# IndusInd Bank



### **Investor Presentation**

October 10, 2012

### **Disclaimer**

Certain statements in these slides are forward-looking statements. These statements are based on management's current expectations and are subject to uncertainty and changes in circumstances.

Please also refer to the statement of quarterly financial results required by Indian regulations that has been filed with the stock exchanges in India where IndusInd Bank's equity shares are listed and is available on our website <a href="https://www.indusind.com">www.indusind.com</a>.





### Winner of India's Best Mid-Sized Bank Award - 2011







- ➤ Net Interest Income grew 22% Y-o-Y & 5% Q-o-Q
- Non-Interest Income to revenue remains healthy at 39%.
- Consistent growth in Core Fee Income 40% Y-o-Y & 10% Q-o-Q
- Credit growth above industry 31% Y-o-Y & 6% Q-o-Q
- Low exposure to stressed / sensitive sectors
- ➤ Net NPA 0.29%; PCR 72.09%; Restructured Advances 0.19%
- Credit cost at 11 bps

# Theme for Planning Cycle II - 2011-14 - 'Invest to grow' phase

# Scale with Profitability

# Planning Cycle II – Pillars of Growth

Q2-13 outcome

Loan growth

✓ Loan book to grow 25%-30% p.a.; well above market growth.

31%

Growing Consumer Finance book

√To grow beyond Rs. 25,000 crs by March 2014

√To be funded through CASA

Cons. Finance book Rs. 20,434 crs Growth 45%

**CASA** growth

√CASA to reach > 35% by March 2014

Growth-26% CASA-28%

Manage CD Ratio ✓ CD ratio > 75% < 80%

✓ Deposits to be put to efficient use

83%

**Fee Growth** 

√ Fee growth to exceed Loan Growth

✓ Increased focus on (New) fee enhancers

Fee Growth 40%

### Planning Cycle II – Key Initiatives

Scale up Investment Banking practice

**Credit Cards Launched** 

Full suite Assets Portfolio (LAP / Home Loans)

