# Psalaji Telefilms Ltd.

13, Balaji House, Dalia Industrial Estate, Opp. Laxmi Industries New Link Road, Andheri (West), Mumbai - 400 053. Tel.:40698000 • Fax: 40698181 / 82 / 83 Website: www.balajitelefilms.com CIN No.: L99999MH1994PLC082802



September 14, 2020

To,

BSE Limited.
Phiroze Jeejeebhoy Towers,
Dalal Street,
Mumbai - 400 001
Stock Code: 532382

National Stock Exchange of India Ltd. "Exchange Plaza",
Bandra-Kurla Complex, Bandra (East),
Mumbai - 400 051
Stock Code: BALAJITELE

Sub: <u>Submission of Quarterly Performance report and Press Release for quarter ended June</u> 30, 2020

Dear Sir/Madam,

This is further to our letter dated September 14, 2020, intimating the outcome of Board Meeting for consideration of Un-audited Financial Results for the quarter ended June 30, 2020. We are submitting the Quarterly Performance Report and Press Release issued in this regard.

The above information will also be made available on the Company's website, www.balajitelefilms.com

You are requested to take the aforementioned information on your record.

EFIL

MUMBA

Thanking you,

Yours Faithfully,

For Balaji Telefilms Limited

Simmi Singh Bisht Group Head Secretarial

Membership No. A23360

Encl: a/a



# **Quarterly Performance Update**

Q1 FY21



## **COVID-19 impacts all content production activity**



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Consolidated Financials (In Rs Cr)	Q1 FY21	Q1FY20	Q4 FY20
Total Income from operations	35.1	90.5	107.7
Cost of Production	36.6	80.5	74.7
Gross Margin	-1.5	10.0	33.0
Gross Margin %	-4%	11%	31%
EBITDA	-26.3	-33.2	-0.8
EBITDA Margin %	-75%	-37%	-1%
Profit / Loss Before Tax	-28.8	-41.5	-12.7
Net Profit / Loss After Tax	-27.9	-42.2	-19.8

- Balaji Telefilms Q1FY21 impacted by lockdown and closure of all content production activity, revenues primarily from Digital business ALTBalaji and sale of digital rights in the movies business
- ALTBalaji direct subscription revenues continues to grow, accounted for ~90% of the total revenue.
- ALTBalaji Q1 FY21 total revenue at Rs 14.9cr vs Q1FY20 Rs 12.3cr
  - Minimal contribution from Zee5 deal as content production was closed during the quarter, will normalize as shows are launched
- Zero hours of content produced during the quarter in the BTL TV Business
  - Proactive cost control measures implemented and EBITDA loss curtailed
  - Content production has resumed towards the end of June following all laid down safety procedures
- No movie released in the quarter, finalized deals to sell certain movie inventory to digital platforms.
- Remain well funded and with adequate cash balance -Investment in Bank FD and Mutual Funds Rs 174 cr.
   Short term working capital in movies of Rs 67cr. Total balance at Rs 241cr\*

\* Note as on 14 Sep

### COVID-19 impacts operations, digital adoption continues



#### ALTBalaji's dominates the Mass OTT market – creates hit shows for OTT

- ALTBalaji direct subscriptions impacted as limited fresh content release, however direct subscription revenue grown ~90% year on year Rs 12.9cr vs Rs 6.7cr in Q1FY20
- ALTBalaji's revenue from content sharing with Zee5 affected as shows were not launched for a major part of the quarter
- Total Revenue for ALTBalaji at Rs 14.9cr vs Rs 12.3cr in Q1FY20
- Total library of original shows available on ALTBalaji currently at 64, one of the largest in the country
- Current year pipeline to include 20 to 24 original shows production resumed from July 2020

#### TV – Balaji Telefilms production closed due to lockdown through the quarter

- Content production only commenced in the last week of the quarter after following necessary health and safety precautions.
- 6 shows currently under production and operation back to pre-Covid levels
- Sales to broadcasters only commenced in Q2 FY21

