

PAVNA INDUSTRIES LIMITED

CIN-L34109UP1994PLC016359

Registered Office: VIMLANCHAL, HARI NAGAR, ALIGARH, UTTAR PRADESH, 202001, INDIA.
Corporate Address: SUSHAYAT KHURD ALIGARH-AGRA ROAD, NEAR MANGALAYATAN MANDIR,
SASNI, HATHRAS, ALIGARH, UTTAR PRADESH, 204216, INDIA.

Email: cs@pavnagroup.com; Website: www.pavna.in Tel No.: +91-8006409332

August 27, 2026

To, The BSE Limited Dept of Corporate Services Phirozee Jeejeebhoy Towers, Dalal Street, Fort, Mumbai - 400001 (Maharashtra)	To, The National Stock Exchange of India Limited The Listing Department Exchange Plaza, C-1, Block G, Bandra Kurla Complex, Bandra (East), Mumbai- 400051(Maharashtra)
Scrip Code :543915	Symbol: PAVNAIND

ISIN-INE07S101038

Subject: 32nd Annual Report of Pavna Industries Limited.

Ref: Regulations 34(1) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("SEBI LODR Regulations").

Dear Sir/Madam,

Pursuant to Regulations 34(1) of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended, please find enclosed herewith the 32nd Annual Report of the Company for Financial Year 2025-26. The said Annual Report is being sent through electronic mode to the Members whose email addresses are registered with the Company/ MUFG Intime India Private Limited (Formerly Link Intime India Private Limited) - Registrar and Transfer Agent / National Securities Depository Limited and/or Central Depository Services (India) Limited. In addition, pursuant to Regulation 36(1)(b) of the Listing Regulations, a letter is also being sent to the Members whose email addresses are not registered, stating the web-link where the Annual Report is uploaded on website. The Annual Report is also available on the Company's website path <https://www.pavna.in/disclosure-46-annual-report.html>.

You are requested to kindly take the same on record.

Thanking you,

For Pavna Industries Limited

**KANCHAN
GUPTA**

Kanchan Gupta

Company Secretary & Compliance officer

M. No. A64223

Digitally signed by
KANCHAN GUPTA
Date: 2026.08.27 11:23:10
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Encl:As above

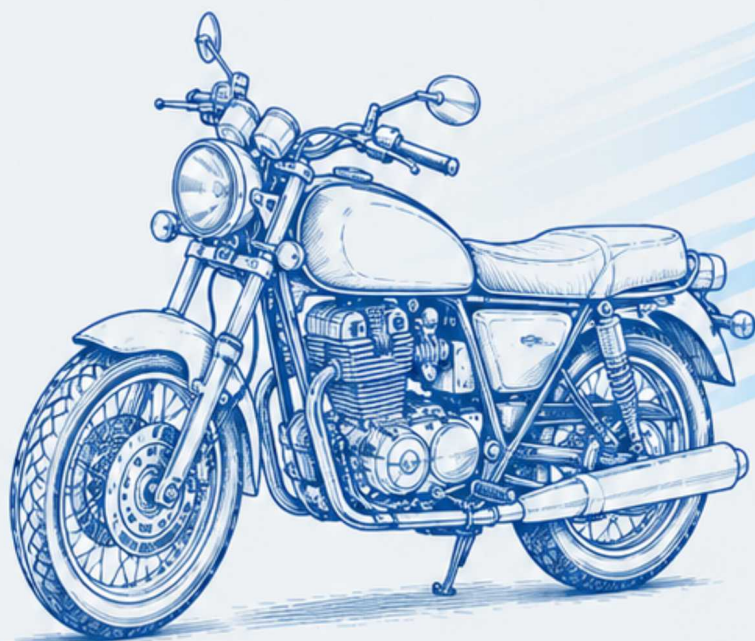
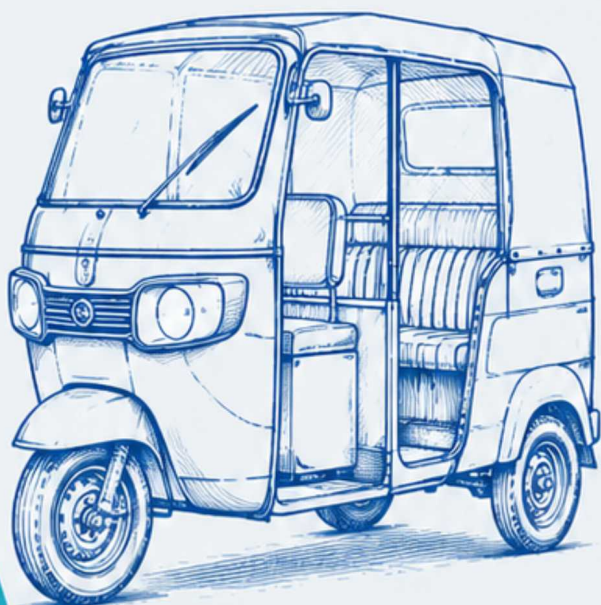


PAVNA INDUSTRIES LIMITED

CIN: L34109UP1994PLC016359

ANNUAL REPORT 2025-26

DRIVEN BY **INNOVATION**.
DELIVERING **EXCELLENCE**.
BUILDING **TOMORROW**.



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ABOUT PAVNA GROUP

Your Company was incorporated as Pavna Locks Private Limited on April 19, 1994 under the Companies Act, 1956 with the Registrar of Companies, Kanpur bearing Registration number 016359. The status of the Company was changed to public limited and the name of our Company was changed to Pavna Locks Limited on November 13, 2000. Further name of the company was changed to Pavna Zadi Security Systems Limited on dated November 17, 2000. and subsequent name of the company was changed to Pavna Industries Limited on dated May 21, 2019.

PAVNA is engaged in manufacturing of wide range of automotive components for reputed Original Equipment Manufacturers (OEMs) as per their requirements primarily catering to various vehicle segments, including, passenger vehicles, two-wheelers, three-wheelers, heavy and light commercial vehicles and off-road vehicles. Our Company has a varied client base and PAVNA is committed to continuing to diversify our product offerings, customer base and geographical footprint, thereby minimizing our exposure to individual geographies and industry sectors. The Company along with its subsidiaries has a diversified product portfolio, which consists of high-quality reliable parts such as Ignition Switches, Fuel Tank Caps, Latches, Auto Locks, Handles, Switches, Oil Pump, Carburettor, Throttle Body, Fuel Cocks, Injection System, Casting Components etc. PAVNA also provide aftermarket sales and services. Aftermarket products include products manufactured by us such as filters, clutch plates, bearings, wiper blades and brake shoes.

PAVNA has ultra-modern manufacturing plants in India, located in Aligarh (Uttar Pradesh), Aurangabad (Maharashtra), and Pantnagar (Uttarakhand). Facilities are located in key auto-clusters and some of the facilities are in close proximity to the plants of our OEM customers. The proximity of facilities to the plants of OEM customers also facilitates greater interaction with customers, thereby enabling to respond to their requirements in a timely manner. The facilities have been laid out to match best plant engineering standards as they are busy producing automotive products in large quantities as per our customer's exacting standards. Our units are ISO 9001:2015, ISO 14001:2015, OHSA 18001:2007 and IATF 16949:2016 certified.

PAVNA undertake research and development with a focus on technologically advanced products, innovation, enhancing our products portfolio, improving the quality of our products and our manufacturing processes both independently and through cooperation with our customers. Research and development capabilities are a result of a combination of the technological knowledge of joint venture partners and technical collaborators, and those that internally developed. The Company has entered into joint ventures and technical collaboration with Sunwirl Moto Industrial Co.

At PAVNA, we focus on Quality & Customer centric components, catering to Automotive Market. With a unique motto to make users 'Secure, Fast & Better' we are committed to empower the lives of our employees to live better, increase their efficiency, and promote manufacturing of innovative products and solutions. Over the years, we have experienced a steady growth in our business in terms of product portfolio, manufacturing plants, clients we serve, and various other aspects that set us apart in the industry.

As the most experienced automotive part solutions company in South Asia, PAVNA GROUP, enjoys a history of around 50 years of innovation, technology, manufacturing and market leadership. Today, PAVNA GROUP is a full-capability provider of high-quality reliable parts such as Ignition Switches, Fuel Tank Caps, Latches, Auto Locks, Handles, Switches, Oil Pump, Carburettor, Throttle Body, Fuel Cocks, Injection System, Casting Components and other automotive parts solutions for automobiles, serving automobile, agricultural and other application. We are a large-scale, multi-product and advanced auto component manufacturer, driven by new products and technology.





Amongst leading manufacturers of **Automotive Components** for two & three wheeler industry

- Incorporated in 1971 by **Mr. Pawan Jain**
- About five decades of experience in Auto Components manufacturing for well-known OEMs



Diversified Portfolio

- Switches, Fuel Tank Caps, Latches, Auto Locks, Handles, Bar Switches, Chain Tensioners, Carburettor, Throttle Body, Fuel Cocks, Oil Pump
- Developing components for drones.



Ultra-Modern Manufacturing Facilities

- Five facilities at three locations Aligarh (Uttar Pradesh), Pantnagar (Uttarakhand) & Hosur (upcoming facility)



Technical Alliance & Collaborations

- Indo-Taiwan Joint Venture between Pavna Industries and Sunworld Moto Industrial Co. Ltd.
- Technical Alliance with Farma.
- JV with Taiwan based SmartChip Microelectronic Corporation (SMC)



Domestic and Export presence

- Strong demand for products across key markets in India
- Exports to Italy, Sri Lanka, Indonesia, Sudan, Taiwan, Nepal and Bangladesh



Mr. Pawan Jain

OUR INSPIRATION MR. PAWAN JAIN - THE FOUNDER

“Change, Hardest At Beginning, Best At The End.” - Pawan Jain

PAVNA

means ‘to
achieve something, you desire for’

A visionary, who thinks about the future in a creative and imaginative way, a person who is avant-garde, whose vision came true in the process for autonomous venture resulting in Pavna Group of Industries. Mr. Pawan Jain, our patron, moulded and shaped bricks & walls and laid the foundation of Pavna Group of Industries with his dedication, devotion and hard work. He planted a sapling “Pavna Group” on 13th April, 1971 with titular resources available. He designed, developed & engineered die-casting machine by himself. Management Guru, Mr. Pawan Jain, an exemplary personality, epitome of courage and honesty, man of relations and a visionary, who tended the sapling with his blood and sweat.

In order to save a meagre amount, he used to stride for miles bare foot to receive and deliver orders, to organize everything logically and comprehensively. He got his first break by Bajaj, first OEM buyer of Pavna. He designed Fuel cock for BAJAJ at the best quality to seal the deal & then it became USP of Pavna Group to give best quality product.

Being a successful industrialist was not all, his deep-rooted love for his city, ALIGARH, and lack of quality education in the city prompted him to do something in the field of education. Thus, he entrenched in the city, four Educational institutions - Delhi Public School, Aligarh | Civil Lines | Hathras and PAVNA International, with world class education system and international curriculum respectively.

Despite of flourishing in the course of industries and education, he was inspired by the path & preachings of his father - Pt. Kailash Chandra Ji. He inculcated spiritual beliefs in him. To disseminate the same, he built Teerthdham Mangalayatan, with Aadinath Vidyaniketan to give Moral & Spiritual knowledge to young students. In spite of the ailment, he stood strong throughout. The man with iron & golden heart lived his whole life full of energy and enthusiasm. His devotion blazing his trails towards spiritual & inner peace, Sh. Pawan Jain was a legend who instills in each one's heart and mind to **DREAM AND ACHIEVE BIG, COME WHAT MAY!**

**SWAPNIL JAIN**

MESSAGE FROM THE DESK OF MANAGING DIRECTOR

*“Investing Today,
Transforming for Tomorrow”*



**The Journey Towards
Greater Heights**

Dear Shareholders, Members of the Board, and all stakeholders of Pavna Industries Limited,

It gives me immense pleasure to address you and share with you the performance, challenges, and strategic direction of the Company.

The last financial year was undoubtedly a **tough and challenging year for the Company**. At the same time, it was also a year of transformation and important strategic investments. The global automotive industry is going through a significant transition, driven by changing technologies, electrification, electronics, evolving customer expectations, and increasing competition. As a Company operating within this ecosystem, we recognise that we must continuously evolve and prepare ourselves for the opportunities that lie ahead.

During FY 2024-25 to FY 2025-26, on a consolidated basis, **Pavna Industries' revenue declined from ₹310.02 crore to ₹299.55 crore**, representing a decline of approximately **3.3%**. Our **Profit After Tax declined from ₹8.04 crore to ₹5.29 crore**, a reduction of approximately **34.2%**.

I would like to give our shareholders some perspective on these numbers.

The primary reason for the decline in revenue was the **closure of our casting business**. While this decision had an impact on our topline in the short term, it was taken keeping in mind the long-term strategic direction of the Company. We believe that focusing our resources on businesses with stronger growth potential and better strategic alignment will create greater value over time.

The decline in PAT was also influenced by a conscious decision taken by the Company to **invest in people and capabilities**. During the year, we strengthened our senior management team across **R&D, Business Development, and Engineering**. These investments have impacted our margins in the short term, but they are essential for building a stronger and more technology-driven organisation and, importantly, for expanding our **proprietary business**.

We believe that sustainable growth cannot be achieved simply by increasing volumes. It requires investment in technology, innovation, engineering capabilities, customer relationships, and strong leadership. The investments we have made during the year are therefore an important part of our long-term growth strategy.

Another important milestone was the establishment of our **R&D Centre in Noida**, through which we have started exploring opportunities in the field of electronics. Electronics is becoming an increasingly important part of the automotive ecosystem, and we believe this area can provide significant opportunities for Pavna in the years ahead.

We have also made substantial progress on our **Hosur plant**. Construction of the facility has commenced, and we expect the plant to be completed and operational in **Q3 of FY 2026-27**. This facility will further enhance our manufacturing capabilities and position us to cater to future customer requirements.

In addition, we have developed a **small setup in Pantnagar** and have moved our warehousing operations from rented premises to **our own premises**. This is an important step towards improving operational efficiency and strengthening our asset base.

Another significant development has been our **Joint Venture with SMC Microchip, a Taiwan-based company**. This JV will focus on future technologies in the field of **electronic locks**. We see this partnership as an important step towards bringing new technology and capabilities into our business and creating opportunities beyond our traditional product portfolio.

At the same time, we are seeing encouraging developments in our **engine component vertical**. During the year, we have started supplies to leading customers including **TVS, Bajaj, Hero Moto and others**. The growth of this vertical is a positive indication of the capabilities we have built and the confidence that our customers are placing in Pavna.

While the financial numbers of the year may not fully reflect the efforts and investments made during this period, I would like to emphasise that **Pavna is preparing itself for the next phase of growth**.

There are several more initiatives in the pipeline aimed at strengthening the Company's core business, expanding our technological capabilities, improving our customer base, and creating new avenues for growth. We will share these developments with our stakeholders as and when they begin to materialise.

To our shareholders, I would like to make one assurance: the current dip in EBITDA and PAT margins is, in large measure, a result of the investments we are making today to build the Company for tomorrow. We remain firmly committed to our growth strategy, and we believe that the benefits of these investments will become increasingly visible in the near future.

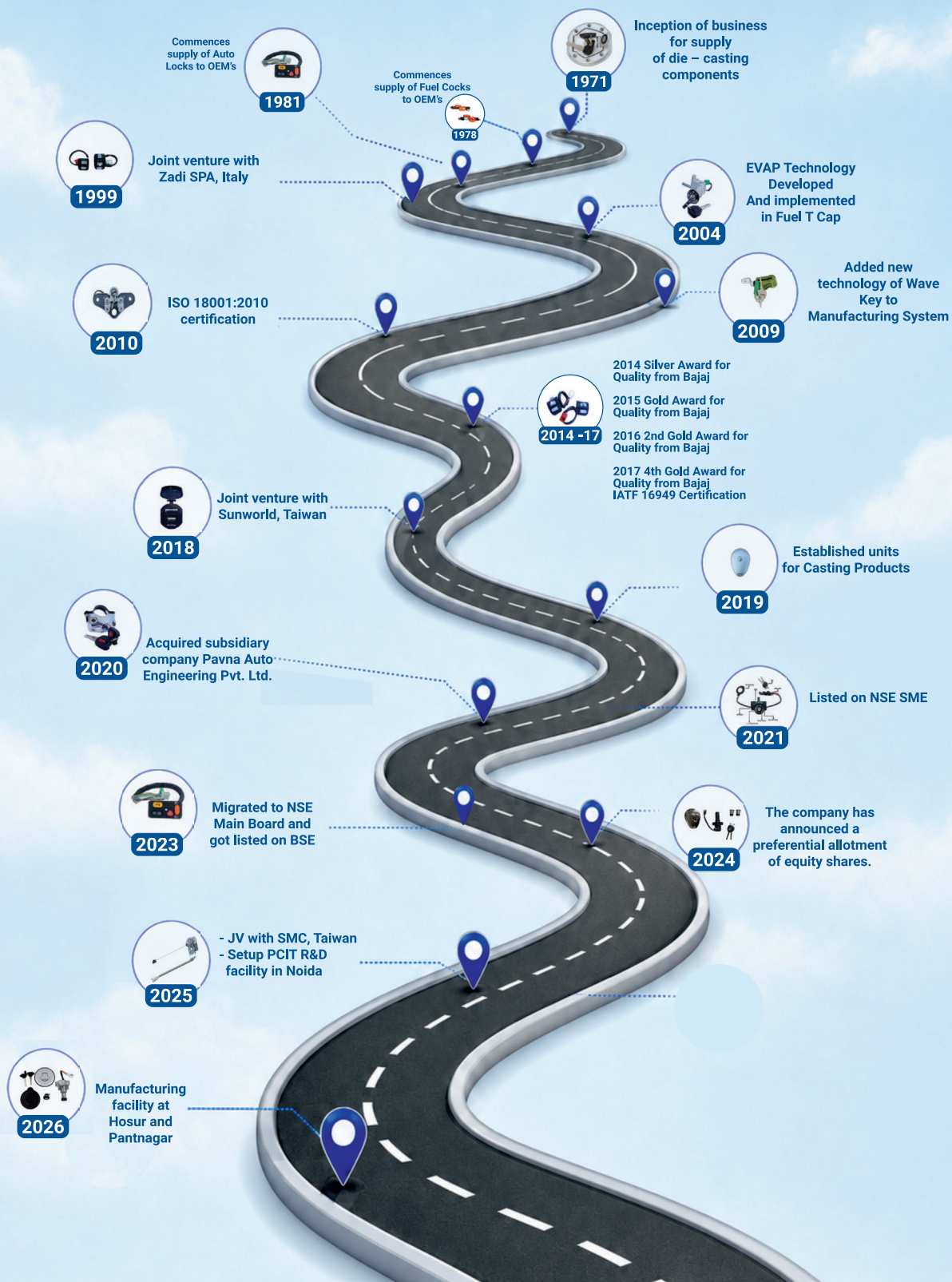
We are focused on building a stronger, more diversified, technology-oriented and sustainable organisation. While the journey may have its challenges, we are confident about the opportunities ahead and remain committed to creating long-term value for all our stakeholders.

Finally, I would like to sincerely thank our **shareholders, customers, employees, business partners, and the Board of Directors** for their continued support and confidence in Pavna.

Thank you for trusting Pavna. We value your confidence, and we look forward to a stronger and more successful future together.

Thank you!
Swapnil Jain
Managing Director

JOURNEY So Far



FACTORS DRIVING COMPANY'S GROWTH



OUR VISION

Build entrepreneurial organizations, making difference to society through creation of value



OUR MISSION

To retain and reinforce our position as leading Indian manufacturer of automotive genuine spare parts, to meet aspirations of customers in domestic and export markets

CORE VALUES & BELIEFS



Non Violence



Social Responsibility



Learning & Inner Excellence



Humanity



Respect for Individual



Teamwork & Relationship



Entrepreneurship



Delivering Promise



KEY Strengths

Our success is attributed to teamwork, continuous R&D and commitment of every member of Company



Best 'Speed to Market'
in Industry



Cost efficiency



Global scale
of operations



Updated
technology



Product range and expansion
lend scalability to operations



High Quality, motivated
Human Resources



Comprehensive CAD/CAM and
product development capability

DIVERSE Product Offerings..

Steering cum Ignition Switches



For 2 Wheeler



For 3 Wheeler



For 4 Wheeler



Steering cum
Ignition Switch
assembly with
Bracket



Penta Lock

Fuel Tank Caps



For 2 Wheeler



For 3 Wheeler



For LCV



For Tractor

Fuel Cocks & Pumps



Manual Fuel Cock



Auto/ Vacuum
fuel cock

Engine Components



Auto decompression
unit (ADU)



Oil Pump



Chain Tensioner

Casting Components



Bag Hook



Assy Balancer
IdlerHolder



Cap Strainer



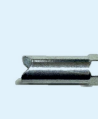
Cover Comp
Centrifugal
Oil Filter



Clutch & Brake
Lever with Bracket



Small Nut



Big Nut

DIVERSE Product Offerings..

Switches



12V Power Socket



Reverse Break
for 3 Wheeler



Hazard Warning
Switch for 3 Wheeler



Head Lamp
Leveling Switch
for 4 Wheeler



USB Mobile
Charger



Handle Bar Switch
for 3 Wheeler



USB Mobile Charger
for 3 Wheeler



LH/RH Handle Bar
Switch for 2 Wheeler

Handle and Latches



Outer Handle
for LCV 4
Wheeler



Window
Regulator
Handle



Seat Latch



Door Handle



Seat Latch



Front Rear Flap
Latch



Back Door
Latch



Iron Door
Latch

Automotive Electrical Products



Steering cum
Ignition Lock
Assembly



Ignition Switch



Handle Bar
Switch LH & RH



Lever Assembly
LH & RH

Accessories



Wheel Lock



Helmet Lock



Disc Lock



Cable Lock



Horns



Wire Harness

STATE OF ART Manufacturing Facilities



Total 5 units at 3 different locations

- Aligarh, Hosur and Pantnagar.
- Warehouses located at Chhatrapati Sambhajinagar.



Total capacity

- Switches:- 15 lacs p.a
- Lock sets :- 30 lacs p.a
- Other locks -24 lacs p.a
- Engine components:- 60 lacs p.a



MARQUEE Clients

2 WHEELERS



3 WHEELERS



4 WHEELERS



AGRICULTURE & OFFROAD VEHICLE



Trusted by
Leading Brands



Long Standing
Partnerships



Delivering Excellence
Everyday



Driven by Quality
& Innovation

EXPERIENCED and Professional Management...



Mr. Swapnil Jain

(Managing Director)

- More than two decades of experience in strategy and business development, also responsible for Pavna's growth
- He has established Pavna Sports Pvt. Ltd., which is well equipped to groom sportsmen
- General Secretary of Shri Adinath-kundkund-kahan Digamber Jain Trust and promoted Teerthdham Mangalayatan
- Chairman of Pavna International School



Mrs. Priya Jain

(Executive Director)

- More than nine (9) years of experience in the automotive industry, associated with the Company since April 1, 2020
- Responsible for quality control & compliance, human resource management, and manufacturing operations across the Company and its subsidiaries
- Holds a Bachelor's degree in Technology (Computer Science and Engineering) from Mangalayatan University, Aligarh
- Pro-Vice Chairperson (PVC) of Delhi Public School Civil Lines, Aligarh and Pavna School Aligarh, Hathras



Mr. Ravindra J. Pise

(Group CEO)

- More than 45+ years of experience
- Ex. Vice President at Bajaj Auto, Pune. Key person in establishing motorcycle plants of Bajaj Auto and pioneer of motorcycle activities
- Working on 3 F principal, Fair, Firm & Friendly with all teams including vendor partners & customer partners



Mrs. Palak Jain

(Chief Financial Officer)

- Qualified MBA with 3 years of experience
- Extensive experience in fields like - Corporate Finance & Accounts, Financial Planning & analysis, and Business Strategy



Mr. Dilip Naik

(Chief Technical officer)

- Over 32 years of experience in the auto components industry
- Ex-VP and Dy. COO at Sandhar Technology Ltd; led R&D, product engineering, and technical collaborations
- Known for expertise in automotive product lines and strong relationships with leading OEMs

EXPERIENCED and Professional Management...



Mr. Vijay Sharma

CEO, South Division

- Over 30 years of experience in the automotive Lock Segment
- Other than Pavna associated with organisations like:
 - Sandhar Technologies Ltd.
 - Fiem Industries Ltd.



Mr. Soumya Sinha

(Deputy CEO, Export Business)

- Over 20 years of experience in International Business, Cross Border Partnership and Strategic Growth.
- Other than Pavna associated with organisations like:
 - Spark Minda
 - Hella Kgaa, Mks Inc.



Mr. Harjit Singh

Head Electronics

- Over 30 years of experience
- 8 years of experience in automotive Domain
- Other than Pavna associated with organisations like
 - Minda Corporation Ltd.
 - Sandhar Technologies Ltd.
 - Capital Power Systems Ltd.



Mr. Alok Kr. Sharma

(Deputy General Manager)

- 23+ years of total experience with over 20 years of experience in Production, Planning, and Control
- Qualification consists of Diploma in Mechanical Engineering
- Worked with organizations like Moserbaer, Sandhar, Talbros Components, Motherson Sumi before associating with Pavna



Mrs. Kanchan Gupta

Company Secretary & Compliance Officer.

- Qualified Company Secretary and MBA in Finance with more than 7 years of experience
- Having experience in field of Secretarial and Listing Compliances of Companies Act, 2013 and SEBI Regulations and maintains Statutory records of Company as per required Laws



Mr. Ramesh Ghai

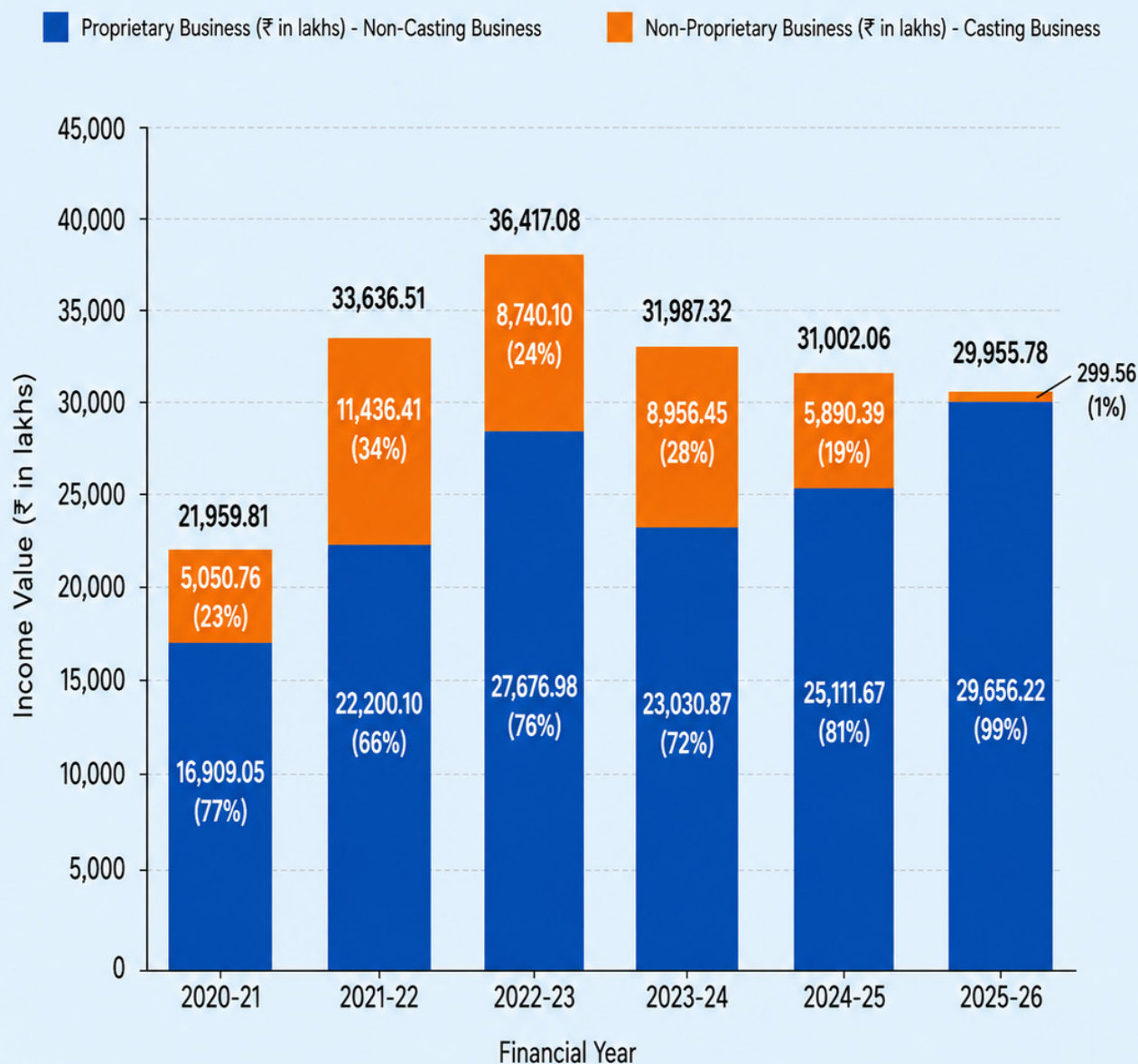
(Head Automation)

- 23+ years of experience across Automotive & FMCG sectors
- Previously associated with Spark Minda, Kangaroo Industries, SAGE Metals & Gulati Auto
- Expertise in Manufacturing Engineering, Automation, Tooling & Operations
- Strong track record in greenfield projects and Capex optimization
- B.Tech (Mechanical) and MBA (Finance), IIT Patna

Fy26 FINANCIAL Highlights

Particulars (Rs. Cr.)	Fy26	Fy25	Y-o-Y (%)
Revenue from Operations	297.04	308.24	
Other Income	2.51	1.78	
Total Income	299.56	310.02	(3.37%)
Total Raw Materials	191.60	200.91	
Employee Cost	27.07	32.35	
Other Expenses	49.67	41.93	
Total Expenditure	268.34	275.19	(2.49%)
EBITDA	31.22	34.83	(10.37%)
EBITDA Margin %	10.51	11.30	
Depreciation	14.32	13.05	
Finance Cost	6.40	10.64	
Extraordinary Items	2.58	0.00	
Profit Before Tax	7.92	11.16	(29.01%)
Tax	2.54	3.11	
Share of Profit / (Loss of Associate)	(0.09)	0.00	
PAT	5.29	8.04	(34.18%)
PAT Margin %	1.78%	2.61%	(83 bps)

Total Income: Proprietary vs Non-Proprietary Business (Last 6 Years)



PAVNA INDUSTRIES LIMITED

(CIN-L34109UP1994PLC016359)

CORPORATE INFORMATION

Board of Director	
Mrs. Asha Jain	Chairperson & Executive Director
Mr. Swapnil Jain	Managing Director (Executive Director)
Mrs. Priya Jain	Executive Director
Mr. Achyutanand Ramchandra Mishra	Non-Executive Independent Director
Mrs. Priyanka Moondra Rath	Non-Executive Independent Director
Mr. Dhruv Jain	Non-Executive Independent Director
Mrs. Himani Bhootra	Non-Executive Independent Director
Mr. Paras Shrikant Parekh	Non-Executive Independent Director
Mr. Sanjay Kumar Jain	Non-Executive Non-Independent Director
Key Managerial Personnel	
Mr. Ravindra Jagannathrao Pise	Chief Executive Officer
Mrs. Palak Jain	Chief Financial Officer
Mr. Arun Khanna	General Manager
Mr. Alok Kumar Sharma	Deputy General Manager
Mrs. Kanchan Gupta	Company Secretary & Compliance Officer
Statutory Auditor	Internal Auditor
Arun Varshney and Associates Chartered Accountants Aligarh, Uttar Pradesh	Suri & Sudhir Chartered Accountants New Delhi
Secretarial Auditor	Bankers
D. Sagar & Associates Practicing Company Secretary Chhatrapati Sambhajinagar, Maharashtra	HDFC Bank ICICI Bank
Registered Office	Corporate Office
Vimlanchal, Hari Nagar Aligarh, Uttar Pradesh, 202001	Sushayat Khurd Aligarh-Agra Road, Near Mangalayatan Mandir, Sasni, Hathras, Aligarh, Uttar Pradesh, India, 204216, India
Subsidiaries	Associates
Pavna Auto Engineering Private Limited Swapnil Switches Private Limited Pavna Marketing Private Limited Pavna Sunworld Autotech Private Limited	Pavna Foundation
Registrar and Transfer Agent	Listed Stock Exchanges
MUFG INTIME INDIA PRIVATE LIMITED, (Formerly Link Intime India Private Limited) C-101, 1 Floor, 247 Park, L.B.S. Marg, Vikhroli (West), Mumbai, Maharashtra, India, 400083 Tel: +91 18001020878 Fax No.: +91 22 4918 6767 Email: mumbai@in.mpms.mufg.com Website: https://in.mpms.mufg.com/	National Stock Exchange of India Limited (NSE) Bombay Stock Exchange (BSE)
Investor Grievance	NSE Symbol & BSE Scrip Code
cs@pavnagroup.com 91-8006409332	Symbol- PAVNAIND Scrip Code- 543915
ISIN: INE07S101020 (Equity Upto 31.8.2025) ISIN: INE07S101038 (Equity) (W.e.f 01.09.2025) ISIN: INE07S113017 (Warrants)	

pavna

Pavna Group Of Industries



MANUFACTURING UNITS



Unit 2

Operated by

Pavna Industries Limited (PIL)
Hosur, Tamil Nadu (Plot No.107 and 108)
At SIPCOT Industrial Park, Shoolagiri
(Future Mobility Park)
District - Krishnagiri.



Unit 3

Operated by

Pavna Industries Ltd.
9KM Delhi Road, Bhankri, G.T. Road,
Bhankari,
Aligarh - 202001



Unit 4

Operated by

Pavna Industries Ltd.
Khasra No. 29, Chauwail, Lane
Bhankhari Khas,
Bhankari,
Aligarh -202001



Unit 5

Operated by

Pavna Industries Limited (PIL)
(Nauhati Village, Agra Road,
Madrak, Aligarh- 202001)



Unit 6

Operated by

Pavna Industries Limited (PIL)
Plot No 13B, Sector -5,
IIE, SIDCUL, District - U.S.Nagar,
Pantnagar - 263153



Unit 7

Operated by

Pavna Sunworld Autotech Private
Limited (PSAP)
(Nauhati Village, Agra Road,
Madrak, Aligarh- 202001)



WAREHOUSES



Warehouse 1

Operated by

Pavna Marketing Private Limited (PMP)
(Nauhati Village, Agra Road,
Madrak, Aligarh- 202001)



Warehouse 2

Operated by

Pavna Auto Engineering Private
Limited (PAEP)
Gutno-09, patoda-gevrai tanda road,
Gangapur nehari,near ellora seeds
Chhatrapati sambhaji nagar - 431136.
Maharashtra, india.



Warehouse 3

Operated by

Pavna Industries Limited (PIL)
Gutno-09, patoda-gevrai tanda road,
Gangapur nehari,near ellora seeds
Chhatrapati sambhaji nagar - 431136.
Maharashtra, india.



Warehouse 5

Operated by

Swapnil Switches Private Limited
(Nauhati Village, Agra Road,
Madrak, Aligarh- 202001)



Multiple Locations



Modern Infrastructure



Operational Excellence



Driving Growth Together

COMPANY Structure



DIRECTORS' REPORT

To,

The Members,

Your Directors are pleased to present 32nd Annual Report on the business and operations of the Company along with Audited Financial Statements (Standalone and Consolidated) and the Auditor's Report thereon for the financial year ended on **March 31st, 2026**.

1. FINANCIAL RESULTS

Financial Performance of the Company for the financial year ended on 31st March, 2026 is summarized below:

(Rs. In Lakh)

Particulars	Standalone		Consolidated	
	2025-26	2024-25	2025-26	2024-25
Revenue from Operations	28,388.50	29,779.60	29,704.34	30,823.69
Less: Total expenditure	26,122.23	26,756.74	26,834.00	27,518.45
Operating profit	2,266.27	3,022.86	2,870.34	3,305.24
Add: Other Income	259.02	149.57	251.44	178.37
Profit before interest, foreign exchange, depreciation, amortization, exceptional item and tax	2,525.29	3,172.43	3,121.78	3,483.61
Less: Finance cost	541.20	935.20	639.68	1,063.50
Profit before depreciation, amortization, exceptional item, foreign exchange and tax	1,984.09	2,237.23	2,482.10	2,420.11
Less: Depreciation, amortization and product development/ engineering Expenses	1,235.86	1,151.35	1,432.23	1,304.54
Profit/(loss) before exceptional items and tax	748.23	1,085.88	1,049.87	1,115.57
Exceptional Items - loss (net)	248.86	-	266.96	-
Profit / (loss) before Tax	499.37	1,085.88	782.91	1,115.57
Less: Tax expenses / (credit) (net)	154.03	279.69	253.70	311.29
Profit / (loss) after Tax	345.35	806.19	529.21	804.28
Attributable to:				
- Shareholders of the Company	-	-	452.48	730.54
- Non-controlling interest	-	-	71.78	63.46
Earning Per Equity Share	0.25	6.46	0.33	5.91

(Note-Figures are in lakhs so decimal part is in approx.)

2. OPERATIONAL PERFORMANCE

Standalone Operational Performance

During the review, the Company has generated revenue from operation Rs. 28,388.50 lakh in the current financial year while revenue from operation was of Rs. 29,779.60 lakh from FY 2024-25.

The Company has booked Net Profit after tax of Rs. 345.35 lakh in the current financial year while Net profit after tax was of Rs. 806.19 lakh from FY 24-25.

Subsidiary Operational Performance

The Company has four subsidiaries. Performance of the subsidiaries have revenue as well as operational expenses and EBITDA as per below table shows-

(Rs. In Lakh)

S. No.	Particulars	Financial Year	Revenue	Operational Exp.	EBITDA
1	Swapnil Switches Private Limited	2024-25	201.03	236.46	(35.43)
		2025-26	247.69	274.34	(26.65)
2	Pavna Auto Engineering Private Limited	2024-25	1,752.79	1,679.24	73.55
		2025-26	1,533.95	1,451.61	82.34
3	Pavna Sunworld Autotech Private Limited	2024-25	164.53	136.86	27.67
		2025-26	881.62	797.03	84.59
4	Pavna Marketing Private Limited	2024-25	3,920.69	3,704.10	216.59
		2025-26	4,820.99	4,357.20	463.79
5	Pavna SMC Private Limited	2024-25	-	-	-
	(Newly Incorporated on 05.11.2025)	2025-26	-	-	-
6	Pavna Foundation	2024-25	-	-	-
	(Newly Incorporated on 17.04.2025)	2025-26	36.36	59.89	(23.54)

Consolidated Operational Performance

During the financial year under review, consolidated revenue from operations for the financial year ended as on March 31, 2026 is Rs. 29,704.34 lakhs, while last financial year operational revenue was Rs. 30823.69 lakh. The Company has booked Net Profit after tax

of Rs. 529.21 Lakh while last financial year Net profit after tax was Rs. 804.28 lakh.

3. DIVIDEND

During the Financial Year, the Company has not declared any dividend.

4. RESERVE & SURPLUS

The Company has transferred net profit of Rs. 529.21 lakh to the reserve and Surplus during the financial year.

5. SHARE CAPITAL

(a) Authorised Share Capital

Authorised Share Capital of the Company at the beginning of the financial year stands at Rs. 3,000 Lakhs and at the end of the Financial Year stands at Rs. 3,000 Lakhs.

On 3rd August, 2025, Shareholders passed an Ordinary Resolution through Postal Ballot by Remote e-voting resulting in the alteration in the Authorised Share Capital of the Company. So, the Authorized Share Capital of the Company is Rs. 30,00,00,000/- (Rupees Thirty Crore Only) divided into 30,00,00,000 (Thirty crore) Equity Shares of face value of Rs. 1/- (Rupees One Only)

(b) Paid-Up Share Capital

The Paid Share Capital of the Company at the beginning of the Financial Year stands at Rs. Rs.1,395.30 Lakhs consisting of 1,39,53,000

So, the Paid-Up Share Capital of the Company is Rs. 13,95,30,000/- (Rupees Thirteen Crore Ninety-Five lacs Thirty Thousand Only) divided into 13,95,30,000 (Rupees Thirteen Crore Ninety-Five lacs Thirty Thousand) Equity Shares of face value of Rs. 1/- (Rupees One Only) after 1st September, 2025 (Record date for Split).

Type of Capital	Pre-Sub Division			Post Sub-Division		
	No. of Equity Shares	Face Value per Share (INR)	Total Share Capital (INR)	No. of Equity Shares	Face Value per Share (INR)	Total Share Capital (INR)
Authorised share capital	3,00,00,000	10	30,00,00,000	30,00,00,000	1	30,00,00,000
Paid-up Share Capital	1,39,53,000	10	13,95,30,000	13,95,30,000	1	13,95,30,000

6. FUND RAISING

The Shareholders of the Company passed Special Resolution on October 23, 2024 in their Extra-Ordinary General Meeting approving the Fund raising through

equity shares of Rs.10/-each and at the end of the Financial Year, the Paid-Up Share Capital stands at Rs.1,395.30 Lakhs only consisting of 13,95,30,000 equity shares of Rs.1/-each

During the financial year 2024-25, the company issued 23,77,000 (Twenty three lakhs Seventy seven thousand) on preferential basis to the persons belonging to "Non Promoter, Public category". Out of above issue, 17,72,200 (Seventeen lakhs Seventy two thousand two hundred) equity shares of having face value of Rs.10/- each, at an issue price of Rs. 505/- per equity share (including a premium of Rs. 495/- per share) were subscribed, paid and allotted to shareholders.

On 3rd August, 2025, the shareholders approved Sub-division/ Split of equity shares of the Company, such that 1 (One) Equity Share of Face Value Rs. 10/- (Rupees Ten Only) each fully paid up, be Sub-divided / Split into 10 (Ten) Equity Shares having face value of Re. 1/- (Rupee One Only) each fully paid up by passing ordinary resolution through Postal Ballot via remote e-voting.

Preferential Issue of Equity Shares to Non Promoter , Public Category and Warrants to Promoter/Promoters Group category.

During the financial year 2024-25, the company issued 23,77,000 (Twenty

three lakhs Seventy seven thousand) on preferential basis to the persons belonging to “Non Promoter, Public category”. Out of above issue, 17,72,200 (Seventeen lakhs Seventy two thousand two hundred) equity shares of having face value of Rs.10/- each, at an issue price of Rs. 505/- per equity share (including a premium of Rs. 495/- per share) were subscribed, paid and allotted to shareholders. The Company received a total of Rs.89,49,61,000/- (Rupees Eighty Nine Crores Forty Nine Lakhs Sixty one thousand only).

During the financial year 2024-25, the Company issued 40,00,000 (Forty lakh) fully convertible warrants (“Warrants”) on a preferential basis to persons belonging to the Promoter/Promoter Group, in accordance with the provisions of Chapter V of the SEBI (Issue of Capital and Disclosure Requirements) Regulations. Each Warrant entitles the holder to subscribe to one equity share of face value ₹10/- at an issue price of ₹505/- per equity share.

The Warrants were issued at ₹505/- per equity share, with 25% of the issue price (i.e., ₹126.25/- per Warrant) payable on application. The Company received a total of ₹30,30,00,000/- (Rupees Thirty Crores and Thirty Lakhs only) against the subscription of 24,00,000 (Twenty-four lakh) Warrants by the Promoter/Promoter Group, and these Warrants were duly allotted by the Company. Each of these Warrants carried the right to be converted into one equity share upon payment of the balance 75% of the issue price at the time of conversion. Since, the Company has not received the balance 75% consideration from the warrant holders within the stipulated timeline, accordingly, the outstanding warrants have lapsed upon expiry of the exercise period, i.e., on July 28, 2026. Consequently, with effect from July 29, 2026, the upfront subscription amount received at the time of allotment, being 25% of the issue price, amounting to ₹30,30,00,000/- (₹30.30 Crore) stands

forfeited, in line with Regulation 169(3) of Chapter V of the SEBI ICDR Regulations.

Note: - Pursuant to the directive issued by the National Stock Exchange of India Limited (NSE) during the process of the Preferential Issue of Equity Shares, the Company hereby confirms and undertakes that:

“The proceeds raised through the Preferential Issue of Equity Shares have been utilized solely for the purposes and objects as stated in the offer documents and there has been no deviation or variation in the use of funds.”

This undertaking is being provided in compliance with the said directive and forms part of the disclosures in the Annual Report for the financial year ended March 31, 2026.

The Object of Preferential Issue:

The proceeds of the Preferential Issue will be utilized for any one or in combination with any one or more of the purposes such as:

1. Issue Related Expenses
 2. Working Capital Requirements
 3. General Corporate Purposes
 4. Strategic Acquisitions
- **Disclosure regarding issues of equity shares without differential rights:**
The Company has not made any issue of equity shares without differential rights during the period under review.
 - **Disclosure regarding issues of equity shares with differential rights:**
The Company has not issued any equity shares with differential rights during the period under review.
 - **Disclosure regarding issues of employee stock options:**
The Company has not provided any Stock Option Scheme to the employees during the period under review.

- **Disclosure regarding the issues of sweat equity shares:**

The Company has not issued any Sweat Equity Shares during the period under review.

7. MIGRATION TO NSE MAIN BOARD AND LISTING ON BSE MAIN BOARD

The Company completed the process of Migration from National Stock Exchange (Emerge) to NSE Main Board and got listed on Bombay Stock Exchange Main Board on 1st June, 2023.

9. SUBSIDIARIES

The Company has 5 Subsidiaries and 1 Associate as at March 31, 2026 and detail are as follows-

Name of Subsidiary & Associate	% of Subsidiary	Location	Nature of Business
Pavna Auto Engineering Private Limited	50.74%	Chhatrapati Sambhaji Nagar Maharashtra	Warehouse of Auto Mobile Parts, Accessories, Spare Parts, assemblies parts, Fuel and petrol taps and corks and all accessories and assembly line
Pavna Sunworld Autotech Private Limited	71.50%	Aligarh UP	Manufacturing of all types of Automobiles, Auto Parts, Engineering Goods and Hardware etc.
Swapnil Switches Private Limited	50.74%	Aligarh UP	Manufacturing of all type of electric auto switches and accessories thereof and store parts.
Pavna Marketing Private Limited (WOS)	100%	Aligarh UP	Business of marketing and trading of automobiles locks, Switches, Fuel Tank Cap, Electric Vehicle Components, Engine Components & Related parts
Pavna SMC Private Limited	80%	Aligarh UP	Manufacturing of Auto Electronic Components
Pavna Foundation (Section 8 Company)	40%	Aligarh UP	To Promote Free Education, Sports etc.

The details of the subsidiaries & Associate have been described in brief in the Corporate Governance Report which forms an integral part of this Annual Report.

Further, pursuant to the provisions of Section 129(3) of the Companies Act, 2013, a statement containing the salient features of the Financial Statements of subsidiary

8. CHANGES IN NATURE OF BUSINESS

Your Company is engaged in manufacturing of wide range of automotive components for reputed Original Equipment Manufacturers (OEMs) as per their requirements primarily catering to various vehicle segments, including, passenger vehicles, two-wheelers, three-wheelers, heavy and light commercial vehicles and off-road vehicles, Electric Vehicles.

There is no change in the nature of business during the financial year under review.

companies in Form AOC-1 is attached to the Financial Part of this Annual Report.

The separate audited Financial Statements in respect of each subsidiary shall be kept open for inspection at the Registered office of the Company during working hours for a period of 21 days before the date of Annual General Meeting.

10. CREDIT RATING

The Company obtains Credit Rating of its various credit facilities and instruments from CRISIL Ratings Limited ("CRISIL"). During the year, the CRISIL has upgraded from CRISIL BBB-/Stable to CRISIL BBB/Stable which is valid till March 31, 2026.

11. MAJOR CHANGES AND COMMITMENTS AFFECTING THE FINANCIAL POSITION AFTER THE YEAR END TILL THE DATE OF THIS REPORT

a) Forfeiture and lapse of Fully Compulsory Convertible Warrants

The Company had approved issue and allotment of 24,00,000 convertible warrants to certain promoter & promoter group, on preferential basis, for an issue price of ₹505/- per warrant (including face value of ₹10/- each), for an amount aggregating to ₹ 210,69,61,000/- (₹210.69 Crore). In accordance with the terms of issue and Regulation 162 of the SEBI ICDR Regulations, 25% of the issue price was received upfront as the initial subscription amount at the time of allotment and the balance 75% was payable at the time of exercise of warrants within a period of 18 months from the date of allotment, i.e., on or before July 28, 2026.

Since, the Company has not received the balance 75% consideration from the warrant holders within the stipulated timeline, accordingly, the outstanding warrants have lapsed upon expiry of the exercise period, i.e., on July 28, 2026. Consequently, with effect from July 29, 2026, the upfront subscription amount received at the time of allotment, being 25% of the issue price, amounting to ₹30,30,00,000/- (₹30.30 Crore) stands forfeited, in line with Regulation 169(3) of Chapter V of the SEBI ICDR Regulations. The warrant holders have ceased to have any rights

or entitlement to seek conversion into equity shares of the Company. There will be no change in the paid-up share capital of the Company, and the amount forfeited pursuant to such lapse shall be retained by the Company and accounted for in accordance with the applicable accounting standards.

There were no other material changes and commitments that occurred after the close of the year till the date of this report, which affected the financial position of the Company.

During the financial year under review, there was no change in the nature of business of the Company.

12. INTERNAL FINANCIAL CONTROLS SYSTEM AND THEIR ADEQUACY

Your Company has laid down adequate internal financial controls and checks which are effective and operational. These systems are designed in a manner which provides assurance with regard to maintenance of strict accounting control, optimum efficiency in operations and utilization of resources as well as financial reporting, protection of Company's tangible and intangible assets and compliance with policies, applicable laws, rules and regulations.

The Audit Committee regularly interacts with the Internal Auditors, the Statutory Auditors and Senior executives of the Company responsible for financial management and other affairs. The Audit Committee evaluates the Internal Control Systems and checks & Balances for continuous updation and improvements therein. During the year, such controls were reviewed and no reportable material weakness was observed.

13. CONSOLIDATED FINANCIAL STATEMENTS

The consolidated financial statements of the Company and its subsidiaries for Financial Year 2025-26 are prepared in compliance with the applicable provisions of the Act

and as stipulated under Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 [SEBI Listing Regulations] as well as in accordance with the Indian Accounting Standards notified under the Companies (Indian Accounting Standards) Rules, 2015. The audited consolidated financial statement together with the Independent Auditor's Report thereon form part of this Annual Report. Pursuant to Section 129(3) of the Act, a statement containing the salient features of the Financial Statement of the subsidiary and associate companies is attached to the Financial Statement in Form AOC-1. Pursuant to the provisions of Section 136 of the Companies Act, 2013 the Company will make available the said financial statement of the subsidiary and associate companies upon a request by any member of the Company or its subsidiary and associate companies. These financial statements of the Company and the subsidiary and associate companies will also be kept open for inspection by any member and the same would also be available on the Company's website <https://www.pavna.in>.

The Audited Consolidated Financial Statements along with the Auditors' Report thereon forms part of this Annual Report.

14. PUBLIC DEPOSITS, LOAN AND ADVANCES

During the Financial Year 2025-26, the Company has not accepted any deposits from public within the meaning of Section 73 and Section 74 of the Act, therefore the disclosure pursuant to Rule 8 (5)(v) & (vi) of Companies (Accounts) Rules, 2014, is not applicable to the Company.

15. MANAGEMENT DISCUSSION AND ANALYSIS

The Management Discussion and Analysis Report for the financial year under review, as stipulated under Regulation 34 (3) of the SEBI (LODR) Regulations, 2015, on the operations of the Company as prescribed under Schedule V, is presented in a separate section forming part of the Annual Report Annexed as "Annexure-1".

16. CONSERVATION OF ENERGY TECHNOLOGY ABSORPTION AND FOREIGN EXCHANGE EARNINGS AND OUTGO

The information on conservation of energy, technology absorption and foreign exchange earnings and outgo stipulated under Section 134(3) (m) of the Act, read along with Rule 8 of the Companies (Accounts) Rules, 2014, is given in "Annexure-2" forming part of this Report.

17. NOMINATION AND REMUNERATION POLICY

Pursuant to the provisions of Section 178 of the Act, and in terms of Regulation 19 read with Part D of Schedule-II of the SEBI Listing Regulations, the Company has a Nomination and Remuneration Policy for its Directors, Key Managerial Personnel and Senior Management which also provides for the diversity of the Board and provides the mechanism for performance evaluation of the Directors and the said Policy was amended from time to time. It includes criteria for determining qualifications, positive attributes and Independence of a Director. The Remuneration Policy is available on the Company's website and can be accessed on the website www.pavna.in.

18. PARTICULARS OF EMPLOYEES

The total number of permanent employees on the rolls of the Company as on March 31, 2026 was 649.

The disclosure pertaining to remuneration and other details as required under Section 197 of the act, read with Rule 5(1) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules 2014, duly amended, forms part of this report are annexed as an "Annexure-3" and the information required under Rule 5(2) & 5(3) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules 2014, duly amended, will be provided under request.

As per the provision of the section 136 of the Act, the Annual Report excluding the aforesaid information is being sent to all the shareholders. Any shareholder interested in receiving the same in hard copy may write to the Company Secretary at cs@pavnagroup.com.

19. PARTICULARS OF LOANS, GUARANTEES AND INVESTMENTS

Details of Loans, Guarantees and Investments which are within the limits specified under Section 186 of the Companies Act, 2013 read with the Companies (Meetings of Board and its Powers) Rules, 2014, are provided in the notes to the Audited Financial Statements of the Company forming part of this Annual Report.

20. RELATED PARTIES TRANSACTIONS AND CONTRACTS:

All contracts/ arrangements/ transactions entered by the Company during the financial year with related parties were on an arm's length basis and mostly in the ordinary course of business. Requisite approval were taken from Shareholders by passing Special Resolution. The approval of the Audit Committee and the Shareholders were sought for all RPTs. Certain transactions which were repetitive in nature and entered in the Ordinary course of Business were approved through omnibus route. All the transactions were in compliance with the applicable provisions of the Act and SEBI Listing Regulations.

Accordingly, Detail of related party transactions as required under Section 134(3)(h) of the Act given in **"Annexure-4"** as per **AOC-2**.

Details of related party transactions entered into by the Company, in terms of IND AS-24 have been disclosed in the notes to Standalone/ Consolidated Financial Statements forming part of the Annual Accounts 2025-26.

21. CORPORATE SOCIAL RESPONSIBILITY

During the financial year under review the Company has spent Rs. 30,35,000 under CSR activities as per the section 135 of the Companies Act, 2013 and Rules made thereunder. The CSR Policy is available on the website of the Company at www.pavna.in.

The brief outline of the Corporate Social Responsibility (CSR) Policy of the Company and the initiatives undertaken by the Company on CSR activities during the year in the format prescribed in the Companies (CSR Policy) Rules, 2014 are set out in **"Annexure-5"**.

22. DIRECTOR S AND KEY MANAGERIAL PERSONNEL

As on date, the Board of the Company comprises of total 9 (Nine) directors of which 5 (Five) are Non-Executive Independent Directors and 3 (Three) Executive Director and 1 (One) is Non-Executive Non-Independent Director.

(a) Appointment / Re-appointment/ Resignation of Directors

There was no appointment or re-appointment or resignation of Directors during the Financial Year 2025-26.

The following Independent director who has completed his term:-

Mr. Naozer Firoze Aibara (DIN: N 08759817) who was Non-Executive Independent Director of the Company has completed his term on 24th June 2025. Accordingly, he has ceased to be an Independent Director with effect from 25th June 2025. The Company places on record its appreciation for the significant contributions made by Mr. Naozer Firoze Aibara during his tenure with the Company. He ceased to be the member of the Audit Committee, Nomination & Remuneration committee and Corporate Social Responsibility Committee w.e.f 25th June, 2025.

(b) Retire by Rotation

In accordance with provisions of the Act and the Articles of Association of the Company, Mrs. Asha Jain (DIN: 00035024), who retires by rotation at this Annual General Meeting and is eligible for re-appointment.

The disclosures required pursuant to Regulation 36 of the SEBI Listing Regulations and the SS- 2 on General Meeting are given in the Notice of Annual General Meeting ('AGM'), forming part of the Annual Report.

(c) Appointment/ Resignation of Key Managerial Personnel/ Senior Management Personnel

Board of Directors with the recommendation of Nomination & Remuneration Committee has identified the Senior Management Personnel ("SMP") of the Company arising from an internal restructuring of the Company's reporting hierarchy. Consequent to the aforesaid organizational changes, the following employees has been designated as SMPs, within the purview of the definition of 'Senior Management' as prescribed under Regulation 16(1)(d) of the Listing Regulations on July 27, 2026.

S. NO	NAMES OF SENIOR MANAGEMENT PERSONNEL (SMP)	DESIGNATION IN THE COMPANY
1	MR. SACHIN KUMAR	PRODUCTION HEAD
2	MR. SWARNIM JAIN	MANAGER (ADMINISTRATION)
3	MRS. PALAK JAIN	CHIEF FINANCIAL OFFICER
4	MRS. SONIKA KRISHNAGOPAL KHANDELWAL	CHRO
5	MRS. KANCHAN GUPTA	COMPANY SECRETARY & COMPLIANCE OFFICER
6	MR. SUKHVINDER SINGH	HEAD (IT)
7	MR. RISHI RAJPOOT	SR. MANAGER (ACCOUNTS)
8	MR. ROHIT JAIN	HEAD (LEGAL)
9	MR. ANSHUL PARAKH	MANAGER (CIVIL PROJECTS)
10	MR. DIBYAKUSUMA MANDAL	HEAD (OPERATIONS)
11	MR. VIJAY KUMAR SHARMA	CEO (OPERATIONS)
12	MR. RAJEEV SEHGAL	AGM (MARKETING)
13	MR. S. SUDHAKAR VENKATA JI	GM (OPERATIONS)
14	MR. CS KISHORE	MANAGER (HR)
15	MR. S.C. RAJPOOT	GM (ASSEMBLY)
16	MR. ASHOK KUMAR SARSWAT	MANAGER (ASSEMBLY)
17	MR. RISHABH JAIN	SR. MANAGER (PURCHASE)
18	MR. ASLAM RAZA	MANAGER (PURCHASE)
19	MR. ALOK KUMAR SHARMA	AGM (OPERATIONS)
20	MR. DILLIP KUMAR NAIK	CHIEF QUALITY ADVISOR (QUALITY)
21	MR. RAVI KUMAR SAINI	HOD (STORE)
22	MR. VIKAL KUMAR RANA	ERP ADMINISTRATOR (IT)
23	MR. HIMANSHU BADONI	SR. MANAGER (DESIGN)
24	MR. MOHIT JAIN	AGM (MARKETING)
25	MR. RAJIV RANJAN SINGH	HEAD (QUALITY)
26	MR. HARJIT SINGH	HEAD (DESIGN)

S. NO	NAMES OF SENIOR MANAGEMENT PERSONNEL (SMP)	DESIGNATION IN THE COMPANY
27	MR. RAHUL BHARDWAJ	AGM (DESIGN)
28	MR. RAMESH GHAI	AGM (AUTOMATION)
29	MR. GURAVTAR SINGH	SR. MANAGER (DESIGN)
30	MR. ARUN SOLANKI	SR. MANAGER (DESIGN)
31	MR. PRAVIN PRAKASHRAO BODHANKAR	MANAGER (MARKETING)
32	MR. SURENDER	MANAGER (TOOL ROOM)
33	MR. CHETANY SWARUP	MANAGER (DESIGN)
34	MR. ARUN KHANNA	GM (DESIGN)
35	MR. PAVAN AWASTHI	AGM (MAINTENANCE)
36	MR. JITENDRA SINGH BAGHEL	AGM (MAINTENANCE)
37	MR. HIMANSHU CHAUHAN	SR. MANAGER (PROCESS ENGINEERING)
38	MR. AJIT KUMAR	MANAGER (OPERATIONS)

The following Employee was also inducted as the SMP with effect from August 11, 2026

S. NO	NAMES OF SENIOR MANAGEMENT PERSONNEL (SMP)	DESIGNATION IN THE COMPANY
1	MR. SOUMYA SINHA	DEPUTY CHIEF EXECUTIVE OFFICER-EXPORT BUSINESS

23. DECLARATION OF INDEPENDENT DIRECTORS

All Independent Directors of the Company have given declarations under Section 149(7) of the Act, that they meet the criteria of independence as laid down under Section 149(6) of the Act and Regulation 16(1)(b) of the SEBI Listing Regulations. In terms of Regulation 25(8) of the Listing Regulations, the Independent Directors have confirmed that they are not aware of any circumstance or situation, which exists or may be reasonably anticipated, that could impair or impact their ability to discharge their duties with an objective independent judgement and without any external influence. The Independent Directors of the Company have undertaken requisite steps towards the inclusion of their names in the data bank of Independent Directors maintained with the Indian Institute of Corporate Affairs, in terms of Section 150 read with Rule 6 of the Companies (Appointment and Qualification of Directors) Rules, 2014.

