

May 12, 2025

To,

The Listing Department

National Stock Exchange Of India Limited,

Exchange Plaza,

Bandra Kurla Complex,

Bandra (East), Mumbai - 400 051

NSE Symbol: VIJAYA

Dear Sir/Madam,

Sub: Investor Presentation

To,

The Corporate Relations Department

BSE Limited,

Phiroze Jeejeebhoy Towers, 25th floor, Dalal Street,

Mumbai - 400 001

BSE Scrip Code: 543350

Pursuant to Regulation 30(2) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, we are enclosing herewith the presentation on Financial Results for quarter and year ended March 31, 2025, which would be used in the Investors / Analysts earnings conference call scheduled to be held on **May 12, 2025, at 1800 Hrs (IST).**

Please take the information on record.

Thanking you,

For Vijaya Diagnostic Centre Limited

Hansraj Singh Company Secretary & Compliance Officer M. No. F11438

Encl.: As Above







Q4 & FY25 Earnings Presentation

May 12, 2025



Safe Harbour



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Certain matters discussed in this Presentation may contain statements regarding the Company's market opportunity and business prospects that are individually and collectively forward-looking statements. Such forward-looking statements are not guarantees of future performance and are subject to known and unknown risks, uncertainties and assumptions that are difficult to predict. These risks and uncertainties include, but are not limited to, the performance of the Indian economy and of the economies of various international markets, the performance of the industry in India and world-wide, competition, the Company's ability to successfully implement its strategy, the Company's future levels of growth and expansion, technological implementation, changes and advancements, changes in revenue, income or cashflows, the Company's market preferences and its exposure to market risks, as well as other risks. The Company's actual results, levels of activity, performance or achievements could differ materially and adversely from results expressed in or implied by this Presentation. The Company assumes no obligation to update any forward-looking information contained in this Presentation. Any forward-looking statements and projections made by third parties included in this Presentation are not adopted by the Company and the Company is not responsible for such third-party statements and projections.

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Note 1:

Acquisition (PH Diagnostic Centre Private Limited, Pune): PH has become a whole owned subsidiary effective from 21st December 2023. Consequently, its financials have been consolidated from 21st December 2023 in the last financial year FY 2023-24.

Hence, the consolidated operational and financial figures of Q3 FY25, Q4 FY25, Q4 FY24, 12M FY25 and 12M FY24 in the subsequent slides are including PH, unless otherwise stated.



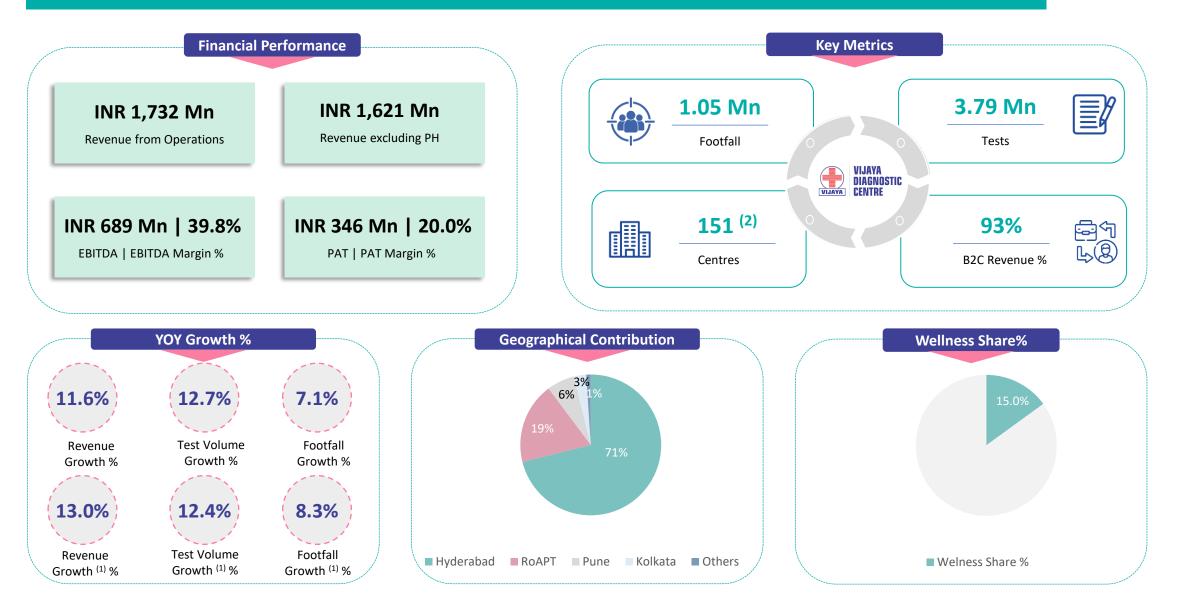


Q4 & FY25 Performance Snapshot



Q4 FY25 Performance Snapshot

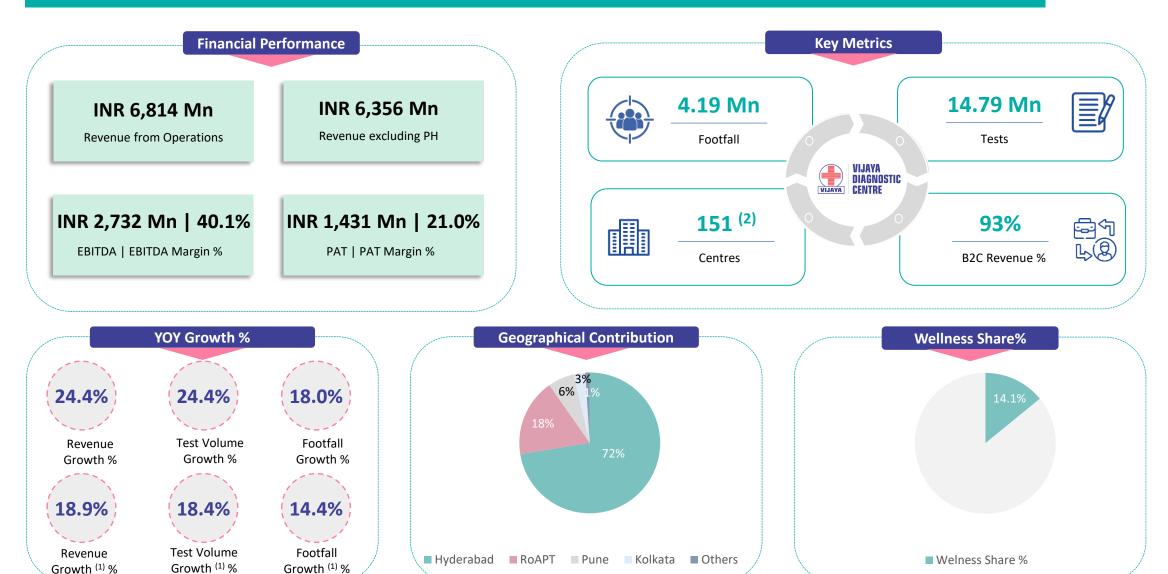






FY25 Performance Snapshot







Management Commentary





Commenting on the business outlook, Ms.
Suprita Reddy, MD & CEO at Vijaya Diagnostic Centre Ltd. said:

Vijaya reported another strong financial year with YOY growth of 24.4% and an organic growth of 18.9%. I'm happy to announce the successful launch of 6 hubs in the last 2 months - 2 each in Pune, West Bengal and Bengaluru. Additionally, the execution of 3 more hubs in West Bengal is progressing as planned and is expected to be commercialized within the next 3 to 4 months. We have also finalized leases for two hubs in Tier-2 locations of AP & Telangana, which are scheduled to become operational in H2 FY26.

