GODREJ CONSUMER PRODUCTS LIMITED PERFORMANCE UPDATE

Q2 FY13

November 3, 2012



PERFORMANCE UPDATE

EXECUTIVE SUMMARY: MAJOR HIGHLIGHTS

PERFORMANCE HIGHLIGHTS: CONSOLIDATED

BUSINESS OVERVIEW: INDIAN SUB-CONTINENT

BUSINESS OVERVIEW: INTERNATIONAL

STRONG BUSINESS MOMENTUM CONTINUES

Consolidated net sales grows 35%

- Consolidated organic business grows strongly at 24%
- Indian sub-continent grows 19% with strong growth across the categories
- International organic business grows 32% with strong growth across the geographies

Several key new innovations launched, backed by strong marketing investments

- Cinthol in bath and fragrancing spaces
- Godrej expert rich crème hair colour
- AER air fresheners
- HIT one push aerosol Indonesia
- Goodknight household insecticides Nigeria

Consolidated EBITDA grows 18%; net profit grows 25%

Healthy balance sheet with Debt / Equity ratio at 0.48

PERFORMANCE UPDATE

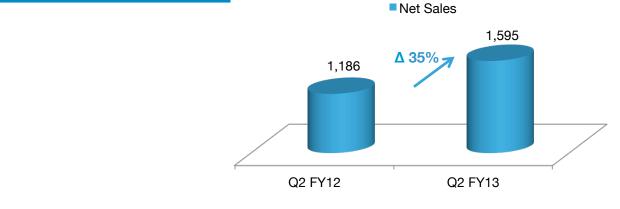
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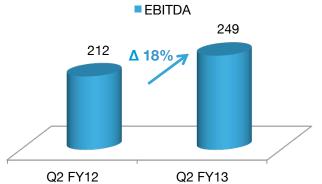
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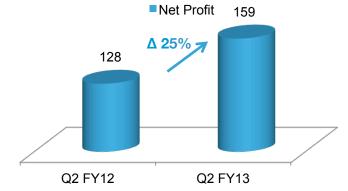
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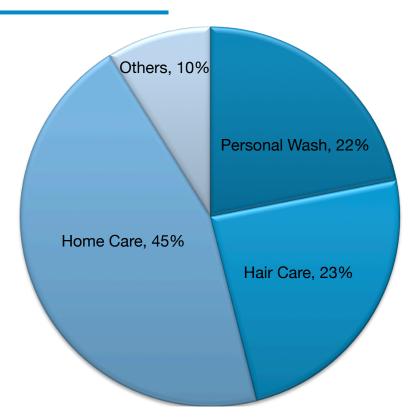
PROFITABLE GROWTH



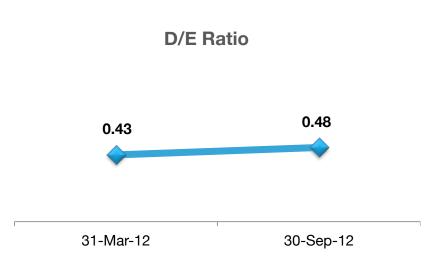


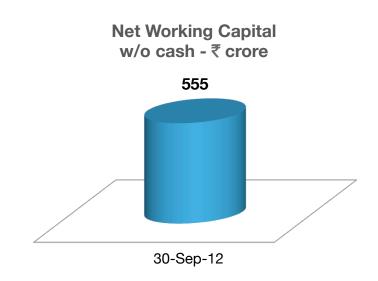


BALANCED CATEGORY MIX



HEALTHY BALANCE SHEET





Net working capital w/o cash up by ~₹ 140 crore from Mar'12

- Inventory buildup for season in India and Africa
- Consolidation of Chile business

PERFORMANCE UPDATE

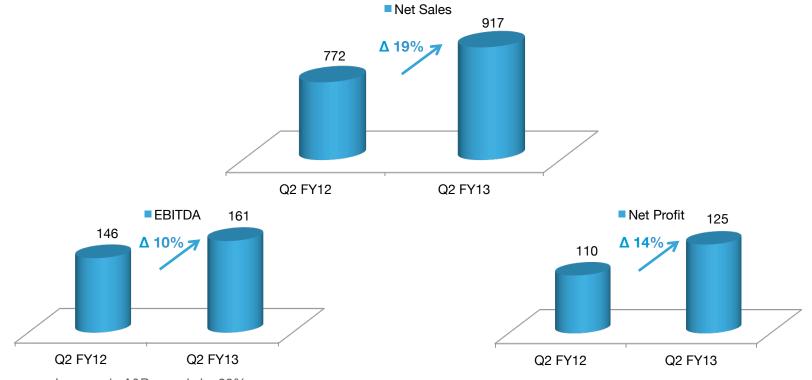
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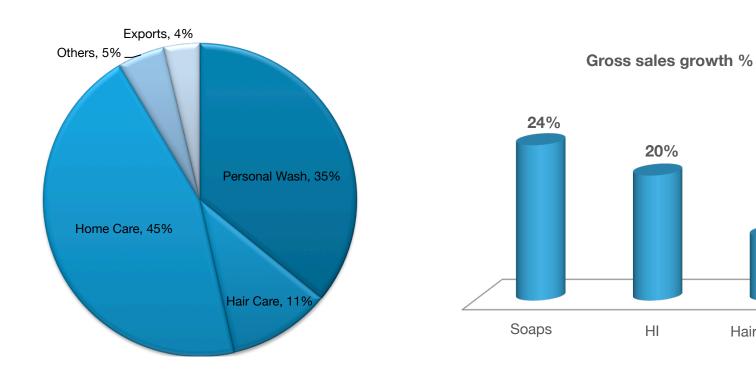
BUSINESS OVERVIEW: INTERNATIONAL