#### Movies - Sales to digital platforms completed

- COVID-19 has impacted the theatrical release of movies so the Company has completed the direct to digital releases for two of its movies and is evaluating options for the others
  - Dolly Kitty Aur Woh Chamakte Sitare will premier on Netflix on September 18
  - Pagglait will also premier on Netflix in the coming quarter
- Remain conservative with the investments in movies and working on few projects.
- Confirmed projects include Ek Villain 2 (staring John Abraham), K Tina (staring Disha Patani)

## ALTBalaji continues to dominate the Hindi language OTT market



- ALTBalaji remains one of the Top 5 paid Apps in the country
- Clear positioning as OTT of the masses Hindi Masaledaar Content for India and Hindi Speaking Diaspora
- ALTBalaji is one of the most affordable OTT options with plans at Rs 300 a year / Rs 100 a quarter (less than Re 1 a day)
  - Yearly ARPU remains between Rs 140 to Rs 150
- Direct to consumer billing continues to grow
  - April addition remained very strong, however May and June witnessed some slowdown
- High engagement time with subscribers though some reduction in recent weeks as limited fresh content is available

### **App Annie Rankings (Gross Billing)**

Rank	Q1 FY21	Q4 FY20	Q3 FY20	Q2 FY20	Q1 FY20
1	Hotstar	Netflix	Netflix	Netflix	Netflix
2	Netflix	Hotstar	Hotstar	Hotstar	Hotstar
3	ZEE5	ZEE5	ZEE5	ZEE5	ZEE5
4	Voot	ALTBalaji	ALTBalaji	ALTBalaji	ALTBalaji
5	ALTBalaji	Voot	Sony LIV	Sony LIV	Sun NXT

Source: 1. App Annie – Based on Gross Revenue across los and Google







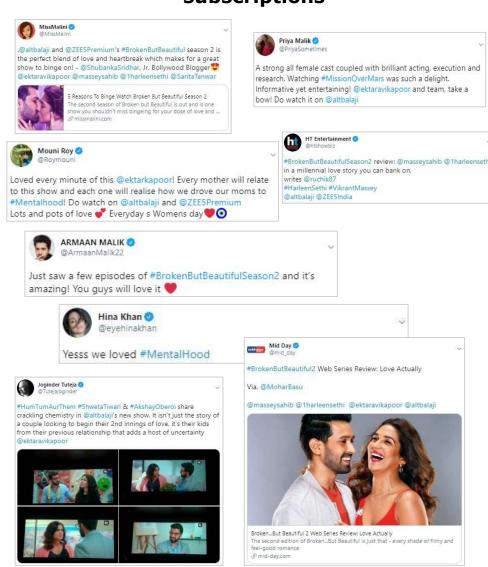


## ALTBalaji marketing strategy to drive subscription with minimum spends



- Content is made for Hindi Speaking audiences across India
  - Only 35% of the consumer are from the 8 big cities (Ahmedabad, Bengaluru, Chennai, Delhi, Hyderabad, Kolkata, Mumbai, Pune)
  - 65 % of consumer from non metro and tier 2/tier 3 towns and cities
- ALTBalaji offers a wide range of content across various genres and story lines
  - 7 shows already in multiple season
  - A number of shows are designed with longer format with more episodes
- Leverage Balaji ecosystem of TV and Films to promote shows and acquire consumers via lower marketing spends. Digital Debut choice OTT platform for many large Bollywood/TV stars
- Deeper library of original shows allows ALTBalaji to acquire customers at a lower cost of acquisition, progressively witnessing lower cost of consumer acquisition

# Influencer and Media appreciation to drive subscriptions

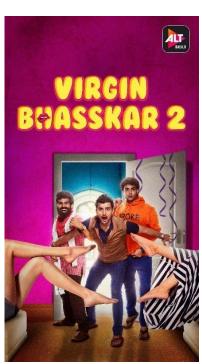


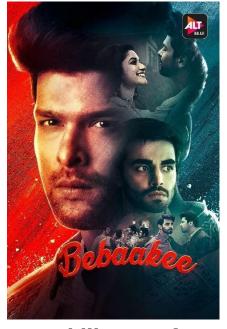
## Pace of adding new show to resume post lifting of lockdown











