



## Web Upload of Q3 F14 results



**BANGALORE February 12-13 2014**

- Traditionally the Q-III is the best quarter for the business being the festive quarter. This year most FMCG companies have been reporting a slowing of business during the quarter. USL's case has been no different.
- **USL's Prestige & Above segment has grown**
  - **12% in volume (15% in depletions) and 15% in imputed value during Q-III.**
  - **17% in volume (20% in depletions) & 19% in imputed value during Apr-Dec.**
  - **Industry depletions were around 13% in volume terms – during Q-III and Apr-Dec.**
- **For Apr-Dec**
  - **Overall volumes were down 2% at 90.9 million cs (PY 92.3 million cs);**
  - **Imputed overall value was up 6%.**
  - **Industry growth has been flat at +0.7% during Q-III and during Apr-Dec.**
- **ENA costs continue to be a dampener**
  - **ENA costs for Q-III of F14 at ₹ 188.53 are ~ ₹ 24/case > the F13 average of ₹ 164.96**
  - **Compared to Q-III F13, ENA prices in Q-III F14 are**
    - **₹ 16/cs higher approx. - ₹ 50 Cr adverse impact in Q-III alone and ₹ 164 Cr impact during Apr-December**

# Segment wise Volume and Value Performance

October '13 – December '13



| Segments                | Volume<br>(Million Cases) | USL Primary<br>Growth % | Imputed NSV<br>(₹ Crore) |         |
|-------------------------|---------------------------|-------------------------|--------------------------|---------|
|                         | Actual F14                | FY14                    | FY14                     | Growth% |
| Scotch                  | 0.1                       | (2%)                    | 77                       | (3%)    |
| Premium Whisky          | 1.4                       | 20%                     | 277                      | 16%     |
| Prestige & Above Whisky | 8.1                       | 13%                     | 950                      | 15%     |
| Premium Others          | 0.2                       | 35%                     | 24                       | 32%     |
| Prestige Others         | 0.6                       | (8%)                    | 44                       | (7%)    |
| Prestige & Above Others | 0.9                       | 1%                      | 68                       | 4%      |
|                         |                           |                         |                          |         |
| Total Prestige & Above  | 8.9                       | 12%                     | 1,019                    | 15%     |
| Regular & Below         | 22.5                      | (9%)                    | 1,353                    | (3%)    |
| USL                     | 31.4                      | (3.7%)                  | 2,372                    | 4%      |

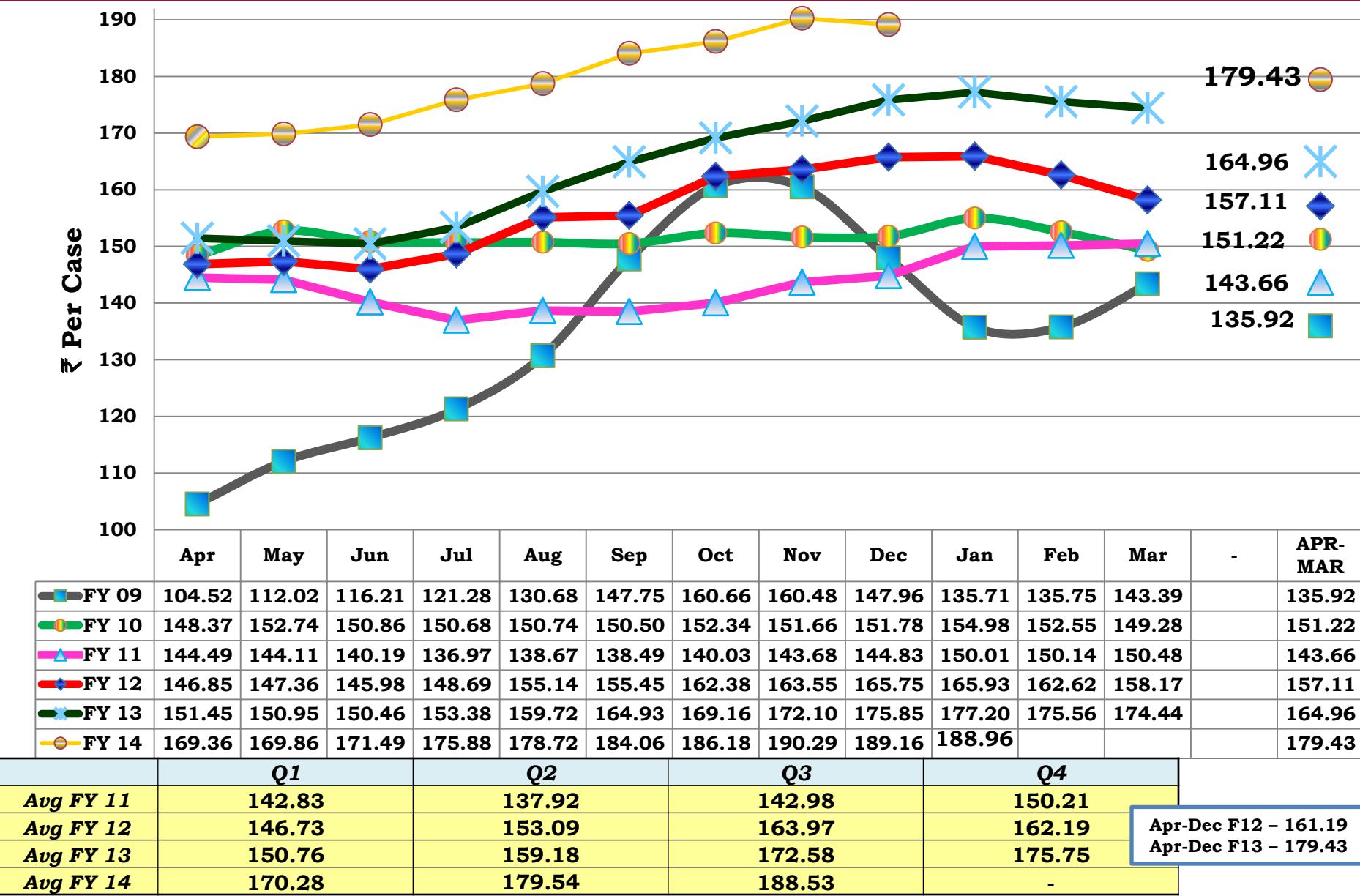
# Segment-wise Volume and Value Performance

