

May 29, 2019

BSE Limited

Listing Department
Phiroze Jeejeebhoy Towers
Dalal Street - Mumbai- 400001

Scrip Code: 532349

Dear Sir/Madam,

National Stock Exchange of India Limited

Listing Department
Exchange Plaza, Block G, Bandra Kurla Complex,
Bandra (E) Mumbai – 400 051

Scrip Symbol: TCI

Sub: Intimation under Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements)
Regulations, 2015

In compliance with Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find attached the Investors Presentation for the year ended 31st March, 2019.

This is for your information and necessary records.

Corporate

Thanking you,

Yours faithfully,

For Transport Corporation of India Ltg

Company Secretary & Compliance Office

Encl: a/a



Earnings Presentation FY 2018-19



Group Information

















Group Overview

SBU's and Services

TCI's Joint Venture/Subsidiaries

Other Group Companies



FTL/FCL, LTL &
Over-dimensional
cargo services
through Road, Rail
& Sea.



JV with CONCOR (49%) to provide end to end multi modal solutions.



JV with Mitsui & Co (51%) for Auto supply chain solutions for Toyota and other Japanese auto companies in India



100% Subsidiary ,offers temperature control Warehousing, Primary & secondary distribution requirements for varied industries from QSR to Retail to Pharma.



100% Subsidiary, undertakes End-to-end transportation and C&F services and country specific Logistics solutions



100% Subsidiary End-to-end transportation and C&F services and country specific Logistics solutions



LEADER IN EXPRESS-

Demerged in 2016, undertakes time sensitive and high value express services by road & air across 40,000 pickup and delivery locations.



Demerged in 2011, undertakes development of the properties of TCI group It also develops large scale Warehouses, Logistics Parks etc



A Single-window 3PL service provider takes care Conceptualization to Implementation



Leading player in Coastal Shipping, NVOCC & Project Cargo



Board of Directors

Name Designation

Mr. S M Datta (1) Chairman (Non-executive independent director)

Mr. D P Agarwal (2) Vice Chairman & Managing Director

Mr. Vineet Agarwal Managing Director

Mr. S N Agarwal Non-executive director

Mr. O S Reddy (1) Non-executive independent director

Mr. K S Mehta Non-executive independent director

Mr. Ashish Bharat Ram Non-executive independent director

Mr. Vijay Sankar Non-executive independent director

Mr. S Madhvan (3) Non-executive independent director

Mrs. Geeta Nayar(4). Non-executive independent director

Mrs. Urmila Agarwal Non-executive director

Mr. M P Sarawagi (1) Non-executive director

Mr. Chander Agarwal Non-executive director

^{1.}Completed maximum permissible tenure as director, resigned w.e.f 31st Mar 19

^{2.}Taken over as chairman w.e.f 01st April 19

^{3.} Joined as additional director w.e.f 12th Feb 19

^{4.} Joined as additional director w.e.f 24th May 19





Corporate Governance



Corporate Social Responsibility

TCI would be taking CSR initiatives through TCI Foundation, TCI Institute of Logistics & TCI Charities under below activities:













TCI Policies

Company establishes the policies and procedures to ensure full compliances as applicable and to protect interests of all stakeholder. Important policies are: HSE Policy, Code of Conduct, Sexual Harassment Policy, CSR Policy, Risk Management Policy and Whistle Blower Pol Policy. Company also falls under top 500 listed entities and there it also implemented certain additional policies on Dividend Distribution, Material Subsidiaries, Disclosure of Material Information, Preservation of Documents and Records, Nomination and Remuneration...









Thought Leadership & Recognition

Joint Study Reports: A Joint Study Report by TCI & Insurance Institute of India 2017-18, 3rd Joint Study Report by TCI & IIM 2014-15, 2nd Sustainability Report 2010-14.

Awards & Recognition 2018: Marketing Excellence in Logistics & Supply Chain, Diversified Logistics Company of The Year, Cold Chain Rising Star of the Year etc.