New Client Acquisition Ramp-up

Used Commercial Vehicles Offshore branches, NRE Deposits

Supply Chain Products

New Branch rollouts & Currency Chests

**CBS** rollout

"On Track " performance on all initiatives

## **How We Measure Up On Key Metrics**



Consistent delivery of strong operating performance

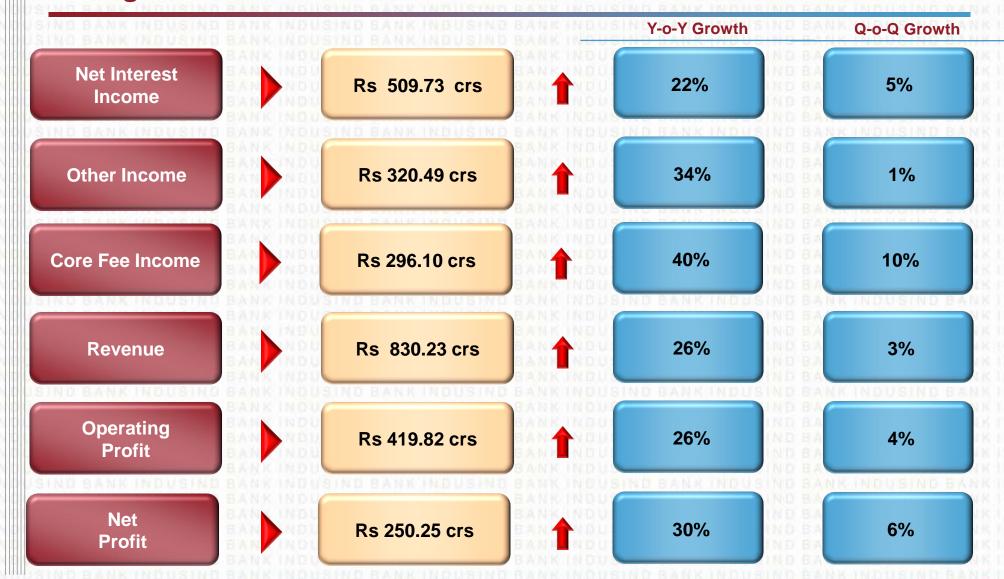


### **Ratings**

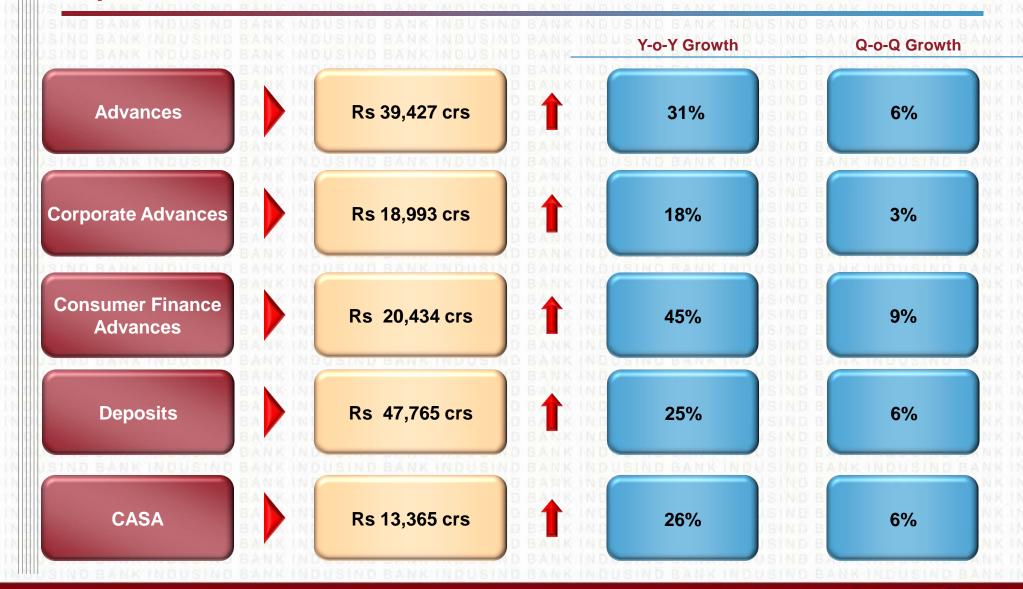
- ICRA AA for Lower Tier II subordinate debt program by ICRA
- ICRA AA- for Upper Tier II bond program by ICRA
- CRISIL A1+ for certificate of deposit program by CRISIL
- CARE AA for Lower Tier II subordinate debt program by CARE
- Fitch AA- for Long Term Debt Instruments by Fitch Ratings
- Fitch A1+ for Short Term Debt Instruments by Fitch Ratings



### **Strong Headline Numbers for Q2FY13**



# **Top line momentum**



# **Balance Sheet**

	Q2FY13	Q2FY12	Y-o-Y	(%)	Q1FY13	Q-o-C	(%)
Capital & Liabilities			IDUSIND B	ANK	N	BANKIN	DUS
Capital K MDUSIND BANKINDUSIND BA	470	467	1%	<b>1</b>	469	1%	<b>1</b>
Reserves and Surplus	4,773	3,962	20%	<b>^</b>	4,515	6%	<b>1</b>
Deposits SIME BANK DESIGNERA	47,765	38,367	25%	<b>^</b>	45,076	6%	<b>^</b>
Borrowings	6,745	5,985	13%	<b>1</b>	8,705	(23%)	Ψ
Other Liabilities and Provisions	2,308	1,675	38%	<b>1</b>	1,947	19%	<b>1</b>
Total NK INDUSING BANK INDUSING BA	62,061	50,456	23%	<b>^</b>	60,712	2%	<b>↑</b>
Assets							
Cash and Balances with RBI	2,859	3,216	(11%)	Ψ	3,062	(7%)	Ψ
Balances with Banks	1,580	619	155%	<b>1</b>	1,671	(5%)	Ψ.
Investments	15,609	14,286	9%	<b>1</b>	16,308	(4%)	4
Advances	39,427	30,135	31%	<b>1</b>	37,245	6%	<b>1</b>
Fixed Assets	695	624	11%	<b>1</b>	671	4%	<b>1</b>
Other Assets	1,891	1,576	20%	<b>1</b>	1,755	8%	<b>1</b>
Total	62,061	50,456	23%	<b>^</b>	60,712	2%	<b>^</b>
Business (Advances + Deposit)	87,192	68,502	27%	<b>A</b>	82,321	6%	<b>1</b>