April'13 - December'13



| Segments                | Volume<br>(Million<br>Cases) | USL Primary<br>Growth % | Imputed NSV (₹ Crore) |             |
|-------------------------|------------------------------|-------------------------|-----------------------|-------------|
|                         | Actual F14                   | F14                     | Actual F14            | Growth<br>% |
| Scotch                  | 0.3                          | 16%                     | 199                   | 14%         |
| Premium Whisky          | 3.6                          | 13%                     | 708                   | 12%         |
| Prestige Whisky         | 18.4                         | 19%                     | 1,692                 | 24%         |
| Prestige & Above Whisky | 22.3                         | 18%                     | 2,599                 | 20%         |
| Premium Others          | 0.6                          | 33%                     | 68                    | 33%         |
| Prestige Others         | 1.9                          | 5%                      | 132                   | 5%          |
|                         |                              |                         |                       |             |
| Prestige & Above        | 24.9                         | 17%                     | 2,799                 | 19%         |
| Regular & Below         | 66.0                         | (7%)                    | 3,903                 | (2%)        |
| USL                     | 90.9                         | (2%)                    | 6,702                 | 6%          |

# Actual ENA Consumption Rate





# Financials

**April 13 to December 13**



# USL – Q3 F14

## un-Audited Financial Results

| Sl. No. | ₹ Crore                            | Un Audited                       |       |                  |       |                                 |       | Audited               |       |
|---------|------------------------------------|----------------------------------|-------|------------------|-------|---------------------------------|-------|-----------------------|-------|
|         |                                    | Three months ended December 31st |       |                  |       | Previous 3 month ended Sep 30th |       | Year ended March 31st |       |
|         |                                    | December 31 2013                 | % NSR | December 31 2012 | % NSR | September 30 2013               | % NSR | March 31 2013         | % NSR |
| 1       | Net Sales /Income                  | 2,309                            |       | 2,203            |       | 2,058                           |       | 8,607                 |       |
|         | Growth%                            | 5%                               |       | 18%              |       |                                 |       | 12.4%                 |       |
| 2       | C O G S                            | 1,400                            | 60.6% | 1,294            | 58.8% | 1,220                           | 59.3% | 5,164                 | 60.0% |
| 3       | Gross Margin                       | 909                              | 39.4% | 908              | 41.2% | 837                             | 40.7% | 3,443                 | 40.0% |
| 4       | Staff Cost                         | 155                              | 6.7%  | 130              | 5.9%  | 134                             | 6.5%  | 476                   | 5.5%  |
| 5       | Advertising & Sales Promotion      | 234                              | 10.1% | 223              | 10.1% | 211                             | 10.3% | 778                   | 9.0%  |
| 6       | Other Overheads                    | 298                              | 12.9% | 281              | 12.8% | 268                             | 13.0% | 1,058                 | 12.3% |
| 7       | E B I D T A                        | 222                              | 9.6%  | 275              | 12.5% | 224                             | 10.9% | 1,130                 | 13.1% |
|         | Growth%                            | -19%                             |       | -17%             |       |                                 |       | 6%                    |       |
| 8       | Exch.Dif Gain/(Loss) / Oth. Income | 43                               | 1.9%  | 32               | 1.5%  | 70                              | 3.4%  | 103                   | 1.2%  |
| 9       | Interest                           | 150                              | 6.5%  | 164              | 7.4%  | 136                             | 6.6%  | 656                   | 7.6%  |
| 10      | Depreciation                       | 18                               | 0.8%  | 17               | 0.8%  | 17                              | 0.8%  | 72                    | 0.8%  |
| 11      | PBT before exceptional item        | 96                               | 4.2%  | 126              | 5.7%  | 141                             | 6.9%  | 506                   | 5.9%  |