After a strong performance in FY25, we had a promising start to the new financial year, with a notable increase in both footfalls and revenue across our network.

Moving forward, our key areas of focus would be stabilisation of the newly launched hubs and building strong brand equities in these new geographies, commissioning additional new hubs in West Bengal and Core geographies, investment in technology and strengthening our talent pool across critical departments.



Key Financial Highlights – Q4 & 12M FY25

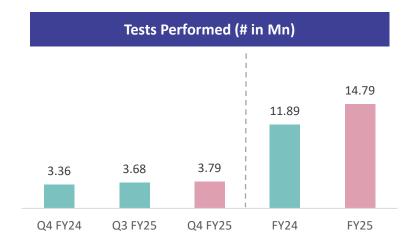


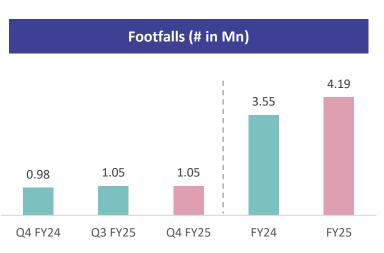


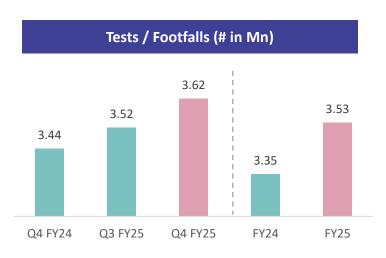


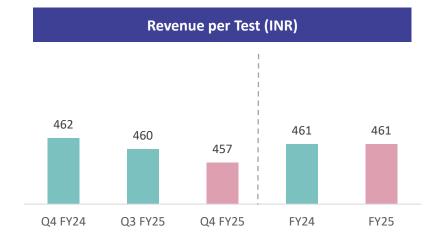
Key Operational Highlights

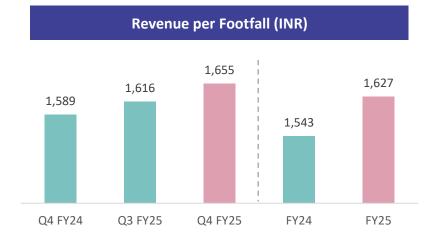














Consolidated Profit & Loss Statement



(INR Mn)

Particulars	Q4 FY25	Q4 FY24	Y-o-Y	Q3 FY25	Q-o-Q	FY25	FY24	Y-o-Y
Revenue from operations	1,732.4	1,552.1	11.6%	1,689.8	2.5%	6,813.9	5,478.1	24.4%
Cost of materials consumed	221.7	188.1	17.8%	208.5	6.3%	847.6	654.4	29.5%
Employee benefits expense	284.0	245.2	15.8%	285.5	-0.5%	1,121.5	902.2	24.3%
Other expenses	538.1	487.6	10.4%	524.4	2.6%	2,112.6	1,712.5	23.4%
EBITDA	688.6	631.1	9.1%	671.3	2.6%	2,732.2	2,209.0	23.7%
EBITDA Margin (%)	39.8%	40.7%	-91BPS	39.7%	2BPS	40.1%	40.3%	-23BPS
Other income	55.5	32.5	70.7%	47.0	18.1%	183.2	208.2	-12.0%
Depreciation and amortization expense	188.2	163.0	15.5%	183.0	2.8%	706.0	570.0	23.9%
EBIT	555.9	500.6	11.0%	535.2	3.9%	2,209.4	1,847.2	19.6%
Finance costs	71.9	61.9	16.1%	68.2	5.4%	267.4	239.9	11.5%
Profit before Exceptional Items & Tax	484.0	438.7	10.3%	467.0	3.6%	1,941.9	1,607.3	20.8%
Exceptional Items	10.3	-	100.0%	-	100.0%	10.3	20.5	-49.8%
Profit before Tax	473.7	438.7	8.0%	467.0	1.4%	1,931.6	1,586.8	21.7%
Tax expenses	125.1	101.9	22.7%	114.1	9.6%	493.7	390.4	26.4%
Profit before Minority Interest	348.6	336.8	3.5%	353.0	-1.2%	1,437.9	1,196.4	20.2%
Minority Interest	2.3	2.3	0.3%	1.4	59.4%	7.2	8.1	-11.5%
Profit after Tax (PAT)	346.4	334.5	3.5%	351.6	-1.5%	1,430.8	1,188.3	20.4%
PAT Margin (%)	20.0%	21.6%	-156BPS	20.8%	-81BPS	21.0%	21.7%	-69BPS
EPS – Basic (INR)	3.4 *	3.3 *	3.3%	3.4 *	-1.3%	13.9	11.6	20.0%





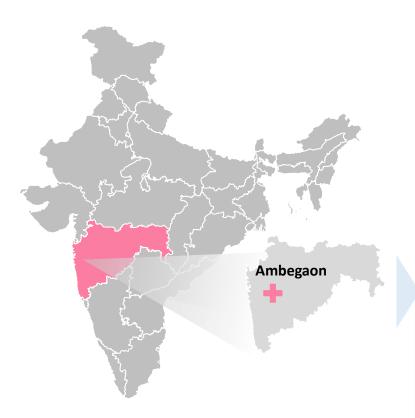
Key Developments



1) Inaugurated a state-of-the-art Hub in Ambegaon, Pune



Full Fledged Operations in Ambegaon started in the 1st week of April, 2025 in line with our strategy of expansion in Pune post PH acquisition



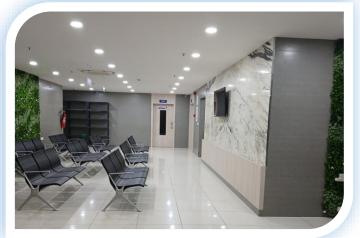
14,000+ sq.ft. Hub houses advanced equipment like 3T MRI and CT

Also houses back-end support services like call centre, central stores, IT and other departments







