

Investor Presentation: Q2FY18



"What we stand for"

Propelling for enduring growth

Key Levers: Technical - Portfolio - IP - Regulatory (Amalgamation of Core and Emerging Business value streams)

(non obvious) Innovation

(Market Leadership) scope

Economies of scale and

with Marque customers Long term relationship **Sustomers** intimacy

with Quality and Sustainability Compliance) Regulatory

stake holders) relationships (with **Transformational**

Infrastructure (with regulatory accreditations) – Human Capital

Reliability with proven results over 33 years



Company Snapshot

- Present across the entire pharmaceutical manufacturing value chain from active pharmaceutical ingredients (API) to pharmaceutical formulation intermediates (PFI) to finished dosages (FD) manufacturing.
- Manufacturing facilities with approvals from the US, Europe and other regulatory Agencies.

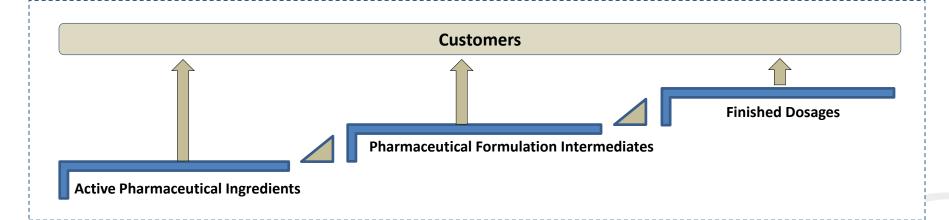
Listing information: NSE	
Market Cap (INR mn) as on Sept'17	28,765
Outstanding Equity Shares (mn)	254
Face value of equity (INR/share)	1.0
Promoters Group Shareholding (%) as on Sept'17	48.2%
Bloomberg code	GRAN:IN
Sector	Pharmaceuticals

- Regulated markets of North America and Europe account for 66% of overall revenue, while the balance comes from customers in Latin America, India and ROW countries.
- Entered potentially higher margin products through establishing in house API and Formulation research centers located at Hyderabad and in Virginia
- Acquired Auctus Pharma in 2014 with focus on development of new APIs through in-house R&D for organic ANDA filling and customers' formulation development
- Presence in potentially higher margin CRAMS business through 50-50 JV with Ajinomoto Omnichem.
- Ventured into manufacturing and marketing of OTC products to the retail chains in the US Markets
- Acquired Formulation facility in Virginia, USA to introduce value added products
- Started construction of green field manufacturing site in Vizag to enter into Onchology and specialty business



Core Business Model

- ☐ Vertically integrated across the entire value chain from active pharmaceutical ingredients (API) to pharmaceutical formulation intermediates (PFI) to finished dosages (FD) manufacturing of "High Volume Products"
- ☐ Strong presence in 'first line of defense' products such as such as Paracetamol, Ibuprofen, Metformin and Guaifenesin.



- ☐ Future Growth from existing portfolio
 - Increasing emphasis on finished dosages will increase revenue and profitability
 - Improving efficiencies and yields
 - Growth will be driven by larger wallet share from existing customers as well as new customers additions
 - Enhancing the product basket with new ANDA filling
- ☐ Capacity augmentation of APIs in base molecules:
 - Addition of 6,000 TPA in Paracetamol capacity to reach to 24,000 TPA
 - Addition of 7,000 TPA in Metformin capacity to reach to 9,000 TPA
 - Addition of 2,000 TPA in Guaifenesin capacity to reach to 3,200 TPA
- ☐ Addition of **6,000 TPA** PFI capacity

GRANULES

Initiatives for Future Growth

New API Division

- Auctus Acquisition High-potential New API business.
- Significant saving; capacities with regulatory approvals for Granules growth strategy.
- USFDA approved multipurpose API manufacturing facility in Vizag and an intermediate manufacturing facility in Hyderabad

Granules Research Centre

- Established in house R&D division in Hyderabad, to develop new generic products
- Presently over 70 scientists are working

Granules Pharmaceuticals Inc.