In the opinion of the Board, the Independent Directors possess the requisite expertise and experience and are persons of high integrity and repute. They fulfil the conditions specified in the Companies Act, 2013 ('the Act') as well as the Rules made thereunder and are independent of the management.

24. FAMILIARIZATION PROGRAMME FOR THE INDEPENDENT DIRECTORS

The Company has conducted Familiarization Programme for Independent Directors to enable them to understand their roles, rights and responsibilities and proactively keeps them informed of the activities of the Company, its management and operations and provides an overall industry perspective as well as issues being faced by the industry. Company's policy on the familiarization programme for the Independent Directors as well as the details of the familiarization programme imparted during the financial year is available on the website of the Company at www.pavna.in.

25. BOARD EVALUATION

The annual evaluation process of the Board of Directors, individual Directors and Committees was conducted in accordance with the provision of the Act.

The Board evaluated its performance after seeking inputs from all the Directors on the basis of criteria such as the Board composition and structure, effectiveness of Board processes, information and functioning, etc. The performance of the Committees was evaluated by the Board after seeking inputs from the committee members on the basis of criteria such as the composition of committees, effectiveness of committee meetings, etc.

26. AUDITORS AND AUDITOR'S REPORT

(a) Statutory Auditors

Pursuant to section 139 of the Companies Act, 2013 and Rule 4(2) of the Companies (Audit and Auditors) Rules, 2014, **M/s Rajeev Kumar & Company, Aligarh (Firm's Regn No. 000633C)**, was appointed as the Statutory Auditors of the Company at Annual General Meeting held on 27th September, 2022 to hold office for 5 years until conclusion of AGM to be held in financial year 2027-28. **M/s Rajeev Kumar & Company, Aligarh (Firm's Regn No. 000633C)** has resigned as Statutory Auditor the Company with effect from the closure of the business hours of August 14, 2024. They proposed the audit fees to be revised but the proposal was not passed by the Audit Committee, hence they resigned as the Statutory Auditor.

Pursuant to section 139 of Companies Act, 2013 **M/s. Arun Varshney & Associates, Chartered Accountants (Firm Registration NO.005560C)** has been appointed as the Statutory Auditors of Pavna Industries Limited by the Board of Directors on September 4,

2024 to fill the casual vacancy caused by the previous statutory Auditor.

Resolution for appointment of M/s. Arun Varshney & Associates, Chartered Accountants (Firm Registration NO.005560C), Chartered Accountants was approved in the 30th Annual General Meeting for a term of Five years and on such remuneration as decided by the Board of Directors in consultation with the Audit Committee.

M/s. Arun Varshney & Associates, Chartered Accountants (Firm Registration NO.005560C), Chartered Accountants has been appointed as Statutory Auditor in the 30th Annual General Meeting of the Company held on 30th September, 2024 for the period of five financial years starting from the FY 24-25 to FY 29-30.

The Auditor of the Company have not reported any fraud or any qualification as specified under the second proviso of Section 143 (12) of the Companies Act, 2013 (including any statutory modification(s) or re-enactment(s) thereof for the time being in force).

(b) Secretarial Audit

Pursuant to the provisions of Section 204 of the Act and the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 and recent amendments of SEBI(LODR) Regulations, the Board has re-appointed based on the recommendation of Audit Committee **M/s D. Sagar & Associates**, (CP No. 11547), a Company Secretaries in Practice in Maharashtra in its Board Meeting held on August 08th, 2025 for a period of five financial years starting from FY 25-26 to FY 29-30, which was subject to the approval of the shareholders in the ensuing 31st Annual General Meeting of the Company.

Resolution for appointment of **M/s D. Sagar & Associates**, (CP No. 11547), a Company Secretaries in Practice in Maharashtra was approved in the 31st Annual General Meeting held on September 24, 2025 for a term of Five years commencing from April 01, 2025 to March 31, 2030 and on such remuneration as decided by the Board of Directors in consultation with the Audit Committee.

The Report of the Secretarial Audit for the financial year ended March 31st, 2026 is annexed herewith as **“Annexure-6”**.

The Secretarial Audit Report for 2025-26 does not contain any qualification, reservation or adverse remarks.

c) Internal Auditor

M/s. Suri & Sudhir, Chartered Accountants (Firm Registration No. 000601N) has been appointed as Internal Auditor of the Company for the Internal Audit of the Company for the F.Y 2025-26.

During the year, the Company continued to implement his/her suggestions and recommendations to improve the control Environment. Their scope of work includes review of processes for safeguarding the assets of the Company, review of operational efficiency, effectiveness of systems and processes, and assessing the internal control strengths in all areas. Internal Auditor's findings are discussed with the process owners and suitable corrective actions taken as per the directions of Audit Committee on an ongoing basis to improve efficiency in operations.

M/s. Suri & Sudhir, Chartered Accountants (Firm Registration No. 000601N) has been appointed as

Internal Auditor of the Company for the Internal Audit of the Company for the F.Y 2026-27 on July 27, 2026.

27. MEETINGS OF THE BOARD

During the financial year, the Board of Directors met 9 times. For details, please refer to the Report on Corporate Governance, which forms part of this Annual Report as **“Annexure-7”**.

The maximum gap between two Board Meetings held during the financial year was not more than 120 days.

28. COMMITTEES OF THE BOARD

The Committees of the Board focus on certain specific areas and make informed decisions in line with the delegated authority.

The following Committees constituted by the Board function according to their respective roles and defined scope:

- Audit Committee
- Nomination and Remuneration Committee
- Corporate Social Responsibility Committee
- Stakeholders' Relationship Committee

Details of composition, terms of reference and number of meetings held for respective committees are given in the Report on **Corporate Governance**, which forms a part of this Annual Report. Further, during the financial year under review, all recommendations made by the various committees have been accepted by the Board.

29. GENERAL MEETINGS

During the financial year, Members of the Company met 2 (Two) times and 2 (Two) through Postal Ballot. For details, please refer to the Report on Corporate Governance, which forms part of this Annual Report as **“Annexure-7”**.

30. RISK MANAGEMENT

The Board takes responsibility for the overall process of risk management throughout the organization. Our business units and corporate functions address risks through an institutionalized approach aligned to our objectives. This is facilitated by corporate audit. The Business risk is managed through cross-functional involvement and communication across businesses. The results of the risk assessment are presented to the senior management. The Senior Management reviews business risk areas covering operational, financial, strategic and regulatory risks.

31. VIGIL MECHANISM/ WHISTLE BLOWER POLICY

The Company believes in the conduct of the affairs of its constituents in a fair and transparent manner by adopting the highest standards of professionalism, honesty, integrity and ethical behaviour. In line with the Code of Conduct, any actual or potential violation, howsoever insignificant or perceived as such, would be a matter of serious concern for the Company. The role of the employees in pointing out such violations of the Code cannot be undermined. Pursuant to Section 177(9) of the Act, a vigil mechanism was established for directors and employees to report to the management instances of unethical behaviour, actual or suspected, fraud or violation of the Company's code of conduct or ethics policy. The Vigil Mechanism provides a mechanism for employees of the Company to approach the Chairperson of the Audit Committee of the Company for redressal. No person has been denied access to the Chairperson of the Audit Committee. The policy of vigil mechanism is available on the Company's website.

32. AUDIT COMMITTEE

The primary objective of the Audit Committee is to monitor and reporting process, to ensure accurate and timely disclosures, with the highest levels of transparency, integrity and quality of financial reporting.

The Committee comprises of Mr. Dhruv Jain, Mr. Achyutanand Ramkrishna Mishra, Mr. Paras Shrikant Parekh and Mr. Swapnil Jain as on March 31, 2026. For details, please refer to the Report on Corporate Governance, which forms part of this Annual Report as "Annexure-7".

33. HUMAN RESOURCES

No complaints/suggestions were received during the financial year.

The focus on human capital continued to be a cornerstone of the Company's strategic endeavours. Recognizing the pivotal role of our workforce as the driving force behind our diverse business ventures, the Company endeavoured to cultivate an environment conducive to their growth, development, and overall well-being.

The Company has a strength of permanent employees and contract workers as on 31st March, 2026. From the total 649 permanent employees, 175 are Women.

34. EXTRACT OF ANNUAL RETURN

Pursuant to Sections 92 & 134(3) of the Act and Rule 12 of the Companies (Management and Administration) Rules, 2014, the Annual Return for F/Y 2025-26 will be available on the website of the Company.

35. SIGNIFICANT AND MATERIAL ORDERS PASSED BY THE REGULATORS OR COURTS OR TRIBUNALS IMPACTING THE GOING CONCERN STATUS AND COMPANY'S OPERATIONS IN FUTURE

No significant or material orders were passed by the any Regulators or Courts or Tribunals which impact the going concern status and Company's operations in future.

<https://www.pavna.in/annual-return.html>

36. DETAILS OF APPLICATION MADE FOR PROCEEDING PENDING UNDER INSOLVENCY AND BANKRUPTCY CODE, 2016.

During the financial year under review, there were no application made or proceedings pending in the name of the company under the Insolvency and Bankruptcy Code, 2016.

37. DETAILS OF DIFFERENCE BETWEEN VALUATION AMOUNT ON ONE-TIME SETTLEMENT AND VALUATION WHILE AVAILING LOAN FROM BANKS AND FINANCIAL INSTITUTIONS.

During the financial year under review, there has been no one time settlement of Loans taken from Banks and Financial Institutions.

38. MARKET PRICE DATA

The shares of the Company were traded as under during 2025-26.

Month	NSE			BSE		
	High (Rs.)	Low (Rs.)	Turnover (Rs. in Lakhs)	High (Rs.)	Low (Rs.)	Turnover (Rs. in Lakhs)
April	389.4	305.55	712.63	418	305.55	115.17
May	425.5	303.55	1701.81	464.9	308	177.04
June	469.6	375.35	1396.11	494.4	362	197.91
July	455	383.95	1235.97	453.65	385.05	215.87
August	459.95	350.2	1951.49	465.35	350	274.62
September	43.8	32.6	2987.14	43.7	32.6	588.01
October	42.3	34.2	2094.84	42.44	34.2	196.98
November	37.88	27.01	2730.65	38	27.45	149.03
December	30.65	19.8	531.97	30.5	20.65	46.14
January	23.79	16.24	612.88	23.99	16.5	39.48
February	28.5	17.21	1485.6	28.45	17.52	114.76
March	20.97	14.11	723.74	21.13	13.21	49.62

(Source: www.nseindia.com and www.bseindia.com)

MARKET PRICE VARIATION IN RELATION TO NSE SENSEX DURING FINANCIAL 2025-26:

The monthly high and low share prices of the Company in comparison with the NSE Sensex during the year are as under:

Month	PIL High (Rs.)	PIL Low (Rs.)	NSE Nifty (High)	NSE Nifty (Low)
April	389.40	305.55	24457.65	21743.65
May	425.50	303.55	24863.95	23935.75
June	469.60	375.35	25669.35	24502.15
July	455.00	383.95	25608.10	24635.00
August	459.95	350.20	25153.65	24337.50
September	43.80	32.60	25346.50	24432.70
October	42.30	34.20	26104.20	24605.95
November	37.88	27.01	26310.45	25318.45
December	30.65	19.80	26325.80	25693.25
January	23.79	16.24	26373.20	25025.30
February	28.50	17.21	25989.45	25141.30
March	20.97	14.11	24989.35	23112.00

(Source: www.nseindia.com)

MARKET PRICE VARIATION IN RELATION TO BSE SENSEX DURING 2025-26:

The monthly high and low share prices of the Company in comparison with the BSE Sensex during the year are as under:

Month	PIL High (Rs.)	PIL Low (Rs.)	BSE Sensex (High)	BSE Sensex (Low)
April	418.00	305.55	80661.31	71425.01
May	464.90	308.00	82718.14	78968.34
June	494.40	362.00	84099.53	80354.59
July	453.65	385.05	83935.01	80575.45
August	465.35	350.00	82231.17	79741.76
September	43.70	32.60	83141.21	79818.38
October	42.44	34.20	85290.06	80159.90
November	38.00	27.45	86055.86	82670.95
December	30.50	20.65	86159.02	84150.19
January	23.99	16.50	85883.50	81088.59
February	28.45	17.52	85871.73	79899.42
March	21.13	13.21	80632.55	71774.13

(Source: www.bseindia.com)

39. DEMATERIALIZATION OF SHARES

As on March 31, 2026, all Equity Shares of the Company are held in dematerialized form. There are no equity shares in physical form as on March 31, 2026.

i. SHAREHOLDING PATTERN

The Shareholding Pattern of the Company as on 31st March, 2026 is as follows:

S.No	Category	No. of Equity Shares held	% of Shareholding
1	Promoter (Non-Corporate)	7,17,85,200	51.45
2	Promoter Group (Non-Corporate)	40,48,400	2.90
3	Promoter Group (Corporate)	99,70,400	7.15
4	Public	5,37,26,000	38.50
TOTAL		1,39,53,000	100.00

ii. FULLY COMPULSORY CONVERTIBLE WARRANTS

Following were the Number of Warrants (Fully Compulsory Convertible to Equity Shares) allotted to the Promoter & Promoter Category Shareholder during the F.Y 2024-25:

S.No	Name	Category	Number of Warrants Allotted
1	Asha Jain	Promoter	12,00,000
2	Swapnil Jain	Promoter	6,00,000
3	Priya Jain	Promoter Group	6,00,000
TOTAL			24,00,000

Note- The Warrants were issued at ₹505/- per equity share, with 25% of the issue price (i.e., ₹126.25/- per Warrant) payable on application. The Company received a total of ₹30,30,00,000/- (Rupees Thirty Crores and Thirty Lakhs only) against the subscription of 24,00,000 (Twenty-four lakh) Warrants by the Promoter/Promoter Group, and these Warrants were duly allotted by the Company. Each of these Warrants carried the right to be converted into one equity share upon payment of the balance 75% of the issue price at the time of conversion. Since, the Company has not received the balance 75% consideration from the warrant holders within the stipulated timeline, accordingly, the outstanding warrants have lapsed upon expiry of the exercise period, i.e., on July 28, 2026. Consequently, with effect from July 29, 2026, the upfront subscription amount received at the time of allotment, being 25% of the issue price, amounting to ₹30,30,00,000/- (₹30.30 Crore) stands

forfeited, in line with Regulation 169(3) of Chapter V of the SEBI ICDR Regulations.

Consequent to the lapse of the aforesaid warrants, the warrant holders shall cease to have any rights or entitlement to seek conversion into equity shares of the Company.

There will be no change in the paid-up share capital of the Company, and the amount forfeited pursuant to such lapse shall be retained by the Company and accounted for in accordance with the applicable accounting standards.

40. DIRECTOR REMUNERATION AND SITTING FEES

Member's attention is drawn to Financial Statements wherein the disclosure of remuneration paid to Directors is given during the year 2025-26. The remuneration and Sitting fees paid to Directors will be mentioned Annual return.

41. OTHER DISCLOSURES

A. DETAILS OF NON-COMPLIANCE BY THE LISTED ENTITY, PENALTIES, STRICTURES IMPOSED ON THE LISTED ENTITY BY STOCK EXCHANGE(S) OR THE BOARD OR ANY STATUTORY AUTHORITY, ON ANY MATTER RELATED TO CAPITAL MARKETS, DURING THE LAST THREE YEARS

Sr. No.	Particulars	Financial Year	Amount of fine/ penalty (₹ in lakhs)	Date on which Fine/ Penalty was imposed and name of stock exchange	Status
1.	Non-compliance of Regulation 17 (1A) of the SEBI LODR Regulations	2023-24	0.56	November 21, 2023 (NSE)	Penalty paid
2.	Non-compliance of Regulation 17 (1A) of the SEBI LODR Regulations	2023-24	0.56	November 21, 2023 (BSE)	Penalty paid

B. PREVENTION OF SEXUAL HARASSMENT

The Company has complied with the provisions relating to the Constitution of Internal Complaints Committee under the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013. There was no case filed or registered with the Committee during the year, under the Sexual Harassment of Women at Workplace (Prevention, Prohibition & Redressal) Act, 2013. Further Company ensures that there is a healthy and safe environment for every women employee at the workplace and made the necessary policies for safe and secure environment for women employee.

Disclosures in relation to the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013 during the Financial Year 2025-26:

- number of complaints pending at the beginning of the financial year : Nil
- number of complaints received during the financial year : Nil
- number of complaints disposed of during the financial year : Not Applicable
- number of complaints pending as on end of the financial year : Not Applicable

C. DETAILS OF MATERIAL SUBSIDIARIES OF THE LISTED ENTITY; INCLUDING THE DATE AND PLACE OF INCORPORATION AND THE NAME AND DATE OF APPOINTMENT OF THE STATUTORY AUDITORS OF SUCH SUBSIDIARIES.

Pavna Marketing Private Limited has been identified as a material subsidiary of the Company which was incorporated on April 23, 2019 at Vimlanchal, 19/407 Hari Nagar, Gopal Puri, Agra Road, Aligarh, Uttar Pradesh-202001. M/s. Agrawal Singhal Mittal & Co. Chartered Accountants was appointed as the Statutory Auditors in Casual Vacancy on May 15, 2026 due to the resignation of M/s Atul Gupta & Co., Chartered Accountants

The Company has identified Pavna Marketing Private Limited (PMPL) as the material Subsidiary of the Company for the financial Year 2025-26 in terms of Regulation 16 of the Listing Regulations. The minutes of the Board meetings of the subsidiary companies are placed at the Board meeting of the Company on a periodical basis. The Audit Committee reviews the financial statements including investments by the unlisted subsidiaries of the Company.

“Material Subsidiary” shall have the meaning as defined in Regulation 16(1)(c) of the

LODR Regulations, pursuant to which a material subsidiary means a subsidiary, whose income or net worth exceeds 10% (ten percent) of the consolidated income or net worth respectively, of the Company and its subsidiaries in the immediately preceding accounting year. Due to which, Pavna Marketing Private Limited has been identified as the Material Subsidiary of Pavna Industries Limited for the F.Y 2026-27 also.

The Company has duly formulated a policy for determining Material Subsidiaries. The Policy for determining material subsidiaries has been uploaded and can be accessed on the Company’s website at www.pavna.in

D. COMPLIANCE WITH THE MATERNITY BENEFIT ACT, 1961

The Company has complied with the provisions of the Maternity Benefit Act, 1961, including all applicable amendments and rules framed thereunder. The Company is committed to ensuring a safe, inclusive, and supportive workplace for women employees. All eligible women employees are provided with maternity benefits as prescribed under the Maternity Benefit Act, 1961, including paid maternity leave, nursing breaks, and protection from dismissal during maternity leave.

The Company also ensures that no discrimination is made in recruitment or service conditions on the grounds of maternity.

Necessary internal systems and HR policies are in place to uphold the spirit and letter of the legislation.

E. GENDER-WISE COMPOSITION OF EMPLOYEES

In alignment with the principles of diversity, equity, and inclusion (DEI), the Company discloses below the gender composition of its workforce as on the March 31, 2026.

Male Employees: 474

Female Employees: 175

Transgender Employees: 0

This disclosure reinforces the Company's efforts to promote an inclusive workplace culture and equal opportunity for all individuals, regardless of gender.

F. INCIDENT OF FRAUD

No significant fraud by the Company or on the Company by its officers or employees has been noticed or reported during the period covered by our audit.

G. DETAILS OF APPLICATION MADE OR ANY PROCEEDING PENDING UNDER THE INSOLVENCY AND BANKRUPTCY CODE, 2016 DURING THE YEAR ALONG WITH THEIR STATUS AS AT THE END OF THE FINANCIAL YEAR:

During the year under review and till date of this Report, the Company has neither made any application against anyone nor any proceedings were pending against the Company under the Insolvency and Bankruptcy Code, 2016.

H. INVESTORS EDUCATION & PROTECTION FUND (IEPF)

Pursuant to the applicable provisions of the companies Act, 2013 read with IEPF Authority (Accounting, Audit, Transfer & Refund) Rules 2016 all unpaid or unclaimed dividend are required to be transferred by the Company to the IEPF established by Central Government after completion of seven years. During the year under review, there was no amount liable or due to be transferred to Investor Education and Protection Fund.

I. SECRETARIAL STANDARDS

During the year under review, your Company has complied with all applicable secretarial standards issued by The Institute of Company Secretaries of India and approved by the Central Government pursuant to Section 118 (10) of the Companies Act, 2013.

J. CEO & CFO CERTIFICATION

Certificate from Mr. Ravindra Jagannathrao Pise (Chief Executive Officer) and Mrs. Palak Jain (Chief Financial Officer) was placed before the Board of Directors of the Company at its meeting held on May 28, 2026. A certificate is attached with this report.

K. DECLARATION BY CHIEF EXECUTIVE OFFICER

Declaration signed by Mr. Ravindra Jagannathrao Pise, the chief executive officer of the Company stating that the members of board of directors and senior management personnel have affirmed compliance with the code of conduct of board of directors and senior management attached with Annexure 7.

L. COMPLIANCE CERTIFICATE ON CORPORATE GOVERNANCE BY THE PRACTICING COMPANY SECRETARY

Compliance Certificate on Corporate Governance by M/s. D. Sagar & Associates, the Practicing Company Secretary under Regulation 34(5) read with Schedule V (Part E) of the SEBI (Listing Obligations and Disclosure Requirements Regulations, 2015 has been attached with Annexure 7.

M. CERTIFICATE ON NON-DISQUALIFICATION OF DIRECTORS

A Certificate from M/s. D. Sagar & Associates, the Practicing Company Secretary in practice Regulation 34(3) read with Schedule V Para C Clause (10) (i) of the SEBI (Listing Obligations and Disclosure Requirements Regulations, 2015 that none of the directors on the board of the company have been debarred or disqualified from being appointed or continuing as directors of companies by the Board/Ministry of Corporate Affairs or any such statutory authority has been attached with Annexure 7.

42. ACQUISITION OF LAND

- a. The Company has acquired 4.64 acres of land in July and 4.96 acres of land in August, 2025 for future expansion within approximately 80 kilometers of upcoming Jewar Airport, which is poised to become a key industrial and logistics hub in North India. This move underlines the proactive approach in planning for the future and ensuring that the Company is well-positioned to meet the evolving needs of our customers and partners. This acquisition supports our broader roadmap for growth, sustainability, and manufacturing excellence. The strategic location offers enhanced connectivity, access to skilled labor, and proximity to OEM clusters - all of which are integral to the expansion strategy of the Company.
- b. The Company has further expanded its landholding near Jewar Airport in Uttar Pradesh with the acquisition of an additional 1.89 acres. Located in one of the country's fastest-evolving industrial corridors, this acquisition strengthens Pavna's long-term vision of building a robust manufacturing and innovation hub to serve its diverse and expanding client base.
- c. The Company has acquired an additional 4.33 acres of land in close proximity to the Jewar Airport in Uttar Pradesh. This acquisition is a continuation of the Company's earlier purchase of 1.89 acres & 4.96 acres in August 2025 and 4.64 acres in July 2025, forming a contiguous land parcel and marking the next step in Pavna's long-term strategy of capacity building and infrastructure development.

43. MOU SIGNED WITH GOVERNMENT OF UTTAR PRADESH

During the year the company has entered into a Memorandum of Understanding (MoU) with Government of Uttar Pradesh (GoUP) for proposed investment of Rs.250 Crores and will generate employment of approx. 500 employees. GoUP will facilitate company to establish the project in the State of UP and to obtain the necessary permission/registrations/approval/clearances etc. as per the rules and regulations of the state government and also help to avail incentives under various schemes announced by SG/CG.

44. DIRECTORS' RESPONSIBILITY STATEMENT

Based on the framework of internal financial controls and compliance systems established and maintained by the Company, work performed by the internal, statutory, secretarial auditors and external agencies and the reviews performed by Management and the relevant Board Committees, including the Audit Committee, the Board is of the opinion that the Company's internal financial controls were adequate and effective during FY 2025-26.

Pursuant to the requirements under Section 134(5) read with Section 134(3)(c) of the Act with respect to Directors' Responsibility Statement, it is hereby confirmed that:

- a) in the preparation of the annual accounts for the financial year ended 31st March, 2026, the applicable accounting standards have been followed along with proper explanation relating to material departures;
- b) the Directors have selected such accounting policies and applied them consistently and made judgments and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the Company as at 31st March, 2026 and of loss of the Company for the year ended on that date;

- c) the Directors have taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of this Act for safeguarding the assets of the Company and for preventing and detecting fraud and other irregularities;
- d) the Directors have prepared the annual accounts on a going concern basis; and
- e) the Directors have laid down internal financial controls to be followed by the Company and that such internal financial controls are adequate and were operating effectively.
- f) the Directors have devised proper

systems to ensure compliance with the provisions of all applicable laws and that such systems were adequate and operating effectively.

ACKNOWLEDGEMENTS

Your Directors take this opportunity to thank the customers, supply chain partners, employees, Financial Institutions, Banks, Central and State Government authorities, Regulatory authorities and all the various stakeholders for their continued co-operation and support to the Company. Your Directors also wish to record their appreciation for the continued co-operation and support received from the Joint Venture partners / Associates.

**For & On Behalf of the Board of Directors of
Pavna Industries Limited**

Date: August 24, 2026

Place: Aligarh

Chairperson & Executive Director

DIN: 00035024

Sd/-

Asha Jain

Sd/-

Swapnil Jain

Managing Director

DIN:01542555

MANAGEMENT DISCUSSION & ANALYSIS

Forward looking statement

Statements in this Management Discussion and Analysis of Financial Condition and Results of Operations of the Company describing the Company's objectives, expectations or predictions may be forward looking within the meaning of applicable securities laws and regulations. Forward looking statements are based on certain assumptions and expectations of future events.

The Company cannot guarantee that these assumptions and expectations are accurate or will be realized. The Company assumes no responsibility to publicly amend, modify or revise forward looking statements, on the basis of any subsequent developments, information or events. Actual results may differ materially from those expressed in the statement. Important factors that could influence the Company's operations include changes in government regulations, tax laws, economic developments within the country and such other factors globally.

The financial statements are prepared under historical cost convention, on accrual basis of accounting, and in accordance with the provisions of the Companies Act, 2013 (the Act) and comply with the Indian Accounting Standards as pronounced by the Institute of Chartered Accountants of India (ICAI) from time to time. The Management of Pavna Industries Limited has used estimates and judgments relating to the financial statements on a prudent and reasonable basis, in order that the financial statements, reflect in a true and fair manner, the state of affairs and profit for the year.

The following discussions on our financial condition and result of operations should be read together with our audited financial statements and the notes to these statements included in the annual report. Unless otherwise specified or the context otherwise requires, all references herein to “we”, “us”, “our”, “the Company”, “Pavna” are to “Pavna Industries Limited”.

ECONOMIC OVERVIEW

Global Economic Overview

The global economy showed significant resilience during FY 2025-2026, with activity exceeding initial baseline expectations despite localized geopolitical tensions and trade policy realignments. Global real GDP growth reached 3.4% in calendar 2025, surpassing the IMF's previous forecast, according to updated assessments from the organization. This was made possible by lower-than-expected effective tariffs, favorable financial conditions, and robust investment in technology and artificial intelligence. The overall disinflationary trend continued as global headline inflation decreased from roughly 6.8% in 2023 to about 4.1% in 2025. Although the timing, pace, and policy stance varied by region depending on domestic growth and inflation conditions, this improvement in inflation conditions opened the door for monetary easing across several major economies.

Important regional economies showed remarkable resilience throughout 2025. The United States, for example, maintained robust economic activity and achieved real GDP growth of 2.1% in 2025 thanks to strong domestic demand, private consumption, and investment. China, despite persistent weakness in domestic demand, the country's real GDP expanded by 5.0% in 2025 thanks to robust exports, especially in high-technology sectors, and policy support. In 2025, emerging markets and developing economies recorded an aggregate growth of about 4.4%, continuing to be a major contributor to global growth.

Global trade growth is predicted to slow down in 2026 before picking up again in 2027, but overall economic activity is anticipated to be robust into FY 2026-2027. Global real GDP is expected to grow by 3.0% in 2026 and 3.4% in 2027, according to IMF projections, while global trade volume is expected to grow by 3.5% in 2026 and 4.3% in 2027. This robust but uneven global environment continues to offer opportunities for international demand, supply-chain diversification, and deeper integration into global manufacturing networks for automotive component suppliers and export-oriented manufacturers.

Sources:

<https://www.imf.org/en/Publications/WEO/issues/2026/04/14/world-economic-outlook-april-2026>

<https://www.imf.org/en/Publications/WEO>

<https://www2.deloitte.com/us/en/insights/economy/global-economic-outlook/weekly-update.html>

https://www.ey.com/en_us/insights/strategy/global-economic-outlook

Indian Economic Scenario

During FY 2025-2026 (April 2025-March 2026), India's economy continued to grow at one of the fastest rates in the world thanks to robust domestic demand, robust investment activity, and increasing macroeconomic stability. India's real GDP is expected to have increased by 7.6% in FY 2025-26 compared to 7.1% in FY 2024-25, according to the most recent estimates from the Ministry of Statistics and Program Implementation (MoSPI). The economy continued to perform well thanks in large part to manufacturing, private consumption, and investment.

Several important domestic growth drivers contributed to India's economic performance during the fiscal year. Domestic consumption continued to be a major growth pillar. In FY 2025-2026, private final consumption expenditure (PFCE) increased by more than 7% thanks to improved real purchasing power, stable employment, lower inflation, and stable rural consumption boosted by robust agricultural performance. With the government's ongoing emphasis on infrastructure connectivity, logistics, and manufacturing capacity, public investment and infrastructure development continued to be significant drivers of economic activity. Additionally, during FY 2025-2026, gross fixed capital formation increased by more than 7%. During FY 2025-2026, headline CPI inflation considerably decreased thanks to favorable agricultural conditions and a reduction in the pressure on food prices. While CPI inflation was 3.4% in March 2026, inflation stayed within the Reserve Bank of India's flexible inflation-targeting framework.

Growth is anticipated to continue to be robust as India moves into FY 2026-2027. According to recent estimates, India's real GDP growth will be between 6.4% and 6.6%, with the IMF predicting 6.4% and the RBI 6.6%. While global trade conditions, energy prices, and geopolitical developments continue to be major external risks, growth is anticipated to be supported by ongoing domestic consumption, services activity, investment, and infrastructure development.

For automotive component and engineering companies, India's resilient domestic demand, expanding manufacturing ecosystem and continued infrastructure investment provide a supportive environment for growth, while global supply-chain diversification creates additional opportunities for export-oriented businesses.

Sources:

- <https://www.pib.gov.in/indexd.aspx?reg=48&lang=2>
- Reserve Bank of India (RBI) Bulletins & Macroeconomic Reports: <https://www.rbi.org.in>
- <https://www.deloitte.com/us/en/insights/topics/economy/asia-pacific/india-economic-outlook.html>
- United Nations In India Growth Assessments: <https://india.un.org/en/308156-india-see-66-growth-2026-amid-global-headwinds-report>

INDUSTRY STRUCTURE AND DEVELOPMENT
Global Automobile Industry

The global automotive industry negotiated a challenging macroeconomic environment during FY 2025-2026 (which included the calendar year 2025) that was characterized by consistent volume growth, changing trade dynamics, and a substantial technological shift. The International Organization of Motor Vehicle Manufacturers (OICA) reports that global vehicle production increased to 96.4 million units (+3.9% YoY) in 2025, while total global vehicle sales reached 99.8 million units (a 4.7% YoY growth). Growth was mostly concentrated in emerging and Asia-Pacific markets, offsetting flatter demand in the North American and European corridors.

Globally, the market penetration of electric vehicles (EVs) has reached a record. According to the International Energy Agency (IEA), sales of electric vehicles exceeded 20 million units worldwide in 2025 (a ~20% year-over-year increase), making up 25% (one in four) of all new passenger cars sold worldwide. Rapid adoption occurred in emerging markets in Asia, Latin America, and South Asia as a result of increased local assembly, decreased battery pack costs, and better access to reasonably priced EV models. However, maintaining vehicle affordability and developing charging infrastructure continue to be crucial areas of focus for the long-term mass-market transition.

Product value is constantly being redefined by technological advancements and vehicle software architecture. The global connected vehicle market reached over USD 60+ billion in 2025 thanks to the integration of advanced driver assistance systems (ADAS), over-the-air (OTA) updates, and telemetry solutions. Software-defined vehicle architectures, smart keyless entry systems, and integrated sensor solutions are becoming more and more important to automakers and Tier-1 component suppliers in order to satisfy changing consumer demands regarding digital integration and safety.

Throughout FY 2025-2026, supply chains steadily stabilized, but manufacturers continued to control localized risks brought on by changes in tariffs, recalibration of semiconductor supplies, and disruptions to maritime transit routes. As a result, in an effort to increase operational resilience, multinational OEMs are increasingly implementing nearshoring and regional supplier localization strategies.

Looking ahead, the global automotive industry is well-positioned for continued innovation and recovery as FY 2026-2027 approaches. Tier-1 automotive component manufacturers like Pavna Industries are well-positioned to benefit from growing global OEM sourcing partnerships and higher value-add content per vehicle because supply-chain fundamentals are solid and demand is rising across hybrid, electric, and connected platforms.

Sources:

- International Organization of Motor Vehicle Manufacturers (OICA) Industry Statistics: <https://oica.net>
- International Energy Agency (IEA) - Global EV Outlook: <https://www.iea.org/reports/global-ev-outlook-2026/trends-in-electric-cars>
- S&P Global Mobility Automotive Forecasts & Insights: <https://www.mobilityglobal.com/en-us/automotive-insights>
- Straits Research - Global Connected Car Market Analysis: <https://straitsresearch.com/report/connected-car-market>

India Auto Component Industry

India's automotive industry maintained a robust growth trajectory during FY 2025-2026, propelled by rising global sourcing, accelerating electrification, and strong domestic vehicle production. The Indian auto component industry recorded a turnover of ₹7.60 lakh crore (USD 85.9 billion) in FY 2025-2026, indicating a robust 12.7% year-over-year growth, according to the Automotive Component Manufacturers Association of India (ACMA). Exports increased by 5% to USD 24 billion, while supplies to Original Equipment Manufacturers (OEMs) increased by 16.3% to ₹6.63 lakh crore, highlighting the industry's tenacity and global competitiveness.

According to the Society of Indian Automobile Manufacturers (SIAM), vehicle wholesales in all major segments reached record levels in FY 2025-2026: Passenger Vehicles (PVs): Record wholesales of 46.43 lakh (4.64 million) units, reflecting a 7.9% YoY growth. SUVs continued to dominate the market, making up more than 65% of all passenger car sales. Sales of two-wheelers (2Ws) saw a robust comeback, rising 10.7% year over year to 2.17 crore (21.7 million) units thanks to new model launches, premiumization, and rising rural incomes. The penetration of electric two-wheelers increased gradually, making up about 7% of the segment's total volume. Commercial Vehicles (CVs) & Three-Wheelers (3Ws): Infrastructure development and freight demand drove a 12.6% YoY increase in commercial vehicle sales to 10.80 lakh units. Three-wheelers recorded 8.36 lakh units (+12.8% YoY), supported by last-mile urban logistics and public transit requirements.

For Tier-1 component suppliers such as Pavna Industries, this ongoing domestic expansion and the structural shift toward feature-rich, connected, and electrified vehicles create an extremely favorable operating environment. The content-per-vehicle for specialized electromechanical assemblies is directly increased by the quick growth of utility vehicles and high-end two-wheelers. Increased integration of smart keyless entry modules, multifunction handlebar switches, advanced electronic locking systems, and specialized wire harnesses meets changing consumer demands for digital convenience and security. A balanced, dual-engine growth foundation for both legacy and next-generation product portfolios is provided by the concurrent expansion of conventional ICE engine platforms and hybrid powertrains, which sustains a steady, high-volume demand for essential mechanical components like oil pumps, engine components, and high-precision chain tensioners.

Looking ahead into FY 2026-27, the Indian auto component industry is well-positioned for sustained growth, supported by favorable policy frameworks like the Production Linked Incentive (PLI) scheme, deeper global supply-chain integration, and increasing localization of advanced vehicle technologies. Additionally, increasing exports enables Indian Tier-1 suppliers to attain economies of scale, increase realization margins, and integrate into international OEM supply chains. Global growth in high-precision assemblies, locking mechanisms, and specialized automotive components is accelerated by diversification beyond domestic cycles.

Sources:

- Automotive Component Manufacturers Association of India (ACMA) Annual Performance Review: <https://www.acma.in>
- Society of Indian Automobile Manufacturers (SIAM) Annual Sales Data: <https://www.siam.in/statistics.aspx>
- India Brand Equity Foundation (IBEF) Auto Components Report: <https://www.ibef.org/industry/autocomponents-india>
- Ministry of Heavy Industries / PIB Updates: <https://www.pib.gov.in/indexd.aspx?reg=48&lang=2>

Government Initiative

The Indian government is still putting forward-thinking policy frameworks into place to boost localized supply chains, speed up domestic manufacturing, and establish India as a global center for clean mobility and advanced automotive technology (AAT). Advanced locking systems, specialized switches, custom wiring harnesses, and precision engine components are just a few of the important product categories where value-added manufacturing is directly encouraged by these policy thrusts.

1. **Production Linked Incentive (PLI) Scheme for Automobile and Auto Components:** This program, which has a budgetary outlay of ₹25,938 crore, encourages the production of electric powertrains, smart vehicle electronics, and AAT components locally. The PLI framework boosts localization for smart keyless entry modules, electronic steering/ignition locks, multi-function handlebar switches, and high-voltage wiring harnesses needed for next-generation ICE and EV platforms by giving component manufacturers financial incentives to upgrade technology lines.
2. **PM E-DRIVE & FAME Mobility Initiatives:** The government announced the PM Electric Drive Revolution in Innovative Vehicle Enhancement (PM E-DRIVE) scheme with an outlay of ₹10,900 crore, building on the fundamental success of the FAME schemes. The policy increases the addressable market for specialized EV components, such as EV-ready wiring harnesses, specialized battery/motor switches, and electronic locking assemblies, by offering targeted demand incentives for electric two-wheelers, three-wheelers, and commercial fleets.
3. **National Program on Advanced Chemistry Cell (ACC) Battery Storage:** This initiative speeds up localized battery assembly and is backed

by an investment of ₹18,100 crore to build 50 GWh of domestic giga-factory capacity. The demand for sensor-integrated locking mechanisms, high-current switches, and customized battery-pack wiring harnesses is directly increased by this localized expansion.

4. **Bharat New Car Assessment Program (Bharat NCAP):** India's specialized safety rating system keeps raising the bar for operational, electronic, and structural safety. OEMs are increasing content-per-vehicle by integrating heavy-duty wiring harnesses, multi-point central locking systems, and high-reliability combination switches across vehicle lines in order to meet the strict Bharat NCAP requirements.
5. **Sustained ICE & Hybrid Powertrain Standards:** As clean mobility picks up speed, increasing engine precision is still required due to changing emission standards (BS-VI Stage II) and fuel-efficiency requirements. This ensures strong structural volume across conventional and hybrid powertrains by creating a long-term, high-volume demand for essential engine parts like oil pumps, fuel-tank locking caps, die-cast engine housings, and high-precision chain tensioners.
6. **Economic Scale and Export Competitiveness:** In FY 2025-2026, India's auto component turnover reached ₹7.60 lakh crore (USD 85.9 billion), with exports growing to USD 24 billion thanks to these government initiatives. Tier-1 suppliers are able to scale global supply-chain integration for precision switches, locking systems, and engine components thanks to policy support for localized, high-tech manufacturing.

This comprehensive regulatory ecosystem delivers strong, multi-segment tailwinds for Tier-1 suppliers like Pavna Industries—driving higher content-per-vehicle, accelerating product premiumization, and reinforcing steady growth across both legacy engine lines and next-generation electrical/electronic assemblies.

Sources:

- Ministry of Heavy Industries (MoHI) - PLI & PM E-DRIVE Notifications: <https://heavyindustries.gov.in/hi>
- Automotive Component Manufacturers Association of India (ACMA): <https://www.acma.in>
- Press Information Bureau (PIB) Govt of India Releases: <https://www.pib.gov.in/indexd.aspx?reg=48&lang=2>
- Ministry of Road Transport and Highways (MoRTH) Guidelines: <https://vahan.parivahan.gov.in>

About Pavna Industries Limited

Pavna Industries Limited, formerly known as Pavna Locks Limited, was incorporated in April 19, 1994. The Company is engaged in the business of manufacturing wide range of reliable and high quality automotive parts for reputed OEMs serving different vehicle segments including passenger vehicles, two-wheelers, three-wheelers, heavy and light commercial vehicles, and off-road vehicles. PAVNA is a well-established Company in the South Asian automotive industry, with long history of innovation, technology, manufacturing and market leadership spanning over 50 years.

The Company has its state-of-the-art manufacturing plants located strategically in Aligarh (Uttar Pradesh), Aurangabad (Maharashtra), and Pantnagar (Uttarakhand). These plants are situated in close proximity to the plants of its OEM customers, allowing for greater interaction and timely response to their requirements. It also has diverse range of product portfolio which includes Ignition Switches, Fuel Tank Caps, Latches, Auto Locks, Switches, Oil Pump, Throttle Body, Fuel Cocks, Casting Components, and more. The Company has wide presence in the domestic as well as export markets, exporting to several countries like Italy, Sri Lanka, Indonesia, Sudan, U.S.A. and Bangladesh. Apart from this the Company is also focused on customer centric approach catering to various esteemed Companies in the industry like Bajaj, Kawasaki, Honda, TVS, Mahindra, Escorts, Royal Enfield, Ashok Leyland, Mahindra Wheels, Eicher Motors, Tork Motors, Revolt, Mahindra Electric, etc.

PAVNA is committed to providing its customers with the latest and most innovative products, which is why the Company undertakes extensive research and development activities. The focus is on enhancing product portfolio, improving the quality of products, and upgrading the manufacturing processes. This is achieved through a combination of in-house R&D capabilities, as well as joint

ventures and technical collaborations with partners such as Sunworld Moto Industrial Co, an Indo-Taiwan joint venture Company.

The Company's goal is to continuously strive towards technological advancement and innovation, while keeping customers' needs at the forefront of everything the Company does.

DETAILS OF SIGNIFICANT CHANGES IN KEY FINANCIAL RATIOS

Details of significant changes (i.e. change of 25% or more as compared to the immediately previous financial year) in key financial ratios, along with detailed explanations of Standalone Financial Statements are as follows:

S. No.	Ratio	Measurement Unit	As at 31-03-2026	As at 31-03-2025	% Change March 2026	Explanations
1	Current Ratio	Times	1.43	3.21	-55.31%	The Current Ratio decreased from 3.21 times to 1.43 times , mainly indicating a reduction in the level of current assets relative to current liabilities. The decline may be attributable to an increase in Short term borrowings & trade payables during the year. The ratio continues to remain above 1.00, indicating that current assets are sufficient to cover current liabilities.
2	Debt Equity Ratio	Times	0.51	0.15	236.77%	The Debt Equity Ratio increased from 0.15 times to 0.51 times , indicating an increase in reliance on debt financing compared with shareholders' funds. The increase is due to additional borrowings during the year.
3	Debt Service coverage Ratio	Times	0.20	0.75	-73.02%	The DSCR decreased from 0.75 times to 0.20 times , The variation may be due to lower operating profitability & an increase in interest and principal repayment obligations during the year.

S. No.	Ratio	Measurement Unit	As at 31-03-2026	As at 31-03-2025	% Change March 2026	Explanations
4	Return on equity ratio	%	1.78%	6.25%	-71.56%	ROE declined from 6.25% to 1.78% , primarily reflecting a significant reduction in profitability available to equity shareholders.
5	Inventory Turnover Ratio	Times	2.30	2.76	-16.76%	NA
6	Trade Receivables turnover Ratio	Times	5.19	5.61	-7.47%	NA
7	Trade Payables turnover Ratio	Times	10.42	9.25	12.64%	NA
8	Net Capital turnover ratio	Times	5.19	2.90	78.95%	Net Capital Turnover Ratio increased significantly from 2.90 times to 5.19 times , indicating improved utilisation of net working capital in generating revenue. The increase may be due to higher revenue coupled with a comparatively lower level of net working capital during the year.
9	Net Profit ratio	%	1.22%	3.00%	-59.45%	Net Profit Ratio declined from 3.00% to 1.22% , indicating a substantial reduction in the net profit generated from revenue.
10	Return on Capital Employed	%	8.39%	14.10%	-40.51%	ROCE declined from 14.10% to 8.39% , primarily due to a significant reduction in operating profitability relative to the capital employed. The decline indicates that the company generated substantially lower operating returns from the capital deployed in the business during the year.

S. No.	Ratio	Measurement Unit	As at 31-03-2026	As at 31-03-2025	% Change March 2026	Explanations
11	Return on Investment	%	12.53%	29.25%	-57.16%	The Return on Investment decreased from 29.25% to 12.53%, primarily due to lower returns generated on investments during the year and resulting in a decline in the overall return on investments.

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CONSERVATION OF ENERGY
TECHNOLOGY ABSORPTION, ADAPTATION AND INNOVATION
FOREIGN EXCHANGE EARNINGS & OUTGO

“Annexure-2”

**DISCLOSURES OF PARTICULARS WITH RESPECT TO CONSERVATION OF ENERGY, TECHNOLOGY
ABSORPTION AND FOREIGN EXCHANGE EARNINGS AND OUTGO AS PRESCRIBED UNDER RULE 8 OF
THE COMPANIES (ACCOUNTS) RULES, 2014**

A. CONSERVATION OF ENERGY

The Company has always been conscious about conservation of energy in its Manufacturing Plants which leads to optimized consumption of non-renewable fossil fuels, energy productivity, climate change mitigation and reduction in operational costs. Your Company carries out its operations in an environmental friendly manner and continuously active to find ways to for the betterment of the Company as well as for the society.

During the year, the Company has consumed total 48,91,492.50 KVH Units renewable electricity in its operation.

Energy Conservation projects have been implemented at all Plants and Offices of the Company in a planned and budgeted manner. In FY 2025-26, all Plants achieved significant reduction in fixed energy consumption on non-working days by administrative and process controls. Some of the major decision includes:

- a machinery based meters has been installed for each machine to calculate consumption.
- Gas furnace replaced with electricity to control environment pollution from release of Carbon Monoxide.
- Installed in our all plants cooling towers to cut down use of water and chemicals that also lower the risk of bacterial contamination.
- Replaced all lighting equipment with LED to reduce consumption of electricity.
- Installed exhaust blowers in every plants.
- Installed Automatic Dispensing Cabinet Machines interlock systems with timer that helps in control of waste of electricity.

B. TECHNOLOGY ABSORPTION, ADAPTATION AND INNOVATION

Efforts made towards innovation, technology development, absorption and adaptation

- The Company used Annual Technology Planning & Development cycle for managing its engineering and technology initiatives. The process framework enables identification, development and deployment of the right technologies for future products. Making use of the Technology Creation and Development System (TCDS) process, the same has been institutionalized across its businesses.
- The Company is setting up lean and agile innovation hubs. These hubs will operate like start-ups with focus on testing of solutions and go-to-market strategies.

C. FOREIGN EXCHANGE EARNINGS & OUTGO

During the year the Company has imported raw material & Services of Rs 217.71 Lakh

Foreign Exchange Earnings and Outgo

Particulars	JPY	US \$
Import in Foreign currency	0	2,46,313.01
Particulars	EURO	US \$
Export in Foreign currency	4,82,335.73	8,59,895.54

**For & On Behalf of the Board of Directors of
Pavna Industries Limited**

Sd/-

Asha Jain

Chairperson & Executive Director

DIN: 00035024

Sd/-

Swapnil Jain

Managing Director

DIN:01542555

Date: August 24, 2026

Place: Aligarh

PAVNA

DETAILS OF REMUNERATION OF DIRECTORS, KMPs AND EMPLOYEES AND COMPARATIVES

[Pursuant to Section 197 and Rule 5(1) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014]

- a. **The ratio of the remuneration of each Director to the median remuneration of the employees of the Company and the percentage increase in remuneration of each Director, Chief Executive Officer, Chief Financial Officer and Company Secretary in the FY 2025-26:**

SI	Name of Directors	Designation	Ratio of remuneration to median remuneration	% increase in the Remuneration
1	Mr. Swapnil Jain	Managing Director	0.05	-
2	Mrs. Asha Jain	Chairperson & Executive Director	-	-
3	Mrs. Priya Jain	Executive Director	-	-
4	Mr. Ravindra Jagannathrao Pise	Chief Executive Officer	0.02	-
5	Mrs. Palak Jain	Chief Financial Officer	0.01	-
6	Mrs. Kanchan Gupta	Company Secretary & Compliance Officer	0.005	10

Notes:

- Mrs. Asha Jain and Mrs. Priya Jain are Executive Director and are not getting remuneration.
- Apart from sitting fees no other remuneration has been paid to the Non-Executive Independent Directors.

- b. **The number of permanent employees on the rolls of the Company as at March 31, 2026:** 649

- c. **Average percentile increase already made in the salaries of employees including the managerial personnel in the last financial year and its comparison with the percentile increase in the managerial remuneration and justification thereof and point out if there are any exceptional circumstances for increase in the managerial remuneration:**

During the year increment has been taken place.

Name of Director/KMP	Remuneration of Director/KMP in F.Y. 2024-25	Remuneration of Director/KMP in F.Y. 2025-26	% increase in F.Y. 2025-26
Swapnil Jain	3,30,00,000	2,82,00,000	-17.02
Asha Jain	-	-	-
Priya Jain	-	-	-
Ravindra Jagannathrao Pise	48,00,000	48,00,000	-
Arun Khanna	22,54,089	22,69,656	0.69
Alok Kumar Sharma	18,60,000	19,80,000	6.06
Palak Jain	12,96,600	12,96,600	-
Kanchan Gupta	9,25,840	10,72,020	10.00

Notes:

1. Shareholders has earlier approved for the remuneration upto Rs.5 crores by passing the Special Resolution.
2. Mrs. Asha Jain and Mrs. Priya Jain are Executive Director and are not getting remuneration.

d. Comparison of the remuneration of the key managerial personnel against the performance of the Company:

As per the policy, increases are dependent on actual performance rating as well as the business performance and increase in scope of work entrusted.

e. The ratio of the remuneration of the highest paid Director to that of the employees who are not Directors but receive remuneration in excess of the highest paid Director during the year - NA

f. Statement of particulars of employees pursuant to the provisions of Section 197(12) of the Companies Act, 2013 read with Rule 5(2) & (3) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 for the year ended March 31, 2026

List of Top 10 Employees of the Company

S. No.	Name	Designation	Remuneration (in Rs.) Per month	Nature of Employment	Qualifications	Experience (in years)	Date of Appointment	Age (in Years)	Particulars of last Employment
1	SWAPNIL JAIN	MANAGING DIRECTOR	2800000	PERMANENT	MBA	22	1-Aug-2019	41	DELHI PUBLIC SCHOOL
2	RAVINDRA JAGANNATHRAO PISE	CEO	400000	PERMANENT	BE (Mechanical)	41	1-Sep-2023	66	COOPER COOPERATION SATARA & BAJAJ
3	DILLIP KUMAR NAIK	CTO	348035	PERMANENT	B.Tech (Mechanical)	36	26-Jun-2024	60	SANDHAR TECHNOLOGIES LTD
4	ARUN KHANNA	AGM	212000	PERMANENT	Diploma (Mechanical)	37	1-Apr-2015	63	HUF INDIA PVT LTD
5	VIJAY KUMAR SHARMA	CEO South Division	439453	PERMANENT	BE	27	5-Nov-2025	59	PAVNA INDUSTRIES LTD
6	HARIJIT SINGH	HEAD	490121	PERMANENT	BE ELECTRONICS	23	6-Oct-2025	53	SANDHAR TECHNOLOGIES LTD
7	PRADEEP KUMAR MORYA	Engineer	221078	PERMANENT	DIPLOMA PLASTICS MOULDING TECH.	16	22-Dec-2025	40	SPARK MINDA CORPORATION
8	RAHUL BHARDWAJ	AGM	231006	PERMANENT	MBA	21	20-Jan-2026	41	SPARK MINDA CORPORATION
9	RAMESH GHAI	AGM	294111	PERMANENT	B.TECH	22	5-Mar-2026	43	SPARK MINDA CORPORATION
10	GURAVATAR SINGH	Sr. Manager	255950	PERMANENT	BE	11	10-Mar-2026	35	SANDHAR TECHNOLOGIES LTD

g. Affirmation that the remuneration is as per the remuneration policy of the Company:

The remuneration for MD/ED/KMP/rest of the employees is as per the remuneration policy of the Company

**For & On Behalf of the Board of Directors of
Pavna Industries Limited**

**Date: August 24, 2026
Place: Aligarh**

**Sd/-
Asha Jain
Chairperson & Executive Director
DIN: 00035024**

**Sd/-
Swapnil Jain
Managing Director
DIN:01542555**

PAVNA

Form AOC -1

(Pursuant to first proviso to sub-section (3) of Section 129 read with Rule 5 of Companies (Accounts) Rules, 2014)

Statement containing salient features of the financial statement of subsidiaries/ associate companies/ joint ventures

Part “A”: Subsidiaries

(Information in respect of each subsidiary to be presented with amounts in Lakh)

S. No.	Name of the subsidiary /Associate	Swapnil Switches Pvt. Ltd.	Pavna Auto Engineering Pvt. Ltd.	Pavna Sunworld Autotech Pvt. Ltd.	Pavna Marketing Pvt. Ltd.	Pavna SMC Private Limited
1	The date since which subsidiary was acquired	30.03.2020	31.03.2020	28.01.2020	23.04.2019*	05.11.2025**
2	Reporting period for the subsidiary concerned, if different from the holding company's reporting period	FY2025-26	FY2025-26	FY2025-26	FY2025-26	FY2025-26
3	Reporting currency and Exchange rate as on the last date of the relevant Financial year in the case of foreign subsidiaries.	NA	NA	NA	NA	NA
4	Currency	INR	INR	INR	INR	INR
5	Share capital (Rs.)	60.90	60.90	100.00	10.00	5.00
6	Reserves & surplus	426.23	1,718.00	(9.68)	741.24	(0.00)
7	Total assets	984.05	4,736.82	841.38	1,467.19	6.13
8	Total Liabilities	496.92	2,957.91	751.07	715.95	1.13
9	Investments	-	-	-	-	-
10	Turnover	247.69	1,533.95	881.62	4,820.99	-
11	Profit before taxation	(39.68)	(115.84)	17.96	430.46	-
12	Provision for taxation	(5.55)	(4.27)	5.15	104.33	-
13	Profit after taxation	(34.14)	(111.58)	12.81	326.12	-
14	Proposed Dividend	-	-	-	-	-
15	Other Comprehensive Income	0.12	7.06	-	-0.19	-
16	Total Comprehensive Profit/loss	-34.02	-104.52	12.81	325.93	-
17	% of shareholding	50.74%	50.74%	71.50%	100%	80%

* Pavna Marketing Private Limited was incorporated on 23 April, 2019, and Pavna Industries Limited (at that time the name was Pavna Zadi Security Systems Limited) was one of the subscribers to the

Memorandum of Association of Pavna Marketing Private Limited. Accordingly, the date of acquisition/subscription is considered to be 23 April, 2019, being the date of incorporation of Pavna Marketing Private limited.

** Pavna Smc Private Limited was incorporated on 05 November, 2025, and Pavna Industries Limited was one of the subscribers to the Memorandum of Association of Pavna Smc Private Limited. Accordingly, the date of acquisition/subscription is considered to be 05 November, 2025, being the date of incorporation of Pavna Smc Private limited.

The following information shall be furnished: -

- Names of subsidiaries which are yet to commence operations as on 31st March 2026** - Pavna SMC Private Limited
- Names of subsidiaries which have been liquidated or sold during the year**- Nil

Part B - Associates and Joint Ventures

Statement pursuant to Section 129 (3) of the Companies Act, 2013 related to Associate Companies and Joint Ventures

Name of Associates or Joint Ventures	Pavna Foundation
1. Latest audited Balance Sheet Date	31.03.2026
2. Date on which the Associate or Joint-Venture was associated or acquired	17.04.2025***
3. Shares of Associate or Joint Ventures held by the company on the year end	
(a) No. Of Shares held	8,000
(b) Amount of Investment in Associate/Joint Venture (in Rs)	80,000
(c) Extent of holding %	40%
4. Description of how there is significant influence	Under Ind AS 28 (Investments in Associates and Joint Ventures): 20% or more of the voting power in an investee is presumed to give significant influence.
5. Reason why the associate/joint venture is not consolidated	The associate/joint venture has not been consolidated on a line-by-line basis as the Company does not exercise control over the entity. The Company has significant influence/joint control over the entity and, accordingly, the investment has been accounted for using the equity method in accordance with Ind AS 28.
6. Net worth attributable to shareholding as per latest audited Balance Sheet (in lakh)	(21.78)
7. Profit or Loss for the year (in lakh)	(23.78)
i. Considered in Consolidation (in lakh)	(9.51)
ii. Not Considered in Consolidation (in lakh)	(14.43)

*** Pavna Foundation was incorporated on 17 April 2025, and Pavna Industries Limited was one of the subscribers to the Memorandum of Association of Pavna Foundation. Accordingly, the date of acquisition/subscription is considered to be 17 April 2025, being the date of incorporation of Pavna Foundation.

Notes:

1. **Names of associates or joint ventures which are yet to commence operations- Nil**
2. **Names of associates or joint ventures which have been liquidated or sold during the year- Nil**

For Arun Varshney & Associates
Chartered Accountants
FRN: 005560C

For and on behalf of the Board of Directors
Pavna Industries Limited

Sd/-
Arun Kumar
Partner
Membership No. 073299

Sd/-
Swapnil Jain
Managing Director
DIN: 01542555

Sd/-
Asha Jain
Director
DIN: 00035024

Sd/-
Palak Jain
Chief Financial officer

Sd/-
Ravindra Jagannathrao Pise
Chief Executive officer

Sd/-
Kanchan Gupta
Company Secretary

Date: 28.05.2026

PAVNA

Form No. AOC-2

Particulars of Contracts or Arrangements with Related Parties

(Pursuant to clause (h) of sub-section (3) of Section 134 of the Act and Rule 8(2) of the Companies (Accounts) Rules, 2014)

Form for disclosure of particulars of contracts/arrangements entered into by the company with related parties referred to in sub-section (1) of Section 188 of the Companies Act, 2013 including certain arm's length transactions under third proviso thereto

1. Details of contracts or arrangements or transactions not at arm's length basis

S.N.	Particulars	Remarks
(a)	Name(s) of the related party and nature of relationship	Nil
(b)	Nature of contracts/arrangements/transactions	Nil
(c)	Duration of the contracts / arrangements/transactions	Nil
(d)	Salient terms of the contracts or arrangements or transactions including the value, if any	Nil
(e)	Justification for entering into such contracts or arrangements or transactions	Nil
(f)	Date(s) of approval by the Board	Nil
(g)	Amount paid as advances, if any	Nil
(h)	Date on which the special resolution was passed in general meeting as required under first proviso to Section 188	Nil

2. Details of material contracts or arrangement or transactions at arm's length basis:-

Name(s) of the related party	Mr. Swapnil Jain	Mrs. Asha Jain	Mrs. Priya Jain
Nature of relationship	Managing Director	Executive Director (Chairperson)	Executive Director
Nature of contracts/arrangements/transaction	- Remuneration - Interest - Loan Taken	- Building Rent - Trademark Royalty (up to 31.12.2025) - Interest - Loan Taken - Lease Rent	- Loan Taken - Interest
Duration of the contracts / arrangements/transactions	1 Year	1 Year	1 Year
Salient terms of the contracts or arrangements or transactions including the value, if any	As approved by the Board of Directors from time to time	As approved by the Board of Directors from time to time	As approved by the Board of Directors from time to time
Date(s) of approval by the Board, if any	26.05.2025	26.05.2025 and 28.01.2026	26.05.2025

Amount paid as advances, if any:	NA	NA	NA
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Name(s) of the related party	Swapnil Switches Private Limited	Pavna Auto Engineering Private Limited	Pavna Sunworld Autotech Private Limited
Nature of relationship	Subsidiary Company	Subsidiary Company	Subsidiary Company
Nature of contracts/arrangements/ transaction	- Purchase - Sale - Rent Given	-Purchase -Sale	-Purchase -Sale -Sale of fixed asset
Duration of the contracts / arrangements/transactions	1 Year	1 Year	1 Year
Salient terms of the contracts or arrangements or transactions including the value, if any	As approved by the Board of Directors from time to time	As approved by the Board of Directors from time to time	As approved by the Board of Directors from time to time
Date(s) of approval by the Board, if any	26.05.2025	26.05.2025	26.05.2025 and 12.11.2025
Amount paid as advances, if any:	NA	NA	NA

Name(s) of the related party	Pavna Marketing Private Limited	PJ Wealth Management and Consultant Private Limited	1. Pavna Aviation Private Limited 2. Pavna Sports and Entertainment Private Limited (Formerly Known as Pavna Sports Venture Private Limited) 3. Pavna Auto Engineering Private Limited 4. Pavna SMC Private Limited 5. Pavna Sunworld Autotech Private Limited 6. PJ wealth Management and Consultant Private Limited
Nature of relationship	Wholly Owned Subsidiary Company	Group Company	Promoter Group/Subsidiaries Company/ Group Company
Nature of contracts/ arrangements / transaction	- Purchase - Sale	- Loan Taken - Royalty Given on trademark Use (w.e.f 01.01.2026)	Take Guarantee, Security or Loan from PIL
Duration of the contracts / arrangements/ transactions	1 Year	1 Year	1 Year

Salient terms of the contracts or arrangements or transactions including the value, if any	As approved by the Board of Directors from time to time	As approved by the Board of Directors from time to time	As approved by the Board of Directors from time to time
Date(s) of approval by the Board, if any	26.05.2025	26.05.2025 and 12.11.2025	28.01.2026
Amount paid as advances, if any:	NA	NA	NA

**For & On Behalf of the Board of Directors of
Pavna Industries Limited**

Sd/-

Asha Jain

Chairperson & Executive Director

DIN: 00035024

Sd/-

Swapnil Jain

Managing Director

DIN:01542555

Date: August 24, 2026

Place: Aligarh

ANNUAL REPORT ON CORPORATE SOCIAL RESPONSIBILITY

[Pursuant to Section 135 of the Companies Act, 2013 and the Companies (Corporate Social Responsibility Policy) Rules, 2014]

1. A brief outline of the Company's CSR policy

The Company is not only committed to being a good citizen, but also to being a good neighbor in the communities we call home. We contribute as a company to various charitable trusts and we seek to participate in ways that touch people's lives in these communities. The Company aims to create educated, healthy, sustainable and culturally vibrant communities. We also support employees' commitment to our communities through various programs including our volunteerism initiatives.