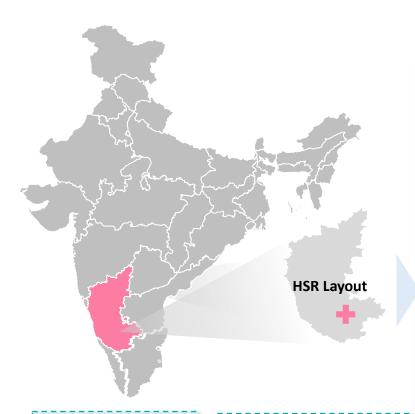


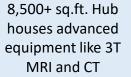


2 Inaugurated a state-of-the-art Hub in HSR Layout, Bengaluru



Inaugurated State-of-the-Art Hub in HSR Layout in the 3rd week of April, 2025 in line with our strategy of expanding organically in Bengaluru





Strategically located closer to major IT Hubs and reputable healthcare facilities with high residential demand











Inaugurated a state-of-the-art Hub in Yelahanka, Bengaluru



Inaugurated State-of-the-Art Hub in Yelahanka in the 3rd week of April, 2025 in line with our strategy of expanding organically in Bengaluru



7,500 sq.ft. Hub houses advanced equipment like 3T MRI and 160 slice CT Located closer to the airport with rising residential & commercial development









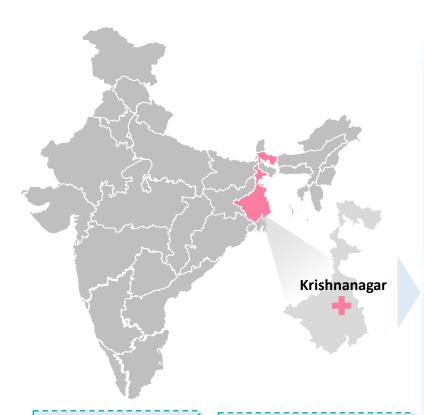


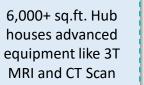
4

Inaugurated a state-of-the-art Hub in Krishnanagar, West Bengal



Inaugurated State-of-the-Art Hub in Krishnanagar in the 2nd week of May, 2025 in line with our strategy of creating dense network in West Bengal





Locality is popular for established diagnostic infrastructure & serves as a hub for surrounding rural areas







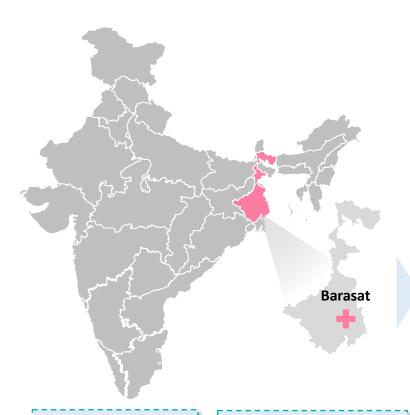


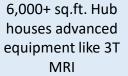


Inaugurated a state-of-the-art Hub in Barasat, Kolkata



Inaugurated State-of-the-Art Hub in Barasat in the 2nd week of May, 2025 in line with our strategy of creating dense network in West Bengal





The area serves as a major transit hub being well connected to Kolkata and rest of WB







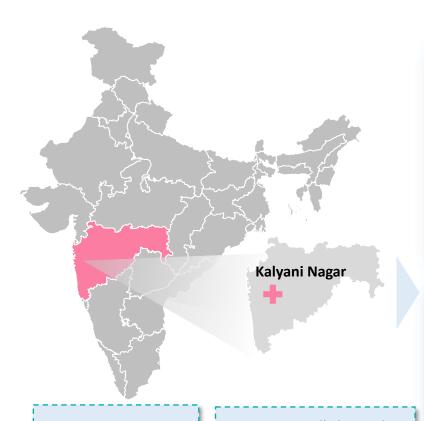




Inaugurated a state-of-the-art Hub in Kalyani Nagar, Pune

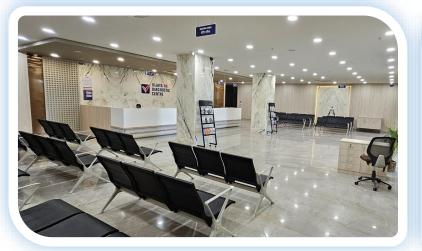


Inaugurated State-of-the-Art Hub in Kalyani Nagar in the 2nd week of May, 2025 in line with our strategy of expansion in Pune post PH acquisition



10,500+ sq.ft. Hub houses advanced equipment like 3T MRI and 160 slice CT Strategically located closer to major IT Hubs and reputable healthcare facilities, housing affluent residential communities







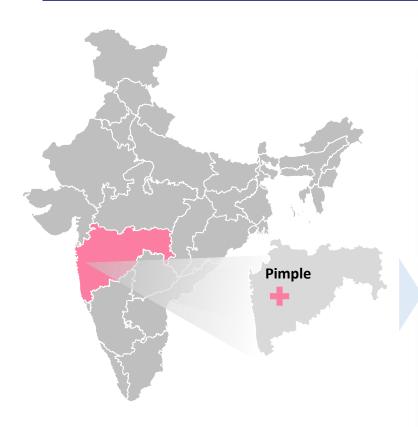




Launched a Spoke in Pimple Saudagar, Pune



Inaugurated a Spoke in Pimple Saudagar in February, 2025 in line with our strategy of strategy of expansion in Pune post PH acquisition



1,800+ sq.ft. Spoke houses machinery for X-Ray, ECG and all kinds of Lab Tests The spoke enhances our Pune market footprint











Launched a Spoke in Dhanori, Pune



Inaugurated a Spoke in Dhanori in 4th week of April, 2025 in line with our strategy of strategy of expansion in Pune post PH acquisition



2,600+ sq.ft. Spoke houses

machinery for X-Ray, ECG

and all kinds of Lab Tests















Strategic Expansion



Expanding Strategically in Alignment with our Vision

Bengaluru



Inorganic Expansion Strategy

- Successfully acquired PH, Pune's largest B2C integrated diagnostic chain
- This strategic acquisition seamlessly aligns with our commitment to providing top-notch healthcare services at affordable price, reflecting our shared cultural values
- Operationalized 2 hubs in Ambegaon & Kalyani Nagar and 2 spokes under Vijaya PH Brand in the last 3 months, following the acquisition
- We aspire to consolidate our presence gradually by building a denser network

Gurugram West Bengal **Pune** Telangana Kalaburagi

East India Strategy

- Inaugurated 2 hubs (Our 3rd and 4th Hub in Kolkata) in Q1 FY26 under the Vijaya brand in Kolkata
- On track to operationalize further 3 hubs in the next 3-4 months
- Employing our proven hub and spoke model, we aim to replicate our success in East India by creating a dense network

