



## IIFL Group's Quarterly Results for Q3 FY13

January 30, 2013





I: IIFL Group Performance review

II: IIFL (NBFC) Performance review

**Annexure I: Corporate overview** 

Annexure II: Industry update



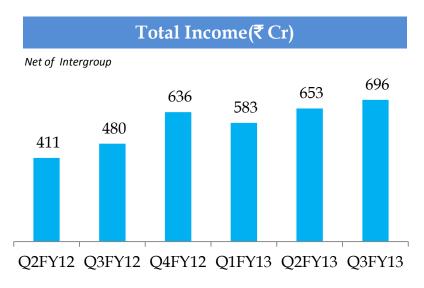


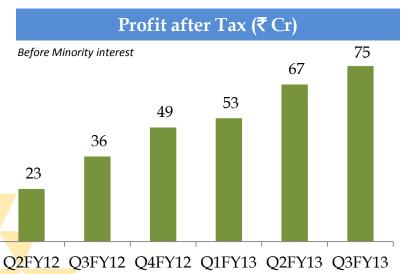
## Dec '12 Quarter profits more than double yoy, driven by 45% yoy income growth

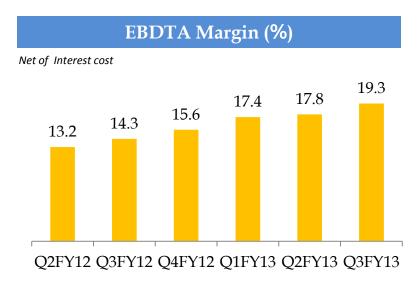
- Six quarters of consistent profit growth, highest ever quarterly profits
- Income at ₹ 696 Cr, up 7% qoq, up 45% yoy
- PAT\* at ₹ 75 Cr, up 12% qoq, up 106% yoy
- RoE stood at 15.6% for the quarter, annualized
- Interim dividend declared at ₹ 3 per share i.e. 150% of par value
- Loan book grows steadily to ₹8,936 Cr in Q3FY13 from ₹7,849 Cr in Q2FY13
- Loan assets predominantly retail, are fully secured
- Loan assets exhibit high quality with net NPAs of 0.25%
- IIFL Wealth continues steady growth and has assets under advice of over ₹ 36,000 Cr
- Equities market volumes remain subdued, IIFL volumes flattish at ₹ 5,184 Cr per day
- Commodities market volumes witness decline amid low volatility
- Insurance and mutual fund distribution witness healthy growth

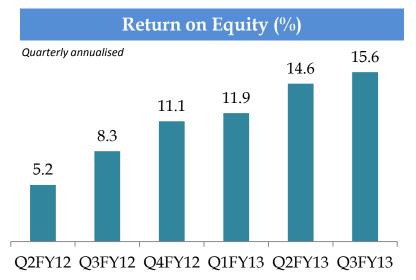


## IIFL Group's income and PAT rising consistently for last 6 quarters













₹ Cr	Q3FY13	Q2FY13	Q3FY12	QoQ	YoY
Broking and related income	143.5	134.0	126.2	7.1%	13.6%
Financing and Investing income	469.5	457.9	287.5	2.6%	63.3%
Marketing and Distribution income	80.6	59.3	65.5	35.9%	23.0%
Other income	2.1	2.0	1.2	3.9%	74.4%
Total Income	695.7	653.2	480.4	6.5%	44.8%
A. Operating cost	85.1	84.4	53.7	0.8%	58.5%
B. Employee cost	135.7	139.2	130.3	(2.5%)	4.2%
C. Other expenses	118.6	117.1	91.3	1.3%	30.0%
EBITDA	356.3	312.5	205.2	14.0%	73.6%
Interest	222.2	196.5	136.4	13.1%	62.9%
Depreciation and amortization	27.6	20.2	19.5	36.6%	41.1%
Profit / (Loss) before tax	106.6	95.8	49.3	11.2%	116.3%
Provision for taxation	31.4	28.6	12.9	10.0%	144.2%
Profit/(Loss) after tax before minority	75.1	67.2	36.4	11.7%	106.4%
Minority Interest	2.0	1.4	0.6	40.0%	226.7%
Profit/(Loss) after tax	73.2	65.8	35.8	11.1%	104.4%