| 12      | Exceptional items                  | 0                                | 0.0%  | 0                | 0.0%  | 0                               | 0.0%  | (22)                  | -0.3% |
| 13      | P B T                              | 96                               | 4.2%  | 126              | 5.7%  | 141                             | 6.9%  | 484                   | 5.6%  |
|         | Growth%                            | -24%                             |       | -43%             |       |                                 |       | -4%                   |       |
| 14      | Tax                                | 31                               | 1.4%  | 45               | 2.1%  | 47                              | 2.3%  | 163                   | 1.9%  |
| 15      | P A T                              | 65                               | 2.8%  | 81               | 3.7%  | 94.3                            | 4.6%  | 321                   | 3.7%  |
|         | Growth%                            | -19%                             |       | -46%             |       |                                 |       | -7%                   |       |

# USL – Nine Months ended December 31<sup>st</sup>

## un-Audited Financial Results



|    | ₹ Crore                                    | Un Audited                      |       |                |       |                     | Audited               |       |
|----|--|---------------------------------|-------|----------------|-------|---------------------|-----------------------|-------|
|    |  | Nine months ended December 31st |       |                |       |                     | Year ended March 31st |       |
|    |  | Apr- Dec 2013                   | % NSR | Apr - Dec 2012 | % NSR | % NSR w/o Bulk sale | March 31 2013         | % NSR |
| 1  | <b>Net Sales /Income</b>                   | 6,573                           |       | 6,512          |       |                     | 8,607                 |       |
|    | <i>Growth% / # Normalised %</i>            | 0.9% / +6.0%                    |       | 13%            |       |                     | 12.4%                 |       |
| 2  | <b>C O G S</b>                             | 3,920                           | 59.6% | 3,921          | 60.2% | 58.8%               | 5,164                 | 60.0% |
| 3  | <b>Gross Margin</b>                        | 2,654                           | 40.4% | 2,591          | 39.8% | 41.2%               | 3,443                 | 40.0% |
| 4  | <b>Staff Cost</b>                          | 418                             | 6.4%  | 355            | 5.4%  | 5.7%                | 476                   | 5.5%  |
| 5  | <b>Advertising &amp; Sales Promotion</b>   | 656                             | 10.0% | 566            | 8.7%  | 9.1%                | 778                   | 9.0%  |
| 6  | <b>Other Overheads</b>                     | 840                             | 12.8% | 776            | 11.9% | 12.2%               | 1,058                 | 12.3% |
| 7  | <b>E B I D T A</b>                         | 739                             | 11.2% | 894            | 13.7% | 14.1%               | 1,130                 | 13.1% |
|    | <i>Growth% / # Normalised %</i>            | -17.4% / -15.4%                 |       | 3%             |       |                     | 6.0%                  |       |
| 8  | <b>Exch.Diff Gain/(Loss) / Oth. Income</b> | 176                             | 2.7%  | 56             | 0.9%  | 0.9%                | 103                   | 1.2%  |
| 9  | <b>Interest</b>                            | 446                             | 6.8%  | 499            | 7.7%  | 8.1%                | 656                   | 7.6%  |
| 10 | <b>Depreciation</b>                        | 55                              | 0.8%  | 52             | 0.8%  | 0.8%                | 72                    | 0.8%  |
| 11 | <b>PBT before exceptional item</b>         | 415                             | 6.3%  | 399            | 6.1%  | 6.1%                | 506                   | 5.9%  |
| 12 | <b>Exceptional items</b>                   | 0                               | 0.0%  | 0              | 0.0%  | 0.0%                | (22)                  | -0.3% |
| 13 | <b>P B T</b>                               | 415                             | 6.3%  | 399            | 6.1%  | 6.1%                | 484                   | 5.6%  |
|    | <i>Growth% / # Normalised %</i>            | 3.9% / 9.7%                     |       | -20%           |       |                     | -4.0%                 |       |
| 14 | <b>Tax</b>                                 | 137                             | 2.1%  | 134            | 2.1%  | 2.1%                | 163                   | 1.9%  |
| 15 | <b>P A T</b>                               | 277                             | 4.2%  | 265            | 4.1%  | 4.0%                | 321                   | 3.7%  |
|    | <i>Growth% / # Normalised %</i>            | 1.8% / 7.5%                     |       | -20%           |       |                     | -7%                   |       |