Expansion into Neighbouring State

- Inaugurated 2 hubs in HSR Layout and Yelahanka, Bengaluru in Q1 FY26
- Assessing few more lease opportunities for hubs

Core Market Strategy

- Embracing our hub-and-spoke model, we aim to broaden our presence in concentric circles, strategically reaching Tier 1 and Tier 2 cities within AP and Telangana where our brand is highly esteemed
- During FY25, we have opened a hub center in Ongole, AP, in August, 2024 and Nizamabad, Telangana in November, 2024 along with 2 spokes as part of our strategy to deepen presence in our core geography
- On track to launch 2 more hubs in Nandyal and Khammam (AP & Telangana) by H2 FY26



Expansion Plans - Upcoming Hubs and Spokes Centres



Geography	Count & Type	Tentative Timelines for Commencement	H1 F	Y26
Pune	1 Hub & 1 Spoke	H1 FY26 ⁽¹⁾	8 Hubs	1 Spoke
West Bengal	5 Hubs	H1 FY26 ⁽²⁾	H2 F	Y26
Bengaluru	2 Hubs	H1 FY26 ⁽¹⁾	2 Hubs	2 Spokes
Roapt	2 Hubs	H2 FY26	Tot FY:	
Hyderabad	2 Spokes	H2 FY26	10 Hubs	3 Spokes





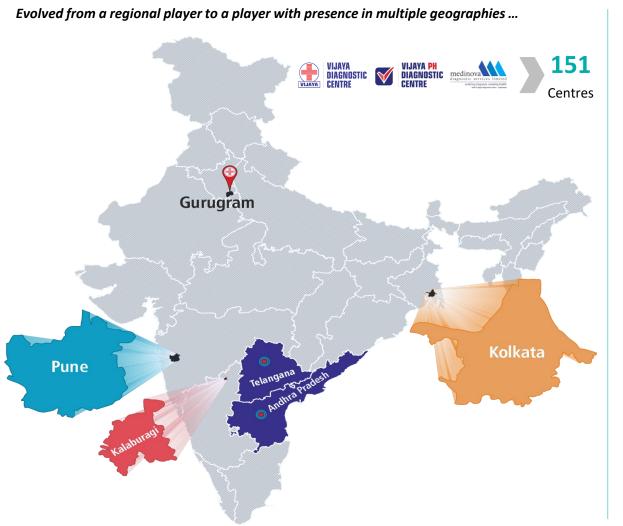
Company Overview



Vijaya at a Glance



Vijaya Diagnostic is the largest integrated B2C focused diagnostic chain in India with 151 state-of-the-art centres spread across 25 cities & towns



... While retaining its core values of providing Quality, Reliable & Accurate Diagnostic services at Affordable prices



Founded by Mr. Surendranath Reddy in 1981 and currently led by Ms. Suprita Reddy



25
Cities and towns across India



300+

Doctors

Largest integrated player in South India

Radiologist & Pathologist network



~4.19 Mn

Footfalls (1)

~14.79 Mn

Tests (1)

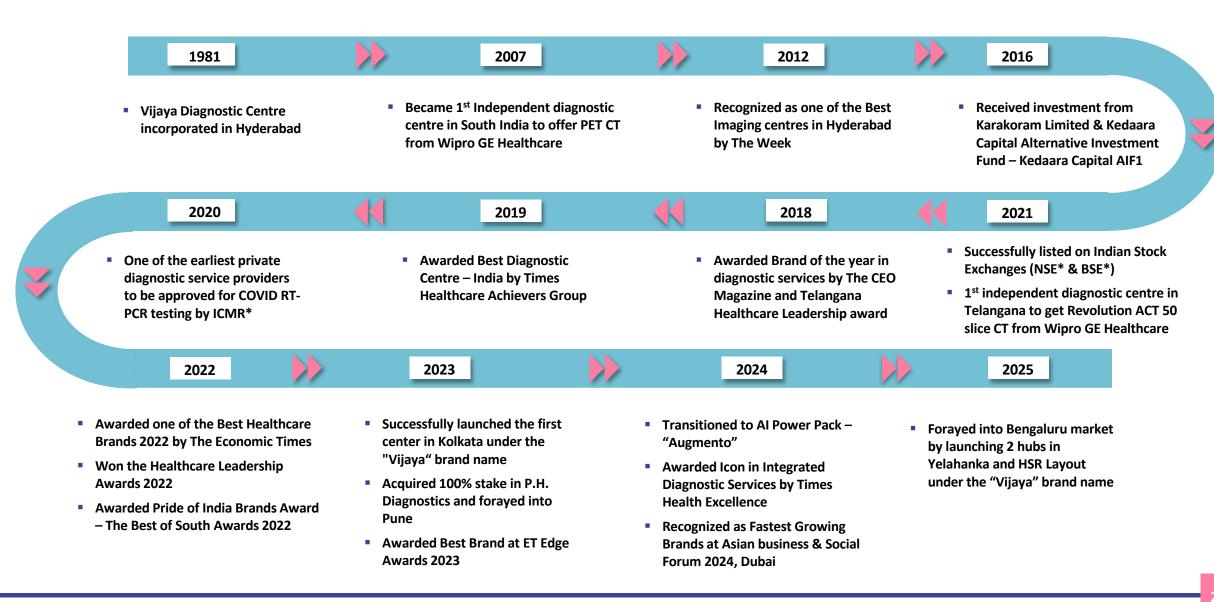
Most preferred Diagnostic Centre

Trusted by every Age group



Our Journey







Integrated Diagnostics Player Offering One-Stop Solution



Complete Range of Diagnostic Services under One Roof

Robust operational network enables us to offer integrated, high-quality diagnostic services that significantly elevate the customer experience