Total library of original shows at 64\*

Includes multiple shows with returning seasons

Continue to add 20-24 shows for the year

## TV and Movie production impacted during Q1 – Now Resumed



- All production activity stopped on March 18<sup>th</sup> as per local regulations and health and safety measures and resumed 26<sup>th</sup> June 2020, almost entire quarter was not available for production.
- Changes in line up in Q2 FY21 expected as COVID-19 continues to affect production schedules
- Shows that are currently under production
  - 1. Naagin 5
  - 2. Pavitra Bhagya
  - 3. Ye Hai Chahatein
  - 4. Kasautii Zindagii Kay
  - 5. Kumkum Bhagya
  - 6. Kundali Bhagya

- Working on select future projects, confirmed projects include Ek Villain 2 (staring John Abraham) and KTina (staring Disha Patani)
- 2 sales to digital platforms
  - Dolly Kitty Aur Woh Chamakte Sitare (Staring Konkona Sen Sharma and Bhumi Pednekar)
  - 2. Pagglait (staring Sanya Malhotra)
- Currently evaluating production schedules and release schedules given the disruption caused by COVID-19





# **Financials**

## **BTL Standalone Financial Performance (TV + Movie Production)**



In Rs Cr	Q1 FY21	Q1 FY20	Q4 FY20	FY20
Total Income from operations	21.2	82.9	116.1	576.6
Cost of Production	14.6	56.3	72.5	358.9
Gross Margin	6.6	26.6	43.6	217.7
Gross Margin %	31%	32%	38%	38%
Marketing and Distribution	0.5	0.5	0.4	36.2
Employee Benefits Expense	2.8	4.9	3.3	13.9
Other Expenses	3.6	10.6	11.6	43.5
EBITDA	-0.4	10.6	28.3	124.2
EBITDA Margin %	-2%	13%	24%	22%
Finance Cost	0.3	0.7	0.6	2.4
Depreciation and amortisation	7.0	8.3	8.3	33.1
Other Income	5.4	1.6	-1.8	6.1
Profit Before Tax	-2.3	3.2	17.6	94.7
Tax Expenses	-0.9	0.6	7.2	36.8
Net Profit After Tax	-1.4	2.5	10.4	57.9

- Revenue significantly impacted as TV production was closed until 26<sup>th</sup> June
- Tight cost controls initiated, staff and other overheads reduced from 15.5cr in Q1FY20 to 6.4cr

Note: numbers may not add up due to rounding

### **BTL Consolidated Financial Performance**



In Rs Cr	Q1 FY21	Q1FY20	Q4 FY20	FY20	• ALTBalaji ar
Total Income from operations	35.1	90.5	107.7	573.6	Movie contri
Cost of Production	36.6	80.5	74.7	389.4	revenue as production v
Gross Margin	-1.5	10.0	33.0	184.2	closed until
Gross Margin %	-4%	11%	31%	32%	June
Marketing and Distribution	6.1	11.6	5.0	60.6	
Employee Benefits Expense	5.5	12.0	8.6	36.4	<ul> <li>Tight cost co</li> </ul>
Other Expenses	13.2	19.7	20.2	76.4	initiated, sta
EBITDA	-26.3	-33.2	-0.8	10.7	other overhe
EBITDA Margin %	-75%	-37%	-1%	2%	reduced fror in Q1 FY20
Finance Cost	0.4	0.7	0.6	2.7	18.7cr
Depreciation and amortisation	7.8	9.8	9.7	38.8	
Other Income	5.7	2.2	-1.6	8.6	<b>.</b>
Profit Before Tax	-28.8	-41.5	-12.7	-22.2	<ul> <li>Remain well and with add</li> </ul>
Tax Expenses	-0.9	0.6	7.2	36.8	cash balanc
Net Profit After Tax	-27.9	-42.2	-19.8	-59.0	Total balanc

and ributed to TV was 26<sup>th</sup>

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ell funded lequate ces. ce at Rs 241cr\*