# IIFL Group Consolidated YTD Results for 9 months ended Dec'12 compared yoy



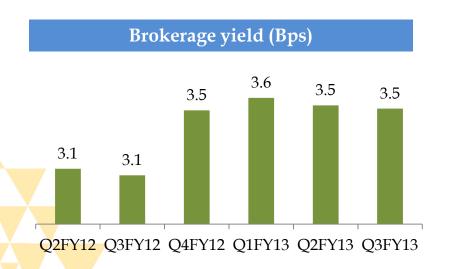
₹ Cr	9MFY13	9MFY12	YoY	FY12
Broking and related income	402.5	399.1	0.8%	545.8
Financing and Investing income	1,335.7	698.8	91.2%	1,090.5
Marketing and Distribution income	187.8	149.5	25.6%	243.1
Other income	5.5	3.5	56.7%	7.2
Total Income	1,931.5	1,250.9	54.4%	1,886.6
A. Operating cost	242.5	166.5	45.7%	258.3
B. Employee cost	399.7	334.2	19.6%	491.7
C. Other expenses	328.4	244.5	34.3%	352.3
EBITDA	960.9	505.7	90.0%	784.3
Interest	609.6	325.1	87.5%	504.3
Depreciation and amortization	66.9	53.6	24.8%	80.2
Profit / (Loss) before tax	284.4	127.0	124.0%	199.8
Provision for taxation	89.3	39.7	124.8%	63.5
Profit/(Loss) after tax before minority	195.1	87.3	123.6%	136.3
Minority Interest	3.9	2.1	88.0%	4.0
Profit/(Loss) after tax	191.2	85.2	124.5%	132.3

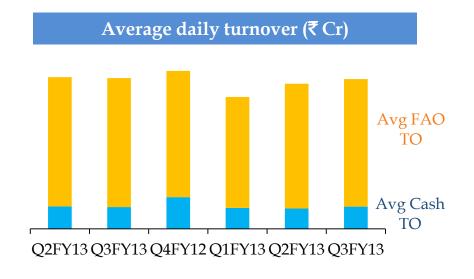
<sup>\*</sup>Before providing for Minority interest

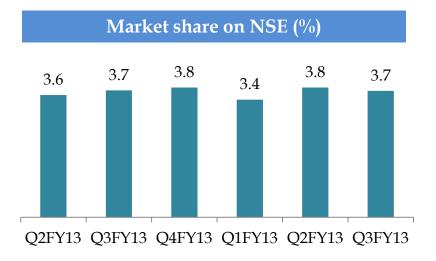


## Despite equity markets upsurge, retail participation still low, IIFL strives to maintain market share

- Average daily turnover was at ₹ 5,148 Cr in Q3FY13 up 3% qoq, down 0.6% yoy
- Market share on NSE was at 3.7% in Q3FY13 as compared to 3.8% in Q2FY13
- Present in over 2,000 business locations through branches and sub-brokers
- Brokerage yield remains abysmally low in the hyper competitive industry







## IIFL Research remains port of first call for fund managers, coverage further expanded

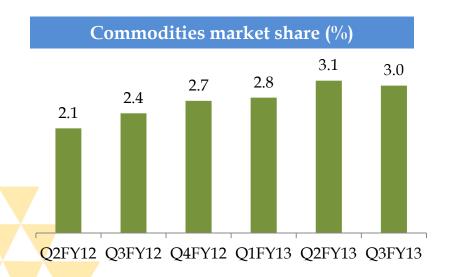
- Over 250 stocks under coverage
- Our in-depth, thematic research published during the quarter include
  - China Commodities: China braces for a change as the country enters a slower growth phase
  - The Winning Dozen: 12 stocks showing stellar performance
  - India Utilities: Report summarizing key reforms that would improve Power sector prospects