# **Profit and Loss Account (Quarter)**

	Q2FY13	Q2FY12	Y-o-Y (	%)	Q1FY13	Q-o-Q	(%)
Net Interest Income	509.73	419.19	22%	<b>1</b>	484.10	5%	<b>1</b>
Other Income	320.49	239.20	34%	<b>1</b>	318.78	1%	<b>1</b>
Total Income	830.22	658.40	26%	1	802.88	3%	<b>1</b>
Operating Expenses	410.40	325.42	26%	<b>^</b>	398.85	3%	<b>1</b>
Operating Profit	419.82	332.98	26%	<b>1</b>	404.03	4%	<b>1</b>
Provisions & Contingencies	49.07	46.97	4%	<b>1</b>	53.50	(8%)	4
Profit before Tax	370.75	286.01	30%	<b>^</b>	350.53	6%	<b>^</b>
Provision for Tax	120.50	92.92	30%	<b>↑</b>	114.27	5%	<b>↑</b>
Profit after Tax	250.25	193.09	30%	<b>1</b>	236.26	6%	<b>1</b>

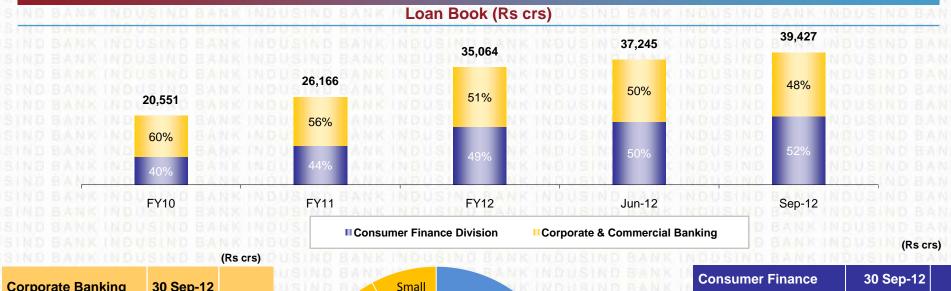
# **Profit and Loss Account (Half year)**

	H1-FY13	H1-FY12	Y-o-Y (%)		
Net Interest Income	993.83	809.21	23%	<b>1</b>	
Other Income	639.27	454.61	41%	<b>1</b>	
Total Income	1,633.10	1,263.81	29%	NK I TUSIN	
Operating Expenses	809.25	619.11	31%	T USIN	
Operating Profit	823.85	644.70	28%	NK TUSIN	
Provisions & Contingencies	102.57	91.56	12%	NKIMBUSINI NKIMBUSINI	
Profit before Tax	721.28	553.14	30%	NKINDUSINI NKIMUSINI NKINDUSINI	
Provision for Tax	234.77	179.87	31%	NK INDUSIN	
Profit after Tax	486.51	373.27	30%	NK INDUSIN	

# **Key Financial Indicators**

	Q2FY13	Q2FY12	Q1FY13
Return on Assets	1.56%	1.55%	1.57%
ROE (On average equity)	20.45%	18.81%	20.35%
Cost / Income Ratio	49.43%	49.43%	49.68%
Net Interest Margin	3.25%	3.35%	3.22%
Net NPA	0.29%	0.31%	0.27%
EPS (annualized, Rs. per share)	21.32	16.57	20.20
Net Worth (Rs. in crs) excl Reval Reserve	5,025	4,205	4,766
Book Value (Rs. per share)	106.76	90.23	101.69

