



CIN # L51900GJ1980PLC065554

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Visit us at : www.shaily.com

SEPL/SE/May/26-27

19th May 2026

**The General Manager,
Corporate Relations/Listing
Department**

BSE Limited

Floor 25, P.J. Towers,

Dalal Street,

Mumbai – 400 001

Scrip Code: 501423

The Manager,

Listing Department

National Stock Exchange of India Limited

Exchange Plaza, Plot No. C/1, G Block,

Bandra – Kurla Complex,

Bandra (E),

Mumbai – 400 051

Scrip Code: SHAILY

Sub: Q4 & FY26 – Investor Presentation

Ref: Regulation 30 of the SEBI Listing Regulations, 2015

Dear Sir,

In continuation to our letter dated 15th May 2026, regarding intimation of Earnings Call of the Company scheduled on Wednesday, 20th May 2026 at 04:00 p.m., IST, to discuss the operational & financial performance of the Company for the quarter ended on 31st March 2026, kindly find enclosed herewith **Q4 & FY26 Investor Presentation** of the Company.

A copy of the same is also available on our website www.shaily.com.

Kindly take the same on record.

Thanking You.

Yours truly,

For Shaily Engineering Plastics Limited

Harish Punwani

Company Secretary & Compliance Officer

M. No. A 50950

Encl: a/a



Shaily Engineering Plastics Ltd.

This presentation and the accompanying slides (the “Presentation”), which have been prepared by **Shaily Engineering Plastics Limited** (the “Company”), have been prepared solely for information purposes and do not constitute any offer, recommendation or invitation to purchase or subscribe for any securities, and shall not form the basis or be relied on in connection with any contract or binding commitment whatsoever. No offering of securities of the Company will be made except by means of a statutory offering document containing detailed information about the Company.

This Presentation has been prepared by the Company based on information and data which the Company considers reliable, but the Company makes no representation or warranty, express or implied, whatsoever, and no reliance shall be placed on, the truth, accuracy, completeness, fairness and reasonableness of the contents of this Presentation. This Presentation may not be all inclusive and may not contain all of the information that you may consider material. Any liability in respect of the contents of, or any omission from, this Presentation is expressly excluded.

Certain matters discussed in this Presentation may contain statements regarding the Company’s market opportunity and business prospects that are individually and collectively forward-looking statements. Such forward-looking statements are not guarantees of future performance and are subject to known and unknown risks, uncertainties and assumptions that are difficult to predict. These risks and uncertainties include, but are not limited to, the performance of the Indian economy and of the economies of various international markets, the performance of the industry in India and world-wide, competition, the company’s ability to successfully implement its strategy, the Company’s future levels of growth and expansion, technological implementation, changes and advancements, changes in revenue, income or cash flows, the Company’s market preferences and its exposure to market risks, as well as other risks. The Company’s actual results, levels of activity, performance or achievements could differ materially and adversely from results expressed in or implied by this Presentation. The Company assumes no obligation to update any forward-looking information contained in this Presentation. Any forward-looking statements and projections made by third parties included in this Presentation are not adopted by the Company and the Company is not responsible for such third party statements and projections.



Key Performance Highlights

Healthcare

- ✓ **Successful Commercial launch of Shaily Harmony and Shaily Neo pens** with multiple customers for Semaglutide in India and other markets
- ✓ Semaglutide pens supplied by the company launched by customer in Canada
- ✓ **EMA approval received** by customer for Teriparatide
- ✓ **Order received** - Received an order worth Rs. 423 crore by a large domestic pharma company for supply of pen injectors over a period of four years.

Consumer Electronics & Semiconductor

- ✓ **Successfully commenced commercial supplies** to consumer electronics customer
- ✓ **Company has signed an agreement** with a Korean company for manufacture & supply of semiconductor trays, positioning Shaily within the global semiconductor supply chain

Enabling Resolution

- ✓ The Board approved an enabling resolution for raising funds of up to Rs. 500 crore through issuance of equity shares or other eligible securities, including convertible instruments or warrants, by way of permissible modes such as Qualified Institutions Placement (QIP), preferential issue, rights issue, private placement or any other method permitted under applicable laws, subject to necessary statutory and shareholder approvals.
- ✓ Beyond healthcare, Shaily is actively diversifying its revenue base into high-growth, precision-intensive adjacencies – Consumer Electronics & Semiconductor Trays
- ✓ **As Shaily evolves into a diversified, IP-led global manufacturing platform**, an enabling resolution for fund raise, will provide ample flexibility to capitalize on the growing opportunity base for Shaily engineering as per of the wider contract manufacturing industry in existing business verticals and an expanding addressable market

Industrial

- ✓ **New Business Confirmation:** Business awarded from new customer for power tool components
- ✓ **New Business Confirmation:** Business awarded from new customer for LED light components

Other Business Updates throughout FY26



Healthcare

- ✓ **Successful appointment of COO (Healthcare)** – Appointed Mr. Joe Kam as COO (Healthcare), bringing over 20 years of global manufacturing and operations leadership experience to drive healthcare business growth
- ✓ **2 new customers were onboarded** in the fast-growing GLP-1 segment in Q3FY26
- ✓ **Signed 2 new contracts with global companies** for the manufacture and supply of pen injectors in Q3FY26
- ✓ **Signed 4 contracts for Pen Injectors** with different customers for Pen Injectors for GLP 1 / Other therapies during Q1/Q2 FY26
- ✓ **Launched Shaily Axiom Max** – Fixed Dose Pen in Q2 FY26
- ✓ **19 new machines successfully installed** as part of the expansion of the plant during Q2 FY26
- ✓ **Successful installation of Plant & Machinery** supplied by customer for the manufacture of **Eye Applicators**
- ✓ **Exhibited at CPHI Worldwide Frankfurt, PDA Europe, PODD Boston** – Over 100 + meetings with multiple customers

Consumer

- ✓ **New Business** awarded for 5 new projects with 3 home furnishing customers in Q1/Q2 FY26
- ✓ **Successfully onboarded a new customer** – for the supply of Power Tool components in Q3FY26
- ✓ **Order received** – for supply of components for LED lighting applications in Q3FY26
- ✓ **Order received** – for mixed material product
- ✓ **Awarded Business for Male Accessories** from marquee FMCG customer

