







Meghmani Organics Limited (MOL)



Q1 FY16 Investor Presentation August 2015



MOL – a de-risked business firmly on accelerated growth path

Leading chemical company diversified across products and geographies; exporting to 75 countries and servicing 400+ marquee clients

Pigments

CPC Blue, Pigment Green, Pigment Blue

Agrochemicals

Intermediate,
Technical Grade &
Formulations

Basic Chemicals

Caustic-Chlorine; expanding into Caustic Potash

- ✓ Market leadership in Blue Pigment with ~7% global market share
- ✓ **Global presence** with ~80% of Pigment revenue from exports
- ✓ Long term client relationships with 90% business from repeat clients

- ✓ Owns registrations which takes 1-3 years to obtain
- ✓ Global client base with ~70% business from exports
- ✓ Well known brands such as Megastar, Megacyper, Megaban, Synergy, Courage

- ✓ Fourth largest Caustic-Chlorine flakes capacity in India
- ✓ Latest fourth generation membrane cell technology imported from Asahi Kasei, Japan
- ✓ Strategically located facility

Drivers in place to fuel the next phase of growth. . . .

Invested ₹ ~5.6 bn in last 5 yrs; current capacity can ramp up revenue up to ₹ 20.0 bn



Q1 FY16 – Key Highlights

Net sales up 8% YoY with robust 91% increase in PAT

- Consolidated net sales up 8% YoY to reach ₹ 3,331 mn in Q1 FY16 driven by growth in Pigments and Agrochemicals
- EBITDA up 37% YoY to reach ₹ 683 mn in Q1 FY16
- PAT up 91% YoY to reach ₹ 149 mn in Q1 FY16

All businesses delivering growth - Pigments business up 14% YoY, Agrochemicals 12% YoY and Basic Chemicals 7% YoY

- Agrochemicals and Pigments benefitted from increased capacity utilizations which resulted in strong volume growth and improvement in margins
- Basic Chemicals witnessed moderate growth due to lower volume growth and reduction in ECU realizations

New Caustic Potash facility at Dahej with capacity of 60 TPD and investment of ₹ 650 mn financed through internal accruals expected to commence production by Dec'2015

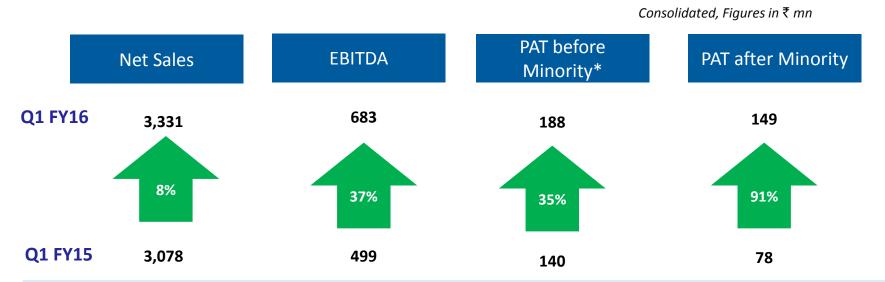


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Q1 FY16 (Consolidated): Net sales up 8% YoY with significant expansion in PAT



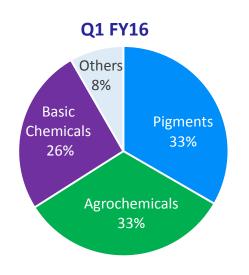
- Net sales up 8% YoY to reach ₹ 3,331 mn in Q1 FY16 driven by growth in Pigments (14% YoY) and Agrochemicals (12% YoY)
- EBITDA for the quarter up 37% YoY at ₹ 683 mn with EBITDA margin at 20.5% (vs 16.2% in Q1 FY15)
 - Margins benefitted from softening of raw materials prices (raw materials cost increased 3% YoY vs sales growth of 8% YoY) and decrease in other expenditure (decreased 2% YoY) partially offset by increase in personnel cost by 15% YoY
- PAT before minority interest up 35% to reach ₹ 188 mn in Q1 FY16
- PAT for the quarter up 91% to reach ₹ 149 mn driven by increase in EBITDA and also decrease in minority interest from ₹ 62 mn in Q1 FY15 to ₹ 39 mn in Q1 FY16

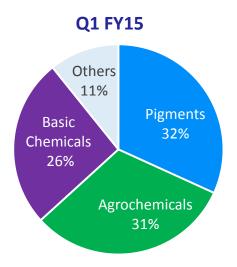
^{*} Minority interest refers to the portion of subsidiary's stock not owned by MOL



