

## Investor Presentation

Updated as of 31st March 2011

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### Outline

- □ About Us
- Ownership and Financials
- □ Real Estate Projects
- □ Integrated Business Cities
- □ Summary





# About Us



## Our Lineage



USD 11.1bn group 65 years of history

M&M a founding component of SENSEX

Unlocking synergies across sectors



#### **Group values**

Good Corporate Citizenship

**Professionalism** 

**Customer First** 

**Quality Focus** 

Dignity of the Individual

Automotive	Two Wheelers	Farm Equipment
Financial Services	Real Estate &	Mahindra Partners
Hospitality	Infrastructure	Information Technology
Systech	After Market	Defence



### Our Businesses

#### Mahindra Real Estate Sector



Residential and Commercial developments

Pan-India Presence

Healthy Living Spaces



Integrated Business Cities

Pioneers of large-format developments containing SEZs, Industrial Parks and Social Infrastructure



### Our Credentials

#### □ We inherit and uphold

- Transparent business practices
- Strong corporate governance
- Absolute customer focus
- Listed on BSE and NSE since 2000
- Over 6.38 mn sq.ft of real estate development completed
- 6 Sector Specific SEZs currently notified; 4 operational
- Rated as among the Top 10 Builders by Construction World
- Mahindra World City Chennai won the
  "Integrated Township of the Year'
  Award from Realty Plus.

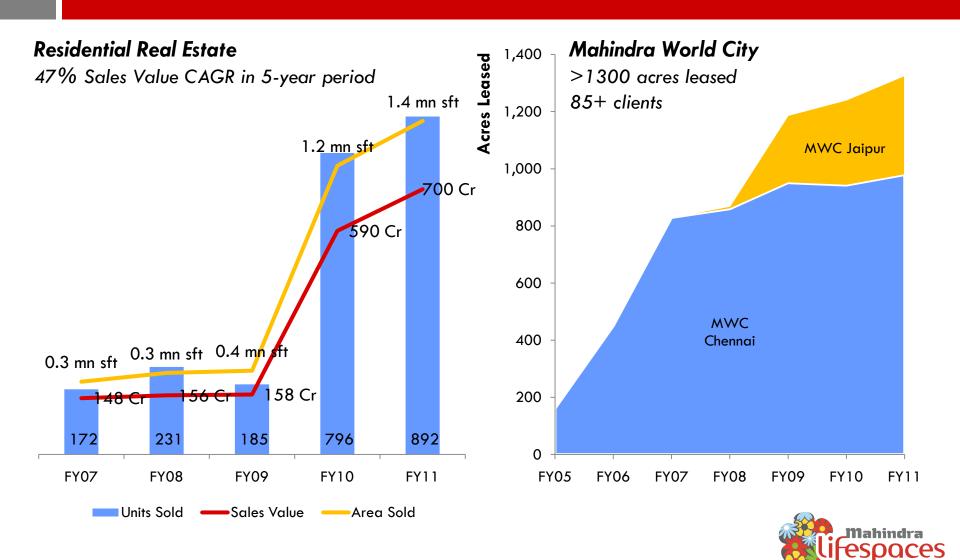
#### □ We are the first to

- Build pre-certified green homes
- Realize an Integrated BusinessCity in a public-privatepartnership

19mn sq.ft	forthcoming projects and land bank
30%	YoY increase in MLDL standalone PAT in FY11
4,600	acres under management
acres	through World Cities
44%	YoY increase in MLDL consolidated PAT in FY11



### **Growth Trends**



### Creating Sustainable Urban Communities

- First residential developer in India to launch and build green-certified homes
  - 3 Platinum & 2 Gold IGBC pre-certified residential projects
- Economic, Social, and Environmental sustainability at World Cities
  - Manifold direct and indirect job creation
  - Extensive water conservation and re-use
  - More than 1400 persons graduate from Employability Training Centers
  - A Gold LEED pre-certified IT Building
  - One of 16 founding projects worldwide for Clinton Climate Initiative's "Climate Positive" program - Jaipur