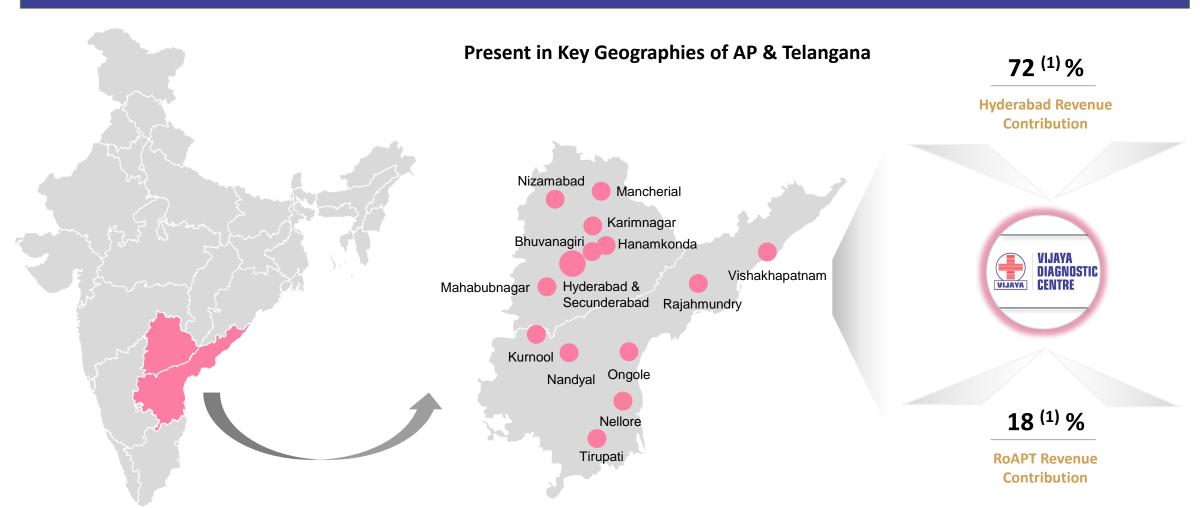




Dominant Position in Telangana & AP Markets with a Strong Brand Recall ...



Vijaya has been successful in creating a dense market consolidating its foothold in its core geographies of AP & Telangana markets

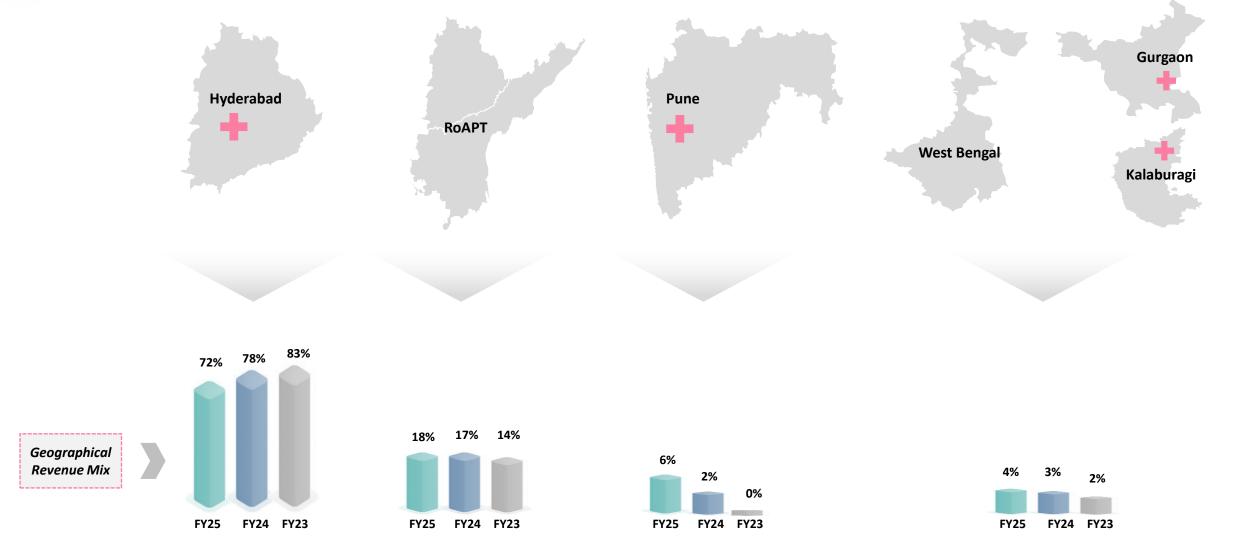


A dense network created across AP & Telangana aids in distributing patient load and offering significantly faster TAT across tests



... and Driving Geographical Diversification through Strategic Expansion





Vijaya is well-placed to attract customers in new geographies due to its integrated offering and strong emphasis on customer experience



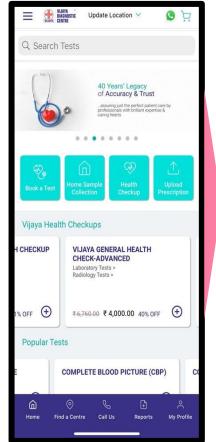
Boosting Accessibility with Best-in-class Online Services & Home Collections





Online Services

Enhancing Customer Experience through Seamless Online App, E-Commerce Website and Call Centre Bookings





Access to reports online & historical medical records



Intuitive⁽¹⁾ & user-friendly interface



Agile customer service team



High Brand salience



High customer stickiness



Organic word of mouth growth





Home Collections

Elevating Customer Experience through Home Collections











Seamless & Efficient Temperature Controlled High standards of process Logistics hygiene maintained









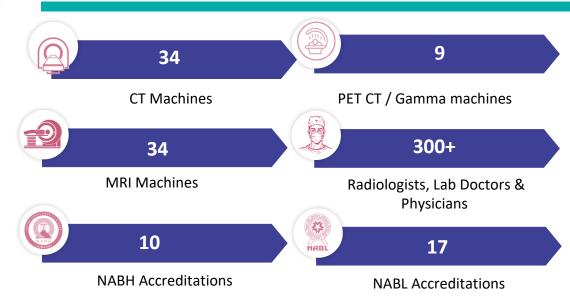
Pre-sealed & sterilized single-use home kit

Reaches Lab
within 2 hours (2)



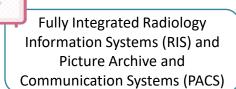
Robust Technical Capabilities with State-of-the-art IT Infrastructure





Advanced Software to Manage Clinical Data





Front end IT infrastructure enabling...



Standardization across our operations



Closely track key performance metrics and maintain the Turn-**Around Time (TAT)**



incidence Reduce due errors Low **Human Intervention**





Provide Uniform Experience to from booking customers appointments accessing reports online

Key Suppliers

















- At the forefront of introducing new tests by adopting the latest medical technologies
- Among the first diagnostic service provider in South India to offer PET-CT scan in 2008



Vijaya has been ahead of the curve in getting best-in-class & latest diagnostic equipment in India which has helped in offering high quality services



Transitioned to AI Power Pack Radiology Software in FY25





Digitised Images

 Digitised Radiology images can be shared with the customers as well as clinicians on whatsapp and text, eliminating the need for physical x-ray copies



Digitised Reports

 Radiology test reports can be accessed online by the customers vs physical reports shared earlier due to integration between Augmento & the billing software



High Quality Reports

- Since the work list is centralised, it can be accessed 24*7 anywhere
- Report will be of highest quality due to specialised doctor reporting the case



Faster TAT

- Helps enhance customer experience due to faster TAT and high quality reports
- Faster TAT with real-time patient records and cases assigned on FIFO basis to concerned specialists

Sourced from a reputed vendor whose software has been adopted by leading Singapore



Public Hospitals





Incorporating the AI Power Pack has streamlined process flow, enhanced customer experience & improved operational efficiency across radiology tests