INTENSIFIED MARKETING FOCUS DRIVING STRONG GROWTH



Increase in A&P spends by 33%

CORE CATEGORY GROWTH MOMENTUM CONTINUES WITH A BALANCED CATEGORY MIX



10%

Hair Colour

SOAPS - CINTHOL REFRESHED

CINTHOL refreshed in bath and fragrancing spaces - deo sprays, talcs and shower gels with strong functional performance products

CINTHOL products have been designed to deliver great value and premium experience

3 things that will shape CINTHOL's tomorrow

- 1 Connect to an energetic young India
- 2 Building a personal grooming portfolio
- 3 Delivering premium experiences

New media campaign "Alive is Awesome" on air



SOAPS - GROWTH AHEAD OF THE CATEGORY

Underlying volume growth of 6%

Gross margins up on yoy basis

Continued media presence on Godrej No.1 Rosewater and Almonds

CINTHOL refreshed





SUSTAINED GROWTH IN HOUSEHOLD INSECTICIDES

Growth >1.5x of the category

Continue to gain and enjoy market leadership position across all three formats

Driving increase in penetration with launch of "Goodknight Advanced colour play"

Continue brand building investments and leveraging distribution synergies







ENTRY INTO CRÈME FORMAT

Godrej Expert rich crème is available in 5 long lasting shades:



Single use pack

₹30 only

Hair colouring kit

₹59 only



HAIR COLOURS GAINING MOMENTUM

We have designed a crème hair colour

- 1 to appeal to powder hair colour users
- 2 to be easy-to-use for first timers
- 3 to deliver a significantly better experience for current crème users

We have strong differentiation

- Comes in pre-measured sachets
- Longer lasting colour
- Keeps hair strong
- Goodness of aloe protein for soft, smooth hair
- No ammonia
- Smells good





AER AIR FRESHENERS LAUNCH RESPONSE ENCOURAGING



Hello! We are here to change the air.

The way it spells, and the way it smells.



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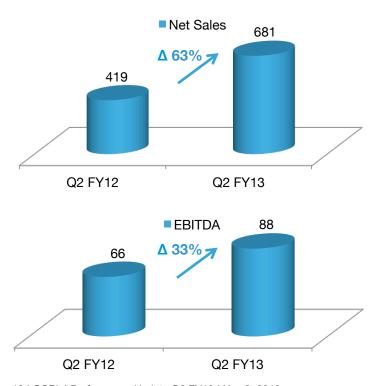
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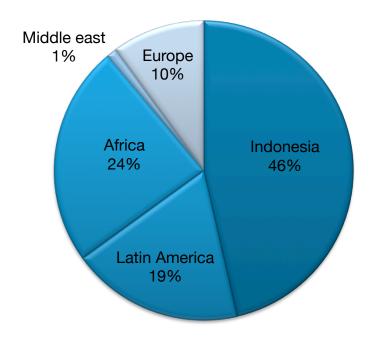
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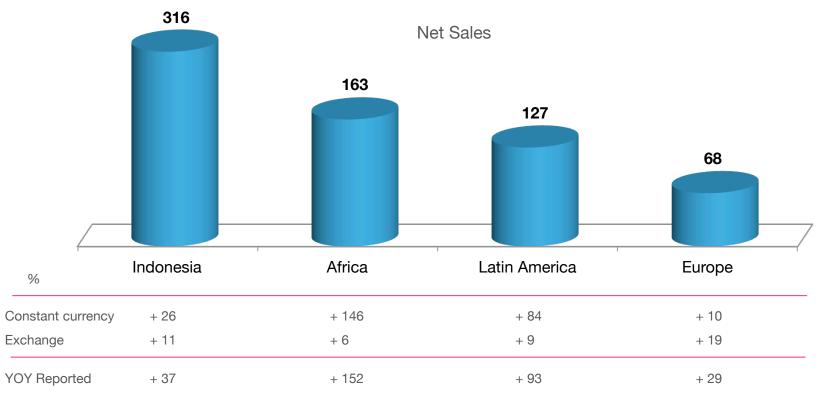
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STRONG GROWTH MOMENTUM MAINTAINED