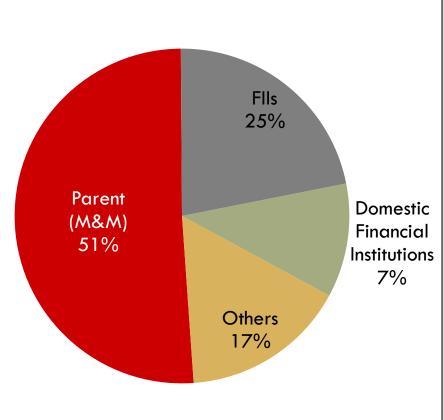




## Ownership and Financials



## Shareholding Pattern



As of 31st Mar 2011

#### FIIs

- HSBC Global Investment
- Small Cap World Fund
- Swiss Financial Corporation
- FID Funds (Mauritius Limited)
- Amundi Funds India
- Domestic funds
  - State Bank of India
  - ICICI Prudential Life Insurance Company Ltd
  - Life Insurance Corporation
  - Tata
  - UTI
  - Birla Sunlife
  - ICICI Prudential Tax Plan



### **Business Model**

#### Balancing end-to-end presence with focus on adding value

Partners	Governme	ent	Master planners			Design consultants		ontractors	Service providers
MLDL	Land acquisition		ncept lopment	Арр	rovals	Project manager		Marketing	Facility management

#### **Verticals**

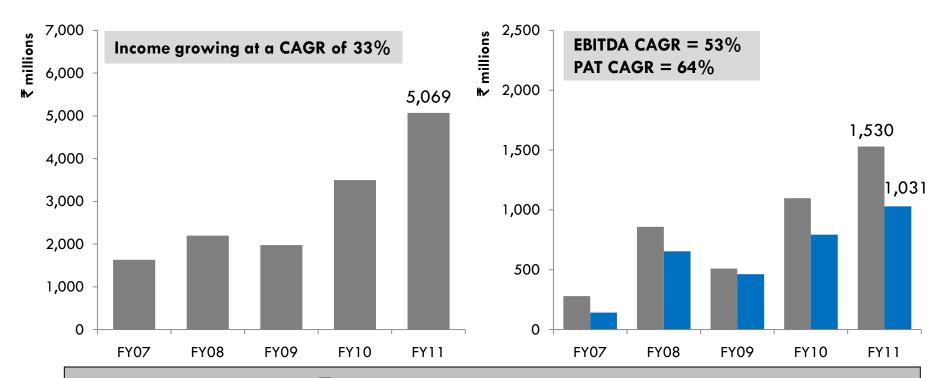
- Real estate
  - Residential
  - Commercial
- Integrated business cities
  - SEZ
  - Domestic Tariff Area

#### Revenue streams

- Real estate
  - · Sales proceeds
  - Rental income
- Integrated business cities
  - Lease premium
  - Management fees, utility charges
  - Rentals and revenue share



### Financials - Standalone

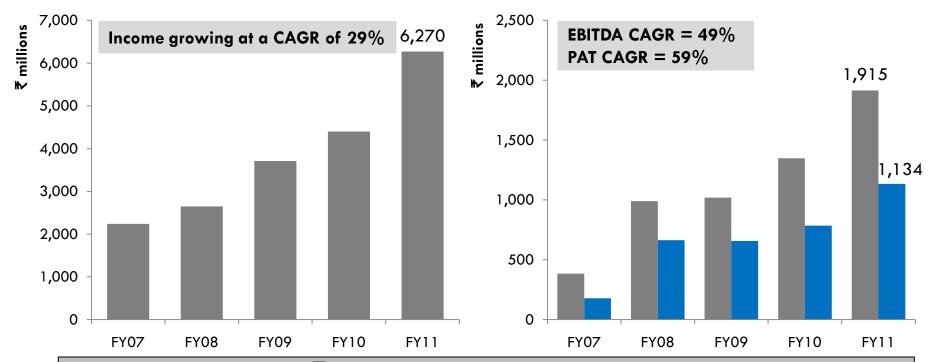


- Earnings per share: ₹ 24.94 in FY11 (+30% YoY)
- Debt-equity Ratio of 0.1 in FY11