The Company's philosophy of discharging its social responsibility goes beyond donations and sponsoring charity events, where it engages with the society to maximize the overall impact on the livelihood and welfare of people. The Company engages in various dynamic initiatives which vary with the needs of the society and the environment.

The key CSR streams are early Childhood Care & Development, Health, Education, Sports, Skill Development & Livelihood, Water, Sanitation & Hygiene, Environment and Gender & Inclusion.

2. Composition of CSR Committee as on 31ST March 2026.

The CSR Committee comprises of Mr. Swapnil Jain (Managing Director) as Chairman of the Committee, Mr. Dhruv Jain (Non-Executive Independent Director) and Mrs. Priya Jain (Executive Director) as members of the committee.

Date of Meeting	Name of Director and Designation in Committee			
	Mr. Swapnil Jain (Managing Director) Chairman	Mr. Naozer Firoze Aibara (Non-Executive Independent Director) Member	Mrs. Priya Jain (Executive Director) Member	Mr. Dhruv Jain Non-Executive Independent Director Chairman
August 08, 2025	Yes	NA	Yes	Yes
February 11, 2026	Yes	NA	Yes	Yes

(Yes= Present No= Absent NA= No more in the Committee)

Note- Mr. Naozer Firoze Aibara (DIN-08759817) who was member of the Corporate Social Responsibility Committee of the Company has completed his term on 24th June 2025. Accordingly, he has ceased to be member with effect from 25th June 2025. So, the CSR Committee has been reconstituted and Mr. Dhruv Jain, an Independent Director has been inducted as the member of the CSR Committee with effect from 8th August, 2025.

3. The web-link where Composition of CSR Committee, CSR policy and CSR projects approved by the Board are disclosed on the website of the Company.

CSR policy of Pavna group placed on the Company's website <https://www.pavna.in>

4. Provide the executive summary along with web-link(s) of Impact Assessment of CSR projects carried out in pursuance of sub-rule (3) of Rule 8 of the Companies (Corporate Social Responsibility Policy) Rules, 2014- Not Applicable

(In Rs)

5.	a)	Average net profit of the Company as per Section 135(5)	10,39,33,113.98
	b)	Two percent of average net profit of the Company as per Section 135(5) *	20,78,665*
	c)	Surplus arising out of the CSR projects or programmes or activities of the previous financial years	NIL
	d)	Amount required to be set off for the financial year, if any	NIL
	e)	Total CSR obligation for the financial year [(b)+(c)-(d)]	20,78,665

Note- *Round off Value

(In Rs)

6.	a)	Amount spent on CSR Projects (other than ongoing project)	30,35,000
	b)	Amount spent in Administrative Overheads	NIL
	c)	Amount spent on Impact Assessment, if applicable	NIL
	d)	Total amount spent for the financial year [(a)+(b) +(c)]	30,35,000
	e)	CSR amount spent or unspent for the financial year:	

Total Amount Spent for the Financial Year	Amount Unspent (in Rs`)				
	Total Amount transferred to Unspent CSR Account as per Section 135(6)		Amount transferred to any fund specified under Schedule VII as per second proviso to Section 135(5)		
	Amount	Date of Transfer	Name of Fund	Amount	Date of Transfer
30,35,000	NA				

f) Excess amount for set-off, if any

S. No.	Particulars	Amount (in ₹ / crores)
(i)	Two percent of average net profit of the Company as per Section 135(5)	20,78,665
(ii)	Total amount spent for the financial year	30,35,000
(iii)	Excess amount spent for the financial year [(ii)-(i)]	9,56,335
(iv)	Surplus arising out of the CSR projects or programmes or activities of the previous financial years, if any	NIL
(v)	Amount available for set off in succeeding financial years [(iii)-(iv)]	9,56,335

7. Details of unspent Corporate Social Responsibility Amount for the preceding three financial years

S. No.	Preceding Financial Year	Amount transferred to unspent CSR account under Section 135(6) (in ₹)	Balance amount in Unspent CSR Account under Section 135(6) (in ₹)	Amount spent in the financial year (in ₹)	Amount transferred to fund: Amount (in ₹)	Amount transferred to fund: Date of transfer	Amount remaining to be spent in succeeding financial years (in ₹)	Deficiency, if any
NA								

8. Whether any capital assets have been created or acquired through Corporate Social Responsibility amount spent in the financial year

No

The Company has not directly created or acquired any capital asset through CSR Spent during the financial year ended March 31, 2026.

9. Specify the reason(s), if the Company has failed to spend two percent of the average net profit as per Section 135(5)

Not Applicable

**For & On Behalf of
Pavna Industries Limited**

Sd/-

Asha Jain

**Chairperson & Executive Director
DIN: 00035024**

Sd/-

Swapnil Jain

**Managing Director
DIN:01542555**

Date: August 24, 2026

Place: Aligarh

FORM NO. MR-3**SECRETARIAL AUDIT REPORT****FOR THE FINANCIAL YEAR ENDED MARCH 31st, 2026**

[Pursuant to Section 204(1) of the Companies Act, 2013 and Rule No.9 of the Companies (Appointment and Remuneration Personnel) Rules, 2014]

TO,

THE MEMBERS,

PAVNA INDUSTRIES LIMITED

VIMLANCHAL, HARI NAGAR, ALIGARH,

UTTAR PRADESH, 202001, INDIA.

We have conducted the secretarial audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by PAVNA INDUSTRIES LIMITED (CIN: L34109UP1994PLC016359) (hereinafter called “The Company”). Secretarial Audit was conducted in a manner that provided us a reasonable basis for evaluating the corporate conduct/statutory compliances and expressing our opinion thereon.

Based on our verification of Company’s books, papers, registers, minute books, forms and returns filed and other records maintained by the Company and also the information provided by the Company, its officers, agents and authorized representatives during the conduct of secretarial audit, we hereby report that in our opinion, the Company has, during the audit period covering the financial year ended on March 31st, 2026 complied with the statutory provisions listed hereunder and also that the Company has proper Board-processes and compliance-mechanism in place to the extent, in the manner and subject to the reporting made hereinafter:

We have examined the books, papers, minute books, forms and returns filed and other records maintained by the Company for the financial year ended on March 31st, 2026 according to the provisions of:

- i. The Companies Act, 2013 (the Act) and the rules made thereunder;
- ii. The Securities Contracts (Regulation) Act, 1956 (‘SCRA’) and the rules made there under;
- iii. The Depositories Act, 1996 and the Regulations and Bye-law framed there under;
- iv. Foreign Exchange Management Act, 1999 and the rules and regulations made there under to the extent of Foreign Direct Investment and Overseas Direct Investment;
- v. The following Regulations and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992 (‘SEBI Act’): -
 - a) The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011; *(Specific compliances with respect to the regulations were adhered to by the company during the reporting period.)*
 - b) The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015; *(Specific compliances with respect to the regulations were adhered to by the company during the reporting period.)*
 - c) The Securities and Exchange Board of India (Listing obligations and Disclosure requirements) Regulations, 2015; *(Specific compliances with respect to the regulations were adhered to by the company during the reporting period.)*

- d) The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018; *(Specific compliances with respect to the regulations were adhered to by the company during the reporting period.)*
- e) The Securities and Exchange Board of India (Share-Based Employee Benefits and Sweat Equity) Regulations, 2021; *(No specific transactions were found during the reporting period, to which the above regulations shall be applicable.)*
- f) The Securities and Exchange Board of India (Issue and Listing of Non-Convertible Securities) Regulations, 2021; *(No specific transactions were found during the reporting period, to which the above regulations shall be applicable.)*
- g) The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 2025 regarding the Companies Act and dealing with client. *(No specific transactions were found during the reporting period, to which the above regulations shall be applicable.)*
- h) The Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2021; *(No specific transactions were found during the reporting period, to which the above regulations shall be applicable.)*
- i) The Securities and Exchange Board of India (Buyback of Securities) Regulations, 2018. *(No specific transactions were found during the reporting period, to which the above regulations shall be applicable.)*
- j) Other laws applicable to the Company as per the representations made by the Management.
 - (1) The Secretarial Standards issued by the Institute of Company Secretaries of India with respect to Meetings of the Board of Directors (SS-1) and General Meetings (SS-2).
 - (2) The Listing Agreements entered into by the Company with NSE Limited & BSE, read with The Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 to the extent listing of Equity shares.

During the period under review the Company has generally complied with the provisions of the Act, Rules, Regulations, Guidelines, Standards, etc. mentioned above except to the extent as mentioned below:

- 1) The company during the reporting period has filed a few e-forms including Form MGT-14 vide SRN: AB4087773 & SRN: AB5650416, Form MGT 15 vide SRN: AB8475546 with additional fees. Therefore, it has to be treated as compliance after the due date along with payment of additional fees.
- 2) We also adhere the same “remarks or observations”, if any, as pointed out by the statutory Auditor in his report and the company in financial statements as on date 31st March, 2026.

I further report that

- a) The Board of Directors of the Company is duly constituted with proper balance of Executive Directors and Non-Executive Directors. The changes in the composition of the Board of Directors that took place during the period under review were carried out in compliance with the provisions of the Act.

- b) Adequate notice is given to all directors to schedule the Meetings of the Board and Committees Except where consent of directors was received for scheduling meetings at a shorter notice, agenda and detailed notes on agenda were sent at least seven days in advance and a system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting and for meaningful participation at the meeting.
- c) All the decisions of the Board as well as committee meetings are carried out unanimously as recorded in the minutes of the meetings of the Board of directors or the committees of the Board, as the case may be.
- d) Majority decisions are carried through while the dissenting members' views are captured and recorded as part of the minutes.
- e) I further report that there is scope to improve the systems and processes in the Company commensurate with the size and operations of the Company to monitor and ensure compliance with applicable laws, rules, regulations and guidelines

I further report that during the audit period the company has entered into the following events having a major bearing on the company's affairs in pursuance of the above referred laws, rules, regulations, guidelines, standards etc.

- 1) The members of the company at their Extra Ordinary General Meeting held on Monday, 05th May, 2025, approved raising of funds up to Rs. 320 crores through issuance of equity shares to Qualified Institutional Buyers.
- 2) The Board at its meeting held on July 02, 2025, has considered and approved the subdivision of 1 equity shares of Rs. 10 each into 10 equity shares of Re. 1 each. The Members of the company approved the split in the shares of the company and consequential alteration in the Capital Clause i.e. Clause V of the Memorandum of Association by the way of Postal Ballot dated 3rd August, 2025.
- 3) The Company executed Joint Venture Agreement with Smartchip Microelectronics Corp. on 14th August, 2025, to form a new Joint Venture Company to undertake and carry on the business of inter alia making electronic components for the automobile industry (ICE & EV) and for other industries like hardware for cupboard/door locks etc. in residential/commercial industries, aero, medical etc.
- 4) Ministry of Corporate Affairs has approved incorporation of Subsidiary company in the name of "PAVNA SMC PRIVATE LIMITED" which is the joint venture company between Pavna Industries Limited and Smartchip Microelectronics Corp. on November 05, 2025.
- 5) The company has entered into a Memorandum of Understanding (MoU) with Government of Uttar Pradesh (GoUP) on November 24, 2025, Proposed Investment of Rs. 250 crores in the next 3 to 5 years in the proposed project and employment of approx. 500 employees by PIL.

I further report that following event having a major bearing on the company's affairs occurred between the end of the audit period and the date of this report;

- 1) The Company had approved issue and allotment of 24,00,000 convertible warrants to certain promoter & promoter group, on preferential basis, for an issue price of ₹505/- per warrant (including face value of ₹10/- each). In accordance with the terms of issue and Regulation 162 of the SEBI ICDR Regulations, 25% of the issue price was received upfront as the initial subscription amount at the time of allotment and the balance 75% was payable at the time of exercise of warrants within a

period of 18 months from the date of allotment, i.e., on or before July 28, 2026. Due to the inability of the warrant holders to pay balance 75% of consideration, the board at its meeting held on 27th July, 2026, resolved to forfeit the upfront subscription amount received at the time of allotment, being 25% of the issue price, amounting to ₹30,30,00,000/- (₹30.30 Crore), with effect from July 29, 2026. The Paid-up share capital of the company remains unchanged. The company has informed the exchanges about the concern.

FOR D. SAGAR & ASSOCIATES

Sd.-

CS SAGAR RAMRAO DEO

(Practicing Company Secretary)

CP No: 11547; Mem No: F9518

Peer Review NO.: 7876/2026

UDIN: F009518H001024565

Date: 05/08/2026

Place: Chhatrapati Sambhajnagar

PAVNA

Note: This report is to be read with our letter of even date which is annexed as “ANNEXURE-I” and forms an integral part of this report.

ANNEXURE-I

TO,
THE MEMBERS,
PAVNA INDUSTRIES LIMITED,
VIMLANCHAL, HARI NAGAR, ALIGARH,
UTTAR PRADESH, 202001 INDIA.

Our report of even date is to be read along with this letter.

1. Maintenance of secretarial record is the responsibility of the management of the Company. Our responsibility is to express an opinion on these secretarial records based on our audit.
2. We have followed the audit practices and processes as were appropriate to obtain reasonable assurance about the correctness of the contents of the Secretarial records.
3. The verification was done on test basis to ensure that correct facts are reflected in Secretarial records. We believe that the processes and practices, we followed provide a reasonable basis for our opinion.
4. We have not verified the correctness and appropriateness of financial records and Books of Accounts of the Company.
5. Wherever required, we have obtained the Management representation about the compliance of laws, rules and regulations and happening of events etc.
6. The compliance of the provisions of Corporate and other applicable laws, rules, regulations, standards is the responsibility of management. Our examination was limited to the verification of procedures on test basis.
7. The Secretarial Audit report is neither an assurance as to the future viability of the Company nor of the efficacy or effectiveness with which the management has conducted the affairs of the Company and non-compliances reported shall not be conclude as complete & final.

FOR D. SAGAR & ASSOCIATES

Sd.-

CS SAGAR RAMRAO DEO

(Practicing Company Secretary)

CP No: 11547; Mem No: F9518

Peer Review NO.: 7876/2026

UDIN: F009518H001024565

Date: 05/08/2026

Place: Chhatrapati Sambhajnagar

FORM NO. MR-3 SECRETARIAL AUDIT REPORT

For The Financial Year Ended **31.03.2026**

[Pursuant to Section 204(1) of the Companies Act, 2013 and Rule No.9 of the Companies (Appointment and Remuneration Personnel) Rules, 2014]

To,

The Members,

M/s PAVNA MARKETING PRIVATE LIMITED

CIN: U50400UP2019PTC116110

Registered Office: VIMLANCHAL 19/407, HARI NAGAR, GOPAL PURI,
AGRA ROAD, ALIGARH, UTTAR PRADESH, 202001, INDIA

I have conducted the Secretarial Audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by **PAVNA MARKETING PRIVATE LIMITED** (hereinafter called "the Company"). The Company is an unlisted Private Company, (Wholly Owned Subsidiary Company of Pavna Industries Ltd) having **CIN: U50400UP2019PTC116110** for the Financial Year ended **31st March 2026**. Secretarial Audit was conducted in a manner that provided me a reasonable basis for evaluating the corporate conducts/statutory compliances and expressing my opinion thereon.

Based on my verification of the Company's books, papers, minute books, forms and returns filed and other records maintained by the company and also the information provided by the Company, its officers, agents and authorized representatives during the conduct of secretarial audit, I hereby report that in my opinion, the Company has, during the audit period covering the financial year ended on **31st March, 2026** ("Audit Period"), complied with the statutory provisions listed hereunder and also that the Company has proper Board-processes and compliance-mechanism in place to the extent, in the manner and subject to the reporting made hereinafter:

I have examined the books, papers, minute books, forms and returns filed and other records maintained by the Company for the financial year ended on **31st March, 2026** according to the provisions of:

- I. The Companies Act, 2013 (**'the Act'**) and the rules made thereunder;
- II. The Securities Contracts (Regulation) Act, 1956 (**'SCRA'**) and the rules made thereunder; (**Not Applicable;**)
- III. The Depositories Act, 1996 and the Regulations and Bye-laws framed thereunder;
- IV. Foreign Exchange Management Act, 1999 and the rules and regulations made thereunder (**'FEMA'**) to the extent of Foreign Direct Investment, Overseas Direct Investment and External Commercial Borrowings; (**Not Applicable**)
- V. The following Regulations and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992 (**'SEBI Act'**):
 - a) The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011;
 - b) The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015;
 - c) The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018;
 - d) The Securities and Exchange Board of India (Share Based Employee Benefits and Sweat Equity Shares) Regulations, 2021;

- e) The Securities and Exchange Board of India (Issue and Listing of Non- Convertible Securities) Regulations, 2021;
- f) The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 1993 and Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 2025 regarding the Act and dealing with clients;
- g) The Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2021;
- h) The Securities and Exchange Board of India (Buyback of Securities) Regulations, 2018;
- i) The Securities and Exchange Board of India (Listing Obligations and Disclosures Requirements) Regulations, 2015;

The Company is a Private Company; hence all Regulations are not applicable.

The Company being a material subsidiary of Pavna Industries Limited ("PIL") as defined under Regulation 16(1) (c) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 as amended.

VI. The Company has identified laws specifically to the Company and we have relied upon the representation made by the company and its officer for the system and mechanism framed by the Company for compliances made under the following laws:

- a) Contract Labour (Regulation and Abolition) Act, 1970 And their applicable rules.
- b) The Factories Act, 1948 and their application rules and notifications.
- c) Air (Prevention and Control of Pollution) Act, 1981 and Rules issued by the State Pollution Control Boards.
- d) Water (Prevention and Control of Pollution) Act, 1974 and Rules issued by the State Pollution Control Boards.

I have also examined compliance by the Company with the applicable clauses of the following

- 1) Secretarial Standard on Meetings of Board of Directors (SS-1) and Secretarial Standard on General Meetings (SS-2) issued by the Institute of Company Secretaries of India and notified by Central Government under Section 118(10) of the Act which are mandatorily applicable to the Company.
- 2) The Company has not entered into any listing agreements with the stock exchanges.

Accordingly, I state that during the period under review there were adequate systems and processes in place to monitor and ensure compliance with various applicable laws and that the Company has complied with the provisions of the Acts, Rules, Regulations, Guidelines, Standards, etc., mentioned above.

We have not examined compliance by the company with respect to:

- 1. Applicable financial laws, like direct and indirect tax laws, maintenance of financial records, etc., since the same have been subject to review by statutory (financial) auditors, tax auditors and other designated professionals.
- 2. As informed by the company the industry specific laws/general laws as applicable to the company has been complied with. The management has also represented and confirmed that all the laws, rules, regulations, orders, standards and guidelines as are specifically applicable to the Company relating to Industry/Labour etc., have been complied with.

We report that:

- a) Maintenance of secretarial record is the responsibility of the management of the Company. Our responsibility is to express an opinion on these secretarial records based on our audit.
- b) We have followed the audit practices and processes as were appropriate to obtain reasonable assurance about the correctness of the contents of the secretarial records. The verification was done on test basis to ensure that correct facts are reflected in secretarial records. We believe that the processes and practices, we followed provide a reasonable basis for our opinion.
- c) The Compliance by the Company of applicable financial laws like direct taxes and indirect taxes and maintenance of financial records and books of accounts has not been reviewed in this Audit, since the same has been the subject to be review by statutory financial audit and designated professionals.
- d) Where ever required, we have obtained the Management representation about the Compliance of laws, rules and regulations and happening of events etc.
- e) The compliance of the provisions of the Corporate and other applicable laws, rules, regulation, standards is the responsibility of the management. Our examination was limited to the verification of procedures on test basis.
- f) The Secretarial Audit report is neither an assurance as to the future viability of the company nor of the efficacy or effectiveness with which the management has conducted the affairs of the Company.

We have checked the compliance management system of the Company; to obtain reasonable assurance about the adequacy of systems in place to ensure compliance of specifically applicable laws and this verification was done on test basis. We believe that the Audit evidence which we have obtained is sufficient and appropriate to provide a basis for our audit opinion

We further report that:

- The Board of Directors of the Company is duly constituted with proper balance of Executive Directors, Non-Executive Directors. The changes in the composition of the Board of Directors that took place during the period under review were carried out in compliance with the provisions of the Act.
- Adequate notices were given to all directors of the Company as regards the schedule of the Meetings of the Board, except where consent of the directors were received for scheduling the meetings at a shorter notice. Agenda and detailed notes on agenda were also sent to all the directors of the Company at least seven days in advance, except where consent of directors was received for circulation of the Agenda and notes on Agenda at a shorter notice. A system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting and for ensuring meaningful participation by the directors at the meetings.
- All Decisions at the Meetings of the Board were carried out with unanimously as recorded in the minutes of the meeting of the Board of Directors.

I further report that:

I am of the opinion that Management has adequate systems and processes placed in the Company which is commensurate with the size and operations of the Company to monitor and ensure compliance with all applicable laws, rules, regulations and guidelines.

I further report that during the audit period, that here were no specific events/actions took place which had a major bearing on the Company's affairs in pursuance of the above-referred laws, rules, regulations, guidelines, and standards:

FOR VERMA ANKUR & CO

Sd/-

(Practicing Company Secretaries)

Fcs Ankur Verma

Proprietor

M. No.: 11072

C.P. No.: 15924

Peer Review Certificate No.: 5392/2023

UDIN: F011072H001078259

Place: Agra

Date: 11/08/2026

PAVNA

This report is to be read with our letter of even date which is annexed as **Annexure "A"** and forms an integral part of this report.

Annexure -A

To,

The Members,

PAVNA MARKETING PRIVATE LIMITED

Registered Office: VIMLANCHAL, 19/407, HARI NAGAR, GOPAL PURI,
AGRA ROAD, ALIGARH, UTTAR PRADESH, 202001, INDIA.

Report of even date is to be read along with this letter.

Management's Responsibility:

1. It is the responsibility of the management of the Company to maintain secretarial records, devise proper systems to ensure compliance with the provisions of all applicable laws and regulations and to ensure that the systems are adequate and operate effectively.

Auditor's Responsibility:

2. Our responsibility is to express an opinion on these secretarial records, standards and procedures followed by the Company with respect to secretarial compliances.
3. We have conducted the Audit as per the applicable Auditing Standards issued by the Institute of Company Secretaries of India.
4. We believe that audit evidence and information obtained from the Company's management is adequate and appropriate for us to provide a basis for our opinion.
5. Wherever required, we have obtained reasonable assurance whether the statements prepared, documents or records, in relation to Secretarial Audit, maintained by the Company, are free from misstatement.
6. Wherever required, we have obtained the management's representation about the compliance of laws, rules and regulations and happening of events etc.

Disclaimer:

7. The Secretarial Audit Report is neither an assurance as to the future viability of the Company nor of the efficacy or effectiveness with which the management has conducted affairs of the Company.
8. We have not verified the correctness and appropriateness of financial records and Books of Accounts of the Company.

FOR VERMA ANKUR & CO

Sd/-
(Practicing Company Secretaries)

Fcs Ankur Verma
Proprietor

M. No.: 11072

C.P. No.: 15924

Peer Review Certificate No.: 5392/2023

UDIN: F011072H001078259

Place: Agra

Date: 11/08/2026

REPORT ON CORPORATE GOVERNANCE

COMPANY'S PHILOSOPHY ON CORPORATE GOVERNANCE

As a Company, the Company's philosophy on Corporate Governance is founded upon a rich legacy of fair, ethical and transparent governance practices, many of which were in place even before they were mandated by adopting the highest standards of professionalism, honesty, integrity and ethical behavior.

The Company has adopted the Code of Conduct for its employees, including the Managing and Executive Director and other senior Managerial Personnel, which encompasses an appropriate mechanism to report any concern pertaining to non-adherence to the said Code. In addition, the Company has adopted a Code of Conduct for its Non-executive Directors which includes a Code of Conduct for Independent Directors, as specified under Schedule IV of the Act and of the SEBI Listing Regulations, all members of senior management have confirmed that there are no material, financial and commercial transactions wherein they have a personal interest that may have a potential conflict with the interest of the Company at large. Also the Company has Code of Conduct for Prevention of Insider Trading and the Code of Corporate Disclosure Practices (Insider Trading Code), pursuant to the provisions of Regulations 8 and 9 under the SEBI (Prohibition of Insider Trading) Regulations, 2015. The Company is in full compliance with the requirements of Corporate Governance under the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements), Regulations, 2015 ('SEBI Listing Regulations').

BOARD OF DIRECTORS

The Board currently comprises of 9 Directors, out of which 5 Directors are Non-Executive Independent Directors.

SL.	DIN	NAME OF DIRECTOR	DESIGNATION
01	00035024	Mrs. Asha Jain	Chairperson and Executive Director (Promoter)
02	01542555	Mr. Swapnil Jain	Managing Director (Promoter)
03	03355623	Mrs. Priya Jain	Executive Director (Promoter Group)
04	09835701	Mr. Dhruv Jain	Non -Executive Independent Director
05	09811030	Mrs. Himani Bhootra	Non-Executive Independent Director
06	09485101	Mrs. Priyanka Moondra Rathi	Non-Executive Independent Director
07	03008142	Mr. Sanjay Kumar Jain	Non- Executive Non-Independent Director
08	08940098	Mr. Achyutanand Ramchandra Mishra	Non-Executive Independent Director
09	10277614	Mr. Paras Shrikant Parekh	Non-Executive Independent Director

Mr. Naozer Firoze Aibara (DIN: 08759817) who was Non-Executive Independent Director of the Company has completed his term on 24th June 2025. Accordingly, he has ceased to be an Independent Director with effect from 25th June 2025. The Company places on record its appreciation for the significant contributions made by Mr. Naozer Firoze Aibara during his tenure with the Company. He ceased to be the member of the Audit Committee, Nomination & Remuneration committee and Corporate Social Responsibility Committee w.e.f 25th June, 2025.

Mr. Swapnil Jain (DIN:01542555) has completed his tenure as Managing Director on 31st March, 2025. The Company has re-appointed Mr. Swapnil Jain as Managing Director of the company further for a term of five

years starting from 1st April 2025 to 31st March 2030 by passing Special Resolution through Postal Ballot via remote e-voting on 30th March, 2025.

The IDs have further stated that they are not aware of any circumstance or situation, which exist or may be reasonably anticipated, that could impair or impact their ability to discharge their duties with an objective, independent, judgment and without any external influence. The Company has received confirmation from all the existing IDs of their registration on the Independent Directors Database maintained by the Institute of Corporate Affairs pursuant to Rule 6 of the Companies (Appointment and Qualification of Directors) Rules, 2014. All the Directors have made necessary disclosures regarding their Directorships as required under Section 184 of the Act and on the Committee positions held by them in other companies. None of the Directors on the Company's Board hold the office of Director in more than 20 companies, with not more than 10 public Companies. None of the IDs serve as IDs in more than 7 listed entities and in case they are whole-time Directors/managing Directors in any listed entity, then they do not serve as IDs in more than 3 listed entities. In accordance with Regulation 26 of the SEBI Listing Regulations, none of the Directors are members in more than 10 committees or act as chairperson of more than 5 committees. All Non-Independent Non-executive Directors ('NINEDs') are liable to retire by rotation.

Note- For the purpose of determination of limit, chairpersonship and membership of the audit committee and the Stakeholders' Relationship Committee alone shall be considered.

MEETINGS OF THE BOARD

During the financial year under review, 9 Board Meetings were held on dates as per table-

01	Wednesday, April 09, 2025	02	Monday, May 26, 2025	03	Wednesday, July 02, 2025
04	Friday, August 08, 2025	05	Thursday, August 14, 2025	06	Saturday, August 30, 2025
07	Wednesday, November 12, 2025	08	Wednesday, January 28, 2026	09	Wednesday, February 11, 2026

The following table, illustrates the composition of the Board, Director's attendance at Board Meetings held during the financial year under review and at the last AGM, number of Directorships held in other Listed companies, their shareholding in the Company's shares as at March 31, 2026:

Name of Director	No. of Board Meetings attended in the financial year (Out of 09)	Attendance at the last AGM	Holding in Company's Shares*	No. of Committee Positions held in another Public Limited Committee	
				Committee Chairpersonship(s)	Committee Membership(s)
Mrs. Asha Jain	9	Yes	5,82,19,600	-	-
Mr. Swapnil Jain	8	Yes	1,35,65,600	-	-
Mr. Naozer Firoze Aibara (Cessation w.e.f June 25, 2025)	0	No	-	NA	NA
Mr. Achyutanand Ram Chandra Mishra	9	No	-	-	-
Mrs. Priya Jain	9	Yes	40,40,000	-	-
Mr. Sanjay Kumar Jain	9	Yes	-	-	-
Mr. Dhruv Jain	9	Yes	1,00,000	-	-

Mr. Paras Shrikant Parekh	9	No	-	-	-
Mrs. Himani Bhootra	6	No	-	0	4
Mrs. Priyanka Moondra Rathi	6	No	-	1	1

*The Company has Sub-Division of shares from Rs 10 per share to Rs 1 per share on September 01, 2025.

No shares and convertible instruments held by Non-Executive Directors.

SL.	NAME OF DIRECTOR	Directorship In other Listed Companies (Category of Directorship)	Core Skills/Expertise/Competencies
01	Mrs. Asha Jain	-	Leadership, Strategic Planning, Corporate Governance, Industry Experience, Research & Development and Innovation
02	Mr. Swapnil Jain	-	Leadership, Strategic Planning, Corporate Governance, Industry Experience, Research & Development and Innovation
03	Mrs. Priya Jain	-	Leadership, Strategic Planning, Corporate Governance, Industry Experience, Research & Development and Innovation
04	Mr. Dhruv Jain	-	Strategic Planning, Corporate Governance, Financial, Regulatory/Legal
05	Mrs. Himani Bhootra	1) Keto Motors Limited 2) CWD Limited 3) Shivam Chemicals Limited 4) Shreeshay Engineers Limited	Strategic Planning, Corporate Governance, Compliance Management
06	Mrs. Priyanka Moondra Rathi	1) Rex Sealing and Packing Industries Limited 2) CFF Fluid Control Limited 3) Shreeshay Engineers Limited	Strategic Planning, Corporate Governance, Compliance Management
07	Mr. Sanjay Kumar Jain	-	Strategic Planning, Corporate Governance,
08	Mr. Achyutanand Ramchandra Mishra	-	Strategic Planning, Corporate Governance,
09	Mr. Paras Shrikant Parekh	-	Strategic Planning, Corporate Governance, Marketing

- 1) In accordance with Regulation 26 of the Listing Regulations, Membership(s)/Chairpersonship(s) of only Audit Committee and Stakeholders' Relationship Committees in all other public limited companies have been considered
- 2) The Category of Directorship of all directors in other listed companies is Non- Executive Independent Director.

- 3) Mr. Swapnil Jain and Mrs. Asha Jain are the Promoters of the Company and Mrs. Priya Jain is the Part of Promoter Group. Mrs. Asha Jain is the mother of Swapnil Jain, Mrs. Priya Jain is the spouse of Mr. Swapnil Jain and Mr. Sanjay Kumar Jain is the Father Mrs. Priya Jain.

COMMITTEES OF THE BOARD

The Board has four (4) Committees i.e. Audit Committee, Nomination & Remuneration Committee, Corporate Social Responsibility Committee and Stakeholder Relationship Committee constitution of which are given below:

A. AUDIT COMMITTEE.

The Audit Committee of the Company has been constituted in accordance with the provisions of Section 177 of the Companies Act, 2013 as well as in terms of Regulation 18 of the SEBI Listing Regulations comprising of requisite number of Independent Directors.

Date of Meeting	Name of Director and Designation in Committee				
	Mr. Dhruv Jain Non-Executive Independent Director Chairman	*Mr. Naozer Firoze Aibara Non-Executive Independent Director Member	Mr. Swapnil Jain Managing Director Member	Mr. Paras Shrikant Parekh Non-Executive Independent Director Member	Mr. Achyutanand Ram Chandra Mishra Non-Executive Independent Director Member
April 09, 2025	Yes	No	No	Yes	Yes
May 13, 2025	Yes	No	No	Yes	Yes
May 26, 2025	Yes	No	Yes	Yes	Yes
July 02, 2025	Yes	NA	Yes	Yes	Yes
August 08, 2025	Yes	NA	Yes	Yes	Yes
August 30, 2025	Yes	NA	Yes	Yes	Yes
November 12, 2025	Yes	NA	Yes	Yes	Yes
January 28, 2026	Yes	NA	Yes	Yes	Yes
February 11, 2026	Yes	NA	Yes	Yes	Yes

(Yes= Present No= Absent NA= No more in the Committee)

The Board of the Company has constituted a qualified and independent Audit Committee All members of the audit committee have sound knowledge on the financial matters and ability to read and understand financial matters.

* Mr. Naozer Firoze Aibara was the Chairman of the Audit Committee till 30th May, 2024 and re-designated as Member of the Audit Committee onwards from 30th May, 2024. Mr. Naozer Firoze Aibara (DIN:08759817) who was member of the Audit Committee of the Company has ended his term on 24th June 2025. Accordingly, he has ceased to be member with effect from 25th June 2025.

Terms of Reference for the Audit Committee:

Powers of Audit Committee

The Audit Committee shall have powers, including the following:

1. to investigate any activity within its terms of reference;
2. to seek information from any employee;
3. to obtain outside legal or other professional advice;
4. to secure attendance of outsiders with relevant expertise, if it considers necessary; and
5. such other powers as may be prescribed under the Companies Act and SEBI Listing Regulations.

Role of Audit Committee

The role of the Audit Committee shall include the following:

1. Recommendation for appointment, re-appointment, replacement, remuneration and terms of appointment of auditors of the Company and the fixation of the audit fee;
2. Oversight of the Company's financial reporting process and the disclosure of its financial information to ensure that the financial statement is correct, sufficient and credible.
3. Approval of payment to statutory auditors for any other services rendered by the statutory auditors.
4. Reviewing, with the management, the annual financial statements before submission to the board for approval, with particular reference to:
 - a. Matters required to be included in the Director's Responsibility Statement to be included in the Board's report in terms of clause (c) of sub-section 3 of section 134 of the Companies Act, 2013;
 - b. Changes, if any, in accounting policies and practices and reasons for the same;
 - c. Major accounting entries involving estimates based on the exercise of judgment by management;
 - d. Significant adjustments made in the financial statements arising out of audit findings;
 - e. Compliance with listing and other legal requirements relating to financial statements;
 - f. Disclosure of any related party transactions;
 - g. Qualifications in the draft audit report; and
 - h. Review and monitor the auditor's independence and performance, and effectiveness of audit process.
5. Reviewing, with the management, the quarterly and half yearly financial statements before submission to the board for approval;
6. Reviewing, with the management, the statement of uses / application of funds raised through an issue (public issue, rights issue, preferential issue, etc.), the statement of funds utilized for purposes other than those stated in the offer document / prospectus / notice and the report submitted by the monitoring agency monitoring the utilisation of proceeds of a public or rights issue or preferential issue or qualified institutions placement, and making appropriate recommendations to the board to take up steps in this matter;
7. reviewing and monitoring the auditor's independence and performance, and effectiveness of audit process;

8. approval or any subsequent modification of transactions of the Company with related parties and omnibus approval for related party transactions proposed to be entered into by the Company subject to such conditions as may be prescribed;
9. scrutiny of inter-corporate loans and investments;
10. valuation of undertakings or assets of the Company, wherever it is necessary;
11. evaluation of internal financial controls and risk management systems;
12. reviewing with the management, performance of statutory and internal auditors, adequacy of the internal control systems;
13. reviewing the adequacy of internal audit function, if any, including the structure of the internal audit department, staffing and seniority of the official heading the department, reporting structure coverage and frequency of internal audit;
14. discussion with internal auditors of any significant findings and follow up there on;
15. reviewing the findings of any internal investigations by the internal auditors into matters where there is suspected fraud or irregularity or a failure of internal control systems of a material nature and reporting the matter to the Board;
16. discussion with statutory auditors before the audit commences, about the nature and scope of audit as well as post-audit discussion to ascertain any area of concern;
17. to look into the reasons for substantial defaults in the payment to the depositors, debenture holders, shareholders (in case of non-payment of declared dividends) and creditors;
18. to review the functioning of the whistle blower mechanism;
19. approval of appointment of chief financial officer after assessing the qualifications, experience and background, etc. of the candidate;
20. carrying out any other function as is mentioned in the terms of reference of the audit committee;
21. reviewing the utilization of loans and/ or advances from/investment by the holding company in the subsidiary exceeding ₹100 crore or 10% of the asset size of the subsidiary, whichever is lower including existing loans / advances / investments existing;
22. consider and comment on rationale, cost-benefits and impact of schemes involving merger, demerger, amalgamation etc., on the Company and its shareholders;
23. Carrying out any other function as is mentioned in the terms of reference of the Audit Committee;
24. Carrying out any other function as may be required / mandated as per the provisions of the Companies Act, 2013, the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and/or any other applicable laws;
25. the Audit Committee shall mandatorily review the following information:
 - a. Management discussion and analysis of financial information and results of operations;
 - b. Statement of significant related party transactions (as defined by the Audit Committee), submitted by the management;
 - c. Management letters / letters of internal control weaknesses issued by the statutory

auditors;

- d. Internal audit reports relating to internal control weaknesses; and
- e. The appointment, removal and terms of remuneration of the chief internal auditor shall be subject to review by the Audit Committee.

B. **NOMINATION & REMUNERATION COMMITTEE.**

The Nomination and Remuneration Committee of the Company has been constituted in accordance with the provisions of Section 178 of the Companies Act, 2013 as well as in terms of Regulation 19 of the SEBI Listing Regulations comprising of requisite number of Independent Directors.

Date of Meeting	Name of Director and Designation in Committee				
	Mr. Dhruv Jain Non-Executive Independent Director Chairman	Mr. Naozer Firoze Aibara Non-Executive Independent Director Member	Mr. Sanjay Kumar Jain Non-Executive Independent Director Member	Mr. Paras Shrikant Parekh Non-Executive Independent Director Member	Mr. Achyutanand Ramchandra Mishra Non-Executive Independent Director Member
May 26, 2025	Yes	No	Yes	Yes	Yes
July 02, 2025	Yes	NA	Yes	Yes	Yes
August 08, 2025	Yes	NA	Yes	Yes	Yes
August 30, 2025	Yes	NA	Yes	Yes	Yes
November 12, 2025	Yes	NA	Yes	Yes	Yes
February 11, 2026	Yes	NA	Yes	Yes	Yes

(Yes= Present No= Absent NA= No more in the Committee)

Mr. Naozer Firoze Aibara (DIN-08759817) who was member of the Nomination and Remuneration Committee of the Company has completed his term on 24th June 2025. Accordingly, he has ceased to be member with effect from 25th June 2025 on completion of his term.

Terms of Reference for the Nomination and Remuneration Committee:

1. Formulation of the criteria for determining qualifications, positive attributes and independence of a director and recommend to the Board a policy relating to the remuneration of the directors, key managerial personnel and other employees ("**Remuneration Policy**").

The Nomination and Remuneration Committee, while formulating the above policy, should ensure that:

- (a) the level and composition of remuneration be reasonable and sufficient to attract, retain and motivate directors of the quality required to run our Company successfully;
- (b) relationship of remuneration to performance is clear and meets appropriate performance benchmarks; and

- (c) remuneration to directors, key managerial personnel and senior management involves a balance between fixed and incentive pay reflecting short- and long-term performance objectives appropriate to the working of the Company and its goals;
2. Formulation of criteria for evaluation of independent directors and the Board;
3. Devising a policy on Board diversity;
4. Identifying persons who are qualified to become directors and who may be appointed in senior management in accordance with the criteria laid down, and recommend to the Board their appointment and removal and carrying out evaluation of every director's performance (including independent director);
5. Analysing, monitoring and reviewing various human resource and compensation matters;
6. Deciding whether to extend or continue the term of appointment of the independent director, on the basis of the report of performance evaluation of independent directors;
7. Recommending to the board, all remuneration, in whatever form, payable to senior management and other staff, as deemed necessary;
8. Determining the Company's policy on specific remuneration packages for executive directors including pension rights and any compensation payment, and determining remuneration packages of such directors;
9. Reviewing and approving the Company's compensation strategy from time to time in the context of the then current Indian market in accordance with applicable laws;
10. Perform such functions as are required to be performed by the compensation committee under the Securities and Exchange Board of India (Share Based Employee Benefits) Regulations, 2014, if applicable;
11. Frame suitable policies, procedures and systems to ensure that there is no violation of securities laws, as amended from time to time, including:
 - (a) the Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015; and
 - (b) the Securities and Exchange Board of India (Prohibition of Fraudulent and Unfair Trade Practices Relating to the Securities Market) Regulations, 2003, by the trust, the Company and its employees, as applicable; and
12. Perform such other activities as may be delegated by the Board or specified/ provided under the Companies Act, 2013 to the extent notified and effective, as amended or by the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended or by any other applicable law or regulatory authority.

C. CORPORATE SOCIAL RESPONSIBILITY COMMITTEE.

The Company in terms of Section 135(1) of the Companies Act, 2013 has constituted Corporate Social Responsibility Committee comprising of 3 (Three) members. The Company contributes to eligible Trust/Ngo/Section 8 Company established which are registered for the social cause to undertake CSR activities as per applicable provisions of Companies Act, 2013. These Trust/Ngo/Section 8 Company are pursuing various activities namely upliftment of socio-economic backward society by providing health, education and self-employment. The Committee will also monitor the usage of the funds in the desired activities on a regular basis.

Date of Meeting	Name of Director and Designation in Committee			
	Mr. Swapnil Jain (Managing Director) Chairman	Mr. Naozer Firoze Aibara (Non-Executive Independent Director) Member	Mrs. Priya Jain (Executive Director) Member	Mr. Dhruv Jain (Non-Executive Independent Director) Chairman
August 08, 2025	Yes	NA	Yes	Yes
February 11, 2026	Yes	NA	Yes	Yes

(Yes= Present No= Absent NA= No more in the Committee)

Mr. Naozer Firoze Aibara (DIN:08759817) who was member of the Corporate Social Responsibility Committee of the Company has completed his term on 24th June 2025. Accordingly, he has ceased to be member with effect from 25th June 2025. So, the CSR Committee has been reconstituted and Mr. Dhruv Jain, an Independent Director has been inducted as the member of the CSR Committee with effect from 8th August, 2025.

Role of CSR Committee is as under :

1. Formulating and recommending to the Board, CSR Policy and the activities to be undertaken by the Company.
2. Recommending amount of expenditure to be incurred on activities undertaken.
3. To constitute Management Committee for implementation and execution of CSR initiatives/ activities.
4. Reviewing performance of the Company in the areas of CSR.
5. Monitoring CSR Policy from time to time.

D. STAKEHOLDERS RELATIONSHIP COMMITTEE

The Company has constituted Stakeholders Relationship Committee of the Board of Directors to look into the redressal of investors' grievances as per Section 178(5) of the companies Act, 2013 as well as in terms of Regulation 20 of the SEBI Listing Regulations comprising of requisite number of Independent Directors.

Mrs. Kanchan Gupta is the Company Secretary and Compliance officer of the Company.

Date of Meeting	Name of Director and Designation in Committee			
	Mr. Sanjay Kumar Jain (Non- Executive Non-Independent Director) Chairman	Mr. Swapnil Jain (Managing Director) Member	Mrs. Priya Jain (Executive Director) Member	Mr. Dhruv Jain (Non-Executive Independent Director) Member
May 26, 2025	Yes	Yes	Yes	Yes
August 08, 2025	Yes	Yes	Yes	Yes
August 30, 2025	Yes	Yes	Yes	Yes
November 12, 2025	Yes	Yes	Yes	Yes
February 11, 2026	Yes	Yes	Yes	Yes

(Yes= Present No= Absent NA= No more in the Committee)

The Stakeholder Relationships Committee shall oversee all matters pertaining to investors of our Company.

Terms of Reference for the Stakeholders' Relationship Committee:

1. Resolving the grievances of the security holders of the listed entity including complaints related to transfer of shares or debentures, including non-receipt of share or debenture certificates and review of cases for refusal of transfer / transmission of shares and debentures, non-receipt of annual report or balance sheet, non-receipt of declared dividends, issue of new/ duplicate certificates, general meetings etc. and assisting with quarterly reporting of such complaints;
2. Investigating complaints relating to allotment of shares, approval of transfer or transmission of shares, debentures, or any other securities;
3. Giving effect to all transfer/transmission of shares and debentures, dematerialisation of shares and re-materialisation of shares, split and issue of duplicate/consolidated share certificates, compliance with all the requirements related to shares, debentures and other securities from time to time;
4. Review of measures taken for effective exercise of voting rights by shareholders;
5. Review of adherence to the service standards adopted by the listed entity in respect of various services being rendered by the registrar and share transfer agent of the Company and to recommend measures for overall improvement in the quality of investor services;
6. Review of the various measures and initiatives taken by the listed entity for reducing the quantum of unclaimed dividends and ensuring timely receipt of dividend warrants/annual reports/statutory notices by the shareholders of the company; and
7. Carrying out such other functions as may be specified by the Board from time to time or specified/provided under the Companies Act or SEBI Listing Regulations, or by any other regulatory authority.

PARTICULARS OF SENIOR MANAGEMENT OF THE COMPANY

Board of Directors with the recommendation of Nomination & Remuneration Committee has identified the Senior Management Personnel ("SMP") of the Company arising from an internal restructuring of the Company's reporting hierarchy. Consequent to the aforesaid organizational changes, the following employees has been designated as SMPs, within the purview of the definition of 'Senior Management' as prescribed under Regulation 16(1)(d) of the Listing Regulations on July 27, 2026.

S. NO	NAMES OF SENIOR MANAGEMENT PERSONNEL (SMP)	DESIGNATION IN THE COMPANY
1	MR. SACHIN KUMAR	PRODUCTION HEAD
2	MR. SWARNIM JAIN	MANAGER (ADMINISTRATION)
3	MRS. PALAK JAIN	CHIEF FINANCIAL OFFICER
4	MRS. SONIKA KRISHNAGOPAL KHANDELWAL	CHRO
5	MRS. KANCHAN GUPTA	COMPANY SECRETARY & COMPLIANCE OFFICER
6	MR. SUKHVINDER SINGH	HEAD (IT)
7	MR. RISHI RAJPOOT	SR. MANAGER (ACCOUNTS)
8	MR. ROHIT JAIN	HEAD (LEGAL)
9	MR. ANSHUL PARAKH	MANAGER (CIVIL PROJECTS)
10	MR. DIBYAKUSUMA MANDAL	HEAD (OPERATIONS)
11	MR. VIJAY KUMAR SHARMA	CEO (OPERATIONS)
12	MR. RAJEEV SEHGAL	AGM (MARKETING)

13	MR. S. SUDHAKAR VENKATA JI	GM (OPERATIONS)
14	MR. CS KISHORE	MANAGER (HR)
15	MR. S.C. RAJPOOT	GM (ASSEMBLY)
16	MR. ASHOK KUMAR SARSWAT	MANAGER (ASSEMBLY)
17	MR. RISHABH JAIN	SR. MANAGER (PURCHASE)
18	MR. ASLAM RAZA	MANAGER (PURCHASE)
19	MR. ALOK KUMAR SHARMA	AGM (OPERATIONS)
20	MR. DILLIP KUMAR NAIK	CHIEF QUALITY ADVISOR (QUALITY)
21	MR. RAVI KUMAR SAINI	HOD (STORE)
22	MR. VIKAL KUMAR RANA	ERP ADMINISTRATOR (IT)
23	MR. HIMANSHU BADONI	SR. MANAGER (DESIGN)
24	MR. MOHIT JAIN	AGM (MARKETING)
25	MR. RAJIV RANJAN SINGH	HEAD (QUALITY)
26	MR. HARJIT SINGH	HEAD (DESIGN)
27	MR. RAHUL BHARDWAJ	AGM (DESIGN)
28	MR. RAMESH GHAI	AGM (AUTOMATION)
29	MR. GURAVTAR SINGH	SR. MANAGER (DESIGN)
30	MR. ARUN SOLANKI	SR. MANAGER (DESIGN)
31	MR. PRAVIN PRAKASHRAO BODHANKAR	MANAGER (MARKETING)
32	MR. SURENDER	MANAGER (TOOL ROOM)
33	MR. CHETANY SWARUP	MANAGER (DESIGN)
34	MR. ARUN KHANNA	GM (DESIGN)
35	MR. PAVAN AWASTHI	AGM (MAINTENANCE)
36	MR. JITENDRA SINGH BAGHEL	AGM (MAINTENANCE)
37	MR. HIMANSHU CHAUHAN	SR. MANAGER (PROCESS ENGINEERING)
38	MR. AJIT KUMAR	MANAGER (OPERATIONS)

The following Employee was also inducted as the SMP with effect from August 11, 2026.

S. NO	NAMES OF SENIOR MANAGEMENT PERSONNEL (SMP)	DESIGNATION IN THE COMPANY
1	MR. SOUMYA SINHA	DEPUTY CHIEF EXECUTIVE OFFICER-EXPORT BUSINESS

REMUNERATION OF DIRECTORS

A) ALL PECUNIARY RELATIONSHIP OR TRANSACTIONS OF THE NON-EXECUTIVE DIRECTORS

There were no pecuniary relationship or transactions with any of the non-executive directors except sitting fees.

B) CRITERIA FOR MAKING PAYMENTS NON -EXECUTIVE DIRECTORS

The information available on the website or by clicking <https://www.pavna.in/mandatory/Criteria-of-Making-the-Payments-to-the-Non-Executive-Directors.pdf>

c) DISCLOSURES WITH RESPECT TO REMUNERATION:

Mr. Swapnil Jain (DIN:01542555) has completed his tenure as Managing Director on 31st March, 2025. The Company has re-appointed Mr. Swapnil Jain as Managing Director of the company further for a term of five years starting from 1st April 2025 to 31st March 2030 by passing Special Resolution through Postal Ballot via remote e-voting on 30th March, 2025.

During the financial year, the remuneration paid to only one Executive Director i.e. Mr. Swapnil Jain (MD)

A) Executive Director (MD) - Mr. Swapnil Jain

S. NO	PARTICULARS	PAYMENT IN (CR) FY 25-26
1)	Base Salary	2.82
2)	Performance Linked Bonus	0
3)	Long term Incentive-cash Component	0
4)	Benefit, Perquisites, Allowances	0
Total		2.82

B) NON-EXECUTIVE DIRECTORS:

During the financial year under review, the company paid sitting fees to its Non-Executive Directors for attending the meetings.

The details of sitting fees to the Non-Executive Directors are as follows:

SL.	DIN	NAME OF DIRECTOR	DESIGNATION	Sitting fees paid during FY 25-26 (in '000')
1	09835701	Mr. Dhruv Jain	Non -Executive Independent Director	90.00
2	09811030	Mrs. Himani Bhootra	Non-Executive Independent Director	60.00
3	09485101	Mrs. Priyanka Moondra Rathi	Non-Executive Independent Director	60.00
4	03008142	Mr. Sanjay Kumar Jain	Non- Executive Non-Independent Director	0.00
5	08940098	Mr. Achyutanand Ramchandra Mishra	Non-Executive Independent Director	90.00
6	10277614	Mr. Paras Shrikant Parekh	Non-Executive Independent Director	90.00

No stock options issued at discount to any director of the company.

BOARD INDEPENDENCE

Board Independence In the opinion of the Board, the Independent Directors fulfil the conditions specified in the Listing Regulations and are independent of the management of the Company.

SEPARATE MEETING OF INDEPENDENT DIRECTORS

Schedule IV of the Companies Act, 2013 and Regulation 25(3) of the SEBI Listing Regulations mandates the Independent Directors of the Company to hold at least one meeting in a financial year, without the attendance of Non-Independent Directors and Members of the Management which was held on February 11, 2026. The Independent Directors discussed on the matters pertaining to review of performance of Non-Independent Directors and the Board of Directors as a whole including the Chairperson of the Company (considering the views of the Executive Directors), assessed the quality, quantity and timeliness of flow of information between the Management of the Company and the Board, so that the Board can effectively and reasonably perform its duties.

PERFORMANCE EVALUATION

Pursuant to the provisions of the Companies Act, 2013 and the SEBI Listing Regulations, the Board has carried out the annual evaluation of its own performance, of individual Directors and that of the Audit Committee. Feedback was sought by way of a structured questionnaire covering various aspects of the Board's functioning such as adequacy of the composition of the Board and its Committees, Board Culture, Execution and Performance of Specific Duties, Obligations and Governance and the evaluation was done, based upon the responses received from the Directors. The entire Board (excluding the Director being evaluated) carried out the performance evaluation of the Independent Directors. The Directors expressed their satisfaction with the evaluation process.

FAMILIARIZATION PROGRAMME FOR INDEPENDENT DIRECTORS

Pursuant to Regulation 25(7) of the SEBI Listing Regulations, during the financial year 2025-26, the Company imparted Familiarization Programme to Independent Directors to acquaint them about their roles, rights and responsibilities in the Company, nature of the industry in which the Company operates, Prohibition of Insider Trading Regulations, SEBI Listing Regulations, etc. The details of the familiarization programme are available on the website of the Company at www.pavna.in.

STATUS OF INVESTORS' GRIEVANCES:

During the financial year 2025-26 no complaints were received by the Registrar and Transfer Agents. The Company regularly updates the status of Investors Complaints on "SCORES", an online portal introduced by SEBI for resolving investor's complaints. There were no investors' complaints pending at the end of the financial year on the SCORES. No grievance was outstanding as on 31st March, 2026.

Category	Number of Complaint (s) Pending (Begin)	Number of Complaint (s) Received	Number of Complaint (s) Resolved	Number of Complaint (s) Pending
SEBI (SCORES)	0	0	0	0
NSE	0	0	0	0
BSE	0	0	0	0
ODR	0	0	0	0
MCA	0	0	0	0
Depository	0	0	0	0
Others	0	0	0	0
Total	0	0	0	0

GENERAL MEETINGS

The details of General Meetings of the Company held in last 3 financial years are as under:

Type of Meeting	Date of Meeting	Place of Meeting
Extra Ordinary General Meeting	Monday, May 05, 2025	PAVNA INTERNATIONAL SCHOOL, ALIGARH—AGRA HIGHWAY, NEAR MANGALAYATAN MANDIR, ALIGARH- 204216, UTTAR PRADESH
Extra Ordinary General Meeting	Saturday, November 09, 2024	PAVNA INTERNATIONAL SCHOOL, ALIGARH—AGRA HIGHWAY, NEAR MANGALAYATAN MANDIR, ALIGARH- 204216, UTTAR PRADESH

Extra Ordinary General Meeting	Wednesday, October 23, 2024	PAVNA INTERNATIONAL SCHOOL, ALIGARH—AGRA HIGHWAY, NEAR MANGALAYATAN MANDIR, ALIGARH- 204216, UTTAR PRADESH
Annual General Meeting (09:00 AM)	Wednesday, 24 th September, 2025	PAVNA INTERNATIONAL SCHOOL, ALIGARH—AGRA HIGHWAY, NEAR MANGALAYATAN MANDIR, ALIGARH- 204216, UTTAR PRADESH
Annual General Meeting (11:00 AM)	Monday, 30 th September, 2024	PAVNA INTERNATIONAL SCHOOL, ALIGARH—AGRA HIGHWAY, NEAR MANGALAYATAN MANDIR, ALIGARH- 204216, UTTAR PRADESH
Annual General Meeting (11:00 AM)	Friday, 29 th September, 2023	PAVNA INTERNATIONAL SCHOOL, ALIGARH—AGRA HIGHWAY, NEAR MANGALAYATAN MANDIR, ALIGARH- 204216, UTTAR PRADESH

DETAILS OF SR PASSED IN THE LAST 3 YEARS IN AGM/EGM.

S. No.	PARTICULARS	Date
1	CONSIDERED AND APPROVED THE RELATED PARTY TRANSACTIONS.	24 th September, 2025
2	CONSIDER AND APPROVE RAISING OF FUNDS THROUGH ISSUANCE OF EQUITY SHARES TO QUALIFIED INSTITUTIONAL BUYERS.	05 th May, 2025
3	FOR INCREASE IN THE TOTAL SHAREHOLDING LIMITS FOR ALL FOREIGN INSTITUTIONAL INVESTORS ('FIIS') INCLUDING THEIR SUB-ACCOUNTS UPTO 49% OF THE PAID-UP VOTING EQUITY CAPITAL OF THE COMPANY.	9 th November, 2024
4	FOR PREFERENTIAL ISSUANCE OF UP TO 80,55,000 (EIGHTY LAKHS FIFTY-FIVE THOUSAND ONLY) FULLY CONVERTIBLE WARRANTS ("WARRANTS") ON PREFERENTIAL BASIS TO THE PERSONS BELONGING TO "NON-PROMOTER, PUBLIC CATEGORY"	9 th November, 2024
5	FOR RAISING OF FUNDS AND ISSUANCE OF SECURITIES	23 rd October, 2024
6	PREFERENTIAL ISSUANCE OF UP TO 40,00,000 (FORTY LAKHS ONLY) FULLY CONVERTIBLE WARRANTS ("WARRANTS") ON PREFERENTIAL BASIS TO THE PERSON BELONGING TO "PROMOTER/PROMOTER GROUP"	23 rd October, 2024
7	PREFERENTIAL ISSUANCE OF UPTO 23,77,000 (TWENTY-THREE LAKHS SEVENTY-SEVEN THOUSAND ONLY) EQUITY SHARES TO THE PERSONS BELONGING TO "NON-PROMOTER, PUBLIC CATEGORY".	23 rd October, 2024
8	ALTERATION OF ARTICLES OF ASSOCIATION OF THE COMPANY	23 rd October, 2024
9	AMENDMENT IN OBJECT CLAUSE OF THE MEMORANDUM OF ASSOCIATION OF THE COMPANY	23 rd October, 2024
10	APPROVAL TO MAKE LOAN(S) AND GIVE GUARANTEE(S), PROVIDE SECURITY(IES) OR MAKE INVESTMENTS IN EXCESS OF THE PRESCRIBED LIMIT AS MENTIONED UNDER SECTION 186 OF COMPANIES ACT, 2013	30 th September, 2024
11	APPROVAL TO SELL, LEASE OR OTHERWISE DISPOSE UNDERTAKING OF COMPANY PURSUANT TO SECTION 180(1)(A):	30 th September, 2024
12	APPROVAL FOR INCREASE IN OVERALL BORROWING LIMITS OF THE COMPANY AS PER SECTION 180 (1) (C) OF THE COMPANIES ACT, 2013	30 th September, 2024
13	APPROVE THE RELATED PARTY TRANSACTIONS	30 th September, 2024
14	RE-CONFIRM THE APPOINTMENT OF MRS. HIMANI BHOTRA (DIN: 09811030) AS AN INDEPENDENT DIRECTOR OF THE COMPANY	30 th September, 2024
15	RE-CONFIRM THE APPOINTMENT OF MRS. PRIYANKA MOONDRA RATHI (DIN: 09485101) AS AN INDEPENDENT DIRECTOR OF THE COMPANY	30 th September, 2024

16	RE-CONFIRM THE APPOINTMENT OF MR. DHURUV JAIN (DIN: 09835701) AS AN INDEPENDENT DIRECTOR OF THE COMPANY	30 th September, 2024
17	RE-CONFIRM THE APPOINTMENT OF MR. NAOZER FIROZE AIBARA (DIN: 08759817) AS AN INDEPENDENT DIRECTOR OF THE COMPANY	30 th September, 2024
18	APPOINTMENT OF MR. PARAS SHRIKANT PAREKH (DIN:10277614) AS AN INDEPENDENT DIRECTOR OF THE COMPANY	30 th September, 2024
19	RE-APPOINTMENT OF MR. ACHYUTANAND RAMCHANDRA MISHRA (DIN: 08940098) AS AN INDEPENDENT DIRECTOR OF THE COMPANY	29 th September, 2023
20	DISINVESTMENT IN SUBSIDIARY (PAVNA GOYAM AUTO PRIVATE LIMITED) UNDER SECTION 180(1)(A) OF THE COMPANIES ACT, 2013	29 th September, 2023
21	REVIEW AND APPROVE THE RELATED PARTY TRANSACTIONS	29 th September, 2023

DETAILS OF RESOLUTIONS PASSED IN THE LAST 3 YEARS THROUGH POSTAL BALLOT.