### **Well Diversified Loan Book**

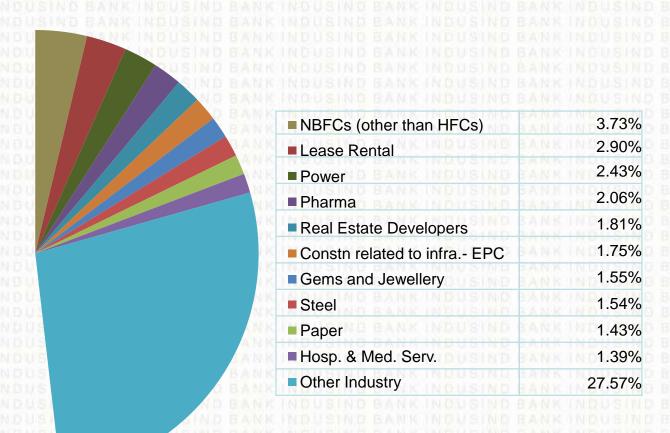


	ISIND BAT	Rs crs)	DUSIND BANK INDU	SIND BANK INDUSIND BAI
Corporate Banking	30 Sep-12		Small Business	KINDUSIND BAI
Large Corporates	10,185	26%	Medium 8%	Comm. Vehicle
Mid size Corporates	5,698	14%	Corporate 15%	Loans 24% BIND BA
Small Corporates	3,110	8%	DUS DUS	Utility Vehicle Loans
Total Advances	18,993	48%	Large Corporate 26%	4% Small CV 5%
			Loan Against	Two Wheeler Loans Equipment 4%
SIND BANK INDU	ISIND BAN	HC IN	Property Credit Card 2% 1%	Financing Car Loans 6% 5%

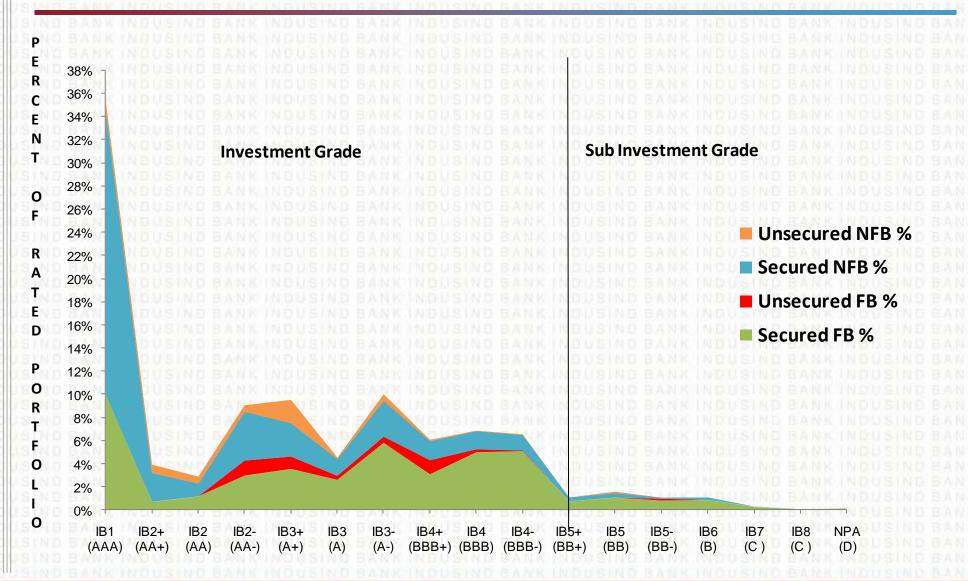
Consumer Finance	30 Sep-12	
Comm. Vehicle Loans	9,552	24%
Utility Vehicle Loans	1,602	4%
Small CV	2,124	5%
Two Wheeler Loans	1,660	4%
Car Loans	1,812	5%
Equipment Financing	2,475	6%
Credit Card	303	1%
Loan Against Property	783	2%
Home, PL, etc	123	NIK I
Total Advances	20,434	52%