US\$1 =  $\sqrt[3]{44.52}$  (approx.) as of Mar 31st, 2011



### Financials – Consolidated



- Earnings per share: ₹ 26.20 in FY11 (+38% YoY)
- Debt equity ratio of 0.5 in FY11
- 6 subsidiaries operational

PAT figures are before minority interest



### Stock Price Movement



 Higher, more stable performance in FY11 compared to rest of the industry





## Real Estate Projects

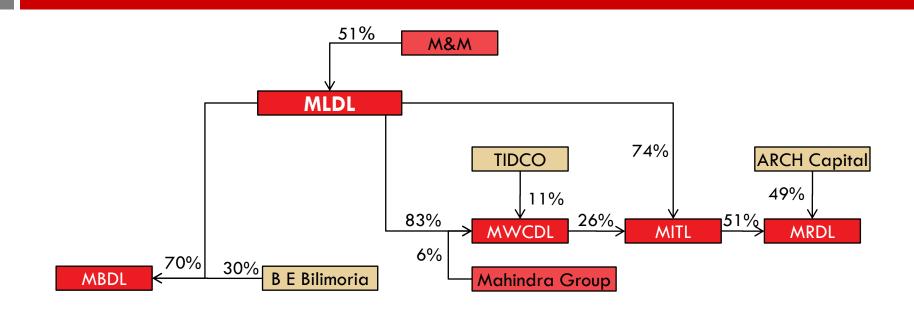


### Approach to Real Estate Development

- Customer Centric approach
  - Healthy Spaces. Healthy Living
  - Transparent customer interface
- Robust Corporate Governance
- Pan-India but focused cities
- □ Residential focus; Premium and Mid-market segments



#### Real Estate JVs



- Currently 3 Residential Subsidiaries
  - □ MRDL; 1.57 mn sq.ft. DFP
  - □ MITL; 11.80 mn sq.ft DFP
  - □ MBDL; 1.46 mn sq.ft DFP



## Projects Snapshot

Location	Completed	Ongoing	Forthcoming	Land bank
Chennai	0.59	1.26	1.18	11.00
Mumbai	2.72	1.07	0.47	0.69
Pune	1.34	0.22	1.40	0.30
NCR	1.68	0.47	0.74	
Nagpur			1.46	
Hyderabad			1.00	
Nasik				0.60
Bangalore	0.05			
TOTAL	6.38	3.01	6.25	12.59

All areas in mn sq.ft.



## Ongoing Projects Status

Location	Project Name	Ownership	MLDL	Total Development Launched		Last Base Selling Price	% sold	Completion date
			Interest	mn sft	units	·	(area)	·
Mumbai	Eminente Aspen	MLDL	100%	0.15	68	9,500	97%	Dec 2012
	Eminente Angelica	MLDL	100%	0.15	67	9,650	89%	Dec 2013
	Splendour -I	MLDL	100%	0.42	264	7,600	100%	Sep 2011
	Splendour -II	MLDL	100%	0.36	246	7,700	83%	Dec 2012
Pune	Royale -IV	MLDL	100%	0.22	168	3,000	100%	Sep 2011
NCR	Aura- I	MLDL	100%	0.23	231	2,450	100%	Mar 2012
	Aura- II	MLDL	100%	0.23	166	3,175	100%	Dec 2012
Chennai	Aqualily Villas A	MRDL	49%	0.12	41	4,600	97%	Sep 2011
	Aqualily Villas B	MRDL	49%	0.11	33	4,600	66%	Dec 2011
	Aqualily Apts A*	MRDL	49%	0.14	80	3,100	95%	Jan 2013
	Aqualily Apts B*	MRDL	49%	0.32	178	3,100	13%	Jul 2013
	Iris Court Ph I*	MITL	96%	0.27	244	2,700	100%	Jul 2012
	Iris Court Ph II*	MITL	96%	0.30	229	2,700	20%	Sep 2013
OVERAL	L			3.01	2,015	3,744	62%	