- Acquired Formulation facility in Virginia, USA to introduce value added products.
- Working towards limited competition space.
- Created resources for development of 5-6 ANDAs per year.

Granules Consumer Health

- Marketing of store brand OTC products with direct relationship with retail outlets in the US ($B \rightarrow B \rightarrow C$)
- Extension of core business with existing products in the initial stage and thereafter continuously increasing product offering by introducing new OTC products .



- ☐ Foray into Contract Research And Manufacturing Services
 - Set up in July 2011 as a 50-50 JV company with Belgium based Omnichem, a part of the Ajinomoto Group. The JV has set up a facility in Vizag SEZ for manufacturing of high-value APIs for Innovators and Brand Leaders on a contract manufacturing basis.
- JV strategy
 - To provide a cost effective manufacturing base to innovators for their products.
- □ Progress
 - FY 16-17 is the first full year of operations with INR 2,003 Mn with INR Rs 249 Mn profit
- ☐ Growth from CRAMS business
 - Healthy Business pipeline with Innovator products



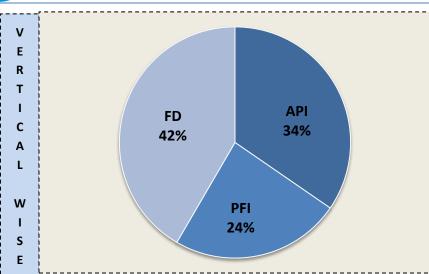
GRANULES Group Structure and Manufacturing Capabilities

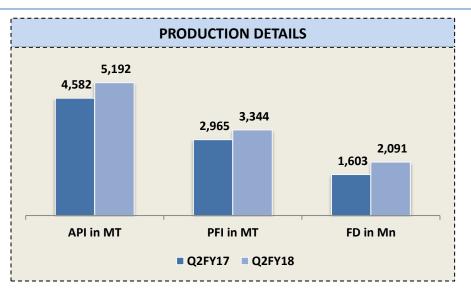
	Granules India	\Rightarrow	Incorporated in 1991, this is the only listed entity in the group, with 4 plants located in Hyderabad (Jeedimetla, Bonthapally and Gagillapur) and 1 in Vizag Pharma City
\rightarrow	Granules USA Inc.	\Rightarrow	100% subsidiary, for front-end marketing in the U.S.
\rightarrow	Granules Pharmaceuticals Inc.	\Rightarrow	100% subsidiary with manufacturing setup at Chantilly, USA focused on advanced formulation development.
->	Granules Europe Ltd.	\Rightarrow	100% subsidiary, for front-end marketing in Europe
\rightarrow	Granules OmniChem	\Rightarrow	A 50-50 joint venture with Ajinomoto OmniChem, to focus on high-value, low-volume APIs and intermediates for the latter's existing customers with a manufacturing facility at Vizag SEZ.
\rightarrow	Granules Biocause	\Rightarrow	A 50-50 joint venture with Chinese-based Hubei Biocause. JV has been operational since 2007 and manufactures Ibuprofen API at a plant located in central China (Jingmen).

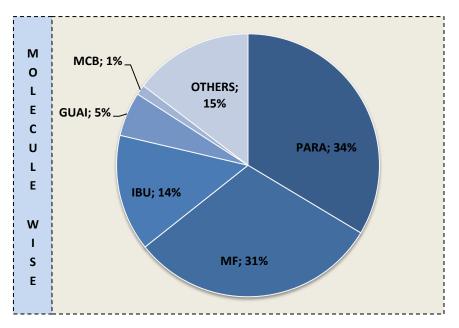
Value Chain	Facility Location	Installed Capacity	Approvals
API	Bonthapally	18,000 TPA	U.S. FDA, EDQM, WHO GMP
	Jeedimetla	3,560 TPA	U.S. FDA, EDQM, COFEPRIS, WHO GMP, HALAL
	Jingmen, China (Biocause JV)	4,800 TPA	U.S. FDA, MHRA, CFDA
	Vizag	285 KL	U.S. FDA, KFDA, EU GMP, WHO GMP
	Vizag SEZ (OmniChem - CRAMs JV)	152 KL	U.S. FDA
PFI	Gagillapur	17,200 TPA	U.S. FDA, COFEPRIS, TGA
	Jeedimetla	1,200 TPA	HALAL
FD	Gagillapur	18 Bn	U.S. FDA, MCC, COFEPRIS, TGA
FD	Virginia, USA	0.5 Bn	
API Intermediates	Bonthapally	61.5 KL	

