorships and shareholding in the Company and the related companies.

Mr. Rama Gupta is a Director and shareholder in the related companies. Mr. Akash Gupta is related to Mr. Rama Gupta. Accordingly, Mr. Rama Gupta and Mr. Akash Gupta may be deemed to be concerned or interested in the said resolutions to the extent of their directorships, shareholding and relationship, as applicable.

The Board recommends the Ordinary Resolution set out at Item No. 4 & 5 of the Notice for approval by the Shareholders.

Director

Place : New Delhi

Dated : 31.08.2026

By Order of the Board of

Sd/-

(Akash Gupta)

Chairman and Managing Director

[DIN 01940481]

ANNEXURE-A**Details of Directors seek re-appointment as Director:**

Name	Mr. Rama Gupta (DIN: 00080613)
Date of Birth	30.08.1966
Qualifications	She has completed her B. Ed from a reputed college.
Date of Appointment	29.09.2017
Experience	She is a qualified postgraduate and hold directorship in many public and private companies since a long time and having great experience in this field. She has around 20 Years of experience in a variety of managerial function in this industry. She is responsible for execution of projects and work related thereto. She has also played a Key role in development and system integration of the company.
Terms and Conditions of Appointment	On existing terms and conditions
Remuneration sought to be paid and the remuneration last drawn	NIL
Date of first appointment at the board	04.10.2008
No. of shares held in CCL International Limited	1049664 (5.47%)
Relationship with Other Directors and KMP	Related a Mother of Mr. Akash Gupta, Managing Director
Number of meetings of the board attended	8
Expertise in Specific functional area	Road Construction
Directorship held in other companies	AISHVARYA STEELS LIMITED AAR INFRACITY LIMITED CCL HOLIDAYS PRIVATE LIMITED TANVI FINCAP PRIVATE LIMITED RAMA ANIL GUPTA ASSOCIATES PRIVATE LIMITED CCL HOSPITALITY PRIVATE LIMITED
Memberships/ Chairmanship of Committees of other Companies	NIL
Confirmation pursuant to BSE circular dated 20.06.2018	Mrs. Rama Gupta has confirmed that she is not debarred from holding the office of Director by virtue of any SEBI Order or any such authority

BOARD'S REPORT

To,
The Members,
CCL INTERNATIONAL LIMITED

Your Directors have the pleasure in presenting the **35th Annual Report** together with Audited Financial Statement of the Company for the Financial Year ended 31st March 2026.

1. FINANCIAL RESULTS:

The Audited Financial performance of your Company for the year ended March 31, 2026 is summarized below:

(Rs. In Lac)

Particulars	Standalone	
	Current Year 31.03.2026	Previous Year 31.03.2025
Revenue from operations	5035.38	4582.25
Other Income	343.62	58.73
Total Revenue	5379.00	4640.98
Profit for the year after meeting all expenses (before Depreciation , Interest & Tax)	562.47	510.14
Less:		
Interest	154.42	149.02
Depreciation & Amortization	263.60	267.92
Profit before share of Profit from Investment in Associates Companies	144.44	93.19
Share of Profit/Loss from Associates companies	-	-
Provisions		
- Provision for Taxation	31.82	0.00
- Provision for Current year Deferred Tax Liability	16.70	21.60
Profit after Tax	94.92	71.59
Appropriations		
- Profit Brought Forward from Previous Year	1536.18	1464.59
- Other Income-INDAS		
- Adjustment for Share of Post-acquisition accumulated Profits/Reserves	0.00	0.00
- Income Tax for earlier year on profit of Partnership Firm	0.00	0.00
Profit Carried to Balance Sheet	1631.10	1536.18

2. COMPANY PERFORMANCE:

The turnover for the Financial Year 2025-26 is Rs. 5035.38 Lacs which is increased by 9.89% over last year (Rs. 4582.25 Lacs in financial year 2024-25). However, there is increase in the net profitability of the company as compare to the last year.

Due to competitive pressure infrastructure development in India has been going through a very difficult phase over the last few years, affecting the overall performance. Consequently, players in the construction space, especially those in business of Road construction & building large infrastructure for the state and central governments, had to face severe financial, operational and regulatory challenges, such as very tight liquidity conditions, serious stress on cash flows, as well as sundry issues brought up in the ambit of environment and social displacement.

Our focus area continues to be the execution of civil engineering projects with specialization on road & bridge. Further your Company had been successful in bagging various contracts for execution of Infrastructure Projects. Apart from above, the Company expects substantial increase in the order book position.

Your Directors along with the entire management team is taking all possible action to ensure that we are able to sustain our financial growth and business operational developments in spite of all adverse external conditions & competition.

3. BUSINESS OPERATIONS:

As you are already aware, your company introduced a German Technology i.e. **Evocrete®ST** used in various regions in conducting its road construction activities and working with it from the past 14 years which has impact on the goodwill and profitability of the company. Since using this technology, the Company has bagged various infrastructure development projects (for construction of roads & highways) operational in many parts of the country which are based on the same German Technology Evocrete! CCL has brilliantly used its management skills and expanded its reach to different region of the country.

Product: “EvoCrete” is a unique formulation which provides for modification of soil making it appropriate for road construction. It is used for complete solidification of any soil type which has zero or negligible aggregates. Under this technology a mechanized recycler or as also called a soil stabilizer is used for integrating an additive to the soil. Even a Ready Mix Cement plant tested & tried on more than 5.0 Million Sq. Meters world over is being used as per road or pavement design leading to best in class ready to use traffic roads. In brief we can say that the German Technology provides for a soil stabilization technique which binds the soil with adequate quantity of cement and water ensuing in development of solid concrete slab.

EvoCrete® is the latest generation evolved soil & Concrete modifiers for infrastructure industry are most trusted world over to bring speed, strength & life. Remarkable Additives helps in cost & engineering designs. Technology i.e. specialized for infra projects, evolved to construct roads, highways, canals, railways etc. at most cost effective & efficient manner. We would also like to share the areas where we use the material named EvoCrete. A list of which is shown on the following page



EVOCRETE - AREAS OF USES

Road and Motorway Construction

Harbor Premises and Wharfages

Cycle Paths, Forest Paths and Agricultural Roads

Replacement of Depth Foundation

Railway Tracks

Rural or Village roads

Landfill Sites

Slope Reinforcements, Grouting

River Embankment Stabilization

Biogas Plants

Tunnel and Sewage System Construction

Logistics Centre

Parking, Container Storage Points

General Foundations

Dam Enforcements

Access Routes for Oil, Gas, Steel and Wood Industries



During the year under review, the company has successfully demonstrated strong value addition in the infrastructure sector. Further, company is efficiently focus on completing on-going construction works in an efficient manner and also started working aggressively on procuring/participating various new and innovative technology-oriented projects in the field of Infrastructure Segment.

To march on a higher growth route, Our Company is competing for more new projects in domestic country and further increase turnover from existing & executed Projects. Securing new projects assumes importance in the wake of better profit margins. Our Company as a group offers the vast spectrum of infrastructure services in the areas of Construction of bridges, Construction of roads, and Construction of highways. During the year under review, the Company stepped in contracts with various other organizations like Border Road

Organization, National Highways Authority of India, Government of Assam, PWD Department Government of Meghalaya and for executing its ongoing projects which would surely enhance the growth, goodwill and public reputation of your company and would prove out to be more profitable in the coming months.

The Directors and the management placed on record the contribution made by our employees at all levels. Our consistent growth was made possible by their hard work, solidarity, cooperation and support. Other factors which contributed for smooth performance of company's operational activities can be noted to be better price realization, richer product mix, and effective & efficient work efforts.



4. MATERIAL CHANGES IN BUSINESS OPERATIONS:

There are no material changes occurred between the financial year ended on 31st March, 2026 and the date of the report of the Company which affect the financial position of the Company.

5. CHANGE IN THE NATURE OF BUSINESS:

There was no change in the nature of the business of the Company during the year ended on 31st March, 2026.

7. TRANSFER TO RESERVE

During the year under review, the Board does not propose to transfer any amount to general reserve.

8. DIVIDEND

No dividend is recommended for the financial year 2025-26.

9. TRANSFER OF AMOUNTS TO INVESTOR EDUCATION AND PROTECTION FUND

During the year under review, no amount was transferred to Investor Education and Protection Fund.

10. TRANSFER OF UNCLAIMED SHARES TO INVESTOR EDUCATION AND PROTECTION FUND

During the year under review, no shares were transferred to Investor Education and Protection Fund.

11. CAPITAL STRUCTURE

The Authorized share capital of the company stands is Rs 33,00,00,000/- (Rupees Thirty three crore only) divided into 3,30,00,000 (Three crore thirty lacs) Equity Shares of Rs 10/- each.

During the Financial year, the Issued, Subscribed and Paid up Share Capital of the Company is Rs. 19,19,26,000/- (Rupees Nineteen crore nineteen lacs twenty six thousand only) divided into 1,91,92,600 (One crore ninety one lac ninety two thousand and six hundred only) Equity Shares of Rs 10/- each, fully paid-up. During the financial year 2025-26, our Company has neither issued equity shares with differential rights as to dividends, voting or otherwise nor has issued Sweat Equity shares. Our Company does not have any Employee Stock Option Scheme or Employee Stock Purchase Scheme.

12. NUMBER OF MEETING OF BOARD OF DIRECTORS

Pursuant to Companies Act, 2013 and the Rules framed there under, 08 (Eight) Board Meetings were held in the financial year 2025-26. The details of the meeting are disclosed in the Corporate Governance Report forming part of this Annual Report.

The periodicity between the 2 (Two) Board Meetings was within the maximum time gap as prescribed in the Act & Listing Regulations.

13. COMPOSITION OF COMMITTEES

AUDIT COMMITTEE

The Audit Committee of the Board of Directors of the Company is duly constituted in accordance with the provisions of Sections 177 (8) of the Companies Act, 2013, read with Rule 6 and 7 of the Companies (Meetings of the Board and its Powers) Rules, 2013 and Regulation 18 of SEBI (LODR) Regulations, 2015. The composition, attendance, powers and role of Audit Committee is disclosed in the Corporate Governance Report. All the recommendations made by the Audit Committee were accepted by the Board.

The Audit Committee comprises of two independent directors namely Mr. Tarun Kumar Gupta (Chairperson), Ms. Deepanshi Rajput and an executive director namely Mr. Akash Gupta as other members.

NOMINATION AND REMUNERATION COMMITTEE

The Board of Directors constituted a Nomination and Remuneration Committee comprising three Non-Executive Independent Directors namely Ms. Deepanshi Rajput (Chairman), Mr. Tarun Kumar Gupta and Mr.

Rajni Kant Gupta as other members. The function of the Nomination and Remuneration Committee include recommendation of appointment of Whole Time Directors / Managing Director/ Joint Managing Director and recommendation to the Board of their remuneration.

A Nomination and remuneration committee has been constituted under section 178 of the Companies Act, 2013 for formulization of the criteria for determining qualifications, positive attributes and independence of a director and recommend to the Board, a policy relating to the remuneration for the directors, key managerial personnel and other senior management personnel.

STAKEHOLDERS RELATIONSHIP COMMITTEE

The Board of Directors constituted a Stakeholder Relationship Committee comprising three Non-Executive Independent Directors namely Mr. Rajni Kant Gupta (Chairman), Ms. Deepanshi Rajput and Mr. Tarun Kumar Gupta as other members. The Stakeholder Relationship Committee inter alia, oversees and reviews all matters connected with the investor services in connection with applications received and shares allotted in the Initial Public Offer, status of refund amount, conversion of partly paid shares into fully paid shares, re-materialization and dematerialization of shares and transfer of shares of the Company. **However, there is no instance occurred during the year.**

The committee oversees performance of the Registrar and Transfer Agent of the Company and recommends measures for overall improvement in the quality of investor services.

14. PARTICULARS OF LOANS, GUARANTEES OR INVESTMENTS UNDER SECTION 186

There was no transaction falling under the provision of Section 186 of the Companies Act, 2013 during the financial year under review.

15. DEPOSITS

Your Company has neither accepted nor renewed any deposits from the public within the meaning of Section 73 of the Companies Act, 2013 and the Companies (Acceptance of Deposits) Rules, 2014 and as such no principal or interest was outstanding as on the date of the Balance sheet. The company has not taken any loans from Directors.

16. ADEQUACY OF INTERNAL CONTROL SYSTEM

The Board has adopted policies and procedures for ensuring the orderly and efficient conduct of its business, including adherence to the Company's policies, safeguarding of its assets, prevention and detection of frauds and errors, accuracy and completeness of the accounting records, and timely preparation of reliable financial disclosures.

The Audit Committee constituted by the Board reviews the adequacy of Internal Control System. The Internal Auditors' Report dealing with the internal control system is considered by the Audit Committee and appropriate actions are taken wherever deemed necessary.

17. RISK MANAGEMENT POLICY

The Company has in place the Risk Management Policy to identify and assess the key risk areas and monitor the same.

The Board periodically reviews the risks and suggests steps to be taken to control the risks.

18. INSURANCE

The Company's properties including building, plant and machinery, stocks, stores, etc., have been adequately insured against major risks like fire, earthquake, terrorism and burglary etc.

19. CONSERVATION OF ENERGY, TECHNOLOGY ABSORPTION, FOREIGN EXCHANGE EARNINGS AND OUTGO

The information on Conservation of Energy, Technology Absorption, Foreign Exchange Earnings and Outgo as stipulated under section 134 of the Companies Act, 2013 read with the Companies (Accounts) Rules, 2014 are as follows:

Conservation of Energy & Technology Absorption:

The Company does not have any manufacturing facility, the other particulars required to be provided in terms of Section 134(3)(m) of the Companies Act, 2013 read with Rule 8 of the Companies (Accounts) Rules, 2014 are not applicable. Nevertheless, during the period the Company continued its endeavor to conserve energy through various modes. Energy conservation continues to be a focus area for the Company. Energy conservation measures are meticulously followed and conform to the highest standards.

Foreign Exchange Earnings and Outgo:

Foreign Exchange Earnings and Outgo:	(Rs. In Cr.)	
	2025-26	2024-25
a) Foreign Exchange earnings	0.00	0.00
b) Foreign Exchange outgo	0.59	0.96

20. DETAILS OF SUBSIDIARY/JOINT VENTURES/ASSOCIATES

During the year under review, the Company does not have any subsidiary companies but has a Partnership Firm which is engaged in the business of construction of roads and highways. A statement containing salient features of the financial statements of the Company's associates in Form AOC-1 is appended to this Report as Annexure B.

S. No.	Name of Firm	% of holding
1.	KPM-CCL- JV	50.00%

The partnership firm is engaged in the construction of Roads and Highways in the state in Uttarakhand.

21. CORPORATE SOCIAL RESPONSIBILITY (CSR)

The CSR provisions were not applicable on the company during the year under review.

22. DIRECTORS & KEY MANAGERIAL PERSONNEL

In accordance with the provisions of Section 152 of the Companies Act, 2013, Mrs. Rama Gupta, Director of the Company is liable to retire by rotation at the ensuing Annual General Meeting and being eligible, have offered herself for re-appointment.

There are 5 Directors in the existing Board.

S. No	Name	Designation(s)
1.	Mr. Akash Gupta	Managing Director cum Chairperson
2.	Mr. Rama Gupta	Whole Time Director
3.	Mr. Tarun Kumar Gupta	Independent Director
4.	Mr. Rajni Kant Gupta	Independent Director
5.	Ms. Deepanshi Rajput	Independent Women Director

23. KEY MANAGERIAL PERSONNEL (KMP)

During the year under review, the Company has following Key Managerial Personnel as per the definition of Section 2(51) read with Section 203 of the Companies Act 2013.

S. No	Name	Designation(s)
1.	Mr. Akash Gupta	Managing Director cum Chairperson
2.	Mr. Rama Gupta	Whole Time Director
3.	Mr. Pradeep Kumar	Company Secretary and Compliance officer

24. DECLARATION BY INDEPENDENT DIRECTORS

All the Independent Directors have submitted their disclosure to the Board that they fulfill all the requirements as to qualify for their appointment as an independent Director under provisions of Section 149 read with schedule IV of the Companies Act, 2013, along with declaration for compliance with clause 16 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015. The Board confirms that the independent directors meet the criteria as laid down under the Companies Act, 2013.

25. SEPARATE MEETING OF INDEPENDENT DIRECTORS

In compliance with the requirements of Regulation 25(3) of Listing Regulations and Section 149 read with Schedule IV of the Act, a Meeting of the Independent Directors was convened on May 30, 2025 without the participation of the Executive Directors or Management Personnel.

A separate meeting of the independent director of the Company was held on 30th May, 2025 to discuss the agenda items as prescribed under the applicable laws. The meeting was attended by all the Independent Directors of the Company.

26. PREVENTION OF INSIDER TRADING:

The Company has adopted a Code of Conduct for Prevention of Insider Trading with a view to regulate trading in securities by the Directors and designated employees of the Company. The Code requires pre-clearance for dealing in the Company's shares and prohibits the purchase or sale of Company shares by the Directors and the designated persons while in possession of unpublished price sensitive information in relation to the Company and during the period when the Trading Window is closed. The Board is responsible for implementation of the Code.

27. SIGNIFICANT AND MATERIAL ORDERS:

There are no significant and material order passed by the regulator or court or tribunal impacting the going concern status and its future operations of the company.

28. VIGIL MECHANISM POLICY

The Company has established a "Vigil Mechanism" for its employees and directors, enabling them to report any concerns of unethical behavior, suspected fraud or violation of the Company's code of conduct. To this effect the Board has adopted a "Whistle Blower Policy" which is overseen by the Audit Committee. The policy provides safeguards against victimization of the whistle blower. Employees and other stakeholders have direct access to the Chairman of the Audit Committee for lodging concern if any, for review. The details of such policy are available on the website of the Company.

During the Financial Year 2025-26, there were no complaints received under the mechanism. You may access the policy <https://www.cclil.com/PDF/Code-and-Policies/1.%20Website%20Archival%20Policy.pdf>

29. RISK MANAGEMENT

Details of development and implementation of Risk Management policy is mentioned in Corporate Governance Report.

30. REMUNERATION POLICY

The Nomination and Remuneration ('NR') Committee of the Company has formulated a policy for Director's, KMPs and other SMPs. They have also developed the criteria for determining qualifications, positive attributes and independence of a Director and recommend to the Board a policy, relating to the remuneration for the Directors, Key Managerial Personnel and other employees.

The detail has been mentioned in Corporate Governance Report forming Part of the Annual Report. The said is available on website of the Company <https://cclil.com/disclosures-under-regulation.php>.

The Board of Directors has framed a policy which lays down a framework in relation to appointment and remuneration of Directors, key managerial personnel and senior management of the company. This policy also lays down criteria for selection and appointment of Board Members.

31. PERFORMANCE EVALUATION

The Company has devised a Policy for performance evaluation of the Board, Committees and other individual Directors (including Independent Directors) which includes criteria for performance evaluation of the Non-Executive Directors and Executive Directors. The evaluation process inter alia considers attendance of Directors at Board and committee meetings, acquaintance with business, communicating inter se board members, effective participation, domain knowledge, compliance with code of conduct, vision and strategy, benchmarks established etc, which is in compliance with applicable laws, regulations and guidelines.

The Board carried out annual performance evaluation of the Board, Board Committees and Individual Directors and Chairperson. The Chairman of the respective Board Committees shared the report on evaluation with the respective Committee members. The performance of each Committee was evaluated by the Board, based on report on evaluation received from respective Board Committees. **The evaluation of Independent Directors was carried out by the Board.**

The reports on performance evaluation of the Individual Directors were reviewed by the Chairman of the Board.

The framework includes the evaluation of directors on various parameters such as:

- Board dynamics and relationships
- Information flows
- Decision-making
- Relationship with stakeholders
- Company performance and strategy
- Tracking Board and committees' effectiveness
- Peer evaluation

In compliance with the Companies Act, 2013 and Regulation 17 (10) of the SEBI (Listing Obligations and Disclosure Requirement) Regulations, 2015, the Board has carried out an evaluation of its own performance, Committees and performance of individual Directors during the period under review. The aspects covered in the evaluation included the contribution to and monitoring of corporate governance practices, participation in the long-term strategic planning and the fulfillment of Directors' obligations and fiduciary responsibilities, including but not limited to, active participation at the Board and Committee meetings. Schedule IV of the Companies Act, 2013, states that the performance evaluation of independent directors shall be done by the entire Board of Directors, excluding the director being evaluated. The evaluation involves Self-Evaluation by the Board Members and subsequent assessment by the Board of Directors. The Board of Directors expressed their satisfaction with the evaluation process.

The details of the framework for performance evaluation of Independent Directors, Board, Committees and other individual Directors are placed on the website of the company at the link <https://cclil.com/disclosures-under-regulation.php>

In terms of regulation 25(7) of the SEBI (Listing Obligations and Disclosure Requirements) Regulation, 2015, the Company familiarizes the Directors about their role and responsibility at the time of their appointment through a formal letter of appointment. All new independent directors inducted into the Board attend an orientation program. Presentations are regularly made at the meetings of the Board and its various Committees on the relevant subjects.

The details of programs for familiarization of Independent Directors with the Company, their roles, rights, responsibilities in the Company, nature of the industry in which the Company operates, business model of the Company and related matters are put up on the website of the Company at the <https://www.cclil.com/PDF/Code-and-Policies/12.%20Familiarization%20Programe.pdf>

32. REPORTING OF FRAUDS

During the year under review, there was no instance of fraud review, which required the Statutory Auditors to report to the Audit Committee and/or Board under Section 143(12) of the Companies Act, 2013 and the rules made thereunder. therefore, no detail is required to be disclosed under Section 134 (3)(ca) of the Act.

33. HUMAN RESOURCES

Employees are our vital and most valuable assets. We have created a favorable work environment that encourages innovation and meritocracy. It is important for us that organization culture and organization strategy are well aligned. Over a period, we have developed a strong culture of transparency through constant employee communication and have developed strong performance management practices wherein best in class reward and recognition systems are deployed. We have also set up a scalable recruitment and human resources management process which enables us to attract and retain high caliber employees. Our employee partnership ethos reflects the Company's longstanding business principles and drives the Company's overall performance with the prime focus to identify, assess, groom and build leadership potential for future.

34. POLICY AGAINST SEXUAL AND WORKPLACE HARASSMENT

The Company believes in providing opportunity and key positions to women professionals. It has been the Endeavour of the Group to encourage women professionals by creating proper policies to tackle issues relating to safe and proper working conditions for them and create and maintain a healthy and conducive work environment free of discrimination.

The Company has constituted Internal Complaints Committee (ICC) known as Prevention of Sexual Harassment (POSH) Committee to enquire into complaints of Sexual Harassment and recommend appropriate action.

During the year under review there were no case filed pursuant to the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013.

The table below provides details of complaints received/disposed during the financial year 2025-26:

No. of complaints received during the financial year	Nil
No. of complaints disposed during the financial year	Nil
No. of cases pending for more than 90 days	Nil

COMPLIANCE OF THE PROVISIONS RELATING TO THE MATERNITY BENEFIT ACT 1961

It is confirmed that the company is in compliance with the provisions of the Maternity Benefit Act, 1961, as amended from time to time.

35. RELATED PARTY TRANSACTIONS

Related Party Transaction that were entered into during the financial year was on arm's length basis and were in the ordinary course of business which do not fall under the ambit of Section 188 of the Act, 2013.

As per the requirement under the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("SEBI Regulations"), approval of the Audit Committee was received for all the Related Party Transactions. As per the Regulation 23(8) of the SEBI Regulations, the Company has sought approval of shareholders for passing necessary resolutions in accordance with the policy of your company on Materiality of Related Party Transactions. This policy is available on the website of the Company i.e. www.cclil.com.

Information on transactions with related parties pursuant to section 134(3)(h) of the Act read with Rule 8(2) of the Companies (Accounts) Rules, 2014 are given in **Annexure-C** in Form AOC-2 and the same forms part of this report.

36. MANAGERIAL REMUNERATION AND PARTICULARS OF EMPLOYEES

The table containing the names and other particulars of employees in accordance with the provisions of Section 197 (12) of the Companies Act, 2013, read with the Rule 5(1) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 is appended as **Annexure-D** to the Board's Report.

During the year under report, none of the employees was in receipt of remuneration in excess of the limits prescribed under section 197 of the Companies Act, 2013 read with Rule 5(2) and Rule 5(3) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 including any amendment thereto.

DISCLOSURE AS REQUIRED UNDER SUB RULE 2 OF RULE 5 OF COMPANIES (APPOINTMENT AND REMUNERATION OF MANAGERIAL PERSONNEL) RULES, 2014

EMPLOYED FOR FULL FINANCIAL YEAR: 2025-2026

Name	Designation & Nature of duties	Remuneration Gross (Rs.)	Qualifications	Date of Commencement of Employment	Total Experience	Age in Years	Last Employment	Percentage Equity
Rama Gupta	Director	Nil	B.ED	04.10.2008	17	60	-	9.47%
Akash Gupta	Managing Director	30,00,000/- Per Year	B. Tech	04.10.2008	17	37	-	10.25%

Pradeep Kumar	Company Secretary	6,60,000/- Per Year	Company Secretary	16.12.2019	8	36	Vatsal Hotels Private Limited	-
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37. ANNUAL RETURN

Pursuant to Sec 92(3) of the Companies Act, 2013 read with Rule 12 of the Companies (Management and Administration) Rules, 2014, the copy of Annual Return can be accessed at Company's website at <https://www.cclil.com>

38. AUDITORS AND AUDITORS' REPORT

M/s. Anil Pawan & Co, Chartered Accountants, (**Firm Registration No. 006018C**) who were appointed as Statutory Auditors of the Company for a term of Five years from the conclusion of the Annual General Meeting held in the year 2024 till the conclusion of the Annual General Meeting to be held in the year 2029 conducted the Statutory Audit. The Independent Auditors' Report(s) to the Members of the Company in respect of the Standalone Financial Statements for the Financial Year ended March 31, 2026 form part of this Annual Report and do not contain any qualification(s) or adverse observations.

Further during the year under review, the Auditors had not reported any matter under Section 143(12) of the Act, therefore, no detail is required to be disclosed under Section 134(3)(ca) of the Act.

39. COST AUDITORS

In accordance with Section 148 and other applicable provisions, if any, of the Companies Act, 2013 and the Companies (Audit and Auditors) Rules, 2014 the Audit Committee has recommended and the Board of Directors had appointed M/s. Shivam Kansal & Co., Cost Accountants, Ghaziabad, being eligible and having sought re-appointment, as Cost Auditors of the Company, to conduct Audit of cost records of the Company relating to Work Contact for the financial year 2025-26. In terms of the provisions of Section 148(3) of the Companies Act, 2013 read with Rule 14(a) (ii) of the Companies (Audit and Auditors) Rules, 2014, the remuneration of the Cost Auditors has to be ratified by the members. Accordingly, necessary resolution is proposed at the ensuing AGM for ratification of the remuneration payable to the Cost Auditors for FY-2026-27.