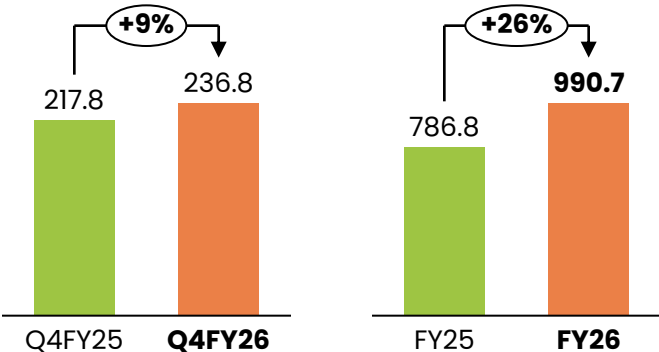
Industrial

- ✓ **New Business Confirmation:** Business awarded for 1 project with automotive customer in Q1/Q2 FY26
- ✓ **New Business Confirmation:** New business confirmed from an existing home furnishing customer in Q3FY26

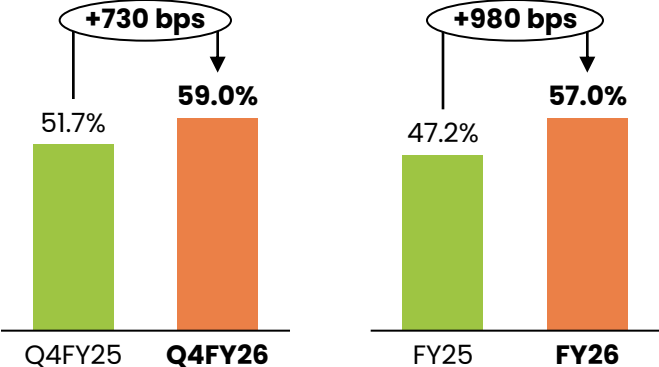
Key Financial Highlights – Q4 & FY26 (Consolidated*)



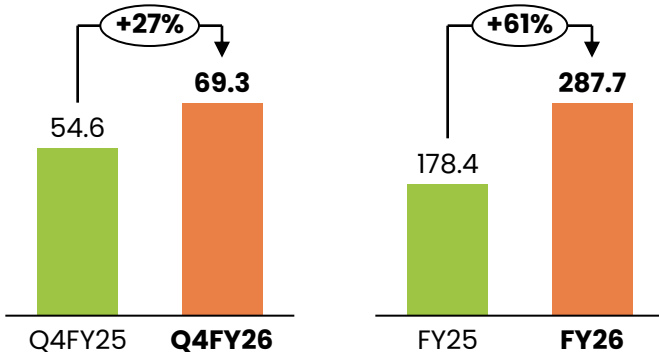
Revenues



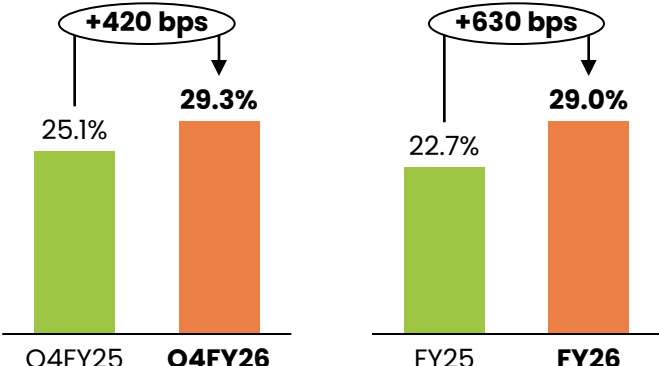
Gross Profit Margin



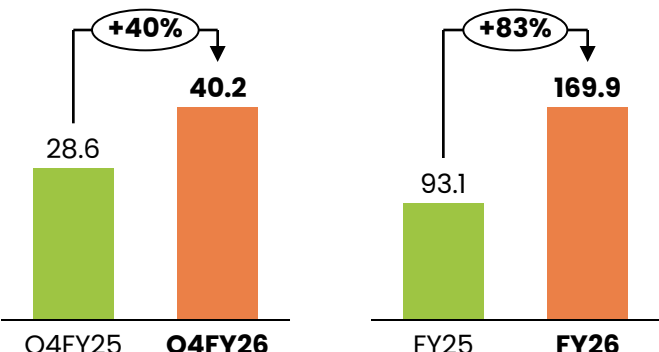
EBITDA



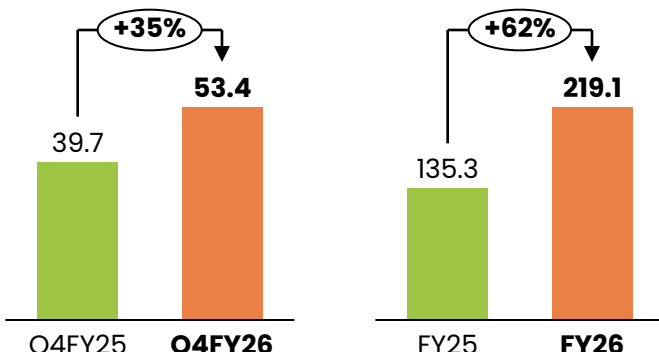
EBITDA Margins



Profit After Tax



Cash PAT#



(Rs. Cr.)

#Cash PAT includes PAT + Depreciation

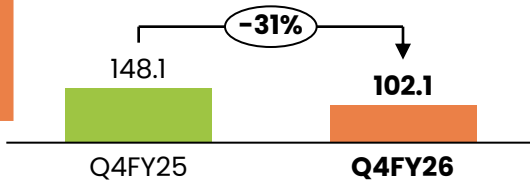
* Includes the UK & UAE Subsidiary Business

Segment Wise Revenue Breakup

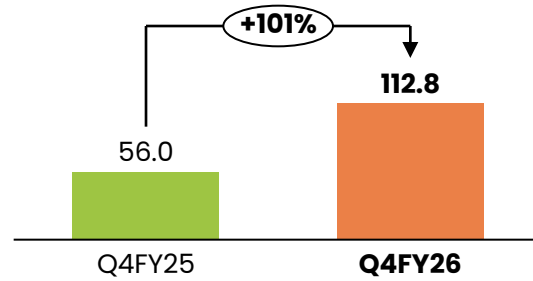
Q4 FY26

Revenue (Consumer)

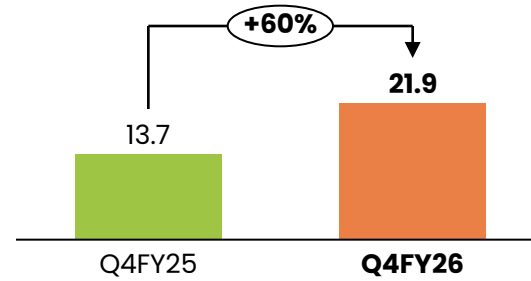
Weaker Market Demand for Home Furnishings across Europe & USA