<sup>\*</sup> Soft launch



## Forthcoming Projects and Land Bank

				Interest	DFP
Category	Location	Project	Company	to MLDL	(mn sft)
Forthcoming	Mumbai	Ghatkopar	MLDL	100%	0.22
		GE Garden (Residential + Commercial) *	MLDL	100%	0.25
	Pune	Pimpri Residential Project	MLDL	100%	1.40
	NCR	Aura subsequent phases	MLDL	100%	0.74
	Hyderabad	Kukatapally Project*	MLDL	100%	1.00
	Chennai	Aqualily subsequent phases	MRDL	49%	0.89
		Iris Court	MITL	96%	0.29
	Nagpur	MIHAN Project	MBDL	70%	1.46
TOTAL Forth	coming				6.25
Land Bank	Nasik	Satpur Project	MLDL	100%	0.60
	Pune	Pimpri Commercial Project	MLDL	100%	0.30
	Chennai	MWC Chennai Residential	MITL	96%	11.00
	Mumbai	Thane Project	MLDL	100%	0.59
		Kandivli Project	MLDL	100%	0.10
TOTAL Land	Bank				12.59

<sup>\*</sup>Joint Development





## Integrated Business Cities

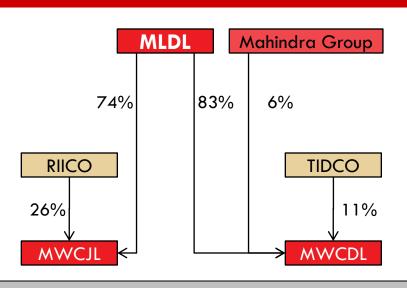
Chennai | Jaipur

## Mahindra World City

#### Preferred partner of state governments







- Two operational, Integrated Business Cities (IBCs) spread over 4,600 acres
- Fully integrated "Work, Live, Learn, Play" communities industrial, residential, social
  and educational infrastructure
- India's first public-private partnership built IBCs
- Balanced mix of Export (SEZ) and Domestic (DTA) areas



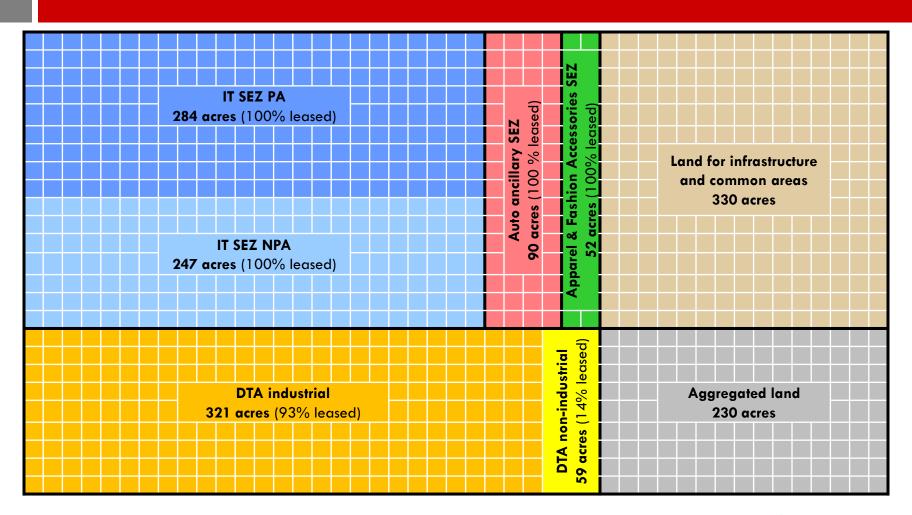


### MWC Chennai

- India's first Integrated Business City in PPP mode
- □ Spread over 1,600 acres
- Three SEZs (IT/ITES, Apparel and Auto Ancillaries) and a Domestic Tariff
  Area (DTA)
- □ 325 acre Integrated Township area
- Award-winning master plan by Jurong and HOK