Net sales breakup by segment: Pigments business leads growth



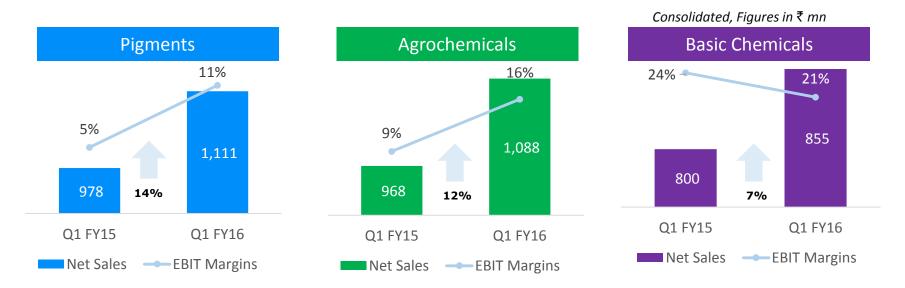




- Pigments business increased by 14% in Q1 FY16 driven by sales of Alpha Blue manufactured at Dahej SEZ plant (not there in Q1 FY15)
- Agrochemicals business grew 12% driven by increased volumes of 2-4 D, Cypermethrin and formulations
- Basic Chemicals grew 7% due to comparatively lower volume growth and reduction in Electrochemical Unit (ECU) realization
- Other segment decreased by 16% due to strategic decision of the company to focus more on the higher value manufacturing activities



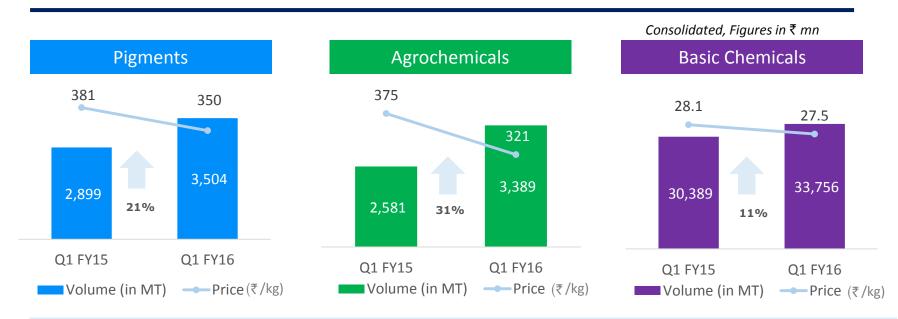
Margins by segment: Significant expansion in Pigments and Agrochemicals



- Net sales from Pigment business increased to ₹ 1,111 mn in Q1 FY16, up 14% YoY
 - Margins more than doubled from 5% to 11% driven by improved operational performance which
 resulted in better absorption of overheads; the segment also benefitted because of exchange rate
 gains
- Net sales from Agrochemicals increased to ₹ 1,088 mn in Q1 FY16, up 12% YoY
 - Margins increased from 9% to 16% driven by substantial reduction in raw material prices and improved capacity utilization
- Net sales from Basic Chemicals increased to ₹ 855 mn in Q1 FY16, up 7% YoY
 - Margins impacted due to lower volume growth and ~2% reduction in ECU realization



Volumes and price realizations: Strong momentum in volumes



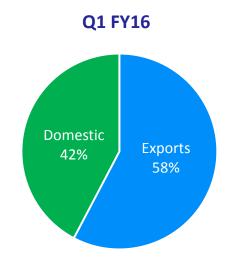
- Volumes of the Pigments business grew 21% YoY to reach 3,504 MT in Q1 FY16
 - However, realizations were down 8% due to pressure on selling price as a result of reduction in raw material price
- Volumes of Agrochemicals grew by a strong 31% YoY to 3,389 MT in Q1 FY16
 - However, realizations were down 14% YoY due to pressure on selling price as a result of reduction in raw material price
- Volumes of Basic Chemicals grew 11% to 33,756 MT in Q1 FY16
 - However, realizations were down 2% YoY due to reduction in ECU realization

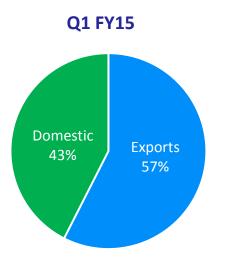
^{*} Note: Volume includes intersegment data



Net sales breakup by geography: Both exports and domestic sales witnessing strong growth







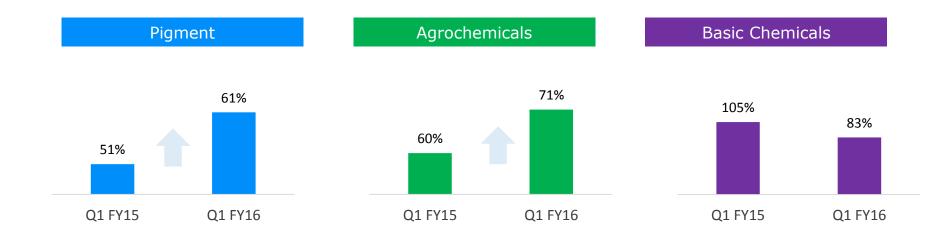
Segmental breakdown

| | Q1 F | Y16 | Q1 FY15 | | |
|-----------------------|---------|----------|---------|------------------|--|
| | Exports | Domestic | Exports | Domestic | |
| Pigments | 77% | 23% | 75% | 25% | |
| Agrochemicals | 72% | 28% | 73% | 27% | |
| Basic Chemicals | 1% | 99% | 1% | 99% | |
| Others 99% Total 58% | | 1% | 97% | 3% 43% | |
| | | 42% | 57% | | |