In-house Publication: Logistic Focus, Enroute,



Listing, Rating & Certifications

TCI is listed in two stock exchange i.e. NSE & BSE whereas having Rating & Certifications form the following: ISO 9001:2008, CRISIL: AA-/stable for long term, ICRA: A1+ short term, IATA Certificate













Domestic Logistics Market Size

	FTL			# (3PL)	حلكه
Entry Barrier	Low	High	High	High	High
Industry Structure	Fragmented	Organized	Organized	Organized	Organized
Estimated Market Size (Bn USD)	~ 100	~ 10	~ 16	~ 6	~ 1
Estimated CAGR	~10%	~10%	~12%	~18%	~10%
EBDITA Margins %	2-4%	8-11%	16-18%	5-15%	25-35%
RoCE %	10-12%	15-16%	13-15%	25-30%	20-22%
TCI's presence	TCI Freight Division	TCI Freight Division	TCI CONCOR (Subsidiary)	TCI SCS and Transystem (JV)	TCI Seaways

Incl. WH & value added services





Economic Growth

Logistics Key Growth Drivers

- Stable growth in GDP
- Increase in consumption trends
- Urbanization: Emergence of demand centers

Regulatory Reforms (GST, Eway Bill)

- Brings transparency
- Level playing field for organized players
- Consolidation and cost optimization

Infrastructure Development

- More public spending viz. Bharat Mala, Sagar Mala, DFC, Highways and Port facilities
- Ease of doing multimodal transportation

Emergence of 3PL

- Scope for cost optimization
- Increased outsourcing due to customized needs
- Rapid increase in technology adoption





Capability to offer both LTL & FTL at National Level

Technology driven operations

Key USPs Complex supply chain designing and solutions

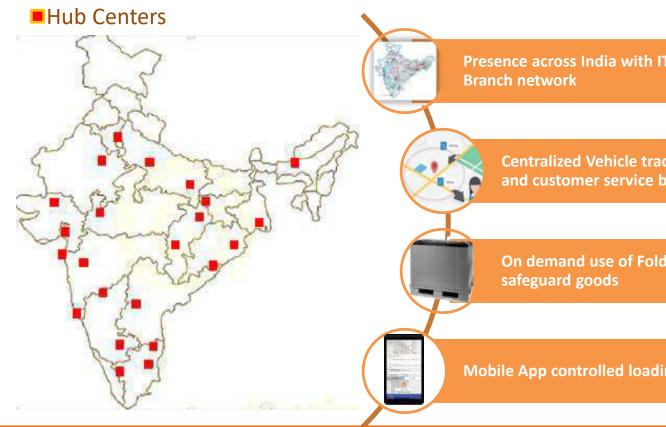
Multimodal Capabilities

Large-scale modern warehousing





Largest player having both LTL and FTL capabilities at National Level



Presence across India with IT enabled 25 Hub centers and 700+
Branch network

Centralized Vehicle tracking through GEO Fencing System, and customer service by quick response team.

On demand use of Foldable large container (FLC) to safeguard goods

Mobile App controlled loading ,unloading and dispatch of goods

KEY DIFFERENTIATOR







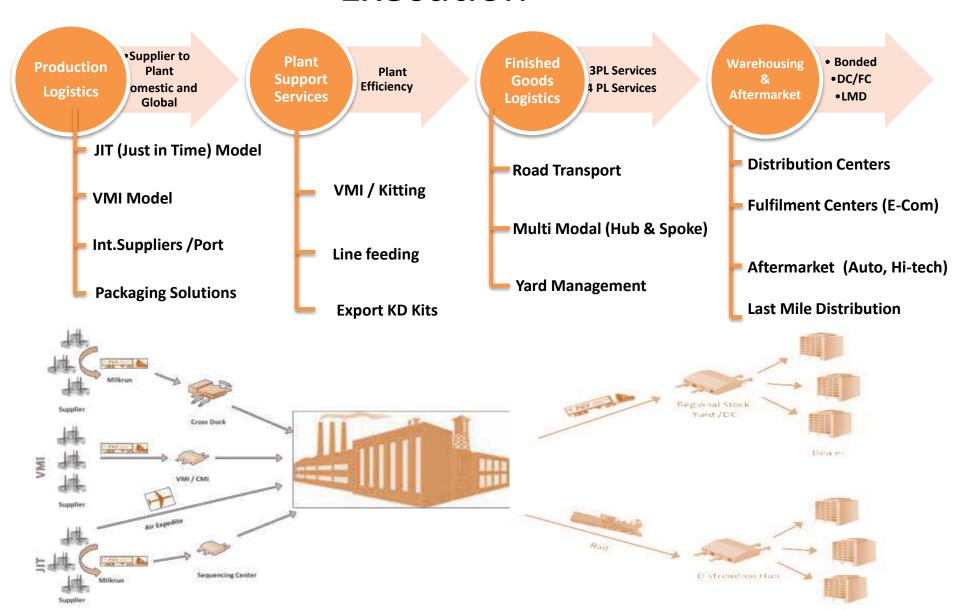








Complex Supply Chain Design & Execution







Large-scale Modern Warehousing

Auto

Retail & CP

Hi-tech

Chemicals

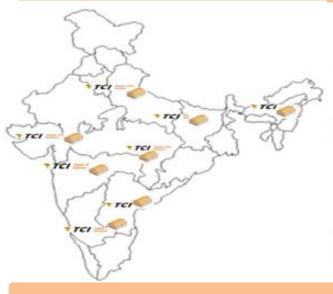
Healthcare

Cold Chain

TCI covers 12 million sq feet of warehousing space – owned/long leased/customer owned