# **Diversified Corporate Loan Book**



# **Well Rated Corporate Portfolio**

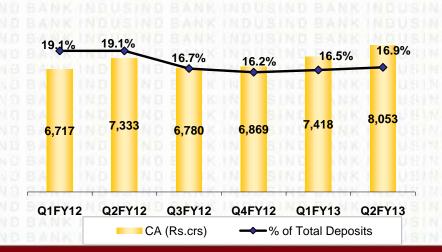


## **Improving CASA profile**

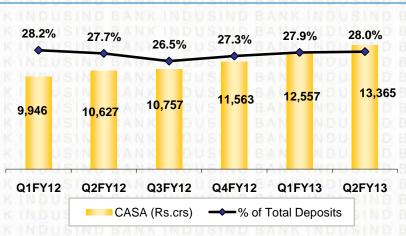
#### **Building CASA traction**

- Expanding branch network
- Some leverage from SA rate advantage
- Focus on target market segments
  - Government business
  - Capital market flows
  - Key Non Resident markets
  - Self employed and Emerging Corporate businesses
- Differentiated Service Propositions

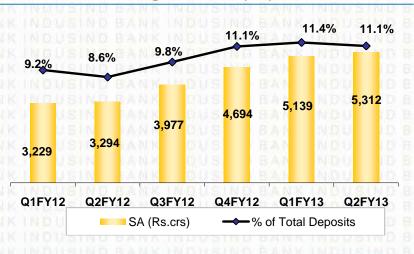
#### **Current Account (CA)**



#### **CASA Uptick**



#### **Savings Account (SA)**





### **Other Income**

	Q2FY13	Q2FY12	Y-o-Y	(%)	Q1FY13	Q-o-Q	!(%)
Core Fee	296.10	211.87	40%	TAN BAN	269.03	10%	
Securities/MM/FX Trading	21.75	23.89	(9%)	ID BAN	49.65	(57%)	•
Others	2.64	3.45	(24%)		0.10	BANKIND BANKIND BANKIND	<b>1</b>
Total	320.49	239.21	34%	<b>↑</b>	318.78	1%	<b>↑</b>

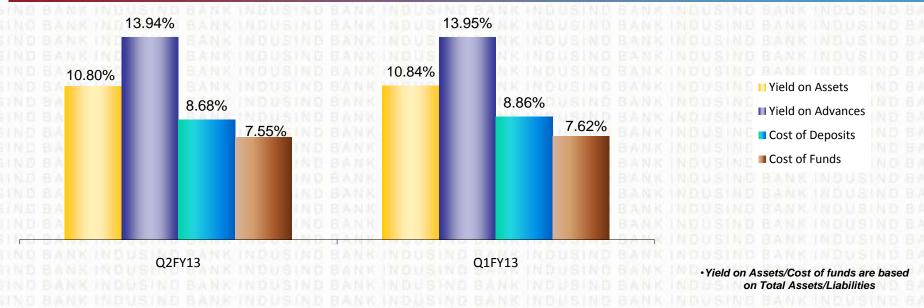
### **Diverse Revenues from Core Fee Income**

(Rs crs)

	Q2FY13	Q2FY12	Y-o-Y(%	%)	Q1FY13	Q-o-Q	(%)
Trade & Remittances	40.28	28.55	41%	<b>1</b>	37.28	8%	<b>1</b>
Foreign Exchange Income	65.84	52.30	26%	BANK BANK	63.38	4%	1 B A
Distribution Fees (Insurance, MF,Credit Card)	67.40	57.08	18%	ANK BANK	56.44	19%	1
General Banking Fees	33.11	26.85	23%	<b>1</b>	29.03	14%	<b>1</b>
Loan Processing fees	56.64	39.13	45%	<b>1</b>	51.72	10%	<b>1</b>
Investment Banking	32.83	7.96	313%	<b>1</b>	31.18	5%	<b>1 1 1 1 1 1 1 1 1 1</b>
Total Core Fee Income	296.10	211.87	40%	<b>^</b>	269.03	10%	<b>^</b>