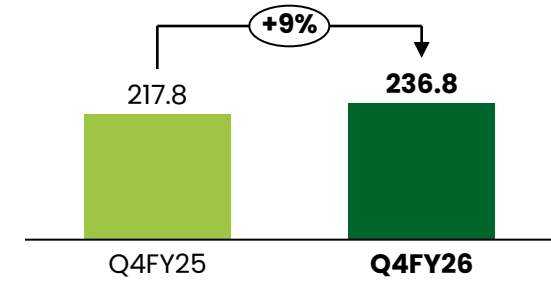
Revenue (Healthcare)



Revenue (Industrial)

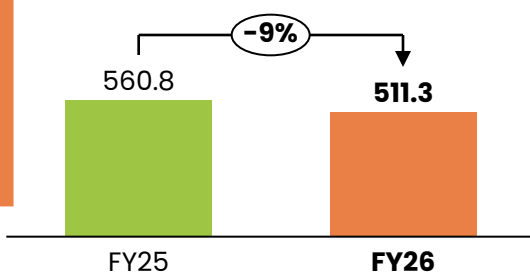


TOTAL REVENUE

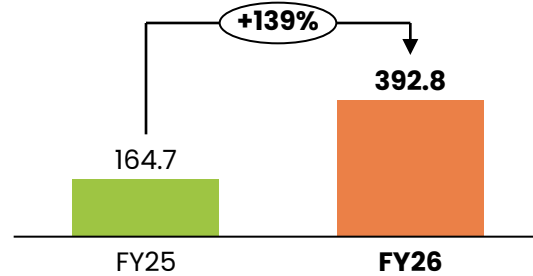


FY26

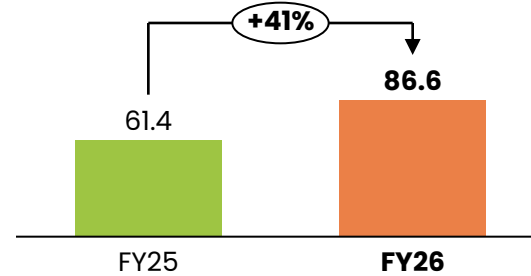
Revenue (Consumer)



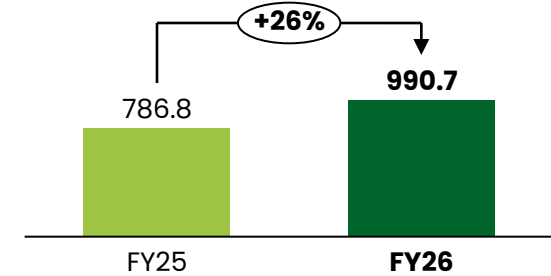
Revenue (Healthcare)



Revenue (Industrial)



TOTAL REVENUE

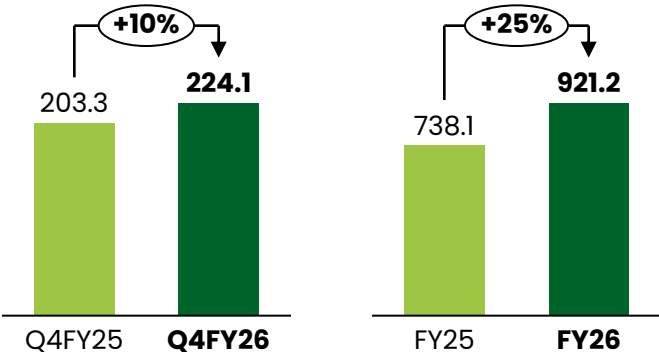


Improved traction in the healthcare segment has been the key driver for the overall growth of the business

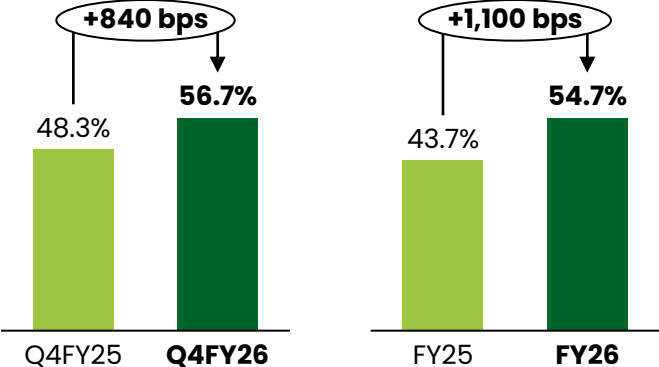
Key Financial Highlights – Q4 & FY26 (Standalone)