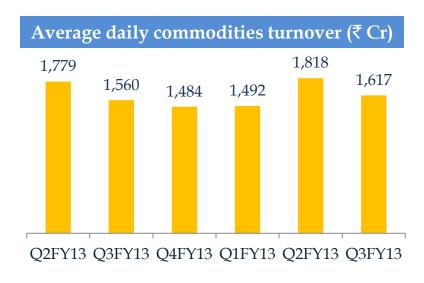


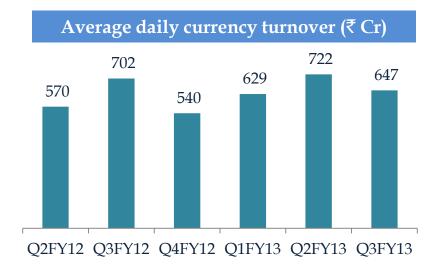


## Amid lower volatility, commodity volumes were down, in line with the market

- Average daily commodities turnover was at ₹ 1,617 Cr in Q3FY13, down 11% qoq and up 4% yoy
- Commodities market share was 3.0% in O3FY13
- Average daily currency turnover was ₹647 Cr in Q3FY13



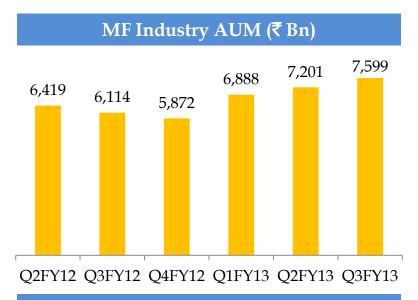




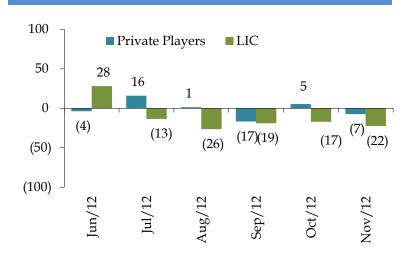


## IIFL emerges as one of the leading player in wealth management and financial products distribution

- Assets under advice are over ₹ 36,000 Cr
- Weighted Annualized insurance premium income mobilization was ₹ 217 Cr for 9MFY13
- IIFL distributes mutual fund on open architecture. IIFL Clients MF AUM is over ₹ 12,000 Cr
- Launched the first of its kind Category II Alternative Investment Fund (AIF)
- Closed the largest QFI transaction in India till date of US \$110mn in Oct '12
- With unprecedented tightening of regulatory framework on disclosure, commission etc, industry is undergoing consolidation; we remain sanguine for long term prospects





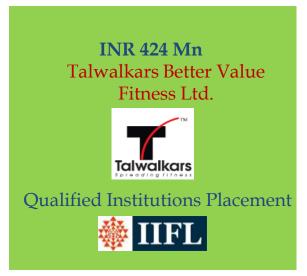




# IIFL Investment Banking acted as the sole advisor for one of the largest cross border deals

- IIFL was sole financial advisor to Cox & Kings for Citi Venture Capital International (CVCI) investment in its UK subsidiary
- IIFL was book runner for the Qualified Institutions Placement (QIP) of Talwalkars Better Value Fitness Ltd
- Repeat business reflects strong client satisfaction with IIFL and our ability to work across client's life cycle
- A good pipeline of mandates under execution, across capital markets, private equity and structured finance deals







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**Annexure I: Corporate overview** 

Annexure II: Industry update





## Strong growth in YTD income and PAT\*; Income up 111% yoy; PAT\* up 81% yoy

For 9 months of current financial year ended Dec'12,

- Income from Operations at ₹ 1,217 Cr, up 111% yoy
- PBT at ₹ 199 Cr, up 89% yoy
- PAT\* at ₹ 138 Cr, up 81% yoy
- Capital adequacy has improved to 22.6%, boosted by infusion of Tier-II capital
- Loan book grows steadily to ₹8,936 Cr as on Q3FY13 from ₹7,849 Cr in Q2FY13
- Book exhibits high quality assets, with low net NPAs at 0.25%
- Net interest margin and spread remain healthy, driven by retail nature of book
- Borrowing profile gets more diversified; cost of funds trending down
- Relative share of gold loan has been on decline post tightening of norms by RBI