S. No.	Particulars	Result Date
1	CONSIDERED AND APPROVED AUTHORIZATION TO THE BOARD OF DIRECTORS FOR PROVIDING LOAN(S)/GUARANTEE(S) AND/ OR PROVIDE SECURITY (IES) IN CONNECTION WITH ANY LOAN UNDER SECTION 185 OF THE COMPANIES ACT, 2013.	01 st March, 2026
2	CONSIDERED AND APPROVED AUTHORIZATION TO THE BOARD OF DIRECTORS FOR GIVING ANY LOAN / GUARANTEE AND/OR PROVIDING ANY SECURITY IN CONNECTION WITH LOAN AND/OR MAKING ANY INVESTMENT BY THE COMPANY UNDER SECTION 186 OF THE COMPANIES ACT, 2013.	01 st March, 2026
3	CONSIDERED AND APPROVED THE MATERIAL MODIFICATION IN AN APPROVED RELATED PARTY TRANSACTION(S) WITH THE RELATED PARTY OF THE COMPANY.	01 st March, 2026
4	CONSIDERED AND APPROVED THE MATERIAL RELATED PARTY TRANSACTION(S) WITH THE RELATED PARTY OF THE COMPANY.	01 st March, 2026
5	CONSIDERED AND APPROVED FOR SUB-DIVISION/ SPLIT OF EQUITY SHARES OF THE COMPANY	3 rd August, 2025
6	CONSIDERED AND APPROVED FOR ALTERATION OF THE CAPITAL CLAUSE OF THE MEMORANDUM OF ASSOCIATION OF THE COMPANY	3 rd August, 2025
7	RE-APPOINTMENT OF MR. SWAPNIL JAIN AS MANAGING DIRECTOR FURTHER FOR FIVE YEARS STARTING FROM 1 ST APRIL 2025 TO 31 ST MARCH, 2030.	30 th March, 2025
8	INCREASE AUTHORISED SHARE CAPITAL OF THE COMPANY TO RS.18 CRORES	15 th November, 2023
9	ALTERATION OF THE CAPITAL CLAUSE OF THE MEMORANDUM OF ASSOCIATION	15 th November, 2023
10	RAISING OF CAPITAL THROUGH A FURTHER PUBLIC OFFERING	15 th November, 2023

RESULT OF VOTING THROUGH POSTAL BALLOT BY REMOTE E-VOTING WAS AS FOLLOWS:
FOR POSTAL BALLOT VOTING RESULTS DATED AUGUST 03, 2025.

RESOLUTION NO. 1 - CONSIDERED AND APPROVED THE SUB-DIVIDING OR SPLITTING THE EQUITY SHARES OF THE COMPANY, SUCH THAT EACH FULLY PAID-UP EQUITY SHARE HAVING FACE VALUE OF RS. 10 (RUPEES TEN ONLY) EACH BE SUB-DIVIDED INTO 10 (TEN) FULLY PAID-UP EQUITY SHARES HAVING FACE VALUE OF RE. 01 (RUPEE ONE ONLY).

No. of Total Votes Polled (Valid)	No. of Votes in Favour	No. of Votes in Against	% of votes in Favour	% of votes in Against
9119503	9117842	1661	99.98	0.02

The above Ordinary Resolution was passed with requisite Majority through remote e-voting.

RESOLUTION NO. 2 - CONSIDERED AND APPROVED THE ALTERATION OF CAPITAL CLAUSE OF THE MEMORANDUM OF ASSOCIATION OF THE COMPANY.

No. of Total Votes Polled (Valid)	No. of Votes in Favour	No. of Votes in Against	% of votes in Favour	% of votes in Against
9119503	9117882	1621	99.98	0.02

The above Ordinary Resolution was passed with requisite Majority through remote e-voting.

FOR POSTAL BALLOT VOTING RESULTS DATED MARCH 01, 2026.

RESOLUTION NO. 1 - CONSIDERED AND APPROVED AUTHORIZATION TO THE BOARD OF DIRECTORS FOR PROVIDING LOAN(S)/GUARANTEE(S) AND/ OR PROVIDE SECURITY (IES) IN CONNECTION WITH ANY LOAN UNDER SECTION 185 OF THE COMPANIES ACT, 2013. (SPECIAL RESOLUTION)

No. of Total Votes Polled (Valid)	No. of Votes in Favour	No. of Votes in Against	% of votes in Favour	% of votes in Against
15196013	15195948	65	100.00%	0.00%

- **Total No. of Invalid Votes casted by the members- 85804000**

The above Special Resolution was passed with requisite Majority.

RESOLUTION NO. 2 - CONSIDERED AND APPROVED AUTHORIZATION TO THE BOARD OF DIRECTORS FOR GIVING ANY LOAN / GUARANTEE AND/OR PROVIDING ANY SECURITY IN CONNECTION WITH LOAN AND/OR MAKING ANY INVESTMENT BY THE COMPANY UNDER SECTION 186 OF THE COMPANIES ACT, 2013. (SPECIAL RESOLUTION)

No. of Total Votes Polled (Valid)	No. of Votes in Favour	No. of Votes in Against	% of votes in Favour	% of votes in Against
15196013	15195914	99	100.00%	0.00%

- **Total No. of Invalid Votes casted by the members- 85804000**

The above Special Resolution was passed with requisite Majority.

RESOLUTION NO. 3 - CONSIDERED AND APPROVED THE MATERIAL MODIFICATION IN AN APPROVED RELATED PARTY TRANSACTION(S) WITH THE RELATED PARTY OF THE COMPANY. (SPECIAL RESOLUTION)

No. of Total Votes Polled (Valid)	No. of Votes in Favour	No. of Votes in Against	% of votes in Favour	% of votes in Against
15196013	15195930	83	100.00%	0.00%

- **Total No. of Invalid Votes casted by the members- 85804000**

The above Special Resolution was passed with requisite Majority.

RESOLUTION NO. 4 – CONSIDERED AND APPROVED THE MATERIAL RELATED PARTY TRANSACTION(S) WITH THE RELATED PARTY OF THE COMPANY. (ORDINARY RESOLUTION)

No. of Total Votes Polled (Valid)	No. of Votes in Favour	No. of Votes in Against	% of votes in Favour	% of votes in Against
15196013	15195930	83	100.00%	0.00%

- **Total No. of Invalid Votes casted by the members- 85804000**

The above Ordinary Resolution was passed with requisite Majority

Mr. Shantanu Jain, Advocate (Enroll. No. D/2803/2022) was appointed as the Scrutinizer for conducting the Postal Ballot through the remote e-voting process in a fair and transparent manner in accordance with the Act and the Management Rules made thereunder.

No special resolution is proposed to be conducted through postal ballot till now during the financial year 26-27.

The postal ballot was conducted in accordance with the provisions of Section 108 & Section 110 and other Applicable provisions of the Act, read with rules 20 & 22 of the Companies (Management and Administration) Rules, 2014 ("Management Rules") and Regulation 44 of the SEBI (LODR) Regulations, 2015.

MEANS OF COMMUNICATION

- The quarterly, half-yearly and annual financial results of the Company are published in leading newspapers in India, generally in Jansatta (Regional Circulation) and Financial Express (Nationwide Circulation).
- The Company's website i.e. <https://www.pavna.in/> provides comprehensive information on the Company's portfolio of businesses. The website has an exclusive section on 'Investor Relations' on the Company's website <https://www.pavna.in/mandatory.html>, that enables to access information at convenience. The financial results, Annual Report, investor presentations, press releases, quarterly reports and other documents are hosted on the website and also communicated to the stock exchanges viz. NSE and BSE.
- During the financial year under review, the necessary filings and intimations filed by the Company on NSE and BSE. No presentations made to the institutional investors or to the analysts during the fy 25-26.

GENERAL SHAREHOLDER INFORMATION

a) Annual General Meeting ("AGM"):	The date, time and venue of the AGM shall be provided in the AGM Notice that will be circulated with the Annual Report.
Date / Time / Venue:	
b) Financial Year	April 1, 2025, to March 31, 2026.
c) Date of Book Closure	There is no Book Closure for the AGM to be held for FY 2025-26.
d) Dividend Payment Date	There is no final dividend recommended by the Board.

e) Listing of Equity Shares on stock exchanges in India	National Stock Exchange of India Ltd. ("NSE") (PAVNAIND) Exchange Plaza, 5th Floor, Plot No. C/1, G Block Bandra Kurla Complex, Bandra (East), Mumbai - 400 051, India Tel.: +91-22-26598100, Fax: +91-22-26598120 BSE Limited ("BSE") (543915) Phiroze Jeejeebhoy Towers, Dalal Street, Mumbai - 400 001, India Tel.: +91-22-22721233, Fax: +91-22-22721919
f) ISIN for Equity Shares & Warrants	INE075101038 (ES) INE075113017 (Warrants)
g) Listing Fees	Paid to NSE and BSE for the FY 2025-26.
h) Registered Office	Vimlanchal, Hari Nagar, Aligarh, Uttar Pradesh , 202001, India.
i) Registrar to an Issue and Share Transfer Agent	M/s. MUFG Intime India Private Limited Unit- HCL Technologies Limited C-101, Embassy 247, L.B.S. Marg, Vikhroli (West) Mumbai - 400 083 SEBI Registration No.: INR000004058 Corporate Identity Number: U67190MH11999PTC118368 Telephone: +91-8108116767, Fax: +91-22-4918 6060 E-mail: investor.helpdesk@mufg.com Website: in.mpms.mufg.com
j) Share Transfer System	In accordance with the Listing Regulations transfer, transmission, transposition of securities, and all requests for issue of duplicate share certificates, renewal, exchange of securities, sub-division/splitting of securities, consolidation of securities/folios, claims from the Unclaimed Suspense Account if any shall be effected only in dematerialized form.
k) Dematerialization of Shares and Liquidity	As on March 31, 2026, 100 % of the equity shares issued by the Company were held in dematerialized form. As the trading in the shares of the Company can be done only in electronic form.
l) Reconciliation of Share Capital Audit Report	As required under Regulation 76 of the SEBI (Depositories and Participants) Regulations, 2018, the reconciliation of share capital audit report on the total admitted capital with National Securities Depository Limited ("NSDL") and Central Depository Services (India) Limited ("CDSL") and the total issued and listed capital for each of the quarter in FY 2025-26 was carried out. The audit reports confirm that the total issued/paid-up share capital is in agreement with the total number of dematerialized shares held with NSDL and CDSL.
m) Outstanding GDRs/ADRs/Warrants or any Convertible Instruments, conversion date and likely impact on equity	The Company has not issued any GDRs/ADRs/warrants or other instruments, which are pending for conversion.

n) Commodity price risk or foreign exchange risk and hedging activities	The Company does not deal in commodities and hence the disclosure pursuant to SEBI Master Circular dated January 30, 2026, is not required to be given. For details on foreign exchange risk and hedging activities, please refer to Management Discussion and Analysis Report which forms part of this Annual Report
o) Centers' /Plant Locations	All the Manufacturing Plants and Warehouses details (The Company and its subsidiaries) are available on the website of the Company at https://www.pavna.in/location.html .
p) Address for Shareholders' correspondence	Company Secretary and Compliance Officer Name: Mrs. Kanchan Gupta Registered Address: Vimlanchal, Hari Nagar Aligarh, Uttar Pradesh, 202001, India. Corporate office Address: Sushayat Khurd Aligarh-Agra Road, Near Mangalayatan Mandir, Sasni, - Hathras, Aligarh, Uttar Pradesh, India, 204216, India. Tel No: +91 8006409332 Email: cs@pavnagroup.com
q) Credit Ratings	It is hereby informed that there has been an upgrade in the Credit Ratings by 'Crisil Ratings' of the Company i.e. Crisil BBB/Stable. (Upgraded from 'Crisil BBB-/Stable) (Loan Facilities- Long Term Rating)

r) SHAREHOLDING AS ON 31ST MARCH, 2026

(i) Distribution of Shareholding

SERIAL #	SHARES RANGE			NUMBER OF SHAREHOLDERS	% OF TOTAL SHAREHOLDERS	TOTAL SHARES FOR THE RANGE	% OF ISSUED CAPITAL
1	1	to	500	9625	77.3527	1142688	0.8190
2	501	to	1000	1032	8.2938	849145	0.6086
3	1001	to	2000	628	5.0470	960414	0.6883
4	2001	to	3000	243	1.9529	616878	0.4421
5	3001	to	4000	131	1.0528	470906	0.3375
6	4001	to	5000	135	1.0849	641827	0.4600
7	5001	to	10000	210	1.6877	1632961	1.1703
8	10001	to	Above	439	3.5281	133215181	95.4742
Total				12443	100.0000	139530000	100.0000

(ii) Categories of Equity Shareholders

Category	Demat Securities	Demat Holders	Physical Securities	Physical Holders	Total Securities	Total Holders	%-Issued Capital
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Corporate Bodies (Promoter Co)	9970400	1	0	0	9970400	1	7.1457
Clearing Members	2005579	10	0	0	2005579	10	1.4374
Other Bodies Corporate	2403684	57	0	0	2403684	57	1.7227
Hindu Undivided Family	721370	119	0	0	721370	119	0.5170
Non Resident Indians	667322	51	0	0	667322	51	0.4783
Non Resident (Non Repatriable)	256110	41	0	0	256110	41	0.1836
Public	39077998	12139	0	0	39077998	12139	28.0069
Promoters	75833600	4	0	0	75833600	4	54.3493
Body Corporate - Ltd Liability Partnership	1524223	10	0	0	1524223	10	1.0924
FPI (Corporate) - I	6826134	10	0	0	6826134	10	4.8922
FPI (Corporate) - II	243580	1	0	0	243580	1	0.1746
TOTAL :	139530000	12443	0	0	139530000	12443	100

s) Transfer of Unclaimed Dividend to the Investor Education and Protection Fund ("IEPF"): No Unclaimed dividend transferred to IEPF during the financial year 25-26.

DISCLOSURES

A. Related Party Transactions

During FY 2025-26, the Company entered into material and others related party transactions, the details of which are disclosed in Note No. 35 to the Financial Statements of the Company.

B. Compliances by the Company

The Company has complied with the applicable requirements of the Stock Exchanges, SEBI and other statutory authorities on all matters relating to capital markets during the last three years. No penalties or strictures have been imposed on the Company by the Stock Exchanges, SEBI or any other statutory authorities relating to the above during the last three years except for Fy 23-24. The Company has already paid fine Rs 56000/- to Both NSE and BSE for Non-Compliance for Regulation 17(1A) of SEBI (LODR) Regulations, 2015.

C. Other Disclosures

- The Company has in place the Whistleblower Policy which provides the Whistleblower, direct access to the Chairperson of the Audit Committee in appropriate or exceptional cases. Further, no employee has been denied access to the Audit Committee.
- During the financial year under review, the Company did not raise any money through public issue, right issues, preferential issue or qualified institutional placement.

- c) Maintenance of cost records and requirement of cost audit as prescribed by the Central Government under the provisions of the Section 148(1) of the Act are not applicable to the business activities carried out by the Company. Accordingly, such cost accounts and records are not maintained by the Company.
- d) In terms of the provisions of the Listing Regulations, the Company has in place an “Policy for preservation of documents” and a “Policy for Determination of Materiality of Events or Information”. Both the policies are available on the website of the Company and the weblinks for the same have been provided at the end of this Report.
- e) The Company has given loans to Pavna Auto Engineering Private Limited (Subsidiary Company) Rs 13,36,60,000 during the financial year and Outstanding as on 31st March 2026 is Rs 12,58,60,000 and the company neither given any loan to associates nor advances to the firms/companies in which the Directors are interested
- f) During the F.Y 2025-26 Rs 5,30,720/- were paid/incurred by the Company and its subsidiaries & Associates to the Statutory Auditor for all the services availed by above mentioned companies.

COMPLIANCE WITH MANDATORY AND NON-MANDATORY REQUIREMENTS

The listing regulations provide certain Mandatory requirements which have to be fulfilled by the company. The Company has complied with all the Mandatory requirements of the Listing Regulations. Further the company confirms compliance with corporate Governance requirements specified in regulation 17 to 27 and clauses (b) to (i) of Regulation 46(2) of the Listing Regulations, as applicable.

The Listing regulations further state certain non-mandatory requirements which may be implemented as per the discretion of the company. The company has adopted the following mentioned as per the discretionary requirements as specified in Part E of Schedule II. 1) Internal Auditor Direct Access to Audit Committee 2) Two Independent Women Directors on the Board.

CODE FOR PREVENTION OF INSIDER TRADING

The Company has comprehensive codes and policies on prevention of Insider Trading and fair disclosure in line with the SEBI (Prohibition of Insider Trading) Regulations, 2015(as amended from time to time). The Code of Conduct on Prohibition of Insider Trading (“Insider Trading Code”) inter alia prohibits trading in the shares (including derivatives) of the Company by the Designated Persons (as defined under the Insider Trading Code) and their immediate relatives, while in possession of unpublished price sensitive information.

PREVENTION AND REDRESSAL OF SEXUAL HARASSMENT AT WORKPLACE POLICY

The Company has complied with the provisions relating to the Constitution of Internal Complaints Committee under the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013. There was no case filed or registered with the Committee during the year, under the Sexual Harassment of Women at Workplace (Prevention, Prohibition & Redressal) Act,2013. Further Company ensures that there is a healthy and safe environment for every women employee at the workplace and made the necessary policies for safe and secure environment for women employee.

Disclosures in relation to the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013 during the Financial Year 2025-26:

- a. number of complaints pending at the beginning of the financial year : Nil

- b. number of complaints received during the financial year : Nil
- c. number of complaints disposed of during the financial year : Not Applicable
- d. number of complaints pending as on end of the financial year : Not Applicable

SUBSIDIARY COMPANIES AND POLICY ON MATERIAL SUBSIDIARY

a) Subsidiary Company

The Audit Committee of the Company reviews the financial statements in particular the intercorporate loans and investments made by or in the subsidiary companies. The minutes of the Board meetings as well as the statement of significant transactions and arrangements entered into by the unlisted subsidiary companies, if any, are placed before the Board of Directors of the Company from time to time.

b) Policy for Material Subsidiary

The Company has formulated and adopted a Policy for determining Material Subsidiary in line with the requirements of the Listing Regulations. The Policy aims to set out the principles for determining a material subsidiary. The said policy is available on the website of the Company and the web link for the same has been provided at the end of this Report.

c) Details of material subsidiary

During FY 2025-26, the following was the material subsidiary of the Company as per the criteria given in Regulation 16 (1)(c) of the Listing Regulations:

Name of the Company	Date of Incorporation	Place of Incorporation	Name of the Statutory Auditor	Date of Appointment of Statutory Auditor in casual Vacancy
Pavna Marketing Private Limited	23-04-2019	India	M/s. Agrawal Singhal Mittal & co.	15.05.2026

COMPLIANCE CERTIFICATE ON THE CORPORATE GOVERNANCE FROM THE PRACTICING COMPANY SECRETARY

The certificate dated August 06, 2026 obtained from M/s D. Sagar & Associates, CS Sagar Ramrao Deo (CP No: 11547) the Secretarial Auditor of the Company confirming compliance with the Corporate Governance requirements as stipulated under Schedule V read with Regulation 34(3) of the Listing Regulations, is enclosed as **Annexure 1** to this Report.

CERTIFICATE FROM PRACTICING COMPANY SECRETARY ON NON-DISQUALIFICATION OF DIRECTORS

As required under Regulation 34(3) and Schedule V of the Listing Regulations, certificate dated August 06, 2026, obtained from M/s D. Sagar & Associates, CS Sagar Ramrao Deo (CP No: 11547) confirming that none of the Directors on the Board of the Company have been debarred or disqualified from being appointed or continuing as directors of companies by SEBI/Ministry of Corporate Affairs or any such statutory authority, is enclosed as **Annexure 2** to this Report.

CEO/CFO CERTIFICATION

The Certificate by the CEO and the Chief Financial Officer of the Company on the financial statements for FY 2025-26 as stipulated in Regulation 17(8) of the Listing Regulations read with Part B of Schedule II was placed before the Board. The said Certificate forms part of this Report.

ANNUAL SECRETARIAL COMPLIANCE REPORT

As required under Regulation 24A of the Listing Regulations, the Annual Secretarial Compliance Report dated May 26, 2026 issued by M/s D. Sagar & Associates, CS Sagar Ramrao Deo (CP No: 11547) is available on the website of the Company at <https://www.pavna.in/Secretarial-Compliance.html>.

DISCLOSURES WITH RESPECT TO DEMAT SUSPENSE ACCOUNT/ UNCLAIMED SUSPENSE ACCOUNT- Not Applicable

INVESTOR RELATIONS - ENHANCING INVESTOR DIALOGUE

As a listed entity and a responsible corporate citizen, the Company recognizes the imperative need to maintain continuous dialogue with the investor community. The objective of Investor Relations is to keep investors abreast of significant developments that determine Company's overall performance while at the same time addressing investor concerns. This translates into disseminating timely, accurate and relevant information that helps investors in making informed investment decisions.

To ensure effective communication Conference Calls, Management Interviews and Face to Face Investor Meetings are conducted for a direct interaction of market participants with the management team.

The management is committed to build investor relations on the pillars of trust, consistency and transparency. Its proactive approach has enabled the investor community to better understand the nature of the Company's business, management strategies and operational performance over a period of time.

LIST OF WEBLINKS REFERRED TO IN DIRECTORS' REPORT AND CORPORATE GOVERNANCE REPORT

Particulars	Website Link
Annual Return	https://www.pavna.in/annual-return.html
Policy for Preservation of Documents	https://www.pavna.in/mandatory/Policy-for-Preservation-of-Documents-and-Archival-of-Documents.pdf
Corporate Social Responsibility Policy	https://www.pavna.in/mandatory/Policy-on-Corporate-Social-Responsibility.pdf
Financial Results	https://www.pavna.in/Audited-Financial-Statements.html
Financial Statements of Subsidiaries	https://www.pavna.in/Subsidiaries-Audited-Financial-Statements.html
Code of Conduct of Bod and Senior Managerial Personnel	https://www.pavna.in/mandatory/Code-of-Conduct-of-BoD-and-Senior-Managerial-Personnel.pdf
Familiarisation Programme for Independent Director	https://www.pavna.in/mandatory/Familiarisation-programme-for-Independent-Directors1.pdf
Investors' Section	https://www.pavna.in/mandatory.html
Terms and Conditions of Appointment of the Independent Directors	https://www.pavna.in/mandatory/Terms-and-Conditions-of-Appointment-of-the-Independent-Directors.pdf
Policy on Related Party Transactions	https://www.pavna.in/mandatory/Policy-on-Materiality-of-Related-Party-Transactions-and-on-Dealing-with-Related-Party-Transaction.pdf
Policy for determining Material Subsidiary	https://www.pavna.in/mandatory/Policy-for-Determining-of-Material-Subsidiary.pdf

Policy for Determination of Materiality of Events or Information	https://www.pavna.in/mandatory/Policy-on-Determination-and-Disclosure-of-Materiality-of-Events-and-Information-and-Archival-Policy.pdf
Remuneration Policy	https://www.pavna.in/mandatory/Remuneration-Policy-of-Directors.pdf
Whistleblower Policy	https://www.pavna.in/mandatory/VIGIL-MECHANISM-AND-WHISTLE-BLOWER-POLICY.pdf
Disclosure under clause 5A of paragraph A of Part A of Schedule III of Listing Regulations	https://www.pavna.in/mandatory/Disclosure-under-Regulation-30/FY-25-26/Regulation-30-Disclosure-of-Joint-Venture-Agreement.14.08.2025.pdf
Disclosure under Regulation 30(8)	https://www.pavna.in/Disclosure-under-Regulation-30-8.html

**For & On Behalf of the Board of Directors of
Pavna Industries Limited**

**Date: August 24, 2026
Place: Aligarh**

**Sd/-
Asha Jain
Chairperson & Executive Director
DIN: 00035024**

**Sd/-
Swapnil Jain
Managing Director
DIN:01542555**

CEO AND CFO COMPLIANCE CERTIFICATE

[Regulation 17(8) read with Schedule II (Part B) of the SEBI (Listing Obligations and Disclosure Requirements Regulations, 2015)]

The
Board of Directors
Pavna Industries Limited

We, the undersigned, in our respective capacities as Chief Executive officer and Chief Financial Officer of Pavna Industries Limited ("the Company") to the best of our knowledge and belief, certify that:

A. We have reviewed financial statements and the cash flow statement for the financial year ended on March 31, 2026 and that to the best of our knowledge and belief:

1. these statements do not contain any materially untrue statement or omit any material fact or contain statements that might be misleading;
2. these statements together present a true and fair view of the Company's affairs and are in compliance with existing accounting standards, applicable laws and regulations.

B. There are, to the best of our knowledge and belief, no transactions entered into by the Company during the year which are fraudulent, illegal or violative of the Company's code of conduct.

C. We accept responsibility for establishing and maintaining internal controls for financial reporting and that we have evaluated the effectiveness of internal control systems of the Company pertaining to financial reporting. We have not come across any reportable deficiencies in the design or operation of such internal controls.

D. We have indicated to the auditors and the Audit Committee:

- a. there are no significant changes in internal control over financial reporting during the year;
- b. there are no significant changes in accounting policies during the year; and
- c. there are no instances of significant fraud of which we have become aware and there is no involvement of the management or an employee having a significant role in the Company's internal control system over financial reporting.

For Pavna Industries Limited

Place-Aligarh
Date-May 28, 2026

Sd/-
Palak Jain
Chief Financial Officer

Sd/-
Ravindra Jagannathrao Pise
Chief Executive officer

CONFIRMATION ON CODE OF CONDUCT

[Regulation 34(3) read with Schedule V (Part D) of the SEBI (Listing Obligations and Disclosure Requirements Regulations, 2015)]

To,
The Members,
Pavna Industries Limited

This is to confirm that the board has laid down a code of conduct for Board of Directors and senior management of the Company. It is further confirmed that all the Directors and senior management of the Company have affirmed compliance with the Code of Conduct of the Company as at March 31, 2026, as envisaged in Regulation 34(3) read with Schedule V (Part D) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

For and on behalf of the Board of Directors

Sd/-

Ravindra Jagannathrao Pise
Chief Executive officer

Place-Aligarh
Date-August 6, 2026

PAVNA

COMPLIANCE CERTIFICATE ON CORPORATE GOVERNANCE

[Regulation 34(3) read with Schedule V (Part E) of the SEBI (Listing Obligations and Disclosure Requirements Regulations, 2015)]

To,
The Members,
Pavna Industries Limited
Vimlanchal, Hari Nagar, Aligarh,
Uttar Pradesh, 202001, India.

We have examined the compliance of conditions of Corporate Governance by Pavna Industries Limited ('the Company'), for the financial year ended on 31st March, 2026 as stipulated in Regulation 17 to 27 and Regulation 46 and Para C, D and E of Schedule V of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ('Listing Regulations').

In our opinion and to the best of our information and according to the explanations given to us and representations made by the Management, we certify that the Company has complied with the conditions of Corporate Governance as stipulated in Regulation 17 to 27 and Regulation 46 and Para C, D and E of Schedule V of Listing Regulations.

The compliance of conditions of Corporate Governance is the responsibility of the Management. Our examination was limited to procedures and implementation thereof, adopted by the Company for ensuring the compliance of the conditions of the Corporate Governance. It is neither an audit nor an expression of opinion on the financial statements of the company.

We further state that such compliance is neither an assurance as to the future viability of the Company nor the efficiency or effectiveness with which the management has conducted the affairs of the Company.

FOR D. SAGAR & ASSOCIATES

Sd/-

CS SAGAR RAMRAO DEO
(Practicing Company Secretary)
CP NO. 11547, Mem No: F9518
Peer Review No. 7876/2026
UDIN: F009518H001032738

Place- Chhatrapati Sambhajinagar
Date-August 06, 2026

ANNEXURE-2

CERTIFICATE ON NON-DISQUALIFICATION OF DIRECTORS

[Regulation 34(3) read with Schedule V Para C Clause (10) (i) of the SEBI (Listing Obligations and Disclosure Requirements Regulations, 2015)]

**To,
The Members,
Pavna Industries Limited
Vimlanchal, Hari Nagar, Aligarh,
Uttar Pradesh, 202001, India.**

We have examined the relevant registers, records, forms, returns and disclosures received from the Directors of Pavna Industries Limited [CIN: L34109UP1994PLC016359] having Registered Office at Vimlanchal Hari Nagar, Aligarh, Uttar Pradesh, 202001 INDIA (hereinafter referred to as 'the Company'), produced before us by the Company, whether electronically or otherwise, for the purpose of issuing this Certificate in accordance with Regulation 34(3) read with Schedule V Para-C Sub clause 10(i) of the Securities Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.

In our opinion and to the best of our information and according to the verifications (including Directors Identification Number (DIN) status at the portal www.mca.gov.in) as considered necessary and explanations furnished to us by the Company & its officers, we hereby certify that none of the Directors on the Board of the Company as stated below for the Financial Year ending on 31st March, 2026 have been debarred or disqualified from being appointed or continuing as Directors of Companies by the Securities and Exchange Board of India, Ministry of Corporate Affairs or any such other Statutory Authority:

SL.	DIN	NAME OF DIRECTOR	DATE OF ORIGINAL APPOINTMENT
01	00035024	Mrs. Asha Jain	19-04-1994
02	01542555	Mr. Swapnil Jain	02-07-2012
03	03355623	Mrs. Priya Jain	01-04-2020
04	09835701	Mr. Dhruv Jain	14-02-2023
05	09811030	Mrs. Himani Bhootra	17-04-2023
06	09485101	Mrs. Priyanka Moondra Rathi	14-08-2023
07	03008142	Mr. Sanjay Kumar Jain	31-12-2021
08	08940098	Mr. Achyutanand Ramchandra Mishra	01-09-2023
09	10277614	Mr. Paras Shrikant Parekh	14-08-2024

Ensuring the eligibility for the appointment / continuity of every Director on the Board is the responsibility of the management of the Company. Our responsibility is to express an opinion on these based on our verification. This certificate is neither an assurance as to the future viability of the Company nor of the efficiency or effectiveness with which the management has conducted the affairs of the Company.

FOR D. SAGAR & ASSOCIATES

Sd/-

CS SAGAR RAMRAO DEO
(Practicing Company Secretary)
CP NO. 11547, Mem No: F9518
Peer Review No. 7876/2026
UDIN: F009518H001032705

Place- Chhatrapati Sambhajnagar
Date-August 06, 2026

INDEPENDENT AUDITOR'S REPORT

To the Members of **PAVNA INDUSTRIES LIMITED**

Report on the Audit of the Standalone IND AS Financial Statements

Opinion

We have audited the accompanying Standalone Ind AS Financial statements of **PAVNA INDUSTRIES LIMITED** ("the Company"), which comprise the Balance Sheet as at 31st March 2026, and the statement of Profit and Loss (Including the statement of Other Comprehensive Losses), the Cash Flow Statement and the Statement of Changes in Equity for the year then ended, and notes to Standalone Ind AS financial statements, including a summary of significant accounting policies and other explanatory information (hereinafter referred to as "the Standalone Ind AS financial statements").

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid Standalone Ind AS financial statements give the information required by the Companies Act, 2013 as amended, ("the Act") in the manner so required and give a true and fair view in conformity with the Indian Accounting Standards prescribed under section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended, ("Ind AS") and other accounting principles generally accepted in India, of the state of affairs of the Company as at 31st March, 2026, its profit including Other Comprehensive Income, its cash flows and changes in Equity for the year ended on that date.

Basis for Opinion

We conducted our audit of the Standalone Ind AS Financial Statements in accordance with the Standards on Auditing (SAs) specified under section 143(10) of the Act. Our responsibilities under those Standards are further described in the "Auditor's Responsibilities for the Audit of the Standalone Ind AS Financial Statements" section of our report. We are independent of the Company in accordance with the 'Code of Ethics' issued by the Institute of Chartered Accountants of India together with the ethical requirements that are

relevant to our audit of the Standalone Ind AS Financial Statements under the provisions of the Act and the Rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion on Standalone Ind AS Financial Statements.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the standalone Ind AS financial statements for the Financial Year ended 31st March'2026. These matters were addressed in the context of our audit of the standalone IND AS financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. We have determined that there are no key audit matters to be communicated in our report.

Other Information

The Company's board of directors is responsible for the preparation of the other information. The other information comprises the information included in the company's annual Report but does not include the Standalone Ind AS Financial Statements and our auditor's report thereon.

Our opinion on the Standalone Ind AS Financial Statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the Standalone Ind AS Financial Statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the Standalone Ind AS Financial Statements or our knowledge obtained during the course of our audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of Management and Those Charged with Governance for the Standalone Ind AS Financial Statements

The Company's Board of Directors is responsible for the matters stated in section 134(5) of the Act with respect to the preparation of these Standalone Ind AS Financial Statements that give a true and fair view of the financial position, financial performance, including other comprehensive income, changes in Equity and cash flows of the Company in accordance with the accounting principles generally accepted in India, including the Indian accounting Standards (IND AS) specified under section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015 as amended. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the Standalone Ind AS Financial Statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the Standalone Ind AS Financial Statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Those Board of Directors are also responsible for overseeing the Company's financial reporting process.

Auditor's Responsibilities for the Audit of the Standalone Ind AS Financial Statements

Our objectives are to obtain reasonable assurance about whether the Standalone Ind AS Financial

Statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these Standalone Ind AS Financial Statements.

A further description of the auditor's responsibilities for the audit of the Standalone Ind AS Financial Statements is included in "Annexure A". This description forms part of our auditor's report.

Report on Other Legal and Regulatory Requirements

1. As required by the Companies (Auditor's Report) Order, 2020 ("the Order"), issued by the Central Government of India in terms of sub-section (11) of section 143 of the Companies Act, 2013, we give in the "Annexure B" a statement on the matters specified in paragraphs 3 and 4 of the Order, to the extent applicable.
2. As required by Section 143(3) of the Act, based on our audit, we report that:
 - a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit;
 - b) In our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books;
 - c) The Standalone Balance Sheet, the Standalone Statement of Profit and Loss (including Statement of other comprehensive losses) and the Standalone Cash Flow Statement and the Standalone Statement of Changes in Equity dealt with by this Report are in agreement with the books of account;
 - d) In our opinion, the aforesaid Standalone Ind AS Financial Statements comply with the Indian Accounting Standards specified under

Section 133 of the Act read with Companies (Indian Accounting Standards) Rules, 2015, as amended;

- e) On the basis of the written representations received from the directors as on 31st March, 2026 taken on record by the Board of Directors, none of the directors is disqualified as on 31st March, 2026 from being appointed as a director in terms of Section 164 (2) of the Act;
- f) With respect to the adequacy of the internal financial controls with reference to these Standalone Ind AS Financial Statements of the Company and the operating effectiveness of such controls, refer to our separate Report in "Annexure C" to this report.
- g) With respect to the other matters to be included in the Auditor's Report in accordance with the requirements of Section 197(16) of the Act, as amended, in our opinion and to the best of our information and according to the explanations given to us, the remuneration paid by the Company to its directors during the year is in accordance with the provisions of Section 197 read with Schedule V of the Act.
- h) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, in our opinion and to the best of our information and according to the explanations given to us:
 - i. The Company does not have any pending litigations which would impact its financial position.
 - ii. The Company did not have any long-term contracts including derivative contracts for which there were any material foreseeable losses.
 - iii. There were no amounts which were required to be transferred to the Investor Education and Protection Fund by the Company.
 - iv. (a) The Management has represented

that, to the best of its knowledge and belief, no funds have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other person(s) or entity(ies), including foreign entities ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.;

- (b) The Management has represented, that, to the best of its knowledge and belief, no funds have been received by the Company from any person(s) or entity(ies), including foreign entities ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Company shall, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.
- (c) Based on the audit procedures performed that have been considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub-clause (i) and (ii) of Rule 11(e) of the Companies (Audit and Auditors) Rules, 2014, as provided under (a) and (b) above, contain any material misstatement.
 - i. No dividend have been declared or paid during the year by the company.

- ii. Based on our examination which included test checks, the Company has used accounting software for maintaining its books of account for the year ended 31st March, 2026 which has a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the software.

Further, during the course of our audit, we did not come across any instance of the audit trail feature

being tampered with.

For **ARUN VARSHNEY AND ASSOCIATES**
Chartered Accountants
FRN: 005560C

Sd/-
CA. ARUN KUMAR
(PARTNER)
Membership No. 073299
UDIN: 26073299VLPTMR4810

Date: 28.05.2026
Place:-ALIGARH

PAVNA

ANNEXURE A TO INDEPENDENT AUDITOR'S REPORT

Responsibilities for Audit of Standalone Ind AS Financial Statements

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

1. Identify and assess the risks of material misstatement of the Standalone Ind AS Financial Statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
2. Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the company has adequate internal financial controls with reference to Standalone Ind AS Financial Statements in place and the operating effectiveness of such controls.
3. Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
4. Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the

related disclosures in the Standalone Ind AS Financial Statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.

5. Evaluate the overall presentation, structure and content of the Standalone Ind AS Financial Statements, including the disclosures, and whether the Standalone Ind AS Financial Statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and where applicable, related safeguards.

For **ARUN VARSHNEY AND ASSOCIATES**
Chartered Accountants
FRN: 005560C

Sd/-
CA. ARUN KUMAR
(PARTNER)
Membership No. 073299
UDIN: 26073299VLPTMR4810

Date: 28.05.2026
Place:-ALIGARH

ANNEXURE B TO INDEPENDENT AUDITORS' REPORT

Referred to in paragraph 1, under 'Report on Other Legal and Regulatory Requirements' section of our Report of even date

In terms of the information and explanations sought by us and given by the Company and the books of account and records examined by us in the normal course of audit and to the best of our knowledge and belief, we state that:

- (i) (a) (A) The company has maintained proper records showing full particulars, including quantitative details and situation of Property, Plant and Equipment;
- (B) The company has maintained proper records showing full particulars of intangible assets;
- (b) According to the information and explanations given to us and on the basis of our examination of the records of the Company, the Property, Plant and Equipment have been physically verified by the management at reasonable intervals; no material discrepancies were noticed on such verification;
- (c) According to the information and explanations given to us and on the basis of our examination of the records of the Company, the title deeds of all the immovable properties (other than properties where the company is the lessee and the lease agreements are duly executed in favour of the lessee) disclosed in the financial statements are held in the name of the company.
- (d) According to the information and explanations given to us and on the basis of our examination of the records of the Company, the company has not revalued its Property, Plant and Equipment (including Right of Use assets) or intangible assets during the year ended 31st March'2026.
- (e) According to the information and explanations given to us and on the basis of our examination of the records of the Company, there are no proceedings have been initiated during the year or are pending against the Company as at 31st March, 2026 for holding any benami property under the Benami Transactions (Prohibition) Act, 1988 and Rules made thereunder.
- (ii) (a) As explained to us & on the basis of the records examined by us, in our opinion, physical verification of inventory has been conducted at reasonable intervals by the management. In our opinion, the coverage and procedure of such verification by the management is appropriate. No discrepancy of 10% or more in the aggregate for each class of inventory were noticed on physical verification of stocks by the management as compared to book records.
- (b) According to the information and explanations given to us and on the basis of our examination of the records of the Company, the company has been sanctioned working capital limits in excess of five crore rupees, in aggregate, from banks or financial institutions on the basis of security of current assets during the year. The quarterly returns or statements filed by the company with such banks or financial institutions are in agreement with the books of account of the Company read with note no. 43(xii) of the notes to accounts.
- (iii) According to the information and explanations given to us and on the basis of our examination of the records of the company, during the year the Company has made investments in (Refer note 4 of

Standalone Financial Statements), provided guarantee or security and granted loans or advances in the nature of loans, secured or unsecured, to companies, firms, limited liability partnerships or any other parties during the year, in respect of which:

- (a) The company has provided loan during the year and the details of which are given below

Advances in nature of loans (Amounts in Lakhs)	
Aggregate amount granted/ provided during the year - Subsidiaries	₹ 1336.60
Balance outstanding as at balance sheet date in respect of above case. - Subsidiaries	₹ 1258.60

The Company has not provided guarantee or security or advances in the nature of loans to any entity during the year.

- (b) The investments made and the terms and conditions of the grant of the loans to subsidiary, during the year are, in our opinion, prima facie, not prejudicial to the Company's interest.
- (c) In respect of loans granted provided by the Company, the schedule of repayment of principal and the payment of interest has been stipulated and the repayments or receipts are regular as per stipulation.
- (d) According to information and explanations given to us and based on the audit procedures performed, in respect of loans granted by the Company, there is no amount overdue for more than ninety days at the balance sheet date.
- (e) No loan granted by the Company which has fallen due during the year, has been renewed or extended or fresh loans

granted to settle the overdue of existing loans given to the same parties.

- (f) According to information and explanations given to us and based on the audit procedures performed, the Company has not granted any loans or advances in the nature of loans either repayable on demand or without specifying any terms or period of repayment during the year. Hence, reporting under clause (iii)(f) is not applicable.
- (iv) According to the information and explanations given to us and on the basis of our examination of the records, in respect of loans, investments, guarantees, and security, provisions of section 185 and 186 of the Companies Act, 2013 have been complied with.
- (v) The company has not accepted any deposits or amounts which are deemed to be deposits covered under sections 73 to 76 of the Companies Act, 2013. Accordingly, clause 3(v) of the Order is not applicable.
- (vi) As per information & explanation given by the management, maintenance of cost records has not been specified by the Central Government under sub-section (1) of section 148 of the Companies Act. Accordingly, clause 3(vi) of the Order is not applicable
- (vii) (a) According to the information and explanations given to us and on the basis of our examination of the records of the company, the company is generally regular in depositing undisputed statutory dues including Goods and Services Tax, provident fund, employees' state insurance, income-tax, sales-tax, service tax, duty of customs, duty of excise, value added tax, cess and any other statutory dues to the appropriate authorities. According to the information and explanation given to us there were no outstanding statutory dues as on 31st of March, 2026 for a period of more

- than six months from the date they became payable except as disclosed in note no. 43 of notes to accounts.
- (b) According to the information and explanations given to us and on the basis of our examination of the records of the company, there is no statutory dues referred to in sub-clause (a) that have not been deposited on account of any dispute except as disclosed in note no. 43 of notes to accounts.
- (viii) According to the information and explanations given to us and on the basis of our examination of the records of the company, the Company has not surrendered or disclosed any transactions, previously unrecorded as income in the books of account, in the tax assessments under the Income Tax Act, 1961 as income during the year.
- (ix) (a) According to the information and explanations given to us and on the basis of our examination of the records of the company, the company has not defaulted in repayment of loans or other borrowings or in the payment of interest thereon to any lender.
- (b) According to the information and explanations given to us and on the basis of our examination of the records of the company, the company has not been declared a willful defaulter by any bank or financial institution or other lender;
- (c) According to the information and explanations given to us by the management, the Company has utilized the money obtained by way of term loans during the year for the purposes for which they were obtained.
- (d) According to the information and explanations given to us and on an overall examination of the balance sheet of the Company, we report that no funds raised on short term basis have been used for long term purposes by the company.
- (e) In our opinion and according to the information and explanations given by the management, the company has not taken any funds from any entity or person on account of or to meet the obligations of its subsidiaries, associates or joint ventures. Accordingly, clause 3(ix)(e) is not applicable.
- (f) In our opinion and according to the information and explanations given by the management, the company has not raised loans during the year on the pledge of securities held in its subsidiaries, joint ventures or associate companies. Accordingly, clause 3(ix)(f) is not applicable.
- (x) (a) The company has not raised any money by way of initial public offer or further public offer (including debt instruments) during the year. Accordingly, clause 3(x)(a) of the Order is not applicable.
- (b) The Company has complied with provisions of sections 42 and 62 of the Companies Act, 2013 in respect of the preferential allotment of shares during the year. The funds raised, have been used for the purposes for which the funds were raised. According to the information and explanation given to us, the Company has not made any private placement of shares / fully or partially or optionally convertible debentures during the year under audit
- (xi) (a) Based on examination of the books and records of the Company and according to the information and explanations given to us, no fraud by the company or any fraud on the company has been noticed or reported during the course of audit.
- (b) According to the information and explanations given to us, no report under sub-section (12) of section 143

of the Companies Act has been filed by the auditors in Form ADT-4 as prescribed under rule 13 of Companies (Audit and Auditors) Rules, 2014 with the Central Government;

- (c) According to the information and explanations given to us by the management, no whistle-blower complaints had been received by the company.
- (xii) The company is not a Nidhi Company. Accordingly, clause 3(xii)(a), 3(xii)(b) and 3(xii)(c) of the Order is not applicable.
- (xiii) In our opinion and according to the information and explanations given to us, all transactions with the related parties are in compliance with sections 177 and 188 of Companies Act, where applicable and the details have been disclosed in the financial statements, as required by the applicable accounting standards;
- (xiv) (a) Based on information and explanations provided to us and our audit procedures, the company has an internal audit system commensurate with the size and nature of its business;
- (b) We have considered the internal audit reports of the Company issued till date for the period under audit.
- (xv) In our opinion and according to the information and explanations given to us, the company has not entered into any non-cash transactions with directors or persons connected with him and hence, provisions of Section 192 of the Companies Act, 2013 are not applicable to the Company.
- (xvi) (a) In our Opinion and based on our examination, the Company is not required to be registered under section 45-IA of the Reserve Bank of India Act, 1934 (2 of 1934). Accordingly, clause 3(xvi)(a) of the Order is not applicable.
- (b) In our Opinion and based on our examination, the Company has not conducted any Non-Banking Financial

or Housing Finance activities without a valid Certificate of Registration (CoR) from the Reserve Bank of India as per the Reserve Bank of India Act, 1934. Accordingly, clause 3(xvi)(b) of the Order is not applicable.

- (c) In our Opinion and based on our examination, the Company is not a Core Investment Company (CIC) as defined in the regulations made by the Reserve Bank of India. Accordingly, clause 3(xvi)(c) of the Order is not applicable.
- (d) According to the information and explanations given by the management, the Group does not have any CIC as part of the Group.
- (xvii) Based on our examination, the company has not incurred cash losses in the financial year and in the immediately preceding financial year.
- (xviii) There has been no resignation of the statutory auditors during the year and accordingly requirement to report on Clause 3(xviii) of the Order is not applicable to the Company.
- (xix) According to the information and explanations given to us and on the basis of the financial ratios, ageing and expected dates of realization of financial assets and payment of financial liabilities, our knowledge of the Board of Directors and management plans and based on our examination of the evidence supporting the assumptions, nothing has come to our attention, which causes us to believe that any material uncertainty exists as on the date of the audit report that company is not capable of meeting its liabilities existing at the date of balance sheet as and when they fall due within a period of one year from the balance sheet date. We, however, state that this is not an assurance as to the future viability of the company. We further state that our reporting is based on the facts up to the date of the audit report and we neither

give any guarantee nor any assurance that all liabilities falling due within a period of one year from the balance sheet date, will get discharged by the company as and when they fall due.

- (xx) (a) In respect of other than ongoing projects, there are no unspent amounts that are required to be transferred to a fund specified in Schedule VII of the Companies Act (the Act), in compliance with second proviso to sub section 5 of section 135 of the Act. This matter has been disclosed in note 42 of the standalone Ind AS financial statements.
- (b) There is no unspent amount in respect of ongoing projects that are required to be transferred to a special account in

compliance of provision of sub section (6) of section 135 of Companies Act.

- (xxi) The requirement of clause 3(xxi) is not applicable in respect of Standalone Ind AS Financial Statements.

For **ARUN VARSHNEY AND ASSOCIATES**
Chartered Accountants
FRN: 005560C

Sd/-
CA. ARUN KUMAR
(PARTNER)
Membership No. 073299
UDIN: 26073299VLPTMR4810

Date: 28.05.2026
Place:-ALIGARH

PAVNA

ANNEXURE C TO INDEPENDENT AUDITORS' REPORT

Referred to in paragraph 2(f) of the Independent Auditor's Report of even date to the members of PAVNA INDUSTRIES LIMITED on the standalone Ind AS financial statements as of and for the year ended March 31, 2026

Report on the Internal Financial Controls under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 ("the Act")

We have audited the internal financial controls over financial reporting of PAVNA INDUSTRIES LIMITED ("the Company") as of March 31, 2026 in conjunction with our audit of the financial statements of the Company for the year ended on that date.

Management's Responsibility for Internal Financial Controls

The Company's management is responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls over Financial Reporting issued by the Institute of Chartered Accountants of India. These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

Auditors' Responsibility

Our responsibility is to express an opinion on the Company's internal financial controls over financial reporting based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting (the "Guidance Note") and the Standards on Auditing, issued by ICAI and deemed to be prescribed under section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls, both applicable to an audit of Internal Financial Controls and, both issued

by the Institute of Chartered Accountants of India. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system over financial reporting and their operating effectiveness. Our audit of internal financial controls over financial reporting included obtaining an understanding of internal financial controls over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial controls system over financial reporting.

Meaning of Internal Financial Controls over Financial Reporting

A company's internal financial control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control over financial reporting includes those policies and procedures that

1. Pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company;
2. Provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and
3. Provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Inherent Limitations of Internal Financial Controls over Financial Reporting

Because of the inherent limitations of internal financial controls over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls over financial reporting to

future periods are subject to the risk that the internal financial control over financial reporting may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Opinion

In our opinion, the Company has, in all material respects, an adequate internal financial controls system over financial reporting and such internal financial controls over financial reporting were operating effectively as at March 31, 2026, based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India.

For **ARUN VARSHNEY AND ASSOCIATES**
Chartered Accountants
FRN: 005560C

Sd/-
CA. ARUN KUMAR
(PARTNER)
Membership No. 073299
UDIN: 26073299VLPTMR4810

Date: 28.05.2026
Place:-ALIGARH

Standalone Balance Sheet as at 31 March 2026

(All amounts are in lacs(₹), unless otherwise specified)

Particulars	Note	As at 31 March 2026	As at 31 March 2025
ASSETS			
Non-current assets			
Property, plant and equipment	3A	9,752.65	8,263.95
Tangible Work in Progress	3A	400.49	-
Investment Property	3A	2,092.52	-
Right of Use assets	3B	207.65	27.65
Financial assets			
Investments	4	968.83	964.03
Others	5	1,739.15	672.15
Other Non Current assets	6	31.54	51.57
		15,192.83	9,979.35
Current assets			
Inventories	7	9,189.43	8,477.60
Financial assets			
Trade Receivable	8	5,619.32	5,317.92
Cash and cash equivalents	9	140.11	84.33
Other Bank Balances	10	4.62	5.79
Others	11	-	-
Income tax assets (net)	12	158.57	59.60
Other current assets	13	2,948.99	982.14
Total current assets		18,061.04	14,927.39
Total assets		33,253.87	24,906.72
EQUITY AND LIABILITIES			
Equity			
Equity share capital	14	1,395.30	1,395.30
Other equity	15	18,199.37	17,869.98
Total equity		19,594.67	19,265.28
Non current liabilities			
Financial liabilities			
Long term Borrowing	16A	602.77	710.85
Lease liabilities	3B	206.80	32.94
Other Non current financial liabilities		-	-
Provisions	17	215.69	207.95
Deferred tax liabilities (net)	18	43.14	44.35
		1,068.40	996.08
Current liabilities			
Financial liabilities			
Borrowings	16B	9,295.71	2,210.64
Lease Liabilities	3B	13.00	0.87
Trade payables	19		
Total outstanding dues of micro enterprises and small enterprises		459.78	836.24
Total outstanding dues of creditors other than micro and small enterprises		2,238.82	1,203.39
Other financial liabilities	20	305.70	277.57
Other current liabilities	21	164.42	13.32
Short term provisions	22	113.37	103.34
Total current liabilities		12,590.80	4,645.36
Total equity and liabilities		33,253.87	24,906.72

The accompanying notes form an integral part of these financial statements.
This is the Balance Sheet referred to in our report of even date.

For Arun Varshney & Associates
Chartered Accountants
Firm's Registration No.: 005560C

Sd/-
Arun Kumar
Partner
Membership No.: 073299

Place: Aligarh
Date: 28/05/2026

For and on behalf of the Board of Directors of
Pavna Industries Limited

Sd/-
Swapnil Jain
Managing Director
DIN: 01542555

Sd/-
Kanchan Gupta
Company Secretary

Sd/-
Asha Jain
Director
DIN: 00035024

Sd/-
Palak Jain
Chief Financial officer

Sd/-
Ravindra Jagannathrao Pise
Chief Executive officer

Statement of Standalone Profit and Loss for the year ended 31 March 2026

(All amounts are in lacs(₹), unless otherwise specified)

Particulars	Note	For the year ended 31 March 2026	For the year ended 31 March 2025
Revenue:			
Revenue from operations	23	28,388.50	29,779.60
Other income	24	259.02	149.57
Total income		28,647.52	29,929.16
Expenses:			
Cost of materials consumed	25	20,294.44	21,508.59
Change in Inventory of finished goods	26	(524.83)	(931.11)
Employee benefits expense	27	2,119.66	2,489.93
Finance costs	28	541.20	935.20
Depreciation and Amortisation Expenses	29	1,235.86	1,151.35
Other expenses	30	4,232.96	3,689.33
Total expenses		27,899.29	28,843.29
Profit/(Loss) before Extraordinary and Exceptional Items		748.22	1,085.87
Extraordinary Items :			
Payment of Right Issue		150.51	-
Payment of Ex-gratia and Bonus		98.35	-
Profit/(Loss) after Extraordinary and Exceptional Items		499.36	1,085.87
Tax expense:	31		
Current tax		155.24	278.84
Deferred tax credit		(1.21)	0.85
Total tax expense		154.03	279.69
Profit/(Loss) for the year		345.34	806.18
Other comprehensive income			
Items that will not be reclassified to profit or loss			
Re-measurements of the defined benefit plans		(15.95)	0.92
Income tax relating to above item		4.01	(0.23)
Other comprehensive income / (loss)		(11.94)	0.69
Total comprehensive Profit /(loss) for the year		333.39	806.87
Earnings per equity share (₹ 10 per share)			
Basic EPS on actual outstanding	32	0.25	6.46
Diluted EPS		0.25	6.41

The accompanying notes form an integral part of these financial statements.
This is the Balance Sheet referred to in our report of even date.

For Arun Varshney & Associates

Chartered Accountants
Firm's Registration No.: 005560C

Sd/-

Arun Kumar

Partner

Membership No.: 073299

Place: Aligarh

Date: 28/05/2026

Sd/-

Ravindra Jagannathrao Pise

Chief Executive officer

For and on behalf of the Board of Directors of
Pavna Industries Limited

Sd/-

Swapnil Jain

Managing Director

DIN: 01542555

Sd/-

Kanchan Gupta

Company Secretary

Sd/-

Asha Jain

Director

DIN: 00035024

Sd/-

Palak Jain

Chief Financial officer

Standalone Cash flow statement for the year ended 31 March 2026

(All amounts are in lacs(₹), unless otherwise specified)

Particulars	For the year ended 31 March 2026	For the year ended 31 March 2025
A Cash flow from operating activities		
Profit/(Loss) before tax	499.36	1,085.87
Adjustments for:		
Depreciation and amortisation expense	1,235.86	1,151.36
Interest income on bank deposits	(0.34)	(40.31)
Re-measurements of the defined benefit plans	(15.95)	0.92
Interest expense on lease liability	12.48	3.47
Loss/(Profit) on sale of PPE	(131.00)	(73.06)
Interest expense on borrowings	528.72	931.73
Operating profit before working capital changes	2,129.14	3,059.98
Movement in working capital		
Inventories	(711.83)	(1,394.75)
Trade Receivables	(301.40)	(27.86)
Other non current financial assets	(1,066.99)	(358.98)
Other current financial assets	1.17	(2.84)
Other current assets	(1,966.85)	456.60
Other Non current assets	18.81	51.09
Other current financial liabilities	28.14	(1.07)
Other current liabilities	151.10	(160.59)
Provision Short term	10.04	16.25
Provision Long term	7.74	(34.49)
Trade payables	658.97	(1,434.18)
Cash used in operating activities post working capital changes	(1,041.98)	169.13
Income tax paid (net)	(253.00)	(317.76)
Net cash used in operating activities (A)	(1,294.98)	(148.63)
B Cash flows from investing activities		
Purchase of property, plant and equipment	(3,475.82)	(3,023.67)
Sale of property, plant and equipment	511.81	328.29
Investment made in subsidiaries	(4.80)	-
Investment made Others	(2,092.52)	-
Interest received	0.34	40.31
Net cash used in investing activities (B)	(5,061.00)	(2,655.06)
C Cash flows from financing activities		
Proceeds from issue of share capital	-	11,941.44
Payment of Lease liability	(36.52)	(8.52)
Finance cost paid	(528.72)	(931.73)
Repayment of borrowings	6,977.00	(8,126.55)
Net cash flows from financing activities (C)	6,411.75	2,874.65
Net increase in cash and cash equivalents (A+B+C)	55.78	70.96
Cash and cash equivalents at the beginning of the year	84.33	13.37
Cash and cash equivalents at the end of the year	140.11	84.33

Note:

- (i) The above cash flow statement has been prepared under the "Indirect method" as set out in the Indian Accounting Standard (Ind AS-7) statement of cash flow.
- (ii) Reconciliation of liabilities arising from financing activities under Ind As 7

The accompanying notes form an integral part of these financial statements.
This is the Balance Sheet referred to in our report of even date.

For Arun Varshney & Associates

Chartered Accountants
Firm's Registration No.: 005560C

Sd/-

Arun Kumar

Partner

Membership No.: 073299

Place: Aligarh

Date: 28/05/2026

For and on behalf of the Board of Directors of
Pavna Industries Limited

Sd/-

Swapnil Jain

Managing Director

DIN: 01542555

Sd/-

Ravindra Jagannathrao Pise

Chief Executive officer

Sd/-

Kanchan Gupta

Company Secretary

Sd/-

Asha Jain

Director

DIN: 00035024

Sd/-

Palak Jain

Chief Financial officer

Statement of Changes in Equity for the year ended 31 March 2026

(All amounts are in lacs(₹), unless otherwise specified)

A. Equity share capital*

Particulars	Opening balance as at 31 March 2024	Changes in equity share capital during the year	Balance as at 31 March 2025
Equity share capital	1,218.08	177.22	1,395.30

Particulars	Opening balance as at 31 March 2025	Changes in equity share capital during the year	Balance as at 31 March 2026
Equity share capital	1,395.30	0.00	1,395.30

B. Other equity**

Particulars	Reserves and Surplus				OCI	Total
	Security Premium	Retained Earnings	General Reserve	Share Warrant	Remeasurement of defined benefit plans	
Balance as at 1st April 2024	1,398.72	3,860.19	1.12	-	38.86	5,298.89
Premium received	8,772.39					8,772.39
Profit/ (Loss) for the period		806.18	-			806.18
Expense on issue of Preferential Shares	(38.17)					(38.17)
Money received against Share Warrant				3,030.00		3,030.00
Other comprehensive income for the year (net of tax impact)	-	-			0.69	0.69
Balance as at 31 March 2025	10,132.94	4,666.37	1.12	3,030.00	39.55	17,869.98
Profit/ (Loss) for the period	-	345.34	-			345.34
Expense on issue of Preferential Shares						-
Money received against Share Warrant				-		-
Other comprehensive income for the year (net of tax impact)	-	-			(15.95)	(15.95)
Balance as at 31 March 2026	10,132.94	5,011.71	1.12	3,030.00	23.60	18,199.37

*Refer note 15 for details

The accompanying notes form an integral part of these financial statements.
This is the Balance Sheet referred to in our report of even date.