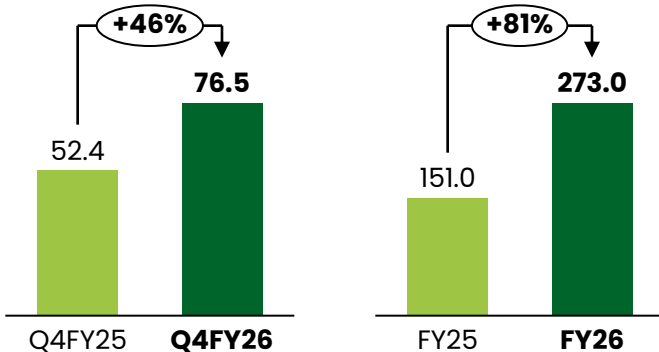
Revenues



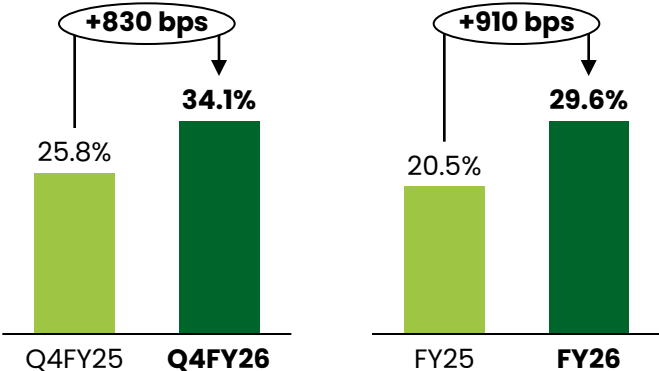
Gross Profit Margin



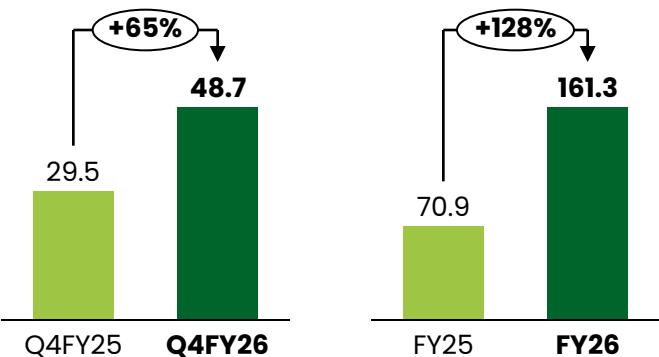
EBITDA



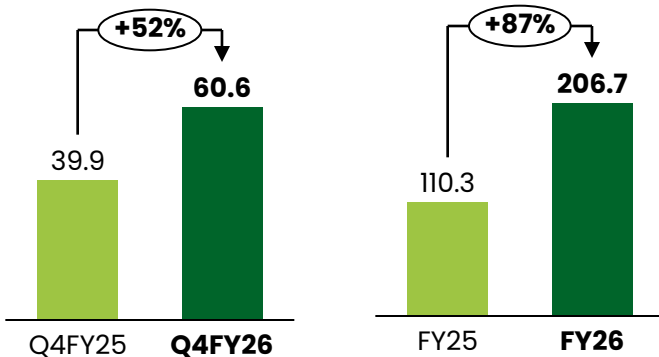
EBITDA Margins*



Profit After Tax



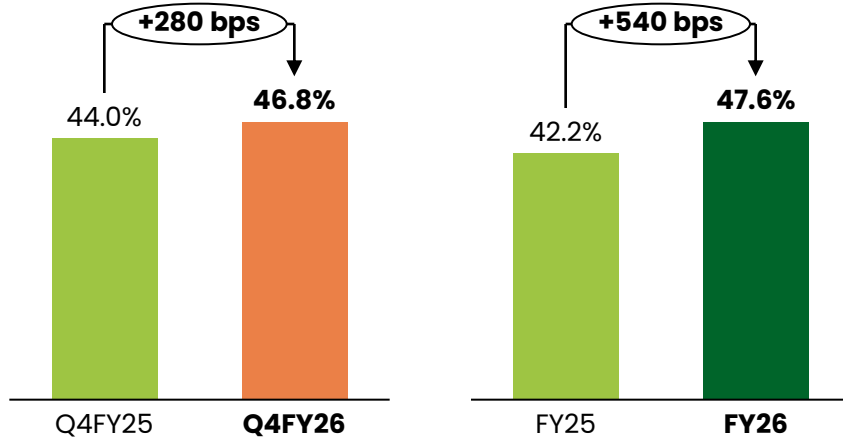
Cash PAT#



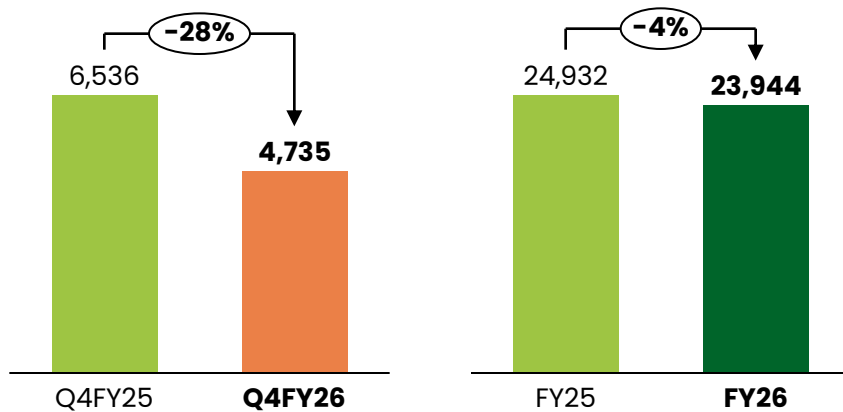
(Rs. Cr.)

*Q4 & FY26 EBITDA includes Rs. 9.8 crore dividend received from the UK subsidiary; #Cash PAT includes PAT & Depreciation

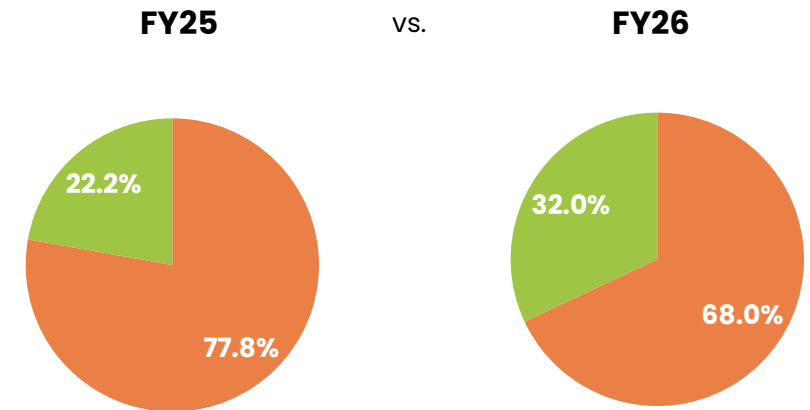
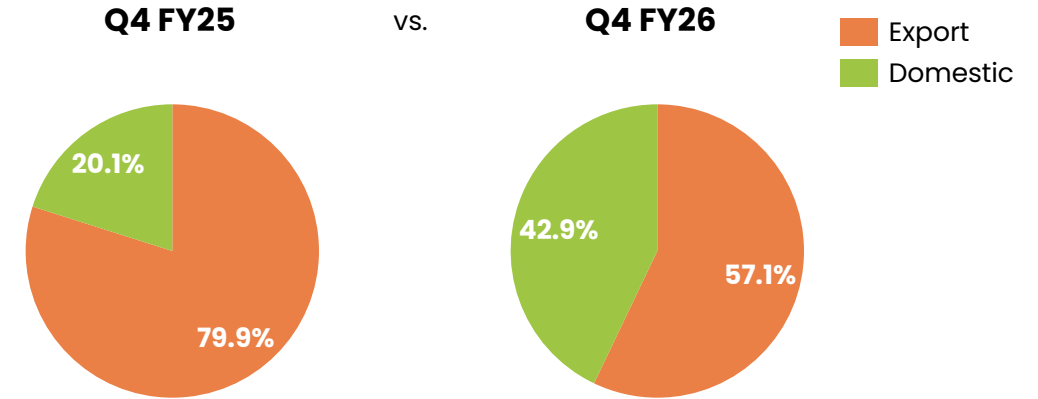
Machine Utilization Across Plants (%)



Volume of Polymers Processed (MT)