- Exports business increased by 9% during the quarter driven by 16% growth in exports of Pigments and 12% growth in Agrochemicals exports
- Domestic business increased by 8% in Q1 FY16 driven by 15% growth in domestic Agrochemicals business



Utilizations: Increasing utilizations to aid growth and enhance margins



Reduction in utilization levels for Basic Chemicals as the capacity has increased from 1,19,000 MTPA in Q1 FY15 to 1,66,600 MTPA in Q1 FY16



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Leading diversified chemical company

Established in

Installed Capacity

Backward Integration

Strengths

| Pigment | Agrochemicals | Basic Chemicals | | |
|---|--|--|--|--|
| Since 1986 | Since 1995 | Since 2009 | | |
| Total: 31,140 MTPA Dahej: 10,800 MTPA Panoli: 17,400 MTPA Vatva: 2,940 MTPA | Total: 20,520 MTPA Dahej: 10,260 MTPA Panoli: 3,600 MTPA Ankleshwar: 6,660 MTPA | Total: (Dahej): 1,66,600 MTPA | | |
| In-house production of CPC Blue - used to manufacture Pigment Green and Pigment Blue | In-house production of intermediates and technical grade - used to manufacture formulations (Bulk and Brand) | In-house captive power plant of 60MW supplying to the Caustic-Chlorine plant | | |
| Market leadership in Blue Pigment with ~7% global market share Global presence with ~80% of Pigment revenue from exports Long term client relationships with 90% business from repeat clients | Owns registrations that take 1-3 years to obtain Global client base with ~70% business from exports Well known brands such as Megastar, Megacyper, Megaban, Synergy, Courage | Fourth largest Caustic-Chlorine flakes capacity in India Latest fourth generation membrane cell technology imported from Asahi Kasei, Japan Strategically located facility | | |



Robust plan for next phase of growth

Pigments

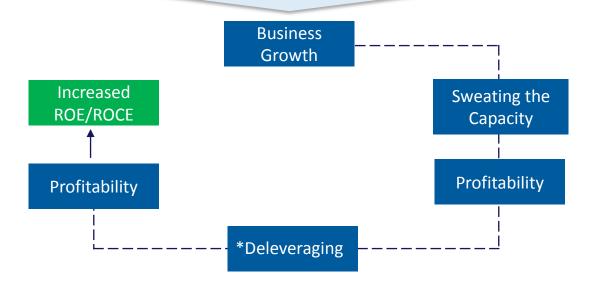
- Increase export revenue from untapped markets such as Japan
- Expand value added product offerings such as Beta Blue 15.4
- Focus on the higher margin paint & plastic market

Agrochemicals

- Increase exports and harvest CRAMS opportunity; 400 registrations in process stage
- Increase branded formulation revenue to ₹ 2.5 bn in 2-3 years; strengthened marketing & field activities

Basic Chemicals

- Diversifying into Caustic Potash with investment of ₹ 650 mn to be financed from internal accruals
- Economies of scale due to ready infrastructure, shared manpower and utilities



- No additional/major capex required in the next 2 years
- Sweating of capacity increasing utilization at existing plants
- Cost reduction initiatives
- Focus on health, safety, environmental parameters



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P&L statement (Consolidated): Q1 FY16