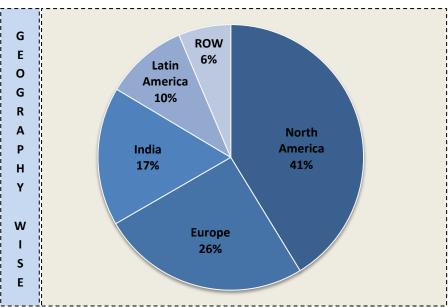


GRANULES Consolidated Revenue Break-up for Q2-FY18



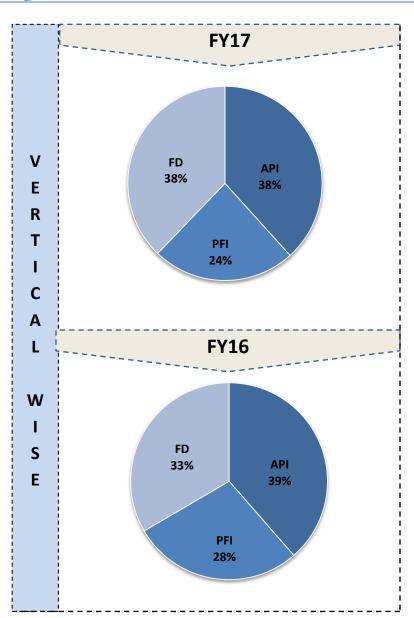


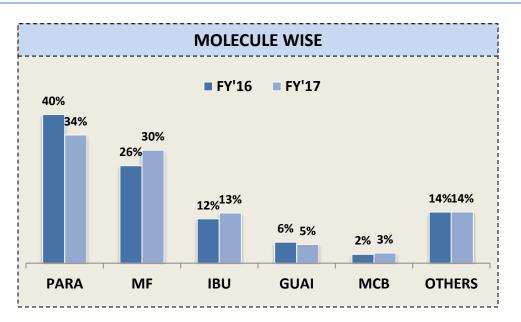


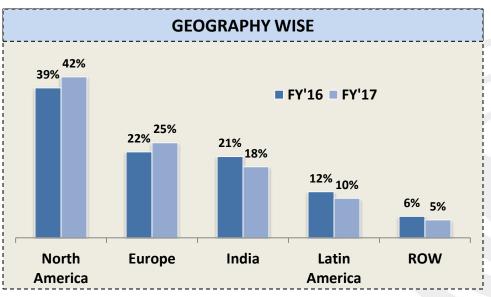




GRANULES Comparison of yearly Revenue Break-up



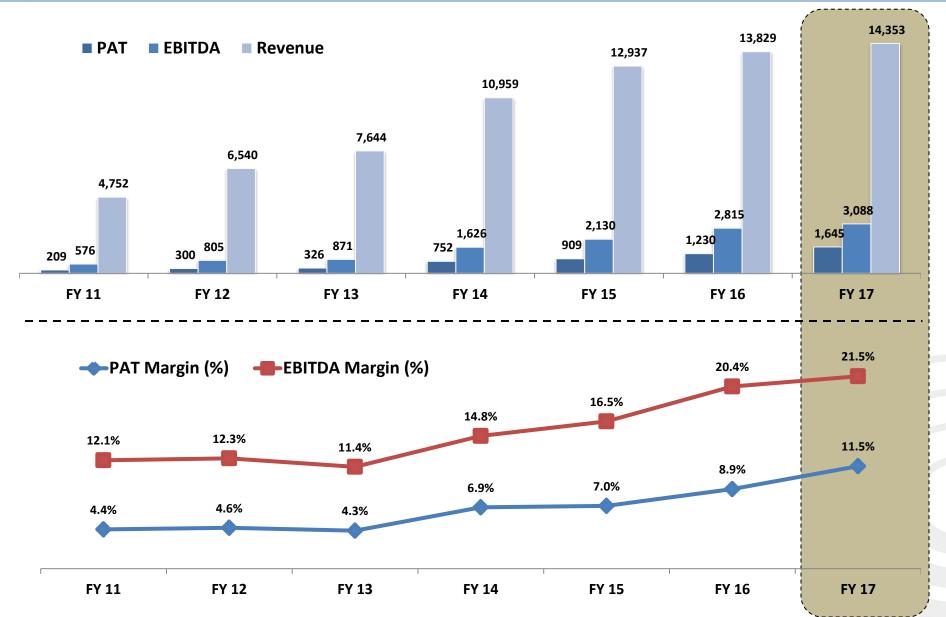




PARA – Paracetamol; MF – Metformin; IBU – Ibuprofen; GUAI – Guaifenesin; MCB – Methocarbamol ## Break up of Revenue as per IND AS



Financial Overview – Trends

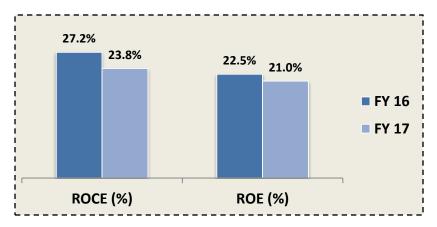


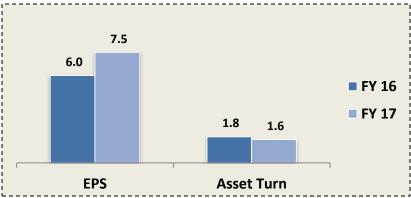
All numbers are in INR Mn ##All the numbers for FY'16 and FY'17 are as per Ind AS. Numbers from FY11 to FY15 are based on I Gaap.