40. SECRETARIAL AUDITORS

Pursuant to the provisions of Section 204 of the Companies Act, 2013 read with the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, your Company has appointed M/s Richa Dhamija and Company, Practicing Company Secretary to conduct the Secretarial Audit of your Company for the financial year 2025-26. The Secretarial Audit Report is annexed herewith as **Annexure-E** to this Report received from Ms. Richa Dhamija, Practicing Company Secretary. The Secretarial Audit Report does not contain any qualification, reservation, adverse remark or disclaimer.

Richa Dhamija & Co., Company Secretary in Practice (Membership Number: FCS 9776, CP No. 12099) (Peer review Certificate No. 2849/2022) was appointed as the Secretarial Auditor of the Company in 34th Annual General Meeting for a period of 5 (Five) consecutive years from the conclusion of 34th Annual General Meeting till the conclusion of the 39th Annual General Meeting of the Company.

41. INTERNAL AUDITORS

The Board of Directors based on the recommendation of the Audit Committee has appointed M/s. Nagendra Solanki, Chartered Accountant as the Internal Auditors of your Company and their reports are reviewed by the Audit Committee from time to time.

42. COMPLIANCE WITH SECRETARIAL STANDARDS

During the year under review, the Company has complied with the Secretarial Standard 1 and 2 issued by the Institute of Company Secretaries of India.

43. LISTING WITH STOCK EXCHANGE

The equity shares continue to be listed on the BSE Ltd (Bombay Stock Exchange). The Stock Exchange has nationwide terminals and therefore, shareholders/investors are not facing any difficulty in trading the shares of the Company from any part of the Country. The Company has paid annual listing fees for the financial year 2025-26 to the BSE Ltd and annual custody fees to National Securities Depository Limited and Central Depository Services (India) Limited.

44. CORPORATE GOVERNANCE

Your Company's Corporate Governance philosophy esteems from the belief that Corporate Governance is a key element in improving efficiency, transparency, accountability and growth as well as enhancing investor's confidence.

The report on Corporate Governance as stipulated under the SEBI (LODR) Regulations, 2015 forms an integral part of this report and the requisite Certificate duly signed confirming compliance with the conditions of Corporate Governance is attached to the report.

45. MANAGEMENT DISCUSSION AND ANALYSIS REPORT

Pursuant to the provisions of Regulation 34(2) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 a detailed analysis of the Company's performance is discussed in the Management Discussion and Analysis Report, annexed to this report and forms part of this Report.

46. DETAILS OF NODAL OFFICER

Pursuant to Rule 7(2A) of the Investor Education and Protection Fund Authority (Accounting, Audit, Transfer, and Refund) Rules, 2016, and in terms of the notification issued by the Ministry of Corporate Affairs dated October 13, 2017, regarding the nomination of a Nodal officer by every Company remitting of the amount to

the Investor Education and Protection Fund (IEPF) Authority for dealing with the claim/refund forms and to co-ordinate with IEPF authority as per the provisions of Section 125(3) of the Companies Act, 2013.

Mr. Akash Gupta, is the nodal officer of the Company for Investor Education and Protection Fund (IEPF) Authority for dealing with the claim/refund forms and to co-ordinate with IEPF authority. Further details of the same will be available on the Company's website www.cclil.com.

47. DIRECTORS' RESPONSIBILITY STATEMENT

Pursuant to Section 134(5) of the Companies Act, 2013, the Board of Directors, to the best of their knowledge and ability, confirm that:

- a) In the preparation of the annual accounts, the applicable accounting standards have been followed along with proper explanation relating to material departures;
- b) the Directors have selected such accounting policies and applied them consistently and made judgments and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the company at the end of the financial year and of the profit of the company for that period;
- c) the Directors have taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of this Act for safeguarding the assets of the company and for preventing and detecting fraud and other irregularities;
- d) the Directors have prepared the annual accounts on a going concern basis;
- e) the Directors, have laid down internal financial controls to be followed by the company and that such internal financial controls are adequate and were operating effectively; and
- f) the Directors have devised proper systems to ensure compliance with the provisions of all applicable laws and that such systems were adequate and operating effectively.

48. GENERAL DISCLOSURES

The Board of Directors state that no disclosure or reporting is required in respect of the following items as there were no transactions on these items during the year under review:

- a) Buy Back of Securities**
The Company has not bought back any of its securities during the year under review.
- b) Sweat Equity**
The Company has not issued any Sweat Equity Shares during the year under review.
- c) Bonus Shares**
No Bonus Shares were issued during the year under review.
- d) Issue of Shares with Differential Rights**
The Company has not issued any Shares with differential rights during the year under review.
- e) Issue of Shares under Employee Stock Option Scheme**
No such issue of shares under employee stock option scheme was made.
- f) Issue of Shares through Private Placement**
Nil

g) Disclosure under Insolvency and Bankruptcy Code, 2016

No application has been made under the Insolvency and Bankruptcy Code, 2016. Hence, the requirement to disclose the details of the application made or any proceedings pending under the said Code during the year along with their status as at the end of the financial.

h) Details of difference between valuation amount on one time settlement and valuation while availing loan from banks and financial institutions

The requirement to disclose the details of the difference between the amount of the valuation done at the time of one-time settlement and the valuation done while taking a loan from the Banks or Financial Institutions along with the reasons thereof, is not applicable.

WEBSITE

As per provisions of the Regulation 46 of the SEBI (LODR) REG, 2015 all necessary information as required to be given to the shareholders/stakeholders, is available at www.cclil.com Shareholders/ stakeholders are requested to refer to investor section.

49. GENERAL DISCLOSURES

DETAILS OF EMPLOYEES

The Company had a total of 12 permanent employees, the breakup of which is as mentioned below:

Male	10
Female	2
Transgender	0

49. ACKNOWLEDGEMENTS

Your directors take this opportunity to offer their sincere thanks and gratitude to:

1. The bankers of the company as well as other Financial Institutions for the financial facilities and support.
2. Business associates, vendors/contractors, shareholders, employees and esteemed clients for their unstinted support and assistance.

The Board also takes this opportunity to express their sincere appreciation of the efforts put in by the employees at all levels for achieving the results and hopes that they would continue their sincere and dedicated endeavors towards achieving better working results during the current year.

By Order of the Board of Director

Place : New Delhi

Dated : 31.08.2026

**Sd/-
(Akash Gupta)
Chairman and Managing Director
[DIN 0194081]**



ANNEXURE-B

Form AOC-1

Statement containing salient features of the financial statement of Associate Companies [Pursuant to first proviso to sub-section (3) of section 129 read with Rule 5 of Companies (Accounts) Rules, 2014]

Part "A": Subsidiaries: N/A

During the year under review, the company has not any subsidiary companies.

Part "B": Partnership Firm

Sl. No.	Particulars	KPM-CCL-JV
1.	Latest audit Balance sheet date	31.03.2026
	Date on which the Associate was associated or acquired	03.03.2017
	Shares of Associate held by the Company on the year end	
	-In No.	N/A
2.	-Amount of Investment in Associates	9,07,569.67
	-Extent of Holding (in %)	50.00%
3.	Description of how there is significant influence	9,07,569.67
4.	Reason why the Associate is not consolidated	-
5.	Net worth attributable to Shareholding as per latest audited Balance Sheet	9,07,569.67
	Profit/ (Loss) for the year	-
6.	-Considered in Consolidation	-
	-Not Considered in Consolidation	-
	Reporting Currency	INR
	Country	India

By Order of the Board of Director

Place : New Delhi

Dated : 31.08.2026

Sd/-

(Akash Gupta)

Chairman and Managing Director

[DIN 01940481]

ANNEXURE-C
Form AOC – 2

Pursuant to Clause (h) of sub-section 134 of the Companies Act, 2013, and rule 8(2) of the Companies (Accounts) Rule, 2014

Disclosure of particulars of contracts/arrangements entered into by the company with related parties referred to in sub-section (1) of section 188 of the Companies Act, 2013 including certain arm's length transactions under third proviso thereto:

1. **Details of contracts or arrangements or transactions not at arm's length basis:** There were no contracts or arrangements or transactions entered into during the year ended March 31, 2026, which were not at arm's length basis.
2. **Details of material contracts or arrangements or transactions at arm's length basis for the year ended March 31, 2026 are as follows:**

Name of Related Party	Nature of transaction	Description of relationship	Duration	Salient terms of Contract	2025-26 (In Lakh)	2024-25 (In Lakh)
Rama Gupta	Letting out of Property for Corporate office use	Promoter, Chairman cum Managing Director	One year subject to renewal	Letting out of office in Property situated at C-42, RDC, Raj Nagar, Ghaziabad at Rs. 70000/- per month	18.00	18.00
Anil Kumar HUF	Letting out of Property for Site/Branch office use	Promoter	One year subject to renewal	Letting out of office in Property situated at 4 th Floor, Pooja Residency, VIP Road, Guwahati, Assam-781022 at Rs. 25000/- per month	6.00	6.00

By Order of the Board of Director

Place : New Delhi
Dated : 31.08.2026

Sd/-
(Akash Gupta)
Chairman and Managing Director
[DIN 01940481]

ANNEXURE-D

Pursuant to Section 197 and Rule 5 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014

Sl. No.	Requirement	Disclosure
1.	The ratio of the remuneration of each director to the median remuneration of the employees of the company for the financial year 2025-26;	Mr. Akash Gupta (Executive Director of the company) is drawing salary of 3,00,000/- pm, No other director was paid any remuneration. Ratio of Remuneration to Director v/s Median Employee Remuneration is 11.58:0.97
2.	The percentage increase in remuneration of each director, Chief Financial Officer, Chief Executive Officer, Company Secretary or Manager, if any, in the financial year;	a. Director-Nil b. Company Secretary-10.00% c. CFO-Nil
3.	The percentage increase in the median remuneration of employees in the financial year;	The median remuneration of the employees in the financial year 2025-26 was decreased by 2.76%.
4.	The number of permanent employees on the rolls of company;	There were 12 employees in the Company during the F.Y. 2025-2026
5.	Average percentile increase already made in the salaries of employees other than the managerial personnel in the last financial year and its comparison with the percentile increase in the managerial remuneration and justification thereof and point out if there are any exceptional circumstances for increase in the managerial remuneration;	The average increase in the salaries of employees other than managerial personnel in 2025-26 was in negative. Whereas, there is no increase in average percentile in the salaries of managerial remuneration.
6.	The remuneration is as per the remuneration policy of the company.	

By Order of the Board of Director

Place : New Delhi

Dated : 31.08.2026

**Sd/-
(Akash Gupta)
Chairman and Managing Director
[DIN 01940481]**

ANNEXURE-E
Form No. MR-3
SECRETARIAL AUDIT REPORT
FOR THE FINANCIAL YEAR ENDED 31ST MARCH, 2026

[Pursuant to Section 204(1) of the Companies Act, 2013 and Rule No. 9 of the Companies (Appointment and Remuneration Personnel of Managerial Personnel) Rules, 2014]

To
The Members,
M/s. CCL International Ltd
M-4, Gupta Tower, B 1/1,
Commercial Complex, Azadpur,
New Delhi- 110033.

I have conducted the Secretarial Audit of the compliance of applicable statutory provisions and the adherence to Good Corporate Governance practices by **CCL International Limited** (hereinafter called "**the Company**"). Secretarial Audit was conducted in a manner that provided me a reasonable basis for evaluating the corporate conducts / statutory compliances and expressing our opinion thereon.

Based on my verification of the Company's Books, Papers, Minutes Books, Forms and Returns filed and other records maintained by the Company and also the information provided by the Company, its officers, agents and authorized representatives during the conduct of Secretarial Audit and as per the explanations given to us, I hereby report that in my opinion, the Company has, during the financial year ended **31st March, 2026**, complied with the statutory provisions listed hereunder and also that the Company has proper Board-processes and compliance mechanism in place to the extent, in the manner and subject to the reporting made hereinafter:

1. I have examined the books, papers, minute books, forms and returns filed and other records maintained by the Company for the financial year ended on **31st March, 2026** according to the provisions of:
 - (i) The Companies Act, 2013 ('the Act') and the rules made there under as applicable;
 - (ii) The Securities Contracts (Regulation) Act, 1956 ('SCRA') and the rules made there under;
 - (iii) The Depositories Act, 1996 and the Regulations and Bye-laws framed there under;
 - (iv) Foreign Exchange Management Act, 1999 and the rules and regulations made there under to the extent of foreign Direct Investment, Overseas Direct Investment, External Commercial Borrowings;
 - (v) The following Regulations and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992 ('SEBI Act'):
 - a. The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015;
 - b. The Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015;
 - c. The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011;
 - (vi) Provisions of the following Regulations and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992 ('SEBI Act') were **not applicable** to the Company under the audit period under report:

- a. The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2009;
- b. The Securities and Exchange Board of India (Issue and Listing of Debt Securities) Regulations, 2008;
- c. The Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2009;
- d. The Securities and Exchange Board of India (Buyback of Securities) Regulations, 1998;
- e. The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 1993 regarding the Companies Act and dealing with client;
- f. The Securities and Exchange Board of India (Share Based Employee Benefits) Regulations, 2014;

(vii) I have also examined compliance with the applicable clauses of the following:

- a. Secretarial Standards issued by the Institute of Company Secretaries of India.
- b. The Listing Agreements entered into by the Company with Bombay Stock Exchange (BSE) and the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

- a. During the period under review, the Company has complied with the provisions of the Act, Rules, Regulations, Guidelines, Standards, etc. mentioned above, to the extent applicable.

I further report that:

The Board of Directors of the Company is duly constituted with proper balance of Executive Directors, Non-Executive Directors and Independent Directors. The changes in the composition of the Board of Directors that took place during the year under review were carried out in compliance with the provisions of the Act.

Adequate notice is given to all directors to schedule the Board Meetings, agenda and detailed notes on agenda were sent at least seven days in advance, and a system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting and for meaningful participation at the meeting.

Decisions at the Board Meetings, as represented by the management, were taken unanimously.

I further report that there are adequate systems and processes in the Company commensurate with the size and operations of the Company to monitor and ensure compliance with applicable laws, rules, regulations and guidelines.

**For Richa Dhamija & Co.
Company Secretary**

Sd/-

**Richa Dhamija
(Prop.)**

FCS No.: 9776

C.P No.: 12099

UDIN: F009776H001310845

Place: Noida

Date: 31st August, 2026

This report is to be read with our letter of even date which is annexed as 'Annexure G and forms an integral part of this report

Annexure to the
SECRETARIAL AUDIT REPORT

To
The Members,
M/s. CCL International Ltd
M-4, Gupta Tower, B 1/1,
Commercial Complex, Azadpur,
New Delhi- 110033.

Our report of even date is to be read along with this letter.

1. Maintenance of Secretarial record is the responsibility of the Management of the Company. My responsibility is to express as opinion on these secretarial records based on our audit.
2. I have followed the audit practices and process as were appropriate to obtain reasonable assurance about the correctness of the contents of the Secretarial records. This verification was done on test basis to ensure that correct facts are reflected in Secretarial records. I believe that the processes and practices, I followed provide a reasonable basis for our opinion.
3. I have not verified the correctness and appropriateness of financial records and Books of Accounts of the Company.
4. Where ever required, I have obtained the Management representation about the compliance of laws, rules and regulations and happening of events etc.
5. The compliance of the provisions of Corporate and other applicable laws, rules, regulations, standards is the responsibility of management. My examination was limited to the verification of procedures on test basis.
6. The Secretarial Audit report is neither an assurance as to the future viability of the Company nor of the efficiency or effectiveness with which the management has conducted the affairs of the Company.

For **Richa Dhamija & Co.**
Company Secretary

Sd/-

Richa Dhamija
(Prop.)

FCS No.: 9776

C.P No.: 12099

UDIN: F009776H001310845

Place: Noida

Date: 31st August, 2026

MANAGEMENT DISCUSSION & ANALYSIS REPORT

Members are cautioned that this Discussion and Analysis contains forward-looking statements that involve risks and uncertainties. When used in this discussion, the words “anticipate”, “believe”, “estimate”, “intend”, “will”, and “expected” and other similar expressions as they relate to the Company or its business are intended to identify such forward looking statements. The Company undertakes no obligation to publicly update or revise any forward looking statements, whether as a result of performances or achievements and risks and opportunities could differ materially from those expressed or implied in such forward looking statements. Readers are cautioned not to place undue reliance on these forward-looking statements that speak only as of their date.

The following discussion and analysis should be read in conjunction with the Company’s financial statements included and notes thereto.

INDIAN ECONOMY

Overview

India’s firm resolve to increase its current \$3.7 trillion economy to a \$30-35 trillion economy by 2047, necessarily requires that our infrastructure sector is, a key driver to propel the country economic growth, should be of the world class. Growing urbanization increasing population, growing disposable income, increasing, demand for energy and financing needs for sustainable living pose a challenge for the infrastructural setup to be modern and upto the expectation of the citizen. Lack of adequate infrastructural facility is the main primary growth constraint, while good infrastructure is widely recognized as an enabler of economic growth. In the coming era of supply chain disruptions, new technologies and reversal of financial deleveraging, infrastructure growth must keep pace with the need created for it.

The Government of India has taken several reforms and initiatives and given a significant push for capital expenditures for key infrastructure sectors, especially highways. The total allocation for the highways sector has increased to Rs. 3.10 lakh crore from Rs. 2.87 lakh crore in the Union Budget for Financial year 2026-27. (Out of the total Rs. 3.10 lakh crore, the National Highways Authority of India (NHAI) has been allocated around Rs. 1.87 lakh crore as part of MoRTH’s capital expenditure plan for 2026-27, a 10 % increase from 2025-26) Source: Government of India, Ministry of Finance, Union Budget 2026-27). This substantial investment underscores the importance placed on enhancing the nation’s transportation infrastructure, which is crucial for boosting trade and connectivity.

Roads and Highways

India has the second-largest road network in the world, spanning approximately 6.7 million kilometres (km). Road transportation continues to be the predominant mode of transport in the country, carrying approximately 64.5% of freight traffic and 90% of passenger traffic. The National Highway network has expanded significantly over the past decade, increasing from 91,287 km in 2014 to approximately 1,46,572 km by FY 2025-26. The continued expansion

and improvement of the road network has strengthened connectivity between cities, towns and villages and supported the movement of passengers and goods across the country.

India is pursuing an ambitious roadmap for the development of its highway infrastructure with the objective of creating a world-class, safe, sustainable and technology-enabled road network by 2047, in line with the vision of a Viksit Bharat. The Government is focusing on expanding the National Highway network, developing greenfield expressways and access-controlled high-speed corridors, improving road safety and strengthening highway maintenance and asset management. The development of access-controlled corridors is being accorded particular importance to facilitate faster and safer movement of people and freight. These initiatives, together with technology-enabled monitoring, improved project execution and targeted road-safety interventions, are aimed at enhancing connectivity, reducing travel time and logistics costs, improving road safety and supporting India's long-term economic growth.

Development of National Highways

During Financial Year 2025-26, the Ministry of Road Transport and Highways (MoRTH) continued to focus on the expansion and strengthening of the National Highway network, development of high-speed corridors and expressways, improvement of road safety, effective monitoring of ongoing projects, removal of project-related bottlenecks and adoption of technology-driven solutions for efficient highway management.

The National Highway network has witnessed significant expansion over the past decade. The total length of National Highways increased from 91,287 km in 2014 to approximately 1,46,572 km in FY 2025-26, representing an increase of nearly 61%. During the same period, the length of operational access-controlled National High-Speed Corridors (HSCs) and Expressways increased substantially from 93 km to 3,052 km.

The Government continued to accord priority to the development of greenfield expressways, access-controlled corridors and strategically important National Highway projects. Under Bharatmala Pariyojana, including the subsumed National Highways Development Project (NHDP), projects covering approximately 26,425 km had been awarded and 22,590 km had been constructed up to March 2026.

During FY 2025-26, the pace of highway development moderated compared with the exceptionally high levels achieved in earlier years, primarily reflecting the pace of project awards and implementation. MoRTH's Year End Review 2025 reported that, up to November 2025, 1,951 km of highway projects had been awarded and 4,612 km had been constructed. Subsequent official information indicated continued progress during the remainder of the financial year.

For comparison, during FY 2024-25, approximately 7,538 km of National Highway projects were awarded and 10,660 km were constructed, compared with 8,581 km awarded and 12,349 km constructed during FY 2023-24. The average pace of National Highway construction stood at approximately 29.21 km per day during FY 2024-25.

The National Highways Authority of India (NHAI) also recorded significant progress during FY 2025-26. NHAI constructed 5,313 km of National Highways during the financial year, against a target of 4,640 km, thereby exceeding

its construction target by approximately 15%. NHAI's capital expenditure on National Highway infrastructure during the year amounted to approximately ₹2,44,362 crore.

MoRTH and its associated organisations also continued to strengthen technology-enabled monitoring and maintenance of National Highways. During FY 2025-26, Network Survey Vehicles (NSVs) were deployed across 23 States covering approximately 20,933 km to collect and analyse road inventory and pavement-condition data. The use of technologies such as 3D laser scanners, high-resolution cameras, DGPS, IMU and Artificial Intelligence-enabled data processing is expected to facilitate predictive maintenance and more effective management of highway assets.

Overall, FY 2025-26 witnessed continued expansion and consolidation of India's National Highway infrastructure, with emphasis on high-speed connectivity, access-controlled corridors, expressways, road safety, asset maintenance and technology-enabled project monitoring. These initiatives are expected to further improve connectivity, reduce travel time, enhance logistics efficiency and contribute to the country's long-term economic growth. (Source: MoRTH/Press Information Bureau (PIB), Year End Review 2025 – Ministry of Road Transport and Highways, 30 December 2025; PIB, Highways Transformation: Powering India's Journey Towards Viksit Bharat, June 2026; PIB, NHAI Achieves Robust Growth in National Highway Development During FY 2025-26, April 2026; and MoRTH Annual Report 2024-25).

India's inflation rate did not creep too far above its tolerance range compared to several advanced nations and regions. Several factors are responsible for India's growth resilience includes strong infrastructure spending, export growth driven by services, improved labour market and robust revenue collections to support public spending. India has sufficient forex reserves to meet its current account deficit and intervene in the forex market to manage volatility in the Indian rupee. India's financial sector also remains strong, buoyed by improvements in asset quality and robust private-sector credit growth. India is expected to currently grow at 7.2% which is a robust growth rate compared to that of other major economies. Well designed policy measures have reduced inflation pressures, ensured better-targeting of fiscal policy support and revive sustainable growth.

Significant initiatives have been introduced under Aatmanirbhar Bharat and Make in India programmes to enhance India's manufacturing capabilities and exports across the industries. These are investor-friendly programmes that domestic companies are utilising to increase their production base and create new capacities which lead to increasing domestic investments.

The current growth trajectory will be supported by multiple structural changes that have been implemented over the past few years. Further support to economic growth will come from the expansion of public digital platforms and measures such as PM GatiShakti, the National Logistics Policy and the Production Linked Incentive schemes to boost manufacturing output. The government's initiatives in agriculture, infrastructure, employment generation and healthcare are expected to have a positive impact on the country's economic development and growth in the coming years. Apart from housing, construction activity, in general, has significantly risen in FY23 as the much-enlarged capital budget of the central government and its public sector enterprises is rapidly being deployed. With improved and healthier balance sheets of the banking, nonbanking and corporate sectors, a fresh credit cycle has already begun, evident from the growth in bank credit. India has emerged as the fastest-growing major economy in the world backed by its robust democracy and strong partnerships.

INDUSTRY STRUCTURE & FUTURE OUTLOOK

Statements in this Management Discussion and Analysis of financial condition and results of operations of the Company describing the Company's objectives, expectations or predictions may be forward looking within the meaning of applicable securities laws and regulations. Forward-looking statements are based on certain assumptions and expectations of future events. The Company cannot guarantee that these assumptions and expectations are accurate or will be realized. The Company assumes no responsibility to publicly amend, modify or revise forward-looking statements on the basis of any subsequent developments, information or events. Actual results may differ materially from those expressed in the statement. Important factors that could influence the Company's operations include determination of tariff and such other charges and levies by the regulatory authority, changes in Government regulations, tax laws, economic developments within the country and such other factors globally. The financial statements of the Company are prepared under historical cost convention, on accrual basis of accounting and in accordance with the provisions of the Companies Act, 2013 (the "Act") and comply with the Indian Accounting Standards specified under Section 133 of the Act. The management of CCL International Limited has used estimates and judgments relating to the financial statements on a prudent and reasonable basis, in order that the financial statements reflect in a true and fair manner, the state of affairs and profit for the year. The following discussions on our financial condition and result of operations should be read together with our audited financial statements and the notes to these statements included in the annual report.

COMPANY OVERVIEW

CCL International Limited is a Public incorporated on 04 June 1991. It is classified as Non-Government Company and is registered at Registrar of Companies, Delhi, also listed with BSE. Its authorized share capital is Rs. 330,000,000 and its paid up capital is Rs. 191,926,000. The company has involved in the area of civil engineering projects particularly in the roads and highways sectors.

CCL International Limited (CCL) with its strong and timely executional capabilities, over the last five year, leveraged its experience and established its market position in civil construction projects. With Large fleet of sophisticated construction equipments, CCL's has an ability to execute with quality, technically complex and high value road construction projects. In recent years the Company has executed and commenced a number of prestigious and praiseworthy projects in the states of Meghalaya, Assam, Mizoram, Haryana and Uttarakhand. Immense opportunities are available to Company in its core competence area of civil engineering projects particularly in the roads and highways sectors.

BUSINESS OPERATIONS

During the year under review, the company has achieved it's pre-determine goals successfully and almost complete the projects and try to complete the same in the next year. Further also the company has participate in the new tender in NHIDCL, BRO, MORTH during the year and two tenders were allotted to us during the last financial year in the state of Mizoram

The company has successfully demonstrated strong value addition in the infrastructure sector. In the year under review, the company has accomplished the ongoing projects in an efficient manner .Our Company is offers the vast spectrum of infrastructure services in the areas of Construction of bridges, Construction of roads, and Construction of

highways. During the year under review, the Company stepped in contracts with various other organizations like Border Road Organization, Government of Assam, PWD Department Government of Meghalaya which would surely enhance the growth, goodwill and public reputation of your company and would prove out to be more profitable in the coming months.

OPPORTUNITIES

The gradual opening of economies, the demand is gaining omentum as in order to get the growth in GDP back on track, the governments are increasing their spending in construction activities which will increase the demand of construction work. Some of the exciting opportunities that could be addressed include:

- **Emerging economies:** The emerging markets are experiencing higher urbanization and increased investment in infrastructure. The emerging economies are at the core of most of the new growth opportunities before CCL.
- **Technological Innovation:** With higher competition in the industry, the focus on innovation has grown. Investing more in technological innovation will help the company capture a larger market share and bring new technologies that help CCL to the needs of the diverse customer segments better.
- **Construction on the Rise:** Despite some slowing down due to the COVID-19 pandemic, construction is continuing and even growing. There are increased in demand for construction work.
- **End user industries:** As a result of advancement in the traditional end-user businesses, the demand for construction work will rise in the coming years.