For Arun Varshney & Associates

Chartered Accountants
Firm's Registration No.: 005560C

Sd/-

Arun Kumar

Partner

Membership No.: 073299

Place: Aligarh

Date: 28/05/2026

For and on behalf of the Board of Directors of
Pavna Industries Limited

Sd/-

Swapnil Jain

Managing Director

DIN: 01542555

Sd/-

Ravindra Jagannathrao Pise

Chief Executive officer

Sd/-

Kanchan Gupta

Company Secretary

Sd/-

Asha Jain

Director

DIN: 00035024

Sd/-

Palak Jain

Chief Financial officer

Notes to financial statements for the year ended 31st March 2026

(All amounts are in lacs(₹), unless otherwise specified)

Note 1: Corporate Information

Pavna Industries Limited ('PIL' or 'the company') is a Public Limited Company incorporated in India on 19 April 1994 under the Provision of Companies Act 1956. The Company is engaged in business of manufacturing of Locks, Auto Locks and Auto Parts in India.

Note 2: Basis of Preparation:

These financial statements have been prepared in accordance with Ind AS as notified under the Companies (Indian Accounting Standards) Rules, 2015 read with section 133 of the Companies Act, 2013 and relevant presentation requirements of the Companies Act 2013. The financial statements have been prepared in accordance with the historical cost convention except for certain financial instruments that are measured at fair value as required under relevant Ind AS. The financial statements are presented in ₹ and all values are rounded to the nearest Lacs upto two decimal places except otherwise stated.

Note 2.1: Material accounting policies

a) Material accounting judgements, estimates and assumptions

The preparation of the Company's financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the accompanying disclosures, and the disclosure of contingent liabilities. Uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of assets or liabilities affected in future periods.

Judgements:

In the process of applying the Company's accounting policies, management has made the following judgements, which have the most significant effect on the amounts recognised in the financial statements:

Useful lives of property, plant and equipment

The Company reviews the useful life of property, plant and equipment at the end of each reporting period. This reassessment may result in change in depreciation expense in future periods.

Estimates and Assumptions:

The key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are described below. The Company based its assumptions and estimates on parameters available when the financial statements were prepared. Existing circumstances and assumptions about future developments, however, may change due to market changes or circumstances arising that are beyond the control of the Company. Such changes are reflected in the assumptions when they occur.

Recoverability of deferred taxes

In assessing the recoverability of deferred tax assets, management considers whether it is probable that taxable profit will be available against which the losses can be utilised.

Notes to financial statements for the year ended 31st March 2026

(All amounts are in lacs(₹), unless otherwise specified)

The ultimate realisation of deferred tax assets is dependent upon the generation of future taxable income during the periods in which the temporary differences become deductible. Management considers the projected future taxable income and tax planning strategies in making this assessment.

b) Current versus non-current classification

The Company presents assets and liabilities in the balance sheet based on current/ non-current classification.

Assets:

An asset is treated as current when it is:

- a) Expected to be realised or intended to be sold or consumed in normal operating cycle.
- b) Held primarily for the purpose of trading
- c) Expected to be realised within twelve months after the reporting period, or
- d) Cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least twelve months after the reporting period.

All other assets are classified as non-current.

Liabilities:

A liability is current when:

- (a) It is expected to be settled in normal operating cycle
- (b) It is held primarily for the purpose of trading
- (c) It is due to be settled within twelve months after the reporting period, or
- (d) There is no unconditional right to defer the settlement of the liability for at least twelve months after the reporting period

All other liabilities are classified as non-current.

Deferred tax assets and liabilities are classified as non-current assets and liabilities.

Operating cycle: The operating cycle is the time between the acquisition of assets for processing and their realisation in cash and cash equivalents. The Company has identified twelve months as its operating cycle.

c) Property, Plant and Equipment

Property, plant and equipment and capital work in progress are stated at cost less accumulated depreciation and accumulated impairment losses, if any. Such cost includes expenditure that is directly attributable to the acquisition of the asset. The cost of self-constructed assets includes the cost of materials and direct services, any other costs directly attributable to bringing the assets to its working condition for their intended use and cost of replacing part of the plant and equipment and borrowing costs for long-term construction projects if the recognition criteria are met.

Notes to financial statements for the year ended 31st March 2026

(All amounts are in lacs(₹), unless otherwise specified)

The present value of the expected cost for the decommissioning of an asset after its use is included in the cost of the respective asset if the recognition criteria for a provision are met.

An item of property, plant and equipment and any significant part initially recognised is de-recognised upon disposal or when no future economic benefits are expected from its use. Any gain or loss arising on de-recognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in the statement of profit and loss within other income.

Depreciation: Depreciation is provided using the Straight Line Method as per useful life specified in schedule II to the Companies Act, 2013. Depreciation is calculated on a pro-rata basis from the date of additions. On assets sold, discarded, etc. during the year, depreciation is provided up to the date of sale/discard. Further, the Schedule II to the Companies Act, 2013 requires that useful life and depreciation for significant components of an asset should be determined separately. The identification of significant components is matter of technical judgement and is decided on case to case basis; wherever applicable.

The company has used following rates to Provide depreciation which coincides with the rates indicated with schedule II of the act on its property, plant and Equipment:

Asset Category	Useful Lives estimate by the management (Years)
Factory Buildings	30 Years
Plant and Machinery	8 Years
Computer	3 Years
Office Equipment	10 Years
Furniture and Fixtures	10 Years
Commercial Vehicles	8 Years

Subsequent costs: The cost of replacing a part of an item of property, plant and equipment is to be recognised in the carrying amount of the item of property, plant and equipment, if it is probable that the future economic benefits embodied within the part will flow to the Company and its cost can be measured reliably with the carrying amount of the replaced part getting derecognised. The cost for day-to-day servicing of property, plant and equipment to be recognised in statement of profit and loss as and when incurred.

Capital work in progress: Capital work in progress comprises the cost of fixed assets that are not ready for their intended use at the reporting date.

d) Intangible assets

Recognition and measurement

Intangible assets that are acquired by the Company to be measured initially at cost. Intangible assets with finite useful lives are measured at cost less accumulated amortisation and accumulated impairment losses, if any. Software purchased by the Company are amortized on a straight line basis over 5 Years.

Amounts paid towards technical know-how fees for specifically identified projects/products being development expenditure incurred towards product design is carried forward based on assessment of benefits arising from such expenditure. Such expenditure is amortized over

Notes to financial statements for the year ended 31st March 2026

(All amounts are in lacs(₹), unless otherwise specified)

the period of expected future sales from the related product, i.e. the estimated period of 60 to 72 months on straight line basis based on past trends, commencing from the month of commencement of commercial production.

e) **Borrowing costs**

Borrowing costs consists of interest and amortization of ancillary costs that an entity incurs in connection with the borrowing of funds.

Borrowing costs directly attributable to the acquisition, construction or production of an asset that necessarily takes a substantial period of time to get ready for its intended use or sale are capitalised as part of the cost of the asset. All other borrowing costs are expensed in the period in which they occur. Borrowing costs consist of interest and other costs that an entity incurs in connection with the borrowing of funds. Borrowing cost also includes exchange differences to the extent regarded as an adjustment to the borrowing costs.

f) **Foreign currencies**

Functional and presentational currency

The Company's financial statements are presented in Indian Rupees which is also the Company's functional currency. Functional currency is the currency of the primary economic environment in which a Company operates and is normally the currency in which the Company primarily generates and expends cash. All the financial information presented in ` except where otherwise stated.

Transactions and balances

Transactions in foreign currencies are initially recorded by the Company at the functional currency spot rates at the date the transaction first qualifies for recognition.

Monetary assets and liabilities denominated in foreign currencies are translated at the functional currency spot rates of exchange at the reporting date. Differences arising on settlement or translation of monetary items are recognised in statement of profit and loss.

Non-monetary assets and liabilities denominated in foreign currencies that are measured at fair value are retranslated to the functional currency at the exchange rate at the date that the fair value was determined. Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rate at the date of the transaction.

g) **Derivative (Forward contract)**

Derivatives are initially recognised at fair value at the date the derivative contracts are entered into and are subsequently remeasured to their fair value at the end of each reporting period. The resulting gain or loss is recognised in profit or loss immediately.

h) **Revenue Recognition**

Revenue to be recognised to the extent that it is probable that the economic benefits will flow to the Company and the revenue can be reliably measured. Revenue to be measured at the fair value of the consideration received or receivable, taking into account contractually defined terms of payment and excluding taxes or duties collected on behalf of the government.

Notes to financial statements for the year ended 31st March 2026

(All amounts are in lacs(₹), unless otherwise specified)

Sale of goods

The Company recognized revenue when (or as) a performance obligation was satisfied, i.e. when 'control' of the goods underlying the particular performance obligation were transferred to the customer. Further, revenue from sale of goods is recognized based on a 5-Step Methodology which is as follows:

- Step 1: Identify the contract(s) with a customer
- Step 2: Identify the performance obligation in contract
- Step 3: Determine the transaction price
- Step 4: Allocate the transaction price to the performance obligations in the contract
- Step 5: Recognise revenue when (or as) the entity satisfies a performance obligation

Revenue is measured based on the transaction price, which is the consideration, adjusted for volume discounts, service level credits, performance bonuses, price concessions and incentives, if any, as specified in the contract with the customer. Revenue also excludes taxes collected from customers.

Contract assets are recognised when there is excess of revenue earned over billings on contracts. Contract assets are classified as unbilled receivables (only act of invoicing is pending) when there is unconditional right to receive cash, and only passage of time is required, as per contractual terms. Unearned or deferred revenue is recognised when there is billings in excess of revenues.

Contracts are subject to modification to account for changes in contract specification and requirements. The Company reviews modification to contract in conjunction with the original contract, basis which the transaction price could be allocated to a new performance obligation, or transaction price of an existing obligation could undergo a change. In the event transaction price is revised for existing obligation, a cumulative adjustment is accounted for.

Use of significant judgements in revenue recognition:

- a) The Company's contracts with customers could include promises to transfer products to a customer. The Company assesses the products promised in a contract and identifies distinct performance obligations in the contract. Identification of distinct performance obligation involves judgement to determine the deliverables and the ability of the customer to benefit independently from such deliverables.
- b) Judgement is also required to determine the transaction price for the contract. The transaction price could be either a fixed amount of customer consideration or variable consideration with elements such as volume discounts, service level credits, performance bonuses, price concessions and incentives. The transaction price is also adjusted for the effects of the time value of money if the contract includes a significant financing component. Any consideration payable to the customer is adjusted to the transaction price, unless it is a payment for a distinct product or service from the customer. The estimated amount of variable consideration is adjusted in the transaction price only to the extent that it is highly probable that a significant reversal in the amount of cumulative revenue recognised will not occur and is reassessed at the end of each reporting period.

Notes to financial statements for the year ended 31st March 2026

(All amounts are in lacs(₹), unless otherwise specified)

The Company allocates the elements of variable considerations to all the performance obligations of the contract unless there is observable evidence that they pertain to one or more distinct performance obligations.

- c) The Company uses judgement to determine an appropriate standalone selling price for a performance obligation. The Company allocates the transaction price to each performance obligation on the basis of the relative standalone selling price of each distinct product or service promised in the contract.
- d) The Company exercises judgement in determining whether the performance obligation is satisfied at a point in time or over a period of time. The Company considers indicators such as how customer consumes benefits as services are rendered or who controls the asset as it is being created or existence of enforceable right to payment for performance to date and alternate use of such product or service, transfer of significant risks and rewards to the customer, acceptance of delivery by the customer, etc.

Rendering of services

Revenue from services rendered is recognized in profit or loss in proportion to the stage of completion of the transaction at the reporting date. The stage of completion is assessed by reference to surveys of work performed.

Job work and development charges are recognized upon full completion of the job work and development services and when all the significant risks and rewards of ownership of the goods have been passed to the buyer, on delivery of the goods and no significant uncertainty exists regarding the collection of the consideration.

Interest income

For all debt instruments measured either at amortized cost or at fair value through other comprehensive income, interest income is recorded using the effective interest rate (EIR). EIR is the rate that exactly discounts the estimated future cash payments or receipts over the expected life of the financial instrument or a shorter period, where appropriate, to the gross carrying amount of the financial asset or to the amortized cost of a financial liability. When calculating the effective interest rate, the Company estimates the expected cash flows by considering all the contractual terms of the financial instrument (for example, prepayment, extension, call and similar options) but does not consider the expected credit losses. Interest income is included in the statement of profit and loss

i) Inventories

Inventories are stated at lower of cost and net realisable value. Cost is determined using the first in, first out basis. The cost of finished goods and work in progress comprises raw materials, direct labour, other direct costs and related production overheads. Net realisable value is the estimated selling price in the ordinary course of business, less the estimated costs of completion and the estimated costs necessary to make the sale. The Cost in case of Work-in-Progress and finished goods to be inclusive of allocable manufacturing overheads. The Provision for obsolescence to be made whenever necessary.

j) Leases

Finance lease

Notes to financial statements for the year ended 31st March 2026

(All amounts are in lacs(₹), unless otherwise specified)

Leases of property, plant and equipment are classified as finance leases where the lessor has substantially transferred all the risks and rewards of ownership to the Company.

Operating lease

Leases in which a significant portion of the risks and rewards of ownership are not transferred to the Company as lessee are classified as operating leases. Payments made under operating leases (net of any incentives received from the lessor) are charged to profit or loss on a straight-line basis over the period of the lease unless the payments are structured to increase in line with expected general inflation to compensate for the lessor's expected inflationary cost increases.

Indian Accounting Standard (Ind AS) 116, Leases, was notified as part of the Companies (Indian Accounting Standards) (Amendment) Rules, 2019, issued by the Ministry of Corporate Affairs, Government of India, vide notification dated March 30, 2019. These Rules came into force w.e.f. April 1, 2019. Accordingly, Ind AS 116, comes into effect in respect of annual reporting periods beginning on or after 1st April, 2019.

k) Employee's Benefits

Short Term Employee Benefits: All employee benefits expected to be settled wholly within twelve months of rendering the service are classified as short-term employee benefits. When an employee has rendered service to the Company during an accounting period, the Company recognises the undiscounted amount of short-term employee benefits expected to be paid in exchange for that service as an expense unless another Ind AS requires or permits the inclusion of the benefits in the cost of an asset. Benefits such as salaries, wages and short-term compensated absences, bonus and ex-gratia etc. are recognised in statement of profit and loss in the period in which the employee renders the related service.

A liability is recognised for the amount expected to be paid after deducting any amount already paid under short-term cash bonus or profit-sharing plans if the Company has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee, and the obligation can be estimated reliably. If the amount already paid exceeds the undiscounted amount of the benefits, the Company recognises that excess as an asset /prepaid expense to the extent that the prepayment will lead to, for example, a reduction in future payments or a cash refund.

Defined contribution plan

A defined contribution plan is a post-employment benefit plan under which an entity pays fixed contributions to a statutory authority and will have no legal or constructive obligation to pay further amounts.

Retirement benefits in the form of Provident Fund is a defined contribution scheme and contributions paid/payable towards Provident Fund and Employee state insurance scheme (ESI) are recognised as an expense in the statement of profit and loss during the period in which the employee renders the related service.

Defined benefit plan

A defined benefit plan is a post-employment benefit plan other than a defined contribution plan.

The Company has an obligation towards gratuity, a defined benefit retirement plan covering eligible employees. The plan provides for a lump sum payment to vested employees at retirement, death

Notes to financial statements for the year ended 31st March 2026

(All amounts are in lacs(₹), unless otherwise specified)

while in employment or on termination of employment of an amount based on the respective employee's salary and the tenure of employment. Vesting occurs upon completion of five years of service. The Company accounts for the liability for gratuity benefits payable in future based on an independent actuarial valuation report using the projected unit credit method as at the year end.

The obligations are measured at the present value of the estimated future cash flows. The discount rate is generally based upon the market yields available on Government bonds at the reporting date with a term that matches that of the liabilities.

Re-measurements, comprising actuarial gains and losses, the effect of the changes to the asset ceiling (if applicable) and the return on plan assets (excluding interest and if applicable), is reflected immediately in Other Comprehensive Income in the statement of profit and loss. All other expenses related to defined benefit plans are recognised in statement of profit and loss as employee benefit expenses. Re-measurements recognised in Other Comprehensive Income will not be reclassified to statement of profit and loss hence it is treated as part of retained earnings in the statement of changes in equity. Gains or losses on the curtailment or settlement of any defined benefit plan are recognised when the curtailment or settlement occurs. Curtailment gains and losses are accounted for as past service costs.

l) Provisions

General

Provisions are recognised when the Company has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation.

When the Company expects some or all of a provision to be reimbursed, the reimbursement is recognised as a separate asset, but only when the reimbursement is virtually certain.

The expense relating to a provision is presented in the statement of profit and loss, net of any reimbursement. If the effect of the time value of money is material, provisions are discounted using a current pre-tax rate that reflects, when appropriate, the risks specific to the liability. The unwinding of discount is recognised in the statement of profit and loss as a finance cost.

Provisions are reviewed at the end of each reporting period and adjusted to reflect the current best estimate. If it is no longer probable that an outflow of resources would be required to settle the obligation, the provision is reversed.

m) Financial instruments

A financial instrument is a contract that gives rise to a financial asset for one entity and a financial liability or equity instrument for another entity.

Financial Assets

Initial recognition and measurement

All financial assets are recognised initially at fair value plus, in the case of financial assets not recorded at fair value through profit or loss, transaction costs that are attributable to the acquisition of the financial asset.

Notes to financial statements for the year ended 31st March 2026

(All amounts are in lacs(₹), unless otherwise specified)

Subsequent measurement

For purposes of subsequent measurement, financial assets are classified in four categories:

- Debt instruments at amortised cost
- Debt instruments at fair value through other comprehensive income (FVTOCI)
- Debt instruments, derivatives and equity instruments at fair value through profit and loss (FVTPL)
- Equity instruments measured at fair value through other comprehensive income (FVTOCI)

De-recognition

A financial asset (or, where applicable, a part of a financial asset) is primarily derecognised (i.e. removed from the Company's Balance Sheet) when:

- (i) The contractual rights to receive cash flows from the asset has expired, or
- (ii) The Company has transferred its contractual rights to receive cash flows from the financial asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a 'pass-through' arrangement and either (a) the Company has transferred substantially all the risks and rewards of the asset, or (b) the Company has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

Financial Liabilities

Initial recognition and measurement

Financial liabilities are classified, at initial recognition, as financial liabilities at fair value through profit or loss.

All financial liabilities are recognised initially at fair value and, in the case of loans and borrowings and payables, net of directly attributable transaction costs.

The Company's financial liabilities include trade and other payables, security deposits received etc.

Subsequent measurement

For purposes of subsequent measurement, financial liabilities are classified in two categories:

- Financial liabilities at amortised cost
- Financial liabilities at fair value through profit and loss (FVTPL)

De-recognition

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms or the terms of an existing liability are substantially modified, such an exchange or modification is treated as the de-recognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognised in the statement of profit and loss.

n) Impairment of financial assets

In accordance with Ind-AS 109, the Company applies expected credit loss (ECL) model for

Notes to financial statements for the year ended 31st March 2026

(All amounts are in lacs(₹), unless otherwise specified)

measurement and recognition of impairment loss on the following financial assets and credit risk exposure:

Financial assets that are debt instruments, and are initially measured at fair value with subsequent measurement at amortised cost e.g., trade and other receivables, security deposits, loan to employees, etc.

The Company to be follows 'simplified approach' for recognition of impairment loss allowance for trade receivables.

The application of simplified approach does not require the Company to track changes in credit risk. Rather, it to be recognises impairment loss allowance based on lifetime ECLs at each reporting date, right from its initial recognition.

ECL is the difference between all contractual cash flows that are due to the group in accordance with the contract and all the cash flows that the entity expects to receive (i.e., all cash shortfalls), discounted at the original effective interest rate.

As a practical expedient, the Company uses a provision matrix to determine impairment loss allowance on portfolio of its trade receivables. The provision matrix is based on its historically observed default rates over the expected life of the trade receivables and is adjusted for forward-looking estimates. At every reporting date, the historically observed default rates are updated and changes in the forward-looking estimates are analysed.

ECL impairment loss allowance (or reversal) recognized during the period is recognized as income/expense in the statement of profit and loss.

o) Impairment of non-financial assets

The carrying amounts of the Company's non-financial assets, other than deferred tax assets, are reviewed at the end of each reporting period to determine whether there is any indication of impairment. If any such indication exists, then the asset's recoverable amount is estimated.

The recoverable amount of an asset or cash-generating unit ('CGU') is the greater of its value in use or its fair value less costs to sell. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset or CGU. For the purpose of impairment testing, assets that cannot be tested individually are grouped together into the smallest group of assets that generates cash inflows from continuing use that are largely independent of the cash inflows of other assets or groups of assets ('CGU').

An impairment loss is recognized, if the carrying amount of an asset or its CGU exceeds its estimated recoverable amount and is recognised in statement of profit and loss.

Impairment losses recognised in prior periods are assessed at end of each reporting period for any indications that the loss has decreased or no longer exists. An impairment loss is reversed if there has been a change in the estimates used to determine the recoverable amount. An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortisation, if no impairment loss had been recognised.

Notes to financial statements for the year ended 31st March 2026

(All amounts are in lacs(₹), unless otherwise specified)

p) Fair value measurement

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

- (a) In the principal market for the asset or liability, or
- (b) In the absence of a principal market, in the most advantageous market for the asset or liability

The principal or the most advantageous market must be accessible by the Company. The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The Company uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorised within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

Level 1 — Quoted (unadjusted) market prices in active markets for identical assets or liabilities

Level 2 — Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable

Level 3 — Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable

For assets and liabilities that are recognised in the financial statements on a recurring basis, the Company determines whether transfers have occurred between levels in the hierarchy by re-assessing categorisation (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

q) Taxes

Current income tax

Current income tax assets and liabilities are measured at the amount expected to be recovered from or paid to the taxation authorities. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted, at the reporting date.

Current income tax relating to items recognized outside profit or loss is recognized outside profit or loss (either in other comprehensive income (OCI) or in equity). Current tax items are recognized in correlation to the underlying transaction either in OCI or directly in equity. Management periodically evaluates positions taken in the tax returns with respect to situations in which applicable tax regulations are subject to interpretation and establishes provisions where appropriate.

Notes to financial statements for the year ended 31st March 2026

(All amounts are in lacs(₹), unless otherwise specified)

Deferred tax

Deferred tax is provided using the liability method on temporary differences between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes at the reporting date.

Deferred tax assets are recognised for all deductible temporary differences, the carry forward of unused tax credits and any unused tax losses. Deferred tax assets are recognised to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, and the carry forward of unused tax credits and unused tax losses can be utilised, except when the deferred tax asset relating to the deductible temporary difference arises from the initial recognition of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss. The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised. Unrecognised deferred tax assets are re-assessed at each reporting date and are recognised to the extent that it has become probable that future taxable profits will allow the deferred tax asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the year when the asset is realised or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted at the reporting date.

Deferred tax relating to items recognised outside profit or loss is recognised outside profit or loss (either in other comprehensive income or in equity). Deferred tax items are recognised in correlation to the underlying transaction either in OCI or directly in equity.

Deferred tax assets and deferred tax liabilities are offset if a legally enforceable right exists to set off current tax assets against current tax liabilities and the deferred taxes relate to the same taxable entity and the same taxation authority.

r) Cash and cash equivalents

Cash and cash equivalent in the balance sheet comprise cash at banks and on hand and short-term deposits with an original maturity of three months or less, which are subject to an insignificant risk of changes in value.

For the purpose of the statement of cash flows, cash and cash equivalents consist of cash balance on hand, cash balance at banks and short-term deposits, as defined above, net of outstanding bank overdrafts as they are considered an integral part of the Company's cash management.

s) Earnings per share (EPS)

Basic EPS amounts are calculated by dividing the profit for the year attributable to the shareholders of the Company by the weighted average number of equity shares outstanding as at the end of reporting period.

Diluted EPS amounts are calculated by dividing the profit attributable to the shareholders of the Company by the weighted average number of equity shares outstanding during the year plus the weighted average number of Equity shares that would be issued on conversion of all the dilutive potential equity shares into equity shares.

Notes to financial statements for the year ended 31st March 2026

(All amounts are in lacs(₹), unless otherwise specified)

We have also calculated EPS amount by dividing the profit for the year attributable to the shareholders of the Company by actual outstanding number of equity shares as at the end of reporting period.

t) Contingent liabilities and contingent assets

A contingent liability exists when there is a possible but not probable obligation, or a present obligation that may, but probably will not, require an outflow of resources, or a present obligation whose amount cannot be estimated reliably. Contingent liabilities do not warrant provisions, but are disclosed unless the possibility of outflow of resources is remote. Contingent assets are neither recognised nor disclosed in the financial statements. However, contingent assets are assessed continually and if it is virtually certain that an inflow of economic benefits will arise, the asset and related income are recognised in the period in which the change occurs

For Arun Varshney & Associates
Chartered Accountants
Firm's Registration No.: 005560C

For and on behalf of the Board of Directors of
Pavna Industries Limited

Sd/-
Arun Kumar
Partner
Membership No.: 073299

Sd/-
Swapnil Jain
Managing Director
DIN: 01542555

Sd/-
Asha Jain
Director
DIN: 00035024

Place: Aligarh
Date: 28/05/2026

Sd/-
Ravindra Jagannathrao Pise
Chief Executive officer

Sd/-
Kanchan Gupta
Company Secretary

Sd/-
Palak Jain
Chief Financial officer

Summary of material accounting policies and other explanatory information for the year ended 31 March 2026

(All amounts are in lacs(₹), unless otherwise specified)

3A Property, plant and equipment

Particulars	Land	Building	Plant and Machinery	Office Equipment	Furniture and fixtures	Computer	Vehicle	Total
Gross block								
Balance as at 31 March 2024	296.50	1,161.37	9,419.73	81.12	143.83	332.18	281.56	11,716.31
Additions	1,051.49	-	790.30	7.99	0.14	80.52	1,093.22	3,023.67
Disposals	-	-	(253.67)	-	-	(1.56)	-	(255.23)
Balance as at 31 March 2025	1,347.99	1,161.37	9,956.36	89.11	143.98	411.14	1,374.78	14,484.74
Additions	347.80	158.40	2,286.57	89.05	31.38	122.61	39.53	3,075.33
Disposals	-	-	(380.78)	-	-	(0.04)	-	(380.81)
Balance as at 31 March 2026	1,695.78	1,319.77	11,862.16	178.16	175.36	533.71	1,414.31	17,179.26
Accumulated depreciation								
Balance as at 31 March 2024	-	344.27	4,242.42	39.29	70.39	201.14	177.47	5,074.96
Charge for the year	-	31.53	907.82	5.95	10.16	61.81	128.56	1,145.82
Disposals	-	-	-	-	-	-	-	-
Balance as at 31 March 2025	-	375.79	5,150.24	45.24	80.54	262.95	306.02	6,220.79
Charge for the year	-	37.04	910.46	8.38	10.90	78.88	160.15	1,205.82
Disposals	-	-	-	-	-	-	-	-
Balance as at 31 March 2026	-	412.84	6,060.70	53.62	91.45	341.82	466.18	7,426.61
Net block as at 31 March 2025	1,347.99	785.58	4,806.12	43.88	63.43	148.19	1,068.76	8,263.95
Net block as at 31 March 2026	1,695.78	906.94	5,801.45	124.54	83.91	191.89	948.14	9,752.65
Investment Property	1,351.13	741.39	-	-	-	-	-	2,092.52
Capital Work-In-Progress	-	400.49	-	-	-	-	-	400.49

Summary of material accounting policies and other explanatory information for the year ended 31 March 2026

(All amounts are in lacs(₹), unless otherwise specified)

3B Leases**(i) Right of Use Assets**

Particulars	Buildings	Total
As at 1st April 2024	81.88	81.88
Additions		
Deletions		
As at 31 March 2025	81.88	81.88
Additions	210.04	210.04
Deletions		
As at 31 March 2026	291.91	291.91
Accumulated Depreciation		
As at 1st April 2024	48.69	48.69
Charges during the year	5.53	5.53
Deletions		
As at 31 March 2025	54.22	54.22
Charges during the year	30.03	30.03
Deletions		
As at 31 March 2026	84.26	84.26
Net Carrying Value		
As at 31 March 2025	27.65	27.65
As at 31 March 2026	207.65	207.65

(ii) Lease Liabilities

Particulars	Current	Non Current	Total
As at 1st April 2024	3.47	35.39	38.86
Additions			-
Accretions of interest		3.47	3.47
Payments of lease liabilities	(2.60)	(5.92)	(8.52)
Deletions			-
Re-classification from non current to current		(0.01)	(0.01)
As at 31 March 2025	0.87	32.94	33.81
Additions		210.04	210.04
Accretions of interest		12.48	12.48
Payments of lease liabilities	12.13	(48.65)	(36.52)
Deletions			-
Re-classification from non current to current		-	-
As at 31 March 2026	13.00	206.80	219.80

Summary of material accounting policies and other explanatory information for the year ended 31 March 2026

(All amounts are in lacs(₹), unless otherwise specified)

4 Non Current Investments

Particulars	As at 31 March 2026	As at 31 March 2025
Investment at cost in subsidiaries /Associates		
Equity shares of Rs. 10/- each fully paid up in Swapnil Switches Private Limited	197.76	197.76
Equity shares of Rs. 10/- each fully paid up in Pavna Marketing Private Limited	10.00	10.00
Equity shares of Rs. 10/- each fully paid up in Pavna Sunworld Autotech Private Limited	71.50	71.50
Equity shares of Rs. 10/- each fully paid up in Pavna Foundation **	0.80	-
Equity shares of Rs. 10/- each fully paid up in Pavna SMC Private Limited	4.00	-
Equity shares of Rs. 100/- each fully paid up in Pavna auto Engineering Private Limited	684.77	684.77
Total	968.83	964.03

** Pavna Foundation is Associate Co. of Pavna industries Ltd.

Particulars	As at 31 March 2026	As at 31 March 2025
Swapnil Switches Private Limited	3.09	3.09
Pavna Marketing Private Limited	1.00	1.00
Pavna Sunworld Autotech Private Limited	7.15	7.15
Pavna Foundation	0.08	-
Pavna SMC Private Limited	0.40	
Pavna Auto Engineering Private Limited	0.31	0.31

5 Other non current financial assets

Particulars	As at 31 March 2026	As at 31 March 2025
a) Security deposits	73.61	73.61
- Unsecured considered good	1,665.54	598.54
Total	1,739.15	672.15

- a) The Company has deposited a security amount with SIPCOT in accordance with the terms of the land allotment/lease agreement. The deposit is refundable upon completion or termination of the lease/licensing terms. This deposit is non-interest bearing and is not held for any financial return. Accordingly, it does not meet the definition of a financial asset under Ind AS 109 and has not been fair valued.

6 Other non current assets

Particulars	As at 31 March 2026	As at 31 March 2025
Prepaid expense	31.54	41.57
Capital advances-Unsecured, considered good	-	10.00
Total	31.54	51.57

Summary of material accounting policies and other explanatory information for the year ended 31 March 2026

(All amounts are in lacs(₹), unless otherwise specified)

7 Inventories

Particulars	As at 31 March 2026	As at 31 March 2025
(Valued at lower of cost or net realisable value, unless otherwise stated)		
Raw Materials	2,258.61	2,101.61
Work in Progress	6,332.92	5,978.14
Store and Spares	427.85	397.85
Stock-in Transit	170.05	-
Total	9,189.43	8,477.60

8 Trade Receivable

Particulars	As at 31 March 2026	As at 31 March 2025
Unsecured, considered good	5,619.32	5,317.92
Unsecured, considered doubtful	-	-
Total	5,619.32	5,317.92

9 Cash and cash equivalents

Particulars	As at 31 March 2026	As at 31 March 2025
Cash on hand	13.47	7.78
Balances with banks	126.64	76.56
Total	140.11	84.33

10 Other Bank Balances

Particulars	As at 31 March 2026	As at 31 March 2025
Balance with bank in deposit account having maturity of more than three months but are due for maturity within twelve months from balance sheet date (a)	4.62	5.79
Total	4.62	5.79

11 Other Financial Current assets

Particulars	As at 31 March 2026	As at 31 March 2025
Security deposit to others	-	-
Total	-	-

12 Current tax assets

Particulars	As at 31 March 2026	As at 31 March 2025
Income Tax paid (net of provision for taxation)	158.57	59.60
Total	158.57	59.60

Summary of material accounting policies and other explanatory information for the year ended 31 March 2026

(All amounts are in lacs(₹), unless otherwise specified)

13 Other current assets

Particulars	As at 31 March 2026	As at 31 March 2025
Prepaid expenses	83.99	223.24
Advances to contractors and material suppliers	-	-
Unsecured, Consider Good	1,217.50	698.41
Unsecured, Considered Doubtful	-	-
Loan given to related party *	1,258.60	-
Balances with government authorities	303.13	49.70
	2,863.21	971.35
Amount recoverable - Other	85.77	10.79
Total	2,948.99	982.14

*Note : The Company has granted a loan of Rs. 1,336.60 Lakhs to Pavna Auto Engineering Private Limited carrying interest at 9% per annum. The borrower has been regular in repayment of principal and payment of interest. In the opinion of the management, the terms and conditions of the loan are not prejudicial to the interest of the Company.

14 Equity Share capital

Particulars	As at 31 March 2026		As at 31 March 2025	
	Number**	Amount	Number*	Amount
Authorized shares				
"Equity shares of ₹ 1 each with voting rights (March 2025 : Equity shares of ₹ 10 each with voting rights)"	30,00,00,000	3,000.00	3,00,00,000	3,000.00
Total	30,00,00,000	3,000.00	3,00,00,000	3,000

** w.e.f 3rd August 2025 Face value changed from Rs. 10 each to Rs. 1 each.

"Equity share capital of face value of ₹ 1 each (March 2025 : Equity share capital of face value of ₹ 10 each)"	13,95,30,000	1,395.30	1,39,53,000	1,395.30
Total	13,95,30,000	1,395.30	1,39,53,000	1,395.30

- a. Reconciliation of number of equity shares outstanding at the beginning and at the end of the year

Particulars	As at 31 March 2026		As at 31 March 2025	
	Number**	Amount	Number*	Amount
Authorized shares				
Balance at the beginning of the period	13,95,30,000	1,395.30	1,21,80,800	1,218.08
Shares Issued during the period			17,72,200	177.22
Bonus Issued during the period				
Balance at the end of the year	13,95,30,000	1,395.30	1,39,53,000	1,395.30

Summary of material accounting policies and other explanatory information for the year ended 31 March 2026

(All amounts are in lacs(₹), unless otherwise specified)

b. Rights, preferences and restrictions attached to equity shares

The Company has only one class of equity shares having a par value of ₹ 1 per share. Each holder of equity shares is entitled to one vote per share. The Company declares and pays dividend in Indian rupees. The dividend proposed by the Board of Directors in any financial year is subject to the approval of the shareholders in the ensuing Annual General Meeting, except interim dividend. In the event of liquidation of the Company, the holders of equity shares will be entitled to receive remaining assets of the Company, after distribution of all preferential amounts. The distribution will be in proportion to the number of equity shares held by the shareholders. The equity shares shall be transferable subject to the provisions contained in the Articles of Association and in the agreements entered/to be entered into with the investors/shareholders from time to time.

The Shareholders of the Company at their Extra-ordinary General Meeting held on October 23, 2024 passed Special Resolutions for the preferential issue of 23,77,000 Equity shares and 40,00,000 Fully Convertible Warrants ("Warrants") at an issue price of Rs. 505/- per security, for an aggregate amount of up to Rs. 322,03,85,000/-, in accordance with Sections 23, 42, 62(1)(c) and other applicable provisions of the Companies Act, 2013, Chapter V of the SEBI (Issue of Capital and Disclosure Requirements) Regulations, 2018. PIL has allotted 17,72,200 preferential equity shares at Rs.505 per share (including premium of Rs.495 per share) and 24,00,000 warrants at issue price of Rs.505 per warrant aggregating Rs.210.70 crore on 29th January, 2025. Entire proceeds pertaining to preferential equity shares amounting to Rs.89.50 crore and 25% proceeds pertaining to share warrants amounting Rs.30.30 crores aggregating to Rs.119.80 crore have been received. Balance 75% from the warrant holders aggregating to Rs. 90.90 crore to be received in tranches within 18 months in tranches from the date of allotment.

The Company has undergone Sub-division/ Split of equity shares of the Company, such that 1 (One) Equity Share of Face Value Rs. 10/- (Rupees Ten Only) each fully paid up, be Sub-divided / Split into 10 (Ten) Equity Shares having face value of Re. 1/- (Rupee One Only) each fully paid up. Split of Equity Shares was effective from 1st September, 2025.

c. Details of shares held by Holding Company and shareholders holding more than 5% shares in the Company

Particulars	As at 31 March 2026		As at 31 March 2025	
	Number	%	Number	%
Name of the equity shareholder (Promotor)				
Smt. Asha Jain	5,82,19,600	41.73%	58,21,960	41.73%
Shri Swapnil Jain	1,35,65,600	9.72%	13,56,560	9.72%
P.J. Wealth Management and Consultant Private Limited	99,70,400	7.15%	9,97,040	7.15%
Total	8,17,55,600	58.59%	81,75,560	58.59%

** w.e.f 1st September 2025 Face value changed from Rs.10 each to Rs.1 each due to split of share.

Summary of material accounting policies and other explanatory information for the year ended 31 March 2026

(All amounts are in lacs(₹), unless otherwise specified)

e. Shareholding of Promoters
As at 31st March 2026
Shares held by Promoters and Promoter Group at end of the year

S. No.		No. of shares*	% of total shares
1	Smt. Asha Jain	5,82,19,600	41.73%
2	Shri Swapnil Jain	1,35,65,600	9.72%
3	Smt. Priya Jain	40,40,000	2.90%
4	P.J. Wealth Management and Consultant Private Limited	99,70,400	7.15%
5	Pawan Jain HUF	8,400	0.01%

** w.e.f 1st September 2025 Face value changed from Rs.10 each to Rs.1 each due to split of share.

As at 31st March 2025
Shares held by Promoters and Promoter Group at end of the year

S. No.		No. of shares*	% of total shares
1	Smt. Asha Jain	58,21,960	41.73%
2	Shri Swapnil Jain	13,56,560	9.72%
3	Smt. Priya Jain	4,04,000	2.90%
4	P.J. Wealth Management and Consultant Private Limited	9,97,040	7.15%
5	Pawan Jain HUF	840	0.01%

*Figures shown above in absolute numbers

15 Other Equity

Particulars	As at 31 March 2026	As at 31 March 2025
General Reserve and Share Warrant		
Opening balance	3,031.12	1.12
Money received against Share Warrant	-	3,030.00
Closing balance (A)	3,031.12	3,031.12
Securities premium		
Opening balance	10,132.94	1,398.72
Add: Addition during the year	-	8,772.39
Expense on issue of Preferential Shares	-	(38.17)
Closing balance (B)	10,132.94	10,132.94
Profit/ (Deficit) in the statement of profit and loss		
Opening balance	4,705.91	3,899.05
Add: Profit / (Loss) for the year	345.35	806.18
Add: Other comprehensive income for the year (net of tax impact)	(15.95)	0.69
Closing balance (c)	5,035.31	4,705.91
Total (A+B+C)	18,199.37	17,869.97

Summary of material accounting policies and other explanatory information for the year ended 31 March 2026

(All amounts are in lacs(₹), unless otherwise specified)

Nature and purpose of other reserves**Securities premium**

Securities premium represents premium received on issue of shares. The amount is utilised in accordance with the provisions of the Companies Act 2013.

16 A Long term borrowing

Particulars	As at 31 March 2026	As at 31 March 2025
Secured		
Indian rupee vehicle loan from Bank	501.69	710.85
Unsecured		
Indian rupee loan from related parties		-
From Corporate entities	101.08	-
Total	602.77	710.85

16 B Short term Borrowings

Particulars	As at 31 March 2026	As at 31 March 2025
Cash credit facilities from Bank / financial institutions - Secured	7,086.55	34.06
Cash credit facilities from financial institutions - Unsecured	2,000.00	2,000.00
Current maturities of long term borrowings - Secured	209.16	176.57
	9,295.71	2,210.64
Total	9,898.48	2,921.48

16A. Long-Term Borrowings

The Company has availed vehicle loans of ₹997 lakhs from HDFC Bank, which are repayable over a period of 5 years in monthly installments commencing from August 2024 to July 2029. Term loans amounting to ₹2,044.61 lakhs, which were outstanding, have been fully repaid by the Company during the financial year 2024-25.

As on the balance sheet date, total secured borrowings amount to Rs. 7797.40 lakhs (Previous year : Rs. 921.48 lakhs)

16B. Short-Term Borrowings

Unsecured loans include borrowings from directors, related parties, and other financial institutions, which are repayable on demand or as per agreed terms.

The total amount of unsecured loans is Rs. 2101.8 lakhs.

Summary of material accounting policies and other explanatory information for the year ended 31 March 2026

(All amounts are in lacs(₹), unless otherwise specified)

17 Provisions

Particulars	As at 31 March 2026	As at 31 March 2025
Provision for employee benefits		
Gratuity (Refer note 36)	215.69	207.95
Total	215.69	207.95

18 Deferred tax liabilities (net)

Particulars	As at 31 March 2026	As at 31 March 2025
Deferred tax assets/liabilities on account of :-		
Property, plant and equipment	130.13	125.31
Origination and reversal of temporary difference	(82.82)	(78.35)
Others	(4.18)	(2.61)
	43.14	44.35

Movement in deferred tax liabilities (net)

Particulars	31 March 2025	Recognised/ reversed through profit and loss	Recognised in other comprehensive income	31 March 2026
Assets/ (Liabilities)				
Property, plant and equipment	125.31	4.83	-	130.13
Origination and reversal of temporary difference	(78.35)	(0.46)	(4.01)	(82.82)
Others	(2.61)	(1.56)	-	(4.18)
Total	44.35	2.80	(4.01)	43.14

Particulars	31 March 2024	Recognised/ reversed through profit and loss	Recognised in other comprehensive income	31 March 2025
Assets/ (Liabilities)				
Property, plant and equipment	118.59	6.72	-	125.31
Origination and reversal of temporary difference	(72.60)	(5.97)	0.23	(78.35)
Effect of adoption of Ind AS 115				-
Others	(2.48)	(0.13)	-	(2.61)
Total	43.50	0.62	0.23	44.35

Summary of material accounting policies and other explanatory information for the year ended 31 March 2026

(All amounts are in lacs(₹), unless otherwise specified)

19 Trade payables

Particulars	As at 31 March 2026	As at 31 March 2025
Due to micro and small enterprises	459.78	836.24
Due to others	2,238.82	1,203.39
Total	2,698.60	2,039.63

20 Other Financial liabilities

Particulars	As at 31 March 2026	As at 31 March 2025
Interest accrued but not due on borrowings	-	-
Payable to employees	305.70	277.57
	-	-
Total	305.70	277.57

21 Other current liabilities

Particulars	As at 31 March 2026	As at 31 March 2025
Advance received from customers	8.53	6.39
Statutory dues payable	155.89	6.94
Total	164.42	13.32

22 Short term provisions

Particulars	As at 31 March 2026	As at 31 March 2025
Provision for employee benefits	-	-
Gratuity (Refer note 36)	113.37	103.34
Total	113.37	103.34

23 Revenue from operations

Particulars	For the year ended 31 March 2026	For the year ended 31 March 2025
Sale of products	28,388.50	29,779.60
Total	28,388.50	29,779.60

Summary of material accounting policies and other explanatory information for the year ended 31 March 2026

(All amounts are in lacs(₹), unless otherwise specified)

24 Other income

Particulars	For the year ended 31 March 2026	For the year ended 31 March 2025
Interest income on:		
Bank deposits	0.34	40.31
Loan Given	64.53	-
Security deposits measured at amortised cost	10.09	9.48
Profit on sale of Property, Plant and Equipment	131.00	73.06
Income from export incentive	20.89	13.87
Rent received	5.10	0.60
Foreign Exchange fluctuation gain (Net)	27.08	(0.68)
Miscellaneous income	-	12.91
Total	259.02	149.57

25 Cost of raw material & components consumed

Particulars	For the year ended 31 March 2026	For the year ended 31 March 2025
Inventory at the beginning of the year	2,101.61	1,791.68
Add: Purchase during the year	20,451.44	21,818.52
	22,553.05	23,610.19
Less: Inventory at the end of the year	2,258.61	2,101.61
Total	20,294.44	21,508.59

26 Changes in inventories of finished goods and work-in-progress

Particulars	For the year ended 31 March 2026	For the year ended 31 March 2025
Closing Inventories		
Finished goods		
Work in Progress	6,502.97	5,978.14
Opening Inventories		
Finished goods		
Work in Progress	5,978.14	5,047.03
Total	(524.83)	(931.11)

Summary of material accounting policies and other explanatory information for the year ended 31 March 2026

(All amounts are in lacs(₹), unless otherwise specified)

27 Employee benefits expense

Particulars	For the year ended 31 March 2026	For the year ended 31 March 2025
Salaries, wages and bonus	2,055.63	2,311.25
Contribution to provident and other funds	139.78	171.75
Gratuity expense	33.72	59.63
Staff welfare expenses	399.53	408.54
	2,628.65	2,951.17
Less : Personnel Cost capitalized during the year #	(508.99)	(461.24)
Net Employee benefits expense	2,119.66	2,489.93

Being portion of Employee Cost of Research & Development division engaged in dies and tools development.

28 Finance costs

Particulars	For the year ended 31 March 2026	For the year ended 31 March 2025
Interest expense	522.35	905.39
Other borrowing costs	6.37	26.34
Interest on lease obligation	12.48	3.47
Total	541.20	935.20

29 Depreciation and Amortisation

Particulars	For the year ended 31 March 2026	For the year ended 31 March 2025
Depreciation and amortization expense	1,205.82	1,145.82
Depreciation on right of use assets	30.03	5.53
Total	1,235.86	1,151.35

30 Other expenses

Particulars	For the year ended 31 March 2026	For the year ended 31 March 2025
Consumption of stores and spares#	784.12	768.03
Diecasting/ Job work charges	728.71	784.88
Power & Fuel	450.50	555.03
Advertisement and publicity	7.89	5.22
Bank charges	41.56	32.69
Communication & Postage Expense	23.95	26.49
Donation	32.37	19.49
Electricity expenses	13.75	24.56

Summary of material accounting policies and other explanatory information for the year ended 31 March 2026

(All amounts are in lacs(₹), unless otherwise specified)

Particulars	For the year ended 31 March 2026	For the year ended 31 March 2025
House keeping expenses	32.24	30.48
Insurance Expenses	49.67	37.65
Legal and professional fees	213.94	129.43
Payments to auditors##	2.00	2.00
Printing and stationery	8.81	11.64
Rates and taxes	26.98	5.99
Rent	196.30	101.89
Repair and maintenance - Machinery	66.19	37.57
Repair and maintenance - office	61.05	50.86
Vehicle running and maintainance expense	112.64	122.40
Research and development expense###	2.45	0.93
Sales promotion expenses	70.11	92.39
Security charges	-	-
Software expenses	113.92	16.75
Trade mark royalty	346.48	74.45
Travelling and conveyance-Foreign	31.68	-
Travelling and conveyance-Local	111.30	132.62
Bad debts	2.88	-
Export Expenses	0.66	0.42
Warranty claim/ Line rejection expense	80.15	67.01
Office expense	35.78	22.56
Prior Period expense	-	3.63
QIP Expense	21.82	-
Freight & forwarding expense	547.18	519.90
Miscellaneous expenses	15.85	12.38
Total	4,232.96	3,689.33

Consumption of Stores, spares, packing and tools

Particulars	For the year ended 31 March 2026	For the year ended 31 March 2025
Opening stock	397.85	218.41
Add:		
Consumption of stores, tools and spares parts	487.83	564.81
Consumption of loose tools	-	-
Consumption of Packing materials	326.29	382.66
Consumption of polishing and plating material	-	-
Less: Closing stock	427.85	397.85
Net Consumption of stores, spares, Packing & tools	784.12	768.03

Payment to auditors

Summary of material accounting policies and other explanatory information for the year ended 31 March 2026

(All amounts are in lacs(₹), unless otherwise specified)

Particulars	For the year ended 31 March 2026	For the year ended 31 March 2025
As auditors		
-Audit fees	2.00	2.00
Total	2.00	2.00

31 Income tax

Particulars	For the year ended 31 March 2026	For the year ended 31 March 2025
Tax expense comprises of:		
Current tax	155.24	278.84
Deferred tax credit	(1.21)	3.03
Income tax expense reported in the statement of profit and loss	154.04	281.88
Deferred tax credit	4.01	(0.23)
Income tax expense reported in the statement of Other comprehensive income	4.01	(0.23)

The major components of income tax expense and the reconciliation of expected tax expense based on the domestic effective tax rate of the Company and the reported tax expense in profit or loss are as follows:

Effective Income Tax Rate	25.168%	25.168%
Accounting profit before income tax	748.22	1,085.87
At India's statutory income tax rate	188.31	273.29
Tax effect of amounts which are not deductible (taxable) in calculating taxable income:		
Item on which deferred tax has not been created		
Impact of change in tax rate	(1.21)	0.85
Others	(33.08)	5.55
Income tax expense	154.03	279.69

Summary of material accounting policies and other explanatory information for the year ended 31 March 2026

(All amounts are in lacs(₹), unless otherwise specified)

32 Earnings per share

Particulars	For the year ended 31 March 2026	For the year ended 31 March 2025
Net Profit/(loss) attributable to equity shareholders	345.34	806.18
Nominal value of equity share in ₹	1.00	10.00
Total number of equity shares outstanding at the beginning of the year*	13,95,30,000	1,21,80,800
Total number of equity shares outstanding at the end of the year*	13,95,30,000	13,95,30,000
Weighted average number of equity shares*	13,95,30,000	1,21,80,800
Basic Earning per Share on actual outstanding at year end	0.25	6.46
Diluted Earnings per Share	0.25	6.41

* These are in absolute numbers.

33 Financial instruments
i) Financial assets and liabilities

The carrying amounts of financial instruments by category are as follows:

Particulars	As at 31 March 2026			As at 31 March 2025		
	Amortised cost	FVTPL	FVTOCI	Amortised cost	FVTPL	FVTOCI
Financial assets*						
Investments	968.83	-	-	964.03	-	-
Trade Receivables	5,619.32	-	-	5,317.92	-	-
Cash and cash equivalents	140.11	-	-	84.33	-	-
Other Bank Balances	4.62	-	-	5.79	-	-
Other financial assets	1,739.15	-	-	672.15	-	-
Total financial assets	8,472.03	-	-	7,044.22	-	-
Financial liabilities*						
Borrowings	9,898.48			2,921.48	-	-
Lease liabilities	219.80			33.81	-	-
Trade payables	2,698.60			2,039.63	-	-
Other financial liabilities	305.70			277.57	-	-
Total financial liabilities	13,122.58	-	-	5,272.48	-	-
Total financial liabilities	5,335.70	-	-			

There are no financing assets and liabilities which are measured at fairvalue through Profit and Loss account or fair value through Other comprehensive Income.

Summary of material accounting policies and other explanatory information for the year ended 31 March 2026

(All amounts are in lacs(₹), unless otherwise specified)

Fair Value Hierarchy

Financial assets and financial liabilities are measured at fair value in the financial statements and are grouped into three levels of a fair value hierarchy. The three levels are defined based on the observability of significant inputs to the measurement, as follows:

Level 1: Quoted prices (unadjusted) in active markets for financial instruments.

Level 2: Directly (i.e. as prices) or indirectly (i.e. derived from prices) observable market inputs, other than Level 1 inputs; and

Level 3: Inputs which are not based on observable market data (unobservable inputs). The input factors considered are Estimated cash flows and other assumptions.

Fair value of instruments measured at amortised cost

Fair value of instruments measured at amortised cost for which fair value is disclosed is as follows, these fair values are calculated using Level 3 inputs:

Particulars	As at 31 March 2026		As at 31 March 2025	
	Carrying value	Fair value*	Carrying value	Fair value*
Financial assets				
Investments	968.83	968.83	964.03	964.03
Trade Receivables	5,619.32	5,619.32	5,317.92	5,317.92
Cash and cash equivalents	140.11	140.11	84.33	84.33
Other Bank Balances	4.62	4.62	5.79	5.79
Other financial assets	1,739.15	1,739.15	672.15	672.15
Total financial assets	8,472.02	8,472.02	7,044.22	7,044.22
Financial liabilities				
Borrowings	9,898.48	9,898.48	2,921.48	2,921.48
Lease liabilities	219.80	219.80	33.81	33.81
Trade payables	2,698.60	2,698.60	2,039.63	2,039.63
Other financial liabilities	305.70	305.70	277.57	277.57
Total financial liabilities	13,122.58	13,122.58	5,272.48	5,272.48

Financial risk management

The Company's activities expose it to credit risk, liquidity risk and market risk. The Company's board of directors has overall responsibility for the establishment and oversight of the Company's risk management framework. This note explains the sources of risk which the entity is exposed to and how the entity manages the risk and the related impact in the financial statements.

Risk Management Framework

The Company's activities make it susceptible to various risks. The company has taken adequate measures to address such concerns by developing adequate systems and practices. The Company's overall risk management program focuses on the unpredictability of markets and seeks to manage the impact of these risks on the Company's financial performance. The Company's senior management oversee the management of these risks and advises on financial risks and the appropriate financial risk governance framework for the Company. The board provides assurance to the shareholders that

Summary of material accounting policies and other explanatory information for the year ended 31 March 2026

(All amounts are in lacs(₹), unless otherwise specified)

the Company's financial risk activities are governed by appropriate policies and procedures and that financial risks are identified, measured and managed in accordance with the Company's policies and risk objectives. The Company's risk management policies are established to identify and analyse the risks faced by the company, to set appropriate risk limits and controls and to monitor risks and adherence to limits. Risk management policies are reviewed regularly to reflect changes in market conditions and company's activities. The Company's audit committee oversees how management monitors compliance with the company's risk management policies and procedures, and reviews the adequacy of the risk management framework in relation to the risks faced by the company. The audit committee is assisted in its oversight role by internal audit. Internal audit undertakes both regular and ad hoc reviews of risk management controls and procedures, the results of which are reported to the audit committee.

Risk	Exposure arising from	Measurement	Management
Credit risk	Cash and cash equivalents, loans and other financial assets measured at amortised cost	Ageing analysis	Diversification of bank deposits and regular monitoring
Liquidity risk	Borrowings, lease liabilities and other financial liabilities	Cash flow forecasts	Availability of funds and credit facilities.
Market risk-interest rate	Variable rates borrowings	Sensitivity analysis	Negotiation of terms that reflect the market factors

A) Credit risk

Credit risk is the risk of financial loss to the Company if a customer or counterparty to a financial asset fails to meet its contractual obligations. The Company's exposure to credit risk is influenced mainly by the individual characteristics of each financial asset. The carrying amounts of financial assets represent the maximum credit risk exposure. The Company monitors its exposure to credit risk on an ongoing basis.

a) Credit risk management

- i) Credit risk rating
- A: Low credit risk
- B: Moderate credit risk
- C: High credit risk

There are certain charges open at MCA portal. These charges are created against the loan availed and which has been fully repaid. We have got no dues certificate from respective institution and charge satisfaction form filing with MCA is under process.

The Company provides for expected credit loss based on the following:

Asset groups	Basis of categorisation	Provision for expected credit loss
Low credit risk	Cash and cash equivalents, loans, and other financial assets	12 months expected credit loss

Assets are written off when there is no reasonable expectation of recovery, such as a debtor declaring bankruptcy or a litigation decided against the Company. The Company continues to engage with parties whose balances are written off and attempts to enforce repayment. Recoveries made are recognised in statement of profit and loss.

Summary of material accounting policies and other explanatory information for the year ended 31 March 2026

(All amounts are in lacs(₹), unless otherwise specified)

Credit rating	Particulars	As at 31 March 2026	As at 31 March 2025
Low credit risk	Cash and cash equivalents, loans and other financial assets	7,503.20	6,080.19

Cash and cash equivalents and other bank balances

Credit risk from balances with banks and financial institutions is managed by the Corporate finance department in accordance with the Company's policy. Investments of surplus funds are made only in schemes of alternate investment fund/or other appropriate avenues including term and recurring deposits with approved counterparties and within credit limits assigned to each counterparty. Counterparty credit limits are reviewed by the Company's Board of Directors on an annual basis. The limits are set to minimise the concentration of risks and therefore mitigate financial loss through counterparty's potential failure to make payments. The Company places its cash and cash equivalents and term deposits with banks with high investment grade ratings, limits the amount of credit exposure with any one bank and conducts ongoing evaluation of the credit worthiness of the banks with which it does business. Given the high credit ratings of these banks, the Company does not expect these banks to fail in meeting their obligations.

Trade Receivables

Ind AS requires expected credit losses to be measured through a loss allowance. The Company assesses at each date of statements of financial position whether a financial asset or a company of financial assets is impaired. The Company recognises lifetime expected losses for all contract assets and / or all trade receivables that do not constitute a financing transaction. For all other financial assets, expected credit losses are measured at an amount equal to the 12 months expected credit losses or at an amount equal to the life time expected credit losses if the credit risk on the financial asset has increased significantly since initial recognition

b) Credit risk exposure**i) Provision for expected credit losses**

The Company provides for 12 month expected credit losses for following financial assets:

As at 31 March 2026

Particulars	Estimated gross carrying amount at default	Expected credit losses	Carrying amount net of impairment provision
Cash and cash equivalents	140.11	-	140.11
Other bank balances	4.62	-	4.62
Trade receivables	5,619.32	-	5,619.32
Other financial assets	1,739.15	-	1,739.15

Summary of material accounting policies and other explanatory information for the year ended 31 March 2026

(All amounts are in lacs(₹), unless otherwise specified)

As at 31 March 2025

Particulars	Estimated gross carrying amount at default	Expected credit losses	Carrying amount net of impairment provision
Cash and cash equivalents	84.33	-	84.33
Other bank balances	5.79	-	5.79
Trade receivables	5,317.92	-	5,317.92
Other financial assets	672.15	-	672.15

B) Liquidity risk

Liquidity risk is the risk that the Company will encounter difficulty in meeting the obligations associated with its financial liabilities that are settled by delivering cash or another financial asset. The Company's approach to managing liquidity is to ensure as far as possible, that it will have sufficient liquidity to meet its liabilities when they are due.

Maturities of financial liabilities

The tables below analyse the Company's financial liabilities into relevant maturity groupings based on their contractual maturities.

As at 31 March 2026	Less than 1 year	1 - 2 years	2 - 3 years	More than 3 years	Total
Non-derivatives					
Borrowings	9,295.71	602.77			9,898.48
Trade payable	2,698.60				2,698.60
Lease liabilities	57.92	71.87	65.70	24.31	219.80
Other financial liabilities	305.70				305.70
Total	12,357.92	674.64	65.70	24.31	13,122.58

As at 31 March 2025	Less than 1 year	1 - 2 years	2 - 3 years	More than 3 years	Total
Non-derivatives					
Borrowings	2,210.64	192.38	209.57	308.89	2,921.48
Trade payable	2,039.63	-	-	-	2,039.63
Lease liabilities	33.81	8.52	8.52	7.01	57.86
Other financial liabilities	277.57	-	-	-	277.57
Total	4,561.64	200.90	218.09	315.90	5,296.53

C) Market risk

Interest rate risk

i) Liabilities

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Company's exposure to the risk

Summary of material accounting policies and other explanatory information for the year ended 31 March 2026

(All amounts are in lacs(₹), unless otherwise specified)

of changes in market interest rates relates primarily to the Company's debt obligations with floating interest rates. The Company manages its interest rates by selection appropriate type of borrowings and by negotiation with the bankers.

Interest rate risk exposure

Particulars	As at 31 March 2026	As at 31 March 2025
Secured Variable rate borrowings	7,797.40	921.48
UnSecured Variable rate borrowings	2,000.00	2,000.00
Total borrowings	9,797.40	2,921.48

*The above amount doesnot include borrowings from related party

Sensitivity

Profit or loss and equity is not sensitive to higher/ lower interest expense from borrowings as a result of changes in interest rates on year to year basis:

Particulars	As at 31 March 2026	As at 31 March 2025
Increase in borrowing rate by 1%	97.97	29.21
Decrease in borrowing rate by 1%	(97.97)	(29.21)

ii) Assets

The Company's fixed deposits are carried at amortised cost and are fixed rate deposits. They are therefore not subject to interest rate risk as defined in Ind AS 107, since neither the carrying amount nor the future cash flows will fluctuate because of a change in market interest rates.