Note: numbers may not add up due to rounding

<sup>\*</sup> Note as on 14 Sep

# **Legal Entity Wise Performance : Q1 FY21**



Particulars (In Rs cr)	BTL (TV + Movie Production)	BMPL (Movie Distribution)	ALTBalaji	MFPL	CBEPL	Elimination	Consol
Net Sales / Income from Operations	20.1	0.4	14.9			-0.4	35.1
Other Operating Income	1.0					-1.0	
Total Income	21.2	0.4	14.9			-1.5	35.1
Cost of Production	14.6		24.0			-2.1	36.6
Marketing and Distribution Expenses	0.5		6.0			-0.4	6.1
Staff Cost	2.8	0.3	1.5			0.8	5.5
Other Expenditure	3.6	0.0	10.4		0.	1 -0.8	13.2
EBITDA	-0.4	0.1	-27.0		-0.	1.0	-26.3
Finance Cost	0.3	0.5	0.1			-0.6	0.4
Depreciation	7.0		0.8				7.8
Total Expenditure	28.9	0.9	42.8		0.	1 -3.1	69.6
Profit / (Loss) from Operation Before Other Income	-7.7	-0.5	-27.9		-0.	1.6	-34.5
Other Income	5.4		0.8		0.	1 -0.6	5.7
Profit / (Loss) from Ordinary Activities Before Tax	-2.3	-0.5	-27.1			1.0	-28.8
Tax Expenses	-0.9						-0.9
Net Profit / (Loss) from continuing operations	-1.4	-0.5	-27.1			1.0	-27.9

Note: numbers may not add up due to rounding, no activity in MFPL

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#### **Notes And Policies**



### **Accounting Policies for Amortization on Inventory**

#### **Movies**

- Items of inventory are carried at lower of cost and net realisable value. Cost is determined on the following basis:
  - > Films: Actual Cost
  - Unamortised cost of films: The cost of films is amortised in the ratio of current revenue to the expected total revenue. At the end of each accounting period, balance unamortised cost is compared with the net expected revenue. If the net expected revenue is less than unamortised cost, the same is written down to the net expected revenue
- Marketing and distribution expenses are charged to revenue in the period in which they are incurred and are not inventorised

#### **Digital**

- Original content amortised over 3 years, 65% of the cost in the first year and 25% in the second year and 10% in third year
- Acquired content is amortised over license period



### **Thank You**

**Balaji Telefilms Limited** 

CIN: L99999MH1994PLC082802

http://www.balajitelefilms.com

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Website: www.balajitelefilms.com CIN: L99999MH1994PLC082802



# Balaji Telefilms digital business continue to remain resilient. COVID-19 impact content production, operations now returning to normal

<u>September 14, 2020:</u> Balaji Telefilms Limited, India's leading media and content powerhouse, today announced its financial results for the first quarter ended 30<sup>th</sup> June 2020.

ALTBalaji continues to dominate the mass OTT market with direct subscription revenue growing ~90% year on year – Q1FY21 direct revenue at Rs 12.9cr vs Rs 6.7cr in Q1FY20. Total Revenue for ALTBalaji at Rs 14.9cr vs Rs 12.3cr in Q1FY20. ALTBalaji continues to be a leader in the original Hindi SVOD space, the platform today has 64 shows.

Movie business had a good quarter as it completed the sale of digital rights of Dolly Kitty Aur Woh Chamakte Sitare and Pagglait to Netflix. Currently exploring more such direct to digital sales for its movie portfolio.

Balaji Telefilms TV content production remained closed until June 26 following necessary health and safety precautions. Production operations have resumed and currently 6 shows are on air.