THREATS

- **Economic uncertainty:** Based on the current and future market environment estimates, the base cost of material are expected to continue to be volatile. GDP witnessed contraction pushing the economy in a recession.
- **Dependency on other Sectors:** Construction types of works are heavily dependent on the success and growth of other industries. This might lead to revenue loss in one of its biggest markets.
- Any change in the government policy or its budgetary allocation to the infrastructure sector will have a major impact on Company's business.
- Weak currency resulting in pressure on margins.
- Concern for the environment has skyrocketed regulations to protect and improve air quality. Reducing emissions and the development of green vehicles have become a priority.
- Unforeseen business losses.

FINANCIAL OVERVIEW

The Company during the period under review mainly concentrated on the Infrastructure business. As a result of which, a substantial portion of company's revenues are derived from infrastructure projects, these projects provide

opportunities for large revenue and profit contributions. The performance of the Company in the current financial year is satisfactory considering the challenges faced by the construction industry.

FINANCIAL PERFORMANCE (STANDALONE)

EQUITY & LIABILITIES:

- a. **Equity Share Capital:** There is no change in share capital during the financial year 2025-26.
- b. **Other Equity:** the Other Equity of the company has increased from Rs. 2807.24 Lakhs to Rs. 2902.15 Lakhs during the financial year 2025-26.
- c. **Networth:** The Company's net worth increased from Rs. 4726.50 Lakhs to Rs. 4821.41 Lakhs during the financial year 2025-26.

ASSETS:

- a. **Property, Plant & Equipment (PPE):** The Company's PPE increased by Rs. 197.85 Lakhs i.e. from Rs. 1694.61 Lakhs to Rs. 1892.46 Lakhs during the financial year 2025-26.
- b. **Non-Current Investments:** There is no change in the investments during the financial year 2025-26.
- c. **Inventories:** Inventories comprise of Work-in-progress. The Inventories is increased by Rs. 197.85 Lakhs i.e. from Rs. 1442.15 Lakhs to Rs. 1912.24 Lakhs during the financial year 2025-26.
- d. **Trade Receivables:** The Company's trade receivables decreased by Rs. 867.58 Lakhs i.e. from Rs. 1349.02 Lakhs to Rs. 481.44 Lakhs during the financial year 2025-26.

OPERATIONAL PERFORMANCE:

- a. **Revenue from Operations:** The Company has reported Revenue from Operations of Rs. 5035.38 Lakhs during the financial year 2025-26 as against Rs. 4582.25 Lakhs during the previous year 2024-25, resulting the increase in the revenue from operations by 9.89%.
- b. **Other Income:** The other income reported by the company for the financial year 2025-26 is Rs. 343.62 Lakhs as against Rs. 58.73 Lakhs during the previous year 2024-25. Other income comprises of Capital Gain from sale of Fixed Assets, Interest on bank deposits, interest on income tax refund, profit from sale of property, income from buy back of shares and miscellaneous income.
- c. **Finance cost:** The Finance cost is Rs. 154.42 Lakhs for the year under review as against Rs. 149.02 Lakhs in the previous year.
- d. **Depreciation:** The Company's depreciation for the financial year 2025-26 has decreased from Rs. 267.92 Lakh to Rs. 263.61 Lakh.

- e. **EBIDTA:** The Company has reported an EBIDTA of Rs. 562.46 Lakhs during the financial year 2025-26 against Rs. 510.14 Lakhs in the previous year 2024-25.

KEY RATIOS

Key financial ratios are given below:

Particulars	Year Ended	
	2025-26	2024-25
Debtors Turnover	5.50	3.10
Inventory Turnover	3.00	3.78
Interest Coverage Ratio	1.48	1.48
Current Ratio	2.46	2.09
Debt Equity Ratio	0.40	0.47
Net Profit Margin (%)	1.89%	1.56%
Return on Net-worth (%)	1.97%	1.51%

RESOURCES AND LIQUIDTY

Your Company presently maintains conservative financial profile so as to build its future based on sound financial resources.

RISK MANAGEMENT

The Company is exposed to certain financial risks, principally interest rate risk, construction risk and risks associated with competition among others. Your Company recognizes the need to control and limit risk, which it faces in day to day course of the business. These risks are managed through risk management policies that are designed to minimize the potential adverse effects of these risks on financial performance of the Company. The following section discusses some of these risks and steps taken by CCL to mitigate such risks.

- **Competition Risk** - With increased project awarding by the government, the road and construction industry is expected to attract several domestic as well as international players. This increase in competition may lead to an aggressive bidding environment, resulting in price cut and low operating margins as well as lower market share of project awards. Risk Mitigation - With five years of industry experience and led by a proven management team, who have honed their project managing skills right from the drawing board to the final execution, the Company is confident of meeting present and future competition and enjoy continued growth. To further mitigate this risk, where considered prudent, the Company forms strategic partnerships and joint ventures with quality players. This facilitates synergies both in the financial and technical and enables it to compete with the larger players.
- **Slow-down in Road Sector** - Any slowdown on part of the government to award road projects could adversely affect growth prospects. Risk Mitigation - The present government has taken focused steps to

ensure that infrastructure creation moves at an accelerated pace, thus reducing the possibility of this risk to a considerable extent. Moreover, the Company already has sufficient order backlog to ensure growth momentum in the medium term.

- **Construction Risk** – Infrastructure projects involve complex design and engineering, significant procurement of equipment and supplies and extensive construction management and other activities conducted over extended time periods, sometimes in remote locations. This could lead to cost-time overruns, thereby impacting profitability. Risk Mitigation – CCL with its vast experience of project management, balanced capital structuring and efficient cost control measures is well geared to mitigate this risk.
- **Input Risks** – The availability of the right quality and quantity of resources (raw material and finances) is critical for the timely completion of infrastructure projects. Besides, cost escalation could affect profitability. Risk Mitigation – The Company controls its projects directly – as opposed to subcontracting core infrastructure assignments – enabling it to ascertain when material would be required in what quantity and where. It procures key raw materials (steel and cement) directly from leading manufacturers for a more timely access. Moreover, most of the Company's contracts are protected with input escalation clauses, which protect profitability.
- **Manpower risk** – Since people represent the most valuable asset in the business, any attrition could lead to a valuable loss of competitive edge. Recruitment and retention of specialized professionals is an industry wide problem. Risk Mitigation – The Company maintains a cordial and informal working environment. It delegates authority at all levels through a defined system of the scope of work, responsibility and reporting structure which results in leaders being grown at every tier. It remunerates employees according to the prevailing industry standards and conducts in-depth training – functional and attitudinal, leading to a low attrition rate.

HUMAN RESOURCES

The Company continued with efforts to ensure that its pool of human resources is “future ready” through its robust processes of learning & development, capability building and its development programmes. Efforts were taken to develop leadership lines as well as to enhance technical and functional capabilities with special focus on nurturing young talent, in order to face future challenges. It will ensure that the development initiatives result not just in better skills but in enhanced performance and higher engagement. The top management conducted several discussions with their employees to discuss multiple issues towards discussing leadership qualities, values, responsibilities, freedom to work and take decisions. Going ahead, the Company will continue to invest in its people to strengthen its delivery model.

Your Company maintains its focus on its Human Resources. It believes that people's contribution is the main engine for growth. We deliver on the strength of our people and in a dynamic business environment. Company policy entrails looking for qualified, talented and enthusiastic individuals and building up to a rich human resource base. Our HR team focuses on employee training, inculcation of values and enhancing functional expertise. Manpower is biggest strength in construction sector. The key HR objective is to ensure that our employees are aware of the role they are expected to play in the organization to be able to drive organizational momentum.

All employees are working in harmonious and teamwork atmosphere which are at all-time high. The Company has a team driven work process with completely flat organization structure. This not only helps us nurture leaders but also

give us capable and assured colleagues at all levels. There are 12 employees in the Company in the Financial Year 2025-26.

INTERNAL CONTROL SYSTEMS AND THEIR ADEQUACY

The Company has a proper and adequate system of internal controls. This ensures that all transactions are authorized, recorded and reported correctly, and assets are safeguarded and protected against loss from unauthorized use or disposition. In addition there are operational controls and fraud risk controls, covering the entire spectrum of internal financial controls. Management reviews and supplements the process of internal financial control framework. The internal financial control framework has been designed to ensure that the financial and other records are reliable for preparing financial and other statements and for maintaining accountability of assets. In addition, the Company has identified and documented the risks and controls for each process that has a relationship to the financial operations and reporting

VALUE CREATION

Our Company is continuously striving to create value in all spheres of its activities. This encompasses not only value for its customers but also for its stakeholders. The Company has adopted Accounting Standards incorporating best practices and have moved towards transparency in its reporting .We will continuously endeavor to provide insight on the operation of the Company to aid all stakeholders.

The Board would like to place on record its deep sense of appreciation for the continued confidence reposed in the company by the shareholders as well as the sincere efforts put in by the executives and staff at all levels for progress of the company.

CAUTIONARY STATEMENT

Statements in the Management Discussion and Analysis describing the Company's objectives, projections, estimates, expectations or predictions may be "forward looking statements" within the meaning of applicable laws or regulations. Actual results could differ materially from those expressed or implied. Important factors that could make a difference to the Company's operations include, among others, economic conditions affecting demand/supply and price conditions, variation in prices of raw materials, changes in government regulations, tax regimes, economic developments and other incidental factors.

By Order of the Board of Director

Place : New Delhi
Dated : 31.08.2026

Sd/-
(Akash Gupta)
Chairman & Managing Director
[DIN 01940481]





Corporate Governance is about commitment to values and about ethical business conduct. It is about how an organization is managed. This includes its corporate structure, its culture, policies and the manner in which it deals with various stakeholders. Accordingly, timely and accurate disclosure of information regarding the financial performance, ownership and material developments in respect of the Company is an integral part of Corporate Governance. Adoption of Good Corporate Governance practices helps to develop a good image of the organization, attracts best talents and keeps stakeholders satisfied.

Corporate Governance is the system by which Companies are directed and controlled. It is about promoting corporate fairness, transparency and accountability. We believe that Good Corporate Governance is a continuous exercise and it ensures:

- Transparency in Business Transactions;
- Adequate disclosures and effective decision making to achieve corporate objectives;
- Statutory and Legal Compliances;
- Protection of Shareholders' Interest and
- Commitment to values and Ethical Conduct of Business.

Transparency, Accountability, Integrity and Disclosure are the basis elements of Corporate Governance. Responsible Corporate Conduct is integral to the way we do our business. We are committed in doing things the right way i.e. acting in a way that is ethical and is in compliance with applicable legislation. Our business principles motivates us to set standards which not only meet the requirements of applicable legislation but go beyond in our area of functioning and meet the criteria that is stipulated or expected from us and your company is committed to Good Corporate Governance, based on an effective independent Board, separation of supervisory role from the executive management and the constitution of Committees to oversee critical areas thus upholding the standards practically at every sphere ranging from action plan to performance measurement and consumer satisfaction.

1. Company's Philosophy on Code of Governance

The Company is committed to executing sustainable business practices and creating long-life value for all its stakeholders. To pursue this objective, the Company is conducting its business based on the highest standards of Corporate Governance which resulting in an adequate value system that incorporates integrity, transparency and fairness across all of its business activities.

The Company is engaged in construction activity and rendering good quality construction services to strive for continues improvement in all other areas to create value that can sustain over a long term for all its shareholders, employees, customers, government and others.

The Company continues to focus on its commitments towards the development of the community where it operates. It has adopted best practices towards preserving the environment and adherence to the highest safety standards remains a focus area across all operations. Company's value systems are based on the foundation of fair and ethical practices in all its dealings with stakeholders including customers, vendors, contractors, suppliers and all others who are part of the Company's business value chain.

The Company is committed to taking business decisions that are ethical and in compliance with the applicable laws. By combining ethical principles with business acumen, the Company aims to maintain its leadership position.

2. The Governance Structure

CCL's governance structure is based on the principles of freedom to the executive management within a given framework to ensure that the powers vested in the executive management are exercised with due care and responsibility so as to meet the expectation of all the stakeholders. In line with these principles, the Company has formed three tiers of Corporate Governance structure, viz.:

I. The Board of Directors

The primary role of the Board is to protect the interest and enhance value for all the stakeholders. They conduct overall strategic supervision and control by setting the goals & targets, policies, governance standards, reporting mechanism, accountability and decision making process to be followed.

II. Committees of Directors

Committees of Directors such as Audit Committee, Nomination & Remuneration Committee & Stakeholder Relationship Committee are focused on financial reporting, audit & internal controls, compliance issues, appointment and remuneration of Directors and Senior Management Employees.

III. Executive Management

The Executive Directors are responsible for achieving the Company's vision and mission, business strategies, project execution, significant policy decisions and all the critical issues having significant business & financial implications. They are also responsible for the overall performance and growth of the Company and to ensure implementation of the decisions of the Board of Directors and its various Committees.

A report on Corporate Governance as required by the SEBI (Listing Obligations and Disclosure requirements) Regulations, 2015 is as under:

3. The Board of Directors

The Board of Directors is entrusted with the ultimate responsibility of the management, general affairs, direction and performance of the Company and has been vested with requisite powers, authorities and duties. The Management of the Company is headed by the Managing Director and has business /functional heads as its team members, who look after the day-to-day affairs of the Company.

A) Board Procedure

➤ Meetings of Board

During the financial year 2025-26, the Board met **8 (Eight) Times**. The maximum time gap between any two meetings was not more than 120 days. The Board meets at least once in every quarter to review and approve the quarterly financial results in compliance with Regulation 33 of the SEBI (LODR) Regulations, 2015 along with other items on the agenda. Additional Board meetings are held, as and when necessary. Requisite information has been placed before the Board for its consideration. The quorum was present in all the meetings. The details of Board Meetings held during the Financial Year 2025-26 are as follows:

Board Meeting

S. No.	Date of Meeting	Total Members	Attended By
1.	10.04.2025	5	5
2.	30.05.2025	5	5
3.	14.08.2025	5	5
4.	31.08.2025	5	5
5.	25.09.2025	5	5
6.	14.11.2025	5	5
7.	14.02.2026	5	5
8.	26.03.2026	5	5

➤ Meeting of Independent Directors

The Independent Directors met separately on 30th May, 2025 without the presence of Non-Independent Directors and the Members of the management.

➤ Disclosures about Directors

Every director has disclosed his/her concern or interest in other Company or Companies or bodies corporate(s), firms or other association of individuals, by giving a notice in writing.

B) Company's Board

➤ Size of the Board

The composition of Board is in consonance with the requirements of Regulation 17 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015. As on 31st March, 2026, CCL's Board consisted of 5 Members. The Company has two Executive Directors, one of whom is the Chairman cum Managing Director, and the others are in the capacity of Executive Director - Operations, who are promoter Directors.

➤ Composition and Category of Directors

Name of Director	Category	Designation	No. of shares held in the Company (%)
Mr. Akash Gupta	Promoter & Executive Director	Managing Director cum Chairman	1968150 (10.25%)

Mrs. Rama Gupta	Promoter & Executive Director	Executive Director	1759664 (9.17%)
Ms. Deepanshi Rajput	Independent Non-Executive Director	Director	Nil
Mr. Rajni Kant Gupta	Independent Non-Executive Director	Director	Nil
Mr. Tarun Kumar Gupta	Independent Non-Executive Director	Director	Nil

- Attendance of Directors at Board Meetings held during the year and the Last Annual General Meeting (AGM), and also number of other Directorships and Chairmanships/Memberships of Committees of each Director in Various Companies as on 31.03.2026

Name & Designation	Financial Year 2025-26 Attendance			No. of Directorships in others Companies			No. of Committee positions held in other public companies	
	No. of Board meetings held during his duration	No. of Board Meetings attended	Last AGM	Listed	Others		Chairman	Member
					Public	Private		
Executive Directors								
Mr. Akash Gupta (Chairman cum Managing Director)	8	8	Yes	Nil	2	10	Nil	Nil
Mrs. Rama Gupta (Exeutive Director)	8	8	Yes	Nil	3	4	Nil	Nil
Non-Executive Independent Directors								
Ms. Deepanshi Rajput (Non-Executive-Independent Director)	8	8	Yes	Nil	Nil	Nil	Nil	Nil
Mr. Rajni Kant Gupta (Non-Executive-Independent Director)	8	8	No	Nil	Nil	Nil	Nil	Nil
Mr. Tarun Kumar Gupta (Non-Executive-Independent Director)	8	8	Yes	Nil	Nil	Nil	Nil	Nil

Further the details of the director in other companies are as under:

S. No.	Name of the Director (DIN)	Designation	Category	Details of Directorship of Other Listed Entities and Category of Directorship	No. of outside Directorship		Number of outside Committee Positions held in other Company		No. of Shares held in CCL International Limited
					Public	Private	As Member	As Chairman	
1	Akash Gupta (DIN: 01940481)	Chairman and Managing Director	Promoter / MD	-	2	10	-	-	1968150
2	Rama Gupta (DIN: 00080613)	Director	Promoter / Director	-	3	4	-	-	1759664
3	Deepanshi Rajput (DIN: 10759831)	Director	Independent Director	-	-	-	-	-	-
4	Tarun Kumar Gupta (DIN: 10753568)	Director	Independent Director	-	-	-	-	-	-
5	Rajni Kant Gupta (DIN: 10098564)	Director	Independent Director	-	-	-	-	-	-

- Mrs. Rama Gupta is the mother of Mr. Akash Gupta, None of the other directors is related to any other director on the Board.
- Except in this company no Director is director in any other Listed Company.

➤ **Scheduling and distribution of board material in advance**

Board meeting dates are scheduled in advance and published as part of the annual report which may be changed as per the requirements. The Board meets at least once in every quarter to review the quarterly results and additional Board meetings are convened as and when considered necessary by giving appropriate notice period along with agenda notes.

(i) The matters placed before the Board of Directors inter alia include:

- Annual operating plans of business and budgets and any update;
- Capital budgets and updates;
- Company's quarterly and annual Financial Results, Financial Statements, Auditors' Report and Board's Report;
- Minutes of the Audit Committees and other Committees of the Board;
- Show cause, demand, prosecution notices and penalty notices, which are materially important;
- Fatal or serious accidents, dangerous occurrences, and any material effluent or pollution problems;
- Any issue, which involves possible public or product liability claims of substantial nature, including any judgment or order which may have passed strictures on the conduct of the Company or taken an adverse view regarding another enterprise that can have negative implications on the Company;
- Over view of subsidiaries, joint ventures or collaboration agreement;
- Significant labour problems and their proposed solutions.

- Sale of material nature of investments, subsidiaries, assets, which is not in normal course of business;
- Quarterly details of foreign exchange exposures, and steps taken by management to limit risks of adverse exchange rate movement, if material;
- Non-compliance of any regulatory, statutory or listing requirements, and shareholders' service, such as dividend non-payment, share transfer delay (if any), among others;
- Appointment, remuneration and resignation of Directors;
- Formation/reconstitution of Board Committees;
- Terms of reference of Board Committees;
- Declaration of Independent Directors at the time of appointment/annually; Directors' interest and their shareholding;
- Appointment or removal of the KMPs and Secretarial Auditors, Appointment of Internal Auditors & Cost Auditors;
- Secretarial Audit Reports submitted by Secretarial Auditors;
- Dividend declaration;
- Quarterly summary of all long-term borrowings made and loans and investments made;
- Significant changes in accounting policies and internal controls;
- Takeover of a Company or acquisition of a controlling or substantial stake in another Company;
- Recommending and fixing of remuneration of the Auditors as recommended by the Audit Committee;
- Internal Audit findings and External Audit Reports (through the Audit Committee)
- Proposals for major investments of surplus funds;
- Making of loans and investment of surplus funds;
- Diversify the business of the Company;
- Brief on statutory developments, changes in government policies, among others with impact thereof, Directors' responsibilities arising out of any such developments;
- Compliance Certificate regarding compliance with all laws as applicable to the Company;
- Any other matter as may be required Board of Director's approval.
- Review of HR Policy and Major legal cases.
- Mandatory items as required to be placed as per Regulation 17 of SEBI LODR Regulations, 2015.

ii) Minutes :

The draft minutes of the Board of Directors and committee are circulated in advance and the observations, if any, received from the Directors are incorporated in the minutes in consultation with the Chairman and entered into the minute book within 30 days of the conclusion of the meeting.

iii) Follow-up :

The Company has an effective post meeting follow-up, review and reporting process for the decisions taken by the Board. The significant decisions of the Board are promptly communicated to the concerned departments. Action taken reports on decisions of the previous meeting(s) are placed at the immediately succeeding meeting for review by the Board.

(iv) Performance Evaluation :

Pursuant to the provisions of the Companies Act, 2013 and Securities and Exchange Board of India (Listing Obligations & Disclosure Requirements) Regulations, 2015, the Board has carried out the annual performance evaluation of its own performance, the Directors individually as well as the evaluation of the working of its Board Committees. A structured questionnaire was prepared after circulating the draft forms, covering

various aspects of the Board's functioning such as adequacy of the composition of the Board and its Committees, Board culture, execution and performance of specific duties, obligations and governance.

The performance evaluation of the Independent Directors was done by the entire board excluding the directors being evaluated. The performance evaluation of the Chairman, Board as a whole and the Non-Independent Directors was carried out by the Independent Directors. The Board of the Directors expresses their satisfaction with the evaluation process.

(v) Meetings of Independent Directors :

In accordance with the provisions of Schedule IV of the Companies Act, 2013 a separate meeting of the independent director of the Company was held on 30th May, 2025 to discuss the agenda items as prescribed under the applicable laws. This meeting was attended by all the Independent Directors of the Company.

(vi) Familiarization programmes for Board Members :

Periodic presentations are made at the Board and Committee Meetings of Board, on business and performance updates of the Company. The Familiarization Programme Module and details of Familiarization Programme are available on the Company's website i.e. <https://www.cclil.com/PDF/Code-and-Policies/12.%20Familiarization%20Programme.pdf>

The Company requires skills, expertise and competencies in the areas of strategy, finance, accounting, legal and regulatory matters, the environment, sustainability and operations of the Company's businesses to efficiently carry on its core businesses such as construction of Roads and Highways.

The Board comprises of qualified members who bring in the required skills, expertise and competence as mentioned above which allow them to make effective contributions to the Board and its committees. The members of the Board are committed to ensure that the Company is in compliance with the highest standards of corporate governance.

(vii) Skills / Expertise / Competencies of the Board of Directors :

The Board comprises qualified members who bring in the required skills, competence and expertise that allow them to make effective contribution to the Board and its Committees. In view of the objectives and activities of our Business, the Company requires skills/ expertise/ competencies in the areas of Finance, Regulatory, Strategy, Business Leadership, Automotive Technology, Human Resources, risk and Governance.

The Board is satisfied that the current composition reflects an appropriate mix of knowledge, skills, experience, diversity and independence required for it to function effectively. The Board periodically evaluates the need for change in its composition and size.

Core skills/expertise/competencies of the Board Members

The Members of the Board are committed to ensuring that the Board is in compliance with the highest standard of Corporate Governance. In terms of the requirement of the Listing Regulation, the Board has identified the following skills/expertise/competencies fundamental for the effective functioning of the Company, which are currently available with the Board along with the names of the Directors, who have such skill/expertise/ competence, are given below:

Business & Industry

To Domain Knowledge in Business and understanding of business environment, optimising the development in the industry for improving Company business.

Financial Expertise

Financial and risk management, Internal control, Experience of complex financial reporting processes, taxation, Capital allocation, resource utilization, Understanding of Financial policies and accounting statement and assessing economic conditions.

Governance & Compliance

Experience in developing governance practices, serving the best interests of all stakeholders, maintaining board and management accountability, building long term effective stakeholder engagements and driving corporate ethics and values

Administration and Government relations

S. No.	Name	Skills
1.	Akash Gupta, Chairman and Managing Director	Business & Industry, Financial Expertise, Governance & Compliance
2.	Rama Gupta	Business & Industry, Governance & Compliance
3.	Deepanshi Rajput	Financial, Accounting and Communication Skill
4.	Rajni Kant Gupta	Electrical Engineering
5.	Tarun Kumar Gupta	Electronic and Communication

C) Board Committees

The Board Committees play a crucial role in the governance structure of the Company and have been constituted to deal with specific areas related to the Company that need a closer review. The Board Committees are set up under the formal approval of the Board to carry out clearly defined roles which are considered as a part of good governance practice and the Board has constituted the following Committees and each Committee has their terms of reference as a Charter. The Chairman of each committee along with the other Members of the Committee and if required other Members of the Board, decide the agenda, frequency and the duration of each meeting of that Committee. Currently, the Board has at the end of the year three committees:

1. Audit Committee
2. Nomination and Remuneration Committee
3. Shareholder's Relationship Committee



(i) Audit Committee

The Board has a well constituted Audit Committee which is in accordance with Regulation 18 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and Section 177 of the Companies Act, 2013. The role, term of reference, authority and powers of the Audit Committee are in conformity with Regulation 18 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and Section 177 of the Companies Act, 2013. The Audit Committee of the Company, inter-alia, provides assurance to the Board on the existence and adequacy of an effective internal control systems that ensures:

- (i) Efficiency and effectiveness of operations;
- (ii) Safeguarding of assets and adequacy of provisions for all liabilities;
- (iii) Reliability of all financial and other management information and adequacy of disclosures;
- (iv) Compliance with all relevant statutes;

1. Composition, Meeting and Attendance

The Audit Committee comprises three members. The Chairman of the Committee is a Non- Executive Independent Director nominated by the Board. The Power and role of the Audit Committee is as per SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and the Companies Act, 2013.

During the year 2025-26, Eight meetings of the Audit Committee were held on 10th April 2025, 30th May 2025, 14th August, 2025, 31st August 2025, 25th September 2025, 14th November 2025, 14th February, 2026 and 26th March, 2026. The interval between any two meetings was not more than 120 days. The requisite quorum was present in all the meetings.

Attendance during the Financial Year 2025-26

S. No	Name	Category of Membership	No. of Meeting	
			Held during FY	Attended
1.	Tarun Kumar Gupta Chairman	Chairperson	7	7
2.	Mr. Akash Gupta Member	Member	7	7
3.	Deepanshi Rajput Member	Member	7	7

All the members of the Audit Committee are financially literate and have expertise in accounting/ financial management.

M/s. Anil Pawan & Co., Statutory Auditor was invited to the meetings of the Audit Committee as and when required.

The Company Secretary of the Company acts as the Secretary of the said Committee.

Chairman of the Audit Committee was present at the AGM of the Company held on September 30, 2025.