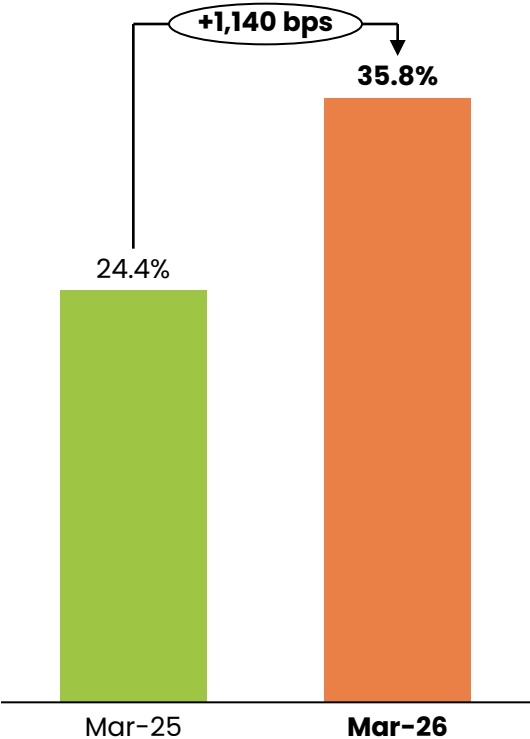
Revenue Analysis – Domestic vs. Exports



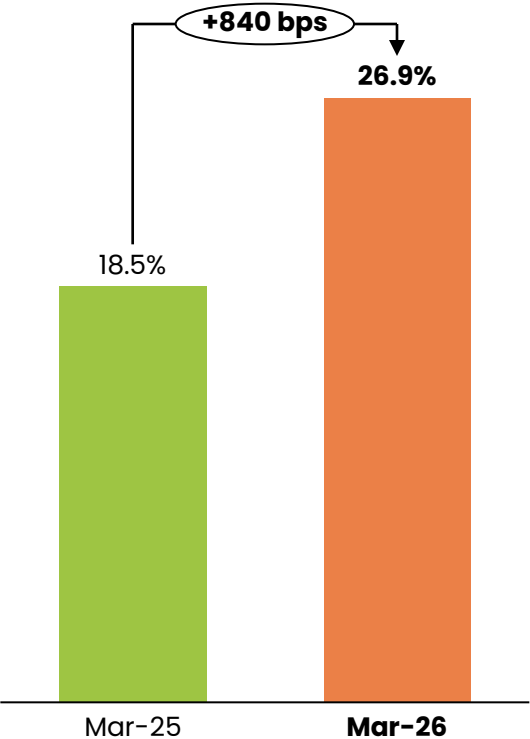
Efficient Use of Capital



RoCE



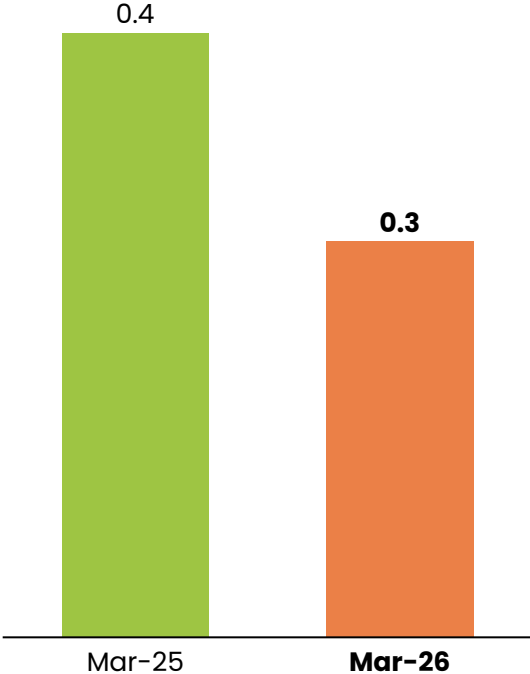
RoE



Fixed Asset Turnover



Total Debt / Equity



Profit & Loss Statement



Consolidated

Standalone

Particulars (Rs. Crs.)	Q4FY26	Q4FY25	YoY %	FY26	FY25	YoY %
Revenue	236.8	217.8	9%	990.7	786.8	26%
Raw Material	97.1	105.2		426.2	415.8	
Employee Expenses	30.2	23.2		109.7	80.4	
Other Expenses*	43.9	34.9		174.9	114.5	
Other Income	3.7	0.1		7.8	2.3	
EBITDA	69.3	54.6	27%	287.7	178.4	61%
EBITDA Margin	29.3%	25.1%	420 bps	29.0%	22.7%	630 bps
Depreciation	13.3	11.1		49.2	42.2	
Finance Cost	3.7	3.9		15.9	16.9	
PBT	52.3	39.6	32%	222.6	119.3	87%
PBT Margin	22.1%	18.2%	390 bps	22.5%	15.2%	730 bps
Tax	12.2	11.0		52.7	26.2	
PAT	40.2	28.6	40%	169.9	93.1	83%
PAT Margin	17.0%	13.1%	390 bps	17.2%	11.8%	540 bps
Cash PAT[^]	53.4	39.7	35%	219.1	135.3	62%
Cash PAT Margin	22.6%	18.2%		22.1%	17.2%	

Q4FY26	Q4FY25	YoY %	FY26	FY25	YoY %
224.1	203.3	10%	921.2	738.1	25%
96.9	105.2		417.7	415.7	
25.2	19.7		89.1	72.8	
39.2	30.5		159.3	106.0	
13.7	4.5		17.9	7.4	
76.5[#]	52.4	46%	273.0	151.0	81%
34.1%	25.8%	830 bps	29.6%	20.5%	910 bps
11.9	10.4		45.4	39.4	
3.6	3.9		15.8	16.9	
60.9	38.1	60%	211.9	94.7	124%
27.2%	18.8%	840 bps	23.0%	12.8%	1,020 bps
12.3	8.6		50.5	23.7	
48.7	29.5	65%	161.3	70.9	128%
21.7%	14.5%	720 bps	17.5%	9.6%	790 bps
60.6	39.9	52%	206.7	110.3	87%
27.1%	19.6%		22.4%	14.9%	

Q4 & FY26 Standalone EBITDA includes Rs. 9.8 crore dividend received from the UK subsidiary

* Other Expenses include Power & Fuel costs; ^ Cash PAT = PAT + Depreciation

Balance Sheet



Particulars (Rs. Crs.)	Mar-26	Mar-25
Non-Current assets		
Property, Plant and Equipments	574.0	459.1
Capital Work in Process	28.8	17.4
Intangible assets	43.8	42.1
Investments	0.0	0.0
Intangible assets under development	2.3	0.3
Financial Assets		
Loans	0.5	0.5
Other Non-Current Assets	42.0	23.9
Income tax assets	5.3	3.8
Total Non-Current Assets	696.6	547.0
Current Assets		
Inventories	150.8	137.8
Financial Assets		
Trade Receivables	214.8	171.7
Cash and Cash Equivalents	25.2	23.1
Loans	0.4	0.3
Other Current Assets	59.0	52.6
Current tax assets (Net)	0.0	0.0
Total Current Assets	450.1	385.6
Total Assets	1,146.7	932.6