Currency Risk

The Company has international transactions and is exposed to foreign exchange risk arising from foreign currency transactions. Foreign exchange risk arises from future commercial transactions and recognized assets and liabilities denominated in a currency that is not the Company's functional currency.

Value of Exports calculated on FOB Basis

Description of Transactions	As at 31 March 2026	As at 31 March 2025
Export of Material and services	1,310.02	835.28

Value of Imports calculated on FOB Basis

Description of Transactions	As at 31 March 2026	As at 31 March 2025
Import of Material and services	200.91	25.95

Foreign Currency risk Exposures

Financial Assets	As at 31 March 2026		As at 31 March 2025	
	USD \$	EUR	USD \$	EUR
Trade Receivables In Foreign currency	3,528.00	1,31,391.00	16,228.80	1,34,955.15
Trade Receivables In INR	3,32,832.00	1,41,96,798.00	13,86,912.81	1,24,72,689.92

Summary of material accounting policies and other explanatory information for the year ended 31 March 2026

(All amounts are in lacs(₹), unless otherwise specified)

Sensitivity Analysis of 1% change in exchange rate at the end of reporting period

Financial Assets	As at 31 March 2026		As at 31 March 2025	
	USD \$	EUR	USD \$	EUR
1% Depreciation in INR				
Impact on Profit and Loss Account - Income/ (Expense)	(3,328)	(1,41,968)	(13,869)	(1,24,727)
1% Appreciation in INR				
Impact on Profit and Loss Account - Income/ (Expense)	3,328	1,41,968	13,869	1,24,727

34 Related party transactions
A. Name of the Related Parties and description of relationship is as follows:

a) Subsidiary Company	Swapnil Switches Pvt. Ltd.
	Pavna Auto Engineering Pvt. Ltd.
	Pavna SunWorld Autotech Pvt Ltd
	Pavna Marketing Pvt Ltd
	Pavna SMC Private Limited
b) Associate Company	Pavna Foundation
c) Entity having substantial interest in the Company	PJ Wealth Management & Consultants P. Ltd.
d) Key Managerial Personnel (KMP)	
Managing Director	Shri Swapnil Jain
Director	Smt. Asha Jain
Director	Smt. Priya Jain
Non-Executive Non-Independent Director	Shri Sanjay Kumar Jain
CEO	Shri. Ravindra J Pise
CFO	Ms. Palak Jain
CS	Ms. Kanchan Gupta
KMP	Mr. Arun Khanna
KMP	Mr. Alok Sharma
Independent Director	Ms. Priyanka Moondra Rathi
Independent Director	Ms.Himani Bhootra
Independent Director	Shri. Paras Shrikant Parekh
Independent Director	Shri Dhruv Jain
Independent Director	Shri Achyutanand Ramchandra Mishra
e) Relatives of Key Managerial Personnel (KMP)	
Where transactions have taken place during the year or previous year or balances are outstanding	- NIL

Summary of material accounting policies and other explanatory information for the year ended 31 March 2026

(All amounts are in lacs(₹), unless otherwise specified)

f) Enterprise over which KMP exercise control or significant influence	Pavna Sports and Entertainment Private Limited formerly know as Pavna Sports Venture Private Limited
	PJ Wealth Management & Consultants P. Ltd.
	Ascus Cricket Private Limited
	Pavna Electric Systems Private Limited
	Pavna International Schools Private Limited
	Pavna Handball League Private Limited formerly known as Pavna Cricket League Management Private Limited
	Aarjav Smart Solutions Private Limited
	Aarnav Smart Solutions Private Limited
	Pavna Aviation Private Limited
	Pavna Foundation
	Spaero Technocrafts LLP
	Golden Eagles Sports LLP
	Pavna School LLP
	Pavna SMC Private Limited
	Staero Engineering Private Limited

B. The following table provides the total amount of transactions that have been entered into with related parties for the relevant financial year:

Nature of Transactions	Name of Related Party	Relationship	For the year ended 31 March 2026	For the year ended 31 March 2025
Loan taken during the year				
Loan taken	Smt. Asha Jain	Director		150.00
Loan taken	Shri Swapnil Jain	Managing Director		300.00
Loan taken	PJ Wealth Management & Consultants P. Ltd.	Entity having substantial interest in the Company	100.00	250.00
Loan given during the year				
Loan given	Pavna Auto Engineering Private Limited	Subsidiary Company	1,336.60	
Repayment of Loan given				
Repayment of Loan given	Pavna Auto Engineering Private Limited		78.00	
Loan Repaid during the year				

Summary of material accounting policies and other explanatory information for the year ended 31 March 2026

(All amounts are in lacs(₹), unless otherwise specified)

Nature of Transactions	Name of Related Party	Relationship	For the year ended 31 March 2026	For the year ended 31 March 2025
Repayment of Loan taken	Smt. Asha Jain	Director		150.00
Repayment of Loan taken	Shri Swapnil Jain	Managing Director		300.00
Repayment of Loan taken	PJ Wealth Management & Consultants P. Ltd.	Entity having substantial interest in the Company		250.00
Interest on Loans (Net of TDS)				
Interest(Net)	Smt. Asha Jain	Director		9.56
Interest(Net)	Shri Swapnil Jain	Managing Director		10.18
Interest(Net)	PJ Wealth Management & Consultants P. Ltd.	Entity having substantial interest in the Company	1.08	11.39
Interest (Recd)	Pavna Auto Engineering Private Limited	Subsidiary Company	64.53	
			-	
Remuneration, Salary & Other Expense				
			-	
Remuneration	Shri Swapnil Jain	Managing Director	267.00	330.00
Remuneration	Shri. Ravindra J Pise	CEO	48.00	48.00
Remuneration	Ms. Palak Jain	CFO	12.97	12.97
Remuneration	Ms. Charu Singh	CS	-	3.68
Remuneration	Kanchan Gupta	CS	10.72	9.26
Remuneration	Vijay Sharma	KMP	-	22.40
Remuneration	Ram Karan Malik	KMP	-	12.89
Remuneration	Arun Khanna	KMP	22.54	22.54
Remuneration	Pankaj Agarwal	KMP	-	8.18
Remuneration	Alok Sharma	KMP	18.60	18.60
Building Rent	Smt. Asha Jain	Director	65.40	6.00
Lease Rent	Smt. Asha Jain	Director	12.00	12.00
Trade Mark Royalty	Smt. Asha Jain	Director	145.95	74.45
Trade Mark Royalty	PJ Wealth Management & Consultants P. Ltd.	Entity having substantial interest in the Company	200.54	
Sales & Purchase				
			-	
Purchase	Swapnil Switches Pvt. Ltd.	Subsidiary Company	0.66	0.43
Purchase	Pavna Auto Engineering Pvt. Ltd.	Subsidiary Company	0.32	45.04
Sale	Swapnil Switches Pvt. Ltd.	Subsidiary Company	232.24	146.76

Summary of material accounting policies and other explanatory information for the year ended 31 March 2026

(All amounts are in lacs(₹), unless otherwise specified)

Nature of Transactions	Name of Related Party	Relationship	For the year ended 31 March 2026	For the year ended 31 March 2025
Sale	Pavna Auto Engineering Pvt. Ltd.	Subsidiary Company	930.66	1,253.18
Sale	Pavna Sun World Autotech Pvt Ltd	Subsidiary Company	121.07	10.26
Purchase	Pavna Sun World Autotech Pvt Ltd	Subsidiary Company	777.17	116.73
Sale	Pavna Marketing Pvt Ltd	Subsidiary Company	3,510.06	3,033.40
Purchase	Pavna Marketing Pvt Ltd	Subsidiary Company	584.64	338.23
Building Rent	Swapnil Switches Pvt. Ltd.	Subsidiary Company	21.71	19.44
Sale - Fixed Asset	Pavna Sun World Autotech Pvt Ltd	Subsidiary Company	11.16	

C. Details of related party balances as at year end:

Nature of Transactions	Name of Related Party	Relationship	As at 31 March 2026	As at 31 March 2025
Loan Taken	Smt. Asha Jain	Whole time director	-	21.01
Loan Given	PJ Wealth Management & Consultants P. Ltd.	Entity having substantial interest in the Company	101.08	
Loan Given	Pavna Auto Engineering Pvt. Ltd.	Subsidiary company	1,258.60	
Trade Receivables	Swapnil Switches Pvt. Ltd.	Subsidiary company	360.64	235.82
Trade Receivables	Pavna Marketing Pvt Ltd	Subsidiary company	354.07	732.88
Trade Receivables	Pavna Sun World Autotech Pvt Ltd	Subsidiary company	341.30	298.95
Trade Receivables	Pavna Auto Engineering Pvt. Ltd.	Subsidiary company	833.63	628.25
Investments	Swapnil Switches Pvt. Ltd.	Subsidiary company	197.76	197.76
Investments	Pavna Marketing Pvt Ltd	Subsidiary company	10.00	10.00
Investments	Pavna Sun World Autotech Pvt Ltd	Subsidiary company	71.50	71.50
Investments	Pavna Auto Engineering Pvt. Ltd.	Subsidiary company	684.77	684.77
Investments	Pavna Foundation	Subsidiary company	0.80	
Investments	Pavna SME Private Limited	Subsidiary company	4.00	
Security Deposit given*	Smt. Asha Jain	Managing director	6.98	300.00

Summary of material accounting policies and other explanatory information for the year ended 31 March 2026

(All amounts are in lacs(₹), unless otherwise specified)

35 Capital management

The Company's capital includes issued share capital and all other distributable reserves. The primary objective of the Company's capital management is to maximise shareholder value and to maintain an optimal capital structure to reduce the cost of capital. The Company have short term borrowings.

Companies Debt equity ratio is:

Particulars	For the year ended 31 March 2026	For the year ended 31 March 2025
Debt*	9,758.37	2,837.15
Equity	19,594.67	19,265.28
Debt to equity ratio	0.50	0.15

* Debt includes short term borrowings + interest accrued - cash and cash equivalents

36 Employee benefits

The Company has adopted Indian Accounting Standard (Ind AS) - 19 on Employee Benefit as under :

Particulars	For the year ended 31 March 2026	For the year ended 31 March 2025
The company makes contribution towards employee's provident fund and employee's state insurance. The company has recognised following as contribution towards these schemes.	139.78	171.75

Defined benefit plans
Gratuity

The Company has a defined benefit gratuity plan. Every employee is entitled to gratuity as per the provisions of the Payment of Gratuity Act, 1972. The liability of Gratuity is recognized on the basis of actuarial valuation.

Salary increases	Actual salary increases will increase the plan's liability. Increase in salary increase rate assumption in future valuations will also increase the liability.
Discount rate	Reduction in discount rate in subsequent valuations can increase the plan's liability.
Mortality & disability	Actual deaths and disability cases proving lower or higher than assumed in the valuation can impact the liabilities.
Withdrawals	Actual withdrawals proving higher or lower than assumed withdrawals and change of withdrawal rates at subsequent valuations can impact plan's liability.

Amounts recognised in the balance sheet:

Particulars	For the year ended 31 March 2026	For the year ended 31 March 2025
Present value of the obligation	329.06	311.29
Current liability (amount due within one year)	113.37	103.34

Summary of material accounting policies and other explanatory information for the year ended 31 March 2026

(All amounts are in lacs(₹), unless otherwise specified)

Particulars	For the year ended 31 March 2026	For the year ended 31 March 2025
Non-current liability (amount due over one year)	215.69	207.96

Loss recognised in other comprehensive income:

Particulars	For the year ended 31 March 2026	For the year ended 31 March 2025
Actuarial loss recognised during the year	(15.95)	(0.92)

Expenses recognised in statement of profit and loss

Particulars	For the year ended 31 March 2026	For the year ended 31 March 2025
Current service cost	44.01	42.38
Interest cost	14.72	14.37
Cost recognised during the year	58.73	56.75

Movement in the liability recognised in the balance sheet is as under:

Particulars	For the year ended 31 March 2026	For the year ended 31 March 2025
Present value of defined benefit obligation at the beginning of the year	311.29	272.27
Current service cost	44.01	42.38
Past Service Cost	6.66	-
Interest cost	14.72	14.37
Actuarial (gain)/loss net		
Actuarial loss on arising from change in financial assumption	(6.43)	9.09
Actuarial loss on arising from experience adjustment	(9.52)	(8.17)
Benefits paid	(31.67)	(18.65)
Present value of defined benefit obligation at the end of the year	329.06	311.29

For determination of the liability of the Company the following actuarial assumptions were used:

Particulars	For the year ended 31 March 2026	For the year ended 31 March 2025
Discount rate	6.80%	6.40%
Salary escalation rate	5.00%	5.00%
Retirement age (Years)	58 Years	58 Years
Withdrawal rate	10.00%	10.00%
Weighted average duration of PBO	6.5 Years	6.5 Years

Mortality rates inclusive of provision for disability -100% of IALM (2012 - 14)

Summary of material accounting policies and other explanatory information for the year ended 31 March 2026

(All amounts are in lacs(₹), unless otherwise specified)

Sensitivity analysis for gratuity liability:

Particulars	For the year ended 31 March 2026	For the year ended 31 March 2025
a) Impact of the change in discount rate		
Present value of obligation at the end of the year		
Impact due to increase of 1 %	15.92	15.91
Impact due to decrease of 1 %	14.13	14.08
b) Impact of the change in salary increase		
Present value of obligation at the end of the year		
Impact due to increase of 1 %	16.04	15.97
Impact due to decrease of 1 %	14.49	14.38

Sensitivities due to mortality and withdrawals are not material .Hence impact of change is not calculated.

Sensitivities as to rate of inflation, rate of increase of pensions in payment, rate of increase of pensions before retirement and life expectancy are not applicable being a lump sum benefit on retirement.

37 Segment information

The company operates in a single reportable segment , for the purpose of Ind AS 108 “Operating Segment”, is considered to be the only reportable business segment. The Company derives its major revenues from the activities related to manufacturing of Locks, Auto Locks and Auto Parts in India.

38 Contingent Liabilities and Commitments (As represented & certified by the management)

Particulars	For the year ended 31 March 2026	For the year ended 31 March 2025
(a) Contingent Liabilities		
Disputed Legal cases - Accidental Claim - WCC	-	17.00
(b) Commitments		
Estimated amount of contracts remaining to be executed on capital account and not provided for	-	-
	-	-

39 Disclosure under Ind AS 115 - Revenue from Contracts with Customer
I. Disaggregation of revenue

Particulars	For the year ended 31 March 2026	For the year ended 31 March 2025
Sale of products	28,388.50	29,779.60
Sale of services	-	-
Scrap sales	-	-

Summary of material accounting policies and other explanatory information for the year ended 31 March 2026

(All amounts are in lacs(₹), unless otherwise specified)

II. Contract Assets and Contract Liabilities

Particulars	For the year ended 31 March 2026	For the year ended 31 March 2025
Trade receivable	5,619.32	5,317.92
Contract Assets - Accrued revenue	-	-
Contract Liabilities - Advance from customer	8.53	6.39

40 Leases**a) Company as a lessee**

The company has leases for office space and buildings. With the exception of short term leases and leases of low value underlying assets, each lease is reflected on the balance sheet as a right of use assets and a lease liability. The company has presented its right of use assets in the balance sheet separately from other assets.

Each lease generally imposes a restriction that unless there is contractual right for the company to sublease the assets to another party, the right of use assets can only be used by the company. The company is Prohibited from selling or pledging the underlying assets as security.

i. Lease Liabilities

Particulars	As at 31 March 2026	As at 31 March 2025
Current	13.00	0.87
Non-Current	206.80	32.94

Additions to the right of use assets during the year were Nil

ii. Amount recognised in Profit or loss

Particulars	As at 31 March 2026	As at 31 March 2025
Depreciation on right of use assets	30.03	5.53
Interest on lease liabilities (included in interest expense)	12.48	3.47
Expense relating to short term leases	196.30	101.89
Net Impact on Statement of Profit or loss	238.81	110.90

iii. Amount recognised in the cash flow statement

Particulars	As at 31 March 2026	As at 31 March 2025
Payment of lease liabilities- interest and principal	48.65	5.92

iv. Maturity of lease liabilities

The lease liabilities are secured by the underlying assets. Further minimum lease payments were as follows:

Particulars	As at 31 March 2026	As at 31 March 2025
Lease Payments		
Less than 1 year	57.92	-
1-2 Years	123.15	8.52
2-3 Years	65.70	8.52
More than 3 Years	24.31	34.08
Total	271.08	51.12

Summary of material accounting policies and other explanatory information for the year ended 31 March 2026

(All amounts are in lacs(₹), unless otherwise specified)

41 Financial Ratios

Ratio	Measurnment Unit	Numerator	Denominator	As at 31 March 2026	As at 31 March 2025	As at 31 March 2024	% Change March 2026	% Change March 2025	% Change March 2024
Current Ratio	Times	Current assets	Current liabilities	1.43	3.21	1.02	-55.36%	216.35%	-5.85%
Debt Equity Ratio	Times	Total debt (Non-current borrowings + Current borrowings)	Total equity	0.51	0.15	1.70	233.12%	-91.05%	10.13%
Debt Service coverage Ratio	Times	Earnings before depreciation and amortisation and interest (Profit & loss after tax + depreciation & amortisation expense+ Finance costs (excluding interest on lease liabilities))	Interest expenses (Including capitalised)+ Principal repayments (including prepayments)	0.20	0.75	1.53	-73.04%	-51.03%	-21.00%
Return on equity ratio	%	Profit after tax	Average of total equity	1.78%	6.25%	11.82%	-71.58%	-47.08%	-5.55%
Inventory Turnover Ratio	Times	Cost of material consumed	Average Inventories	2.30	2.76	2.80	-16.90%	-1.12%	-3.43%
Trade Receivables turnover Ratio	Times	Revenue from Operations	Average trade receivables	5.19	5.61	5.53	-7.54%	1.60%	-6.02%
Trade Payables turnover Ratio	Times	Purchase + other expenses	Average trade payables	10.42	9.25	6.78	12.60%	36.45%	8.26%
Net Capital turnover ratio	Times	Revenue from Operations	Working capital (Current assets- current liabilities)	5.19	2.90	131.39	79.18%	-97.80%	274.88%
Net Profit ratio	%	Profit after tax	Revenue from operations	1%	3%	3%	-55.06%	-1.55%	-0.64%
Return on Capital Employed	%	Earnings before depreciation and amortisation and interest (Profit & loss before tax + depreciation & amortisation expense+ Finance costs)	Capital employed (Total assets - current liabilities + current borrowings)	8.39%	14.10%	16.06%	-40.52%	-12.17%	-10.73%
Return on Investment	%	Profit after tax	Equity share capital + securities premium	3.00%	6.99%	29.71%	-57.16%	-76.46%	6.72%

Summary of material accounting policies and other explanatory information for the year ended 31 March 2026

(All amounts are in lacs(₹), unless otherwise specified)

Reasons for Changes in ratio above 25%:

Ratio	Reason
Current Ratio	Due to issuance of Preferential shares in current year, equity was increased and outstanding debt and payables was repaid.
Debt Equity Ratio	Due to issuance of Preferential shares in current year, equity was increased and outstanding debt and payables was repaid.
Debt Service coverage Ratio	Due to issuance of Preferential shares in current year, equity was increased and outstanding debt and payables was repaid.
Return on equity ratio	Due to issuance of Preferential shares in current year, equity was increased and outstanding debt and payables was repaid.
Inventory Turnover Ratio	Not Applicable
Trade Receivables turnover Ratio	Not Applicable
Trade Payables turnover Ratio	Due to issuance of Preferential shares in current year, equity was increased and outstanding debt and payables was repaid.
Net Capital turnover ratio	Due to issuance of Preferential shares in current year, equity was increased and outstanding debt and payables was repaid.
Net Profit ratio	Not Applicable
Return on Capital Employed	Not Applicable
Return on Investment	Due to issuance of Preferential shares in current year, equity was increased and outstanding debt and payables was repaid.

42 Corporate Social Responsibility

Particulars	As at 31 March 2025	As at 31 March 2024
Nature of CSR activities		
Promotion of education	974.25	850.00
Eradicating extreme hunger and poverty		
Combating other diseases		
Others		
Contribution to a trust controlled by the company in relation to CSR expenditure		
Average net profit for last 3 years		
CSR liability (2% of average) for the year	19.49	17.00
Amount spent during the year	19.49	17.00
Balance amount unspent		-

43 Other information

- (i) Pursuant to the Taxation Laws (Amendment) Act, 2019, with effect from 01-April-19 domestic companies have the option to pay corporate income tax at a rate of 22% plus applicable surcharge and cess ('New Tax Rate') subject to certain conditions. The Company continued to compute tax as per old tax rate for the financial year 2019-20 & 2020-21 & adopted new scheme from 01.04.2021.

Summary of material accounting policies and other explanatory information for the year ended 31 March 2026

(All amounts are in lacs(₹), unless otherwise specified)

- (ii) The Company does not have any Benami property, where any proceeding has been initiated or pending against the Company for holding any Benami property.
- (iii) The Company did not have any transactions with Companies struck off.
- (iv) There are certain charges open at MCA portal. These charges are created against the loan availed and which has been fully repaid. We have got no dues certificate from respective institution and charge satisfaction form filing with MCA is under process
- (v) The Company has not traded or invested in Crypto currency or Virtual Currency during the respective financial years / period.
- (vi) The Company has not advanced or loaned or invested funds to any other person(s) or entity(ies), including foreign entities (Intermediaries) with the understanding that the Intermediary shall:
 - (a) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company (Ultimate Beneficiaries) or
 - (b) provide any guarantee, security or the like to or on behalf of the Ultimate Beneficiaries”
- (vii) The Company has not received any fund from any person(s) or entity(ies), including foreign entities (Funding Party) with the understanding (whether recorded in writing or otherwise) that the Company shall:
 - (a) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party (Ultimate Beneficiaries) or
 - (b) provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries,”
- (viii) The Company does not have any transaction which is not recorded in the books of accounts that has been surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961 (such as, search or survey or any other relevant provisions of the Income Tax Act, 1961).
- (ix) The Company has not been declared willful defaulter by any bank or financial Institution or other lender.
- (x) The Company does not have any Scheme of Arrangements which have been approved by the Competent Authority in terms of sections 230 to 237 of the Act.
- (xi) The Company has complied with the the number of layers prescribed under of Section 2(87) of the Act read with the Companies (Restriction on number of Layers) Rules, 2017.
- (xii) There are some differences between stock statement submitted to bank and books of accounts. These difference are due to clerical mistake while compiling the data. However revised stock statement are submitted to Bank.

For Arun Varshney & Associates

Chartered Accountants

Firm's Registration No.: 005560C

Sd/-

Arun Kumar

Partner

Membership No.: 073299

Place: Aligarh

Date: 28/05/2026

For and on behalf of the Board of Directors of

Pavna Industries Limited

Sd/-

Swapnil Jain

Managing Director

DIN: 01542555

Sd/-

Ravindra Jagannathrao Pise

Chief Executive officer

Sd/-

Kanchan Gupta

Company Secretary

Sd/-

Asha Jain

Director

DIN: 00035024

Sd/-

Palak Jain

Chief Financial officer

Independent Auditor's Report

To the Members of **M/S PAVNA INDUSTRIES LTD.**

Report on the Audit of the Consolidated Financial Statements

Opinion

We have audited the accompanying Consolidated IND AS Financial Statements of M/S PAVNA INDUSTRIES LTD. ("the Parent"), its subsidiaries **(the Parent and its subsidiaries together referred to as "the Group")**, comprising of the consolidated Balance Sheet as at 31st March 2026, and the consolidated Statement of Profit and Loss, and the consolidated Cash Flow Statement and the Consolidated Statement of Changes in Equity for the year ended on that date, and Notes to the Consolidated Financial Statements, including a summary of material accounting policies and other explanatory information. (hereinafter referred to as "the consolidated financial statements").

In our opinion and to the best of our information and according to the explanations given to us, and based on the consideration of reports of the other auditors on separate financial statements of the subsidiaries, referred to in the Other Matters section below, the aforesaid Consolidated Financial Statements give the information required by the Companies Act, 2013 ("the Act") in the manner so required and give a true and fair view in conformity with the Indian Accounting Standards prescribed under Section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended ('IND AS'), and other accounting principles generally accepted in India, of the consolidated state of affairs of the Group as at 31st March, 2026, and their consolidated profit, their consolidated total comprehensive income, their consolidated cash flows and their consolidated changes in equity for the year ended on that date.

Basis for Opinion

We conducted our audit of the Consolidated Financial Statements in accordance with the Standards on Auditing (SAs) specified under Section 143(10) of the Act. Our responsibilities under those Standards are further described in the Auditor's Responsibility for the Audit of the

Consolidated Financial Statements section of our report. We are independent of the Group, in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India ("ICAI") together with the ethical requirements that are relevant to our audit of the Consolidated Financial Statements under the provisions of the Act and the rules made thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ICAI's Code of Ethics. We believe that the audit evidence obtained by us and the audit evidence obtained by the other auditors in terms of their reports is sufficient and appropriate to provide a basis for our audit opinion on the Consolidated Financial Statements.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the Consolidated Financial Statements of the current period. These matters were addressed in the context of our audit of the Consolidated Financial Statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. We have determined that there are no key audit matters to be communicated in our report.

Information Other than the Financial Statements and Auditor's Report Thereon

The Parent's Board of Directors is responsible for the other information. The other information comprises the information included in the Annual Report, but does not include the Consolidated Financial Statements, Standalone Financial Statements and our auditor's report thereon.

Our opinion on the Consolidated Financial Statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the Consolidated Financial Statements, our responsibility is to read the other information, compare with the financial statements of subsidiaries, audited by the other auditors, to the extent it relates to these entities and, in doing so, place reliance on the work of

the other auditors and consider whether the other information is materially inconsistent with the Consolidated Financial Statements or our knowledge obtained during the course of our audit or otherwise appears to be materially misstated. Other information so far as it relates subsidiaries, is traced from their financial statements audited by the other auditors.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

The Parent's Board of Directors is responsible for the matters stated in Section 134(5) of the Act with respect to the preparation of these Consolidated Financial Statements that give a true and fair view of the consolidated financial position, consolidated financial performance including other comprehensive income, consolidated cash flows and consolidated changes in equity of the Group in accordance with the accounting principles generally accepted in India including IND AS specified under Section 133 of the Act. The respective Board of Directors of the companies included in the Group are responsible for maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the Group for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error, which have been used for the purpose of preparation of the Consolidated Financial Statements by the Directors of the Parent, as aforesaid.

In preparing the Consolidated Financial Statements, the respective Management and Board of

Directors of the companies included in the Group are responsible for assessing the ability of the respective entities to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the respective Board of Directors either intend to liquidate their respective entities or to cease operations, or has no realistic alternative but to do so.

The respective Board of Directors of the companies included in the Group are also responsible for overseeing the financial reporting process of the Group.

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the Consolidated Financial Statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these Consolidated Financial Statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

1. Identify and assess the risks of material misstatement of the Consolidated Financial Statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

2. Obtain an understanding of internal financial controls relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under Section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the Parent has adequate internal financial controls with reference to Consolidated Financial Statements in place and the operating effectiveness of such controls.
3. Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the management.
4. Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the ability of the Group and its associates to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the Consolidated Financial Statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group and its associates and joint ventures to cease to continue as a going concern.
5. Evaluate the overall presentation, structure and content of the Consolidated Financial Statements, including the disclosures, and whether the Consolidated Financial Statements represent the underlying transactions and events in a manner that achieves fair presentation.
6. Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group and its associates and joint ventures to express an opinion on the Consolidated Financial Statements. We are responsible for the direction, supervision and performance of the audit of the financial statements of such entities or business activities included in the Consolidated Financial Statements of which we are the independent

auditors. For the other entities or business activities included in the Consolidated Financial Statements, which have been audited by the other auditors, such other auditors remain responsible for the direction, supervision and performance of the audits carried out by them. We remain solely responsible for our audit opinion.

Materiality is the magnitude of misstatements in the Consolidated Financial Statements that, individually or in aggregate, makes it probable that the economic decisions of a reasonably knowledgeable user of the Consolidated Financial Statements may be influenced. We consider quantitative materiality and qualitative factors (i) in planning the scope of our audit work and in evaluating the results of our work; and (ii) to evaluate the effect of any identified misstatements in the Consolidated Financial Statements.

We communicate with those charged with governance of the Parent and such other entities included in the Consolidated Financial Statements of which we are the independent auditors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal financial controls with reference to financial statements that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

Other Matters

We did not audit the financial statements / financial information of four subsidiaries, namely, (a) Pavna Marketing Private Limited; (b) Pavna Sunworld Autotech Private Limited; (c) Swapnil Switches Private Limited; (d) Pavna SMC Private Limited whose financial statements / financial information reflect total assets of Rs. 3298.76 lakhs as at 31st March 2026, total revenues of Rs. 5950.30 lakhs and net cash flows amounting to Rs. 69.55 lakhs for the year ended on that date, as considered in

the consolidated financial statements, whose financial statements / financial information **have not been audited by us**. These financial statements / financial information have been audited by other auditors whose reports have been furnished to us by the Management. The consolidated financial statements also include the Group's share of net loss of Rs 9.35 lakhs for the year ended 31 March 2026, as considered in the consolidated financial statements, in respect of One (1) associate, namely Pavna Foundation whose financial statements, other financial information have been audited by other auditors and whose reports have been furnished to us by the Management. and our opinion on the consolidated financial statements, in so far as it relates to the amounts and disclosures included in respect of these subsidiaries and associate, and our report in terms of sub-section (3) of Section 143 of the Act, in so far as it relates to the aforesaid subsidiaries and associate is based solely on the reports of the other auditors.

Our opinion on the consolidated financial statements, and our report on Other Legal and Regulatory Requirements below, is not modified in respect of the above matters with respect to our reliance on the work done and the reports of the other auditors and the financial statements / financial information certified by the Management

Report on Other Legal and Regulatory Requirements

1. As required by the Companies (Auditor's Report) Order, 2020 ("the Order"), issued by the Central Government of India in terms of section 143(11) of the Act, we give in the Annexure A a statement on the matters specified in paragraphs 3 and 4 of the Order, to the extent applicable.
2. (A) As required by Section 143 (3) of the Act, we report that:
 - a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit of the aforesaid consolidated financial statements.
 - b) In our opinion, proper books of account as required by law relating to preparation

of the aforesaid consolidated financial statements have been kept so far as it appears from our examination of those books and the reports of the other auditors.

- c) The Consolidated Balance Sheet, the Consolidated Statement of Profit and Loss, and the Consolidated Cash Flow Statement dealt with by this Report are in agreement with the relevant books of account maintained for the purpose of preparation of the consolidated financial statements.
- d) In our opinion, the aforesaid consolidated financial statements comply with the Accounting Standards specified under Section 133 of the Act and rules made thereunder.
- e) On the basis of the written representations received from the directors of the Parent as on 31st March, 2026 taken on record by the Board of Directors of the Parent and the reports of the statutory auditors of its subsidiary companies none of the directors of the Group companies in India is disqualified as on 31st March, 2026 from being appointed as a director in terms of Section 164(2) of the Act.
- f) With respect to the adequacy of internal financial controls over financial reporting of the Group and the operating effectiveness of such controls, refer to our separate report in Annexure B.
- g) With respect to the matter to be included in the Auditor's Report under section 197(16), In our opinion and according to the information and explanations given to us, the remuneration paid by the Company to its directors during the current year is in accordance with the provisions of section 197 of the Act. The remuneration paid to any director is not in excess of the limit laid down under section 197 of the Act. The Ministry of Corporate Affairs has not prescribed other details under section 197(16) which are required to be commented upon by us.

(B) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditor's) Rules, 2014, in our opinion and to the best of our information and according to the explanations given to us:

- a. The group does not have any pending litigations which would have an impact on its consolidated financial position.
- b. The Group did not have any material foreseeable losses on long-term contracts including derivative contracts.
- c. There were no amounts which were required to be transferred to the Investor Education and Protection Fund by parent, and its subsidiary companies incorporated in India
- d. (i) The management has represented that, to the best of its knowledge and belief, other than as disclosed in the notes to the accounts, no funds have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the company to or in any other person(s) or entities, including foreign entities ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;
- (ii) The management has represented, that, to the best of its knowledge and belief, other than as disclosed in the notes to the accounts, no funds have been received by the company from any person(s) or entities, including foreign entities ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the company

shall, whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries; and

(iii) Based on such audit procedures that have been considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub-clause (i) and (ii) of Rule 11(e), as provided under (a) and (b) above, contain any material mis-statement.

- e. No dividend have been declared or paid during the year by the company.
- f. Based on our examination which included test checks and that performed by the respective auditors of the subsidiaries whose financial statements have been audited under the Act, the parent and its subsidiaries have used an accounting software for maintaining its books of account which has a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the software. Further, during the course of our audit, we and respective auditors of the above referred subsidiaries, did not come across any instance of audit trail feature being tampered with.

For ARUN VARSHNEY AND ASSOCIATES
Chartered Accountants
FRN: 005560C

Sd/-
CA. ARUN KUMAR
(PARTNER)
Membership No. 073299

Place:-ALIGARH
Date: 28.05.2026
UDIN: 26073299TPWPZJ5321

Annexure 'A'

To the Independent Auditors Report on the Consolidated Financial Statements of M/S PAVNA INDUSTRIES LIMITED for the year ended 31 March 2026

(Referred to in Paragraph 1 under 'Report on Other Legal and Regulatory Requirements' section of our report of even date)

With respect to the matters specified in clause (xxi) of paragraph 3 and paragraph 4 of the Companies (Auditor's Report) Order, 2020 ("CARO") issued by the Central Government in terms of Section 143(11) of the Act, according to the information and explanations given to us, and based on the CARO reports issued by us and the auditors of respective companies included in the Consolidated Financial Statements, to which reporting under CARO is applicable, as provided to us by the Management of the Parent, we report that in respect of those companies where audits have been completed under Section 143 of the Act, there are no qualifications or adverse remarks by the respective

auditors in the CARO reports of the said companies included in the Consolidated Financial Statements

For ARUN VARSHNEY AND ASSOCIATES
Chartered Accountants
FRN: 005560C

Sd/-
CA. ARUN KUMAR
(PARTNER)
Membership No. 073299

Place:-ALIGARH
Date: 28.05.2026
UDIN: 26073299TPWPZJ5321

Annexure ‘B’

Report on Internal Financial Controls with reference to financial statements

Report on the Internal Financial Controls under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 (“the Act”)

We have audited the internal financial controls over financial reporting of M/S PAVNA INDUSTRIES LTD. (“The parent”) as of March 31, 2026 in conjunction with our audit of the consolidated financial statements of the Company, its subsidiary companies, which are companies incorporated in India, as of that date for the year ended on that date.

Management’s Responsibility for Internal Financial Controls

The respective Board of Directors of the Parent, its subsidiary companies and, which are companies incorporated in India, are responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the respective Companies considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India (“ICAI”). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to the respective company’s policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

Auditors’ Responsibility

Our responsibility is to express an opinion on the internal financial controls over financial reporting of the Parent, based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting (the “Guidance Note”) issued by the Institute of Chartered Accountants of India and the Standards on Auditing, prescribed under Section

143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system over financial reporting and their operating effectiveness. Our audit of internal financial controls over financial reporting included obtaining an understanding of internal financial controls over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor’s judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained and the audit evidence obtained by auditors of the subsidiary companies and joint ventures, which are companies incorporated in India, in terms of their reports referred to in the Other Matters paragraph below, is sufficient and appropriate to provide a basis for our audit opinion on the internal financial controls system over financial reporting of the Parent, its subsidiary companies and joint ventures, which are companies incorporated in India.

Meaning of Internal Financial Controls over Financial Reporting

A company’s internal financial control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements

for external purposes in accordance with generally accepted accounting principles. A company's internal financial control over financial reporting includes those policies and procedures that

1. pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company;
2. provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and
3. Provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Inherent Limitations of Internal Financial Controls over Financial Reporting

Because of the inherent limitations of internal financial controls over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls over financial reporting to future periods are subject to the risk that the internal financial control over financial reporting may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Opinion

In our opinion, to the best of our information and according to the explanations given to us and based

on the consideration of the reports of the other auditors referred to in the Other Matters paragraph below, the Parent, its subsidiary companies and joint ventures, which are companies incorporated in India, have, in all material respects, an adequate internal financial controls system over financial reporting and such internal financial controls over financial reporting were operating effectively as at March 31, 2026, based on the criteria for internal financial control over financial reporting established by the respective companies considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India.

Other Matters

Our aforesaid report under Section 143(3)(i) of the Act on the adequacy and operating effectiveness of the internal financial controls over financial reporting insofar as it relates to subsidiary companies is based solely on the corresponding reports of the auditors of such companies incorporated in India.

Our opinion is not modified in respect of the above matter.

For ARUN VARSHNEY AND ASSOCIATES
Chartered Accountants
FRN: 005560C

Sd/-
CA. ARUN KUMAR
(PARTNER)
Membership No. 073299

Place:-ALIGARH
Date: 28.05.2026
UDIN: 26073299TPWPZJ5321

Consolidated Balance Sheet as at 31 March 2026

(All amounts are in lacs(₹), unless otherwise specified)

	Note	As at 31 March 2026	As at 31 March 2025
ASSETS			
Non-current assets			
Property, plant and equipment	3A	11,832.77	8,968.68
Tangible Work in Progress	3A	400.49	
Investment Property	3A	2,092.52	
Intangible Asset Under Development	3A	41.31	43.81
Right of Use assets	3B	269.66	117.90
Financial assets			
Investments		-	-
Others	4	3,266.81	1,302.10
Deferred tax Assets(net)		47.31	40.93
Other Non Current assets	5	131.55	215.66
		18,082.42	10,689.07
Current assets			
Inventories	6	12,311.55	11,447.17
Financial assets			
Trade Receivable	7	4,472.11	4,326.58
Cash and cash equivalents	8	237.23	114.90
Other Bank Balances	9	4.75	5.91
Loans	10	-	-
Others	11	0.50	0.50
Income tax assets (net)	12	187.60	86.45
Other current assets	13	1,876.73	1,206.43
Total current assets		19,090.47	17,187.94
Total assets		37,172.90	27,877.02
EQUITY AND LIABILITIES			
Equity			
Equity share capital			
Other equity	14	1,395.30	1,395.30
Non Controlling Interest	15	19,033.82	18,576.34
Total equity	16A	1,312.87	1,231.74
Non current liabilities			
Financial liabilities			
Long term Borrowing	17A	889.34	710.85
Lease liabilities	3B	276.96	133.01
Other Non current financial liabilities	18	3.00	3.00
Provisions	19	303.12	308.05
Deferred tax liabilities (net)	20	31.61	37.08
		1,504.03	1,191.99
Current liabilities			
Financial liabilities			
Borrowings	17B	10,132.85	2,792.49
Lease Liabilities	3B	22.00	10.93
Trade payables	18A	-	-
Total outstanding dues of micro enterprises and small enterprises		464.45	854.90
Total outstanding dues of creditors other than micro and small enterprises		2,483.28	1,223.85
Other financial liabilities	19A	336.02	317.53
Other current liabilities	20	185.93	84.23
Income Tax liabilities	21	53.30	(2.88)
Short term provisions	22	249.05	200.61
Total current liabilities		13,926.88	5,481.65
Total equity and liabilities		37,172.90	27,877.02

The accompanying notes form an integral part of these financial statements.
This is the Balance Sheet referred to in our report of even date.

For **Arun Varshney & Associates**
Chartered Accountants
Firm's Registration No.: 005560C

Sd/-
Arun Kumar
Partner
Membership No.: 073299

Place: Aligarh
Date: 28/05/2026

For and on behalf of the Board of Directors of
Pavna Industries Limited

Sd/-
Asha Jain
Director
DIN: 00035024

Sd/-
Kanchan gupta
Company Secretary

Sd/-
Swapnil Jain
Managing Director
DIN: 01542555

Sd/-
Palak Jain
Chief Financial officer

Sd/-
Ravindra Jagannathrao Pise
Chief Executive officer

Consolidated Statement of Profit and Loss for the year ended 31 March 2026

(All amounts are in lacs(₹), unless otherwise specified)

	Note	For the year ended 31 March 2026	For the year ended 31 March 2025
Revenue:			
Revenue from operations	23	29,704.34	30,823.69
Other income	24	251.44	178.37
Total income		29,955.78	31,002.06
Expenses:			
Cost of materials consumed	25	16,016.41	18,004.87
Purchase of Stock-in-Trade	26	3,761.35	3,195.19
Change in Inventory of finished goods	27	(617.68)	(1,109.10)
Employee benefits expense	28	2,706.92	3,234.59
Finance costs	29	639.68	1,063.50
Depreciation and Amortisation Expenses	30	1,432.23	1,304.54
Other expenses	31	4,967.00	4,192.90
Total expenses		28,905.91	29,886.49
Profit/(Loss) before Extraordinary and Exceptional Items		1,049.87	
Share of Profit / (Loss) of Associate		(9.35)	-
Extraordinary Items :			
Payment of Ex-gratia and Bonus		257.61	
Profit/(Loss) after Extraordinary and Exceptional Items		782.91	1,115.57
Tax expense:	32		
Current tax		265.55	319.37
Deferred tax credit		(11.85)	(8.09)
Total tax expense		253.70	311.29
Profit/(Loss) for the year		529.21	804.28
Other comprehensive income			
Items that will not be reclassified to profit or loss		(6.61)	(13.73)
Re-measurements of the defined benefit plans		1.66	3.46
Income tax relating to above item			
Other comprehensive income / (loss)		(4.95)	(10.27)
Total comprehensive Profit /(loss) for the year		524.26	794.01
Profit/(Loss) for the year attributable to			
- Owners of the company		460.97	737.10
- Non- Controlling interest		68.24	67.18
Other comprehensive income / (loss) for the year attributable to			
- Owners of the company		(8.49)	(6.56)
- Non- Controlling interest		3.54	(3.72)
Total comprehensive Profit /(loss) for the year attributable to		452.48	730.54
- Owners of the company		71.78	63.46
- Non- Controlling interest			
Earnings per equity share (₹ 10 per share)			
Basic EPS on actual outstanding	33	0.33	5.91
Basic & Diluted EPS weighted average		0.33	5.91

The accompanying notes form an integral part of these financial statements.
This is the Statement of Profit and Loss referred to in our report of even date.

For **Arun Varshney & Associates**
Chartered Accountants
Firm's Registration No.: 005560C
Sd/-
Arun Kumar
Partner
Membership No.: 073299

Place: Aligarh
Date: 28/05/2026

Sd/-
Ravindra Jagannathrao Pise
Chief Executive officer

For and on behalf of the Board of Directors of
Pavna Industries Limited

Sd/-
Asha Jain
Director
DIN: 00035024

Sd/-
Kanchan gupta
Company Secretary

Sd/-
Swapnil Jain
Managing Director
DIN: 01542555

Sd/-
Palak Jain
Chief Financial officer

Consolidated Cash flow statement for the year ended 31 March 2026

(All amounts are in lacs(₹), unless otherwise specified)

	For the year ended 31 March 2026	For the year ended 31 March 2025
A Cash flow from operating activities		
Profit/(Loss) before tax	782.91	1,115.57
Adjustments for:		
Depreciation and amortisation expense	1,432.23	1,304.54
Interest income on bank deposits	(0.34)	(40.33)
Interest income on loan	-	-
Interest expense on lease liability	21.62	15.34
Loss/(Profit) on sale of PPE	(131.00)	(73.06)
Provision for impairment on advances/ balance written off	-	-
Interest expense on borrowings	639.68	1,063.50
Operating profit before working capital changes	2,745.09	3,385.55
Movement in working capital		
Inventories	(864.38)	(1,667.19)
Trade Receivables	(145.53)	1,243.09
Other non current financial assets	(1,964.70)	(385.45)
Other current financial assets	1.16	(2.85)
Other current assets	(670.30)	476.79
Other Non current assets	84.11	17.52
Other financial current liabilities	18.49	(1.54)
Other financial non current liabilities	-	(67.32)
Other current liabilities	101.71	(181.52)
Provision Long Term	(4.93)	45.44
Provision Short Term	48.44	16.48
Trade payables	869.02	(1,815.18)
Cash used in operating activities post working capital changes	218.18	1,063.82
Income tax paid (net)	(310.52)	(434.03)
Net cash used in operating activities (A)	(92.35)	629.79
B Cash flows from investing activities		
Purchase of property, plant and equipment	(5,017.10)	(3,110.39)
Sale of property, plant and equipment	512.05	285.59
(Loss) / Profit from Associate	9.35	-
Investment made in property	(2,092.52)	-
Interest received	0.34	40.33
Net cash used in investing activities (B)	(6,587.87)	(2,784.47)
C Cash flows from financing activities		
Proceeds from issue of share capital	-	11,941.44
Payment of Lease liability	(76.62)	(46.91)
Finance cost paid	(639.68)	(1,063.50)
Proceeds from borrowings	7,518.85	(8,592.04)
Net cash flows from financing activities (C)	6,802.55	2,238.99
Net increase in cash and cash equivalents (A+B+C)	122.33	84.32
Cash and cash equivalents at the beginning of the year	114.90	30.58
Cash and cash equivalents at the end of the year	237.23	114.90

The accompanying notes form an integral part of these financial statements
This is statement of cash flows referred to in our report of even date

For **Arun Varshney & Associates**
Chartered Accountants
Firm's Registration No.: 005560C
Sd/-
Arun Kumar
Partner
Membership No.: 073299

Place: Aligarh
Date: 28/05/2026

Sd/-
Ravindra Jagannathrao Pise
Chief Executive officer

For and on behalf of the Board of Directors of
Pavna Industries Limited

Sd/-
Asha Jain
Director
DIN: 00035024
Sd/-
Kanchan gupta
Company Secretary

Sd/-
Swapnil Jain
Managing Director
DIN: 01542555
Sd/-
Palak Jain
Chief Financial officer

Statement of Changes in Equity for the year ended 31 March 2026

(All amounts are in lacs(₹), unless otherwise specified)

A. Equity share capital*

Particulars	Opening balance as at 31 March 2024	Changes in equity share capital during the year	Balance as at 31 March 2025
Equity share capital	1,218.08	177.22	1,395.30

Particulars	Opening balance as at 31 March 2025	Changes in equity share capital during the year	Balance as at 31 March 2026
Equity share capital	1,395.30	-	1,395.30

B. Other equity**

Particulars	Reserves and Surplus					OCI	Total
	Security Premium	Retained Earnings	Capital Reserve	Share Warrant	General Reserve	Remeasurement of defined benefit plans	
Balance as at 31 March 2024	1,398.72	4,517.16	111.30	-	1.62	52.77	6,081.57
Profit/ (Loss) for the period	8,772.39	737.10			-	-	9,509.49
Other comprehensive income for the year (net of tax impact)	-	-			-	(6.56)	(6.56)
Expense on issue of Preferential Shares 1	(38.17)						(38.17)
Money received against Share Warrant				3,030.00			3,030.00
Balance as at 31 March 2025	10,132.94	5,254.26	111.30	3,030.00	1.62	46.22	18,576.34
Profit/ (Loss) for the period		460.97			-	-	460.97
Other comprehensive income for the year (net of tax impact)		-			-	(8.49)	(8.49)
Expense on issue of Preferential Shares 1							-
Money received against Share Warrant							-
Change Due to investment in subsidiary			5.00				5.00
Balance as at 31 March 2026	10,132.94	5,715.23	116.30	3,030.00	1.62	37.73	19,033.82

*Refer note 14 for details

*Refer note 15 for details

The accompanying notes form an integral part of these financial statements.

This is statement of changes in equity referred to in our report of even date

For **Arun Varshney & Associates**
Chartered Accountants
Firm's Registration No.: 005560C

Sd/-
Arun Kumar
Partner
Membership No.: 073299

Place: Aligarh
Date: 28/05/2026

For and on behalf of the Board of Directors of
Pavna Industries Limited

Sd/-
Asha Jain
Director
DIN: 00035024

Sd/-
Kanchan gupta
Company Secretary

Sd/-
Swapnil Jain
Managing Director
DIN: 01542555

Sd/-
Palak Jain
Chief Financial officer

Sd/-
Ravindra Jagannathrao Pise
Chief Executive officer

Notes to financial statements for the year ended 31st March 2026

(All amounts are in lacs(₹), unless otherwise specified)

1 Corporate Information

The Consolidated Financial Information comprise the restated financial information of Pavna Industries Limited hereinafter referred to as the ("Pavna Industries Limited" or "The Company") and its subsidiaries, (the Company and its subsidiaries together referred to as "the Group"), for the years ended forming part of the Restated Consolidated Financial Statement for the year ended March 31, 2026. Pavna Industries Limited is a Public Limited Company incorporated in India on 19 April 1994 under the Provision of Companies Act 1956. The Company is engaged in the business of manufacturing of Locks, Auto Locks and Auto Parts in India.

2 Basis of Preparation:

These financial statements have been prepared in accordance with Ind AS as notified under the Companies (Indian Accounting Standards) Rules, 2015 read with section 133 of the Companies Act, 2013 and relevant presentation requirements of the Companies Act 2013. The financial statements have been prepared in accordance with the historical cost convention except for certain financial instruments that are measured at fair value as required under relevant Ind AS.

The financial statements are presented in ₹ and all values are rounded to the nearest Lacs upto two decimal places except otherwise stated.

These Consolidated Financial Information comprise the financial information of Pavna Industries Limited hereinafter referred to as the ("Pavna Industries Limited" or "The Company") and its subsidiaries, (the Company and its subsidiaries together referred to as "the Group"), for the years ended forming part of the Consolidated Financial Statement for the year ended March 31, 2026. Pavna Industries Limited is a Public Limited Company incorporated in India on 19 April 1994 under the Provision of Companies Act 1956. The Company is engaged in the business of manufacturing of Locks, Auto Locks and Auto Parts in India.

1. Corporate Information

The Group consists of 6 units i.e. Pavna Industries Limited (Holding Company) and its 4 (four) subsidiaries Companies namely

- (1) Pavna Marketing Private Limited (PMPL)
- (2) Pavna Sunworld Autotech Private Limited (PSAPL)
- (3) Swapnil Switches Private Limited (SSPL)
- (4) Pavna Auto Engineering Private Limited (PAEPL)
- (5) Pavna SMC Pvt Ltd.
- (6) Pavna Foundation (Associate Co.)

a. Basis of Consolidation

The Company consolidate entities which it owns or controls. The consolidated financial statements comprise the consolidated financial statements along with Statement of Adjustments to Audited Consolidated Financial Statements of the Company and its subsidiaries ("the Group"). Control exists when the Parent has power over the entity, is exposed, or has rights, to variable returns from its involvement with the entity and has the ability to affect those returns by using its power over the

Notes to financial statements **for the year ended 31st March 2026**

(All amounts are in lacs(₹), unless otherwise specified)

entity. Power is demonstrated through existing rights that give the ability to direct relevant activities, those which significantly affect the entity's returns. Subsidiaries are consolidated from the date control commences until the date control ceases.

The Company re assesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control listed above.

When the Company has less than a majority of the voting rights of an investee, it has power over the investee when the voting rights are sufficient to give it the practical ability to direct the relevant activities of the investee unilaterally. The Company considers all relevant facts and circumstances in assessing whether or not the Company's voting rights in an investee are sufficient to give it power, including:

- the size of the Company's holding of voting rights relative to the size and dispersion of holdings of the other vote holders;
- potential voting rights held by the Company, other vote holders or other parties;
- rights arising from other contractual arrangements; and
- any additional facts and circumstances that indicate that the Company has, or does not have, the current ability to direct the relevant activities at the time that decisions need to be made, including voting patterns at previous shareholders' meetings.

Consolidation of a subsidiary begins when the Company obtains control over the subsidiary and ceases when the Company loses control of the subsidiary. Specifically, income and expenses of a subsidiary acquired or disposed of during the year are included in the consolidated Profit or Loss from the date the Company gains control until the date when the Company ceases to control the subsidiary.

Whenever necessary, adjustments are made to the consolidated financial statements of subsidiaries to bring their accounting policies into line with the Group's accounting policies.

All intra-group assets and liabilities, equity, income, expenses, and cash flows relating to transactions between members of the Group are eliminated in full on consolidation.

Details of subsidiary company considered in the consolidated accounts:

Particulars	Extent of Ownership / Control as on March 31, 2026
Pavna Marketing Private Limited	100.00%
Pavna Sunworld Autotech Private Limited	71.50%
Pavna Auto Engineering Private Limited	50.74%
Swapnil Switches Private Limited	50.74%
Pavna SMC Pvt Ltd.	80.00%
Pavna Foundation (Associate Co.)	40.00%

2.1: Significant accounting policies

a) **Significant accounting judgements, estimates and assumptions**

The preparation of the Company's financial statements requires management to make

Notes to financial statements for the year ended 31st March 2026

(All amounts are in lacs(₹), unless otherwise specified)

judgements, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the accompanying disclosures, and the disclosure of contingent liabilities. Uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of assets or liabilities affected in future periods.

Judgements:

In the process of applying the Company's accounting policies, management has made the following judgements, which have the most significant effect on the amounts recognised in the financial statements:

Useful lives of property, plant and equipment

The Company reviews the useful life of property, plant and equipment at the end of each reporting period. This reassessment may result in change in depreciation expense in future periods.

Estimates and Assumptions:

The key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are described below. The Company based its assumptions and estimates on parameters available when the financial statements were prepared. Existing circumstances and assumptions about future developments, however, may change due to market changes or circumstances arising that are beyond the control of the Company. Such changes are reflected in the assumptions when they occur.

Recoverability of deferred taxes

In assessing the recoverability of deferred tax assets, management considers whether it is probable that taxable profit will be available against which the losses can be utilised. The ultimate realisation of deferred tax assets is dependent upon the generation of future taxable income during the periods in which the temporary differences become deductible. Management considers the projected future taxable income and tax planning strategies in making this assessment.

b) Current versus non-current classification

The Company presents assets and liabilities in the balance sheet based on current/ non-current classification.

Assets:

An asset is treated as current when it is:

- a) Expected to be realised or intended to be sold or consumed in normal operating cycle.
- b) Held primarily for the purpose of trading
- c) Expected to be realised within twelve months after the reporting period, or
- d) Cash or cash equivalent unless restricted from being exchanged or used to settle a

Notes to financial statements for the year ended 31st March 2026

(All amounts are in lacs(₹), unless otherwise specified)

liability for at least twelve months after the reporting period.

All other assets are classified as non-current.

Liabilities:

A liability is current when:

- (a) It is expected to be settled in normal operating cycle
- (b) It is held primarily for the purpose of trading
- (c) It is due to be settled within twelve months after the reporting period, or
- (d) There is no unconditional right to defer the settlement of the liability for at least twelve months after the reporting period

All other liabilities are classified as non-current.

Deferred tax assets and liabilities are classified as non-current assets and liabilities.

Operating cycle: The operating cycle is the time between the acquisition of assets for processing and their realisation in cash and cash equivalents. The Company has identified twelve months as its operating cycle.

c) Property, Plant and Equipment

Property, plant and equipment and capital work in progress are stated at cost less accumulated depreciation and accumulated impairment losses, if any. Such cost includes expenditure that is directly attributable to the acquisition of the asset. The cost of self-constructed assets includes the cost of materials and direct services, any other costs directly attributable to bringing the assets to its working condition for their intended use and cost of replacing part of the plant and equipment and borrowing costs for long-term construction projects if the recognition criteria are met.

The present value of the expected cost for the decommissioning of an asset after its use is included in the cost of the respective asset if the recognition criteria for a provision are met.

An item of property, plant and equipment and any significant part initially recognised is de-recognised upon disposal or when no future economic benefits are expected from its use. Any gain or loss arising on de-recognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in the statement of profit and loss within other income.

Depreciation: Depreciation is provided using the Straight Line Method as per useful life specified in schedule II to the Companies Act, 2013. Depreciation is calculated on a pro-rata basis from the date of additions. On assets sold, discarded, etc. during the year, depreciation is provided up to the date of sale/discard. Further, the Schedule II to the Companies Act, 2013 requires that useful life and depreciation for significant components of an asset should be determined separately. The identification of significant components is matter of technical judgement and is decided on case to case basis; wherever applicable.

The company has used following rates to Provide depreciation which coincides with the rates indicated with schedule II of the act on its property, plant and Equipment:

Notes to financial statements for the year ended 31st March 2026

(All amounts are in lacs(₹), unless otherwise specified)

Asset Category	Useful Lives estimate by the management (Years)
Factory Buildings	30 Years
Plant and Machinery	8 Years
Computer	3 Years
Office Equipment	10 Years
Furniture and Fixtures	10 Years
Commercial Vehicles	8 Years

Subsequent costs: The cost of replacing a part of an item of property, plant and equipment is to be recognised in the carrying amount of the item of property, plant and equipment, if it is probable that the future economic benefits embodied within the part will flow to the Company and its cost can be measured reliably with the carrying amount of the replaced part getting derecognised. The cost for day-to-day servicing of property, plant and equipment to be recognised in statement of profit and loss as and when incurred.

Capital work in progress: Capital work in progress comprises the cost of fixed assets that are not ready for their intended use at the reporting date.

d) Intangible assets

Recognition and measurement

Intangible assets that are acquired by the Company to be measured initially at cost. Intangible assets with finite useful lives are measured at cost less accumulated amortisation and accumulated impairment losses, if any. Software purchased by the Company are amortized on a straight line basis over 5 Years.

Amounts paid towards technical know-how fees for specifically identified projects/products being development expenditure incurred towards product design is carried forward based on assessment of benefits arising from such expenditure. Such expenditure is amortized over the period of expected future sales from the related product, i.e. the estimated period of 60 to 72 months on straight line basis based on past trends, commencing from the month of commencement of commercial production.

e) Borrowing costs

Borrowing costs consists of interest and amortization of ancillary costs that an entity incurs in connection with the borrowing of funds.

Borrowing costs directly attributable to the acquisition, construction or production of an asset that necessarily takes a substantial period of time to get ready for its intended use or sale are capitalised as part of the cost of the asset. All other borrowing costs are expensed in the period in which they occur. Borrowing costs consist of interest and other costs that an entity incurs in connection with the borrowing of funds. Borrowing cost also includes exchange differences to the extent regarded as an adjustment to the borrowing costs.

f) Foreign currencies

Functional and presentational currency

Notes to financial statements for the year ended 31st March 2026

(All amounts are in lacs(₹), unless otherwise specified)

The Company's financial statements are presented in Indian Rupees (₹) which is also the Company's functional currency. Functional currency is the currency of the primary economic environment in which a Company operates and is normally the currency in which the Company primarily generates and expends cash. All the financial information presented in ` except where otherwise stated.

Transactions and balances

Transactions in foreign currencies are initially recorded by the Company at the functional currency spot rates at the date the transaction first qualifies for recognition.

Monetary assets and liabilities denominated in foreign currencies are translated at the functional currency spot rates of exchange at the reporting date. Differences arising on settlement or translation of monetary items are recognised in statement of profit and loss.

Non-monetary assets and liabilities denominated in foreign currencies that are measured at fair value are retranslated to the functional currency at the exchange rate at the date that the fair value was determined. Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rate at the date of the transaction.

g) **Derivative (Forward contract)**

Derivatives are initially recognised at fair value at the date the derivative contracts are entered into and are subsequently remeasured to their fair value at the end of each reporting period. The resulting gain or loss is recognised in profit or loss immediately.

h) **Revenue Recognition**

Revenue to be recognised to the extent that it is probable that the economic benefits will flow to the Company and the revenue can be reliably measured. Revenue to be measured at the fair value of the consideration received or receivable, taking into account contractually defined terms of payment and excluding taxes or duties collected on behalf of the government.

Sale of goods

The Company recognized revenue when (or as) a performance obligation was satisfied, i.e. when 'control' of the goods underlying the particular performance obligation

were transferred to the customer. Further, revenue from sale of goods is recognized based on a 5-Step Methodology which is as follows:

Step 1: Identify the contract(s) with a customer

Step 2: Identify the performance obligation in contract

Step 3: Determine the transaction price

Step 4: Allocate the transaction price to the performance obligations in the contract

Step 5: Recognise revenue when (or as) the entity satisfies a performance obligation

Revenue is measured based on the transaction price, which is the consideration, adjusted for volume discounts, service level credits, performance bonuses, price concessions and incentives, if any, as specified in the contract with the customer. Revenue also excludes taxes collected from customers.

Notes to financial statements for the year ended 31st March 2026

(All amounts are in lacs(₹), unless otherwise specified)

Contract assets are recognised when there is excess of revenue earned over billings on contracts. Contract assets are classified as unbilled receivables (only act of invoicing is pending) when there is unconditional right to receive cash, and only passage of time is required, as per contractual terms. Unearned or deferred revenue is recognised when there is billings in excess of revenues.