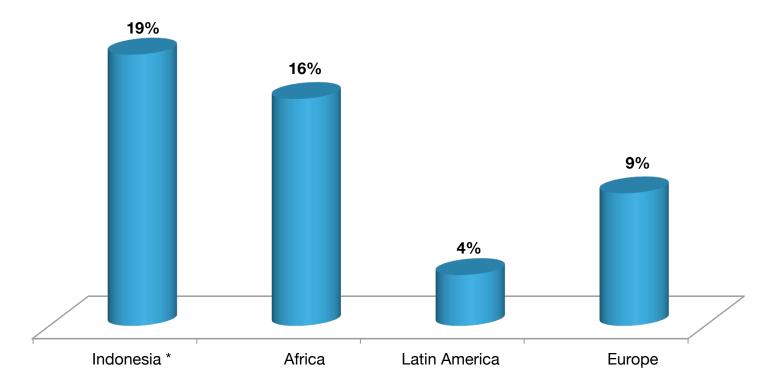




STRONG SALES GROWTH ACROSS GEOGRAPHIES



HEALTHY EBITDA MARGINS



^{*} Before payment of technical & business support fee

ANOTHER STRONG QUARTER FOR INDONESIAN BUSINESS

Sales growth led by

- Continuous marketing investments
- New product launches
- Distribution expansion

Market share expansion - highest ever market share in HIT aerosol and Stella aerosol

HIT magic paper continues to perform well



Launched HIT one push aerosol

HAIR EXTENSION DRIVING GROWTH IN AFRICA

Business comprises of Rapidol, Kinky, Tura and Darling group

Darling group companies integration progressing well, phase II geographies to be consolidated from quarter three

Renew - value for money caucasian hair colour, doubled the market share to become third largest brand by volume in 18 months time

Amigos top collection - Tracy



INECTO - SuperBlack



LAUNCHED HOUSEHOLD INSECTICIDES IN NIGERIA



FLYING INSECT KILLER

Mr. Blue Cap gives protection against all flying insects

1st flying insect killer



MULTI INSECT KILLER

Mr. Yellow Cap gives protection against multi insects



CRAWLING INSECT KILLER

Designed with seek 'n' Kill applicator

LAUNCHED HOUSEHOLD INSECTICIDES IN NIGERIA



Red Round 8hr Coil

Red round coil with pleasant fragrance to keep your home free of mosquitoes



Black Octagonal 10hr Coil

Black Octagonal with 8 power boosters to knock down every mosquito in all corners of your home

DRIVING NEW LAUNCHES AND INTEGRATION SYNERGIES IN LATIN AMERICA

Chilean company integration progressing well

New product launches backed by strong marketing investments

Launch of new Villeneuve sun care range for family













NEW LAUNCHES CONTINUE....

PAMELA GRANT - PERFECT LIFT, facial Treatment



Millefiori - Waxing strips with Rose Hips for sensitive skins and post waxing Towels





PAMELA GRANT - EYE MASCARA Volume 360°



PAMELA GRANT - New Spring Summer Collection



UK CONTINUES TO PERFORM STRONGLY IN TOUGH ENVIRONMENT

Innovation and brand investments driving growth in tough environment

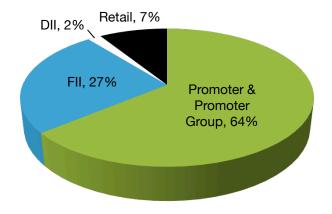
Launch of new range of shampoo and conditioners under Touch of Silver

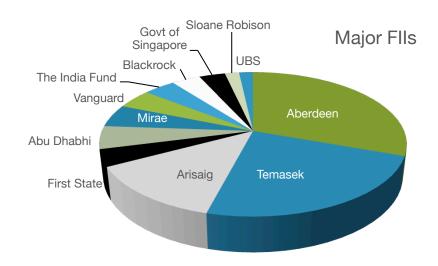
Launch of skin care range under Aapri





STOCKHOLDING PATTERN





SUMMARY: WE REMAIN LASER FOCUSED ON EXECUTING OUR KEY PRIORITIES

Core category leadership

International growth

Renovation and innovation

Future ready sales system

Best in class supply chain

Agility and professional entrepreneurialism

CONTACT US @

P Ganesh CFO p.ganesh@godrejcp.com D +91 22 2519 4313 Sameer Shah Associate Vice President - Finance & Investor Relations sa.shah@godrejcp.com M +91 98211 40733

D +91 22 2519 4467

for more details please visit :- http://www.godrejcp.com

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