The Board of Directors of M/s ALT Digital Media Entertainment Limited (ALT Balaji), a material subsidiary of the Company, has given in principle approval for the investment in M/s B D Inno Ventures Pvt Ltd, subject to regulatory and other approvals as required by the Company. Pursuant to this investment, ALT Digital proposes to invest Rs. 15 Crore in M/s B D Inno Ventures Pvt Ltd. (which provides an online platform for procuring personalized recorded videos from celebrities through its digital offering "Tring") for a 17.5% stake in the form of equity, or equity-linked securities such as compulsory convertible preference shares of M/s B D Inno Ventures Pvt Ltd.

Mrs. Shobha Kapoor, Managing Director, Balaji Telefilms Limited said, "The quarter has been particularly challenging as all content production activity came to a stop. However, our digital businesses have performed well and we are well positioned to grow that business. We remain confident that our TV business will return to more normal levels of content production as our teams have adapted to shooting under the new rules following all health and safety requirements, we now have 6 shows on air and a couple more in the pipeline. We have initiated several cost optimisation programs during the quarter and should continue to see the benefits of these programs as content production volumes return."

#### **OPERATIONAL HIGHLIGHTS**

- ALTBalaji's dominates the Mass OTT market creating hit shows for OTT with 64 shows currently available on the platform. Current year pipeline to include 20 to 24 original shows
- Direct subscription revenue grown ~90% year on year Rs 12.9cr vs Rs 6.7cr in Q1FY20
- Balaji Telefilms TV production commenced in the last week of the quarter after following necessary health and safety precautions. 6 shows currently under production
- Sale of 2 movies to digital platforms completed. Dolly Kitty Aur Woh Chamakte Sitare and Pagglait will premier on Netflix. Evaluating options for the others

#### FINANCIAL PERFORMANCE HIGHLIGHTS

- Total revenues for the quarter at Rs 35.1 cr. Q1FY21 impacted by lockdown and closure of all content production activity, revenues primarily from ALTBalaji and sale of digital rights in the movies business
- ALTBalaji Q1 FY21 total revenue at Rs 14.9cr vs Q1FY20 Rs 12.3cr
- Proactive cost control measures implemented and EBITDA loss curtailed at Rs 26.3 cr vs 33.2 cr in Q1 FY20
- Net loss at Rs 27.9cr vs 42.2cr in Q1FY20
- Remain well funded and with adequate cash balance -Investment in Bank FD and Mutual Funds Rs 174 cr. Short term working capital in movies of Rs 67cr. Total balance at Rs 241cr

#### About Balaji Telefilms Limited:

Balaji Telefilms is India's leading integrated media conglomerate operating across television, movie and digital content production. The Company, under the stewardship of Mrs. Shobha Kapoor and Ms.Ekta Kapoor, enjoys market leadership in the television content industry for over two decades with an exemplary track record for content creation across genres and target groups.

Balaji Telefilms is a household name which has produced some of the best television serials in the country including the famous K Series of daily soaps such as Kyunki Saas Bhi Kabhi Bahu Thi and Kahaani Ghar Ghar Ki. More recently it has created an extremely successful mystical fantasy series of Naagin 1 to Naagin 5, paving the way for weekend fiction based programming.

Over the years the company through its movies business has also demonstrated success in pioneering the production of a differentiated cinematic content across different genres. The Company has been involved in creating a number of commercial as well as critically acclaimed movies such as The Dirty Picture, LSD, Once Upon a Time, Ek Villain, Udtaa Punjab and most recently Veere Di Wedding and Dream Girl

Balaji Telefilms Ltd's foray into original shows on digital platforms, ALT Digital Media Entertainment Limited is a wholly owned subsidiary of the production house. Serving as a multi-device subscription Video on Demand (SVOD) Platform, ALTBalaji's offerings include premium, disruptive content and original series across genres, that audiences can watch at their convenience. With originality, courage and relentlessness at its core, ALTBalaji's content stands out for being non-conformist and inclusive. ALTBalaji is here to set new standards and benchmarks in giving digitally-first audiences an alternate content platform.

#### For further queries please contact:

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