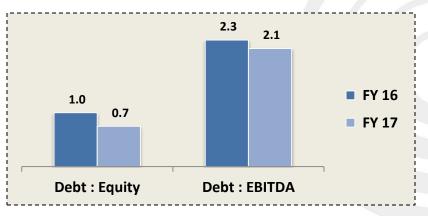


GRANULES Consolidated Financial Overview

Consolidated Financial Snapshot (INR Mn)				
	FY16	FY17		
Income from Operation	13,829	14,353		
Material Cost	7,250	6,796		
Other Operating Exp.	3,816	4,568		
Other Income	52	99		
EBITDA	2,815	3,088		
EBITDA Margin (%)	20.4%	21.5%		
EBITDA Growth (Y-o-Y)		10%		
Depreciation	584	715		
Finance Cost	371	323		
Tax	611	652		
PAT	1,230	1,645		
PAT Margin (%)	8.9%	11.5%		
PAT Growth (Y-o-Y)		34%		
	Mar'16	Mar'17		
Net Worth	6,616	9,036		
Debt:				
Long-term Debt	2,485	1,827		
Short-term Debt	3,929	4,738		
Gross Block	8,230	9,836		
CWIP	766	2,605		
Total Current Assets	8,180	8,351		
Total Current Liabilities	6,547	7,848		