### MWC Chennai – Area Statement







### MWC Chennai – Customers

#### IT SEZ

- □ Atos Origin\*
- □ Cap Gemini India
- □ Electronic Recycling
- ☐ Helios & Matheson\*
- □ Infosys Technologies
- □ Mastek
- □ MindTree\*
- □ Renault Nissan\*
- □ Tech Mahindra\*
- $\Box$  VIPL
- $\square$  Wipro

#### **Auto SEZ**

- □ Brakes India
- □ Madras Engineering
- □ Sundaram Brake Linings
- □ Sundaram Clayton

- □ Sundram Fasteners
- □ Timken Engineering
- □ UCAL Fuel Systems

#### **Apparel SEZ**

- □ Al Enterprises
- □ Bengal Hangers
- □ Capella Fashions
- □Intermode
- □ Leather Craft
- □ Linea Fashions
- □ Rico Group
- □ Srinivasa Fashions
- □ Slam Apparel
- □ Timex Garments

#### **DTA**

- □ Alpha Packaging
- □ Armstrong
- □ B. Braun Medical
- □ BMW India
- □ DePuy Medical
- □ Federal Mogul
- ☐ Freight Systems
- □ Fujitec India
- □ Galipoglu Hidromas
- ☐ Husky Injection Molding Systems
- ☐ JCF Valves
- □ JSP Foams
- □ Kryolan Cosmetics
- □ Lincoln Electric Company
- □ Mahindra & Mahindra

- Milton Roy India
- □ Musashi Paints
- □ Mecaplast India
- □Netafim
- □ NTN Corporation
- □ Parker Hannifin
- □ Sakazaki Engraving
- □ Sharda Motor Industries
- □SMC Pneumatic
- □ Tesa Tapes India
- □ Tridon Automotive
- □TTK Healthcare
- □ Velankani Information Systems

#### Social

- □ Shell
- □ Duet Hotels





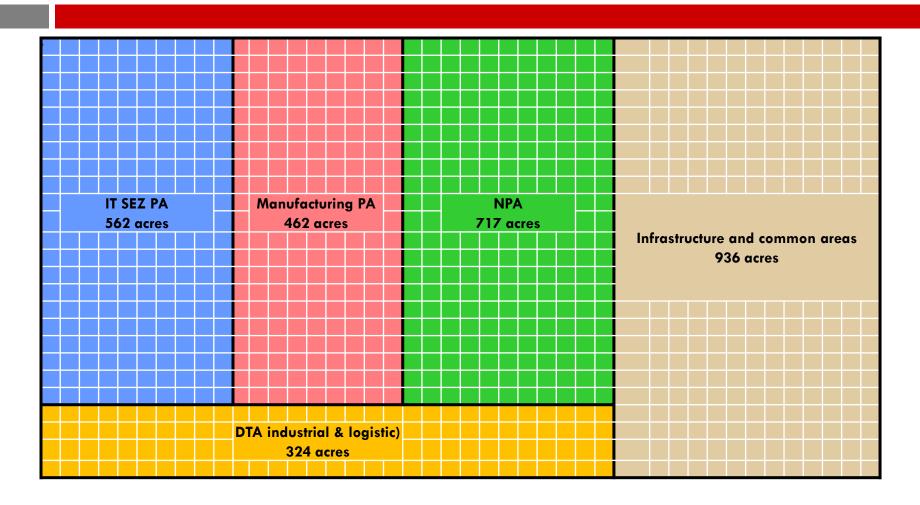


## **MWC Jaipur**

- 3,000 acre Integrated Business City, with a multi-product SEZ and a Domestic Tariff Area
- □ Operational in July 2008 19 months from commissioning
- Currently has three sector-specific SEZs
- □ 700+ acres of residential and social infrastructure