Experienced Board of Directors





Dr. S. Surendranath Reddy Founder & Exec. Chairman

- ✓ 40+ years of experience
- Holds Bachelor's degree in Medicine and Doctor of Medicine in Radiology



Ms. Suprita Reddy
Managing Director & Chief
Executive Officer

- ✓ 22+ years of experience
- Awarded Women Leadership Award in Healthcare by ABP



Mr. Sunil Chandra Kondapally Executive Director

- / 22+ years of experience
- Holds Bachelor's degree in Electrical Engineering from Florida State University



S Geeta Reddy
Non-Executive Director

- 35+ years of experience
- ✓ BOD at Sura Agritech, Iffco Kisan, Namrata Diagnostics, etc.
- LLB from Osmania University



Dr. D Nageshwar Reddy Non-Executive Independent Director

- ✓ Chairman of AIG ⁽¹⁾, Hyderabad
- ✓ Received Padma Shri & Padma Bhushan from Govt of India
- ✓ D.M ⁽²⁾ from PGIMER Chandigarh



Mr. Shekhar Prasad Singh
Non-Executive Independent
Director

- √ 40+ years of experience
- ✓ Ex-Chief Secretary to Government of Telangana
- Retired IAS officer of 1983 batch



Mr. S. Murthy Chavali
Non-Executive Independent
Director

- √ 35+ years of experience
- ✓ Ex-CEO Aurigene Discovery Tech
- MBA from IIM, Bangalore & BTech from IIT, Madras



Dr. Manjula Anagani
Non-Executive Independent
Director

- ✓ 25+ years of experience
- Clinical Director & HOD Centre of women & childcare - Care hospitals
- Awarded Padma Shri by GOI



Stellar Management Team





Dr. S. Surendranath Reddy Founder & Exec. Chairman

- √ 40+ years of experience
- Holds Bachelor's degree in Medicine and Doctor of Medicine in Radiology



Ms. Suprita Reddy
Managing Director & Chief
Executive Officer

- ✓ 22+ years of experience
- Awarded Women
 Leadership Award in
 Healthcare by ABP



Mr. Sunil Chandra Kondapally Executive Director

- 22+ years of experience
- Holds Bachelor's degree in Electrical Engineering from Florida State University



Mr. Sai Srinivas Lanka Chief Technology Officer

- √ 24+ years of experience
- Ex-Wipro Technologies, UnitedHealth Group
- ✓ MS from BITS Pilani



Mr. Sivaramaraju Vegesna, CFA VP - Operations

- √ 12+ years of experience
- ✓ Ex-KIMS Hospitals, NSL Sugars
- ✓ CFA Charter Holder, MBA from Amity University



Mr. Praveen Velmury VP - Sales

- √ 30+ years of experience
- ✓ Ex-Havells, Vodafone, Nestle
- ✓ PGDDM from IIM Calcutta



Mr. Hansraj Singh Rajput
Company Secretary &
Compliance Officer

- ✓ 10+ years of experience
- ✓ Ex-Zen Technologies, Gati
- ✓ LLB & PGDM from NALSAR



Mr. Vishal Gurram *GM - Strategy*

- √ 12+ years of experience
- Ex-Medplus, LetsTransport
- ✓ MBA from IIM Lucknow & BTech from NIT Warangal



Mr. Dhiren Gala
AGM - Strategy & Investor
Relations

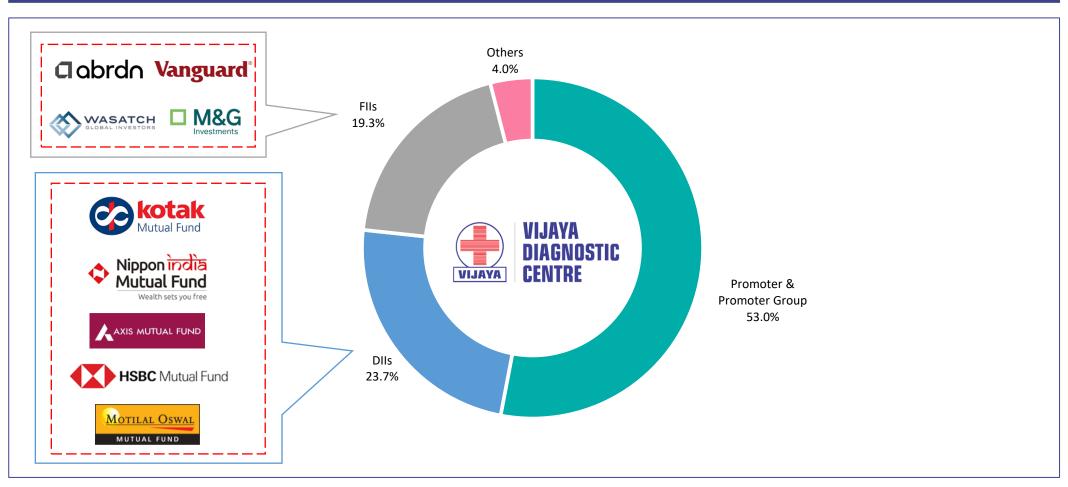
- √ 7+ years of experience
- ✓ Ex-Investec, Axis Capital
- ✓ MBA from SPJIMR & CA



Shareholding Pattern as at 31st March, 2025



Shareholding Pattern as at 31st March, 2025



DIIs: Mutual Funds, AIFs and QIBs

FIIs: Hedge Funds, Sovereign Wealth Funds, Foreign MFs, Pension Funds, Trusts and AMCs

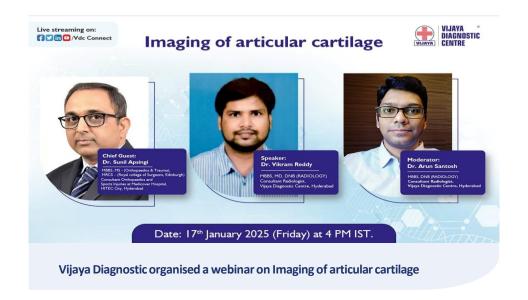
Others: Retail, Bodies Corporate and others