Growth momentum continues on regular fee flows

### **Yield / Cost Movement**

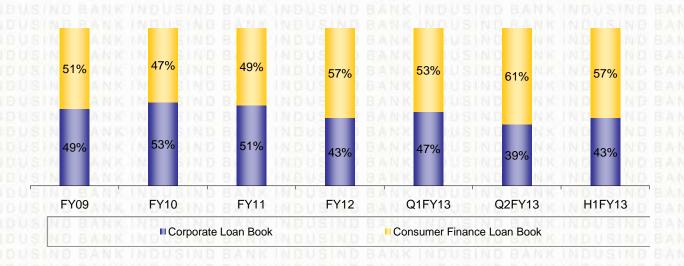


#### **Segment-wise Yield**

		Q2FY13	Q1FY13		
	Outstanding (Rs crs)	Yield (%)	Outstanding (Rs crs)	Yield (%)	
Corporate Bank	18,993	11.84%	18,484	11.78%	
Consumer Finance	20,434	16.11%	18,761	16.34%	
Total	39,427	13.94%	37,245	13.95%	

### **Credit costs**

	FY09	FY10	FY11	FY12	Q1FY13	Q2FY13	H1FY13
Corporate Bank	78.08	85.86	81.99	61.11	21.41	16.22	37.63
Consumer Finance	82.70	75.77	78.34	81.46	23.85	25.87	49.72
Total Credit Costs	160.78	161.63	160.33	142.57	45.26	42.09	87.35
Credit Costs (Basis Points on Advances)	102	79	61	41	12	11	22
PCR	30%	60%	73%	73%	73%	72%	72%



### **Loan Portfolio - Movement in NPA and Restructured Advances**

		Q2FY13			Q1FY13	
	Corporate	Consumer	Total	Corporate	Consumer	Total
Opening Balance	153	212	365	110	237	347
Additions	42	71*	113	51	58**	109
Deductions	9	59*	68	8	83**	91
Gross NPA	186	224	410	153	212	365
Net NPA	51	63	114	36	64	100
% of Gross NPA			1.03%			0.97%
% of Net NPA			0.29%			0.27%
Provision Coverage Ratio (PCR)			72.09%			72.64%
Restructured Advances			0.19%			0.24%

<sup>\*</sup> includes sale to ARC Rs.15 crs



<sup>\*\*</sup> includes sale to ARC Rs. 21 crs

# **NPA Composition – Consumer Finance - Vehicles**

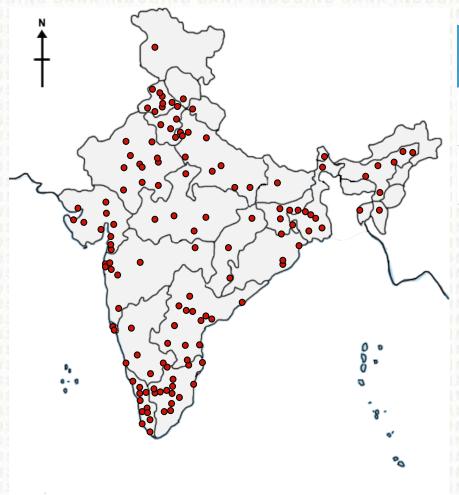
Q2-FY13	Com. Vehicle	Utility	Const. Equip.	Small CV	TW	Cars
Gross NPA	72	14	21	19	57	13
Net NPA	17	2	2	12	24	3
Gross NPA %	0.75%	0.86%	0.84%	0.90%	3.36%	0.71%
Net NPA %	0.17%	0.14%	0.09%	0.56%	1.43%	0.19%