Contracts are subject to modification to account for changes in contract specification and requirements. The Company reviews modification to contract in conjunction with the original contract, basis which the transaction price could be allocated to a new performance obligation, or transaction price of an existing obligation could undergo a change. In the event transaction price is revised for existing obligation, a cumulative adjustment is accounted for.

Use of significant judgements in revenue recognition:

- a) The Company's contracts with customers could include promises to transfer products to a customer. The Company assesses the products promised in a contract and identifies distinct performance obligations in the contract. Identification of distinct performance obligation involves judgement to determine the deliverables and the ability of the customer to benefit independently from such deliverables.
- b) Judgement is also required to determine the transaction price for the contract. The transaction price could be either a fixed amount of customer consideration or variable consideration with elements such as volume discounts, service level credits, performance bonuses, price concessions and incentives. The transaction price is also adjusted for the effects of the time value of money if the contract includes a significant financing component. Any consideration payable to the customer is adjusted to the transaction price, unless it is a payment for a distinct product or service from the customer. The estimated amount of variable consideration is adjusted in the transaction price only to the extent that it is highly probable that a significant reversal in the amount of cumulative revenue recognised will not occur and is reassessed at the end of each reporting period. The Company allocates the elements of variable considerations to all the performance obligations of the contract unless there is observable evidence that they pertain to one or more distinct performance obligations.
- c) The Company uses judgement to determine an appropriate standalone selling price for a performance obligation. The Company allocates the transaction price to each performance obligation on the basis of the relative standalone selling price of each distinct product or service promised in the contract.
- d) The Company exercises judgement in determining whether the performance obligation is satisfied at a point in time or over a period of time. The Company considers indicators such as how customer consumes benefits as services are rendered or who controls the asset as it is being created or existence of enforceable right to payment for performance to date and alternate use of such product or service, transfer of significant risks and rewards to the customer, acceptance of delivery by the customer, etc.

Rendering of services

Revenue from services rendered is recognized in profit or loss in proportion to the stage of

Notes to financial statements for the year ended 31st March 2026

(All amounts are in lacs(₹), unless otherwise specified)

completion of the transaction at the reporting date. The stage of completion is assessed by reference to surveys of work performed.

Job work and development charges are recognized upon full completion of the job work and development services and when all the significant risks and rewards of ownership of the goods have been passed to the buyer, on delivery of the goods and no significant uncertainty exists regarding the collection of the consideration.

Interest income

For all debt instruments measured either at amortized cost or at fair value through other comprehensive income, interest income is recorded using the effective interest rate (EIR). EIR is the rate that exactly discounts the estimated future cash payments or receipts over the expected life of the financial instrument or a shorter period, where appropriate, to the gross carrying amount of the financial asset or to the amortized cost of a financial liability. When calculating the effective interest rate, the Company estimates the expected cash flows by considering all the contractual terms of the financial instrument (for example, prepayment, extension, call and similar options) but does not consider the expected credit losses. Interest income is included in the statement of profit and loss

i) Inventories

Inventories are stated at lower of cost and net realisable value. Cost is determined using the first in, first out basis. The cost of finished goods and work in progress comprises raw materials, direct labour, other direct costs and related production overheads. Net realisable value is the estimated selling price in the ordinary course of business, less the estimated costs of completion and the estimated costs necessary to make the sale. The Cost in case of Work-in-Progress and finished goods to be inclusive of allocable manufacturing overheads. The Provision for obsolescence to be made whenever necessary.

j) Leases

Finance lease

Leases of property, plant and equipment are classified as finance leases where the lessor has substantially transferred all the risks and rewards of ownership to the Company.

Operating lease

Leases in which a significant portion of the risks and rewards of ownership are not transferred to the Company as lessee are classified as operating leases. Payments made under operating leases (net of any incentives received from the lessor) are charged to profit or loss on a straight-line basis over the period of the lease unless the payments are structured to increase in line with expected general inflation to compensate for the lessor's expected inflationary cost increases.

Indian Accounting Standard (Ind AS) 116, Leases, was notified as part of the Companies (Indian Accounting Standards) (Amendment) Rules, 2019, issued by the Ministry of Corporate Affairs, Government of India, vide notification dated March 30, 2019. These Rules came into force w.e.f. April 1, 2019. Accordingly, Ind AS 116, comes into effect in respect of annual reporting periods beginning on or after 1st April, 2019.

Notes to financial statements for the year ended 31st March 2026

(All amounts are in lacs(₹), unless otherwise specified)

k) Employee's Benefits

Short Term Employee Benefits: All employee benefits expected to be settled wholly within twelve months of rendering the service are classified as short-term employee benefits. When an employee has rendered service to the Company during an accounting period, the Company recognises the undiscounted amount of short-term employee benefits expected to be paid in exchange for that service as an expense unless another Ind AS requires or permits the inclusion of the benefits in the cost of an asset. Benefits such as salaries, wages and short-term compensated absences, bonus and ex-gratia etc. are recognised in statement of profit and loss in the period in which the employee renders the related service.

A liability is recognised for the amount expected to be paid after deducting any amount already paid under short-term cash bonus or profit-sharing plans if the Company has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee, and the obligation can be estimated reliably. If the amount already paid exceeds the undiscounted amount of the benefits, the Company recognises that excess as an asset / prepaid expense to the extent that the prepayment will lead to, for example, a reduction in future payments or a cash refund.

Defined contribution plan

A defined contribution plan is a post-employment benefit plan under which an entity pays fixed contributions to a statutory authority and will have no legal or constructive obligation to pay further amounts.

Retirement benefits in the form of Provident Fund is a defined contribution scheme and contributions paid/payable towards Provident Fund and Employee state insurance scheme (ESI) are recognised as an expense in the statement of profit and loss during the period in which the employee renders the related service.

Defined benefit plan

A defined benefit plan is a post-employment benefit plan other than a defined contribution plan.

The Company has an obligation towards gratuity, a defined benefit retirement plan covering eligible employees. The plan provides for a lump sum payment to vested employees at retirement, death while in employment or on termination of employment of an amount based on the respective employee's salary and the tenure of employment. Vesting occurs upon completion of five years of service. The Company accounts for the liability for gratuity benefits payable in future based on an independent actuarial valuation report using the projected unit credit method as at the year end.

The obligations are measured at the present value of the estimated future cash flows. The discount rate is generally based upon the market yields available on Government bonds at the reporting date with a term that matches that of the liabilities.

Re-measurements, comprising actuarial gains and losses, the effect of the changes to the asset ceiling (if applicable) and the return on plan assets (excluding interest and if applicable), is reflected immediately in Other Comprehensive Income in the statement of profit and loss.

Notes to financial statements for the year ended 31st March 2026

(All amounts are in lacs(₹), unless otherwise specified)

All other expenses related to defined benefit plans are recognised in statement of profit and loss as employee benefit expenses. Re-measurements recognised in Other Comprehensive Income will not be reclassified to statement of profit and loss hence it is treated as part of retained earnings in the statement of changes in equity. Gains or losses on the curtailment or settlement of any defined benefit plan are recognised when the curtailment or settlement occurs. Curtailment gains and losses are accounted for as past service costs.

I) Provisions

General

Provisions are recognised when the Company has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation.

When the Company expects some or all of a provision to be reimbursed, the reimbursement is recognised as a separate asset, but only when the reimbursement is virtually certain.

The expense relating to a provision is presented in the statement of profit and loss, net of any reimbursement. If the effect of the time value of money is material, provisions are discounted using a current pre-tax rate that reflects, when appropriate, the risks specific to the liability. The unwinding of discount is recognised in the statement of profit and loss as a finance cost.

Provisions are reviewed at the end of each reporting period and adjusted to reflect the current best estimate. If it is no longer probable that an outflow of resources would be required to settle the obligation, the provision is reversed.

m) Financial instruments

A financial instrument is a contract that gives rise to a financial asset for one entity and a financial liability or equity instrument for another entity.

Financial Assets

Initial recognition and measurement

All financial assets are recognised initially at fair value plus, in the case of financial assets not recorded at fair value through profit or loss, transaction costs that are attributable to the acquisition of the financial asset.

Subsequent measurement

For purposes of subsequent measurement, financial assets are classified in four categories:

- Debt instruments at amortised cost
- Debt instruments at fair value through other comprehensive income (FVTOCI)
- Debt instruments, derivatives and equity instruments at fair value through profit and loss (FVTPL)
- Equity instruments measured at fair value through other comprehensive income (FVTOCI)

Notes to financial statements for the year ended 31st March 2026

(All amounts are in lacs(₹), unless otherwise specified)

De-recognition

A financial asset (or, where applicable, a part of a financial asset) is primarily derecognised (i.e. removed from the Company's Balance Sheet) when:

- (i) The contractual rights to receive cash flows from the asset has expired, or
- (ii) The Company has transferred its contractual rights to receive cash flows from the financial asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a 'pass-through' arrangement and either
 - (a) the Company has transferred substantially all the risks and rewards of the asset, or
 - (b) the Company has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

Financial Liabilities

Initial recognition and measurement

Financial liabilities are classified, at initial recognition, as financial liabilities at fair value through profit or loss.

All financial liabilities are recognised initially at fair value and, in the case of loans and borrowings and payables, net of directly attributable transaction costs.

The Company's financial liabilities include trade and other payables, security deposits received etc.

Subsequent measurement

For purposes of subsequent measurement, financial liabilities are classified in two categories:

- Financial liabilities at amortised cost
- Financial liabilities at fair value through profit and loss (FVTPL)

De-recognition

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms or the terms of an existing liability are substantially modified, such an exchange or modification is treated as the de-recognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognised in the statement of profit and loss.

n) Impairment of financial assets

In accordance with Ind-AS 109, the Company applies expected credit loss (ECL) model for measurement and recognition of impairment loss on the following financial assets and credit risk exposure:

Financial assets that are debt instruments, and are initially measured at fair value with subsequent measurement at amortised cost e.g., trade and other receivables, security deposits, loan to employees, etc.

The Company to be follows 'simplified approach' for recognition of impairment loss allowance for trade receivables.

Notes to financial statements for the year ended 31st March 2026

(All amounts are in lacs(₹), unless otherwise specified)

The application of simplified approach does not require the Company to track changes in credit risk. Rather, it to be recognises impairment loss allowance based on lifetime ECLs at each reporting date, right from its initial recognition.

ECL is the difference between all contractual cash flows that are due to the group in accordance with the contract and all the cash flows that the entity expects to receive (i.e., all cash shortfalls), discounted at the original effective interest rate.

As a practical expedient, the Company uses a provision matrix to determine impairment loss allowance on portfolio of its trade receivables. The provision matrix is based on its historically observed default rates over the expected life of the trade receivables and is adjusted for forward-looking estimates. At every reporting date, the historically observed default rates are updated and changes in the forward-looking estimates are analysed.

ECL impairment loss allowance (or reversal) recognized during the period is recognized as income/ expense in the statement of profit and loss.

o) Impairment of non-financial assets

The carrying amounts of the Company's non-financial assets, other than deferred tax assets, are reviewed at the end of each reporting period to determine whether there is any indication of impairment. If any such indication exists, then the asset's recoverable amount is estimated.

The recoverable amount of an asset or cash-generating unit ('CGU') is the greater of its value in use or its fair value less costs to sell. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset or CGU. For the purpose of impairment testing, assets that cannot be tested individually are grouped together into the smallest group of assets that generates cash inflows from continuing use that are largely independent of the cash inflows of other assets or groups of assets ('CGU').

An impairment loss is recognized, if the carrying amount of an asset or its CGU exceeds its estimated recoverable amount and is recognised in statement of profit and loss.

Impairment losses recognised in prior periods are assessed at end of each reporting period for any indications that the loss has decreased or no longer exists. An impairment loss is reversed if there has been a change in the estimates used to determine the recoverable amount. An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortisation, if no impairment loss had been recognised.

p) Fair value measurement

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

- (a) In the principal market for the asset or liability, or
- (b) In the absence of a principal market, in the most advantageous market for the asset or liability

Notes to financial statements for the year ended 31st March 2026

(All amounts are in lacs(₹), unless otherwise specified)

The principal or the most advantageous market must be accessible by the Company. The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The Company uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorised within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

Level 1 — Quoted (unadjusted) market prices in active markets for identical assets or liabilities

Level 2 — Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable

Level 3 — Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable

For assets and liabilities that are recognised in the financial statements on a recurring basis, the Company determines whether transfers have occurred between levels in the hierarchy by re-assessing categorisation (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

q) **Taxes**

Current income tax

Current income tax assets and liabilities are measured at the amount expected to be recovered from or paid to the taxation authorities. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted, at the reporting date.

Current income tax relating to items recognized outside profit or loss is recognized outside profit or loss (either in other comprehensive income (OCI) or in equity). Current tax items are recognized in correlation to the underlying transaction either in OCI or directly in equity. Management periodically evaluates positions taken in the tax returns with respect to situations in which applicable tax regulations are subject to interpretation and establishes provisions where appropriate.

Deferred tax

Deferred tax is provided using the liability method on temporary differences between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes at the reporting date.

Deferred tax assets are recognised for all deductible temporary differences, the carry forward of unused tax credits and any unused tax losses. Deferred tax assets are recognised to the

Notes to financial statements for the year ended 31st March 2026

(All amounts are in lacs(₹), unless otherwise specified)

extent that it is probable that taxable profit will be available against which the deductible temporary differences, and the carry forward of unused tax credits and unused tax losses can be utilised, except when the deferred tax asset relating to the deductible temporary difference arises from the initial recognition of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss. The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised. Unrecognised deferred tax assets are re-assessed at each reporting date and are recognised to the extent that it has become probable that future taxable profits will allow the deferred tax asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the year when the asset is realised or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted at the reporting date.

Deferred tax relating to items recognised outside profit or loss is recognised outside profit or loss (either in other comprehensive income or in equity). Deferred tax items are recognised in correlation to the underlying transaction either in OCI or directly in equity.

Deferred tax assets and deferred tax liabilities are offset if a legally enforceable right exists to set off current tax assets against current tax liabilities and the deferred taxes relate to the same taxable entity and the same taxation authority.

r) Cash and cash equivalents

Cash and cash equivalent in the balance sheet comprise cash at banks and on hand and short-term deposits with an original maturity of three months or less, which are subject to an insignificant risk of changes in value.

For the purpose of the statement of cash flows, cash and cash equivalents consist of cash balance on hand, cash balance at banks and short-term deposits, as defined above, net of outstanding bank overdrafts as they are considered an integral part of the Company's cash management.

s) Earnings per share (EPS)

Basic EPS amounts are calculated by dividing the profit for the year attributable to the shareholders of the Company by the weighted average number of equity shares outstanding as at the end of reporting period.

Diluted EPS amounts are calculated by dividing the profit attributable to the shareholders of the Company by the weighted average number of equity shares outstanding during the year plus the weighted average number of Equity shares that would be issued on conversion of all the dilutive potential equity shares into equity shares.

We have also calculated EPS amount by dividing the profit for the year attributable to the shareholders of the Company by actual outstanding number of equity shares as at the end of reporting period.

t) Contingent liabilities and contingent assets

Notes to financial statements for the year ended 31st March 2026

(All amounts are in lacs(₹), unless otherwise specified)

A contingent liability exists when there is a possible but not probable obligation, or a present obligation that may, but probably will not, require an outflow of resources, or a present obligation whose amount cannot be estimated reliably. Contingent liabilities do not warrant provisions, but are disclosed unless the possibility of outflow of resources is remote. Contingent assets are neither recognised nor disclosed in the financial statements. However, contingent assets are assessed continually and if it is virtually certain that an inflow of economic benefits will arise, the asset and related income are recognised in the period in which the change occurs.

For **Arun Varshney & Associates**

Chartered Accountants

Firm's Registration No.:

005560C

Sd/-

Arun Kumar

Partner

Membership No.: 073299

For and on behalf of the Board of Directors of **Pavna Industries Limited**

Sd/-

Asha Jain

Director

DIN: 00035024

Sd/-

Swapnil Jain

Managing Director

DIN: 01542555

Sd/-

Ravindra Jagannathrao

Pise

Chief Executive officer

Sd/-

Kanchan gupta

Company Secretary

Sd/-

Palak Jain

Chief Financial officer

Place: Aligarh

Date: 28/05/2026

Summary of significant accounting policies and other explanatory information for the year ended 31 March 2026
(All amounts are in lacs(₹), unless otherwise specified)

3A Property, plant and equipment

Particulars	Land	Building	Plant and Machinery	Office Equipment	Furniture and fixtures	Computer	Vehicle	Total
Gross block								
Balance as at 31 March 2024	296.50	1,211.70	9,988.78	112.40	167.38	368.97	782.07	12,927.80
Additions	1,051.49	-	919.83	7.99	11.10	15.05	1,093.22	3,098.69
Disposals	-	-	(253.67)	-	-	(1.56)	-	(255.23)
Balance as at 31 March 2025	1,347.99	1,211.70	10,654.94	120.38	178.48	382.46	1,875.30	15,771.25
Additions	1,341.56	163.93	2,468.33	89.05	45.74	127.00	381.00	4,616.61
Disposals	-	-	(380.98)	-	-	(0.08)	-	(381.05)
Balance as at 31 March 2026	2,689.55	1,375.63	12,742.30	209.43	224.22	509.38	2,256.30	20,006.81
Accumulated depreciation								
Balance as at 31 March 2024	-	359.18	4,449.48	57.85	89.31	234.30	386.90	5,577.02
Charge for the year	-	37.43	964.89	9.82	10.51	62.68	182.93	1,268.26
Disposals	-	-	(42.65)	-	-	(0.06)	-	(42.71)
Balance as at 31 March 2025	-	396.61	5,371.72	67.67	99.82	296.92	569.83	6,802.58
Charge for the year	-	38.69	994.32	11.55	12.74	81.97	232.21	1,371.46
Disposals	-	-	-	-	-	-	-	-
Balance as at 31 March 2026	-	435.29	6,366.04	79.22	112.56	378.89	802.04	8,174.04
Net block as at 31 March 2025	1,347.99	815.09	5,283.22	52.71	78.66	85.54	1,305.46	8,968.68
Net block as at 31 March 2026	2,689.55	940.33	6,376.26	130.21	111.66	130.49	1,454.26	11,832.77
Investment Property	1,351.13	741.39	-	-	-	-	-	2,092.52
Capital Work-In-Progress	-	400.49	-	-	-	-	-	400.49

Intangible Asset Under Development			
Particulars	Knowhow	Software	Total
Balance as at 31 March 2024	39.61	-	39.61
Additions	11.70	-	11.70
Disposals	-	-	-
Balance as at 31 March 2025	51.31	-	51.31
Net block as at 31 March 2024			34.61
Net block as at 31 March 2025			43.81
Net block as at 31 March 2026			41.31

Balance as at 31 March 2024	5.00	-	5.00
Charge for the year	2.50	-	2.50
Disposals	-	-	-
Balance as at 31 March 2025	7.50	-	7.50

Summary of significant accounting policies and other explanatory information for the year ended 31 March 2026
(All amounts are in lacs(₹), unless otherwise specified)

3B Leases

(i) Right of Use Assets

Particulars	Buildings	Total
As at 31 March 2024	283.81	283.81
Additions	-	-
Deletions	-	-
As at 31 March 2025	283.81	283.81
Additions	210.04	210.04
Deletions	-	-
As at 31 March 2026	493.85	493.85
Accumulated Depreciation		
As at 31 March 2024	132.15	132.15
Charges during the year	33.77	33.77
Deletions	-	-
As at 31 March 2025	165.92	165.92
Charges during the year	58.27	58.27
Deletions	-	-
As at 31 March 2026	224.19	224.19
Net Carrying Value		
As at 31 March 2025	117.90	117.90
As at 31 March 2026	269.66	269.66

(ii) Lease Liabilities

Particulars	Current	Non Current	Total
As at 31 March 2024	22.35	153.26	175.61
Additions	-	-	-
Accretions of interest	-	15.34	15.34
Payments of lease liabilities	-16.89	-30.02	-46.91
Deletions	-	-	-
Re-classification from non current to current	5.47	-5.57	-0.10
As at 31 March 2025	10.93	133.01	143.94
Additions	-	210.04	210.04
Accretions of interest	-	21.61	21.61
Payments of lease liabilities	5.52	-82.14	-76.62
Deletions	-	-	-
Re-classification from non current to current	5.56	-5.56	-
As at 31 March 2026	22.00	276.96	298.96

Summary of significant accounting policies and other explanatory information for the year ended 31 March 2026
(All amounts are in lacs(₹), unless otherwise specified)

4 Other non current financial assets

Particulars	As at 31 March 2026	As at 31 March 2025
Margin money deposits (including interest accrued) (a)		
Margin money deposits	0.13	0.12
Advance From Supplier	893.64	-
Security deposits	-	-
- Unsecured considered good	2,373.04	1,301.98
Total	3,266.81	1,302.10

(a) Includes Margin Deposit with Government authorities

5 Other non current assets

Particulars	As at 31 March 2026	As at 31 March 2025
Prepaid expense	131.55	205.66
Capital advances-Unsecured, considered good	-	10.00
Total	131.55	215.66

6 Inventories

Particulars	As at 31 March 2026	As at 31 March 2025
(Valued at lower of cost or net realisable value, unless otherwise stated)	-	
Finished Goods	-	-
Goods in Transit	170.05	-
Raw Materials	3,288.05	3,071.35
Work in Progress	7,293.83	6,899.35
Store and Spares	1,421.87	596.32
Trading Material	137.76	880.15
	12,311.55	11,447.17
Impairment provision on Project in progress		
Total	12,311.55	11,447.17

7 Trade Receivable

Particulars	As at 31 March 2026	As at 31 March 2025
Unsecured, considered good	4,472.11	4,326.58
Unsecured, considered doubtful	-	-
Total	4,472.11	4,326.58

Trade receivable aging schedule as at 31 March 2024

Summary of significant accounting policies and other explanatory information for the year ended 31 March 2026
(All amounts are in lacs(₹), unless otherwise specified)

8 Cash and cash equivalents

Particulars	As at 31 March 2026	As at 31 March 2025
Cash on hand	24.05	24.83
Balances with banks	213.18	90.07
Total	237.23	114.90

9 Other	Bank	Balances
Particulars	As at 31 March 2026	As at 31 March 2025
Balance with bank in deposit account having maturity of more than three months but are due for maturity within twelve months from balance sheet date (a)	4.75	5.91
Total	4.75	5.91

(a) Includes Margin Deposit with Government authorities

11 Other Current assets

Particulars	As at 31 March 2026	As at 31 March 2025
Security deposit to others	0.50	0.50
Total	0.50	0.50

12 Income tax assets

Particulars	As at 31 March 2026	As at 31 March 2025
Income Tax paid (net of provision for taxation)	187.60	86.45
Total	187.60	86.45

13 Other current assets

Particulars	As at 31 March 2026	As at 31 March 2025
Prepaid expenses	130.56	322.39
Advances to contractors and material suppliers	-	-
Unsecured, Consider Good	1,279.22	757.35
Unsecured, Considered Doubtful	59.79	52.38
Other advances	7.55	(0.27)
Balances with government authorities	302.36	50.91
	1,790.96	1,198.75
Amount receivable - Others	85.77	10.79
Less : Allowance for Impairment (net)		-
Total	1,876.73	1,209.54

Summary of significant accounting policies and other explanatory information for the year ended 31 March 2026

(All amounts are in lacs(₹), unless otherwise specified)

14 Equity Share capital

Particulars	As at 31 March 2026		As at 31 March 2025	
	Number**	Amount	Number*	Amount
Authorized shares				
Equity shares of ₹ 1 each with voting rights (March 2025 : Equity shares of ₹ 10 each with voting rights)	30,00,00,000	3,000.00	3,00,00,000	3,000.00
Total	30,00,00,000	30,000.00	3,00,00,000	3,000.00

** w.e.f 3rd August 2025 Face value changed from Rs.10 each to Rs.1 each.

Issued, subscribed and fully paid up

"Equity share capital of face value of ₹ 1 each (March 2025 : Equity share capital of face value of ₹ 10 each)"	13,95,30,000	13,953.00	1,39,53,000	1,395.30
Total	13,95,30,000	13,953.00	1,39,53,000	1,395.30

** w.e.f 1st September 2025 Face value changed from Rs.10 each to Rs.1 each due to split of share.

a. Reconciliation of number of equity shares outstanding at the beginning and at the end of the year

Particulars	As at 31 March 2026		As at 31 March 2025	
	Number	Amount	Number	Number
Balance at the beginning of the period	13,95,30,000	1,395.30	1,21,80,800.00	1,218.08
Shares Issued during the period			17,72,200.00	177.22
Bonus Issued during the period				
Balance at the end of the year	13,95,30,000	1,395.30	1,39,53,000	1,395.30

b. Rights, preferences and restrictions attached to equity shares

The Company has only one class of equity shares having a par value of ₹ 1 per share. Each holder of equity shares is entitled to one vote per share. The Company declares and pays dividend in Indian rupees. The dividend proposed by the Board of Directors in any financial year is subject to the approval of the shareholders in the ensuing Annual General Meeting, except interim dividend. In the event of liquidation of the Company, the holders of equity shares will be entitled to receive remaining assets of the Company, after distribution of all preferential amounts. The distribution will be in proportion to the number of equity shares held by the shareholders. The equity shares shall be transferable subject to the provisions contained in the Articles of Association and in the agreements entered/to be entered into with the investors/shareholders from time to time.

Summary of significant accounting policies and other explanatory information for the year ended 31 March 2026

(All amounts are in lacs(₹), unless otherwise specified)

The Shareholders of the Company at their Extra-ordinary General Meeting held on October 23, 2024 passed Special Resolutions for the preferential issue of 23,77,000 Equity shares and 40,00,000 Fully Convertible Warrants ("Warrants") at an issue price of Rs. 505/- per security, for an aggregate amount of up to Rs. 322,03,85,000/-, in accordance with Sections 23, 42, 62(1)(c) and other applicable provisions of the Companies Act, 2013, Chapter V of the SEBI (Issue of Capital and Disclosure Requirements) Regulations, 2018. PIL has allotted 17,72,200 preferential equity shares at Rs.505 per share (including premium of Rs.495 per share) and 24,00,000 warrants at issue price of Rs.505 per warrant aggregating Rs.210.70 crore on 29th January, 2025. Entire proceeds pertaining to preferential equity shares amounting to Rs.89.50 crore and 25% proceeds pertaining to share warrants amounting Rs.30.30 crores aggregating to Rs.119.80 crore have been received. Balance 75% from the warrant holders aggregating to Rs. 90.90 crore to be received in tranches within 18 months in tranches from the date of allotment.

The Company has undergone Sub-division/ Split of equity shares of the Company, such that 1 (One) Equity Share of Face Value Rs. 10/- (Rupees Ten Only) each fully paid up, be Sub-divided / Split into 10 (Ten) Equity Shares having face value of Re. 1/- (Rupee One Only) each fully paid up. Split of Equity Shares was effective from 1st September, 2026

c. Details of shares held by Holding Company and shareholders holding more than 5% shares in the Company**Name of the equity shareholder (Promotor)**

Particulars	As at 31 March 2026		As at 31 March 2025	
	Number	%	Number	%
Smt. Asha Jain	5,82,19,600	41.73%	58,21,960	41.73%
Shri Swapnil Jain	1,35,65,600	9.72%	13,56,560	9.72%
P.J. Wealth Management and Consultant Private Limited	99,70,400	7.15%	997040	7.15%
Total	8,17,55,600	58.59%	81,75,560	58.59%

15 Other Equity

Particulars	As at 31 March 2026	As at 31 March 2025
General Reserve		
Opening balance	1.62	1.62
Money received against Share Warrant	3,030.00	-
Closing balance (A)	3,031.62	1.62
Capital Reserve		
Opening balance	111.30	111.30
Add : Investment in Subsidiary	5.00	
Closing balance (B)	116.30	111.30

Summary of significant accounting policies and other explanatory information for the year ended 31 March 2026
(All amounts are in lacs(₹), unless otherwise specified)

Particulars	As at 31 March 2026	As at 31 March 2025
Securities premium		
Opening balance	10,132.94	1,398.72
Add: Addition during the year	-	8,772.39
Expense on issue of Preferential Shares 1	-	(38.17)
Closing balance (C)	10,132.94	10,132.94
Profit/ (Deficit) in the statement of profit and loss		
Opening balance	5,300.48	4,569.93
Add: Profit / (Loss) for the year	460.97	737.10
Add: Other comprehensive income for the year (net of tax impact)	(8.49)	(6.56)
Closing balance (D)	5,752.96	5,300.48
Total (A+B+C+D)	19,033.82	15,546.34

16 A Non Controlling Interest

Particulars	As at 31 March 2026	As at 31 March 2025
Non Controlling Interest		
Opening Balance	1,231.74	1,168.28
NCI share in current year Profit	81.13	63.46
Closing Balance	1,312.87	1,231.74

17 A Long term borrowing

Particulars	As at 31 March 2026	As at 31 March 2025
Secured		
Indian rupee vehicle loan from Bank	788.26	710.85
Unsecured		
From Corporate entities	101.08	-
Total	889.34	710.85

Summary of significant accounting policies and other explanatory information for the year ended 31 March 2026
(All amounts are in lacs(₹), unless otherwise specified)

17 B Short term Borrowings

Particulars	As at 31 March 2026	As at 31 March 2025
Secured		
Cash credit facilities from Bank / financial institutions - Secured	7,723.69	210.60
Cash credit facilities from financial institutions - Unsecured	2,200.00	2,391.19
Current maturities of long term borrowings - Secured	209.16	190.71
	10,132.85	2,792.49
Total	11,022.19	3,503.34

Long-Term Borrowings : The Companies have availed vehicle loans of Rs. 1297.42 Lakhs from HDFC Bank & ICICI Bank, which are repayable over a period of 8 years in monthly installments commencing from PIL (August 2024 to July 2029) PAEPL (Jan-23 to Mar-26) & PSW(Dec-25 to Nov-32). Vehicle loan amounting to Rs. 42 lakhs of PaepI has been fully repaid during the financial year 2025-26. Term loans amounting to Rs. 2,044.61 lakhs, which were outstanding have been fully repaid by the company during the financial year 2024-2.As on the balance sheet date , total secured borrowings amount to Rs. 8721.11 lakhs

Short -Term Borrowings : Unsecured loans include borrowings from directors, related parties , and other financial institutions,which are repayable on demand or as per agreed terms. The total amount of unsecured loans is Rs. 3559.68 lakhs. In which PaepI has taken loan from Pil for rs. 1258.60 lakhs

18 Trade payables

Particulars	As at 31 March 2026	As at 31 March 2025
Due to micro and small enterprises	464.45	854.90
Due to others (a)	2,483.28	1,223.85
Total	2,947.73	2,078.75

18 A Other Non current financial liabilities

Particulars	As at 31 March 2026	As at 31 March 2025
Security deposit from customer	3.00	3.00
Total	3.00	3.00

Summary of significant accounting policies and other explanatory information for the year ended 31 March 2026
(All amounts are in lacs(₹), unless otherwise specified)

19 Other Financial liabilities

Particulars	As at 31 March 2026	As at 31 March 2025
Payable to employees	336.02	317.53
Total	336.02	317.53

19 A Provisions

Particulars	As at 31 March 2026	As at 31 March 2025
Provision for employee benefits (a)		
Gratuity	303.12	308.05
Total	303.12	308.05

(a) Refer Note 36

20 Deferred tax liabilities (net)

Particulars	As at 31 March 2026	As at 31 March 2025
Deferred tax assets/liabilities on account of :-		
Property, plant and equipment	126.95	122.38
Origination and reversal of temporary difference due to employee expenses	(82.82)	(78.35)
Others	(12.52)	(6.95)
Total	31.61	37.08

Deferred tax Assets (net)

Particulars	As at 31 March 2026	As at 31 March 2025
Deferred tax assets/liabilities on account of :-	-	-
Property, plant and equipment	(7.94)	(8.74)
Unused business losses	-	(3.88)
Origination and reversal of temporary difference	48.74	46.95
Effect of adoption of Ind AS	2.30	2.33
Others	4.20	4.27
Total	47.31	40.93

20 Other current liabilities

Particulars	As at 31 March 2026	As at 31 March 2025
Advance received from customers	16.95	59.32
Statutory dues payable	168.99	24.91
Total	185.93	84.23

Summary of significant accounting policies and other explanatory information for the year ended 31 March 2026
(All amounts are in lacs(₹), unless otherwise specified)

21 Income tax liabilities

Particulars	As at 31 March 2026	As at 31 March 2025
Income Tax Payable (Net of advance tax)	53.30	(2.88)
Total	53.30	(2.88)

22 Short term provisions

Particulars	As at 31 March 2026	As at 31 March 2025
Provision for employee benefits		
Gratuity	249.05	200.61
Total	249.05	200.61

23 Revenue from operations

Particulars	For the year ended 31 March 2026	For the year ended 31 March 2025
Sale of products	29,704.34	30,823.69
Total	29,704.34	30,823.69

24 Other income

Particulars	For the year ended 31 March 2026	For the year ended 31 March 2025
Interest income on:		
Bank deposits	0.34	40.33
Security deposits measured at amortised cost	36.69	35.06
Profit on sale of Property, Plant and Equipment	131.00	73.06
Income from export incentive	20.89	13.87
Rent received	34.77	0.60
Foreign Exchange fluctuation gain (Net)	27.04	(0.68)
Gain on investments carried at fair value through profit or loss	-	-
Excess liability/provision written back	-	-
Miscellaneous income	0.70	16.12
Total	251.44	178.37

Summary of significant accounting policies and other explanatory information for the year ended 31 March 2026
(All amounts are in lacs(₹), unless otherwise specified)

25 Cost of raw material & components consumed

Particulars	For the year ended 31 March 2026	For the year ended 31 March 2025
Inventory at the beginning of the year	3,071.35	2,660.70
Add: Purchase during the year	16,233.11	18,415.52
	19,304.46	21,076.22
Less: Inventory at the end of the year	3,288.05	3,071.35
Total	16,016.41	18,004.87

26 Purchase of Stock-in-Trade

Particulars	For the year ended 31 March 2026	For the year ended 31 March 2025
Purchases of material	3,678.84	3,157.07
Packing expense	82.30	37.81
Freight & Cartage Inward	0.21	0.31
Total	3,761.35	3,195.19

27 Changes in inventories of finished goods and work-in-progress

Particulars	For the year ended 31 March 2026	For the year ended 31 March 2025
Closing Inventories		
Trading Material	1,375.50	1,311.65
Work in Progress	7,165.26	6,611.43
	-	-
Opening Inventories		
Trading Material	1,023.73	980.25
Work in Progress	6,899.35	5,833.73
	-	-
Total	(617.68)	(1,109.10)

28 Employee benefits expense

Particulars	For the year ended 31 March 2026	For the year ended 31 March 2025
Salaries, wages and bonus	2,542.20	2,610.99
Contribution to provident and other funds	193.17	223.36
Gratuity expense	69.64	78.71

Summary of significant accounting policies and other explanatory information for the year ended 31 March 2026
(All amounts are in lacs(₹), unless otherwise specified)

Particulars	For the year ended 31 March 2026	For the year ended 31 March 2025
Staff welfare expenses	410.89	439.68
	3,215.90	3,352.73
Less : Personnel Cost capitlized during the year #	(508.99)	(118.14)
Net Employee benefits expense	2,706.92	3,234.59

Being portion of Employee Cost of Research & Development division engaged in dies and tools development.

29 Finance costs

Particulars	For the year ended 31 March 2026	For the year ended 31 March 2025
Interest expense	50.86	75.36
Interest expense on Term loan	-	-
Interest expense on Security deposit	557.03	931.62
Other borrowing costs	10.16	41.18
Interest on lease obligation	21.62	15.34
Total	639.68	1,063.50

30 Depreciation and Amortisation

Particulars	For the year ended 31 March 2026	For the year ended 31 March 2025
Depreciation and amortization expense	1,373.96	1,270.77
Depreciation on right of use assets	58.27	33.77
Total	1,432.23	1,304.54

31 Other expenses

Particulars	For the year ended 31 March 2026	For the year ended 31 March 2025
Factory expenses	-	-
Consumption of stores and spares#	790.66	784.90
Diecasting/ Job work charges	820.72	894.17
Material Testing Exp	-	-
Packing material	-	-
Gas Expenses	-	-
Power & Fuel	454.44	556.53

Summary of significant accounting policies and other explanatory information for the year ended 31 March 2026

(All amounts are in lacs(₹), unless otherwise specified)

Particulars	For the year ended 31 March 2026	For the year ended 31 March 2025
Advertisement and publicity	16.52	13.71
Bank charges	41.57	32.69
Communication & Postage Expense	26.11	27.87
Donation	32.37	19.46
Electricity expenses	19.82	36.13
House keeping expenses	32.24	31.31
Insurance Expenses	96.84	64.60
Legal and professional fees	256.29	158.06
Loss on sale of Property, Plant and equipment	-	-
Non competitive fees	-	-
Payments to auditors# #	3.23	3.44
Printing and stationery	13.17	11.87
Rates and taxes	28.80	7.32
Rent	223.13	104.32
Building Rent	3.60	5.76
Machine Rent	-	-
Repair and maintenance - Machinery	66.19	37.77
Repair and maintenance - office	62.85	55.48
Repair and maintenance - Computer	-	-
Vehicle running and maintainance expense	146.08	148.64
Research and development expense# # #	2.53	0.97
Sales promotion expenses	91.08	91.82
Security charges	6.56	6.01
Software expenses	118.82	17.55
Trade mark royalty	432.02	78.86
Travelling and conveyance-Foreign	31.68	-
Travelling and conveyance-Local	129.80	145.93
Provision for impairment on advances/ balance written off	-	-
Bad debts	2.88	-
ISO TS certification expense	0.33	0.33
Export Expenses	0.66	-
Warranty claim/ Line rejection expense	92.64	72.24
Office expense	37.11	23.13
Rebate & Discount	223.66	194.96
Prior Period expense	-	3.63
QIP Expense	21.82	-

Summary of significant accounting policies and other explanatory information for the year ended 31 March 2026
(All amounts are in lacs(₹), unless otherwise specified)

Particulars	For the year ended 31 March 2026	For the year ended 31 March 2025
Pollution Control Expenses	-	-
Foreign Currency Fluctuation	-	-
Freight & forwarding expense	623.05	550.96
Miscellaneous expenses	17.73	12.49
Total	4,967.00	4,192.90

Consumption of Stores, spares, packing and tools

Particulars	For the year ended 31 March 2026	For the year ended 31 March 2025
Opening stock	452.74	279.56
Add:	-	-
Consumption of stores, tools and spares parts	487.83	571.23
Consumption of Packing materials	332.82	386.85
Consumption of polishing and plating material	-	-
Less: Closing stock	482.74	452.74
Net Consumption of stores ,spares, Packing & tools	790.66	784.90

Payment to auditors

Particulars	For the year ended 31 March 2026	For the year ended 31 March 2025
As auditors		
-Audit fees	3.23	3.34
Total	3.23	3.34

32 Income tax

Particulars	For the year ended 31 March 2026	For the year ended 31 March 2025
Tax expense comprises of:		
Current tax	265.55	319.37
Deferred tax credit	(11.85)	(8.09)
Earlier years tax adjustments (net)	-	-
Minimum Alternative Tax	-	-
Income tax expense reported in the statement of profit and loss	253.70	311.29
Deferred tax credit	11.28	5.13
Income tax expense reported in the statement of Other comprehensive income	11.28	5.13

Summary of significant accounting policies and other explanatory information for the year ended 31 March 2026

(All amounts are in lacs(₹), unless otherwise specified)

The major components of income tax expense and the reconciliation of expected tax expense based on the domestic effective tax rate of the Company and the reported tax expense in profit or loss are as follows:

Particulars	For the year ended 31 March 2026	For the year ended 31 March 2025
Effective Income Tax Rate	25.168%	25.168%
Accounting profit before income tax	782.91	1,115.57
At India's statutory income tax rate	197.04	280.77

Tax effect of amounts which are not deductible (taxable) in calculating taxable income:

Particulars	For the year ended 31 March 2026	For the year ended 31 March 2025
Impact of change in tax rate	(11.85)	(8.09)
Others	68.50	38.61
Income tax expense	253.70	311.29

33 Earnings per share

Particulars	For the year ended 31 March 2026	For the year ended 31 March 2025
Net Profit/(loss) attributable to equity shareholders	460.97	737.10
Nominal value of equity share in ₹	-	-
Total number of equity shares outstanding at the beginning of the year*	1,39,53,000	1,21,80,800
Total number of equity shares outstanding at the end of the year*	13,95,30,000	1,39,53,000
Weighted average number of equity shares*	13,95,30,000	1,24,81,831
Basic Earning per Share on actual outstanding at year end	0.33	5.91
Basic Earning per Share on Weighted Average Nos of Shares	0.33	5.91

Diluted Earnings per Share

* These are in absolute numbers

Summary of significant accounting policies and other explanatory information for the year ended 31 March 2026
(All amounts are in lacs(₹), unless otherwise specified)

34 Financial instruments

i) Financial assets and liabilities

The carrying amounts of financial instruments by category are as follows:

Particulars	As at 31 March 2026			As at 31 March 2025		
	Amortised cost	FVTPL	FVTOCI	Amortised cost	FVTPL	FVTOCI
Financial assets*						
Investments	-			-	-	-
Trade Receivables	4,472.11			4,326.58	-	-
Loans	-			-	-	-
Cash and cash equivalents	237.23			114.90	-	-
Other Bank Balances	4.75			5.91	-	-
Other financial assets	3,267.31			1,302.60	-	-
Total financial assets	7,981.39	-	-	5,749.99	-	-
Financial liabilities*						
Borrowings	10,132.85			2,792.49	-	-
Lease liabilities	298.96			143.94	-	-
Trade payables	2,947.73			2,078.75	-	-
Other financial liabilities	339.02			320.53	-	-
Total financial liabilities	13,718.55	-	-	5,335.70	-	-

Fair Value Hierarchy

Financial assets and financial liabilities are measured at fair value in the financial statements and are grouped into three levels of a fair value hierarchy. The three levels are defined based on the observability of significant inputs to the measurement, as follows:

Level 1: Quoted prices (unadjusted) in active markets for financial instruments.

Level 2: Directly (i.e. as prices) or indirectly (i.e. derived from prices) observable market inputs, other than Level 1 inputs; and

Level 3: Inputs which are not based on observable market data (unobservable inputs). The input factors considered are Estimated cash flows and other assumptions.

Fair value of instruments measured at amortised cost

Fair value of instruments measured at amortised cost for which fair value is disclosed is as follows, these fair values are calculated using Level 3 inputs:

Summary of significant accounting policies and other explanatory information for the year ended 31 March 2026

(All amounts are in lacs(₹), unless otherwise specified)

34 Financial instruments

Particulars	As at 31 March 2026		As at 31 March 2025	
	Carrying value	Fair value*	Carrying value	Fair value*
Financial assets				
Investments	-	-	-	-
Trade Receivables	4,472.11	4,472.11	4,326.58	4,326.58
Loans	-	-	-	-
Cash and cash equivalents	237.23	237.23	114.90	114.90
Other Bank Balances	4.75	4.75	5.91	5.91
Other financial assets	3,267.31	3,267.31	1,302.60	1,302.60
Total financial assets	7,981.39	7,981.39	5,749.99	5,749.99
Financial liabilities				
Borrowings	10,132.85	10,132.85	2,792.49	2,792.49
Lease liabilities	298.96	298.96	143.94	143.94
Trade payables	2,947.73	2,947.73	2,078.75	2,078.75
Other financial liabilities	339.02	339.02	320.53	320.53
Total financial liabilities	13,718.55	13,718.55	5,335.70	5,335.70

*Carrying value of these financial assets and financial liabilities represents the best estimated values.

Financial risk management

The Company's activities expose it to credit risk, liquidity risk and market risk. The Company's board of directors has overall responsibility for the establishment and oversight of the Company's risk management framework. This note explains the sources of risk which the entity is exposed to and how the entity manages the risk and the related impact in the financial statements.

Risk Management Framework

The Company's activities make it susceptible to various risks. The company has taken adequate measures to address such concerns by developing adequate systems and practices. The Company's overall risk management program focuses on the unpredictability of markets and seeks to manage the impact of these risks on the Company's financial performance. The Company's senior management oversee the management of these risks and advise on financial risks and the appropriate financial risk governance framework for the Company. The board provides assurance to the shareholders that the Company's financial risk activities are governed by appropriate policies and procedures and that financial risks are identified, measured and managed in accordance with the Company's policies and risk objectives. The Company's risk management policies are established to identify and analyse the risks faced by the company, to set appropriate risk limits and controls and to monitor risks and adherence to limits. Risk management policies are reviewed regularly to reflect changes in market conditions and company's activities. The Company's audit committee oversees how management monitors compliance with the company's risk management policies and procedures, and reviews the adequacy of the risk management framework in relation to the risks

Summary of significant accounting policies and other explanatory information for the year ended 31 March 2026

(All amounts are in lacs(₹), unless otherwise specified)

faced by the company. The audit committee is assisted in its oversight role by internal audit. Internal audit undertakes both regular and ad hoc reviews of risk management controls and procedures, the results of which are reported to the audit committee.

Risk	Exposure arising from	Measurement	Management
Credit risk	Cash and cash equivalents, loans and other financial assets measured at amortised cost	Ageing analysis	Diversification of bank deposits and regular monitoring
Liquidity risk	Borrowings, lease liabilities and other financial liabilities	Cash flow forecasts	Availability of funds and credit facilities.
Market risk - interest rate	Variable rates borrowings	Sensitivity analysis	Negotiation of terms that reflect the market factors

A) Credit risk

Credit risk is the risk of financial loss to the Company if a customer or counterparty to a financial asset fails to meet its contractual obligations. The Company's exposure to credit risk is influenced mainly by the individual characteristics of each financial asset. The carrying amounts of financial assets represent the maximum credit risk exposure. The Company monitors its exposure to credit risk on an ongoing basis.

a) Credit risk management

- i) Credit risk rating
- A: Low credit risk
- B: Moderate credit risk
- C: High credit risk

The Company provides for expected credit loss based on the following:

Asset groups	Basis of categorisation	Provision for expected credit loss
Low credit risk	Cash and cash equivalents, loans, and other financial assets	12 months expected credit loss

Assets are written off when there is no reasonable expectation of recovery, such as a debtor declaring bankruptcy or a litigation decided against the Company. The Company continues to engage with parties whose balances are written off and attempts to enforce repayment. Recoveries made are recognised in statement of profit and loss.

Credit rating	Particulars	As at 31 March 2026	As at 31 March 2025
Low credit risk	Cash and cash equivalents, loans and other financial assets	7,981.39	5,749.99

Summary of significant accounting policies and other explanatory information for the year ended 31 March 2026

(All amounts are in lacs(₹), unless otherwise specified)

Cash and cash equivalents and other bank balances

Credit risk from balances with banks and financial institutions is managed by the Corporate finance department in accordance with the Company's policy. Investments of surplus funds are made only in schemes of alternate investment fund/or other appropriate avenues including term and recurring deposits with approved counterparties and within credit limits assigned to each counterparty. Counterparty credit limits are reviewed by the Company's Board of Directors on an annual basis. The limits are set to minimise the concentration of risks and therefore mitigate financial loss through counterparty's potential failure to make payments.

The Company places its cash and cash equivalents and term deposits with banks with high investment grade ratings, limits the amount of credit exposure with any one bank and conducts ongoing evaluation of the credit worthiness of the banks with which it does business. Given the high credit ratings of these banks, the Company does not expect these banks to fail in meeting their obligations.

Trade Receivables

Ind AS requires expected credit losses to be measured through a loss allowance. The Company assesses at each date of statements of financial position whether a financial asset or a company of financial assets is impaired. The Company recognises lifetime expected losses for all contract assets and / or all trade receivables that do not constitute a financing transaction. For all other financial assets, expected credit losses are measured at an amount equal to the 12 months expected credit losses or at an amount equal to the life time expected credit losses if the credit risk on the financial asset has increased significantly since initial recognition

b) Credit risk exposure
i) Provision for expected credit losses

The Company provides for 12 month expected credit losses for following financial assets:

As at 31 March 2026

Particulars	Estimated gross carrying amount at default	Expected credit losses	Carrying amount net of impairment provision
Cash and cash equivalents	237.23	-	237.23
Other bank balances	4.75	-	4.75
Trade receivables	4,472.11	-	4,472.11
Loans	-	-	-
Other financial assets	3,267.31	-	3,267.31

Summary of significant accounting policies and other explanatory information for the year ended 31 March 2026

(All amounts are in lacs(₹), unless otherwise specified)

As at 31 March 2025			
Particulars	Estimated gross carrying amount at default	Expected credit losses	Carrying amount net of impairment provision
Cash and cash equivalents	114.90	-	114.90
Other bank balances	5.91	-	5.91
Trade receivables	4,326.58	-	4,326.58
Loans	-	-	-
Other financial assets	1,302.60	-	1,302.60

There are certain charges open at MCA portal. These charges are created against the loan availed and which has been fully repaid. We have got no dues certificate from respective institution and charge satisfaction form filing with MCA is under process.

B) Liquidity risk

Liquidity risk is the risk that the Company will encounter difficulty in meeting the obligations associated with its financial liabilities that are settled by delivering cash or another financial asset. The Company's approach to managing liquidity is to ensure as far as possible, that it will have sufficient liquidity to meet its liabilities when they are due.

Maturities of financial liabilities

The tables below analyse the Company's financial liabilities into relevant maturity groupings based on their contractual maturities.

As at 31 March 2026	Less than 1 year	1 - 2 years	2 - 3 years	More than 3 years	Total
Non-derivatives					
Borrowings	10,520.50	501.69			11,022
Trade payable	2,947.73	-	-	-	2,948
Lease liabilities	137.08	71.87	65.70	24.31	299
Other financial liabilities	336.02	-	-	-	336
Total	13,941.33	573.56	65.70	24.31	14,605

As at 31 March 2025	Less than 1 year	1 - 2 years	2 - 3 years	More than 3 years	Total
Non-derivatives					
Borrowings	1,560.48	1,066.92	851.16	24.78	3,503.34
Trade payable	2,078.75	-	-	-	2,078.75
Lease liabilities	10.93	8.52	8.52	15.53	43.50
Other financial liabilities	317.53	-	-	-	317.53
Total	3,967.68	1,075.44	859.68	40.31	5,943.11

Summary of significant accounting policies and other explanatory information for the year ended 31 March 2026

(All amounts are in lacs(₹), unless otherwise specified)

C) Market risk
Interest rate risk
i) Liabilities

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Company's exposure to the risk of changes in market interest rates relates primarily to the Company's debt obligations with floating interest rates. The Company manages its interest rates by selection appropriate type of borrowings and by negotiation with the bankers.

Interest rate risk exposure

Particulars	As at 31 March 2026	As at 31 March 2025
Secured Variable rate borrowings	8,721.10	1,112.15
UnSecured Variable rate borrowings	2,200.00	2,391.19
Total borrowings	10,921.10	3,503.34

Sensitivity

Profit or loss and equity is not sensitive to higher/ lower interest expense from borrowings as a result of changes in interest rates on year to year basis:

Particulars	As at 31 March 2026	As at 31 March 2025
Increase in borrowing rate by 1%	109.21	35.03
Decrease in borrowing rate by 1%	(109.21)	(35.03)

ii) Assets

The Company's fixed deposits are carried at amortised cost and are fixed rate deposits. They are therefore not subject to interest rate risk as defined in Ind AS 107, since neither the carrying amount nor the future cash flows will fluctuate because of a change in market interest rates.

Currency Risk

The Company has international transactions and is exposed to foreign exchange risk arising from foreign currency transactions. Foreign exchange risk arises from future commercial transactions and recognized assets and liabilities denominated in a currency that is not the Company's functional currency

Earnings in Foreign currency

Description of Transactions	As at 31 March 2026	As at 31 March 2025
Export of Material and services	1,310.02	835.28

Expenditure in Foreign currency

Description of Transactions	As at 31 March 2026	As at 31 March 2025
Import of Material and services	200.91	25.95

Summary of significant accounting policies and other explanatory information for the year ended 31 March 2026
(All amounts are in lacs(₹), unless otherwise specified)

C) Market risk

Foreign Currency risk Exposures

Financial Assets		As at 31 March 2026		As at 31 March 2025	
		USD \$	EUR	USD \$	EUR
Trade Receivables	In Foreign currency	3,528.00	1,31,391.00	16,228.80	1,34,955.15
Trade Receivables	In INR	3,32,832.00	1,41,96,798.00	13,86,912.81	1,24,72,689.92

Sensitivity Analysis of 5% change in exchange rate at the end of reporting period

Financial Assets	As at 31 March 2026		As at 31 March 2025	
	USD \$	EUR	USD \$	EUR
1% Depreciation in INR				
Impact on Profit and Loss Account - Income/ (Expense)	(3,328)	(1,41,968)	(13,869)	(1,24,727)
1% Appreciation in INR				
Impact on Profit and Loss Account - Income/ (Expense)	(3,328)	(1,41,968)	(13,869)	(1,24,727)

35 Related party transactions

A. Name of the Related Parties and description of relationship is as follows:

a) Subsidiary Company	Swapnil Switches Pvt. Ltd.
	Pavna Auto Engineering Pvt. Ltd.
	Pavna Sun World Autotech Pvt Ltd
	Pavna Marketing Pvt Ltd
	Pavna SMC Private Limited
b) Associate Company	Pavna Foundation
c) Entity having substantial interest in the Company	PJ Wealth Management & Consultants P. Ltd.
d) Key Managerial Personnel (KMP)	
Managing Director	Shri Swapnil Jain
Director	Smt. Asha Jain
Director	Smt. Priya Jain

Summary of significant accounting policies and other explanatory information for the year ended 31 March 2026

(All amounts are in lacs(₹), unless otherwise specified)

Non-Executive Non-Independent Director	Shri Sanjay Kumar Jain
CEO	Shri. Ravindra J Pise
CFO	Shri Makarand Haribhau Mahajan
CFO	Shri. Ravindra Madan Mohan Agrawal
KMP	Mr. Rachakonda Murthy
Independent Director	Shri Naozer Firoze Aibara
Independent Director	Ms.Himani Bhootra
Independent Director	Shri. Paras Shrikant Parekh
Independent Director	Shri Dhruv Jain
Independent Director	Shri Achyutanand Ramchandra Mishra

e) Relatives of Key Managerial Personnel (KMP)

Where transactions have taken place during the year or previous year or balances are outstanding

f) Enterprise over which KMP exercise control or significant influence

	Pavna Sports and Entertainment Private Limited formerly know as Pavna Sports Venture Private Limited
	PJ Wealth Management & Consultants P. Ltd.
	Ascus Cricket Private Limited
	Pavna Electric Systems Private Limited
	Pavna International Schools Private Limited
	Pavna Handball League Private Limited formerly known as Pavna Cricket League Management Private Limited
	Aarjav Smart Solutions Private Limited
	Aarnav Smart Solutions Private Limited
	Pavna Aviation Private Limited
	Pavna Foundation
	Spaero Technocrafts LLP
	Golden Eagles Sports LLP
	Pavna School LLP
	Pavna SMC Private Limited
	Staero Engineering Private Limited

Summary of significant accounting policies and other explanatory information for the year ended 31 March 2026

(All amounts are in lacs(₹), unless otherwise specified)

B. The following table provides the total amount of transactions that have been entered into with related parties for the relevant financial year:

Nature of Transactions	Name of Related Party	Relationship	For the year ended 31 March 2026	For the year ended 31 March 2025
Loan taken during the year				
Loan taken	Smt. Asha Jain	KMP	-	150.00
Loan taken	Shri Swapnil Jain	KMP	-	300.00
Loan taken	PJ Wealth Management & Consultants P. Ltd.	Entity having substantial interest in the Company	100.00	250.00
Loan Repaid during the year				
Repayment of Loan taken	Smt. Asha Jain	KMP	-	150.00
Repayment of Loan taken	Shri Swapnil Jain	KMP	-	300.00
Repayment of Loan taken	PJ Wealth Management & Consultants P. Ltd.	Entity having substantial interest in the Company	-	250.00
Interest(Net)	Smt. Asha Jain	KMP	-	9.56
Interest(Net)	Shri Swapnil Jain	KMP	-	10.18
Interest(Net)	PJ Wealth Management & Consultants P. Ltd.	Entity having substantial interest in the Company	1.08	11.39
Remuneration, Salary & Other Expense				
Remuneration	Smt. Asha Jain	KMP	40.00	100.00
Remuneration	Shri Swapnil Jain	KMP	267.00	350.00
Remuneration	Smt. Priya Jain	KMP	169.50	210.00
Remuneration	Shri. Ravindra J Pise	CEO	48.00	48.00
Remuneration	Ms. Palak Jain	CFO	12.97	12.97
Remuneration	Ms. Charu Singh	CS	-	3.68
Remuneration	Kanchan Gupta	CS	10.72	9.26
Remuneration	Vijay Sharma	KMP	-	22.40
Remuneration	Ram Karan Malik	KMP	-	12.89
Remuneration	Arun Khanna	KMP	22.54	22.54
Remuneration	Pankaj Agarwal	KMP	-	8.18
Remuneration	Alok Sharma	KMP	18.60	18.60
Building Rent	Smt. Asha Jain	KMP	68.64	17.04
Building Rent	SSPL & PIL	Fellow Subsidiary	21.71	19.44
Building Rent	PSAPL & PIL	Fellow Subsidiary	7.97	

Summary of significant accounting policies and other explanatory information for the year ended 31 March 2026

(All amounts are in lacs(₹), unless otherwise specified)

Nature of Transactions	Name of Related Party	Relationship	For the year ended 31 March 2026	For the year ended 31 March 2025
Lease Rent	Smt. Asha Jain	KMP	13.80	12.00
Rent	Pavna Sun World Autotech Pvt Ltd	Fellow Subsidiary	7.97	-
Trade Mark Royalty	Smt. Asha Jain	KMP	179.47	78.86
Trade Mark Royalty	PJ Wealth Management & Consultants P. Ltd.	Entity having substantial interest in the Company	252.55	
	Purchase & Sales			
	SSPL & PIL		232.24	146.76
	PAEPL & PIL		930.66	1,253.18
	PIL & SSPL		0.66	0.43
	PIL & PAEPL		0.32	45.04
	PIL & PSAPL		777.17	116.73
	PSAPL & PIL		121.07	10.26
	PIL & PMPL		584.64	338.23
	PMPL & PIL		3,510.06	3,033.40
	SSPL & PMPL			36.95
	PMPL & SSPL		0.10	-
	PMPL VS PSPL		11.50	13.98
Sale / Purchase of Fixed Asset	PSPL & PIL		11.16	

C. Details of related party balances as at year end:

Nature of Transactions	Name of Related Party	Relationship	As at 31 March 2026	As at 31 March 2025
Loan Taken	Smt. Asha Jain	Director		
Loan Taken	Shri Swapnil Jain	Managing Director		
Loan Taken	PJ Wealth Management & Consultants P. Ltd.	Entity having substantial interest in the Company		
	Debtors & Creditors			
	PIL & SSPL		360.64	235.82
	PIL & PMPL		354.07	732.88
	PIL & PSAPL		341.30	298.95
	PIL & PAEPL		833.63	628.25

Summary of significant accounting policies and other explanatory information for the year ended 31 March 2026

(All amounts are in lacs(₹), unless otherwise specified)

Nature of Transactions	Name of Related Party	Relationship	As at 31 March 2026	As at 31 March 2025
	SSPL & PMPL			33.20
	PSAPL & PMPL		1.88	
	Swapnil Switches Pvt. Ltd.	Subsidiary company		
	Smt. Asha Jain	Whole time director		
Investments	Swapnil Switches Pvt. Ltd.	Subsidiary company	197.76	197.76
Investments	Pavna Auto Engineering Pvt. Ltd.	Subsidiary company	10.00	10.00
Investments	Pavna Sun World Autotech Pvt Ltd	Subsidiary company	71.50	71.50
Investments	Pavna Marketing Pvt Ltd	Subsidiary company	684.77	684.77
Investments	Pavna SMC Private Limited	Subsidiary company	0.80	
Investments	Pavna Foundation	Subsidiary company	4.00	

For **Arun Varshney & Associates**

Chartered Accountants

Firm's Registration No.:

005560C

Sd/-

Arun Kumar

Partner

Membership No.: 073299

For and on behalf of the Board of Directors of
Pavna Industries Limited

Sd/-

Asha Jain

Director

DIN: 00035024

Sd/-

Swapnil Jain

Managing Director

DIN: 01542555

Sd/-

Ravindra Jagannathrao**Pise**

Chief Executive officer

Sd/-

Kanchan gupta

Company Secretary

Sd/-

Palak Jain

Chief Financial officer

Place: Aligarh

Date: 28/05/2026

NOTICE OF 32ND ANNUAL GENERAL MEETING

NOTICE

(PURSUANT TO SECTION 101 OF THE COMPANIES ACT, 2013)

NOTICE IS HEREBY GIVEN THAT THE 32ND ANNUAL GENERAL MEETING OF THE MEMBERS OF PAVNA INDUSTRIES LIMITED TO BE HELD AT PAVNA INTERNATIONAL SCHOOL, ALIGARH—AGRA HIGHWAY, NEAR MANGALAYATAN, MANDIR, SASNI, HATHRAS, ALIGARH, UTTAR PRADESH, 204216, INDIA ON MONDAY, SEPTEMBER 21, 2026 AT 09:00 A.M TO TRANSACT THE FOLLOWING BUSINESS:

ORDINARY BUSINESS:

1. **To receive, consider and adopt the Audited Standalone and Consolidated Financial Statements of the Company for the financial year ended on March 31, 2026 together with the Schedules thereon, along with the Reports of the Directors and Auditors thereon.**

To consider and if thought fit, to pass, the following resolution as an Ordinary Resolution:

“RESOLVED THAT the Audited Standalone and Consolidated Financial Statements of the Company comprising of the balance sheet as at March 31, 2026, the statement of profit and loss, cash flow statement and statement of equity, for the financial year ended on March 31, 2026, together with the notes thereto, report of the Board of Directors and Auditors thereon, as circulated to the Members, be and are hereby considered and adopted.”