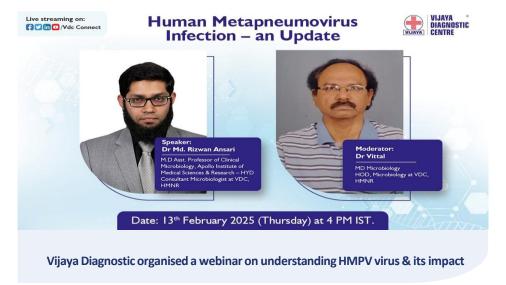


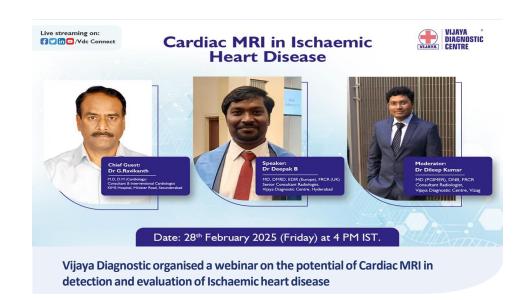


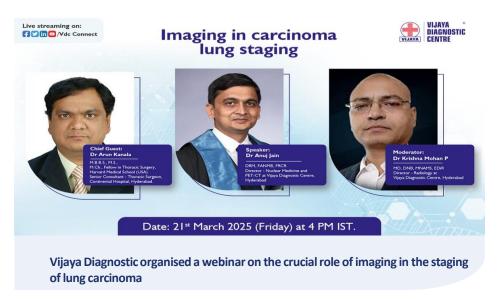
Doctors Connect Program in Q4 FY25













Awards & Accolades

























One of the Most Preferred
Workplace 2022 awarded by
team Marksmen















Note 2:

"With effect from 01 January 2023, the Company has changed its method of depreciation on all Property, Plant and Equipment from Written Down Value ("WDV") method to Straight Line Method ("SLM"), based upon the technical assessment of expected pattern of consumption of the future economic benefits embodied in the assets."

Due to the aforesaid change, the Profit after tax (PAT) for the year Financial year ended March 31, 2023 and Financial year ended March 31, 2024 was higher by Rs 67.7 Mn and Rs 290.8 Mn respectively.

Note 3:

Acquisition (PH Diagnostic Centre Private Limited, Pune): PH has become a whole owned subsidiary effective from 21st December 2023. Consequently, its financials have been consolidated from 21st December 2023 in the last financial year FY 2023-24. The consolidated revenue from operations for the Financial year ended March 31, 2024 includes Rs 130.6 Mn from PH.

All financial and operational figures of FY 24 and FY 25 in the subsequent slides are including PH (Consolidated from 21^{st} Dec, 23 till 31^{st} Mar, 2024)



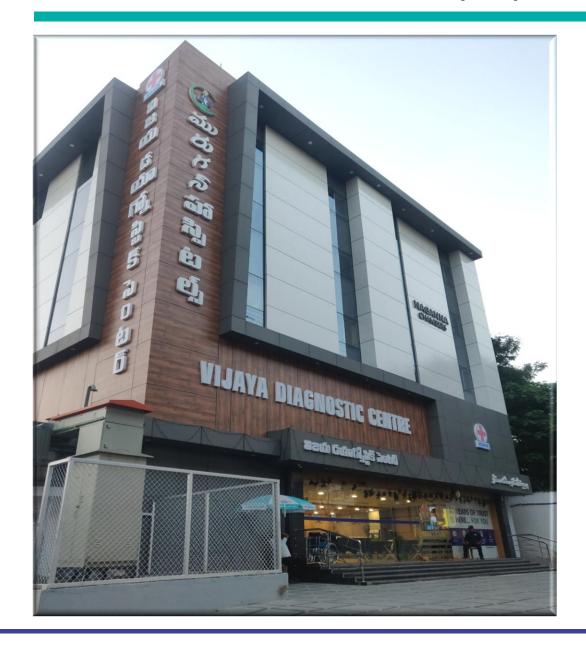


Annexure



State-of-the-art Infrastructure (1/3)

























Advanced Equipment in Place to Deliver High Quality Services (1/2)









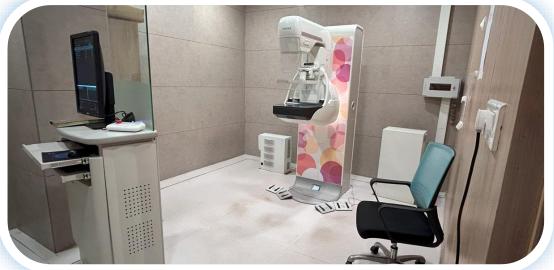




Advanced Equipment in Place to Deliver High Quality Services (2/2)









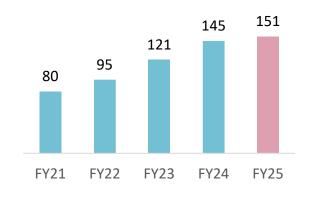




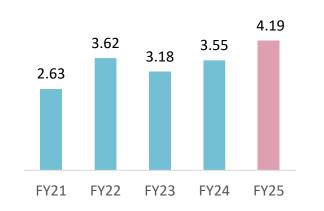
Robust Operational Metrics



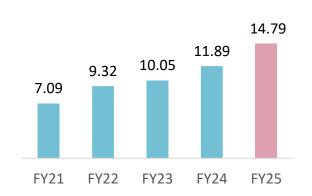
Diagnostic Centre (Nos)



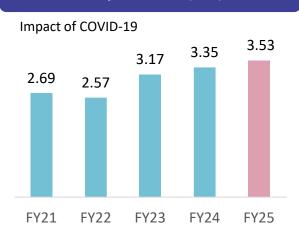
Footfalls (Mn)



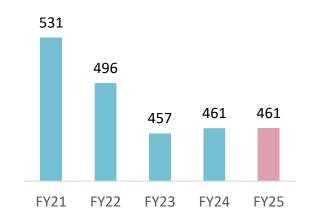
Tests Performed (Mn)



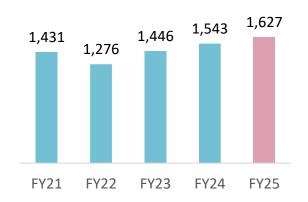
Test per Footfall (Nos)



Revenue per Test (INR)



Revenue per Footfall (INR)





Consistent Financial Performance



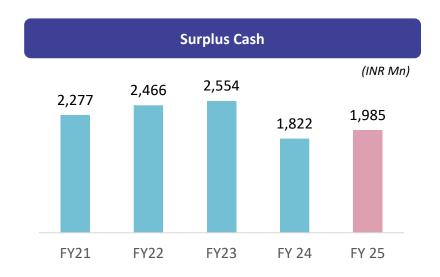


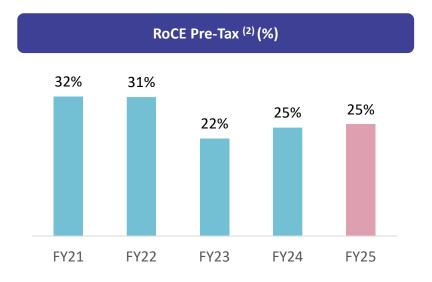
Integrated business model with high B2C concentration (~93%) and a strong brand recall has resulted in Industry leading margins