Q1-FY13	Com. Vehicle	Utility	Const. Equip.	Small CV	TW	Cars
Gross NPA	63	13	23	16	56	12
Net NPA	18	2	7	9	23	3
Gross NPA %	0.71%	0.92%	0.99%	0.81%	3.47%	0.76%
Net NPA %	0.20%	0.15%	0.31%	0.45%	1.44%	0.19%

### **CRAR - Basel II**

	30 September-12	30 September-11	
Risk Weighted Assets			
- Credit Risk	40,407	29,828	
- Market Risk	1,035	659	
- Operational Risk	3,443	2,408	
- Total RWA	44,885	32,896	
Tier I Capital Funds	4,457	3,761	
Tier II Capital Funds	822	949	
Total Capital Funds	5,279	4,710	
CRAR	11.76%	14.32%	
Tier I	9.93%	11.43%	
Tier II	1.83%	2.89%	
CRAR (with profit)	12.85%	15.45%	
Tier I	11.02%	12.56%	
Tier II	1.83%	2.89%	

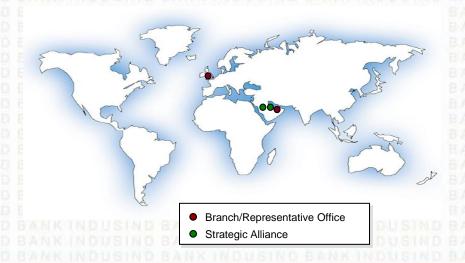
# **Distribution Expansion to Drive Growth**



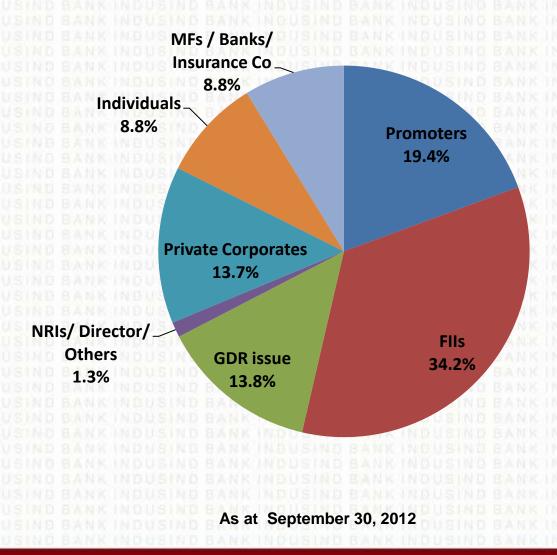
#### **Strengthening Distribution Infrastructure**

As at, end	FY10	FY11	FY12	Sept 30, 2012
Branch Network	210	300	400*	441*
ATMs	497	594	692	796

\*includes 19 specialized branches



# **Shareholding Pattern**



### **ACCOLADES**

# **IBA Banking Technology Awards**

#### 1st Runners-Up

- Best Risk Management & IT Security
- Best Use of Technology in training & e Learning

#### 2nd Runners-Up

- Best Online Bank
- Best use of Business Intelligence
- Best use of Mobility technology in Banking



# Institute for Development and Research in Banking Technology (IDRBT).

-The best bank award among small banks for 'IT for Operational Effectiveness



### **ACCOLADES**

# Sunday Standard Finwiz 2012 - Best Bankers' Awards

Best Private Sector Banker (Category- Medium) Romesh Sobti , MD & CEO, IndusInd Bank Ltd.



Best Indian Banker (Category- Medium) Romesh Sobti, MD & CEO, IndusInd Bank Ltd.



### **ACCOLADES**



CIO Magazine - Top Green IT Enterprise Award 2012



Top 100 CISO (Chief Information Security Officer) Awards 2012



Panasonic Green Globe foundation Award 2012 in the "Business Enterprise Services" (UNEP/TERI/KPMG)



NASSCOM IT User Award 2012 for "Environmental Sustainability" (Frost & Sullivan)



The CII Environmental
Best Practice Award
2012 for the "Most
Innovative Project