2. Terms of Reference

The broad terms of reference are as under:

- a. Overseeing of the Company's financial reporting process and the disclosure of its financial information to ensure the correctness, sufficiency and credibility of Financial statements;
- b. Recommendation to the Board, the appointment, reappointment (including their terms) or replacement of statutory auditors and the fixing their audit fees.
- c. Approval of payment to statutory auditors for any other services rendered by the statutory auditors.
- d. Reviewing, with management, the annual financial Statement and Auditors' Report thereon before submission to the Board for approval, with particular reference to:
 - Matters required to be included in the Directors Responsibility Statement to be included in the Director's Report in terms of clause (c) of sub-section 3 of Section 134 of the Companies Act, 2013.
 - Changes, if any, in accounting policies and practices and reasons for the same.
 - Major accounting entries involving estimates based on the exercise of judgment by the Company's management;
 - Any significant adjustments made in the financial statements arising out of audit findings;
 - Compliance with listing and other legal or regulatory requirements relating to financial statements.
 - Disclosure of any related party transactions.
 - modified opinion(s) in the draft audit report;
- e. Reviewing with the management, the quarterly/half yearly financial statements before submission to the Board for approval.
- f. Reviewing, with the management, the statement of uses / application of funds raised through an issue (public issue, rights issue, preferential issue, etc.), the statement of funds utilized for purposes other than those stated in the offer document / prospectus / notice and the report submitted by the monitoring agency monitoring the utilization of proceeds of a public or rights issue, and making appropriate recommendations to the board to take up steps in this matter;
- g. Reviewing and monitor the auditor's independence and the performance and effectiveness of audit process;
- h. approval or any subsequent modification of transactions of the listed entity with related parties;
- i. scrutiny of inter-corporate loans and investments;
- j. valuation of undertakings or assets of the listed entity, wherever it is necessary;
- k. Examination of the financial statements and auditors' report thereon;
- l. Evaluation of Internal Financial controls and risk management systems;
- m. Reviewing with the management, performance of statutory, cost and internal auditors, adequacy of the internal control systems;

- n. Reviewing the adequacy of internal audit function, including the structure of internal audit department, staffing and seniority of official heading the department, reporting structure coverage and frequency of internal audit;
- o. Discussion with internal auditors of any significant findings and follow-up thereon;
- p. reviewing the findings of any internal investigations by internal auditors into matters where there is suspected fraud or irregularity or failure of internal control system of a material nature and reporting the matter to the Board;
- q. discussion with statutory auditors before the audit commences, about the nature and scope of audit as well as post-audit discussion to ascertain any area of concern;
- r. to look into the reasons for substantial defaults in the payment to the depositors, debenture holders, shareholders (in case of non-payment of declared dividends) and creditors;
- s. Approval of appointment of CFO (i.e. Whole-time Finance Director or any other person heading the Finance function or discharging that function) after assessing the qualifications, experience and background etc of the candidate;
- t. To review the functioning of the Whistle Blower mechanism and Vigil Mechanism
- u. To perform such other functions as may be prescribed by the Companies Act, 2013, Listing Regulations or any other law or as may be delegated by the Board from time to time, to be performed by the Audit Committee.
- v. The audit committee shall mandatorily review the following information:
 - o management discussion and analysis of financial condition and results of operations;
 - o statement of significant related party transactions (as defined by the audit committee), submitted by management;
 - o management letters / letters of internal control weaknesses issued by the statutory auditors;
 - o internal audit reports relating to internal control weaknesses; and
 - o the appointment, removal and terms of remuneration of the chief internal auditor shall be subject to review by the audit committee.
 - o statement of deviations:
 - (a) quarterly statement of deviation(s) including report of monitoring agency, if applicable, submitted to stock exchange(s) in terms of Regulation 32(1).
 - (b) annual statement of funds utilized for purposes other than those stated in the offer document/prospectus/notice in terms of Regulation 32(7).
 - o Certification/declaration of financial statements by the Chief Executive/Chief Finance officer.
 - o To frame and review the policies in relation to the implementation of the Company Code of Conduct for prevention of insider trading and to supervise implementation of the same.

(ii) Nomination and Remuneration (NR) Committee

The Nomination and Remuneration Committee has been formed in compliance of Regulation 19 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and pursuant to Section 178 of the Companies Act, 2013. The role, term of reference, authority and powers of the NR Committee are in conformity with the requirements of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and Companies Act, 2013.

The NR Committee has been constituted by the Board to determine and review from time to time the criteria for determining qualification, positive attributes and Independence of the Directors and recommended to the Board a policy, relating to the remuneration of the Directors, Key Managerial Personnel and other employees and make recommendations of the same to the Board. Such recommendations are made considering the overall performance and annual financial results of the Company.

1. Composition, Meeting and Attendance

The Nomination and Remuneration Committee comprises of three Non-Executive Directors. The Chairman of the Committee is a Non- Executive Independent Director nominated by the Board. The power and role of the remuneration Committee is as per guidelines set out in SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and the Companies Act, 2013.

During the year 2025-26, only one Meeting of the Nomination and Remuneration Committee was held on 31st August, 2025. The requisite quorum was being present in the meetings.

Attendance during the Financial Year 2025-26

S. No	Name	Category of Membership	No. of Meeting	
			Held during FY	Attended
1.	Deepanshi Rajput Chairperson	Chairperson	1	1
2.	Tarun Kumar Gupta Member	Member	1	1
3.	Rajni Kant Gupta Member	Member	1	1

2. Terms of Reference

The Broad terms of reference of the Nomination and Remuneration Committee are:-

- formulation of the criteria for determining qualifications, positive attributes and independence of a director and recommend to the board of directors a policy relating to, the remuneration of the directors, key managerial personnel and other employees;
- recommend to the board, all remuneration, in whatever form, payable to senior management.;
- whether to extend or continue the term of appointment of the independent director, on the basis of the report of performance evaluation of independent directors.
- Formulation of Criteria for evaluation of Independent Directors and the Board;
- Devising a policy on Board Diversity; and
- Identifying persons who are qualified to become directors and who may be appointed in senior management in accordance with criteria laid down and recommend to the Board their appointment and removal.

3. Performance evaluation criteria for Independent Directors

Independent Directors are evaluated based on below mentioned criteria:

- their general understanding of the Company's business dynamics
- global business and social perspective
- professional ethics, integrity and values
- willingness to devote sufficient time and energy in carrying out their duties and responsibilities effectively

The NR Committee laid down criteria for performance evaluation of all the Directors on the Board and recommended the same for evaluating the performance of each and every Director.

Board evaluates the performance of Independent Directors annually based on their participation at the Board and Committee meetings conducted during the year and the NR Committee recommends the appointment/ re-appointment of the Independent Directors by assessing the role played by them in all the meetings they attended.

4. Remuneration Policy:

The Nomination and Remuneration Policy was devised in accordance with Section 178 of the Companies Act, 2013 and Listing Regulations. The Nomination and Remuneration Policy of the Company is aimed at inculcating a performance driven culture. Through its comprehensive compensation programme, the company endeavors to attract, develop and motive a high performance workforce.

The Company's remuneration policy is based on the principles of (i) pay for responsibility (ii) pay for performance and potential and (iii) pay for growth. Keeping in view the above, the NR Committee is vested with all the necessary powers and authorities to ensure appropriate disclosure on remuneration paid to the Executive Director of the company. The Remuneration Policy applies to the Company's senior management, including its Key Managerial Persons and Board of Directors and other employees. The Company has not issued any Stock Options to its Directors/Employees.

The Remuneration policy of the Company is available on the website of the Company at <https://www.cclil.com/PDF/Code-and-Policies/8.%20Nomination%20&%20Remuneration%20Policy.pdf>

(a) All pecuniary relationship or transactions of the Non-Executive Directors

Non-Executive Directors including Independent Directors are entitled to payment of sitting fee for the Board and Committee meetings attended by them and Commission not exceeding 1% of the net profits of the Company computed in the manner laid down in Section 198 of the Companies Act, 2013. The payment of commission is subject to approval of the members

(b) Criteria of making payments to Non-Executive Directors

Keeping in view the size, scale and complexity of the Company's operations and the level of involvement of the non-executive directors in the supervision and control of the Company and their guidance for the growth of the Company as members of the Board and also as Chairman or Members of the relevant Committees of the Board, the Board and Shareholders decided that such remuneration/commission should be commensurate with their roles which have undergone significant qualitative changes

Remuneration to Directors

The Details of Remuneration paid to Executive Director during the Financial Year ended 31st March 2026.

Name/age(Yrs)	Salary (Rs.)	Perquisites and other Benefits	Commission	Total (Rs.)
Mr. Akash Gupta (37)	30,00,000	NIL	NIL	30,00,000/-
Mrs. Rama Gupta	NIL	NIL	NIL	NIL

The Company does not have any other material pecuniary relationship/transaction with any of its Directors. Independent Directors are paid sitting fees for Board & Committee meetings respectively.

Remuneration paid to the Non-Executive Directors:

S. No	Particulars of Remuneration	Name of Directors			Total Amount
1	Independent Directors	Ms. Deepanshi Rajput	Mr. Tarun Kumar Gupta	Mr. Rajni Kant Gupta	
	(a) Fee for attending board/ committee meetings	10500/-	10500/-	6500/-	27500/-
	(b) Commission				-
	(c) Others, please specify				-
	Total Managerial Remuneration	10500/-	10500/-	6500/-	27500/-
	Overall Ceiling as per the Act.	1,00,000/- P.A			

Equity Shares held by the Directors

Name of Director	Category	Designation	No. of shares held in the Company (%)
Mr. Akash Gupta	Promoter & Executive Director	MD cum Chairman	1968150 (10.25%)
Mrs. Rama Gupta	Promoter & Executive Director	Executive Director	1759664 (9.17%)
Ms. Deepanshi Rajput	Independent Non-Executive Director	Director	Nil
Mr. Tarun Kumar Gupta	Independent Non-Executive Director	Director	Nil
Mr. Rajni Kant Gupta	Independent Non-Executive Director	Director	Nil

(iii) Stakeholder's Relationship ('SR') Committee:

The Stakeholders Relationship Committee has been formed in compliance of Regulation 20 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and pursuant to Section 178 of the Companies Act, 2013. The Stakeholder's Relationship Committee has been constituted to specifically look into the Redressal of Shareholders' complaints and other Shareholders related issues. The power and role of the Stakeholder's Relationship ('SR') Committee is as per guidelines set out in SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and the Companies Act, 2013.

1. Composition, Meeting and Attendance

The Stakeholder's Relationship Committee comprises three Non-Executive Directors. The Chairman of the Committee is a Non- Executive Director nominated by the Board.

During the year 2025-26, four meeting of the Shareholder's Relationship Committee was held on 30th May 2025, 14th August 2025, 14th November 2025 and 14th February 2026. The requisite quorum was present in all the meetings.

Attendance during the Financial Year 2025-26

S. No	Name	Category of Membership	No. of Meeting	
			Held during FY	Attended
1.	Mr. Rajni Kant Gupta Member	Chairman	4	4
2.	Ms. Deepanshi Rajput Member	Member	4	4
3.	Mr. Tarun Kumar Gupta Member	Member	4	4

2. Terms of Reference

The Committee approves & oversees the following matters:

- i. Resolving the grievances of the security holders of the Company including complaints related to transfer/transmission of shares, non-receipt of annual report, non-receipt of declared dividends, issue of new/duplicate certificates, general meetings etc.
- ii. Review of measures taken for effective exercise of voting rights by shareholders.
- iii. Review of adherence to the service standards adopted by the Company in respect of various services being rendered by the Registrar & Share Transfer Agent.
- iv. Review of the various measures and initiatives taken by the listed entity for reducing the quantum of unclaimed dividends and ensuring timely receipt of dividend warrants/annual reports/statutory notices by the shareholders of the Company.

Mr. Pradeep Kumar, Company Secretary is appointed as the Compliance Officer of the Company.

The Board has authorised the Company Secretary, who is also the Compliance Officer, to approve share transfers/transmission and comply with other formalities in relation thereto.

All investor complaints, which cannot be settled at the level of the Compliance Officer, will be placed before the Committee for final settlement.

The Details of shareholders queries/complaints received during the financial year are given as below:

No. of Investors queries/complaints received during the year 2025-26	No. of complaints not solved to satisfaction of shareholders	No. of pending complaints
--	--	---------------------------

0	0	0
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4. DISCLOSURE

a. **Related Party Transactions**

Related Party Transaction that were entered into during the financial year was on arm's length basis and was in the ordinary course of business therefore does not fall under the ambit of Section 188(1) of the Act

During the year, no materially significant related party transactions i.e. transactions of the Company of material nature, have been entered into by the company with its promoters, Directors or the management, or relatives etc. that may have potential conflict with the interests of the Company at large.

As per the requirement under the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulation, 2015 ("SEBI Regulations"), approval of the Audit Committee was received for all the Related Party Transactions. As per the Regulation 23(8) of the SEBI Regulations, the Company has sought approval of shareholders by passing necessary resolutions in accordance with the policy of your company which is available on the website of the Company i.e. www.cclil.com

b. **Accounting treatment in preparation of Financial Statements**

The guidelines/ accounting standards laid down by the Institute of Chartered Accountants of India (ICAI) and prescribed under Section 133 of the Companies Act, 2013 have been followed in preparation of the financial statements of the Company in all material respects.

c. **Code of Conduct for the Directors & Senior Management Personnel**

The Company has laid down a Code of Conduct ("Code") for all the Board Members and Senior Management personnel of the Company in accordance with the Regulation 17(5) of SEBI Regulations. All Board members and senior management personnel have affirmed their compliance with the Company's Code of conduct for the financial year ended 31st March, 2026. A declaration to this effect signed by Mr. Akash Gupta, Managing Director of the Company, forms a part of this Report as **Annexure -H**.

These Codes has been put on the Company's website at <https://cclil.com/Download/Code-of-Conduct-of-Board-and-Senior-Management/Code-of-Conduct.pdf>

ANNUAL DECLARATION BY THE MANAGING DIRECTOR

A declaration signed by the Company's Managing Director is enclosed with this Report.

d. **Compliance of Prohibition of Insider Trading Regulations**

Your Company has comprehensive guidelines on prohibiting insider trading and the Company has adopted the code of internal procedures and conduct for listed companies notified by the SEBI. This Code of Conduct is applicable to all Directors and such designated persons who are expected to have access to unpublished price sensitive information relating to the Company.

e. **Risk Management**

In order to ensure that Management controls risk through means of a properly defined framework, a report on Risk Assessment and Minimization Procedure as prepared by functional heads of the Company is being reviewed periodically by the Board of Directors.

f. **Vigil Mechanism Policy**

The Vigil Mechanism of the Company, which also incorporates a Whistle Blower Policy in terms of the SEBI (Listing Obligations & Disclosure Requirements) Regulations, 2015 for directors and employees to report concerns about unethical behavior, actual or suspected fraud. Protected disclosures can be made by a whistle blower in writing and under the said mechanism no person has been denied direct access to the chairperson of the Audit Committee.

g. **Certificate from Practicing Company Secretary**

All the Directors of the Company have submitted a declaration stating that they are not debarred or disqualified by the Securities and Exchange Board of India / Ministry of Corporate Affairs or any such statutory authority from being appointed or continuing as Directors of Companies. Ms. Richa Dhamija & Co., Practicing Company Secretary, has submitted a certificate to this Effect

A compliance certificate from Ms. Richa Dhamija & Co., Practicing Company Secretary pursuant to the requirements of Schedule V to the Listing Regulations regarding compliance of conditions of Corporate Governance is attached.

h. **Recommendations of Committees of the Board**

There were no instances during the financial year 2025-26, wherein the Board had not accepted recommendations made by any committee of the Board

i. **Total fees for all services paid by the Company, on a consolidated basis, to the statutory auditor and all entities in the network firm/network entity of which the statutory auditor is a part is given below:**

Payment to Statutory Auditors FY 2025-26	Pending at the end of year
For Audit Fees	50000/-
For Taxation matters	25000/-
Total	75000/-

Governance by Management

a. **The Management Discussion and Analysis Report.**

The Report on Management Discussion and Analysis is given separate in this Annual Report.

b. CEO/CFO Certification

The Managing Director of the Company give annual certification on financial reporting and internal controls to the Board in terms of Regulation 17(8) of the Listing Regulations and a certificate duly signed by the Chairman-cum-Managing Director and Chief Financial Officer, is annexed to this Report as an **Annexure-J**

Information for Shareholders

a. Means of Communication

➤ **Financial Results:**

The Company's quarterly/half yearly/ annual financial results are sent to the Stock Exchanges and published in Financial Express and Jansatta. Simultaneously, they are also put up on the Company's website at www.evocreteindia.in. The aforesaid Financial Results are immediately intimated to the Stock Exchanges, after the same are approved at Board Meeting. The Annual Audited Financial Statements are not posted to every Member of the Company. In terms of Regulation 10 of the Listing Regulations, the Company complies with the online filing requirements on electronic platforms of BSE Limited (BSE) viz. BSE Corporate Listing Centre

➤ **Annual Report:**

The Annual Report containing, inter alia, Audited Standalone Financial Statements, Directors' Report, Auditors' Report and other important information is circulated to members and others entitled thereto. The Management Discussion and Analysis (MDAR) Report form part of the Annual Report.

➤ **BSE Corporate Compliance & Listing Centre (the 'Listing Centre'):**

BSE's Listing Centre is a web-based application designed for Corporate. All periodical compliance filings like shareholding pattern, corporate governance report, media releases, statement of investor complaints, among others are also filed electronically on the Listing Centre.

➤ **SEBI Complaints Redress System (SCORES):**

The investor complaints are processed in a Centralised web-based complaints redress system. The salient features of this system are: Centralised database of all complaints, online upload of Action Taken Reports (ATRs) by concerned companies and online viewing by investors of actions taken on the complaint and its current status.

b. General Body Meetings:

The details of location and time for last three Annual General Meeting are given as under:

Financial Year	Location	Date	Time	Special Resolution Passed
2022-23	Through Video (VC) Other Audio Visual Means (OAVM)	30.09.2023	12.30 P.M	1. To approve entering into Material Related Party Transactions with identified Promoter Group Companies
2023-24	Through Video (VC) Other Audio Visual Means (OAVM)	30.09.2024	12.30 P.M	1. To Appointment of Mr. Tarun Kumar Gupta [DIN: 10753568] as an Independent Director 2. To Appointment of Mr. Rajni Kant Gupta [DIN: 10098564] as an Independent Director 3. To Appointment of Mr. Deepanshi Rajput [DIN: 10759831] as an Independent Director
2025-26	Through Video (VC) Other Audio Visual Means (OAVM)	30.09.2025	12.30 P.M	1.Re-Appointment of Mr. Akash Gupta [DIN: 01940481] as Chairman and Managing Director

All resolutions moved at the last Annual General Meeting were passed by the mode as permitted under Companies Act, 2013. No special resolution was passed by postal ballot during the financial year 2025-26.

None of the businesses proposed to be transacted in the ensuing AGM require passing through postal ballot.

General Information for Members

a. Annual General Meeting:

ANNUAL GENERAL MEETING	
Date, Time and Venue of Annual General Meeting	Date: Wednesday, 30th September, 2026 Time: 12:30 P.M Venue: Through Video (VC) Other Audio Visual Means (OAVM)
Financial Calendar	1 st April to 31 st March
Date of Book Closure	From 23 rd September, 2026 to 30 th September, 2026 (Both days inclusive)

b. Financial reporting for the quarter/year Calendar (tentative)

Financial Year: 1st April 2026 to 31st March 2027
Adoption of Quarterly Reports for the quarter ending:

Results	For Year 31st March 2026 were announced on	For Year 31st March 2027 announced/ will be announced on
----------------	--	--

First Quarter	14 th August, 2025	14 th August, 2026
Second Quarter	14 th of November 2025	2 nd Week of November 2026
Third Quarter	14 st of February 2026	2 nd week of February 2027
Fourth Quarter	30 th May, 2026	By the end of May, 2027

- c. **Listing:** The equity shares the Company of the face value of 10 each (fully paid) is listed on the Bombay Stock Exchange Ltd.
- d. The Listing fee for the year 2025-26 has been paid to the Stock Exchange.

The following are the details of the Company's shares:

Script Code:	531900
ISIN	INE778E01031
BSE – Address	Phiroze Jeejeebhoy Towers, Dalal Street, Mumbai 400 001 www.bseindia.com
CIN:	L26940DL1991PLC044520

e. **Stock Market Information**

Stock Market Price Data - Monthly high/low of the closing price and trading volumes on BSE depicting liquidity of the Company's Shares on the said exchange from April 2025 to March 2026 are noted herein below:

Year 2025-26	BSE		
Months	High (Rs.)	Low (Rs.)	Volume of Shares Traded (Nos.)
April 2025	27.90	22.99	23,923.00
May 2025	32.70	22.55	95,333.00
June 2025	34.75	28.00	78,302.00
July 2025	32.00	27.22	28,424.00
August 2025	32.00	25.48	35,052.00
September 2025	34.00	27.86	64,428.00
October 2025	35.76	28.00	1,23,415.00
November 2025	34.00	27.50	43,531.00
December 2025	32.15	23.02	31,158.00
January 2026	30.50	22.99	27,239.00
February 2026	29.52	20.00	1,09,880.00
March 2026	26.50	21.16	1,81,213.00

(Sources: BSE Website)

f. **Shares Transfer System**

The Company has entered into an agreement with M/s. Alankit Assignments Ltd., Delhi to handle Share transfer for both physical as well as demat mode. The shares of the Company are traded compulsory in

dematerialized form. Shares received for transfer in physical form are normally processed within due period of 30 days from the date of lodging of valid share transfer deed along with share certificate.

The Board has delegated the authority for approving the transfer, transmission etc. of the securities of the Company to Company Secretary. The summary of transfer/transmission/ Demat/ Rematerialization of securities of the Company so approved are placed before the Board/ Stakeholders Relationship Committee. The Company obtains from a Company Secretary in Practice, half yearly certificate of compliance with the share transfer requirements as under Clause 40(9) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and files a copy of it with Stock Exchanges.

g. Secretarial Audit

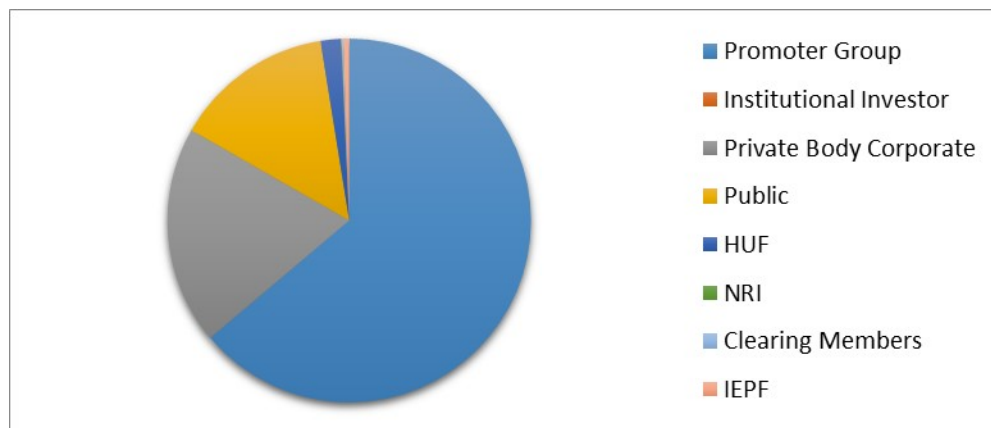
- (i) Richa Dhamija, Practicing Company Secretary has conducted Secretarial Audit of the company for the year 2025-26. Their Audit Report confirms that the Company has complied with the applicable provisions of the Companies Act and the Rules made there under, SEBI Listing Regulations and other laws applicable to the Company. The Secretarial Audit Report forms part of the Directors' Report.
- (ii) Pursuant to Regulation 40(9) of the SEBI Listing Regulations, certificates have been issued on yearly basis, by Richa Dhamija & Co., Practicing Company Secretary, certifying due compliance of share transfer formalities by the Company.
- (iii) In accordance with Regulation 76 of the SEBI (Depositories and Participants) Regulations, 1996, a Reconciliation of Share Capital of the Company is carried out on a quarterly basis Richa Dhamija & Co. Practicing Company Secretary to reconcile the total admitted capital with National Securities Depository Ltd (NSDL) and Central Depository Services (India) Ltd (CDSL) and the total issued and listed capital. The audit confirms that the total issued/paid up capital is in agreement with the aggregate of the total number of shares in physical form and the total number of shares in dematerialized form (held with NSDL and CDSL).

(iv) Shareholding Pattern

Share Ownership Pattern as on 31st March 2026

S. No	Category of Shareholder	No. of Shares Held	%age of Shareholding
A	Promoters Holding		
1.	Promoters		
	• Indian Promoters	12255707	63.86%
	• Foreign Promoters	-	-
	• Person acting in Concert	-	-
	SUB- TOTAL (A)	12255707	63.86%
B	Non- Promoters Holding		
	Institutional Investors		
	• Mutual Funds and UTI	-	-
	• Banks, Financial Institutions	-	-
	• Insurance companies, central/state Govt. Institutions/Non-Government Institutions	-	-
	• FII's /FPI (others)	2704	0.01%
	SUB- TOTAL (B)	2704	0.01%

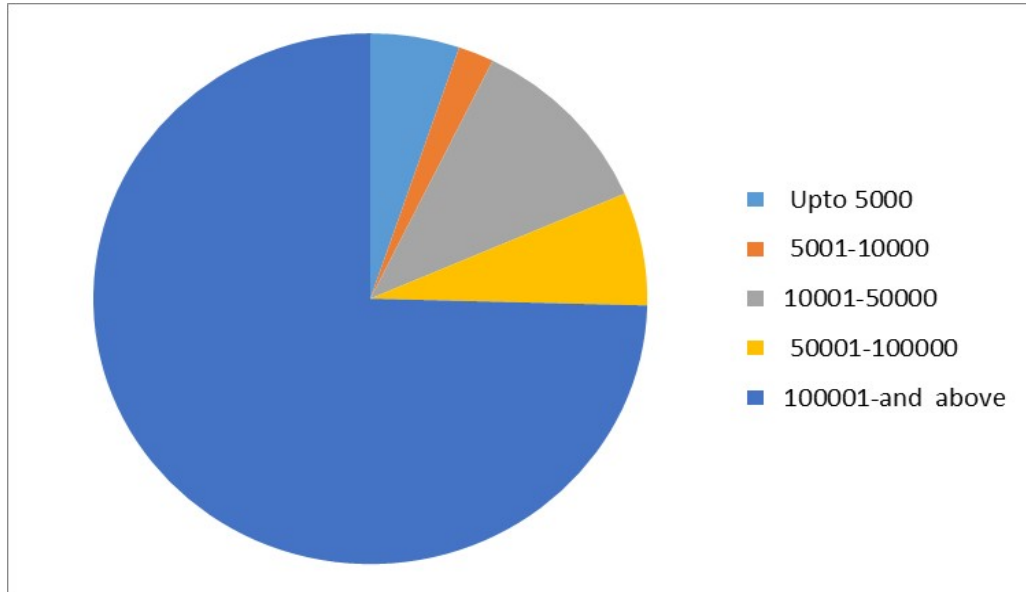
C	Others		
	• Private Body Corporate	3721786	19.39%
	• Indian Public	2728241	14.22%
	• NRIs (Including Foreign Company)	12654	0.07%
	• Trust	-	-
	• Foreign Portfolio Investor(Corporate)	-	-
	• NBFC	-	-
	• HUF	344310	1.79%
	• Clearing Member	26259	0.14%
	• IEPF	100939	0.53%
	SUB-TOTAL (C)	6394189	36.13%
	TOTAL (A+B+C)	19192600	100.00%



(v) **Distribution of Shareholding**

Distribution of Shareholding by size as on 31st March 2026 is noted below

S. No	Range of Shares	No of Share Holders	% of Share Holders	No of Shares Held	% of Share holding
1.	Upto 5000	2936	94.28	999035	5.21
2.	5001-10000	52	1.67	398578	2.08
3.	10001-50000	93	2.99	2157983	11.24
4.	50001-100000	18	0.58	1320539	6.88
5.	100001-and above	15	0.48	14316465	74.59
	Total	2196	100.000	19192600	100.00

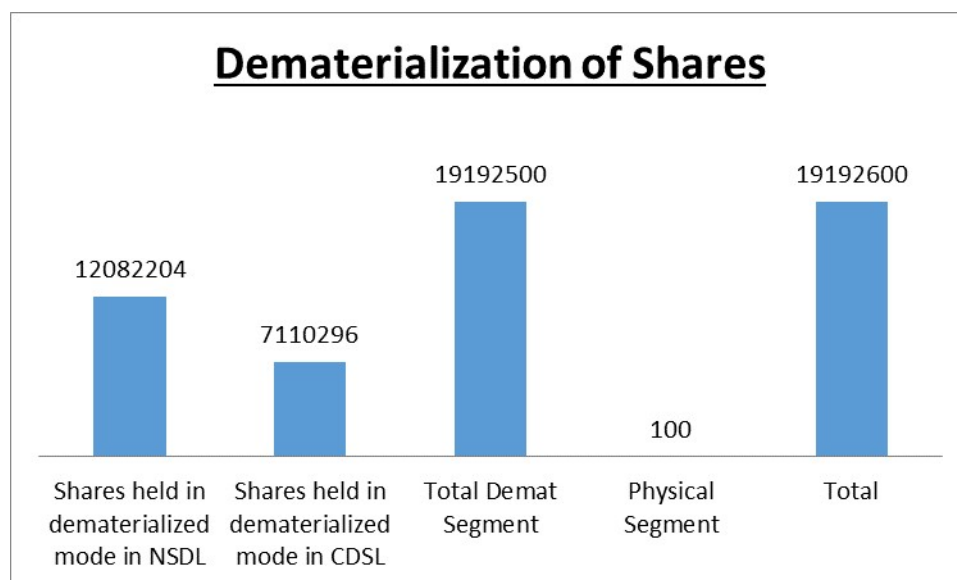


(vi) Dematerialization of Shares and Liquidity

The International Securities Identification Number (ISIN) allotted to the Company is INE778E01031. The Equity Shares of the Company are compulsorily traded in dematerialized form as mandated by the Securities and Exchange Board of India (SEBI). The Company has connectivity with National Securities Depository Limited (NSDL) as well as the Central Depository Services (India) Limited (CDSL) for Demat facility. As on 31st March, 2026, 100.00% of the total Equity Capital was held in the demat form with NSDL and CDSL.