Warehousing

Cross dock operations







TCI Warehousing operations



Infrastructure of Racking , Pigeon Holes, Cage Bins, Mezzanine Floor , Dock-Levelers , Forklifts and Stackers



IT systems from WMS , Hand Held Scanners and EDI (Electronic Data Interchange) Capability



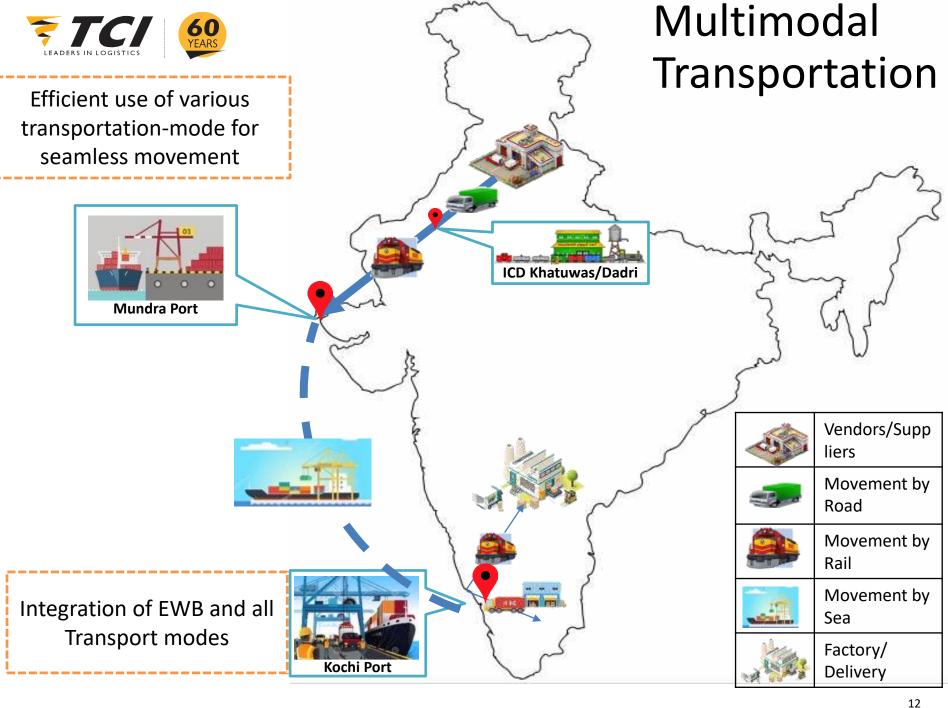
Well documented and Refined processes for Receipt , Put away , Picking, Documentation and Shipping