# IIFL Finance Consolidated YTD Results for 9 months ended Dec'12 compared yoy

₹ Cr	9MFY13	9MFY12	YoY	FY12
Income from operations	1,216.7	577.8	110.6%	908.5
Other income	39.7	34.4	15.5%	45.1
Total Income	1,256.4	612.2	105.2%	953.6
A. Operating cost	118.3	39.5	199.4%	62.2
B. Employee cost	131.5	68.0	93.4%	109.3
C. Other expenses	155.7	84.5	84.3%	137.1
EBITDA	851.0	420.2	102.5%	645.0
Interest	627.9	304.8	106.0%	479.8
Depreciation and amortization	23.8	9.8	143.3%	15.0
Profit / (Loss) before tax	199.3	105.6	88.7%	150.2
Provision for taxation	61.6	29.5	109.1%	44.8
Profit/(Loss) after tax	137.7	76.1	80.8%	105.4



## Loan book is diversified and growing steadily, relative share of Gold Loan has fallen

- Loan portfolio in Q3FY13 steadily increased to ₹ 8,936 Cr as against ₹ 7,849 Cr in Q2FY13
- Predominantly retail book, wholesale lending accounts for only 9% of total financial assets
- Loan book comprises entirely secured lending against tangible collaterals
- Gold loan product's relative share is being brought down consciously, post RBI's tightening of norms
- Diversifying risk with multiple products against collaterals of mortgage, property, gold jewellery, medical equipment, shares etc

#### Changing mix of financial assets **Q1FY13 Q3FY13** Other financial assets 10% 12% Medical equipment $2^{0}/_{0}$ 3% Mortgage loan 36% Capital market 10% 12% Gold loan 41% 37%

#### Financial assets as on Dec 31, 2012

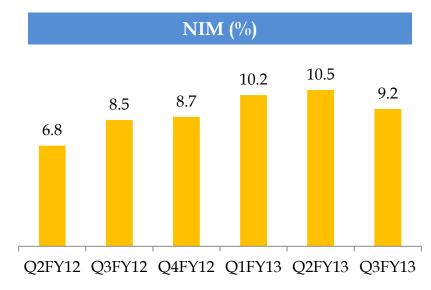
₹ Cr				
A	Loan Book	8,936		
В	Securitised / assigned portfolio	427		
C	Other Financial Assets	1,234		
D	AUM (A+B)	9,363		
E	Total Financial Assets (A+C)	10,170		

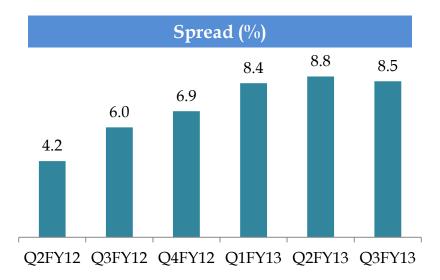
Other financial assets comprise cash, bank, fixed deposits, bonds, mutual funds investments etc



# NIM and spread maintained at healthy levels, supported by retail lending

- Retail book enjoys high spread and NIM with concomitant high operations cost
- NIM has tapered off in last quarter, with decline in share of Gold Loans
- With increasing leverage, divergence between spread and NIM is reducing
- IIFL plans to remain focussed on retail business and maintain healthy NIM

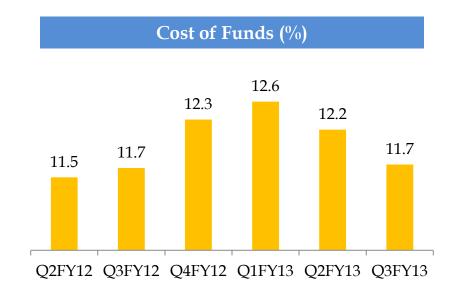


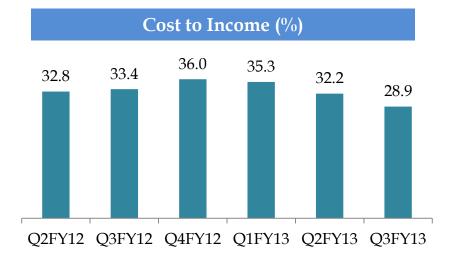




## Cost of funds and cost to income are trending down

- IIFL has been successfully bringing down cost of funds with improving credit acceptability and expanding lenders' base
- Cost to Income has been falling on the back of higher productivity from branches
- IIFL focus is to take branches to optimum asset level, before embarking upon next phase of expansion