As on March 31, 2026, the number of shares held in dematerialized and physical mode are as under:

Particulars	Number of Shares	Percentage (%) to Total Capital Issued
Shares held in dematerialized mode in NSDL	12082204	62.95
Shares held in dematerialized mode in CDSL	7110296	37.05
Total Demat Segment	19192500	100.00
Physical Segment	100	0.00
Total	19192600	100.00



(vii) Depositories:

The names and addresses of the depositories is noted below:

Particulars	Address
National Securities Depository Limited ('NSDL')	Trade World, A-Wing, 4 th & 5 th Floors, Kamala Mills Compound, Senapati Bapat Marg, Lower Parel, Mumbai-400013
Central Depository Services (India) Limited ('CDSL')	Phiroze Jeejeebhoy Towers, 17 th Floor, Dalal Street, Fort, Mumbai-400001.

(viii) Outstanding GDR/ADRs/ Warrants or convertibles Instruments conversion date and likely impact on equity:

There are no outstanding GDRs / ADRs / Warrants / Convertible instruments of the Company and hence, the same is not applicable to the Company.

(ix) Address for Correspondence

Registrar Transfer Agent (for Demat mode)	Company (For General Assistance)
Alankit Assignments Limited	CCL International Limited
<u>Office Address:</u>	<u>Regd. Office:</u>
4E/2, Alankit House, Jhandewalan Extn.Delhi-110055.	M-4, Gupta Tower, B 1/1 Commercial Complex, Azadpur, New Delhi – 110033.
	<u>Corporate Office:</u>
	C-42, R.D.C, Raj Nagar, Ghaziabad.
Ph.011-42541234	Ph. No. 0120-4214258

(x) Securities are not suspended from trading during the Financial Year 2025-26.

- (xi) Commodity price risk or Foreign exchange risk and hedging activities: The Company is subject to commodity price risks due to fluctuation in prices of raw material used in company's projects. The Company has in place a robust risk management frame work for identification and monitoring and mitigation of all kinds of risk.
- (xii) Plants Locations: There is not fixed position. Plants and equipments are located at projects sites of the Company during the execution of the Projects.
- (xiii) The company has fully complied with the mandatory requirements of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.
- (xiv) The Company has complied with the requirements of Corporate Governance Report as mentioned in sub paras (2) to (10) of Schedule V of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.
- (xv) The company has complied with corporate governance requirement specified in regulation 17 to 27 and clauses (b) to (i) of sub regulation (2) of regulation 46 in its annual report.

Discretionary Requirements

The following discretionary requirements have been implemented by the Company:

- **Shareholder's Right:** With regard to Shareholders right communications of financial results are published widely and also hosted on the website of the Company.
- **Reporting of Internal Auditors:** The Internal Auditor of CCL is reporting directly to the Audit Committee.

Compliances

No penalties/ strictures were imposed on the Company by the Stock Exchanges or SEBI or any other statutory authority on any matter related to capital market and guidelines issued by the Government. Compliance certificate from the auditors of the company regarding compliance of conditions of corporate governance are annexed herewith and forms part of this report.

Particulars about Directors proposed for the Director who retire by rotation and are eligible for re-appointment indicating their shareholding in the Company have been given in the Notice of the forthcoming Annual General Meeting.

During the financial year 2025-26 the Company was in general compliant of corporate governance requirements of SEBI (Listing Obligations and Disclosure Requirement) Regulations, 2015

Compliance certificate from the secretarial auditors of the company regarding compliance of conditions of corporate governance are annexed herewith and forms part of this report as an **Annexure-I**.

Other Disclosures

- a. The particulars of transactions between the Company and its related parties are set out at Notes to financial statements. However these transactions are not likely to have any conflict with the Company's interest.
- b. The Policy on Related Party Transactions as approved by the Board is uploaded on the website of the Company and the weblink is <https://www.cclil.com/PDF/Code-and-Policies/11.%20Policy%20on%20Materiality%20RPT.pdf>
- c. The Whistle Blower (Vigil) mechanism provides a channel to the employees to report to the management concerns about unethical behaviour, actual or suspected fraud or violation of the Codes of Conduct or policy and also provides for adequate safeguards against victimization of employees by giving them direct access to the Chairman of the Audit Committee in exceptional cases. No person has been denied access to the Chairman of the Audit Committee.

The Policy covers malpractices and events which have taken place / suspected to have taken place, misuse or abuse of authority, fraud or suspected fraud, violation of Company rules, manipulations, negligence causing danger to public health and safety, misappropriation of monies, and other matters or activity on account of which the interest of the Company is affected and formally reported by whistle blowers concerning its employees. The Whistle Blower Policy of the Company is also posted on the website of the Company and the web link is https://www.cclil.com/PDF/Code-and-Policies/13.%20Code%20of%20Conduct_Regulating%20Monitoring%20&%20Reporting%20of%20Trading%20by%20Insider.pdf

- d. The Company has complied with the mandatory requirements of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015. The status of compliance with the discretionary requirements under Regulation 27(1) of SEBI Listing Regulations are as under:

Reporting of Internal Auditor: The Internal Auditor of the Company reports directly to the Audit Committee

- e. The Company does not have any material Non-Listed Indian Subsidiary as defined under Regulation 16 of SEBI Listing Regulations. It is, therefore, not required to have an Independent Director of the Company on the Board of such Subsidiary.
- f. The Policy on Material Subsidiaries as per SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 as approved by the Board is uploaded on the website of the Company and the weblink is <https://www.cclil.com/PDF/Code-and-Policies/11.%20Policy%20on%20Materiality%20RPT.pdf>
- g. Disclosure of commodity price risks and commodity hedging activities- Not Applicable
- h. Details of utilization of funds raised through preferential allotment or qualified institutions placement as specified under Regulation 32 (7A) - Not Applicable
- i. A certificate from a Company Secretary in practice that none of the directors on the board of the company have been debarred or disqualified from being appointed or continuing as directors of companies by the

Board/Ministry of Corporate Affairs or any such statutory authority has been enclosed as separately to this report.

- j. Where the board had not accepted any recommendation of any committee of the board which is mandatorily required, in the relevant financial year- There are no such instances during the year and the Board considered and accepted the recommendations of all the Committees.
- k. Total fees for all services paid by the listed entity on a consolidated basis, to the statutory auditor is Rs. 75,000/-
- l. Disclosures in relation to the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013:

The Company has adopted a Policy on Prevention, Prohibition and Redressal of Sexual Harassment at workplace as per the provisions of the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013 and the Rules made thereunder. The policy aims to provide protection to Employees at the workplace and prevent and redress complaints of sexual harassment and for matters connected or incidental thereto, with the objective of providing a safe working environment, where Employees feel secure. The Company has also constituted an Internal Committee, known as Anti Sexual Harassment Committee to address the concerns and complaints of sexual harassment and to recommend appropriate action.

The Company has not received any complaint on sexual harassment during the year.

Non-compliance of any requirement of corporate governance report, with reasons thereof:

All the corporate governance requirements are complied with.

The extent to which the discretionary requirements as specified in Part E of Schedule II have been adopted:

• Discretionary Requirements:

The Company has adopted / complied with the discretionary requirements specified in Part E of Schedule II as detailed below:

i. The Board:

Maintenance of Office to the Non-Executive Chairperson at the Company's expense: This is not applicable as the Chairperson of the Company is an Executive Director.

ii. Shareholders' rights:

All the quarterly financial results are placed on the Company's website: www.cclil.com, apart from publishing the same in the Newspapers.

iii. Modified opinion(s) in audit report:

There are no modified opinions in the Audit Reports.

iv. Separate Posts of Chairman and CEO:

The Company has not separate posts of Chairman and Managing Director.

v. Reporting of Internal Auditor:

The Internal Auditor reports to the Chairman of the Audit Committee directly.

IMPORTANT COMMUNICATION TO THE SHAREHOLDERS
Your Company is concerned about the environment and utilizes natural resources in a sustainable way. To support this Green initiative, the Company hereby requests its members who have not registered their e-mail addresses so far, to register their e-mail addresses with the depository through their concerned depository participants in respect of electronic holdings and with the Company or its Registrar in respect of physical holding.

ANNEXURE-H

DECLARATION BY THE MANAGING DIRECTOR REGULATION 34(3) PART D OF THE SEBI LISTING REGULATIONS

To,
The Members
CCL International Limited.

I, Akash Gupta, Managing Director of CCL International Limited, do hereby declare that all the Board Members and Senior Management Personnel, have affirmed compliance with the respective Code of Conduct, as applicable to them for the financial year ended March 31, 2026.

For CCL International Limited

Date : 31.08.2026
Place: New Delhi

Sd/-
Akash Gupta
(Managing Director/Chairman)
[DIN 01940481]

ANNEXURE-I
CERTIFICATE ON CORPORATE GOVERNANCE

To
The Members,
CCL International Limited.

We have examined the compliance of conditions of Corporate Governance by CCL International Limited ("**Company**") as stipulated in SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 for the period from April 01, 2025 up to March 31, 2026.

The compliance of conditions of Corporate Governance is the responsibility of the management. Our examination was limited to review of procedures and implementation thereof, adopted by the Company for ensuring the compliance of the conditions of Corporate Governance. It is neither an audit nor an expression of opinion on the financial Statements of the Company.

In our opinion and to the best of our information and according to the explanations given to us, we certify that the Company has complied with the conditions of Corporate Governance as stipulated in the above-mentioned SEBI Regulations for the Financial Year ended on 31st March, 2026.

We further state that such compliance is neither an assurance as to the future viability of the Company nor the efficiency or effectiveness with which the management has conducted the affairs of the Company.

For Richa Dhamija & Co.
Company Secretary

Place: Noida
Date: 31 August, 2026

Sd/-
Richa Dhamija
(Prop.)
ACS No.: 9776
C.P No.: 12099
UDIN: F009776H001310658

Annexure-J

CEO/CFO CERTIFICATION UNDER REGULATION 17(8) OF SEBI LISTING REGULATIONS

To
The Board of Directors,
CCL International Limited

We, Akash Gupta, Managing Director and Rama Gupta, Director, to the best of our knowledge and belief, certify that:

- a. We have reviewed Financial Statements including Cash Flow Statement (standalone and consolidated) for the financial year ended March 31, 2026 and that to the best of our knowledge and belief:
 - (i) these statements do not contain any materially untrue statement or omit any material fact or contain statements that might be misleading;
 - (ii) these statements together present a true and fair view of the company's affairs and are in compliance with existing accounting standards, applicable laws and regulations.
- b. There are, to the best of our knowledge and belief, no transactions entered into by the Company during the period which are fraudulent, illegal or violative of the Company's Code of Conduct.
- c. We accept responsibility for establishing and maintaining internal controls for financial reporting and that we have evaluated the effectiveness of internal control systems of the Company pertaining to financial reporting. We have not come across any reportable deficiencies in the design or operation of such internal controls.
- d. We have indicated to the auditors and the Audit committee that:
 - (i) There were no significant changes in internal control over financial reporting during the period;
 - (ii) That there were no significant changes in accounting policies during the period.
 - (iii) There were no instances of significant fraud of which we have become aware.

For CCL International Limited

Sd/-
Akash Gupta
Managing Director

Date: 31.08.2026
Place: New Delhi

CERTIFICATE OF NON-DISQUALIFICATION OF DIRECTORS

(Pursuant to regulation 34(3) and Schedule V Para C clause (10)(i) of the SEBI (Listing Obligations and Disclosures Requirements) Regulation, 2015)

To,
The Members of
CCL International Limited,
M-4, Gupta Tower B 1/1,
Commercial Complex,
Azadpur New Delhi -110033

I have examined the relevant registers, records, forms, returns and disclosures received from the Directors of CCL International Limited having CIN No. L26940DL1991PLC044520 and having registered office at M-4, Gupta Tower B 1/1, Commercial Complex, Azadpur New Delhi-110033(hereinafter referred to as 'the Company'), produced before me by the Company for the purpose of issuing this Certificate, in accordance with Regulation 34(3) read with Schedule V Para-C Sub clause 10(i) of the Securities Exchange Board of India (Listing obligations and Disclosure Requirements) Regulation 2015. In my opinion and to the best of my information and according to the verifications (including Director Identification Number (DIN) status at the portal www.mca.gov.in) as considered necessary and explanations furnished to me by the Company and its officers, I hereby Confirm that none of the Directors on the Board of the Company as stated below for the Financial Year ending on 31st March, 2026 have been debarred or disqualified from being appointed or continuing as Directors of companies by the Securities and Exchange Board of India, Ministry of Corporate Affairs or any such other statutory Authority.

S. No.	Name of the Director	DIN	Date of Appointment in the company
1.	Rama Gupta	00080613	04/10/2008
2.	Akash Gupta	01940481	30/09/2015
3.	Deepanshi Rajput	10759831	30/09/2024
4.	Tarun Kumar Gupta	10753568	30/09/2024
5.	Rajni Kant Gupta	10098564	30/09/2024

Ensuring the eligibility of for the appointment / continuity of Director on the Board is the responsibility of the management of the Company. Our Responsibility is to express an opinion on these based on our verification. This Certificate is neither an assurance as to the future viability of the Company nor of the efficiency or effectiveness with which the management has conducted the affairs of the Company.

For Richa Dhamija & Co.
Company Secretary

Sd/-

Richa Dhamija
(Prop.)

ACS No.: 9776

C.P No.: 12099

UDIN: F009776H001311351

Place: Noida

Date: 31st August, 2026

**DISCLOSURE AS REQUIRED UNDER SUB RULE 2 OF RULE 5 OF COMPANIES (APPOINTMENT AND REMUNERATION OF
MANAGERIAL PERSONNEL) RULES, 2014**

EMPLOYED FOR FULL FINANCIAL YEAR: 2025-2026

Name	Designation & Nature of duties	Remuneration Gross (Rs.)	Qualifications	Date of Commencem ent of Employment	Total Experience	Age in Years	Last Employment	Percent- age Equity
Rama Gupta	Director	Nil	B.ED	04.10.2008	17	60	-	9.47%
Akash Gupta	Managing Director	30,00,000/- Per Year	B. Tech	04.10.2008	17	37	-	10.25%
Pradeep Kumar	Company Secretary	6,60,000/- Per Year	Company Secretary	16.12.2019	8	36	Vatsal Hotels Private Limited	-



STANDALONE INDEPENDENT AUDITORS' REPORT

To,
The Members of
CCL INTERNATIONAL LIMITED

Report on the Financial Statements

We have audited the accompanying financial statements of CCL INTERNATIONAL LIMITED ("the Company"), which comprise the Balance Sheet as at 31st March, 2026, the Statement of Profit and Loss, the Cash Flow Statement for the year then ended, and a summary of the significant accounting policies and other explanatory information.

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid standalone financial statements give the information required by the Act in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India, of the state of affairs of the Company as at 31 March 2026 and its profit and its cash flows for the year ended on that date except for the matters stated in the paragraph 2(g)(6) below, on reporting under Rule 11(g) of the Companies (Audit and Auditors) Rules, 2014.

Basis for Opinion

We conducted our audit in accordance with the Standards on Auditing (SAs) specified under Section 143(10) of the Act. Our responsibilities under those SAs are further described in the Auditor's Responsibilities for the Audit of the Standalone Financial Statements section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India together with the ethical requirements that are relevant to our audit of the standalone financial statements under the provisions of the Act and the Rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the Standalone Financial Statements of the current period. These matters were addressed in the context of our audit of the Standalone Financial Statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. We have determined the matters described below to be the key audit matters to be communicated in our report.

Sr. No.	Key Audit Matter	Auditor's Response
1.	Revenue recognition over time in Construction contracts From financial year 2022-23 the Company has applied Ind AS 115 "Revenue from Contracts with Customers". The main portion of the Company's income relates to construction contracts. In all material respects revenue is related to construction projects and is recognized over time, i.e. applying percentage of completion. Thus, revenue and costs in construction projects is recognized based on assumptions and estimates on future outcome	We have performed analytical reviews of revenue and margins reported and evaluated management's routines for follows up of the projects financial results and also discussed later with management. On the sample basis, we have examined revenue and the recognized project cost on which the determination of completion ratio is based. We

	as documented in the projected forecasts. These forecasts include estimates of costs for e.g. labour, material, subcontractors and defect liability. From time to time, the latter may require updated estimates also for completed projects. As applicable, forecasts also include assessment of claims on customer relating to, e.g. change or additional orders and deficiencies in tender conditions. The element of assumptions and estimates means that final results may deviate from those now reported. The size of the amounts involved combined with element of assumptions and estimates make this a key audit matter.	have also tested the mathematical accuracy of the percentage of completion profit calculation. We have discussed with the company the principles, methods and assumptions on which estimates are based, including those forming the basis for defect liability provisions for projects already completed.
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Information Other than the Financial Statements and Auditor's Report Thereon

The Company's Board of Directors is responsible for the other information. The other information comprise the information included in the Management Discussion and Analysis. Board's Report including annexure to Board's Report and Shareholder's Information, but does not include the AS standalone financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work we have performed on the other information obtained prior to the date of this auditor's report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Management's and Board of Director's Responsibility for the Financial Statements

The Company's Board of Directors is responsible for the matters stated in Section 134(5) of the Companies Act, 2013 ("the Act") with respect to the preparation and presentation of these standalone financial statements that give a true and fair view of the financial position, financial performance and cash flows of the Company in accordance with the accounting principles generally accepted in India, including the Accounting Standards specified under Section 133 of the Act. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the standalone financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the standalone financial statements, management and Board of Directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Board of Directors is also responsible for overseeing the Company's financial reporting process.

Auditor's Responsibility

Our objectives are to obtain reasonable assurance about whether the standalone financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these standalone financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the standalone financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under Section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the company has adequate internal financial controls with reference to standalone financial statements in place and the operating effectiveness of such controls, if applicable.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern.

If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the standalone financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Company to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the standalone financial statements, including the disclosures, and whether the standalone financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

Report on Other Legal and Regulatory Requirement

Report on Other Legal and Regulatory Requirements

1. As required by the Companies (Auditor's Report) Order, 2020 ("the Order") issued by the Central Government of India in terms of sub-section (11) of section 143 of the Act, we give in the Annexure A, a statement on the matters specified in paragraphs 3 and 4 of the Order.
2. As required by Section 143 (3) of the Act, we report that:
 - (a) we have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit.
 - (b) in our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books;
 - (c) the Balance Sheet and the Statement of Profit and Loss, and the Cash Flow Statement dealt with by this Report are in agreement with the books of account;
 - (d) in our opinion, the aforesaid financial statements comply with the Accounting Standards specified under Section 133 of the Act.
 - (e) on the basis of the written representations received from the directors taken on record by the Board of Directors, none of the directors is disqualified from being appointed as a director in terms of Section 164 (2) of the Act;
 - (f) With respect to the adequacy of the Internal Financial Controls over financial reporting of the Company and the operating effectiveness of such controls, refer to our separate report in "Annexure B"; and
 - (g) with respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, in our opinion and to the best of our information and according to the explanations given to us:
 - i. as detailed in note 27 to the financial statements, the Company does not have any pending litigations, other than those, as listed in said note, which would impact its financial position.
 - ii. The Company did not have any long-term contracts including derivative contracts for which there were any material foreseeable losses.
 - iii. There has been no delay in transferring amounts, required to be transferred, to the Investor Education and Protection Fund by the Company.
 - iv. I) The management has represented that, to the best of it's knowledge and belief, other than as disclosed in the notes to the accounts, no funds have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the company to or in any other person(s) or entity(ies), including foreign entities ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall,
 - directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the company ("Ultimate Beneficiaries")
 - provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;II) The management has represented, that, to the best of it's knowledge and belief, other than as disclosed in the notes to the accounts, no funds have been received by the company from any

person(s) or entity(ies), including foreign entities ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the company shall,

- directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries")
- provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries; and

III) Based on audit procedures which we considered reasonable and appropriate in the circumstances, nothing has come to their notice that has caused them to believe that the representations under sub-clause (i) and (ii) contain any material mis-statement.

- v. The company has not declared or paid any dividend during the year in contravention of the provisions of section 123 of the Companies Act, 2013.
- vi. Based on our examination which included test checks and information given to us, the Company has used accounting software's for maintaining its books of account, which did not have a feature of recording audit trail (edit log) facility throughout the year for all relevant transactions recorded in the respective software's, hence we are unable to comment on audit trail feature of the said software

- (h) The Company has paid/provided for managerial remuneration in accordance with the requisite approvals mandated by the provisions of Section 197 read with Schedule V to the Act.

For Anil Pawan & Co.
Chartered Accountants
Firm's Registration No. 006018C

Sd/-
ANIL KUMAR MITTAL
Partner
Membership No. 017093
UDIN: 26017093KAXGGQ1583

Place of Signature: Ghaziabad
Date: 30-05-2026

ANNEXURE-“A” TO THE INDEPENDENT AUDITORS’ REPORT

The Annexure referred to in Independent Auditors’ Report to the members of the Company on the financial statements for the year ended 31 March 2026, we report that:

(i) (a) (A) The Company has maintained proper records showing full particulars, including quantitative details and situation of property, plant and equipment.

(i) (a) (A) The Company has maintained proper records showing full particulars, including quantitative details and situation of fixed assets.

(B) The Company has maintained proper records showing full particulars of intangible assets. However, The Company does not have any Intangible Assets during the year.

(b) The Company has a regular programme of physical verification of its fixed assets and no material discrepancies were noticed on such verification. In our opinion, this periodicity of physical verification is reasonable having regard to the size of the Company and the nature of its assets.

(c) According to the information and explanations given to us and on the basis of our examination of the records of the company, the title deeds of immovable properties are held in the name of the company.

(d) According to the information and explanations given to us and on the basis of our examination of the records of the Company, the Company has not revalued its Fixed Assets during the year.

(e) According to the information and explanations given to us and on the basis of our examination of the records of the company, no proceedings have been initiated or are pending against the company for holding any benami property under the Benami Transactions (Prohibition) Act, 1988 (45 of 1988) and rules made thereunder.

(ii)(a) The inventory includes raw-material and project work in progress. Physical verification of inventory has been conducted at reasonable intervals by the management. No material discrepancies were noticed on such verification.

(b) During the year, the Company has been sanctioned working capital limits in excess of ₹5 crores, in aggregate, from banks on the basis of security of current assets of company and personal immovable property of directors. The Company has filed quarterly returns or statements with such banks, and the discrepancies noted in such quarterly return or statements with the books of account were trivial. Also, refer Note 11 and 12 to the standalone financial statements.

(iii) The Company has not granted any loans, secured or unsecured, to companies, firms or other parties covered in the register maintained under section 189 of the Act. but has made investment in companies, firms or other parties. Therefore, the provisions of sub-clause (a) to (f) of paragraph 3(iii) of the Order are not applicable to the Company for the current year

(iv) According to the information and explanations given to us and on the basis of our examination of records of the Company, In respect of the investments made and loans given by the Company, the provisions of Sections 185 and 186 of the Act have been complied with.

(v) The Company has not accepted any deposits within the meaning of Sections 73 to 76 of the Act and the Companies (Acceptance of Deposits) Rules, 2014 (as amended). Accordingly, the provisions of clause 3(v) of the Order are not applicable.

(vi) According to the information and explanations given to us, pursuant to the rules prescribed by the Central Government for maintenance of cost records under section 148(1) of the Act, we have broadly reviewed the cost records and are of the opinion that prima facie, the prescribed records have been made and maintained by the company.

(vii) (a) According to the information and explanations given to us and on the basis of our examination of the records of the Company, amounts deducted/ accrued in the books of account in respect of undisputed statutory dues including provident fund, income-tax, sales tax, value added tax, duty of customs, service tax, cess and other material statutory dues have been regularly deposited during the year by the Company with the appropriate authorities wherever applicable and there are no such outstanding dues as at March 31, 2026, for a period of more than six months from the date on which they become payable.

b) According to the information and explanation given to us, there are no dues of income tax, sales tax, service tax, duty of customs, duty of excise, value added tax, GST outstanding on account of any dispute except for the following:

Name of the Statute	Nature of dues	Amount in Lakhs	Period to which the amount relates	Forum where dispute is pending
Income tax Act 1961	Demand u/s 154	1.68	AY 2015-16	Income tax Officer, New Delhi
Income tax Act 1961	Demand u/s 147	62.79	AY 2016-17	Income tax Officer, New Delhi
Income tax Act 1961	Demand u/s 143(3)	10.99	AY 2017-18	Income tax Officer, New Delhi
Income tax Act 1961	Demand u/s 154	19.21	AY 2018-19	Income tax Officer, New Delhi
Service Tax Act, 1994	Demand u/s 78	45.75	AY 2016-17	Central Goods and Service Tax Commissionerate, Ghaziabad

Note- The above amounts are exclusive of interest and penalty imposed thereon.