# USL Profit Statement (April-December13)



## Consolidated - Provisional

| ₹ Crore                                    | 2013-14        |            | 2012-13        |            |                 |            |
|--|----------------|------------|----------------|------------|-----------------|------------|
|  | Unaudited      |            | Unaudited      |            | Audited         |            |
|  | Dec-13         | %NSR       | Dec-12         | %NSR       | Mar-13          | %NSR       |
| <b>Sales</b>                               | <b>8,106.2</b> |            | <b>8,136.3</b> |            | <b>10,598.0</b> |            |
| <b>Growth %</b>                            | <b>-0.4%</b>   |            |                |            |                 |            |
| <b>COGS</b>                                | <b>4,514.3</b> | <b>56%</b> | <b>4,580.1</b> | <b>56%</b> | <b>5,952.2</b>  | <b>56%</b> |
| <b>Gross Margin (A)</b>                    | <b>3,591.9</b> | <b>44%</b> | <b>3,556.3</b> | <b>44%</b> | <b>4,645.8</b>  | <b>44%</b> |
| <b>Other Income</b>                        | <b>296.3</b>   |            | <b>168.5</b>   |            | <b>253.3</b>    |            |
|  | <b>3,888.3</b> |            | <b>3,724.8</b> |            | <b>4,899.1</b>  |            |
| <b>Expenditure :</b>                       |                |            |                |            |                 |            |
| <b>Staff Cost</b>                          | <b>582.2</b>   | <b>7%</b>  | <b>486.6</b>   | <b>6%</b>  | <b>756.7</b>    | <b>7%</b>  |
| <b>Advertisement &amp; Sales Promotion</b> | <b>981.6</b>   | <b>12%</b> | <b>820.7</b>   | <b>10%</b> | <b>1,080.5</b>  | <b>10%</b> |
| <b>Other Overheads</b>                     | <b>1,296.7</b> | <b>16%</b> | <b>1,121.4</b> | <b>14%</b> | <b>1,550.8</b>  | <b>15%</b> |
| <b>EBITDA</b>                              | <b>1,027.7</b> | <b>13%</b> | <b>1,296.1</b> | <b>16%</b> | <b>1,511.1</b>  | <b>14%</b> |
| <b>Exch. Diff (Gain) / Loss</b>            | <b>(490.7)</b> | <b>-6%</b> | <b>(58.1)</b>  | <b>-1%</b> | <b>226.0</b>    | <b>2%</b>  |
| <b>Pension Provision (Gain) / Loss</b>     | <b>39.8</b>    | <b>0%</b>  | <b>44.6</b>    | <b>1%</b>  | <b>37.9</b>     | <b>0%</b>  |
| <b>Onerous Lease Provision (Gain)</b>      | <b>0.0</b>     | <b>0%</b>  | <b>(8.7)</b>   | <b>0%</b>  | <b>0.0</b>      | <b>0%</b>  |
| <b>Interest (Gross)</b>                    | <b>809.0</b>   | <b>10%</b> | <b>727.5</b>   | <b>9%</b>  | <b>984.9</b>    | <b>9%</b>  |
| <b>Depreciation</b>                        | <b>144.1</b>   | <b>2%</b>  | <b>131.8</b>   | <b>2%</b>  | <b>178.4</b>    | <b>2%</b>  |
| <b>PBT before exceptional item</b>         | <b>525.4</b>   | <b>6%</b>  | <b>459.0</b>   | <b>6%</b>  | <b>83.8</b>     | <b>1%</b>  |
| <b>Exceptional items</b>                   |                | <b>0%</b>  | <b>0.0</b>     | <b>0%</b>  | <b>(10.8)</b>   | <b>0%</b>  |
| <b>PBT</b>                                 | <b>525.4</b>   | <b>6%</b>  | <b>459.0</b>   | <b>6%</b>  | <b>73.0</b>     | <b>1%</b>  |
| <b>Tax</b>                                 | <b>348.9</b>   | <b>4%</b>  | <b>154.6</b>   | <b>2%</b>  | <b>178.1</b>    | <b>2%</b>  |
| <b>PAT</b>                                 | <b>176.5</b>   | <b>2%</b>  | <b>304.4</b>   | <b>4%</b>  | <b>(105.0)</b>  | <b>-1%</b> |