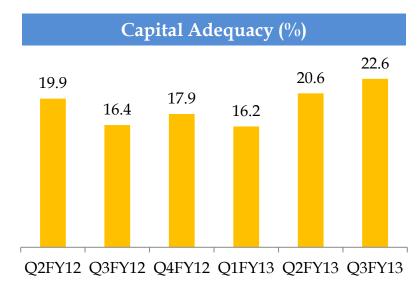


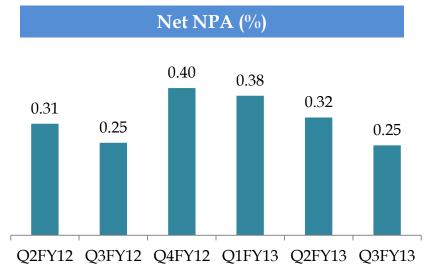




# IIFL's high asset quality is reflected in low NPAs and strong financials in robust capital adequacy

- IIFL boosted its capital adequacy by raising ₹ 500 Cr through a public issue of sub-ordinated bonds in Q2FY13
- Further improvement in capital adequacy in Q3FY13, was with elimination of inter group exposures
- IIFL's steadfast commitment to maintain high asset quality through superior credit processes is reflected in low NPA levels
- IIFL provisioning is more conservative than statutory requirements







## A ROBUST strategy in place

Steadily grow high quality, diversified retail assets focusing on under-banked segments, keeping cost and risk under control through well defined processes, leveraging technology

Retail focus	Operations excellence	${f B}$ ouquet of products	Under- banked niches	Secured lending	<b>T</b> echnology driven
Focus on high growth, dispersed risk-retail lending where IIFL can leverage its distribution strength	Build a process driven organization with a culture of compliance and audit	Diversify risk through multiple products catering to different profile of borrowers	Face minimal competition with banks in their core businesses to ensure NIM and ROA at desired levels	Build primarily a secured portfolio with adequate margin of safety in collateral value	Leverage technology for risk monitoring, cost control and enhancing customer experience



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**Annexure I: Corporate overview** 

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## **Vision and Strategy**

#### Vision

"To become the Most Respected Company in the financial services space"

### **Business Strategy**

- Continuously assimilate, analyse and apply knowledge to power superior financial decisions
- → Focus on core competence in financial services
- → Ensure de-risked business through multiple products and diverse revenue streams

2

### **Customer Strategy**

- Drive stickiness through high quality research & service
- Maintain cutting-edge proprietary technology
- → Wide, multi-modal network serving as one-stop shop to customers

3

### **People Strategy**

- Attract exceptionally talented and driven people
- → Ensure conducive merit environment
- → Liberal ownership-sharing





## Management team

- Team with impeccable academic and professional credentials
- Open door, transparent and performance oriented culture
- Liberal employee ownership

### Management Team

Chairman	Nirmal Jain	Managing Director	R. Venkataraman
Institutional Equities	H. Nemkumar	Finance	Dhruv Jain
Investment Banking	Nipun Goel	Compliance	R Mohan
Consumer Finance	Pratima Ram	Operations	Narendra Jain
Retail Broking	Prasanth Prabhakaran	Audit	Kamal Ahuja
Wealth Management	Karan Bhagat	Risk	Upendra Jaiswal
International Operations	Bharat Parajia	Human Resources	Pallab Mukherji
Offshore Advisory	Amit Shah		
Insurance Distribution	Mukesh Kumar Singh		
Monticale			

Verticals

**Corporate Functions** 



## IIFL has attracted luminaries from the Indian financial world to guide the management



**A K Purwar**Independent Director
Former Chairman, State
Bank of India



**Dr S Narayan** *Independent Director*IAS (Retd), Former
Finance Secretary



A K Shukla

Independent Director

Former Chairman of LIC



M N Singh
Independent Director
IPS (Retd), Former
Commissioner of Police,
Mumbai



**Sunil Kaul**Non Executive Director
Operating Partner, Carlyle
Group



C Ratnaswami
Non Executive Director
Managing Director of
Hamblin Watsa (Fairfax
Group, Canada)



V K Chopra
Independent Director
Former Chairman &
Managing Director of
Corporation Bank



Nilesh Vikamsey
Independent Director
Central Council Member,
ICAI & Partner of M/s
Khimji Kunverji & Co.