(viii) According to the information and explanations given to us and on the basis of our examination of the records of the Company, there were no tax assessments under Income Tax Act, 1961 (143 of 1961), therefore clause 3(viii) of the order not applicable to the Company.

(ix) (a) According to the information and explanations given to us and on the basis of our examination of the records of the Company the Company has not defaulted in repayment of Loans or other borrowings or in the payment of interest thereon to any lender. Accordingly, clause 3(ix)(a) of the Order is not applicable to the Company.

(b) According to the information and explanations given to us and on the basis of our examination of the records of the Company, the Company has not been declared a willful defaulter by any bank or financial institution or government or government authority.

(c) According to the information and explanations given to us and on the basis of our examination of the records of the Company, the Company has taken term loans from Banks. and loans are applied for the purpose for which the loans were obtained.

(d) According to the information and explanations given to us and on an overall examination of the balance sheet of the Company, we report that no funds raised on short-term basis have been used for long-term purposes by the Company.

(e) According to the information and explanations given to us and on an overall examination of the financial statements of the Company, we report that the Company has not taken any funds from any entity or person on account of or to meet the obligations of its subsidiaries, associates or joint ventures as defined under the Act during the year ended 31 March 2026.

(f) According to the information and explanations given to us and procedures performed by us, we report that the Company has not raised loans during the year on the pledge of securities held in its subsidiaries or associate companies (as defined under the Act). The Company does not hold any investment in any joint venture (as defined under the Act) during the year ended 31 March 2026.

(x) (a) According to the information and explanations given to us and on the basis of our examination of the records of the company, the Company has neither raised any money by way of IPO (including debt instrument) nor obtained any debt during the year.

(b) According to the information and explanations given to us and on the basis of our examination of the records of the company, company has not made any preferential allotment or private placement of shares or convertible debentures (fully or partially) during the year.

(xi) (a) According to the information and explanations given to us and on the basis of our examination of the records of the company, no material fraud on or by the Company or by its officers or employees has been noticed or reported during the course of our audit.

(b) According to the information and explanations given to us and on the basis of our examination of the records of the company, no report under section (12) of section 143 of the Companies Act has been filed by the auditors in FORM ADT-4 as prescribed under rule 13 of Companies (Audit and Auditors) Rules, 2014 with the Central Government;

(c) According to the information and explanations given to us and on the basis of our examination of the records of the company, there has not any whistle-blower complaints.

(xii) According to the information and explanations given to us and on the basis of our examination of the records of the company, the Company is not a Nidhi Company therefore clause (a) to (c) of Para 3(xii) of the Companies (Auditor's Report) Order, 2020 are not applicable to the Company.

(xiii) In our opinion and according to the information and explanations given to us, the transactions with related parties are in compliance with Sections 177 and 188 of the Act, where applicable, and the details of the related party transactions have been disclosed in the standalone financial statements as required by the applicable accounting standards.

(xiv) (a) The company has an internal audit system commensurate with the size and nature of its business.

(b) We have considered the reports of the Internal Auditors for the period under audit.

(xv) According to the information and explanations given to us and based on our examination of the records of the company, the company has not entered into any non-cash transaction with directors or connected persons.

(xvi) Since the company is not engaged in the business of non-banking financial institution (NBFI), therefore clause (a) and (b) of Para 3(xvi) of the Companies (Auditor's Report) Order, 2020 are not applicable to the Company.

(xvii) According to the information and explanations given to us and based on our examination of the records of the company, the company has not incurred any cash losses in the financial year and in the immediately preceding year.

(xviii) According to the information and explanations given to us and based on our examination of the records of the company, there has not been any resignation of the statutory auditors during the year.

(xix) on the basis of the financial ratios, ageing and expected dates of realisation of financial assets and payment of financial liabilities, other information accompanying the financial statements, the auditor's knowledge of the Board of Directors and management plans, that no material uncertainty exists as on the date of the audit report that company is capable of meeting its liabilities existing at the date of balance sheet as and when they fall due within a period of one year from the balance sheet date;

(xx) According to the information and explanations given to us and based on our examination of the records of the company, that section 135 of Companies act is not applicable to the company. Therefore clause (a) and (b) of Para 3(xx) of the Companies (Auditor's Report) Order, 2020 are not applicable to the Company.

For Anil Pawan & Co.
Chartered Accountants
Firm's Registration No. 006018C

Sd/-
ANIL KUMAR MITTAL
Partner
Membership No. 017093
UDIN: 26017093KAXGGQ1583

Place of Signature: Ghaziabad
Date: 30-05-2026

ANNEXURE-B TO THE INDEPENDENT AUDITORS' REPORT OF EVEN DATE ON THE STANDALONE FINANCIAL STATEMENTS OF CCL INTERNATIONAL LIMITED

Report on the Internal Financial Controls with reference to Standalone Financial Statements under Clause (i) of sub-section 3 of Section 143 of the Companies Act, 2013 (the "Act")

We have audited the internal financial controls with reference to Standalone Financial Statements of **CCL INTERNATIONAL LIMITED** (the "Company") as of March 31, 2026 in conjunction with our audit of the Standalone Financial Statements of the Company for the year ended on that date

Management's Responsibility for Internal Financial Controls

The Company's management is responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls over Financial Reporting issued by the Institute of Chartered Accountants of India ('ICAI'). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

Auditors' Responsibility

Our responsibility is to express an opinion on the Company's internal financial controls over financial reporting based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls over Financial Reporting (the "Guidance Note") and the Standards on Auditing, issued by ICAI and deemed to be prescribed under section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls, both applicable to an audit of Internal Financial Controls and, both issued by the Institute of Chartered Accountants of India. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system over financial reporting and their operating effectiveness. Our audit of internal financial controls over financial reporting included obtaining an understanding of internal financial controls over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial controls system over financial reporting.

Meaning of Internal Financial Controls with reference to Standalone Financial Statements

A company's internal financial control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are

being made only in accordance with authorisations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Inherent Limitations of Internal Financial Controls with reference to Standalone Financial Statements

Because of the inherent limitations of internal financial controls over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls over financial reporting to future periods are subject to the risk that the internal financial control over financial reporting may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Opinion

In our opinion, the Company has, in all material respects, an adequate internal financial controls system over financial reporting and such internal financial controls over financial reporting were operating effectively as at 31 March 2026, based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India.

For Anil Pawan & Co.
Chartered Accountants
Firm's Registration No. 006018C

Sd/-
ANIL KUMAR MITTAL
Partner
Membership No. 017093
UDIN: 26017093KAXGGQ1583

Place of Signature: Ghaziabad
Date: 30-05-2026



STANDALONE AUDITED BALANCE SHEET

CCL INTERNATIONAL LIMITED			
CORPORATE OFFICE: C-42, RDC RAJ NAGAR, GHAZIABAD-201002, UTTAR PRADESH			
STANDALONE AUDITED BALANCE SHEET AS AT 31ST MARCH, 2026			
			in lakh
Particulars	Notes	As at 31st March, 2026	As at 31st March, 2025
ASSETS			
Non-Current Assets			
(a) Property, Plant and Equipments	1	1,892.46	1,694.61
(b) Financial Assets			
(i) Non-Current Investments	2	71.58	101.58
(ii) Non-Current Other Financial Assets	3	18.30	18.30
(c) Deferred Tax Asset (net)	17	-	12.53
(d) Other Non Current Assets	4	1.00	1.00
Total Non-Current Assets		1,983.33	1,828.02
Current Assets			
(a) Inventories	5	1,912.24	1,442.15
(b) Financial Assets			
(i) Trade Receivables	6	481.45	1,349.03
(ii) Cash and Cash Equivalents	7 (a)	13.49	4.89
(iii) Other Bank Balance	7 (b)	727.23	741.31
(iv) Current Other Financial Assets	8	1,989.03	2,060.27
(c) Current Assets Tax (Net)	9	99.89	120.63
Total Current Assets		5,223.33	5,718.28
TOTAL ASSETS		7,206.66	7,546.30
EQUITY AND LIABILITIES			
Equity			
(a) Equity Share Capital	10 (a)	1,919.26	1,919.26
(b) Other Equity	10 (b)	2,902.15	2,807.24
Total Equity		4,821.41	4,726.50
Liabilities			
Non-Current Liabilities			
(a) Financial Liabilities			
(i) Non-Current Borrowings	11	259.64	78.86
(b) Deferred Tax Liability (net)	17	4.17	-
Total Non-Current Liabilities		263.81	78.86
Current Liabilities			
(a) Financial Liabilities			
(i) Current Borrowings	12	1,653.15	2,144.78
(ii) Trade Payables	13	197.72	344.23
(iii) Current Other Financial Liabilities	14	224.02	211.58
(b) Other Current Liabilities	15	13.73	26.10
(c) Current Tax Liabilities (net)	16	32.82	14.26
Total Current Liabilities		2,121.44	2,740.95
TOTAL EQUITY AND LIABILITIES		7,206.66	7,546.30
Corporate information and Significant accounting policies and Notes forming part of Financial Statements	A		

The above Balance Sheet should be read in conjunction with the accompanying notes

As per our report of even date attached

**FOR Anil Pawan & Co.
Chartered Accountants
Firm Reg. No.: 006018C**

**Sd/-
Anil Kumar Mittal
Partner
M.NO.: 017093**

**UDIN : 26017093KAXGGQ1583
Place: Ghaziabad
Dated: 30.05.2026**

**For and on behalf of the Board of Directors
CCL INTERNATIONAL LIMITED**

**Sd/-
RAMA GUPTA
(DIRECTOR)
DIN: 00080613**

**Sd/-
PRADEEP KUMAR
(COMPANY SECRETARY)
M. No. A50972**

**Sd/-
AKASH GUPTA
(MANAGING DIRECTOR)
DIN: 01940481**

STANDALONE STATEMENT OF PROFIT & LOSS

CCL INTERNATIONAL LIMITED CORPORATE OFFICE: C-42, RDC RAJ NAGAR, GHAZIABAD-201002, UTTAR PRADESH STANDALONE STATEMENT OF PROFIT & LOSS FOR THE YEAR ENDED 31ST MARCH 2026			
			in lakh
Particulars	Notes	Year ended 31st March, 2026	Year ended 31st March, 2025
INCOME			
Revenue from operations	18	5,035.38	4,582.25
Other income	19	343.62	58.73
TOTAL INCOME		5,379.00	4,640.98
EXPENSES			
Cost of Material Consumed and Operating Expenses	20	4,339.47	3,832.40
Employee Benefits Expense	21	104.23	85.71
Finance Costs	22	154.41	149.02
Depreciation and Amortization Expense	23	263.61	267.92
Other Expenses	24	372.84	212.74
TOTAL EXPENSES		5,234.56	4,547.79
Profit/ (Loss) before Exceptional and Extraordinary Items and Tax		144.44	93.19
Exceptional & Extraordinary Items		-	-
Profit/ (Loss) Before Tax		144.44	93.19
Tax Expenses:			
Current Tax	16	32.82	-
Deferred Tax	25	16.70	21.60
Net Profit/ (Loss) after tax		94.92	71.59
Profit and Loss from discontinued operations		-	-
Tax expenses of discontinued operations		-	-
Net Profit/ (Loss) from discontinued operations		-	-
Net Profit/ (Loss) for the year		94.92	71.59
Other comprehensive income (OCI)			
Items that will not be reclassified to profit or loss		-	-
Income tax relating to items that will not be reclassified to profit or loss		-	-
Items that will be reclassified to profit or loss		-	-
Income tax relating to items that will be reclassified to profit or loss		-	-
Total comprehensive income for the year		94.92	71.59
Earnings per share (EPS) of Rs. 10 each			
Basic & Diluted	26	0.49	0.37

The above statement of Profit and Loss should read in conjunction with accompanying notes

As per our report of even date attached

FOR Anil Pawan & Co.
Chartered Accountants
Firm Reg. No.: 006018C

Sd/-
Anil Kumar Mittal
Partner
M.NO.: 017093

UDIN : 26017093KAXGGQ1583
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M. No. A50972

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AKASH GUPTA
(MANAGING DIRECTOR)
DIN: 01940481

STANDALONE CASH FLOW STATEMENT

CCL INTERNATIONAL LIMITED CORPORATE OFFICE: C-42, RDC RAJ NAGAR, GHAZIABAD-201002, UTTAR PRADESH STANDALONE CASH FLOW STATEMENT FOR THE YEAR ENDED 31st MARCH, 2026		
Particulars	in lakh	
	Year ended 31st March 2026	Year ended 31st March 2025
CASH FLOWS FROM OPERATING ACTIVITIES		
Net Profit after Tax and Extra ordinary Items :	94.92	71.60
Adjustment for --		
Add:		
Depreciation and Amortisation Expenses	263.61	267.91
Provision for Tax	32.82	-
Deferred Tax Income	16.70	21.60
Finance Cost	154.41	149.02
Less:		
Interest Received	(47.70)	(48.87)
Operating profit before working capital changes	514.76	461.26
Changes in Assets and Liabilities :		
(Increase)/Decrease in Trade Receivables	867.57	262.51
(Increase)/Decrease in Inventories	(470.09)	(458.83)
(Increase)/Decrease in Other Current financial assets	71.24	(43.27)
(Increase)/Decrease in Current Tax Asset	20.75	(47.12)
Increase/(Decrease) in Trade Payables	(146.51)	69.54
Increase/(Decrease) in Other Current financial liabilities	12.44	(89.07)
Increase/(Decrease) in Other Current liabilities	(12.37)	8.04
Cash Generated from operation:	857.79	163.05
Income Tax Paid	(14.26)	-
NET CASH (USED IN)/GENERATED FROM OPERATING ACTIVITIES (A)	843.53	163.05
CASH FLOWS FROM INVESTING ACTIVITIES		
Investment in Bank Deposits (having original maturity of more than 3 months and upto 12 months)	14.08	12.65
Sale/ (Purchase) of Property, Plant and Equipment/ Intangible Assets	(461.44)	(118.34)
Sale/(Purchase) of Non-current investments	30.00	-
Interest Received	47.70	48.87
NET CASH (USED IN)/GENERATED FROM INVESTING ACTIVITIES (B)	(369.66)	(56.82)
CASH FLOWS FROM FINANCIAL ACTIVITIES		
Proceed/(Repayment) of Secured Non-Current borrowings	180.78	(196.11)
Proceed/(Repayment) of Secured Current borrowings	(497.32)	26.11
Proceed/(Repayment) of Unsecured Current borrowings	5.69	217.11
Finance Cost	(154.41)	(149.02)
NET CASH (USED IN)/GENERATED FROM FINANCING ACTIVITIES (C)	(465.26)	(101.92)
NET INCREASE/ (DECREASE) IN CASH & CASH EQUIVALENTS (A+B+C)	8.61	4.31
ADD: CASH & CASH EQUIVALENT AT THE BEGINNING OF THE PERIOD	4.89	0.58
CASH & CASH EQUIVALENT AT THE END OF THE PERIOD	13.49	4.89

The above statement of cash flows should be read in conjunction with the accompanying notes.

Note: The cash flow statement has been prepared under the indirect method as set out in Indian Accounting Standard (Ind AS 7) statement of cash flows.

The above statement of cash flows should be read in conjunction with the accompanying notes

As per our report of even date attached

FOR Anil Pawan & Co.
Chartered Accountants
Firm Reg. No.: 006018C

Sd/-
Anil Kumar Mittal
Partner
M.NO.: 017093

UDIN : 26017093KAXGGQ1583
Place: Ghaziabad
Dated: 30.05.2026

For and on behalf of the Board of Directors
CCL INTERNATIONAL LIMITED

Sd/-
RAMA GUPTA
(DIRECTOR)
DIN: 00080613

Sd/-
AKASH GUPTA
(MANAGING DIRECTOR)
DIN: 01940481

Sd/-
PRADEEP KUMAR
(COMPANY SECRETARY)
M. No. A50972

STANDALONE STATEMENT OF CHANGE IN EQUITY

STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31ST MARCH, 2026							
(A) Share capital							in lakh
Equity Share Capital	Note	Opening Balance as at 1st April 2025	Changes in Equity Share Capital during the year	Closing Balance as at 31st March 2026			
19192600 Equity Shares of Rs. 10 each, fully paid up	9 (A)	1,919.26		1,919.26			
Total		1,919.26	-	1,919.26			
(B) Other equity							
Particulars	Note-9(B)	Reserves and Surplus			Other Reserves		Total
		Securities premium reserve	General Reserve	Surplus/Re tained Earning	Equity Instruments through other comprehensive income	Other items of other comprehe nsive income	
Balance as at 1st April 2024		0.70	1,270.35	1,464.59	-	-	2,735.64
Changes in equity for the year ended March 31, 2025							-
Other Comprehensive Income for the year		-	-	-	-	-	-
Profit/(loss) for the year		-	-	71.60	-	-	71.60
Balance as on 31st March 2025		0.70	1,270.35	1,536.19	-	-	2,807.24
Balance as at 1st April 2025		0.70	1,270.35	1,536.19	-	-	2,807.24
Changes in equity for the year ended March 31, 2026							-
Other Comprehensive Income for the year		-	-	-	-	-	-
Profit/(loss) for the year		-	-	94.92	-	-	94.92
Balance as at 31st March 2026		0.70	1,270.35	1,631.11	-	-	2,902.15
During the year the company has not done any revaluation.							
The above statement of changes in equity should be read in conjunction with the accompanying notes.							
As per our report of even date attached				For and on behalf of the Baord of Directors			
FOR Anil Pawan & Co.				CCL INTERNATIONAL LIMITED			
Chartered Accountants							
Firm Reg. No.: 006018C							
Sd/-				Sd/-		Sd/-	
Anil Kumar Mittal				RAMA GUPTA		AKASH GUPTA	
Partner				(DIRECTOR)		(MANAGING DIRECTOR)	
M.NO.: 017093				DIR: 00080613		DIN: 01940481	
UDIN : 26017093KAXGGQ1583				Sd/-			
Place: Ghaziabad				PRADEEP KUMAR			
Dated: 30.05.2025				(COMPANY SECRETARY)			
				M. NO. A50972			

Note A: CORPORATE INFORMATION AND SIGNIFICANT ACCOUNTING POLICIES

A. Significant Accounting Policies

Corporate Information

CCL INTERNATIONAL LIMITED ("The Company") bearing CIN L26940DL1991PLC044520 was originally incorporated on 04th July 1991 under Companies Act, 1956 as "Gupta Cements Private Limited". The company after passing necessary resolution as specified in Companies Act, 1956, got converted into Public Limited Company. Later the name was changed to "Chirawa Cement Company" and finally the name was changed to its present name "CCL International Limited" and Certificate for change of name was obtained from ROC on 11th December 2008. The registered office of the company is situated at M-4, Gupta Tower, B-1/1, Commercial Complex, Azadpur, New Delhi-110033 and corporate office is situated at C-42, RDC Raj Nagar, Ghaziabad - 201002. The company's equity shares are listed on Bombay Stock Exchange (BSE). The company is Infrastructure company executing major civil works including Roads, bridge, highway across India.

1.1 Basis of Preparation of Financial Statements

- A) The financial statements of the company have been prepared in accordance with Indian Accounting Standards (Ind AS) as per the Companies (Indian Accounting Standards) Rules, 2015 notified under the Section 133 of the Companies Act, 2013 ("the Act") and the relevant provisions and amendments, as applicable as amended from time to time as notified by Ministry of Corporate Affairs, Government of India vide Notification dated February 16, 2015. Accounting policies have been applied consistently to all periods presented in these financial statements.
- B) The financial statements are prepared on a going concern basis, as the Management is satisfied that the Company shall be able to continue its business for the foreseeable future and no material uncertainty exists that may cast significant doubt on the going concern assumption. In making this assessment, the Management has considered a wide range of information relating to present and future conditions, including future projections of profitability, cash flows and capital resources.
- C) These Standalone Financial Statements are presented in Indian rupees (INR), which is also the functional currency of the Company. The Company has decided to round off the figures to the nearest Lakhs according to the provisions of the Companies Act, 2013. Transactions and balances with values below the rounding off norm (after two decimals) adopted by the Company have been reflected as "0" in the standalone financial statements.
- D) These financial statements have been prepared on historical cost basis except certain financial instruments and defined benefit plans measured at fair value.

1.2 Use of Estimation

The preparation of the Standalone Financial Statements in conformity with IND AS requires management to make estimations, judgement & assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent liabilities at the date of the financial statements and the results of operations during

the reporting period. Although these estimates are based upon management's best knowledge of current events and actions, actual results could differ from these estimates.

A) Significant management judgment

When preparing the financial statements, management undertakes a number of judgments, estimates and assumptions about the recognition and measurement of assets, liabilities, income and expenditure. The following are the significant management judgment in applying accounting policies of the company that has the most significant effect on the financial statements.

Revenue

The company recognizes revenue using Percentage of Completion method. This requires estimation of projected revenue, projected profit, projected costs, cost to completion and foreseeable losses. These are reviewed periodically by the management and any effect of changes in estimates is recognized in the period in which such changes are determined.

Recognition of deferred tax assets

The extent to which deferred tax assets can be recognized is based on assessment of the probability of the Company's future taxable income against which deferred tax assets can be utilized otherwise deferred tax is not recognized.

B) Estimation of uncertainty

Recoverability of advances/ receivables

At each balance sheet date, based on historical default rates observed over expected life, the management assesses the expected credit loss on outstanding advances and receivables.

Provisions

At each balance sheet date on the basis of management judgement, changes in facts and legal aspects, the company assesses the requirement of provisions against the outstanding warranties and guarantees. However, the actual future outcome may be different from this judgment.

1.3 Property, Plant and Equipment

Items of property, plant and equipment, other than Freehold Land, are recognized and measured at cost less accumulated depreciation and impairment losses, if any. Freehold Land is carried at cost and is not depreciated.

Cost includes the acquisition cost or the cost of construction, expenses directly related to bringing the asset to the location and condition necessary for making them operational for their intended use and, in the case of qualifying assets, the attributable borrowing costs.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Company and the cost of the item can be measured reliably.

Gains and losses on disposal of an item of property, plant and equipment are determined by comparing the proceeds from disposal with the carrying amount of property, plant and equipment, and are recognized net within other income/other expenses in statement of profit and loss.

1.4 Depreciation & Amortization

Depreciation has been provided on Straight Line basis, at the rate determined with reference to the useful lives specified in Schedule II of the Companies Act, 2013. The impact of the change in useful life of Property, Plant and Equipment has been considered in accordance with the provision of Schedule II.

1.5 Current and non-current classification

The Company present all the items of Financial Statements by classified as either Current or Non-current and be reflected as such as per IND AS-1.

Assets-: The Company classified its assets as current assets if assets fall in any of the following criteria-:

- It expects to realize the asset, or intends to sell or consume it, in its normal operating cycle.
- It holds the asset primarily for the purpose of trading.
- It expects to realize the asset within twelve months after the reporting period.
- The asset is cash or a cash equivalent unless the asset is restricted from being exchanged or used to settle a liability for at least twelve months after the reporting period.

The company shall classify all other assets as non-current.

Liabilities-: The Company classified its liabilities as current liabilities if it is fall in any of the following criteria-:

- It expects to settle the liability in its normal operating cycle.
- It holds the liability primarily for the purpose of trading.
- It liability is due to be settled within twelve months after the reporting period. Or
- It does not have an unconditional right to defer settlement of the liability for at least twelve months after the reporting period. Terms of a liability that could, at the option of the counterparty, result in its settlement by the issue of equity instruments do not affect its classification

The company shall classify all other liability as non-current.

1.6 Fair Value

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell an asset or transfer the liability takes place either in the principal market for the asset or liability or in the absence of principal market, in the most advantageous market for the asset or liability. The Company's accounting policies and disclosures require the measurement of fair values for financial and non-financial assets and liabilities.

1.7 Inventories and work in progress

Raw material, Construction materials and consumable stores are valued at lower of weighted average cost or Net Realizable Value. Cost includes direct material, work expenditure, labor cost and appropriate overheads excluding refundable duties and taxes.

Construction work in progress is valued at contracted rates less profit margin/estimates.

1.8 Revenue Recognition

Revenue is recognized to the extent it is probable that the economic benefits will flow to the Company and the revenue can be reliably measured.

Construction Projects

Revenue from Construction projects is recognized on the 'Percentage of Completion method' (POC) of accounting which necessary involves technical estimates of Percentage of Completion, and to cost of completion, of each contract. Activity, on the basis of which profit and losses are accounted.

When the outcome of the contract is ascertained reliably, contract revenue is recognized at cost of work performed on the contract plus proportionate margin, using Percentage of Completion method. Percentage of Completion is the proportion of cost of work performed up to the date, to the total estimated contract cost.

The stage of completion under the POC method is measured on the basis of proportionate of contract cost incurred for work performed up to the reporting date bear to the estimated total estimated cost of each contract.

Price escalation and other variations in the contract work are included in contract revenue only when:-

1. Negotiations have reached an advanced stage such that it is probable that customer will accept the claim and
2. That amount that is probable will be accepted by the customer and can be measured reliably.

Income from trading sales:-

Revenue from trading activities is accounted on accrual basis.

Revenue receipts from Joint Venture Contracts:-

In work sharing Joint Venture Arrangements, revenue, expenses, asset and liabilities are accounted for in the company's book to the extent work is executed by the company.

Interest Income:-

Interest on Fixed deposit is accounted on accrual basis.

Dividend Income:-

Dividend Income is accounted in the year in which the right to receive the same is established.

1.9 Taxation

Income tax expense comprises current tax and deferred tax. It is recognized in the Standalone Statement of Profit and Loss except to the extent that it relates to items recognized directly in equity or in OCI.

Current Tax

Provision for current taxation has been made based on the liability computed in accordance with the relevant tax rates and provisions of Income Tax Act, 1961 as at the balance sheet date and any adjustment to taxes in respect of the previous years, penalties, if any, related to income tax are included in current tax expense.

Deferred Tax

Deferred tax is recognized in respect of temporary differences between the carrying amounts of assets and liabilities for financial reporting purpose that originates in one period using tax rates enacted or substantively enacted at the reporting date. Where there is unabsorbed depreciation, or carry forward losses, deferred tax assets are recognized only if there is virtual certainty of realization of such assets. Deferred tax assets are reviewed at each reporting date and are capable of reversal in one or more subsequent periods when the probability of future taxable profits improves.

Minimum Alternate Tax

Minimum Alternate Tax ("MAT") credit is recognized as an asset only when and to the extent there is convincing evidence that the Company will pay normal income tax during the specified period. In the year in which the MAT credit becomes eligible to be recognized as an asset in accordance with the recommendations contained in the Guidance Note issued by Institute of Chartered Accountants of India, the said asset is created by way of a credit to the statement of profit and loss and shown as MAT Credit Entitlement. Such asset is reviewed at each balance sheet date and the carrying amount is written down to the extent there is no longer a convincing evidence that the Company will be liable to pay normal income tax during the specified period.