Technology Driven operations













EXTERNAL STAKEHOLDERS





INTERNAL STAKEHOLDERS











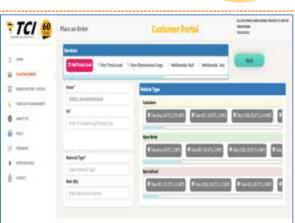








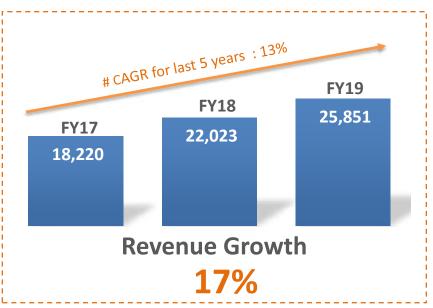


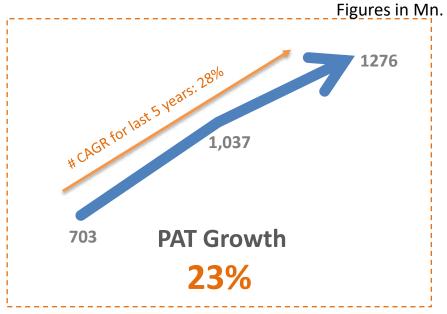


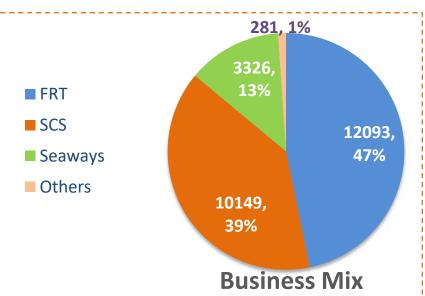


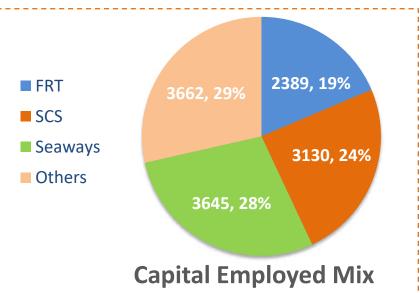


FY2018-19 Standalone Highlights













TCI Freight Division

Key Operational Highlights



Trucks & Trailers in operation (owned)

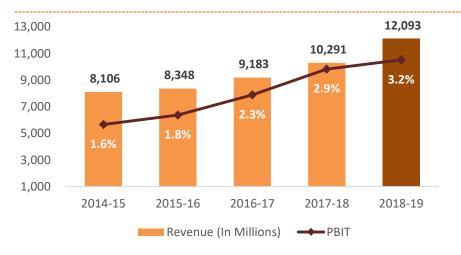


IT Enabled Owned Offices

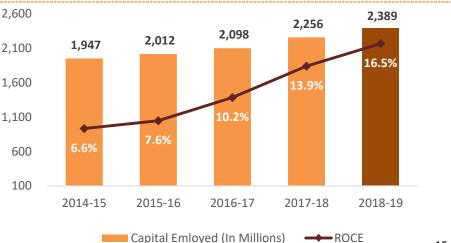


Strategic Hubs

Financial Performance at glance



- Registered growth amid increase in both volume and price
- PBIT margins stood at 3.2% for the year and grew by 25.0% despite floods, truckers strike & fuel increases
- Improvement to continue with focus on large client and key account management with value added services and LTL (less than truck load)
- ROCE has been continue to be in improving trend at 16.5% with better cash flow management and margins







TCI Supply Chain Division

Key Operational Highlights



12 Mn. Sqft.

Warehousing Area Managed



4,000 (1350)

Fleet in operations (Owned)

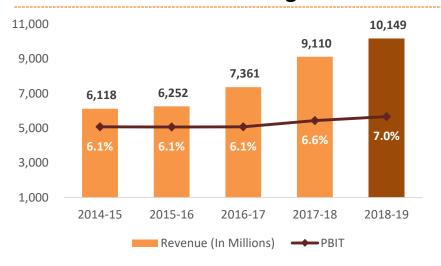


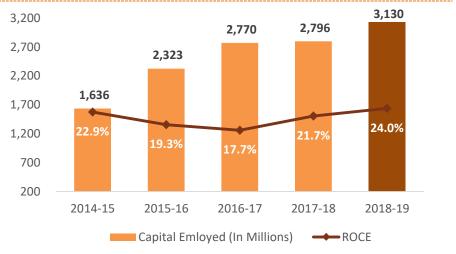
5,000+

IBL Pickup per day

- Revenue grew by 11.4% with better growth in non-auto segment.
- EBIT margins stood at 7.0% and grew by ~
 17.3% with better operations management.
- ROCE has been up at ~ 24.0% with better working capital management amid tightness in liquidity during the year.
- The division to capitalise on strong customer pipeline

Financial Performance at glance









TCI Seaways Division

Key Operational Highlights









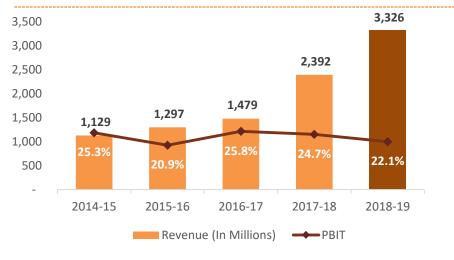
Own Containers



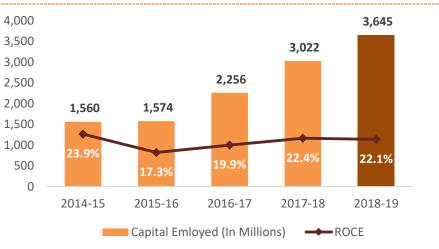
63,380

Total DWT Capacity

Financial Performance at glance



- Revenue grew by ~ 39.0% Y-t-Y basis amid volume impact from Kerala flood crises during the year.
- Rapid increase in fuel price, lower volumes and deployment of new ship in Q2 lead to some impact on margins
- Strong positioning at East coast to leverage opportunities out of increased infrastructural activities in Andamans and neighboring islands
- To acquire a ship by Q-4 End FY20 to ensure continuity of round trips at existing routes and cover up some new routes