R S Loona
Independent Director
Former Executive
Director (Law) of SEBI



**Kranti Sinha**Independent Director
Former Chief Executive
Officer of LIC Housing
Finance



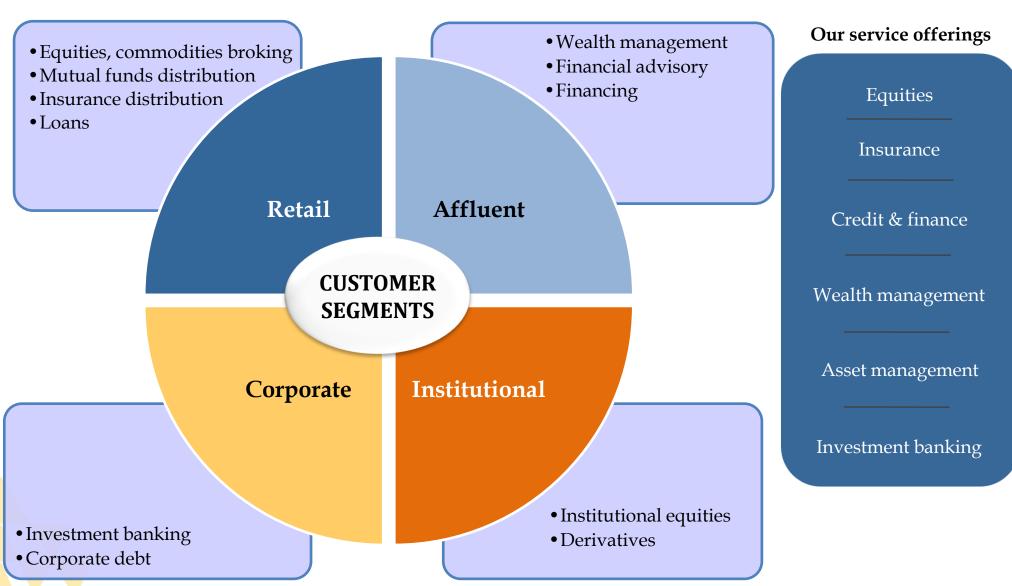
Homai Daruwala Independent Director Former Chairperson & Managing Director of Central Bank of India



P Pattanayak
Independent Director
Former Managing
Director of State Bank of
Mysore

### **Business** model







### How we differentiate ourselves

Manag	erial	de	nth
ivianag	CILAL	ue	

- Promoted by first generation professional entrepreneurs
- Highly qualified and experienced Management team

### Well-capitalized

- Group net worth of around ₹1,965 Cr
- Significant unutilized capacity to leverage

#### Distribution reach

- Present at over 4,000 business locations across more than 900 cities in India
- Global footprint covers Colombo, Dubai, New York, Mauritius and Singapore

#### Owner-mindset

- The top management is driven by pride and reward of ownership
- To think and work like an owner is part of organization's DNA

### Technology edge

- Uniquely placed with proprietary front, mid and back office software
- Effectively harnessed technology to provide superior customer experience

#### De-risked

- De-risked and diversified business model across multiple revenue streams
- Multiple products across all segments of financial services



### Recent awards and accolades received by IIFL



ENTREPRENEUR OF THE YEAR (MR NIRMAL JAIN) - 2012



TOP PERFORMER – EQUITY – FI CATEGORY – 2012



BEST BROKING HOUSE WITH GLOBAL PRESENCE 2011 & 2012



BEST WEALTH MANAGEMENT HOUSE - INDIA 2011 & 2012





IIFL Analyst receives "Best Analyst" award from then Finance Minister,
Shri Pranab Mukherjee



Mr R Venkataraman received the award on behalf of IIFL at the D&B Equity Broking Awards, 2012



BEST COMMODITIES INVESTMENT 2012

## FLAME (IIFL's Financial Literacy Campaign) update



Over 50,000 school students enrolled from over 190 schools across India for 2012-13 batch in the FLAME education programme