Figures in ₹ Million

| | | | Consolidated | | | |
|------------------------------------|---------|---------|--------------|---------|------------|--------|
| Particulars | Q1 FY16 | Q1 FY15 | YoY (%) | Q4'FY15 | QoQ (%) | FY15 |
| Net sales / income from operations | 3,331 | 3,078 | 8% | 2,875 | 16% | 12,678 |
| Other Operating Income | 55 | 50 | 11% | 75 | -26% | 264 |
| Total Income from Operations | 3,386 | 3,127 | 8% | 2,950 | 15% | 12,942 |
| Total Expenditure | 2,703 | 2,628 | 3% | 2,393 | 13% | 10,911 |
| Consumption of Raw Material | 1,915 | 1,851 | 3% | 1,614 | 19% | 7,640 |
| Personnel Cost | 192 | 167 | 15% | 185 | 4% | 725 |
| Other Expenditure | 595 | 610 | -2% | 594 | 0% | 2,545 |
| EBITDA | 683 | 499 | 37% | 557 | 23% | 2,031 |
| Depreciation & Amortisation | 192 | 202 | -5% | 198 | -3% | 747 |
| EBIT | 491 | 297 | 65% | 358 | 37% | 1,284 |
| Interest & Finance Charges | 179 | 177 | 1% | 161 | 11% | 746 |
| Other Income | 4 | 18 | -80% | 30 | -88% | 64 |
| PBT before exceptional items | 316 | 138 | 129% | 227 | 39% | 602 |
| Exceptional items | - | - | NM | 2 | NM | 2 |
| PBT | 316 | 138 | 129% | 225 | 40% | 600 |
| Tax Expense | 127 | (2) | NM | (1) | NM | 140 |
| PAT (From ordinary activities) | 188 | 140 | 35% | 226 | -17% | 460 |
| Extraordinary items | - | - | NM | - | NM | - |
| PAT | 188 | 140 | 35% | 226 | -17% | 460 |
| Minority Expense | 39 | 62 | -36% | 71 | -44% | 21 |
| PAT after Minority | 149 | 78 | 91% | 155 | -4% | 439 |



P&L statement (Standalone): Q1 FY16

Figures in ₹ Million

| | Standalone | | | | | |
|-------------------------------------|------------|---------|---------|---------|-------------|-------|
| Particulars | Q1 FY16 | Q1 FY15 | YoY (%) | Q4'FY15 | QoQ (%) | FY15 |
| Net sales / income from operations | 2,435 | 2,205 | 10% | 2,018 | 21% | 9,219 |
| Other Operating Income | 55 | 49 | 11% | 74 | -26% | 263 |
| Total Income from Operations | 2,490 | 2,254 | 10% | 2,092 | 19% | 9,482 |
| Total Expenditure | 2,147 | 2,054 | 5% | 1,845 | 16% | 8,483 |
| Consumption of Raw Material | 1,452 | 1,396 | 4% | 1,216 | 19% | 5,813 |
| Personnel Cost | 143 | 125 | 15% | 136 | 5% | 544 |
| Other Expenditure | 552 | 534 | 3% | 493 | 12% | 2,126 |
| EBITDA | 343 | 200 | 71% | 247 | 39% | 998 |
| Depreciation & Amortisation | 90 | 87 | 4% | 91 | 0% | 350 |
| EBIT | 253 | 113 | 123% | 157 | 61% | 648 |
| Interest & Finance Charges | 108 | 112 | -4% | 121 | -10% | 477 |
| Other Income | 1 | 11 | -87% | 21 | -93% | 186 |
| PBT before exceptional items | 146 | 12 | 1079% | 57 | 157% | 358 |
| Exceptional items | - | - | NM | 35 | NM | 35 |
| РВТ | 146 | 12 | 1079% | 22 | 572% | 322 |
| Tax Expense | 83 | 8 | 967% | 7 | NM | 60 |
| PAT (From ordinary activities) | 63 | 5 | 1265% | 15 | 333% | 262 |
| Extraordinary items | - | - | NM | - | NM | - |
| PAT | 63 | 5 | 1265% | 15 | 333% | 262 |
| Minority Expense | - | - | NM | - | NM | - |
| PAT after Minority | 63 | 5 | 1265% | 15 | 333% | 262 |



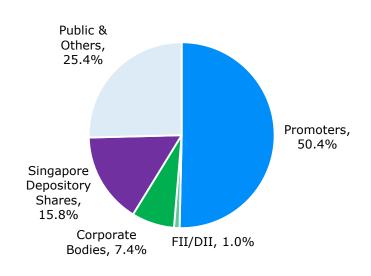
Corporate structure & shareholding pattern

Corporate Structure

MOL Meghmani Finechem Limited* 57% (Caustic Manufacturing) Meghmani Europe BVBA 100% (Distribution) Meghmani Organics USA INC. 100% (Distribution) P T Meghmani Organics Indonesia 100% (Distribution) Meghmani Overseas FZE 100% (Distribution)

Shareholding Pattern (June 30, 2015)

No of shares: 254 mn



^{* 25%} stake in Meghmani Finechem Limited held by IFC Washington and remaining 18% by individual promoters



Disclaimer

This presentation contains statements that contain "forward looking statements" including, but without limitation, statements relating to the implementation of strategic initiatives, and other statements relating to MOL's future business developments and economic performance.

While these forward looking statements indicate our assessment and future expectations concerning the development of our business, a number of risks, uncertainties and other unknown factors could cause actual developments and results to differ materially from our expectations.

These factors include, but are not limited to, general market, macro-economic, governmental and regulatory trends, movements in currency exchange and interest rates, competitive pressures, technological developments, changes in the financial conditions of third parties dealing with us, legislative developments, and other key factors that could affect our business and financial performance.

MOL undertakes no obligation to publicly revise any forward looking statements to reflect future / likely events or circumstances.



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