2. **To Approve Re-appointment of Mrs. Asha Jain (DIN: 00035024), who retires by rotation as a Director at this Annual General Meeting and being eligible, offers herself for re-appointment.**

To consider and if thought fit, to pass, the following resolution as an Ordinary Resolution:

“RESOLVED THAT pursuant to the provisions of section 152 of the Companies Act, 2013, Mrs. Asha Jain (DIN: 00035024) who retires by rotation and being eligible offers herself for re-appointment, be and is hereby re-appointed as a director of the company.”

SPECIAL BUSINESS:

3. **To Approve Disinvestment of 100% Investment Held in Swapnil Switches Private Limited (SSPL), a subsidiary of the Company.**

To consider and if thought fit, to pass, the following resolution as Special Resolution:

“RESOLVED THAT pursuant to the provisions of Sections 179, 180(1)(a), 188 and other applicable provisions, if any, of the Companies Act, 2013 read with the rules made thereunder, the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 (“SEBI LODR Regulations”), the Memorandum and Articles of Association of the Company and subject to such approvals, permissions, sanctions and consents as may be necessary, consent of the members of the Company be and is hereby accorded to the Board of Directors for sale, transfer, disposal and/or disinvestment of 3,00,901 (Three Lakhs Nine-Hundred One) fully paid-up equity shares of INR 10 (Indian Rupees Ten only) constituting 50.74% of the Company’s equity stake held in **Swapnil Switches Private Limited (SSPL)** (“Subsidiary”), together with all rights attached thereto, to the purchased and at the consideration not less than the amount as mentioned below and on such terms and conditions as may be determined by the Board of Directors:

S. No.	Name of the Purchaser	Number of Shares purchased	Fair Value of Share (INR)	Consideration payable (INR)
1	Mrs. Asha Jain	1,03,001	81.81	84,26,511.81
2	Mrs. Priya Jain	1,03,000	81.81	84,26,430.00
3	PJ Wealth Management and Consultant Private Ltd.	1,03,000	81.81	84,26,430.00
	Total	3,09,001		2,52,79,371.81

RESOLVED FURTHER THAT upon completion of the proposed transaction, **Swapnil Switches Private Limited (SSPL)** cease to be a subsidiary of the Company, as applicable.

RESOLVED FURTHER THAT the Board of Directors of the Company (including any committee thereof) be and is hereby authorized to negotiate, finalize, execute and deliver definitive agreements, deeds, disclosures, certificates and such other documents as may be necessary; to determine the final consideration, timing, manner and other terms of the transaction; and to do all such acts, deeds, matters and things as may be necessary, expedient or desirable for giving effect to this resolution.

RESOLVED FURTHER THAT all the Directors (excluding Independent Directors) & Company Secretary of the Company, be and are hereby jointly and/or severally authorized to make requisite disclosures and filings with the stock exchanges, Registrar of Companies and any other regulatory authority and to settle any questions, difficulties or doubts that may arise in connection with the implementation of this resolution."

4. To Approve Disinvestment of 100% Investment Held in Pavna Auto Engineering Private Limited (PAEPL), a subsidiary of the Company.

To consider and if thought fit, to pass, the following resolution as Special Resolution:

"RESOLVED THAT pursuant to the provisions of Sections 179, 180(1)(a), 188 and other applicable provisions, if any, of the Companies Act, 2013 read with the rules made thereunder, the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("SEBI LODR Regulations"), the Memorandum and Articles of Association of the Company and subject to such approvals, permissions, sanctions and consents as may be necessary, consent of the members of the Company be and is hereby accorded to the Board of Directors for sale, transfer, disposal and/or disinvestment of 30,901 (Thirty Thousand Nine-Hundred One) fully paid-up equity shares of INR 100 (Indian Rupees Hundred only) constituting 50.74% of the Company's equity stake held in **Pavna Auto Engineering Private Limited (PAEPL)** ("Subsidiary"), together with all rights attached thereto, to **Mrs. Priya Jain** as identified by the Board, for an aggregate consideration of upto INR 8.80 crores and on such terms and conditions as may be determined by the Board of Directors.

RESOLVED FURTHER THAT upon completion of the proposed transaction, **Pavna Auto Engineering Private Limited (PAEPL)** cease to be a subsidiary of the Company, as applicable.

RESOLVED FURTHER THAT the Board of Directors of the Company (including any committee thereof) be and is hereby authorized to negotiate, finalize, execute and deliver definitive agreements, deeds, disclosures, certificates and such other documents as may be necessary; to determine the final consideration, timing, manner and other terms of the transaction; and to do all such acts, deeds, matters and things as may be necessary, expedient or desirable for giving effect to this resolution.

RESOLVED FURTHER THAT all the Directors (excluding Independent Directors) & Company Secretary of the Company, be and are hereby jointly and/or severally authorized to make requisite disclosures and filings with the stock exchanges, Registrar of Companies and any other regulatory authority and

to settle any questions, difficulties or doubts that may arise in connection with the implementation of this resolution.”

5. To Approve the Related Party Transactions of the Company.

To consider and if thought fit, to pass, the following resolution as Special Resolution:

“RESOLVED THAT pursuant to the provisions of Section 188 of the Companies Act, 2013 (“Act”) and other applicable provisions, if any, read with Rule 15 of the Companies (Meetings of Board and its Powers) Rules, 2014 and in terms of applicable provisions of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended till date, and pursuant to the consent of the Audit Committee and Board vide resolutions passed in their respective meetings,, approval of Shareholders be and is hereby accorded to the Board of Directors of the Company to enter into contract(s)/ arrangement(s)/ transaction(s) as entered by the company with the related parties within the meaning of Section 2(76) of the Act and Regulation 2(1)(zb) of the Listing Regulations during Financial Year 2026-27 as per details set out under item no. 5 of the Explanatory Statement annexed to this Notice provided that the said contract(s)/ arrangement(s)/ transaction(s) so carried out shall be at arm’s length basis and in the ordinary course of business of the Company.

RESOLVED FURTHER THAT Board of Directors (hereinafter referred to as the “Board” which term shall be deemed to include any Committee thereof) be and are hereby authorized to perform and execute all such deeds, matters and things including delegation of authority as may be deemed necessary or expedient to give effect to this resolution and for the matters connected therewith or incidental thereto”.

**By order of the Board of Directors
Pavna Industries Limited**

**Sd/-
Swapnil Jain
Managing Director
DIN:01542555**

**Date: August 24, 2026
Place: Aligarh**

Registered Office: Vimlanchal, Hari nagar Aligarh, Uttar Pradesh-202001,India
Corporate Office: Sushayat Khurd Aligarh-Agra Road, Near Mangalayatan Mandir, Sasni, Hathras, Aligarh, Uttar Pradesh, India, 204216.
CIN: L34109UP1994PLC016359
Mobile No. +91-8006409332
Website: www.pavna.in
Email: cs@pavnagroup.com

NOTES

1. A member entitled to attend and vote at the meeting is entitled to appoint a proxy/ proxies to attend and vote instead of himself/herself. the proxy need not be a member of the company.

The instrument of Proxy in order to be effective and valid, should be deposited at the Registered Office of the Company, duly completed and signed, not less than 48 hours before the commencement of the meeting. A Proxy form MGT -11 is sent herewith. Proxies submitted on behalf of the companies, societies etc., must be supported by an appropriate resolution/authority, as applicable.

Members are requested to note that a person can act as a proxy on behalf of Members not exceeding 50 members provided shareholding of those members in aggregate should not be more than 10% of the total share capital of the Company carrying voting rights. In case a proxy is proposed to be appointed by a Member holding more than 10% of the total share capital of the Company carrying voting rights, then such proxy shall not act as a proxy for any other person or shareholder.

2. Corporate members intending to send their authorized representatives to attend the meeting pursuant to Section 113 of the Companies Act, 2013 are requested to send to the Company a certified copy of the Board resolution authorizing their representatives to attend and vote on their behalf at the meeting.
3. The Explanatory Statement pursuant to Section 102 of the Companies Act, 2013, which sets out details relating to Special Business at the meeting, is annexed hereto. The relevant details, pursuant to Regulations 36(3) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("SEBI Listing Regulations") and Secretarial Standard on General Meetings issued by the Institute of Company Secretaries of India, in respect of Directors seeking appointment/re-appointment at this Annual General Meeting ("AGM") is also annexed.
4. Members are requested to bring their attendance slip along with copy of the report and accounts to Annual General Meeting. Duplicate attendance slips shall not be issued.
5. Relevant documents referred to in the accompanying Notice & Explanatory Statement would be available for inspection by the members at the Corporate Office of the Company on all working days, except Saturday / Sunday & Public Holidays, between 11.00 a.m. to 1.00 p.m. up to the date of the Annual General Meeting.
6. Members are requested to notify immediately any changes, if any, in their registered addresses at an early date to the Registrar and Share Transfer Agent, quoting their folio numbers/client ID/ DP ID in all correspondence, so as to enable the Company to address any future communication at their correct address.
7. Members holding shares in dematerialised mode are requested to intimate all changes pertaining to their bank details/NECS/ mandates, nominations, power of attorney, change of address/ name, Permanent Account Number ('PAN') details, etc. to their Depository Participant only and not to the Company's RTA. Changes intimated to the Depository Participant will then be automatically reflected in the Company's records which will help the Company and its RTA provide efficient and better service to the members.
8. Members attending the meeting are requested to complete the enclosed attendance slip and deliver the same at the entrance of the meeting Venue.

9. Members desirous of seeking any information concerning the Accounts of the Company are requested to address their queries in writing to the Company at least seven days prior to the Annual General Meeting so that the requested information can be made available at the time of the meeting.
10. In case of joint holders attending the meeting, only such joint holders who are higher in the order of names will be entitled to vote.
11. No gifts/cash/reimbursement of fare shall be provided to members before during or after the AGM.
12. Rule 11 of the Companies (accounts) Rules, 2014 permits circulation of Annual Report through electronic means to such of the shareholders whose e-mail addresses are registered with NSDL or CDSL or the shareholders who have registered their e-mail IDs with the Company to receive the documents in electronic form and physical copies to those shareholders whose e-mail IDs have not been registered either with the Company or with the depositories. To support "Green Initiative in Corporate Governance" Electronic copy of the Annual Report is being sent to all the members whose Email IDs are registered with the Company/Depository Participants(s) for communication purposes unless any member has requested for a hard copy of the same. For members who have not registered their email address, physical copies of the Annual Report is being sent in the permitted mode.
13. Members are requested to address all correspondence pertaining to their securities mentioning Client ID or DP ID numbers, as applicable, including any change of address, if any, to the Registrar and Transfer Agent of the Company viz.:

MUFG INTIME INDIA PRIVATE LIMITED,

(Formerly Link Intime India Private Limited)

C-101, 1 Floor, 247 Park, L.B.S. Marg, Vikhroli (West), Mumbai, Maharashtra, India, 400083

Tel: +91 18001020878

Fax No.: +91 22 4918 6767

Email: mumbai@in.mpms.mufg.com

Website: <https://in.mpms.mufg.com/>

14. Members are requested to support this green initiative by registering/updating their e-mail addresses, in respect of shares held in dematerialized form with their respective Depository participants. The Securities and Exchange Board of India (SEBI) has mandated the submission of Permanent Account Number (PAN) by every participant in securities market. Members holding shares in electronic form are therefore requested to submit their PAN to their Depository Participants with whom they are maintaining their demat accounts.
15. Pursuant to Section 101 and Section 136 of the Companies Act, 2013 read with relevant Rules made there under, Companies can serve Annual Reports & other communications through electronic mode to those members whose email IDs are registered with the Company. As per provisions of Section 20 of the Companies Act, 2013 read with Rules made there under, a document may be served on any member by sending it to him/her by post or by registered post or by speed post or by courier or by delivering at his/her office/home address or by such electronic mode as may be prescribed including by facsimile telecommunication or to electronic mail address, which the member has provided to the Company from time to time for sending communications, provided that a member may request for delivery of any document through a particular mode, for which he/she shall pay such fees as may be determined by the Company in its Annual General Meeting. For members who have not registered their email address with the Company, the service of documents will be affected by other

modes of services as provided in Section 20 of the Companies Act, 2013 read with the relevant Rules there under. Printed copies of the Notice of the Annual General Meeting of the Company inter alia indicating the process and manner of voting along with Attendance Slip and Proxy Form is being sent to all members in the permitted mode.

16. Members may also note that the Notice of the Annual General Meeting and the Annual Report for 2025-26 will also be available on the Company's website **www.pavna.in** for their download. The physical copies of the aforesaid documents will also be available at the Company's Registered/ Corporate Office for inspection during normal business hours on working days. Even after registering for e-communication, members are entitled to receive such communication in physical form, upon making a request for the same, free of cost. For any communication, the shareholders may also send requests to the Company's designated email id: mail to: **cs@pavnagroup.com**.
17. The Board has appointed Mr. Shantanu Jain, S.B. Jain and Associates (Advocate), as the scrutinizer ("Scrutinizer") for conducting remote e- voting & Ballot paper process in a fair and transparent manner
18. The Company provides a voting facility at the venue of the AGM. Members who have not cast their vote through remote e-voting may cast their vote at the AGM through the ballot paper facility provided by the Company. However, members who have already cast their vote through remote e-voting shall not be entitled to vote again at the AGM, and their remote e-voting vote shall prevail.
19. The Scrutinizer will submit his report to the Chairperson of the Company, or any person authorized by the Chairperson upon completion of the scrutiny of the votes cast through remote e-voting and ballot paper. **The results of the 32nd AGM will be announced on or before on Wednesday, September 23, 2026 on Company, NSE and BSE Website.**

20. VOTING SYSTEM:

THE INSTRUCTIONS FOR MEMBERS FOR REMOTE E-VOTING ARE AS UNDER:-

The remote e-voting period begins on Friday, September 18, 2026 at 09:00 A.M. and ends on Sunday, September 20, 2026 at 05:00 P.M. The remote e-voting module shall be disabled by NSDL for voting thereafter. The Members, whose names appear in the Register of Members / Beneficial Owners as on the record date (cut-off date) i.e. Monday, September 14, 2026, may cast their vote electronically. The voting right of shareholders shall be in proportion to their share in the paid-up equity share capital of the Company as on the cut-off date, being Monday, September 14, 2026.

How do I vote electronically using NSDL e-Voting system?

The way to vote electronically on NSDL e-Voting system consists of "Two Steps" which are mentioned below:

Step 1: Access to NSDL e-Voting system

A) Login method for e-Voting for Individual shareholders holding securities in demat mode

In terms of SEBI circular dated December 9, 2020 on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are advised to update their mobile number and email Id in their demat accounts in order to access e-Voting facility.

Login method for Individual shareholders holding securities in demat mode is given below:

Type of shareholders	Login Method
Individual Shareholders holding securities in demat mode with NSDL.	Existing IDeAS user can visit the e-Services website of NSDL Viz. https://eservices.nsdl.com either on a Personal Computer or on a mobile. On the e-Services home page click on the “Beneficial Owner” icon under “Login” which is available under ‘IDeAS’ section , this will prompt you to enter your existing User ID and Password. After successful authentication, you will be able to see e-Voting services under Value added services. Click on “Access to e-Voting” under e-Voting services and you will be able to see e-Voting page. Click on company name or e-Voting service provider i.e. NSDL and you will be re-directed to e-Voting website of NSDL for casting your vote during the remote e-Voting period If you are not registered for IDeAS e-Services, option to register is available at https://eservices.nsdl.com. Select “Register Online for IDeAS Portal” or click at https://eservices.nsdl.com/SecureWeb/IdeasDirectReg.jsp
	- Visit the e-Voting website of NSDL. Open web browser by typing the following URL: https://www.evoting.nsdl.com/ either on a Personal Computer or on a mobile. Once the home page of e-Voting system is launched, click on the icon “Login” which is available under ‘Shareholder/Member’ section. A new screen will open. You will have to enter your User ID (i.e. your sixteen digit demat account number hold with NSDL), Password/OTP and a Verification Code as shown on the screen. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or e-Voting service provider i.e. NSDL and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period. - Shareholders/Members can also download NSDL Mobile App “NSDL Speede” facility by scanning the QR code mentioned below for seamless voting experience.

NSDL Mobile App is available on



Individual Shareholders holding securities in demat mode with CDSL	1. Users who have opted for CDSL Easi / Easiest facility, can login through their existing user id and password. Option will be made available to reach e-Voting page without any further authentication. The users to login Easi /Easiest are requested to visit CDSL website www.cdslindia.com and click on login icon & New System Myeasi Tab and then user your existing my easi username & password. 2. After successful login the Easi / Easiest user will be able to see the e-Voting option for eligible companies where the evoting is in progress as per the information provided by company. On clicking the evoting option, the user will be able to see e-Voting page of the e-Voting service provider for casting your vote during the remote e-Voting period. Additionally, there is also links provided to access the system of all e-Voting Service Providers, so that the user can visit the e-Voting service providers' website directly. 3. If the user is not registered for Easi/Easiest, option to register is available at CDSL website www.cdslindia.com and click on login & New System Myeasi Tab and then click on registration option.
	4. Alternatively, the user can directly access e-Voting page by providing Demat Account Number and PAN No. from a e-Voting link available on www.cdslindia.com home page. The system will authenticate the user by sending OTP on registered Mobile & Email as recorded in the Demat Account. After successful authentication, user will be able to see the e-Voting option where the evoting is in progress and also able to directly access the system of all e-Voting Service Providers.
Individual Shareholders (holding securities in demat mode) login through their depository participants	You can also login using the login credentials of your demat account through your Depository Participant registered with NSDL/CDSL for e-Voting facility. upon logging in, you will be able to see e-Voting option. Click on e-Voting option, you will be redirected to NSDL/CDSL Depository site after successful authentication, wherein you can see e-Voting feature. Click on company name or e-Voting service provider i.e. NSDL and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period.

Important note: Members who are unable to retrieve User ID/ Password are advised to use Forget User ID and Forget Password option available at abovementioned website.

Helpdesk for Individual Shareholders holding securities in demat mode for any technical issues related to login through Depository i.e. NSDL and CDSL.

Login type	Helpdesk details
Individual Shareholders holding securities in demat mode with NSDL	Members facing any technical issue in login can contact NSDL helpdesk by sending a request at evoting@nsdl.com or call at 022 - 4886 7000
Individual Shareholders holding securities in demat mode with CDSL	Members facing any technical issue in login can contact CDSL helpdesk by sending a request at helpdesk.evoting@cdslindia.com or contact at toll free no. 1800-21-09911

B) Login Method for e-Voting for shareholders other than Individual shareholders holding securities in demat mode and shareholders holding securities in physical mode.

How to Log-in to NSDL e-Voting website?

1. Visit the e-Voting website of NSDL. Open web browser by typing the following URL: <https://www.evoting.nsdl.com/> either on a Personal Computer or on a mobile.
2. Once the home page of e-Voting system is launched, click on the icon “Login” which is available under ‘Shareholder/Member’ section.
3. A new screen will open. You will have to enter your User ID, your Password/OTP and a Verification Code as shown on the screen.

Alternatively, if you are registered for NSDL eservices i.e. IDEAS, you can log-in at <https://eservices.nsdl.com/> with your existing IDEAS login. Once you log-in to NSDL eservices after using your log-in credentials, click on e-Voting and you can proceed to Step 2 i.e. Cast your vote electronically.

4. Your User ID details are given below :

Manner of holding shares i.e. Demat (NSDL or CDSL) or Physical	Your User ID is:
a) For Members who hold shares in demat account with NSDL.	8 Character DP ID followed by 8 Digit Client ID For example if your DP ID is IN300*** and Client ID is 12***** then your user ID is IN300***12*****.
b) For Members who hold shares in demat account with CDSL.	16 Digit Beneficiary ID For example if your Beneficiary ID is 12***** then your user ID is 12*****.
c) For Members holding shares in Physical Form.	EVEN Number followed by Folio Number registered with the company For example if folio number is 001*** and EVEN is 101456 then user ID is 101456001***

5. Password details for shareholders other than Individual shareholders are given below:
 - a) If you are already registered for e-Voting, then you can use your existing password to login and cast your vote.
 - b) If you are using NSDL e-Voting system for the first time, you will need to retrieve the ‘initial password’ which was communicated to you. Once you retrieve your ‘initial password’, you need to enter the ‘initial password’ and the system will force you to change your password.
 - c) How to retrieve your ‘initial password’?
 - (i) If your email ID is registered in your demat account or with the company, your ‘initial password’ is communicated to you on your email ID. Trace the email sent to you from NSDL from your mailbox. Open the email and open the attachment i.e. a .pdf file. Open the .pdf file. The password to open the .pdf file is your 8 digit client ID for NSDL account, last 8 digits of client ID for CDSL account or folio number for shares held in physical form. The .pdf file contains your ‘User ID’ and your ‘initial password’.
 - (ii) If your email ID is not registered, please follow steps mentioned below in **process for those shareholders whose email ids are not registered.**

6. If you are unable to retrieve or have not received the “Initial password” or have forgotten your password:
 - a) Click on **“Forgot User Details/Password?”**(If you are holding shares in your demat account with NSDL or CDSL) option available on www.evoting.nsdl.com.
 - b) **Physical User Reset Password?** (If you are holding shares in physical mode) option available on www.evoting.nsdl.com.
 - c) If you are still unable to get the password by aforesaid two options, you can send a request at evoting@nsdl.com mentioning your demat account number/folio number, your PAN, your name and your registered address etc.
 - d) Members can also use the OTP (One Time Password) based login for casting the votes on the e-Voting system of NSDL.
7. After entering your password, tick on Agree to “Terms and Conditions” by selecting on the check box.
8. Now, you will have to click on “Login” button.
9. After you click on the “Login” button, Home page of e-Voting will open.

Step 2: Cast your vote electronically on NSDL e-Voting system.

How to cast your vote electronically on NSDL e-Voting system?

1. After successful login at Step 1, you will be able to see all the companies “EVEN” in which you are holding shares and whose voting cycle is in active status.
2. Select “EVEN” of company for which you wish to cast your vote during the remote e-Voting period.
3. Now you are ready for e-Voting as the Voting page opens.
4. Cast your vote by selecting appropriate options i.e. assent or dissent, verify/modify the number of shares for which you wish to cast your vote and click on “Submit” and also “Confirm” when prompted.
5. Upon confirmation, the message “Vote cast successfully” will be displayed.
6. You can also take the printout of the votes cast by you by clicking on the print option on the confirmation page.
7. Once you confirm your vote on the resolution, you will not be allowed to modify your vote.

General Guidelines for shareholders

1. Institutional shareholders (i.e. other than individuals, HUF, NRI etc.) are required to send scanned copy (PDF/JPG Format) of the relevant Board Resolution/ Authority letter etc. with attested specimen signature of the duly authorized signatory(ies) who are authorized to vote, to the Scrutinizer by e-mail to shantanu@sbjainassociates.com > with a copy marked to evoting@nsdl.com. Institutional shareholders (i.e. other than individuals, HUF, NRI etc.) can also upload their Board Resolution / Power of Attorney / Authority Letter etc. by clicking on **“Upload Board Resolution / Authority Letter”** displayed under **“e-Voting”** tab in their login.
2. It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential. Login to the e-voting website will be disabled upon five unsuccessful attempts to key in the correct password. In such an event, you will need to go through the **“Forgot User Details/Password?”** or **“Physical User Reset Password?”** option available on www.evoting.nsdl.com to reset the password.

- In case of any queries, you may refer the Frequently Asked Questions (FAQs) for Shareholders and e-voting user manual for Shareholders available at the download section of www.evoting.nsdl.com or call on : 022 - 4886 7000 or send a request to Mr. Kaushal Kumar at evoting@nsdl.com

Process for those shareholders whose email ids are not registered with the depositories for procuring user id and password and registration of e mail ids for e-voting for the resolutions set out in this notice:

- In case shares are held in physical mode please provide Folio No., Name of shareholder, scanned copy of the share certificate (front and back), PAN (self attested scanned copy of PAN card), AADHAR (self attested scanned copy of Aadhar Card) by email to cs@pavnagroup.com.
- In case shares are held in demat mode, please provide DPID-CLID (16 digit DPID + CLID or 16 digit beneficiary ID), Name, client master or copy of Consolidated Account statement, PAN (self attested scanned copy of PAN card), AADHAR (self attested scanned copy of Aadhar Card) to cs@pavnagroup.com. If you are an Individual shareholders holding securities in demat mode, you are requested to refer to the login method explained at **step 1 (A)** i.e. **Login method for e-Voting for Individual shareholders holding securities in demat mode**.
- Alternatively shareholder/members may send a request to evoting@nsdl.com for procuring user id and password for e-voting by providing above mentioned documents.
- In terms of SEBI circular dated December 9, 2020 on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are required to update their mobile number and email ID correctly in their demat account in order to access e-Voting facility.

Statement Provided Pursuant to Regulation 36(3) of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 and Para 1.25 Of Secretarial Standard on General Meetings (SS-2) Issued by the Institute of Company Secretaries of India:

Name of Director	Mrs. Asha Jain
DIN	00035024
Date of Birth & Age (Years)	17/08/1951 & 75 years
Date of Appointment	19/04/1994
Qualifications	Undergraduate
Expertise in specific Functional Areas	She has more than four (4) decades of work experience in the Automobile Industry. She has contributed significantly in her role as a Chairperson to the Company. She is associated with the Company since the inception in the Administrative and management role.
Terms and Conditions of Appointment/ Re-appointment	In terms of Sec 152(6) of the Companies Act, 2013 she is liable to retire by rotation and being eligible offer herself for re-appointment.
List of outside Directorship held excluding Alternate Directorship and Private Companies.	Nil
Chairman/ Member of the Committee of the Board of Directors of the Company	Refer to Director's Report

Last drawn remuneration details along with Remuneration sought to be paid	Nil
Relationship with other Directors and KMP	Mother of Mr. Swapnil Jain (Managing Director)
Shares in the Company as at 31st march, 2026	5,82,19,600
Directorships held in other Listed Companies as on March 31, 2026 (Other than Pavna Industries Limited)	Nil
Directorship in other Companies	Pavna Marketing Private Limited Swapnil Switches Private Limited Pavna Sunworld Autotech Private Limited Pavna Sports And Entertainment Private Limited (Formerly known as Pavna Sports Venture Private Limited) Pavna SMC Private Limited Pavna Auto Engineering Private Limited
Information as required pursuant to Per Exchange Circular No. LIST/COMP/14/2018-19 Dated June 20, 2018 w.r.t. Enforcement of SEBI Orders Regarding Appointment of Directors by Listed Companies	She is not debarred from holding the office of Director by virtue of any order of SEBI or any such authority.
Names of Listed entities from which the person has resigned in the past three years	Nil

EXPLANATORY STATEMENT PURSUANT TO SECTION 102 OF THE COMPANIES ACT, 2013.

ITEM NO.3

The Company presently holds 50.74 % of the equity share capital of Swapnil Switches Private Limited (SSPL), which is engaged in the business of manufacturing of Electro mechanical Switches and automobile parts.

As part of the Company's strategic review of its business portfolio and capital allocation objectives, the Board of Directors and Audit Committee at its respective meeting held on August 24, 2026 approved, subject to shareholders' approval and other applicable approvals, the proposed sale/disinvestment of its investment in the Subsidiary.

The information/details pursuant to Regulation 37A of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("**Listing Regulations**"), are set forth below:

Object for divestment & Commercial rationale: The proposed transaction is expected to:

- * unlock value for shareholders;
- * optimize the Company's investment portfolio;
- * improve capital efficiency and liquidity;
- * enable redeployment of resources toward core business operations and strategic growth initiatives; and

* strengthen the Company's balance sheet.

End Use of proceeds: The proceeds from the sale of SSPL shall be utilized by the Company in strengthening its core business and can be reinvested in higher-growth two-wheeler or three-wheeler auto industry opportunities, ultimately benefiting the shareholders.

The proposed consideration for the transaction is expected as mentioned in the below table and has been determined on the basis of negotiations, valuation reports, market assessment and other relevant factors considered by the Board and the Audit Committee.

S. No.	Name of the Purchaser	Number of Shares purchased from PIL	Fair Value of Share (INR)	Consideration payable (INR)
1	Mrs. Asha Jain	1,03,001	81.81	84,26,511.81*
2	Mrs. Priya Jain	1,03,000	81.81	84,26,430.00
3	PJ Wealth Management and Consultant Private Limited	1,03,000	81.81	84,26,430.00
	Total	3,09,001		2,52,79,371 .81

* Amount will be subject to Closing adjustments and Round off.

Mrs. Asha Jain, Mrs. Priya Jain and M/s PJ Wealth Management and Consultant Private Limited are the existing shareholders of the M/s Swapnil Switches Private Limited and also part of the Promoter and Promoter Group Category of the Pavna Industries Limited. Their Shareholding will be as follows purchasing the shares.

S. No.	Name	Pre-Transaction shares in SSPL @Rs.10/-	Pre-Transaction % %	Additional Shares to be Purchased	Post Transaction Total Shares in SSPL	Post Transaction %
1	Mrs. Asha Jain	1,16,509	19.13%	1,03,001	2,19,510	36.04%
2	Mrs. Priya Jain	1,22,480	20.11%	1,03,000	2,25,480	37.02%
3	PJ Wealth Management and Consultant Private Limited	55,000	9.03%	1,03,000	1,58,000	25.94%

Upon completion of the transaction, the Company's shareholding in the Subsidiary reduce from 50.74% to 0%, and consequently the Subsidiary cease to be a subsidiary of the Company.

The Audit Committee, after reviewing valuation and fairness reports; strategic rationale of the transaction; impact on consolidated financial statements; impact on minority shareholders; and arm's length nature of the proposed transaction, has recommended the transaction to the Board. The Board is of the opinion that the proposed transaction is in the best interests of the Company and its shareholders.

None of the Directors and/ or Key Managerial Personnel of the Company and/ or their relatives are concerned or interested, financially or otherwise, in the resolution set out at Item No. 3 except the Promoter and Promoter Group i.e Mr. Swapnil Jain, Mrs. Asha Jain, Mrs. Priya Jain, Pawan Jain HUF and PJ Wealth Management and Consultant Private Limited. The Transaction would fall within related party transactions.

And it's done on Arm length Basis and as per valuation report. So, The Board of Directors of the Company recommends the passing of the resolution in Item No. 3 of the notice as Special resolution.

ITEM NO.4

The Company presently holds 50.74 % of the equity share capital of **Pavna Auto Engineering Private Limited (PAEPL)**, which is engaged in the business of manufacturing of Fuel Cocks.

As part of the Company's strategic review of its business portfolio and capital allocation objectives, the Board of Directors and Audit Committee at its respective meeting held on August 24, 2026 approved, subject to shareholders' approval and other applicable approvals, the proposed sale/disinvestment of its investment in the Subsidiary.

The information/details pursuant to Regulation 37A of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("**Listing Regulations**"), are set forth below:

Object for divestment & Commercial rationale: The proposed transaction is expected to:

- * unlock value for shareholders;
- * optimize the Company's investment portfolio;
- * improve capital efficiency and liquidity;
- * enable redeployment of resources toward core business operations and strategic growth initiatives; and
- * Strengthen the Company's balance sheet.

End Use of proceeds: The proceeds from the sale of PAEPL shall be utilized by the Company in strengthening its core business and can be reinvested in higher-growth two-wheeler or three-wheeler auto industry opportunities, ultimately benefiting the shareholders.

The proposed consideration for the transaction is expected as mentioned in the below table and has been determined on the basis of negotiations, valuation reports, market assessment and other relevant factors considered by the Board and the Audit Committee.

S. No.	Name of the Purchaser	Number of Shares purchased from PIL	Fair Value of Share (INR)	Consideration payable (INR)
1	Mrs. Priya Jain	30,901	2846.90	8,79,72,056.90*

*Amount will be subject to Closing adjustments and Round off.

Mrs. Priya Jain is the existing shareholders of the PAEPL and also part of the Promoter Group Category of the Pavna Industries Limited. Her Shareholding in PAEPL will be as follows after purchasing the shares

S. No.	Name	Pre-Transaction shares in PAEPL @Rs.100/-	Pre-Transaction %	Additional Shares to be Purchased	Post Transaction Total Shares in PAEPL	Post Transaction %
1	Mrs. Priya Jain	10	0.00	30,901	30,911	50.76

Upon completion of the transaction, the Company's shareholding in the Subsidiary reduce from 50.74% to 0%, and consequently the Subsidiary cease to be a subsidiary of the Company.

The Audit Committee, after reviewing valuation and fairness reports; strategic rationale of the transaction; impact on consolidated financial statements; impact on minority shareholders; and arm's length nature of the proposed transaction, has recommended the transaction to the Board. The Board is of the opinion that the proposed transaction is in the best interests of the Company and its shareholders.

None of the Directors and/ or Key Managerial Personnel of the Company and/ or their relatives are concerned or interested, financially or otherwise, in the resolution set out at Item No. 4 except the Promoter

and Promoter Group i.e Mr. Swapnil Jain, Mrs. Asha Jain, Mrs. Priya Jain, Pawan Jain HUF. The Transaction would fall within related party transactions and it's done on Arm length Basis and as per valuation report. So, The Board of Directors of the Company recommends the passing of the resolution in Item No. 4 of the notice as Special resolution.

ITEM NO.5

The Company is engaged in manufacturing of wide range of automotive components for reputed Original Equipment Manufacturers (OEMs) as per their requirements primarily catering to various vehicle segments, including, passenger vehicles, two-wheelers, three-wheelers, heavy and light commercial vehicles and off-road vehicles, Electric Vehicles. The annual consolidated turnover of the Company as on March 31, 2026, is Rs 29704.34 (In Lakh).

All related party transactions of the Company and its subsidiaries are at arm's length and in the ordinary course of business.

Further, all related party transactions of the Company are undertaken after obtaining prior approval of the Audit Committee. All related party transactions as set out in this Notice have been unanimously approved by the Audit Committee after satisfying itself that the related party transactions are at arm's length and in the ordinary course of business. The Audit Committee of the Company reviews on a quarterly basis, the details of all related party transactions entered into during the previous quarter, pursuant to its approvals.

Effective from November 18, 2025 a transaction with a related party shall be considered as material if the transaction(s) to be entered into, either individually or taken together with previous transactions during a financial year exceed(s) 10% of the annual consolidated turnover as per the last audited financial statements of the listed entity.

Any subsequent material modification in the transactions, as defined by the Audit Committee as a part of the Company's Policy on Materiality of Related Party Transactions and on Dealing with Related Party Transactions, shall be placed before the members for approval, in terms of Regulation 23(4) of the Listing Regulations.

The Members may note that in terms of the provisions of the SEBI Listing Regulations, the related parties as defined thereunder (whether such related party(ies) is a party to the aforesaid transactions or not), shall not vote to approve the resolution.

Mr. Swapnil Jain, Mrs. Priya Jain, Mrs. Asha Jain and their relatives are deemed to be concerned or interested in this resolution. None of the other Directors or key managerial personnel of the Company or their relatives is, in anyway, concerned or interested, financially or otherwise, in the proposed resolution as set out in Item no. 5 of this Notice.

The details of transactions as required under Regulation 23(4) of the Listing Regulations read with Section III-B of the SEBI Master Circular bearing reference no. SEBI/HO/49/14/14(7)2025-CFD-POD2/I/3762/2026 dated January 30, 2026 ("SEBI Master Circular") along with details as required under the Industry Standards on "Minimum information to be provided to the Audit Committee and Shareholders for approval of Related Party Transactions" ("RPT Industry Standards") are set forth below:

S. No.	Particulars	A	B	C	D
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1	Name of the related party, its relationship with the listed entity or its subsidiary, including nature of its concern or interest (financial or otherwise), shareholding of the listed entity / subsidiary whether direct or indirect, in the related party and shareholding of the related party, whether direct or indirect, in the listed entity / subsidiary	Name of the Related Party Mrs. Asha Jain Relationship and shareholding Mrs. Asha Jain is the Executive Director (Chairperson) of the Company. She holds 5,82,19,600 in the Company.	Name of the Related Party Mrs. Priya Jain Relationship and shareholding Mrs. Priya Jain is the Executive Director of the Company. She holds 40,40,000 in the Company.	Name of the Related Party Mr. Swapnil Jain Relationship and shareholding Mr. Swapnil Jain is the Executive Director (Managing Director) of the Company. He holds 1,35,65,600 in the Company.	Name of the Related Party Swapnil Switches Private Limited (SSPL) Relationship and shareholding SSPL is a subsidiary of the Company. The Company holds 50.74% of paid-up equity share capital of SSPL. SSPL does not hold any shareholding in the Company.
2	Name of Director(s) or Key Managerial Personnel who is related, if any	Not Applicable	Not Applicable	Not Applicable	Mrs. Asha Jain and Mrs. Priya Jain
3	Type, tenure, basis of determination of price, bidding or other process, if any, applied for choosing a party for sale, purchase or supply of goods or services and other material terms and particulars	1. Loan is taken by PIL from Mrs. Asha Jain. Interest rate-As charged in compliance with the provisions of Companies Act, 2013.Nature-Unsecured. Tenure- Five Years. 2. Building Rent paid to Mrs. Asha Jain. 3. Lease Rent Paid to Mrs. Asha Jain.	Loan is taken by PIL from Mrs. Priya Jain. Interest rate-As charged in compliance with the provisions of Companies Act, 2013.Nature-Unsecured. Tenure-Five Years.	1. Loan is taken by PIL from Mr. Swapnil Jain. Interest rate-As charged in compliance with the provisions of Companies Act, 2013. Nature-Unsecured. Tenure- Five Years. 2. Remuneration to be provided to Mr. Swapnil Jain.	1. Contract for purchase of auto components parts from SSPL. 2.Contract for sale of Hardware Locks to SSPL is on continuous basis.
4	Value of the transaction	1. Loan is taken by PIL from Mr. Asha Jain of Rs.10 Crores. Interest rate-As charged in compliance with the provisions of Companies Act, 2013. Nature-Unsecured. Tenure-Five Years. 2. Building Rent-Rs.2.5 Crores per annum. 3. Lease Rent- Rs. 2.00 Crores per annum.	Loan is taken by PIL from Mr. Priya Jain of Rs.10 Crores. Interest rate-As charged in compliance with the provisions of Companies Act, 2013.Nature-Unsecured. Tenure-Five Years	1. Loan is taken by PIL from Mr. Swapnil Jain of Rs.50 (Fifty) Crores. Interest rate-As charged in compliance with the provisions of Companies Act, 2013. Nature-Unsecured. Tenure- Five Years. 2. Remuneration up to Rs 5.00 crores per annum. (Already taken approval from Shareholders by Special Resolution)	1. Contract for purchase of Auto Components parts from SSPL. Monetary value of proposed aggregate transactions during financial year 2026-27 is expected to be Rs. 15(fifteen) Crores. 2.Contract for sale of Hardware locks to SSPL is on continuous basis. Monetary value of proposed aggregate transactions during financial year 2026-27 is expected to be Rs. 15(fifteen) Crores. The above transactions will be at arm's length price and in the ordinary course of business.

5	Value of the transaction as a percentage of (i) Listed entity's annual consolidated turnover for the immediately preceding financial year (FY 25-26) (ii) the related party's annual consolidated turnover (if consolidated turnover is not available, calculation to be made on standalone turnover of related party) for the immediately preceding financial year, if available (FY 25-26)	i. The estimated transaction value at 4(a) above for FY 2026-27 represents: a. 3.36 % of annual consolidated turnover of the Company b. NA ii. The estimated transaction value at 4(b) above for FY 2026-27 represents: a. 0.84 % of annual consolidated turnover of the Company b. NA iii. The estimated transaction value at 4(c) above for FY 2026-27 represents: a. 0.67 % of annual consolidated turnover of the Company b. NA	The estimated transaction value at 4(a) above for FY 2026-27 represents: a. 3.36 % of annual consolidated turnover of the Company b. NA	i. The estimated transaction value at 4(a) above for FY 2026-27 represents: a. 3.36 % of annual consolidated turnover of the Company b. NA ii. The estimated transaction value at 4(b) above for FY 2026-27 represents: a. 1.68 % of annual consolidated turnover of the Company b. NA	i. The estimated transaction value at 4(a) above for FY 2026-27 represents: a. 5.04 % of annual consolidated turnover of the Company b. 607.28% of annual Standalone turnover of SSPL ii. The estimated transaction value at 4(b) above for FY 2026-27 represents: a. 5.04 % of annual consolidated turnover of the Company b. 607.28% of annual Standalone turnover of SSPL
6	Total amount of all the transactions undertaken by the listed entity or subsidiary with the related party during the last financial year and in the current financial year up to the quarter immediately preceding the quarter in which the approval is sought (Amount in lakh)	1) Loan Taken- Nil 2) Building Rent-Rs. 89.18 3) Lease Rent-Rs. 15	Loan Taken- Nil	1) Loan Taken-Rs 1000.00 2) Remuneration- Rs.297.00	1) Purchase- Rs 0.66 2) Sale- Rs. 317.73
7	In case of Trade advance (of upto 365 days or such period for which such advances are extended as per normal trade practice) , if any, proposed to be extended to the related party in relation to the transaction, specify the following: a. Amount of Trade advance b. Tenure c. Whether same is self-liquidating?	Not applicable	Not applicable	Not applicable	Not applicable
8	Justification as to why the RPT is in the interest of the listed entity	1. Loan is taken to cater to the Working Capital requirements of the Company. 2. Building Rent is provided to Mrs. Asha Jain for using her property. 3. Lease Rent is provided to Mrs. Asha Jain for using her property.	Loan is taken to cater to the Working Capital requirements of the Company	1. Loan is taken to cater to the Working Capital requirements of the Company 2. Remuneration paid for providing the service as Managing Director to the Company.	PIL will leverage SSPL's strengths in sourcing auto components Parts at competitive prices. SSPL will leverage PIL's strength in sourcing of Hardware Locks Parts at competitive prices.
9	Any valuation or other external report relied upon by the listed entity in relation to the transactions	Not Applicable	Not Applicable	Not Applicable	Not Applicable

10	Any other information that may be relevant (Date of Board Meeting and Audit Committee Approval)	28.05.2026	28.05.2026	28.05.2026	28.05.2026
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S. No.	Particulars	E	F	G	H	I
1	Name of the related party, its relationship with the listed entity or its subsidiary, including nature of its concern or interest (financial or otherwise), shareholding of the listed entity / subsidiary whether direct or indirect, in the related party and shareholding of the related party, whether direct or indirect, in the listed entity / subsidiary	Name of the Related Party Pavna Auto Engineering Private Limited (PAEPL) Relationship and shareholding PAEPL is a subsidiary of the Company. The Company holds 50.74% of paid-up equity share capital of PAEPL. PAEPL does not hold any shareholding in the Company.	Name of the Related Party Pavna Sunworld Autotech Private Limited (PSAPL) Relationship and shareholding PSAPL is a subsidiary of the Company. The company holds 71.50 % of paid-up equity share capital of PSAPL. PSAPL does not hold any shareholding in the Company.	Name of the Related Party Pavna Marketing Private Limited (PMPL) Relationship and shareholding PMPL is a Wholly owned subsidiary of the Company. The company holds 100 % of paid-up equity share capital of PMPL. PMPL does not hold any shareholding in the Company.	Name of the Related Party PJ Wealth Management and Consultant Private Limited (PWMCPCL) Relationship and shareholding PJ Wealth Management and Consultant Private Limited is a Promoter Group Company of the Company. The company does not hold any shareholding in the PWMCPCL. PWMCPCL holds 99,70,400 shares in the Company.	Name of the Related Party 1. Pavna Aviation Private Limited (PAPL) 2. Pavna Sports and Entertainment Private Limited (Formerly Known as Pavna Sports Venture Private Limited) (PSEPL) 3. Pavna Auto Engineering Private Limited (PAEPL) 4. Pavna SMC Private Limited (PSPL) 5. Pavna Sunworld Autotech Private Limited (PSAPL) 6. PJ wealth Management and Consultant Private Limit. (PWMCPCL). The company holds 50.74 % stake in PAEPL , 80% stake in PSPL and 71.50% Stake in PSAPL. Relationship and Shareholding in the Company 1. Pavna Aviation Private Limited- Promoter Group (Nil Shareholding) 2. Pavna Sports and Entertainment Private Limited (Formerly Known as Pavna Sports Venture Private Limited) -Promoter Group (Nil Shareholding) 3. Pavna Auto Engineering Private Limited. -Subsidiary (Nil Shareholding)

						4. Pavna SMC Private Limited -Subsidiary company - Nil shareholding 5. Pavna Sunworld Autotech Private Limited- Subsidiary Nil shareholding 6. PJ wealth Management and Consultant Private Limit. - Promoter Group (7.15%)
2	Name of Director(s) or Key Managerial Personnel who is related, if any	Mr. Swapnil Jain, Mrs. Priya Jain and Mrs. Asha Jain	Mr. Swapnil Jain, Mrs. Priya Jain and Mrs. Asha Jain	Mr. Swapnil Jain, Mrs. Priya Jain and Mrs. Asha Jain	Mr. Swapnil Jain	Mr. Swapnil Jain, Mrs. Priya Jain and Mrs. Asha Jain
3	Type, tenure, basis of determination of price, bidding or other process, if any, applied for choosing a party for sale, purchase or supply of goods or services and other material terms and particulars	1. Contract for purchase of Auto Components Parts from PAEPL. 2. Contract for sale of Motor Vehicles Parts to PAEPL is on continuous basis.	1. Contract for sale of Engine components to PSAPL is on continuous basis. 2. Contract for Purchase of Engine Components from PSAPL.	1. Contract for purchase of Finished Goods from PMPL is on continuous basis. 2. Contract for sale of Finished Goods to PMPL is on continuous basis..	Loan is taken by PIL from PWMCP. Interest rate-As charged in compliance with the provisions of Companies Act, 2013. Nature-Unsecured. Tenure- Five Years.	Providing financial assistance in the form of: • Loan(s), including loans represented by book debt; and/or • Guarantee(s); and/or • Security(ies), in connection with loan(s) and/or credit facilities availed or to be availed by the Related Parties from banks, the company (PIL) or financial institutions.
4	Value of the transaction	1. Contract for purchase of Auto Components parts from PAEPL. Monetary value of proposed aggregate transactions during financial year 2026-27 is expected to be Rs. 25 (Twenty-five) Crores.	1. Contract for sale of Engine components to PSAPL is on continuous basis. Monetary value of proposed aggregate transactions during financial year 2026-27 is expected to be Rs. 60 (Sixty) Crores.	1. Contract for purchase of Finished Goods from PMPL is on continuous basis. Monetary value of proposed aggregate transactions during financial year 2026-27 is expected to be Rs. 15 (Fifteen) Crores.	Loan is taken by PIL from PWMCP of Rs.20 Crores. Interest rate-As charged in compliance with the provisions of Companies Act, 2013. Nature-Unsecured. Tenure- Five Years.	Aggregate exposure limit: up to ₹500 Crore (Rupees Five Hundred Crore Only) • Pricing / interest / commission: To be determined on a mutually agreed basis, consistent with arm's length principles. • Security / guarantee: As may be required by lenders from time to time. • Interest: It shall not be lower than the prevailing yield of one year, three-year, five year or ten year government security closest to the tenor of the loan,

		2. Contract for sale of Motor Vehicles Parts to PAEPL is on continuous basis. Monetary value of proposed aggregate transactions during financial year 2026-27 is expected to be Rs. 60 (Sixty) Crores. The above transactions will be at arm's length price and in the ordinary course of business.	2. Contract for Purchase of Engine Components from PSAPL. Monetary value of proposed aggregate transactions during financial year 2026-27 is expected to be Rs. 20 (Twenty) Crores. The above transactions will be at arm's length price and in the ordinary course of business.	2. Contract for sale of Finished Goods to PMPL is on continuous basis. Monetary value of proposed aggregate transactions during financial year 2026-27 is expected to be Rs. 70 (Seventy) Crores. The above transactions will be at arm's length price and in the ordinary course of business.		- Utilisation: Exclusively for principal business activities of the Related Parties - Tenure: As may be agreed between the parties, depending upon the nature of facility.
5	Value of the transaction as a percentage of (i) Listed entity's annual consolidated turnover for the immediately preceding financial year (FY 25-26) (ii) the related party's annual consolidated turnover (if consolidated turnover is not available, calculation to be made on standalone turnover of related party) for the immediately preceding financial year, if available (FY 25-26)	i. The estimated transaction value at 4(a) above for FY 2026-27 represents: a. 8.41 % of annual consolidated turnover of the Company b. 163.07% of annual Standalone turnover of PAEPL ii. The estimated transaction value at 4(b) above for FY 2026-27 represents: a. 20.19 % of annual consolidated turnover of the Company b. 391.38 % of annual Standalone turnover of PAEPL	i. The estimated transaction value at 4(a) above for FY 2026-27 represents: a. 20.19 % of annual consolidated turnover of the Company b. 681.04% of annual Standalone turnover of PSAPL ii. The estimated transaction value at 4(b) above for FY 2026-27 represents: a. 6.73 % of annual consolidated turnover of the Company b. 227.01 % of annual Standalone turnover of PSAPL	i. The estimated transaction value at 4(a) above for FY 2026-27 represents: a. 5.04 % of annual consolidated turnover of the Company b. 31.12% of annual Standalone turnover of PMPL ii. The estimated transaction value at 4(b) above for FY 2026-27 represents: a. 23.56 % of annual consolidated turnover of the Company b. 145.22 % of annual Standalone turnover of PMPL	The estimated transaction value at 4(a) above for FY 2026-27 represents: a. 6.73 % of annual consolidated turnover of the Company b. Not Available -PVMCPL (Audit of FY 2025-26 is in process)	The estimated transaction value at 4(a) above for FY 2026-27 represents: a. 168.32 % of annual consolidated turnover of the Company b. Not required due to the aggregate value.

6	Total amount of all the transactions undertaken by the listed entity or subsidiary with the related party during the last financial year and in the current financial year up to the quarter immediately preceding the quarter in which the approval is sought (Amount in lakh)	1) Purchase- Rs 0.32 2) Sale- Rs. 1166.76	1) Purchase- Rs. 1153.67 2) Sale- Rs. 150.34	1) Purchase- Rs. 584.67 2) Sale- Rs. 4605.37	1) Loan Taken- Rs. 100.00	1) Loan Taken from PIL by PAEPL- Rs. 1336.60
7	In case of Trade advance (of upto 365 days or such period for which such advances are extended as per normal trade practice) , if any, proposed to be extended to the related party in relation to the transaction, specify the following: a. Amount of Trade advance b. Tenure c. Whether same is self-liquidating?	Not applicable	Not applicable	Not applicable	Not applicable	Not applicable
8	Justification as to why the RPT is in the interest of the listed entity	PIL will leverage PAEPL's strengths in sourcing Auto components parts at competitive prices. PAEPL will leverage PIL's strength in sourcing of Motor vehicle parts at competitive prices.	PIL will leverage PSAPL's strength in selling Engine components at competitive and vice versa.	PIL will leverage PMPL's strengths in selling Finished goods under Pavna Brand to distributors at competitive prices.	Loan is taken to cater the working capital requirements of the company.	The transactions are proposed to: • Support group entities in meeting their funding requirements. • Enable operational and financial flexibility. • Strengthen group synergies and business continuity; and • Be in the overall commercial interest of the Company, without any adverse impact on its financial position.
9	Any valuation or other external report relied upon by the listed entity in relation to the transactions	Not Applicable	Not Applicable	Not Applicable	Not Applicable	Not Applicable
10	Any other information that may be relevant (Date of Board Meeting and Audit Committee Approval)	28.05.2026	28.05.2026	28.05.2026	28.05.2026	28.05.2026

The Board has recommended the resolution specified in Item No. 5 to be passed as Special Resolution.

None of the Directors, Key Managerial Personnel or their relatives except Mrs. Asha Jain, Mr. Swapnil Jain and Mrs. Priya Jain, concerned or interested in the proposed resolution as set out in Item No.5 of this Notice.

**By order of the Board of Directors
Pavna Industries Limited**

**Sd/-
Swapnil Jain
Managing Director
DIN:01542555**

Date: August 24, 2026

Place: Aligarh

Registered Office: Vimlanchal, Hari nagar Aligarh, Uttar Pradesh-202001,India

Corporate Office: Sushayat Khurd Aligarh-Agra Road, Near Mangalayatan Mandir, Sasni, Hathras, Aligarh, Uttar Pradesh, India, 204216.

CIN: L34109UP1994PLC016359

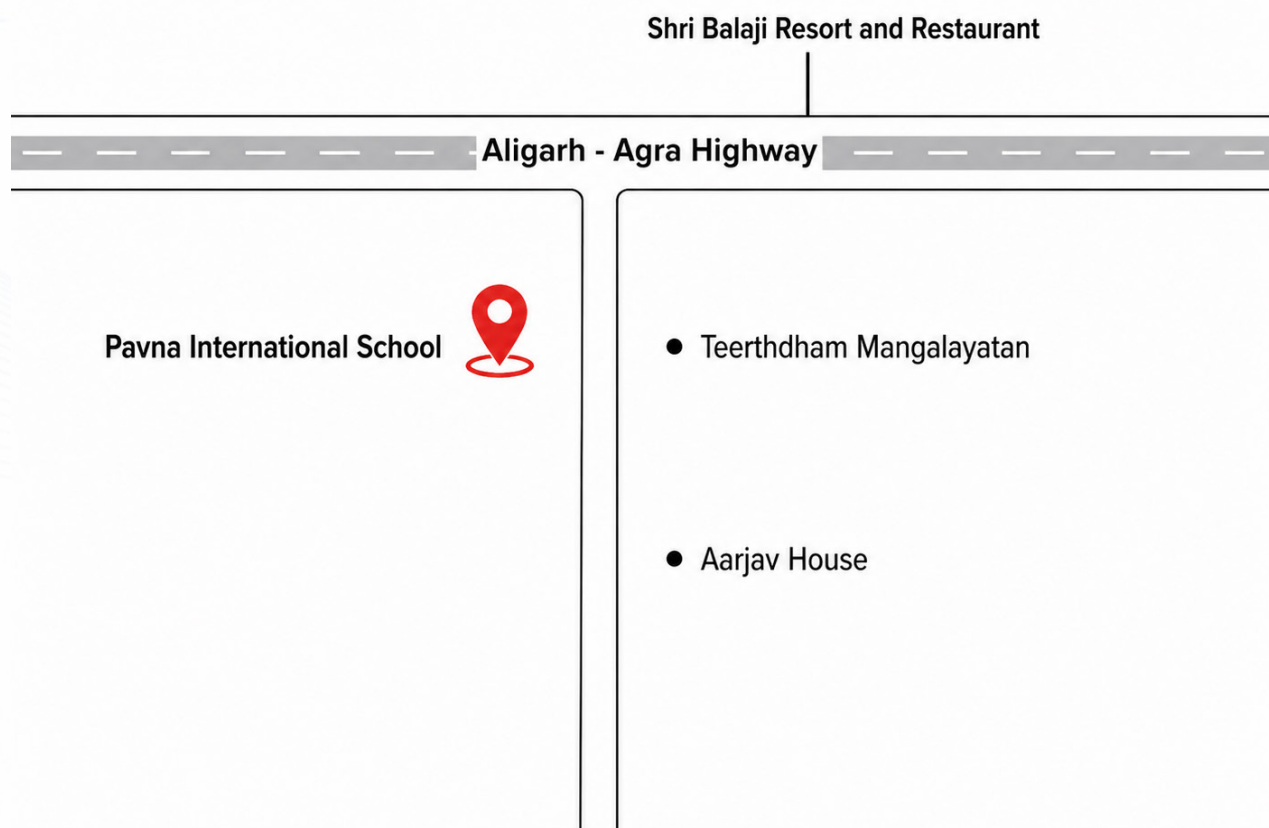
Mobile No. +91-8006409332

Website: www.pavna.in

Email: cs@pavnagroup.com

PAVNA

ROUTE MAP OF PAVNA INTERNATIONAL SCHOOL



ATTENDANCE SLIP

32ND ANNUAL GENERAL MEETING ON MONDAY, 21ST SEPTEMBER, 2026

Client ID	
Name of Shareholder	
Address	
No. of Shares	

I hereby record my presence at the 32nd Annual General Meeting of the Company at Pavna International School, Agra-Aligarh Highway near Mangalayatan, Mandir, Sasni, Hathras, Aligarh, Uttar Pradesh, 204216, India on Monday, 21st September, 2026 at 9.00 A.M.

Shareholder / Proxy name in block letters

Signature of the Shareholder or Proxy

Email Address:

Note:

- A) Shareholders attending the Meeting in person or by Proxy are requested to complete the attendance slip and hand it over at the entrance of the meeting hall.
- B) Shareholder/Proxy holder desiring to attend the meeting should bring his copy of the Annual Report for reference at the meeting.

FORM NO. MGT-11

PROXY FORM

[Pursuant to Section 105(6) of the Companies Act, 2013 and Rule 19(3) of the Companies Management and Administration Rules, 2014]

TO,

PAVNA INDUSTRIES LIMITED

VIMLANCHAL, HARI NAGAR

ALIGARH 202001 UP INDIA.

CIN: L34109UP1994PLC016359

Name of the Member(s)	
Registered address	
E-mail Id	
DP. Id	
Client Id	

I/We being a member / members of shares of the above named company, hereby appoint:

1. Name:
 Address:
 E-mail Id:
 Signature:....., or failing him

2. Name:
 Address:
 E-mail Id:
 Signature:....., or failing him

3. Name:
 Address:
 E-mail Id:
 Signature:....., or failing him

as my/our proxy to attend and vote (on a poll) for me/us and on my/our behalf at the 32nd Annual general meeting of the company, to be held on the Monday, 21st September, 2026 at 9.00 A.M. at Pavna

International School, Agra-Aligarh Highway near Mangalayatan, Mandir, Sasni, Hathras, Aligarh, Uttar Pradesh, 204216, India and at any adjournment thereof in respect of such resolutions as are indicated below:

Sr. No	Description.	No. of shares held	For	Against
1	To receive, consider and adopt the Audited Standalone and Consolidated Financial Statements of the Company for the financial year ended on March 31, 2026 together with the Schedules thereon, along with the Reports of the Directors and Auditors thereon.			
2	To Approve Re-appointment of Mrs. Asha Jain (DIN: 00035024) as a director, who retires by rotation at this Annual General Meeting and being eligible, offers herself for re-appointment.			
3	To Approve Disinvestment of 100% Investment Held in Swapnil Switches Private Limited (SSPL), a subsidiary of the Company			
4	To Approve Disinvestment of 100% Investment Held in Pavna Auto Engineering Private Limited (PAEPL), a subsidiary of the Company			
5	To Approve the Related Party Transactions of the Company.			

Signed this day of..... 2026

Signature of shareholder

Signature of Proxy holder(s)

Notes: This form of proxy in order to be effective should be duly completed and deposited at the Registered Office of the Company, not less than 48 hours before the commencement of the Meeting.

PAVNA
— INDUSTRIES LTD —
PAVNA INDUSTRIES LIMITED

PRECISION IN COMPONENTS, POWERING MOBILITY

GRAB HANDLE



Fuel Tank Cap



Ignition Locks



Chain Tensioner



Lever



Blinkers



Fuel Cock



Coupling Sprocket



Oil Pump



REGISTERED OFFICE:

Virmlanchal, Hari nagar
Aligarh, Uttar Pradesh-202001, India

CORPORATE OFFICE:

Sushayat Khurd Aligarh-Agra Road,
Near Mangalayatan Mandir,
Sasni, Hathras, Aligarh,
Uttar Pradesh, India, 204216



Mb.8006409332



Email id:- cs@pavnagroup.com



Website: www.pavna.in