1.10 Cash and Cash equivalents

Cash and cash equivalents comprise cash in hand, demand deposits with bank and short term highly investments that are readily convertible into cash and are subjects to an insignificant risk of change in value.

For the purpose of the statement of cash flow, cash and cash equivalents consist of cash at banks and on hand, and short term deposits, as defined above net of outstanding bank overdrafts as they are considered an integral part of company's cash management.

1.11 Employee Benefits

i. Short-term benefits

The undiscounted amount of short term employee benefits expected to be paid in exchange for the services rendered by employees is recognized during the period when the employee renders the service.

ii. Retirement benefits

Expenses and liability in respect of employee benefits are recorded in accordance with Indian Accounting Standard 19- Employee Benefits. Not applicable in case of the company

iii. Defined Contribution Plan

Obligations for contributions to defined contribution plans such as Provident Fund and Employee State Insurance Corporations are expensed as the related service is provided.

iv. Provident Fund

The Company makes contribution to statutory provident funds with Employees Provident Fund and Miscellaneous Provision Act, 1952 which is a defined contribution plan and contributions paid or payable are recognized as an expense in the year in which services are rendered by the employee, if applicable.

1.12 Provisions, Contingent Liabilities and Contingent Assets

1. Provisions are recognised when the Company has a binding present obligation. This may be either legal because it derives from a contract, legislation or other operation of law because the Company created valid expectations on the part of the third parties by accepting certain responsibilities. To record such an obligations, it must be probable that an outflow of resources will be required to settle the obligation and a reliable estimate can be made for the amount of the obligation. Where there is a possible obligation or a present obligation that the likelihood of outflow of resources is remote, no provision or disclosure is made.
2. Contingent Liability is disclosed in case of;
 - a) A present obligation arising from past events, when it is not probable that an outflow of resources will be required to settle that obligation;
 - b) A present obligation when no reliable estimate is possible; and
 - c) A possible obligation arising from past events where the probability of outflow of resources is remote.
3. Disclosures of the contingent assets are made when it is probable that there is an inflow of future economic benefits. However, when the realisation of income is virtually certain, then the related asset is no longer a contingent asset, but it is recognised as an asset.

1.13 Foreign currency transactions and translations

Foreign currency transactions are recorded in the functional currency, by applying the exchange rate between the functional currency and the foreign currency at the date of the transaction.

Foreign currency monetary items outstanding at the balance sheet date are converted to functional currency using the closing rate. Non-monetary items denominated in a foreign currency which are carried at historical cost are reported using the exchange rate at the date of the transactions.

Exchange differences arising on monetary items on settlement, or restatement as at reporting date, at rates different from those at which they were initially recorded, are recognized in the Standalone Statement of Profit and Loss in the year in which they arise.

1.14 Financial Instruments

1) Financial assets

Initial recognition and measurement Financial assets are recognised when and only when, the Company becomes a party to the contractual provisions of the financial instrument. The Company determines the classification of its financial assets at initial recognition.

When financial assets are recognised initially, they are measured at fair value. Transaction costs that are directly attributable to the acquisition or issue of financial assets, which are not at fair value through profit or loss, are adjusted to the fair value on initial recognition.

Classification:

a) Cash and Cash Equivalents

Cash comprises cash/cheques on hand and demand deposits with banks. Cash equivalents are short-term balances with an original maturity of three months or less from the date of acquisition, highly liquid investment that are readily convertible into known amounts of cash and which are subject to insignificant risk of changes in value.

b) Debt Instruments

The Company classifies its debt instruments, as subsequently measured at amortised cost or fair value through Other Comprehensive Income or fair value through profit or loss based on its business model for managing the financial assets and the contractual cash flow characteristics of the financial asset.

I. Financial assets at amortised cost

Financial assets are subsequently measured at amortised cost using the effective interest rate method if these financial assets are held for collection of contractual cash flows where those cash flows represent solely payments of principal and interest.

Amortized cost is calculated by taking into account any discount or premium and fees or costs that are an integral part of the EIR. The EIR amortization is included in Interest income in the Standalone Statement of Profit and Loss. The losses arising from impairment are recognized in the Standalone Statement of Profit and Loss.

II. Financial assets at fair value through Other Comprehensive Income (FVOCI)

Financial assets are subsequently measured at fair value through Other Comprehensive Income if these financial assets are held for collection of contractual cash flows and for selling the financial assets, where the assets cash flows represent solely payments of principal and interest. Movements in the carrying value are taken through Other Comprehensive Income, except for the recognition of impairment gains or losses, interest revenue and foreign exchange gains or losses which are recognised in the Statement of Profit and Loss. When the financial asset is derecognised, the cumulative gain or loss previously recognised in Other Comprehensive Income is reclassified from Other Comprehensive Income to the Statement of Profit and Loss. Interest income on such financial assets is included as a part of the Company's income in the Statement of Profit and loss using the effective interest rate method.

III. Financial assets at fair value through profit or loss (FVTPL)

Assets that do not meet the criteria for amortised cost or FVOCI are measured at fair value through profit or loss. A gain or loss on such debt instrument that is subsequently measured at FVTPL and is not part of a hedging relationship as well as interest income is recognised in the Statement of Profit and Loss.

c) Equity Instruments

The Company subsequently measures equity investment in a wholly owned subsidiary at cost. Dividends from such investments are recognised in the Statement of Profit and Loss as other income when the Company's right to receive payment is established.

Impairment of financial assets

The Company assesses, at each reporting date, whether a financial asset or a group of financial assets is impaired and allowance for losses on such assessment is made in the Statement of Profit and Loss.

De-recognition

A financial asset is de-recognised only when the Company has transferred the rights to receive cash flows from the financial asset. Where the Company has transferred an asset, the Company evaluates whether it has transferred substantially all risks and rewards of ownership of the financial asset. In such cases, the financial asset is de-recognised. Where the Company has not transferred substantially all risks and rewards of ownership of the financial asset, the financial asset is not de-recognised. Where the Company retains control of the financial asset, the asset is continued to be recognised to the extent of continuing involvement in the financial asset.

2) Financial liabilities

Initial recognition and measurement

Financial liabilities are recognised when and only when, the Company becomes a party to the contractual provisions of the financial instrument. The Company determines the classification of its financial liabilities at initial recognition.

All financial liabilities are recognised initially at fair value. Transaction costs that are directly attributable to the acquisition or issue of financial liabilities, which are not at fair value through profit or loss, are adjusted to the fair value on initial recognition.

Subsequent measurement

After initial recognition, financial liabilities that are not carried at fair value through profit or loss are subsequently measured at amortised cost using the effective interest method. Gains and losses are recognised in the Statement of Profit and Loss when the liabilities are derecognised, and through the amortisation process.

De-recognition

A financial liability is de-recognised when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a de-recognition of the original liability and the recognition of a new liability, and the difference in the respective carrying amounts is recognised in the Statement of Profit and Loss.

Offsetting of financial instruments

Financial assets and financial liabilities are offset, and the net amount is reported in the balance sheet if there is a currently enforceable legal right to offset the recognized amounts and there is an intention to settle them on a net basis or to realize the assets and settle the liabilities simultaneously.

1.15 Borrowing Costs

Borrowing costs that are directly attributable to the acquisition and construction of qualifying assets are capitalised. A qualifying asset is an asset that necessarily takes substantial period of time to get ready for its intended use. All other borrowing costs are treated as period cost and charged to statement of profit and loss in the year in which it is incurred.

1.16 Impairment of assets

The carrying amounts of assets are reviewed at each balance sheet date, to assess any indication of impairment. If any such indication exists, the recoverable amount of such assets is estimated. An impairment loss is recognized wherever the carrying amount of the assets exceed its recoverable amount. The recoverable amount is greater of the net selling price or value in use. In assessing value in use, the estimated future cash flows are discounted to their present value, based on an appropriate discounting factor.

After impairment, depreciation is provided on the revised carrying amount of the assets over its remaining useful life. A previously recognized impairment loss is increased or reversed depending on changes in circumstances. However, the carrying value after reversal is not increased beyond the carrying value that would have prevailed by charging usual depreciation if there was no impairment.

1.17 Segment reporting

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision maker.

1.18 Earnings Per Share

Basic earnings per share are computed, by dividing the profit or loss after tax by the weighted average number of equity shares outstanding during the year.

Diluted earnings per share is computed by dividing the profit / (loss) after tax as adjusted for dividend, interest and other charges to expense or income (net of any attributable taxes) relating to the dilutive potential equity shares, by the weighted average number of equity shares considered for deriving basic earnings per share.

NOTES TO THE STANDALONE FINANCIAL STATEMENTS

Note 1: Property, Plant and Equipment									in lakh
Particulars	Lease Hold Land	Free Hold Land & Buildings	Plant and Equipment	Furniture and Fixtures	Vehicles	Office equipment	Computer	Total	Capital work-in-progress
Following are the changes in carrying value of property, plant and equipment for the year ended March 31, 2026									
Gross carrying amount as of April 1, 2025	-	123.53	3,757.02	25.87	233.62	32.55	15.43	4,188.02	-
Additions	-	-	487.90	-	21.61	4.17	3.10	516.78	-
Deductions and adjustments (Stock Transfer)	-	-	-	-	-	-	-	-	-
Impairment	-	-	-	-	-	-	-	-	-
Disposals	-	52.60	-	-	54.73	0.01	-	107.34	-
Gross carrying amount as of March 31, 2026	-	70.92	4,244.92	25.87	200.50	36.71	18.53	4,597.45	-
Accumulated depreciation and impairment									
Opening as of April 1, 2025	-	-	2,259.27	13.44	179.00	26.74	14.95	2,493.39	-
Depreciation charged during the year	-	-	246.50	1.87	12.43	2.40	0.40	263.61	-
Impairment loss	-	-	-	-	-	-	-	-	-
Disposals	-	-	-	-	51.99	0.01	-	52.00	-
Closing accumulated depreciation and impairment	-	-	2,505.77	15.31	139.43	29.13	15.36	2,705.00	-
Net carrying amount as of March 31, 2026	-	70.92	1,739.15	10.56	61.07	7.58	3.17	1,892.46	-
Following are the changes in carrying value of property, plant and equipment for the year ended March 31, 2025									
Gross carrying amount as of April 1, 2024	-	123.53	3,646.06	25.87	226.49	32.33	15.40	4,069.68	-
Additions	-	-	110.96	-	11.09	0.22	0.03	122.31	-
Deductions and adjustments	-	-	-	-	-	-	-	-	-
Impairment	-	-	-	-	-	-	-	-	-
Disposals	-	-	-	-	3.97	-	-	3.97	-
Gross carrying amount as of March 31, 2025	-	123.53	3,757.02	25.87	233.62	32.55	15.43	4,188.02	-
Accumulated depreciation and impairment									
Opening as of April 1, 2024	-	-	2,011.60	11.53	163.30	24.38	14.67	2,225.48	-
Depreciation charged during the year	-	-	247.67	1.91	15.70	2.35	0.29	267.92	-
Impairment loss	-	-	-	-	-	-	-	-	-
Disposals	-	-	-	-	-	-	-	-	-
Closing accumulated depreciation and impairment	-	-	2,259.28	13.44	179.00	26.74	14.95	2,493.40	-
Net carrying amount as of 31st March, 2025	-	123.53	1,497.75	12.43	54.62	5.81	0.48	1,694.61	-

Note-1 : There is no reconciliation of the gross and net carrying amounts of each class of assets at the beginning and end of the reporting period showing additions, disposals, acquisitions through business combinations, amount of change due to revaluation and other adjustments and the related depreciation and impairment losses/reversals during the year.

Note-2: There is no property are there in the company which in the name of other then in the name of Company

Note-3: The Company has not revalued its property and plant & machineries during the year.

Note 2: Non Current Investments				in lakh
Particulars		As at 31-Mar-26	As at 31-Mar-25	
Investment in Other Companies				
Quoted				
a. Sybly Industries Limited (37 Equity Shares, Face Value Rs. 10/- per share)		0.00	0.00	
Unquoted				
a. Anamica Portfolio Pvt. Ltd (50000 Equity Shares, Face Value Rs. 10/- per share)		-	12.50	
b. Anamica Financial Services Pvt. Ltd (50000 Equity Shares, Face Value Rs. 10/- per share)		-	10.00	
c. Saffron Holding Pvt. Ltd (50000 Equity Shares, Face Value Rs. 10/- per share)		-	7.50	
d. Vatsal Hotels Private Limited (600000 Equity Shares, Face Value Rs. 10/- per share)		60.00	60.00	
e. Patliputra Credit & Securities Limited (100000 Equity Shares, Face Value Rs. 10/- per share)		2.50	2.50	
Total		62.50	92.50	
Investment - Partnership firms				
a. KPM-CCL-JV - Partnership Firms		9.08	9.08	
Total		9.08	9.08	
Total Non Current Investments		71.58	101.58	
Additional Information				in lakh
Particulars		As at 31-Mar-26	As at 31-Mar-25	
Aggregate amount of quoted investments		0.00	0.00	
Aggregate amount of unquoted investments		71.58	101.58	
Aggregate amount of impairment in value of investments		-	-	
Details of investments in - partnership firms:				
Name of the partnership firm	Names of partners	As at 31-Mar-26	As at 31-Mar-25	
		Share of each partner in profits/losses of the firm	Share of each partner in profits/losses of the firm	
KPM-CCL-JV	Kanti Prasad Mittal	0.50	0.50	
	CCL International Limited	0.50	0.50	
	Total	1.00	1.00	
Note 3: Non-Current Other Financial Assets				in lakh
Particulars		As at 31-Mar-26	As at 31-Mar-25	
Capital Advances		18.30	18.30	
Share Application Money to related parties		-	-	
Total Non-Current Other Financial Assets		18.30	18.30	
Note 4: Other Non Current Assets				in lakh
Particulars		As at 31-Mar-26	As at 31-Mar-25	
Other Receivable Money		1.00	1.00	
Unamortized Expenses (Preliminary Expenses to be amortized after 12 months)		-	-	
Total Other Non Current Assets		1.00	1.00	

Note 5: Inventories			in lakh
Particulars	As at 31-Mar-26	As at 31-Mar-25	
(As taken, valued and certified by the management) (Valued at lower of cost and net realisable value unless otherwise stated)			
a. Raw Materials (Valued at Cost)	833.14	425.84	
b. Work-in-progress (Valued at Cost)	1,079.10	1,016.31	
c. Stock in Spare Parts	-	-	
Total Inventories	1,912.24	1,442.15	

Note 6: Trade Receivables								in lakh
Particulars	As at 31-Mar-26						As at 31-Mar-25	
	Outstanding for following periods from due date of payment							
	Less than 6 months	6 months - 1Years	1- 2 Years	2- 3 Years	More than 3 Years	Total		
(i) Undisputed Trade receivables considered good	423.63	0.55	17.97	-	39.30	481.45	1,349.03	
(ii) Undisputed Trade Receivables which have significant increase in credit risk	-	-	-	-	-	-	-	
(iii) Undisputed Trade Receivables credit impaired	-	-	-	-	-	-	-	
(iv) Disputed Trade Receivables considered good	-	-	-	-	-	-	-	
(v) Disputed Trade Receivables which have significant increase in credit risk	-	-	-	-	-	-	-	
(vi) Disputed Trade Receivables credit impaired	-	-	-	-	-	-	-	
Total Trade Receivables	423.63	0.55	17.97	-	39.30	481.45	1,349.03	

Note 6(a): Break-up of Security details			in lakh
Particulars	As at 31-Mar-26	As at 31-Mar-25	
Secured, considered good	-	-	
Unsecured, considered good	-	-	
Doubtful	-	-	
Total	-	-	
Less: Allowance for doubtful debts	-	-	
Total Trade Receivables	-	-	

Note 7: Cash and Cash Equivalents			in lakh
Particulars	As at 31-Mar-26	As at 31-Mar-25	
Note 7 (a) Cash and Cash equivalents			
i) Cash on hand	12.78	2.78	
ii) Balances with Bank			
- Current Accounts/CC Accounts	0.71	2.11	
- Margin with Bank for LC	-	-	
Total Cash and Cash Equivalents	13.49	4.89	
Note 7 (b): Other Bank Balances			
-Fixed Deposit Receipt	727.23	741.31	
Total Cash and Cash Equivalents	727.23	741.31	

Note A

Note A (1): FDR (inclusive of accrued interest) of Rs. 724.50/- (Previous Year Rs. **738.73/-**) is the Bid security Deposits and margin money against Bank Guarantee issued in favour PWD department for work contract allotted.

Note A (2): FDR (inclusive of accrued interest) of Rs. 2.73/- (Previous year Rs. **2.58/-**) is Security for Sales Tax Registration.

Note 8: Current Other Financial Assets			in lakh
Particulars	As at 31-Mar-26	As at 31-Mar-25	
Security deposits	1,219.96	1,043.91	
MAT Credit Entitlement	147.43	147.43	
Advance Tax & TDS	116.48	453.78	
VAT Credit/GST	233.31	199.11	
Prepaid Expenses	21.33	19.00	
Advance to Suppliers	93.76	93.76	
Advances to Parties	156.77	103.28	
Bank Guarantee	-	-	
Total Current Other Financial Assets	1,989.03	2,060.27	
Note 9: Current tax liabilities/(Assets)		in lakh	
Particulars	As at 31-Mar-26	As at 31-Mar-25	
Current Tax Assets (including TDS)	99.89	120.63	
Current Tax Liabilities	-	-	
Net current tax assets/(liabilities)	99.89	120.63	

Note 10: Equity Share Capital and other equity				
Note 10 (a): Equity Share Capital				
Particulars	As at 31-Mar-26		As at 31-Mar-25	
	Number	Amount	Number	Amount
Authorised 3,30,00,000 Equity Shares of ₹ 10/- (Previous year: 3,30,00,000 Equity Shares of ₹ 10/-)	33000000	3,300.00	33000000	3,300.00
Issued 1,91,92,600 Equity Shares of ₹ 10/- (Previous year: 1,91,92,600 Equity Shares of ₹ 10/-)	19192600	1,919.26	19192600	1,919.26
Subscribed & Paid up 1,91,92,600 Equity Shares of ₹ 10/- (Previous year: 1,91,92,600 Equity Shares of ₹ 10/-)	19192600	1,919.26	19192600	1,919.26
Subscribed but not fully Paid up Equity Shares of Rs. 10 each, not fully paid up	-	-	-	-
Total	19192600	1,919.26	19192600	1,919.26
(i) Reconciliation of the number of shares outstanding at the beginning and at the end of the reporting period				
Particulars	As at 31-Mar-26		As at 31-Mar-25	
	Number	Amount	Number	Amount
Shares outstanding at the beginning of the year	19192600	1919.26	19192600	1919.26
Shares Issued during the year	0	0.00	0	0.00
Shares bought back during the year	0	0.00	0	0.00
Shares outstanding at the end of the year	19192600	1919.26	19192600	1919.26
(ii) Rights, preferences and restrictions attached to Equity shares				
The Company has only one class of equity shares having a par value of Rs. 10/- per share. Every holder of equity shares is entitled to one vote per share . The dividend, if any, proposed by the Board of Directors is subject to the approval of the shareholders in the Annual General Meeting. In the event of liquidation, the equity shareholders are entitled to receive the assets of the company in the proportion to their shareholding.				
(iii) Details of shareholders holding more than 5% shares in capital of the company				
Name of Shareholder	As at 31-Mar-26		As at 31-Mar-25	
	No. of Shares held	% of Holding	No. of Shares held	% of Holding
Anil Kumar HUF	1850000	9.64%	1750000	9.12%
Akash Gupta	1968150	10.25%	1968150	10.25%
Rama Gupta	1759664	9.17%	1759664	9.17%
Anil Kumar	1081420	5.63%	1081420	5.63%
Aishvarya Gupta	1771776	9.23%	1771776	9.23%
M/s. Tanvi Fincap Private Limited	3079817	16.05%	3179817	16.57%
Total	11510827	59.98%	11510827	59.98%
Shares held by promoters at the end of the year				
Name of the Promotor	No. of Shares	% of total shares	Change during the Year	
			% of total shares	
Aishvarya Gupta	1771776	0	0.00	
Varun Gupta	32250	0	0.00	
Sunita Gupta	2250	0	0.00	
Akash Gupta	1968150	0	0.00	
Rama Anil Gupta Associates Private Limited	493880	0	0.00	
Priya Gupta	34250	0	0.00	
Anil Kumar HUF	1850000	0	0.00	
AAR Infracity Limited	150000	0	0.00	
Rama Gupta	1759664	0	0.00	
Jyoti Gupta	32250	0	0.00	
Anil Kumar	1081420	0	0.00	
Tanvi Fincap Private Limited	3079817	0	0.00	
(iv) Shares issued for other than cash, Bonus issue and Shares bought back				
Year	Shares issued pursuant to contract(s) other than for cash	Shares Issued by way of Bonus	Shares Bought Back	
2025-26	-	-	-	
2024-25	-	-	-	
2023-24	-	-	-	
2022-23	-	-	-	
2021-22	-	-	-	

Note 10 (b): Other equity							in lakh
Particulars	Note-9(B)	Reserves and Surplus			Other Reserves		Total
		Securities premium reserve	General Reserve	Surplus/Retained Earning	Equity Instruments through other comprehensive income	Other items of other comprehensive income	
Balance as at 1st April 2024		0.70	1,270.35	1,464.59	-	-	2,735.64
Changes in equity for the year ended March 31, 2025							-
Other Comrehensive Income for the year		-	-	-	-	-	-
Profit/(loss) for the year		-	-	71.60	-	-	71.60
Income Tax for earlier year on profit of Partnership Firm		-	-	-	-	-	-
Balance as on 31st March 2025		0.70	1,270.35	1,536.19	-	-	2,807.24
Balance as at 1st April 2025		0.70	1,270.35	1,536.19	-	-	2,807.24
Changes in equity for the year ended March 31, 2026							-
Other Comrehensive Income for the year		-	-	-	-	-	-
Profit/(loss) for the year		-	-	94.92	-	-	94.92
Income Tax for earlier year on profit of Partnership Firm		-	-	-	-	-	-
Balance as at 31st March 2026		0.70	1,270.35	1,631.11	-	-	2,902.15

Other Equity	in lakh	
Particulars	As at 31-Mar-26	As at 31-Mar-25
Securities premium reserve	0.70	0.70
Retained earnings	1,631.11	1,536.19
General Reserve	1,270.35	1,270.35
Total Other Equity	2,902.15	2,807.24

Note 11: Non-Current Borrowing	in lakh	
Particulars	As at 31-Mar-26	As at 31-Mar-25
Secured Loans		
Term loans		
From Banks [Refer Note B]	259.64	78.86
From Other Parties	-	-
Total	259.64	78.86
Unsecured Loans		
Term loans		
From Banks	-	-
From Other Parties	-	-
Total	-	-
Total Non-Current Borrowing	259.64	78.86

Note - B

Nature of security of long term borrowings are as under:

Note B (1): Loan from Kotak Mahindra Bank Limited of Rs.Nil/- (Previous Year Rs. 3,21,629/-) out of which Rs. Nil/- is Long term borrowing which is secured by way of Hypothecation of Paver Finisher. Rate of Interest Being 7.58 % (Fixed) P.A. Repayable 37 Monthly Installments

Note B (2): Loan from Kotak Mahindra Bank Limited of Rs. Nil/- (Previous Year Rs. 1,71,978/-) out of which Rs. Nil/- is Long term borrowing which is secured by way of Hypothecation of Paver Finisher. Rate of Interest Being 7.58 % (Fixed) P.A. Repayable 37 Monthly Installments

Note B (3): Loan from Kotak Mahindra Bank Limited of Rs. Nil/- (Previous Year Rs. 6,25,868.74/-) out of which Rs. Nil/- is Long term borrowing which is secured by way of Hypothecation of Paver Finisher. Rate of Interest Being 9.55 % (Fixed) P.A. Repayable 35 Monthly Installments

Note B (4): Loan from Kotak Mahindra Bank Limited of Rs. Nil/- (Previous Year Rs. 5,13,966/-) out of which Rs. Nil/- is Long term borrowing which is secured by way of Hypothecation of Paver Finisher. Rate of Interest Being 9.55 % (Fixed) P.A. Repayable 35 Monthly Installments

Note B (5): Loan from HDB Financial Services Limited of Rs. Nil/- (Previous Year Rs. 38,64,850/-) out of which Rs. Nil/- is Long term borrowing which is secured by way of Hypothecation of Writgen . Rate of Interest being 11.61 % (Fixed) P.A. Repayable 35 Monthly Installments.

Note B (6): Loan from HDB Financial Services Limited of Rs. Nil/- (Previous Year Rs. 9,85,770/-) out of which Rs. Nil/- is Long term borrowing which is secured by way of Hypothecation of Motor Grader . Rate of Interest being 11.61 % (Fixed) P.A. Repayable 35 Monthly Installments.

Note B (7): Loan from HDB Financial Services Limited of Rs. Nil/- (Previous Year Rs. 13,67,578/-) out of which Rs. Nil/- is Long term borrowing which is secured by way of Hypothecation of Motor Grader . Rate of Interest being 11.61 % (Fixed) P.A. Repayable 35 Monthly Installments.

Note B (8): Loan from Kotak Mahindra Bank Limited of Rs. 52,00,615/- (Previous Year Rs. 1,24,41,435/-) out of which Rs. Nil/- is Long term borrowing which is secured by way of Hypothecation of 5 Tipsters of Tata Motors. Rate of Interest being 9.003 % (Fixed) P.A. Repayable 37 Monthly Installments.

Note B (9): Loan from Kotak Mahindra Bank Limited of Rs. 17,34,373/- (Previous Year Rs. 36,48,879/-) out of which Rs. Nil/- is Long term borrowing which is secured by way of Hypothecation of Wheeled Paver AP 550. Rate of Interest being 9.436 % (Fixed) P.A. Repayable 33 Monthly Installments.

Note B (10): Loan from ICICI Bank of Rs. 44,00,797/- (Previous Year Rs. Nil) out of which Rs. 29,74,855/- is Long term borrowing which is secured by way of Hypothecation of 2 Hydra . Rate of Interest being 9.10 % (Fixed) P.A. Repayable 35 Monthly Installments.

Note B (11): Loan from Kotak Mahindra Bank Limited of Rs. 3,41,57,100/- (Previous Year Rs. Nil) out of which Rs. 2,29,89,060/- is Long term borrowing which is secured by way of Hypothecation of 2 Hydra . Rate of Interest being 8.14 % (Fixed) P.A. Repayable 37 Monthly Installments.