# USL Balance Sheet as at 31<sup>st</sup> December 2013



## Consolidated - Provisional

₹ Crore

|   | Dec-13        | Mar-13        |
|---|---------------|---------------|
| <b>SOURCE</b>                                   |               |               |
| <b>Share Capital</b>                            | <b>145</b>    | <b>126</b>    |
| <b>Reserves and Surplus</b>                     | <b>7,638</b>  | <b>4,661</b>  |
| <b>Minority Interest</b>                        | <b>1</b>      | <b>11</b>     |
| <b>Long Term Borrowings</b>                     | <b>4,044</b>  | <b>4,652</b>  |
| <b>Short Term Borrowings</b>                    | <b>3,021</b>  | <b>2,411</b>  |
| <b>Current Maturities of Long Term Loans</b>    | <b>729</b>    | <b>1,156</b>  |
| <b>Non-Current Liabilities</b>                  | <b>271</b>    | <b>267</b>    |
| <b>Current Liabilities</b>                      | <b>2,036</b>  | <b>2,910</b>  |
| <b>Term Liability towards Franchisee Rights</b> | <b>134</b>    | <b>165</b>    |
| <b>Total</b>                                    | <b>18,019</b> | <b>16,359</b> |
| <b>APPLICATION</b>                              |               |               |
| <b>Fixed Assets - Net</b>                       | <b>2,971</b>  | <b>2,796</b>  |
| <b>Goodwill on Consolidation</b>                | <b>6,165</b>  | <b>5,205</b>  |
| <b>Investments</b>                              | <b>236</b>    | <b>216</b>    |
| <b>Loans &amp; Advances</b>                     | <b>2,167</b>  | <b>1,917</b>  |
| <b>Other Non-Current Assets</b>                 | <b>385</b>    | <b>318</b>    |
| <b>Cash and Bank Balances</b>                   | <b>214</b>    | <b>243</b>    |
| <b>Other Current Assets</b>                     | <b>5,883</b>  | <b>5,690</b>  |
| <b>Total</b>                                    | <b>18,019</b> | <b>16,385</b> |

# USL Debt Position (April-December13)

Consolidated - Provisional

₹ Crore

|   | Dec - 13     | Mar - 13     |
|---|--------------|--------------|
| <b>Secured Loans :</b>                              |              |              |
| Capex Loans & Term Loans                            | 962          | 1,154        |
| Term Loans : Acquisition of W & M                   | 0            | 802          |
| Working Capital                                     | 1,693        | 1,921        |
| Short Term Loans                                    | 240          | 390          |
| Long Term Loan from FI                              | 0            | 50           |
| Term Loans of SDL, PDL & Others                     | 50           | 204          |
|   | 2,945        | 4,521        |
| <b>Unsecured Loans</b>                              |              |              |
| Unsecured Loans                                     | 1,154        | 172          |
| Fixed Deposits                                      | 416          | 427          |
| Inter Corporate Deposit                             | 0            | 45           |
| From Others   | 12           | 13           |
| <b>Sub -Total</b>                                   | <b>4,526</b> | <b>5,178</b> |
| USL Holdings (UK) Ltd - With recourse (GBP 370 Mio) | 3,267        | 3,040        |
| <b>Total Debt</b>                                   | <b>7,793</b> | <b>8,219</b> |
| <br><b>USL - Consolidated :</b>                     |              |              |
| Total Gross debt ( consolidated)                    | 7,793        | 8,219        |
| Cash & Bank Balance                                 | 214          | 243          |
| <b>Total Net Debt</b>                               | <b>7,579</b> | <b>7,975</b> |