## MWC Jaipur - Project Area



<sup>\*</sup> as per multi-product SEZ + DTA plan





## MWC Jaipur – Area Statement



- 400+ acres committed so far
  - Lease deeds for 340+ acres
  - MOUs signed for another 62 acres







## MWC Jaipur – Customers

#### IT/ITeS SEZ

- □ Connexxions IT Services
- □ Deutsche Bank Operations\*
- □ EXL Service\*
- ☐ Girnar Software
- □ Infosys BPO
- □ Infosys Technologies
- □ Isys Softech
- □ Nagarro Sortware
- □ Nucleus Software
- □ Truworth KPO Services
- □ Wipro

#### **Handicrafts SEZ**

- □ Art Age Furnishings
- □ GAD Industries
- □ Jaipur Crafts
- □ Kirat Crafts
- □ Laxmi Ideal Interiors
- □ Orvi Design Studio LLP
- □ Rajdhani Craft
- □ Rama Handicrafts
- □ Ratan Textiles
- □ Rediprint International
- □ Samurai Designs & Interiors
- □ Seesham Handicraft House

#### **Light Engineering SEZ**

- □ Dynamic Powertech
- ☐ Genus Power Infrastructure
- □ Gravita
- □ India Agrovision
- ☐ Knitpro Designs LLP
- □ Marsons Industries
- □ Poly Medicure
- □ QH Talbros
- □ Tijaria International
- □ Veto Electricals
- □ Veto Polymers & Metals

#### DTA

- □ ICICI Bank
- □ State Bank of India

\* Part of Evolve Tech Park

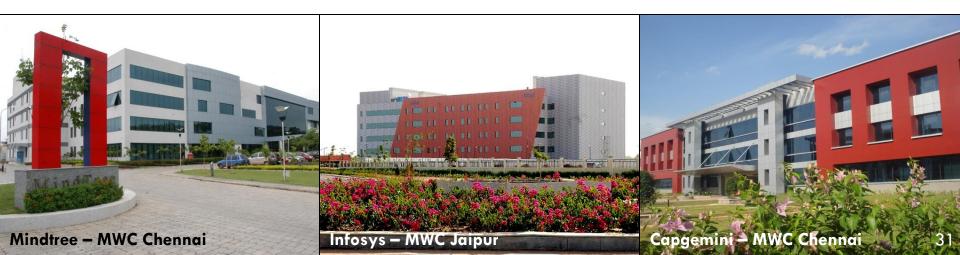




### **MWC** Growth

	Chei	nnai	Jaipur			
	Today	Projected*	Today	Projected*		
Employment	23,000	100,000	2,700	100,000		
Total Investment	US\$ 600mn	US\$ 880mn	US\$ 220mn	US\$ 2.2bn		
Exports in FY11	US\$ 780mn	US\$ 1.8bn	US\$ 35mn	US\$ 1.3bn		

<sup>\*</sup> As per customer estimates





# Summary



## Summary

- Translating values of the Mahindra group to the industry
- Refined business model and differentiation through focus on master planning, sustainability and transparency
- Volume and geographic expansion of realty projects pipeline
- Steady progress of World City projects growing customer base, employment and exports



## Glossary

BSE – Bombay Stock Exchange DFP – Development Footprint DTA - Domestic Tariff Area П M&M - Mahindra & Mahindra Ltd.  $\Box$ MLDL – Mahindra Lifespace Developers Ltd. MBDL – Mahindra Bebanco Developers Ltd. MITL - Mahindra Integrated Township Ltd. MRDL – Mahindra Residential Developers Ltd. MWCDL - Mahindra World City Developers Ltd. MWCJL - Mahindra World City (Jaipur) Ltd. NCR - National Capital Region NSE – National Stock Exchange RIICO – Rajasthan State Industrial Development & Investment Corporation Ltd. SENSEX – Sensitive Index, key index of the BSE SEZ - Special Economic Zone 

TIDCO – Tamil Nadu Industrial Development Corporation Ltd.





## Thank You

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