Particulars (Rs. Crs.)	Mar-26	Mar-25
Equity		
Equity Share Capital	9.2	9.2
Other Equity	707.5	538.5
Total Equity	716.7	547.7
Non-Current Liabilities		
Financial Liabilities		
Long-term borrowings	27.3	40.1
Deferred tax liabilities (net)	34.0	23.6
Other long-term liabilities	2.5	0.2
Long-term provisions	5.0	3.9
Total Non-Current Liabilities	68.9	67.8
Current Liabilities		
Short-term borrowings	146.7	147.6
Trade payables	85.9	99.0
Other financial liabilities	22.2	12.5
Other current liabilities	95.0	44.0
Short-term provisions	8.9	7.1
Current tax liabilities (net)	2.6	6.9
Total Current Liabilities	361.2	317.1
Total Equity and Liabilities	1,146.7	932.6

Balance Sheet



Particulars (Rs. Crs.)	Mar-26	Mar-25
Non-Current assets		
Property, Plant and Equipments	571.7	457.6
Capital Work in Process	28.8	17.4
Intangible assets	19.0	19.5
Investments	11.5	11.3
Intangible assets under development	0.7	0.3
Financial Assets		
Loans	0.5	0.5
Other Non-Current Assets	42.0	23.9
Income tax assets	1.3	1.5
Total Non-Current Assets	675.4	532.0
Current Assets		
Inventories	150.8	137.8
Financial Assets		
Trade Receivables	181.8	148.1
Cash and Cash Equivalents	7.4	8.5
Loans	10.2	0.3
Other Current Assets	45.5	44.0
Current tax assets (Net)	0.0	0.0
Total Current Assets	395.7	338.7
Total Assets	1,071.1	870.6

Particulars (Rs. Crs.)	Mar-26	Mar-25
Equity		
Equity Share Capital	9.2	9.2
Other Equity	640.3	487.0
Total Equity	649.5	496.2
Non-Current Liabilities		
Financial Liabilities		
Long-term borrowings	27.3	40.1
Deferred tax liabilities (net)	30.7	22.6
Other long-term liabilities	0.9	0.2
Long-term provisions	5.0	3.9
Total Non-Current Liabilities	64.0	66.8
Current Liabilities		
Short-term borrowings	146.7	147.6
Trade payables	84.4	97.9
Other financial liabilities	22.2	12.5
Other current liabilities	93.8	38.0
Short-term provisions	8.9	7.1
Current tax liabilities (net)	1.7	4.4
Total Current Liabilities	357.7	307.6
Total Equity and Liabilities	1,071.1	870.6

Cash Flow Statement



Consolidated

Standalone

Particulars (Rs. Cr.)	Mar-26	Mar-25
Profit Before Tax	222.6	119.3
Adjustments	69.3	56.6
Operating profit before working capital changes	292.0	175.9
Changes in working capital	-16.9	-48.3
Cash generated from operations	275.1	127.6
Direct taxes paid (net of refund)	-49.4	-17.5
Net Cash from Operating Activities	225.7	110.1
Net Cash from Investing Activities	-184.7	-71.3
Net Cash from Financing Activities	-39.3	-41.9
Net Change in cash and cash equivalents	1.7	-3.1
Add: Cash & Cash equivalents at the beginning of the period	19.1	22.2
Closing Cash Balance	20.8	19.1

Mar-26	Mar-25
211.9	94.7
46.0	46.6
257.9	141.3
2.4	-30.5
260.3	110.7
-43.9	-15.1
216.4	95.6
-179.0	-53.7
-38.8	-41.9
-1.4	0.0
4.4	4.4
3.0	4.4

Enriching Lives Through Plastics



Shaily Engineering Plastics Limited is India's largest exporter of plastics components. Established in 1987, the Company provides end-to-end solutions in plastic products and services, whilst delivering superior quality and value to all stakeholders.

The Company employs over 2,000+ employees and have over 200+ injection molding machines, with precise, high speed automated and robotic production lines.

Revenue*
Rs. 991 Crores
FY 26

7 Facilities in Gujarat
6 for Plastic
1 for Steel Furniture

Long-standing global relationships with marquee clients

200+
Injection moulding machines

Over
2,000 employees
across 7 plants

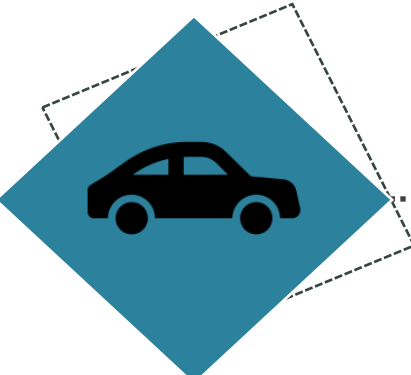
De-risked Business Model





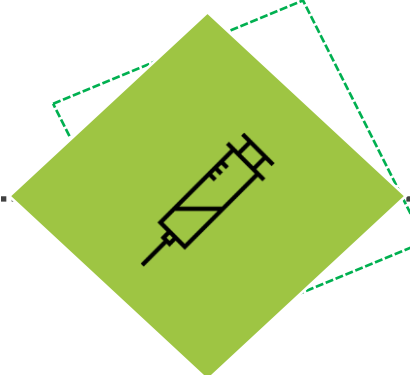
Consumer

- ✓ Home Furnishings
- ✓ FMCG Packaging
- ✓ LED Lights
- ✓ Toys
- ✓ Carbon Steel Furniture



Industrial

- ✓ Automotive Components
- ✓ Appliances
- ✓ High Performance Engineering Components