TCI's Joint Ventures

FY19 (FY18 Annual)	TCI CONCOR Multimodal Logistics Solutions	Transystem Figures in Mn		
Revenue	1894 (1687)	5301(4690)		
Y-o-Y Growth	12% (23%)	13% (15%)		
Capital Employed	236 (253)	2096 (1796)		
1	Operates on asset-light model	Focused on auto logistics		
Key Operational Highlights	 Building upon its capabilities in Chemical Logistics and multimodal integrated logistics solutions 			



Division-wise Stand-alone Financial Performance

Figures in Mn.

	₹ TCI Freight	FTCI Supply Chain	₹ TCI Seaways	* TC/ # Corp.& Others	Total (2018-19)	Total (2017-18)
Revenue	12072.6	10149.5	3325.8	283.1	25851.4	22022.7
% Growth	17.5%	11.4%	39.0%	NA	17.0%	20.9%
EBIDTA	465.5	1060.0	1036.7	148.3	2710.5	2337.3
% of Revenue	3.8%	10.4%	31.2%	NA	10.5%	10.6%
EBIT	383.5	710.2	735.0	129.8	1958.6	1664.0
% Growth over LY	25.0%	17.3%	24.0%	NA	17.7%	43.2%
Capital Employed	2388.7	3129.6	3645.1	3662.2	12825.6	11409.5
ROCE %	16.5%	24.0%	22.1%	N.A	16.2%	15.4%

Corp. & Others consist of unallocated assets, investments and energy division.



12.3%

FY 17

FY 18

6000

3000

0

11.7%

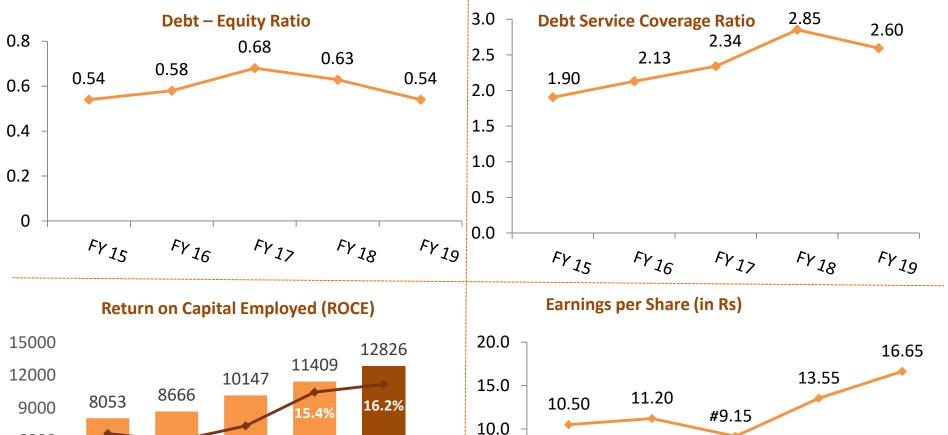
FY 15

11.0%

FY 16

Capital Emloyed (In Millions)

Financial Performance



5.0

0.0

FY 15

FY 16

FY17

FY 18

Ratings AA- (CRISIL –Bankline Credit), A1+ (ICRA-Commercial Paper), Average interest cost is below 8.5% # XPS Undertaking was demerged w.e.f FY16 end

FY 19

FY 19





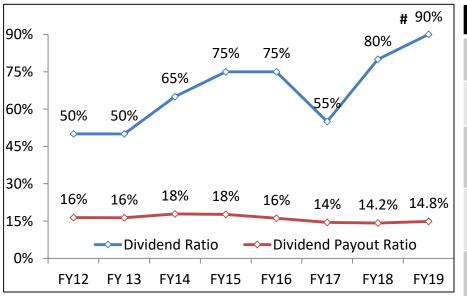
Market Summary

■ FOREIGN HOLDINGS

OTHERS

			Shareh	olding Pattern	as on 31st
Market Cap	Rs Mn.	24896.0		<u> </u>	
Debt	Rs Mn.	4461.6	2%_ 8%_ 2%	March 201	9
Enterprise Value	Rs Mn.	29276.8	5%_		PROMOTORS
P/E	Nos	19.5	3,0	•	INDIAN PUBLIC
EV/EBITDA	Nos	10.8			FOREIGN HOLDIN
52 Week High	Rs/share	346.8		67%	BODY CORPORATI
52 Week Low	Rs/share	231.2	16%		MUTUAL FUND
	, 51141 6	_51.2	20,01		OTHERS