IIFL Holds Financial Literacy Workshops in Mumbai



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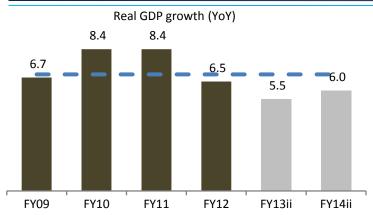
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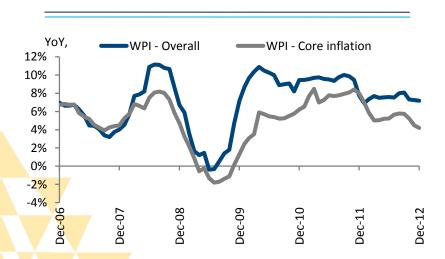
Macro economy

#### Growth may remain below trend

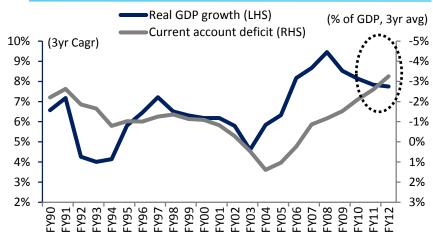


Source: CMIE, IIFL Research, FY13 GDP data is Advance Estimate

## Near term Inflation is coming off due to base effect

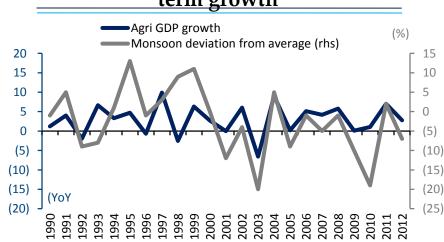


## Until recently, widening current account deficit has generally meant faster growth



Source: CMIE, IIFL Research

## Monsoon is the key driver of near term growth

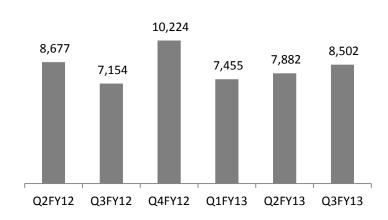


Source: Bloomberg, IIFL Research

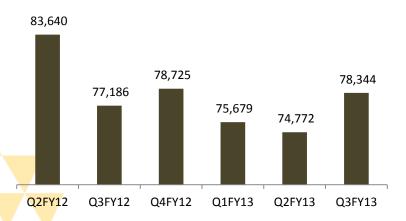
Source: CMIE, FAO, Govt of India, NDDB, IMD, IIFL Research



## Cash market volumes picking up again (₹ bn)

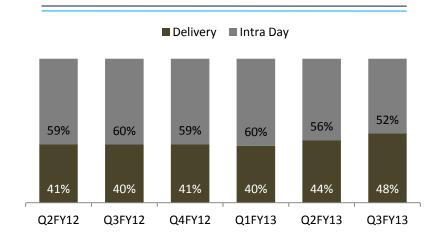


## FAO market volumes\* (₹ bn)

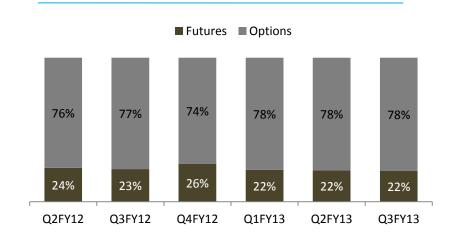


## **Equities**

### Constant share of delivery and intra day



#### Steady share of options \*



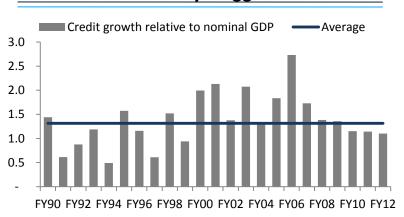
\*Doesnot include BSE volumes

Source: Exchange website, IIFL Research

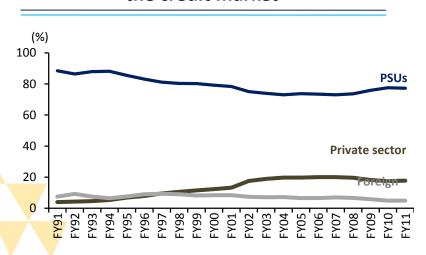
### **Credit and Finance**



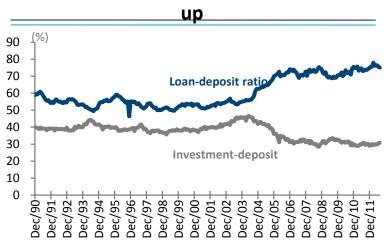
## Credit growth to nominal GDP has been relatively sluggish