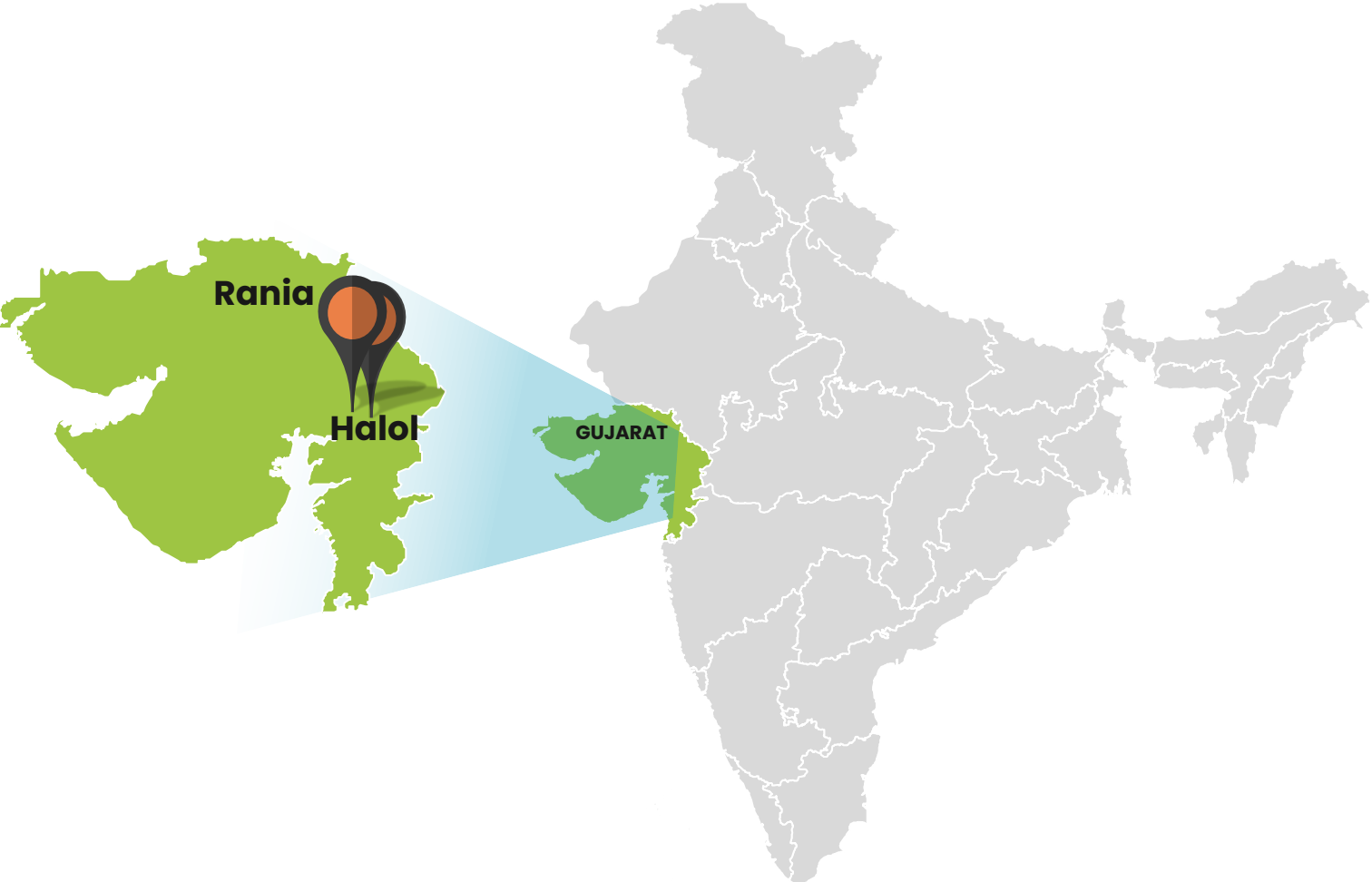


Healthcare

- ✓ Platform Devices
- ✓ Drug Delivery Devices
- ✓ Pharma Packaging



7 Facilities with over 200 molding machines ranging from 35 tons to 1,000 tons



Rania

- ❖ Export Oriented Unit
- ❖ Pharma (Dedicated ISO Class 8 clean room manufacturing facility)
- ❖ Others

Halol (GIDC)

- ❖ Automotive & Engineering

Halol

- ❖ Carbon Steel
- ❖ Plastic

Executive Chairman

Mr. Mahendra Sanghvi

Whole Time Director

Mrs. Tilottama Sanghvi

Managing Director

Mr. Amit Sanghvi

Executive Director

Mr. Laxman Sanghvi

Independent Director

Dr. Shailesh Ayyangar

Independent Director

Mr. Ranjit Singh

Independent Director

Mr. Samaresh Parida

Independent Director

Ms. Sangeeta Singh

Strong Credit Rating*

LONG TERM BANK FACILITIES

Rs. 239.62 Crs.

CARE A+ ; Outlook: Stable

Rating Action: Reaffirmed

SHORT TERM BANK FACILITIES

Rs. 35 Crs.

CARE A1

Rating Action: Reaffirmed



Long and established track record in the plastic injection molding business along with experienced Promoters



Growth in Total operating income on the back of increased volumes & higher exports



Sustainable healthy operating margin along with strengthening leverage and debt coverage indicators



New business confirmations from existing clients along with addition of marquee clients across diversified industries



Sustainable healthy operating margin along with strengthening leverage and debt coverage indicators

Historical Profit & Loss Statement



Consolidated

Particulars (Rs. Crs.)	FY26	FY25	FY24	FY23
Revenue	990.7	786.8	643.9	607.1
Raw Material	426.2	415.8	370.1	386.5
Employee Expenses	109.7	80.4	57.3	47.9
Other Expenses*	174.9	114.5	99.5	80.8
Other Income	7.8	2.3	6.5	4.5
EBITDA	287.7	178.4	123.4	96.4
EBITDA Margin	29.0%	22.7%	19.2%	15.9%
Depreciation	49.2	42.2	35.7	33.3
Finance Cost	15.9	16.9	17.9	17.9
PBT	222.6	119.3	69.8	45.2
PBT Margin	22.5%	15.2%	10.8%	7.4%
Tax	52.7	26.2	12.6	10.1
PAT	169.9	93.1	57.3	35.1
PAT Margin	17.2%	11.8%	8.9%	5.8%
Cash PAT[^]	219.1	135.3	93.0	68.5
Cash PAT Margin	22.1%	17.2%	14.4%	11.3%

Standalone

FY26	FY25	FY24	FY23
921.2	738.1	616.0	599.7
417.7	415.7	370.1	386.5
89.1	72.8	55.9	47.2
159.3	106.0	95.2	79.4
17.9 [#]	7.4	6.5	4.5
273.0	151.0	101.3	91.1
29.6%	20.5%	16.4%	15.2%
45.4	39.4	34.7	33.2
15.8	16.9	17.9	17.9
211.9	94.7	48.7	40.1
23.0%	12.8%	7.9%	6.7%
50.5	23.7	12.6	10.1
161.3	70.9	36.1	30.0
17.5%	9.6%	5.9%	5.0%
206.7	110.3	70.8	63.2
22.4%	14.9%	11.5%	10.5%