Consistent Dividend track trend



Stock Performance					
2001	Initial Investment	18000/- invested in 1000 Equity shares			
2006	Share Split	Share Split 5 share of 2/-each for 1 share of 10/-			
2011	Demerger of Real Estate Div	Swap ratio one share in TCI developers for 20 shares in TCI			
2016	Demerger of XPS Div	Swap Ratio one share in TCI Express for 2 shares in TCI			
Dividend Bs 2007E and Market Value of Investment Bs 26 67 200					

gave 37% CAGR return by March'2019.

two trenches of Interim dividend @50%, no final dividend





Financial Results

Balance Sheet

Particulars (Rs in Cr.)	2017-18	2018-19
Freight	19792.3	23298.7
Other Sales & Services	2012.8	2284.3
Other Income	217.6	268.5
Total Income	22022.7	25851.4
Revenue growth %	20.9%	17.4%
Operating expenses	17489.5	20693.8
Other expenses	2196.0	2447.1
Total Expenses	19685.4	23140.9
EBITDA	2337.2	2710.5
EBITDA Margin %	10.6%	10.5%
Interest Expense	308.4	355.8
Depreciation	673.3	751.9
Exceptional Item	40.0	0.0
PBT	1315.5	1602.8
PBT Margin %	6.0%	6.2%
Taxes	278.2	326.4
PAT	1037.3	1276.4
PAT Margin %	4.7%	4.9%

Particulars (Rs in Cr.)	2017-18	2018-19
1. Non current Assets		
Property, plant and equipment	6230.1	7050.2
Capital work-in-progress	563.2	40.2
Intangible assets	5.7	5.0
Investments	312.9	938.2
Long term loans and advances	135.8	59.4
Other non current assets	313.6	667.2
2. Current Assets		
Inventories	33.1	53.2
Trade Receivables	3896.7	4765.8
Cash & cash equivalents	129.6	121.6
Loans and advances	125.5	224.2
Other current assets	1029.4	1270.1
TOTAL	12775.6	15195.1
1. Shareholders Funds		
Share Capital	153.2	153.3
Reserves & Surplus	6616.2	8216.3
3. Non Current Liabilities		
Long term Borrowings	1514.4	1804.8
Deferred tax Liabilities (net)	442.7	390.3
Other long term liabilities	18.0	19.6
4. Current Liabilities		
Short term borrowings	2286.2	2148.8
Trade payables	570.7	649.2
Other current liabilities	1119.4	1748.3
Short term provisions	54.8	64.5
TOTAL	12775.6	15195.1





Capital Expenditure Plan FY19

Figures in Mn.	Total Actual (FY 2006-07 to 2016-17)	2017-18 Actual	2018-19 Actual	2019-20 Proposed
Hub Centers & Small warehouses	3573.0	316.2	463.2	730.0
Ships	2060.4	441.5	199.1	782.0
Containers	148.8	145.6	381.7	506.0
Trucks & other vehicles	3318.3	378.3	417.1	675.0
Others (W/H Equip, Wind Energy, IT etc.)	1051.2	52.0	54.3	55.0
Total	10151.7	1333.6	1515.3	2750.0

Funding Pattern:	Debt	Equity	Free Cash Flows	Total
Estimated (FY20)	18000	0	9500	27500
Actual (FY19)	9640	0	5510	15150

THANK YOU

Cautionary Statement

Statements in this "Presentation" describing the Company's objectives, estimates, expectations or predictions may be "forward looking statements" within the meaning of applicable securities laws and regulations. Actual results could differ materially from those expressed or implied. Important factors that could make a difference to the Company's operations include global and Indian demand supply conditions, cyclical demand and pricing in the Company's principal markets, changes in Government regulations, tax regimes, economic developments within India and other factors. The Company assumes no responsibility to publicly amend, modify or revise any forward looking statement, on the basis of any subsequent development, information or events, or otherwise.