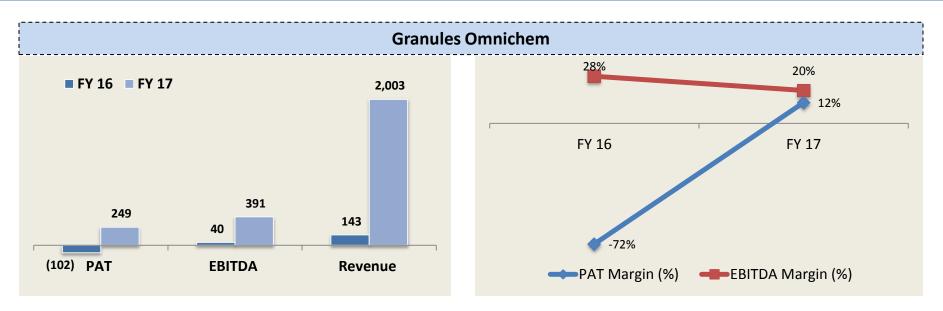


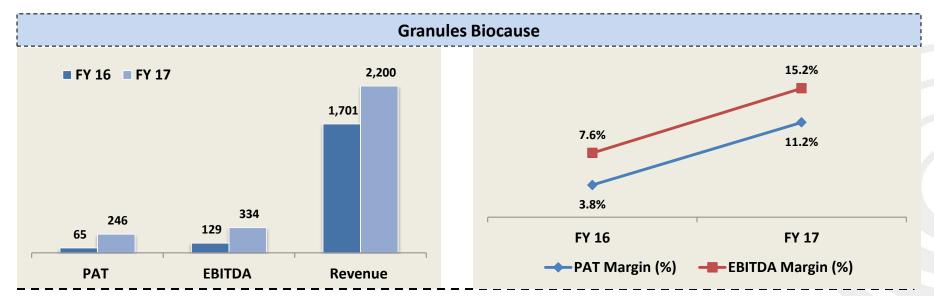






Financial Snapshots of JVs







Core Management Team



Mr. C. Krishna Prasad - Chairman and Managing Director

Mr. Prasad is the Founder of Granules and has three decades of experience in the pharmaceutical industry. In 1984, he set up a Paracetamol manufacturing facility, focused on capital and process efficiency. Pharmaceutical Formulations Intermediates (PFIs) as a cost efficient product for global formulations manufacturers, a concept pioneered and popularized by him.



Mrs. Uma Devi Chigurupati - Executive Director

Mrs. Uma has rich experience of 30 years in various fields. Mrs. Uma with Mr. C. Krishna Prasad had co-founded Triton Laboratories Private Limited in the year 1984, which was later amalgamated with Granules India Limited. Presently, she is spear heading CSR activities and HR initiatives.



Dr. Prasada Raju - Executive Director

Dr. Prasada Raju has over two decades of techno commercial experience in Global pharmaceutical space. His previous experience at Dr. Reddy's encompasses new product development, foster strategic partnerships, drive synergies between Industry and Academia, new geography expansions, IP driven early Product Portfolio Development and Program Management.



Mr. Karuppannan Ganesh - Chief Financial Officer

Mr. Ganesh is a Chartered Accountant with post qualification experience of 30 years. He has worked on cross border M&A activities, international treasury & taxation, corporate development and control. Prior to joining Granules India, Mr. Ganesh worked in Dr Reddy's Laboratories as Sr Vice President - Corporate Finance. He also worked with Philips India, Coca Cola, ABB and Manali Petrochemical on various capacities



Mr. Sreekanth Muttineni - Chief Operating Officer

Mr Sreekanth Muttineni joined Granules India in September 2016. During nine year tenure with Lupin Ltd, he was responsible for manufacturing operations. Prior to that, Mr. Muttineni had worked at Aurobindo Pharma Ltd as General Manager – Operations and led the establishment of generic pharmaceutical facilities and commercialization.



Mr. Stefan Lohle - Chief Marketing Officer

Mr. Lohle has over two decades of experience in the Pharmaceutical industry. Mr Lohle has been associated with Granules since 2001 and previously was Head of Latin American Operations, where he primarily focused on the PFI Business. Mr Lohle previously served at Kimberly Clark Corporation for New Project Development.



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For Further information, please visit: www.granulesindia.com

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