Q4 & FY26 Standalone EBITDA includes Rs. 9.8 crore dividend received from the UK subsidiary

* Other Expenses include Power & Fuel costs; ^ Cash PAT = PAT + Depreciation

Historical Balance Sheet



Particulars (Rs. Crs.)	Mar-26	Mar-25	Mar-24	Mar-23
Non-Current assets				
Property, Plant and Equipments	574.0	459.1	435.4	347.9
Capital Work in Process	28.8	17.4	15.3	49.0
Intangible assets	43.8	42.1	38.0	19.0
Investments	0.0	0.0	0.0	0.0
Intangible assets under devp.	2.3	0.3	5.1	19.3
Financial Assets				
Loans	0.5	0.5	0.5	0.5
Other Non-Current Assets	42.0	23.9	18.3	17.2
Income tax assets	5.3	3.8	2.7	2.1
Total Non-Current Assets	696.6	547.0	515.3	455.0
Current Assets				
Inventories	150.8	137.8	83.6	73.0
Financial Assets				
Trade Receivables	214.8	171.7	117.4	91.9
Cash and Cash Equivalents	25.2	23.1	26.4	23.0
Loans	0.4	0.3	6.4	5.7
Other Current Assets	59.0	52.6	33.5	44.1
Current tax assets (Net)	0.0	0.0	0.0	0.0
Total Current Assets	450.1	385.6	267.2	237.7
Total Assets	1,146.7	932.6	782.5	692.7

Particulars (Rs. Crs.)	Mar-26	Mar-25	Mar-24	Mar-23
Equity				
Equity Share Capital	9.2	9.2	9.2	9.2
Other Equity	707.5	538.5	450.0	392.2
Total Equity	716.7	547.7	459.2	401.4
Non-Current Liabilities				
Financial Liabilities				
Long-term borrowings	27.3	40.1	69.8	62.5
Deferred tax liabilities (net)	34.0	23.6	20.8	17.0
Other long-term liabilities	2.5	0.2	1.2	1.2
Long-term provisions	5.0	3.9	2.2	2.3
Total Non-Current Liabilities	68.9	67.8	94.1	83.1
Current Liabilities				
Short-term borrowings	146.7	147.6	138.5	124.3
Trade payables	85.9	99.0	68.7	53.4
Other financial liabilities	22.2	12.5	10.3	9.3
Other current liabilities	95.0	44.0	10.4	20.0
Short-term provisions	8.9	7.1	1.3	1.2
Current tax liabilities (net)	2.6	6.9	0.0	0.0
Total Current Liabilities	361.2	317.1	229.2	208.2
Total Equity and Liabilities	1,146.7	932.6	782.5	692.7

Historical Balance Sheet

Particulars (Rs. Crs.)	Mar-26	Mar-25	Mar-24	Mar-23
Non-Current assets				
Property, Plant and Equipments	571.7	457.6	434.9	348.6
Capital Work in Process	28.8	17.4	15.3	49.0
Intangible assets	19.0	19.5	17.8	13.8
Investments	11.5	11.3	20.6	15.4
Intangible assets under devp.	0.7	0.3	2.1	5.7
Financial Assets				
Loans	0.5	0.5	0.5	0.5
Other Non-Current Assets	42.0	23.9	18.3	17.2
Income tax assets	1.3	1.5	2.3	2.1
Total Non-Current Assets	675.4	532.0	511.8	452.3
Current Assets				
Inventories	150.8	137.8	83.6	73.0
Financial Assets				
Trade Receivables	181.8	148.1	111.7	88.8
Cash and Cash Equivalents	7.4	8.5	8.6	17.7
Loans	10.2	0.3	6.4	13.7
Other Current Assets	45.5	44.0	29.9	39.2
Current tax assets (Net)	0.0	0.0	0.0	0.0
Total Current Assets	395.7	338.7	240.3	232.4
Total Assets	1,071.1	870.6	752.1	684.6

Particulars (Rs. Crs.)	Mar-26	Mar-25	Mar-24	Mar-23
Equity				
Equity Share Capital	9.2	9.2	9.2	9.2
Other Equity	640.3	487.0	422.3	386.5
Total Equity	649.5	496.2	431.5	395.6
Non-Current Liabilities				
Financial Liabilities				
Long-term borrowings	27.3	40.1	69.8	62.5
Deferred tax liabilities (net)	30.7	22.6	20.4	16.9
Other long-term liabilities	0.9	0.2	1.2	1.2
Long-term provisions	5.0	3.9	2.2	2.3
Total Non-Current Liabilities	64.0	66.8	93.6	82.9
Current Liabilities				
Short-term borrowings	146.7	147.6	138.5	123.2
Trade payables	84.4	97.9	67.2	51.7
Other financial liabilities	22.2	12.5	10.3	10.4
Other current liabilities	93.8	38.0	9.7	19.5
Short-term provisions	8.9	7.1	1.3	1.2
Current tax liabilities (net)	1.7	4.4	0.0	0.0
Total Current Liabilities	357.7	307.6	227.0	206.1
Total Equity and Liabilities	1,071.1	870.6	752.1	684.6

Cash Flow Statement



Consolidated

Particulars (Rs. Crs.)	Mar-26	FY25	FY24	FY23
Profit Before Tax	222.6	119.3	69.8	45.2
Adjustments	69.3	56.6	58.2	51.4
Operating profit before working capital changes	292.0	175.9	128.0	96.6
Changes in working capital	-16.9	-48.3	-27.0	-0.6
Cash generated from operations	275.1	127.6	101.0	96.0
Direct taxes paid (net of refund)	-49.4	-17.5	-8.8	-6.0
Net Cash from Operating Activities	225.7	110.1	92.3	90.0
Net Cash from Investing Activities	-184.7	-71.3	-99.0	-100.9
Net Cash from Financing Activities	-39.3	-41.9	9.8	-5.1
Net Change in cash and cash equivalents	1.7	-3.1	3.1	-16.0
Add: Cash & Cash equivalents at the beginning of the period	19.1	22.2	19.1	35.1
Closing Cash Balance	20.8	19.1	22.2	19.1

Standalone

Mar-26	FY25	FY24	FY23
211.9	94.7	48.7	40.1
46.0	46.6	56.2	50.4
257.9	141.3	104.8	90.5
2.4	-30.5	-21.6	0.2
260.3	110.7	83.3	90.7
-43.9	-15.1	-8.8	-6.0
216.4	95.6	74.5	84.7
-179.0	-53.7	-92.4	-93.3
-38.8	-41.9	4.6	-5.1
-1.4	0.0	-13.3	-13.7
4.4	4.4	17.7	31.4
3.0	4.4	4.4	17.7



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