Note 12: Current Borrowing				in lakh	
Particulars				As at 31-Mar-26	As at 31-Mar-25
Secured Loans					
Working Capital Loans from Bank				369.24	866.56
Term loans from Bank				-	-
Unsecured Loans					
Loan Repayable on Demand					
From Banks				-	-
From Related Party				1,259.58	1,045.73
From Other Parties				24.34	232.50
Total Current Borrowing				1,653.15	2,144.78
Note C (1) Cash Credit of Rs. 1,92,00,000.01 (Previous Year Rs. 6,88,32,400/-) from Punjab National Bank is secured by way of Hypothecation of Stock of the Company on first charges basis & collateral security on certain lands of the company.					
(2): Unsecured Loans given by Promoter Companies is repayable on demand					

Note 13: Trade Payable						in lakh	
Particulars						As at 31-Mar-26	As at 31-Mar-25
Outstanding for following periods from due date of payment							
Trade payables other than acceptances	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total		
(i) MSME	-	-	-	-	-	-	-
(ii) Disputed dues MSME	-	-	-	-	-	-	-
(iii) Others	169.06	3.82	6.67	18.17	197.72	344.23	
(ii) Disputed dues Others	-	-	-	-	-	-	-
Total Trade Payable	169.06	3.82	6.67	18.17	197.72	344.23	

Note 14: Current Other Financial Liabilities				in lakh	
Particulars				As at 31-Mar-26	As at 31-Mar-25
Current maturities of long-term debt				204.80	181.83
Expenses Payable				19.22	29.75
Total Current Other Financial Liabilities				224.02	211.58

Note 15: Other Current Liabilities				in lakh	
Particulars				As at 31-Mar-26	As at 31-Mar-25
Govt. Dues/Statutory Liability				13.73	16.10
Advance to Parties				-	10.00
Advance against sale of Properties				-	-
Total Other Current Liabilities				13.73	26.10

Note 17: Deferred tax liabilities/(assets)				in lakh	
Particulars				As at 31-Mar-26	As at 31-Mar-25
Property, plant and equipment				4.17	(12.53)
Leave Encashment				-	-
Total deferred tax liabilities				4.17	(12.53)
Property, plant and equipment				-	-
Unabsorbed Losses				-	-
Doubtful debts				-	-
Employee benefit				-	-
Total deferred tax assets				-	-
Net deferred tax liabilities /(assets)				4.17	(12.53)

17 (b) Movement in deferred tax liabilities/assets				in lakh	
Particulars	Doubtful Debts	Employee benefit	Property, plant and equipment		
At 1 April 2024	-	-	(34.13)		
(Charged)/credited:					
- to the statement of profit or loss	-	-	21.60		
- to other comprehensive income	-	-	-		
At 31 March 2025	-	-	(12.53)		
(Charged)/credited:					
- to the statement of profit or loss	-	-	16.70		
- to other comprehensive income	-	-	-		
At 31 March 2026	-	-	4.17		

Note 16: Current Tax Liabilities Net				in ₹	
Particulars				As at 31-Mar-26	As at 31-Mar-25
Provision for Income Tax				32.82	14.26
Net current tax				32.82	14.26

Note 18: Revenue from operations			in lakh
Particulars	Year ended 31-Mar-26	Year ended 31-Mar-25	
Revenue from Work-Contract Operations	5,035.38	4,582.25	
Revenue from Traded Goods	-	-	
Total Revenue from operations	5,035.38	4,582.25	
Note 19: Other Income			in lakh
Particulars	Year ended 31-Mar-26	Year ended 31-Mar-25	
Interest Income			
On Bank Deposits	47.07	48.18	
Others	0.63	0.70	
Income Tax Refund	78.81	2.75	
Agricultural Income	1.72	1.78	
Exchange difference	1.25	-	
Rebate & Discount, Sundry balances written off	2.23	1.40	
Profit From Sale of Fixed Assets	4.76	3.93	
Profit From Sale of Property	35.63	-	
Income on Buy Back of Investment (Dividend)	171.50	-	
Other non-operating income (net of expenses directly attributable to such income)	0.03	0.00	
Total Other Income	343.62	58.73	
Note 20: Cost of Material Consumed and Operating Expenses			in lakh
Particulars	Year ended 31-Mar-26	Year ended 31-Mar-25	
Opening Stock :			
Stock of Raw Material	425.84	376.09	
Stock of Work in Progress	1,016.31	607.23	
Sub Total	1,442.15	983.32	
Add : Purchases during the year			
Purchase of Products			
Traded Goods	-	-	
Purchases made for Work Contract			
Work-Contract Operations	4,100.35	3,366.24	
Construction and Site Expenses			
Frieght Inward, Loading & Unloading Charges	211.07	224.36	
Wages & Labour Charges	447.66	550.36	
Vat / GST Expenses	-	112.44	
Others Site Expenses i.e Forest Royalty, Labour cess, Construction Expenses etc	50.48	37.81	
Sub Total	4,809.56	4,291.23	
Less : Stock converted in Investment in Fixed Assets	-	-	
Less : Closing Stock			
Stock of Raw Material	833.14	425.84	
Stock of Work in Progress	1,079.10	1,016.31	
Sub Total	1,912.24	1,442.15	
Total Cost of Material Consumed and Operating Expenses	4,339.47	3,832.40	
Note 21: Employees Benefit Expenses			in lakh
Particulars	Year ended 31-Mar-26	Year ended 31-Mar-25	
(a) Salaries and incentives	47.80	37.89	
(b) Directors Remuneration	30.00	36.00	
(c) Staff welfare expenses	26.43	11.81	
Total Employee Benefit Expenses	104.23	85.71	

Note 22: Finance Costs		
	in lakh	
Particulars	Year ended 31-Mar-26	Year ended 31-Mar-25
Bank Term Loans	57.76	72.88
Unsecured Loan from Companies	82.55	64.84
Other borrowing costs	14.11	11.30
Total Finance Costs	154.41	149.02
Note 23: Depreciation & Amortisation Expenses		
	in lakh	
Particulars	Year ended 31-Mar-26	Year ended 31-Mar-25
Depreciation on Property, Plant & Equipment	263.61	267.92
Total Depreciation & Amortisation Expens	263.61	267.92
Note 24: Other Expenses		
	in lakh	
Particulars	Year ended 31-Mar-26	Year ended 31-Mar-25
Auditors Remuneration	0.75	1.00
Advertisement	0.47	0.47
Business Promotion	0.30	0.31
Donation	-	0.79
Electricity Expenses	2.34	2.37
Fees & Subscription	0.86	2.92
Insurance	14.66	13.67
Legal/ Professional & Consultancy Charges	7.10	1.19
Listing/Custodial/RTA Charges	4.88	4.90
Interest on TDS	0.02	0.06
Misc. Expenses	8.31	6.55
Newspaper and Periodicals	0.20	0.18
Postage & Courier Charges	3.91	1.83
Printing & stationery	0.58	0.81
Rates & Taxes	0.11	2.63
Rent	42.30	40.88
Repairs & Maintenance	184.88	84.63
Directors Sitting Fees	0.28	0.25
Telephone & Internate Expenses	1.13	1.00
GST Expenses	0.22	0.52
Tender Fees	0.39	-
Testing Charges, Survey & Design Fees	1.88	0.86
Cost of Investments (Shares Buyback)	30.00	-
Travelling and Conveyance Charges	42.46	30.23
Vehicle Running Expenditure	24.27	14.44
Security & Maintenance	0.24	0.24
Website Expenses	0.30	-
Total Other Expenses	372.84	212.74

Note 24 (a): Details of payment to Auditors			in lakh
Particulars	Year ended 31-Mar-26	Year ended 31-Mar-25	
Payments to the auditor as			
a. Audit Fees	0.50	0.70	
b. For taxation matters	0.25	0.30	
Total Payment to Auditors	0.75	1.00	
Note 25: Current and deferred tax			
Statement of profit and loss:			in lakh
Particulars	Year ended 31-Mar-26	Year ended 31-Mar-25	
(a) Income tax expense			
<u>Current tax</u>			
Current tax on profits for the year	32.82	-	
Income tax for earlier years	-	-	
Total current tax expense/(Saving)	32.82	-	
<u>Deferred tax</u>			
Decrease/ increase in deferred tax liabilities/Assets	16.70	21.60	
Decrease/ increase in deferred tax liabilities/Assets on OCI	-	-	
Total deferred tax expense/(benefit)	16.70	21.60	
Total Income tax expense/(benefit)	49.52	21.60	
Note 26: Earning per Share			
Particulars	Year ended 31-Mar-26	Year ended 31-Mar-25	
Profit attributable to equity shareholders	94.92	71.60	
Weighted average number of equity shares	191.93	191.93	
Nominal value per share	10.00	10.00	
Earning per equity share			
Basic	0.49	0.37	
Diluted	0.49	0.37	

CCL International Limited									
Description of Assets	W.D.V.	ADDITION		SALES	TOTAL	RATE OF DEP %	DEP FOR THE YEAR	W.D.V.	
	As At 01.04.2025	MORE THAN SIX MONTHS	LESS THAN SIX MONTHS		As at 31.03.2026			As At 31.03.2026	
Land & Plots	123.53	0.00	0.00	52.60	70.92	0.00	0.00	70.92	
Furniture & Fixture	14.03	0.00	0.00	0.00	14.03	10.00	1.40	12.63	
Computer	0.38	1.00	2.10	0.00	3.47	40.00	0.97	2.50	
Vehicles	74.63	20.59	1.02	7.50	88.74	15.00	13.23	75.51	
Office Equipments	11.45	0.29	3.88	0.00	15.63	15.00	2.05	13.57	
Plant & Equipments	1277.05	40.88	447.02	0.00	1764.95	15.00	231.22	1533.73	
TOTAL	1501.07	62.76	454.02	60.10	1957.74		248.88	1708.87	

Deferred Tax				
				C.Y.
WDV OF COMPANIES ACT		1,694.62		1,892.46
WDV OF I.T. ACT		1,501.07		1,708.87
DIFFERENCE		193.55		183.59
(DTA) / DTL		50.32		45.90
BROUGHT FORWARD LOSS :-				
			TAX RATE	
STCG		-	-	-
LTCG		487.66	12.50	60.96
Business Loss		1,442.23	25.00	360.56
TOTAL LOSSES				421.52
SURCHAGE				49.11
				45.10
DTL (DEP)				51.07
DTA (LOSSES)				(46.91)
DTL AT THE END OF THE YEAR				4.16
DTA OPENING BALANCE				(12.53)
DTL DURING THE YEAR				16.69

Note A: NOTES FORMING PART OF THE FINANCIAL STATEMENTS

Note 28: Contingent Liabilities and Commitments

The details of the Contingent Liabilities and Commitments to the extent not provided are as follows:

in lakh

Particulars		As at 31-Mar-26	As at 31-Mar-25
a) Guarantees issued by Bank		445.34	624.10
b) Corporate Guarantee issued		-	-
c) Income Tax demands (under Income tax Act 1961):			
- u/s 154(A Y 2011-12)		-	1,767.17
- u/s 154 (A Y 2015-16)		1.68	1.68
- u/s 143(3) (A Y 2017-18)		10.99	19.08
- u/s 143(3) (A Y 2018-19)		19.21	19.21
- u/s 147 (A Y 2016-17)		62.79	45.26
d) VAT Demand:			
- GST_Assam_F.Y. 2017-18		-	0.54
- GST_Ghaziabad_F.Y. 2017-18		-	0.09
- Service Tax Demand_F.Y. 2016-17		45.75	45.75
e) Claims against the company not acknowledged as debt		-	-

The Company has a legal matter pending before the Hon'ble Special CBI Court, Ghaziabad, in relation to Naftogaz India Private Limited, involving an amount of ₹7.09 crore on discounted value of the Bills against supply of Material in Financial Year 2011-12. The matter is presently sub-judice and the outcome of the proceedings is subject to the decision of the Hon'ble Court.

However, based on the facts and circumstances of the case and the legal advice obtained, the management believes that the Company has reasonable grounds to contest the matter and that the amount is not presently determinable as a liability requiring recognition in the financial statements. Accordingly, no provision has been recognised in respect of the aforesaid matter. The management does not expect the ultimate resolution of the matter to have a material adverse impact on the financial position of the Company.

f) Capital Commitments		-	-
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Note 29: Related parties and transactions with them as specified in the Indian Accounting Standard (Ind AS) 24 on 'Related Parties Disclosures' :

(i) List of related parties and their relationship

Partnership Firm	KPM-CCL
Entities over which key managerial personnel or their relatives exercises significant influence	Tanvi Fincap Private Limited
	Rama Anil Gupta Associates Private Limited
Key Management Personnel	Mrs. Rama Gupta-Managing Director
	Mr. Akash Gupta-Executive Director
	Mr. Pradeep Kumar-Company Secretary

(ii) Transactions with related parties for the year ended on 31st March 2026 and 31st March 2025.

in lakh

Particular					Nature of Transaction		Transaction Value 2025-26		Year Ended				
									31.03.2026		31.03.2025		
Entities over which key managerial personnel or their relatives exercises significant influence													
Tanvi Fincap Pvt. Ltd					Loan taken		299.75		947.05		737.21		
					Loan return		131.00						
					TDS Deducted		4.56						
					Interest Paid		45.65						
Rama Anil Gupta Associates Pvt. Ltd					Loan taken		50.00		312.53		308.52		
					Loan return		62.52						
					TDS Deducted		1.84						
					Interest Paid		18.36						
Promoters													
Rama Gupta					Rent Paid		18.00		-		-		
Anil Kumar HUF					Rent Paid		6.00		-		-		
Director Remuneration													
Akash Gupta					Remuneration		30.00		-		-		
Remuneration to KMP													
Pradeep Kumar					Remuneration		6.60		-		-		
Loan to KMP													
Pradeep Kumar					Loan return		1.80		6.63		7.80		
					Interest Paid		0.63						
Director Sitting Fees													
Deepanshi Rajput					Sitting Fees		0.11		-		-		
Rajni Kant Gupta					Sitting Fees		0.08						
Tarun Kumar Gupta					Sitting Fees		0.11						

Note 30: Segment information**Disclosure as per Indian Accounting Standards (Ind As) 108 "Operating Segments"****Operating Segments**

The Company has determined following reporting segments based on the operating results of its business segments reviewed by the Company's Chief Operating Decision Maker for the purpose of making decision about resource allocation and performance assessment.

- (i) Segment - Trading
(ii) Segment - Infrastructure

in Rs.

Particulars		As at 31-Mar-26	As at 31-Mar-25
1. Segment Revenue			
Segment - Trading		-	-
Segment - Infrastructure		5,379.00	4,640.98
Other Unallocable		-	-
Net Sales/Income from operations		5,379.00	4,640.98
2. Segment Results			
(Profit before Tax & Interest from each segment)			
Segment - Trading		-	-
Segment - Infrastructure		298.85	242.22
Other Unallocable		-	-
Total		298.85	242.22
Less : Finance Cost		154.41	149.02
Total Profit /(Loss) before Tax		144.44	93.20
3. Segment Assest			
Segment - Trading		-	-
Segment - Infrastructure		7,206.66	7,546.30
Other Unallocable		-	-
Total		7,206.66	7,546.30
4. Segment Liabilities			
Segment - Trading		-	-
Segment - Infrastructure		2,385.25	2,819.81
Total		2,385.25	2,819.81
Total Capital Employed		4,821.41	4,726.50

Note 31: Dues to Micro and Small Enterprises:

There are no amounts due to the suppliers covered under the Micro, Small and Medium Enterprises Development Act, 2006: This information takes into account only those suppliers who have responded to the enquiries made by the Company for this purpose. This has been relied upon by the Auditors.

Note 32: Payment to Auditors

in lakh

Particulars			As at 31-Mar-26	As at 31-Mar-25
Statutory Audit Fee			0.50	0.70
Tax Audit Fee			0.25	0.30
Other Services			-	-
Total			0.75	1.00

Note 33: Earning per Share

in lakh

Particulars			As at 31-Mar-26	As at 31-Mar-25
Profit attributable to equity shareholders			94.92	71.59
Weighted average number of equity shares			191.93	191.93
Nominal value per share			10.00	10.00
Earning per equity share				
Basic			0.49	0.37
Diluted			0.49	0.37

Note 34: Foreign Exchange			Rs. (In Rs.)	
Particulars			As at 31-Mar-26	As at 31-Mar-25
Earning			-	-
Outgo-Import of Material			59.11	95.53

Note 35: Disclosure in accordance with Ind AS-11, in respect of construction contracts:

in lakh

Particulars		As at 31-Mar-26	As at 31-Mar-25
Contract revenue for the year		5,035.38	4,582.25
Aggregate amount of cost incurred (less recognized losses) up to the reporting date on contract under progress		1,079.10	1,016.31
Outstanding balances of advances received		-	-
Amount of retention		-	-
Gross amount due from customer for contract work (net of retention)		479.72	1,347.62
Gross amount due to customer for contract work		-	-

Note 36: Capital Management

For the purpose of the Company's capital management, capital includes issued equity capital and all other equity reserves attributable to the equity holders of the Company. The Company strives to safeguard its ability to continue as a going concern so that they can maximize returns for the shareholders and benefits for other stake holders. The aim is to maintain an optimal capital structure and minimize the cost of capital.

The Company manages its capital structure and makes adjustments in light of changes in economic conditions and the requirements of the financial covenants. To maintain or adjust the capital structure, the Company may return capital to shareholders, issue new shares or adjust the dividend payment to shareholders (if permitted). Consistent with other entities in the industry, the Company monitors its capital using the gearing ratio which is total debt divided by total equity.

in lakh

Particulars			As at 31-Mar-26	As at 31-Mar-25
Debt:				
i. Non-Current Borrowing			259.64	78.86
ii. Current Maturities of Current Borrowings			204.80	181.83
iii. Current / Short term Borrowings			1,653.15	2,144.78
Total Debt			2,117.59	2,405.47
Equity:				
i. Equity Share capital			1,919.26	1,919.26
ii. Other Equity			2,902.15	2,807.24
Total Equity			4,821.41	4,726.50
Total debt to equity ratio (Gearing ratio)			0.44	0.51

Note 37: Fair Value Measurements**(i) Financial Instruments by category**

in lakh

Particulars	As at 31-Mar-26			As at 31-Mar-25		
	FVPL	FVOCI	Amortised cost	FVPL	FVOCI	Amortised cost
Financial Assets						
Non Current Financial assets						
(i) Non-Current Investments	-	-	71.58	-	-	101.58
(ii) Non-Current Other Financial Assets	-	-	18.30	-	-	18.30
Current Financial assets						
(i) Trade Receivables	-	-	481.45	-	-	1,349.02
(ii) Cash and Cash Equivalents	-	-	13.49	-	-	4.88
(iii) Other Bank Balance	-	-	727.23	-	-	741.31
(iv) Current Other Financial Assets	-	-	1,989.04	-	-	2,060.27
Security Deposits	-	-	-	-	-	-
Advance Tax, TDS, MAT Credit, VAT Credit & GST	-	-	-	-	-	-
Prepaid Expenses	-	-	-	-	-	-
Other Advances	-	-	-	-	-	-
Total financial assets	-	-	3,301.08	-	-	4,275.37
Financial Liabilities						
Non Current Financial liabilities						
(i) Non-Current Borrowings	-	-	259.64	-	-	78.86
(ii) Trade Payables	-	-	-	-	-	-
Current Financial liabilities						
(i) Current Borrowings	-	-	1,653.15	-	-	2,144.78
(ii) Trade Payables	-	-	197.72	-	-	344.23
(iii) Current Other Financial Liabilities	-	-	224.02	-	-	211.58
Total financial liabilities	-	-	2,334.53	-	-	2,779.44

(ii) Fair value hierarchy

in lakh

Assets and liabilities which are measured at amortised cost for which fair values are disclosed at 31 March 2026	Level 1	Level 2	Level 3	Total
Financial Assets				
Current Other Financial Assets				
Security Deposits	-	-	1,219.96	1,219.96
Prepaid Expenses	-	-	21.33	21.33
Total financial assets	-	-	1,241.29	1,241.29
Financial Liabilities				
Current Other Financial Liabilities	-	-	-	-
Total financial liabilities	-	-	-	-
Assets and liabilities which are measured at amortised cost for which fair values are disclosed at 31 March 2025	Level 1	Level 2	Level 3	Total
Financial Assets				
Current Other Financial Assets				
Security Deposits	-	-	1,043.91	1,043.91
Prepaid Expenses	-	-	19.00	19.00
Total financial assets	-	-	1,062.92	1,062.92
Financial Liabilities	-	-	-	-
Current Other Financial Liabilities	-	-	-	-
Total financial liabilities	-	-	-	-

During the year there are no financial instruments which are measured at Level 1 and Level 2 category.

The fair value of financial instruments referred above have been classified into three categories depending on the inputs used in the valuation technique. The categories used are as follows:

Level 1: This hierarchy includes financial instruments measured using quoted prices.

Level 2: The fair value of financial instruments that are not traded in an active market is determined using valuation techniques which maximise the use of observable market data and rely as little as possible on entity-specific estimates. If all significant inputs required to fair value an instrument are observable, the instrument is included in level 2.

Level 3: If one or more of the significant inputs is not based on observable market data, the instrument is included in level 3.

Valuation processes :

For level 3 financial instruments the fair values have been determined based on present values and the discount rates used were adjusted for counterparty or own credit risk.

(iii) Fair value of financial assets and liabilities measured at amortised cost for which fair values are disclosed.

in lakh

Particulars	As at 31-Mar-26		As at 31-Mar-25	
	Carrying amount	Amortised cost	Carrying amount	Amortised cost
Current Other Financial Assets				
Security Deposits	1,219.96	1,219.96	1,043.91	1,043.91
Prepaid Expenses	21.33	21.33	19.00	19.00
Total financial assets	1,241.29	1,241.29	1,062.92	1,062.92
Current Other Financial Liabilities				
(i) Current Borrowings	-	-	-	-
(ii) Trade Payables	-	-	-	-
(iii) Other Current Financial Liabilities	-	-	-	-
Total financial liabilities	-	-	-	-

Note 39: Financial Risk Management

The Company's business activities expose it to a variety of financial risks, namely liquidity risk, market risks and credit risk. The Company's senior management has overall responsibility for the establishment and oversight of the Company's risk management framework. The Company's risk management assessment and policies and processes are established to identify and analyse the risks faced by the Company, to set appropriate risk limits and controls, and to monitor such risks and compliance with the same. Risk management policies and systems are reviewed regularly to reflect changes in market conditions and the Company's activities. The Board of Directors and the Audit Committee is responsible for overseeing the Company's risk assessment and management policies and processes.

A. Management of Credit Risks

Credit risks is the risks of financial loss to the company if a customer or counterparty to a financial instruments fails to meet its contractual obligations, and arises principally from the Company's receivable from clients/customers.

Credit risk on trade receivable, is limited as the customers of the company mainly consists of the Government promoted entities having a strong credit worthiness.

B. Management of Liquidity Risk:

Liquidity risk is the risk that the company will encounter difficulty in meeting the obligations associated with its financial liabilities that are settled by delivering cash or another financial assets. The company's approach to managing liquidity is to ensure, as far as possible, that it will have sufficient liquidity to meet its liabilities when due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the Company's reputation.

Exposure to liquidity risk

The following are the remaining contractual maturities of financial liabilities at the reporting date. The amount are gross and undiscounted, and include contractual interest payments and exclude the impacts of netting agreements.

As at March 31, 2026**in lakh**

Particulars	Contractual Cashflows				Total
	Carrying Amount	Upto 1 Year	1 to 5 Years	More Than 5 Years	
Secured Loans	464.44	204.80	259.64	-	464.44
Unsecured Loans	24.34	-	24.34	-	24.34

As at March 31, 2025**in lakh**

Particulars	Contractual Cashflows				Total
	Carrying Amount	Upto 1 Year	1 to 5 Years	More Than 5 Years	
Secured Loans	260.69	181.83	78.86	-	260.69
Unsecured Loans	232.49	-	232.49	-	232.49

C. Management of Market risks

Market risks is the risk that changes in market prices- such as foreign exchange rates, interest rates and price risk-will affect the Company's income or the Value of its holdings of financial instruments. The objective of market risk management is to manage and control market risk exposures within acceptable parameters, while optimising the return.

i. Foreign Currency Risk

Foreign Currency Risk is the risk that fair value or future cash flow of financial instrument will fluctuate because of changes in foreign exchange rate. The company is not exposed to foreign currency risk as it has no borrowing in foreign currency.

ii. Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of financial instruments will fluctuate because of changes in market interest rates. Since the company has insignificant variable interest bearing borrowing, the exposure to the risk of changes in the market rates are minimal.

iii. Price Risk

Price Risk is the risk that fair value or future cash flows of Financial instruments will fluctuate because of changes in market prices (other than those arising from interest rate risk or currency risk)

The company is not exposed to price risk as it has no investment in mutual funds or in preference shares

Note: 40

Other Statutory Information

- (i) The Company do not have any Benami property, where any proceeding has been initiated or pending against the Company for holding
- (ii) The Company do not have any transactions with companies struck off.
- (iii) The Company have not any such transaction which is not recorded in the books of accounts that has been surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961 such as, search or survey or any other relevant provisions of the Income Tax Act, 1961
- (iv) The Company have not traded or invested in Crypto currency or Virtual Currency during the financial year.
- (v) The Company have not advanced or loaned or invested funds to any other person(s) or entity(ies), including foreign entities (Intermediaries) with the understanding at the Intermediary shall.
 - (a) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company
 - (b) provide any guarantee, security or the like to or on behalf of the Ultimate Beneficiaries
- (vi) The Company have not received any fund from any persons or entities, including foreign entities (Funding Party) with the understanding (whether recorded in writing or otherwise) that the Company shall:
 - (a) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding
 - (b) provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries,
- (vii) The Company do not have any charge or satisfaction which is yet to be registered with Registrar of Companies (ROC) beyond the
- (viii) The Company did not have any long-term contracts including derivative contracts, for which there were any material foreseeable
- (ix) The Company has not been declared as a wilful defaulter by any bank or financial institution or other lender in the financial years ended March 31, 2026 and March 31, 2025.

Note: 41

Balances of trade receivables, trade payables, current/non-current advances, on the basis of their materiality amount, are reconciled and confirmation are obtained from respective parties.

The balance of said trade receivables, trade payables, current/non-current advances are shown at reconciled value in the books of accounts and therefore, no provision for any liability has been made in the financial statement.

Note: 42

Inventories, loans & advances, trade receivables, other current/non-current assets and Investments are in the opinion of the management do not have a value on realization in the ordinary course of business, less than the amount at which they are stated in the balance sheet. The classification of assets and liabilities between current and non-current have been made based on management perception as to its recoverability/settlement and other criteria as set out in the revised schedule III to the Companies Act, 2013.

Note: 43

Determination of revenues under 'Percentage of Completion method' necessarily involves making estimates by management for percentage of completion, cost to completion, revenues expected from projects, projected profits and losses. These estimates being of a technical nature have been relied upon by the auditors.

Note: 44

Previous year figures have been regrouped, rearranged and/or reclassified wherever necessary to conform to current year's classification.

As per our report of even date attached

**For and on behalf of the Board of Directors
CCL INTERNATIONAL LIMITED**

**FOR Anil Pawan & Co.
Chartered Accountants
Firm Reg. No.: 006018C**

**Sd/-
Anil Kumar Mittal
Partner
M.NO.: 017093**

**Sd/-
RAMA GUPTA
(DIRECTOR)
DIN: 00080613**

**Sd/-
AKASH GUPTA
(MANAGING DIRECTOR)
DIN: 01940481**

**UDIN : 26017093KAXGGQ1583
Place: Ghaziabad
Dated: 30.05.2026**

**Sd/-
PRADEEP KUMAR
(COMPANY SECRETARY)
M. No. A50972**