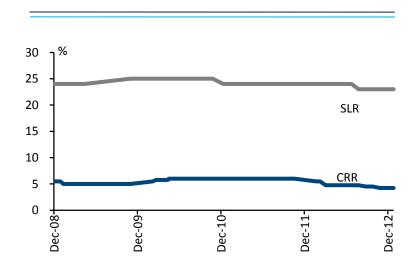
## PSU banks steadily losing market share in the credit market



### Loan-deposit ratio has structurally moved



#### Reserve ratios - CRR and SLR trend

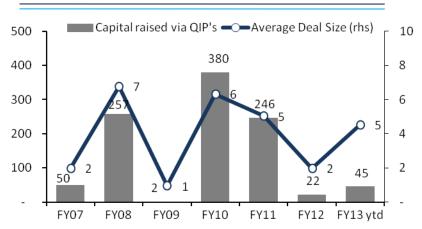


## Capital raising and fund flows



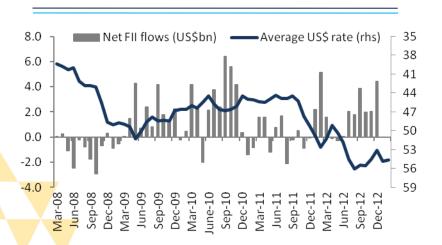
### **Capital raised through QIPs**

(₹ bn)



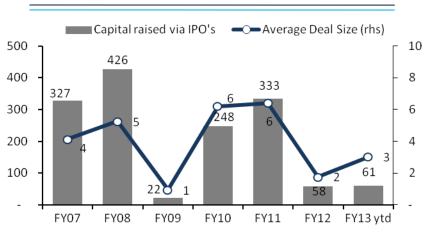
Source: Bloomberg, IIFL Research

## Net FII flows (US\$bn)



### **Capital raised through IPOs**

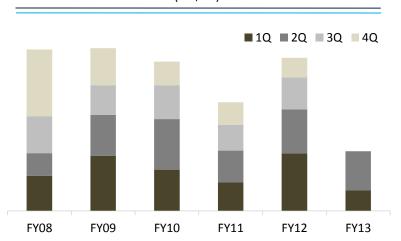
(₹ bn)



Source: Bloomberg, IIFL Research

#### **FDI** inflows

(US\$bn)

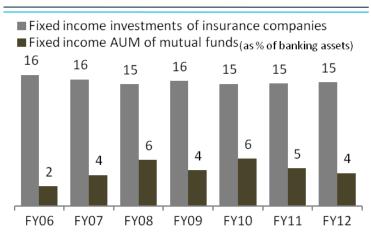


Source: RBI, CMIE, IIFL Research

### **Insurance and Mutual funds**



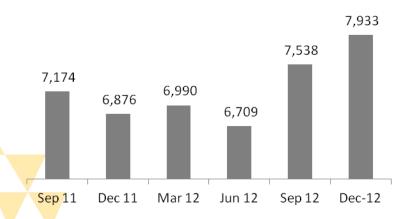
#### Modest increase in non banking system



Source: CMIE, RBI, World Bank, IIFL Research

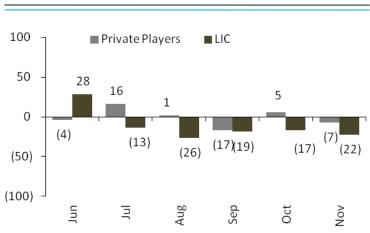
### **Average AUM for the Quarter**

(₹ bn)



### APE growth yoy

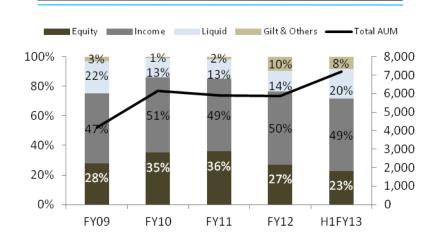
(%)



Source: IRDA

#### **AUM by asset class**

(₹ Bn)



Source: AMFI



## Thank you

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