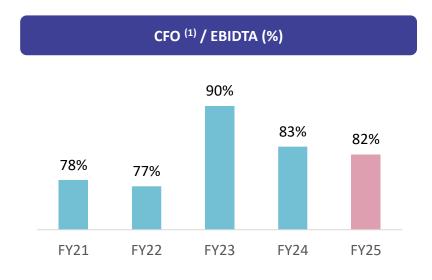


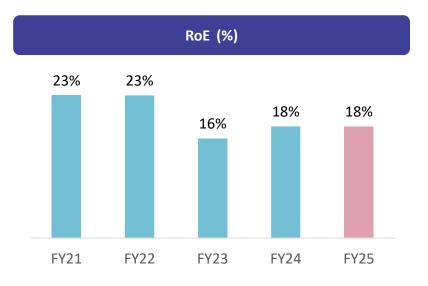
Sustainable Cash Generation & Increasing Return Ratios













Consolidated Profit & Loss Account



(INR Mn)

Particulars	FY21	FY22	FY23	FY24	FY25
Revenue from operations	3,767	4,624	4,592	5,478	6,814
Cost of materials consumed	571	715	589	654	848
Employee benefits expense	574	707	785	902	1,122
Other expenses	962	1,165	1,398	1,712	2,113
EBITDA	1,660	2,037	1,820	2,209	2,732
EBITDA %	44.1%	44.1%	39.6%	40.3%	40.1%
Other income	118	128	142	208	183
Depreciation and amortization expense	505	527	617	570	706
EBIT	1,274	1,638	1,344	1,847	2,209
Finance costs	152	165	209	240	267
Profit before tax and exceptional items	1,121	1,474	1,135	1,607	1,942
Exceptional items	-	-	-	21	10
Profit before Tax	1,121	1,474	1,135	1,587	1,932
Tax expenses	270	367	283	390	494
Profit after Tax before Minority Interest	851	1,107	852	1,196	1,438
Minority Interest	6	10	5.8	8	7
Profit after Tax	845	1,097	846	1,188	1,431
PAT %	22.4%	23.7%	18.4%	21.7%	21.0%
EPS – Basic (INR)	8.28	10.76	8.29	11.62	13.95



Consolidated Balance Sheet



(INR Mn)

Assets	Mar-21	Mar-22	Mar-23	Mar-24	Mar-25
NON-CURRENT ASSETS	3,022	4,436	5,777	7,714	9,664
Property, plant and equipment	1,358	1,966	2,940	3,785	4,469
Capital work-in-progress	82	341	271	83	703
Goodwill	53	53	53	1,192	1,192
Other intangible assets	6	14	22	207	219
Right of use asset	1,260	1,672	2,223	2,235	2,768
Intangible assets under development	12	1	6	5	0
Financial assets					
- Investments	0	0	0	0	0
- Other financial assets	122	75	90	113	165
Deferred tax assets	61	89	83	29	0
Income tax assets	6	2	2	2	12
Other assets	61	223	85	62	136
CURRENT ASSETS	2,388	2,698	2,757	2,113	3,073
Inventories	26				49
Financial assets	20	13	20	32	13
- Investments	276	542	1,390	1,091	1,846
- Trade receivables	64	98	95	162	148
- Cash and cash equivalents	67	110	242	222	128
- Bank balances other than Cash and cash equivalents	1,876	1,813	922	508	361
- Loans	0	0	0	0	0
- Other financial assets	52	51	36	31	478
Other current assets	27	41	51	46	62
TOTAL ASSETS	5,409	7,135	8,534	9,828	12,736

				(
Equity & Liabilities	Mar-21	Mar-22	Mar-23	Mar-24	Mar-25
	2 702	4.60=	- 466	6.700	7 000
EQUITY	3,592	4,695			-
Equity share capital	45	102	102	102	103
Instruments entirely equity in nature	-	-	-	-	-
Other equity	3,547	4,593	5,364	6,497	7,890
Non-Controlling Interest					
NON-CURRENT LIABILITIES	1,377	1,778	2,406	2,500	3,119
Financial liabilities					
- Borrowings	33	0	0	0	0
- Lease liabilities	1,265	1,703	2,330	2,391	2,964
- Other financial liabilities	2	0	0	0	0
Provisions	77	74	71	106	99
Other liabilities	1	1	5	3	3
Deferred tax liabilities	-	-	-	-	53
CURRENT LIABILITIES	440	661	662	729	1,625
Financial liabilities					, -
- Borrowings	12	6	0	0	0
- Lease liabilities	101	126	145	201	232
- Trade payables	222	216	277	329	330
- Other financial liabilities	61	248	140	114	925
Income tax liabilities	16	9	24	12	35
Provisions	7	21	40	32	60
Other current liabilities	20	35	36	40	44
TOTAL EQUITY AND LIABILITIES	5,409	7,135	8,534	9,828	12,736



Consolidated Cash Flow Statement



(INR Mn)

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Particulars	Mar-21	Mar-22	Mar-23	Mar-24	Mar-25		
Cash Flow from Operating Activities							
Profit before Tax	1,121	1,474	1,135	1,587	1,932		
Adjustment for Non-Operating Items	534	572	683	599	786		
Operating Profit before Working Capital Changes	1,655	2,046	1,818	2,186	2,720		
Changes in Working Capital	-46	-67	90	-14	-74		
Cash Generated from Operations	1,609	1,979	1,908	2,172	2,644		
Less: Direct Taxes paid	-312	-399	-262	-339	-399		
Net Cash from Operating Activities	1,297	1,580	1,646	1,833	2,245		
Purchase and construction of property, plant and building (net)	-312	-1,223	-1,248	-880	-955		
Acquisition of subsidiary	_	-	-	-1,475	-		
Investments (net)	-1,033	-127	734	530	-893		
Others	47	120	887	401	29		
Cash Flow from Investing Activities	-1,298	-1,231	-1,096	-1,423	-1,819		
Cash Flow from Financing Activities	-488	-306	-419	-445	-520		
Net increase/ (decrease) in Cash & Cash equivalent	-489	44	131	-36	-94		
Cash & Cash Equivalents at the beginning of the period	556	67	110	258	222		
Cash & Cash equivalents at the end of the period	67_	110	242	222	128		

Surplus Cash

Particulars	Mar-21	Mar-22	Mar-23	Mar-24	Mar-25
Investments*	335	542	1,390	1,092	1,846
Cash and cash equivalents	67	110	242	222	128
Bank balances other than Cash and cash equivalents**	1,876	1,813	922	537	843
Less: Deferred Capital Creditors					750
Total	2,277	2,465	2,554	1,851	2,067





Thank You

For further information please contact:

Mr. Dhiren Gala
AGM - Strategy & Investor Relations
+91 90598 93206

dhiren.g@vijayadiagnostic.in ir@vijayadiagnostic.in

www.vijayadiagnostic.com

Corporate Office: #6-3-883/F, FPA Building, Near Topaz Building, Punjagutta, Hyderabad-500082, Telangana, India.