# **INVESTOR PRESENTATION**

Q3FY11 & 9MFY11 Update





## **Key Metrics**

0.05%

0.00%

As of

As of

Mar '08 Mar '09

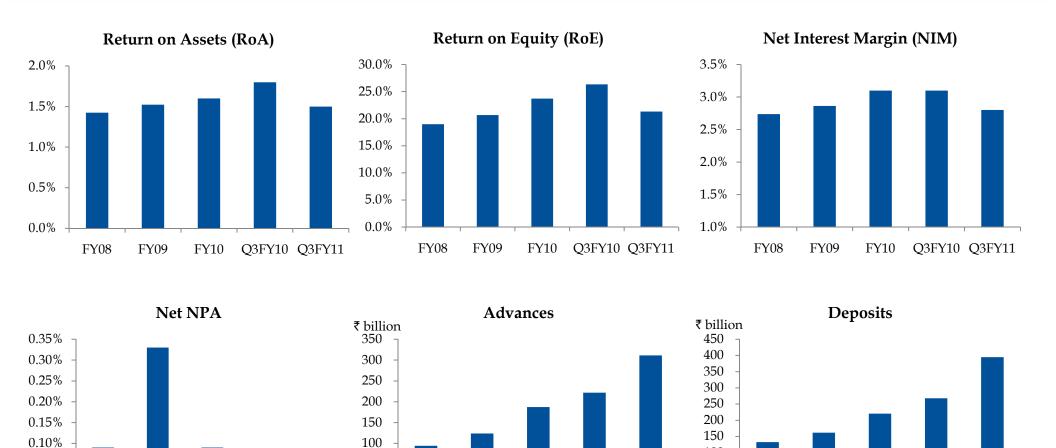
As of

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Dec '09 Mar '10 Dec '10

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Dec '10

# Profit & Loss Highlights - Q3 & 9M FY11



### Q3 & 9M FY11 - Revenue and Profit growth

₹ Million	Q3FY11	Q3FY10	Growth	9MFY11	9MFY10	Growth
Net Interest Income	3,232	2,109	53.2%	8,984	5,438	65.2%
Non Interest Income	1,617	1,278	26.5%	4,365	4,154	5.1%
Total Net Income	4,848	3,387	43.1%	13,349	9,592	39.2%
Operating Expense	1,736	1,226	41.6%	4,933	3,534	39.6%
Operating Profit	3,112	2,162	44.0%	8,416	6,058	38.9%
Provisions & Contingencies	249	254	-1.8%	550	943	-41.7%
Provision for Tax	952	649	46.7%	2,629	1,738	51.3%
Profit After Tax	1,911	1,259	51.8%	5,237	3,377	55.1%

#### Non Interest Income Breakdown

	Q3FY11(₹ Million)	Q3FY10(₹ Million)	y-o-y Growth	Q3FY11	Q3FY10
Transaction Banking	498	371	34.2%	30.8%	29.0%
Financial Markets	410	280	46.6%	25.3%	21.9%
Financial Advisory	535	570	(-6.1%)	33.1%	44.6%
Branch Banking fees & Others	174	57	204.4%	10.8%	4.5%
Total	1,617	1278	26.5%	100%	100%

Robust growth in NII of 53.2% & Strong growth in Non-interest Income of 26.5% leading to robust PAT



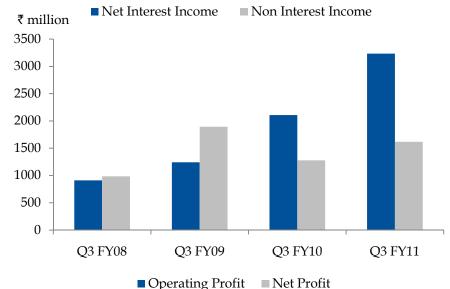


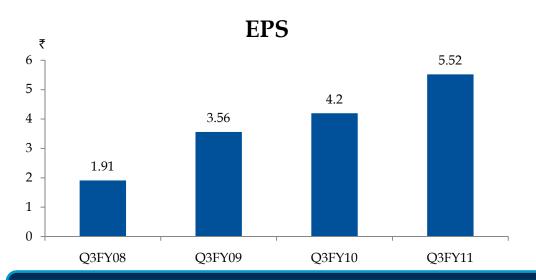
### ✓ Steady growth in Net Interest Income (NII)

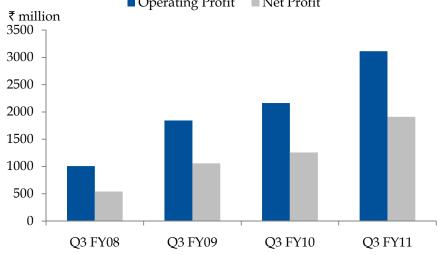
- Steady growth in NII on account of growth in Advances & relatively steady margins
- Advances grew by 66.3% y-o-y
- NIM were steady at 2.8% for Q3FY11

### **✓** Strong growth in Non Interest Income

 Non interest income grew at 26.5% to ₹ 1,617 million y-o-y on the back of steady growth in Transaction Banking, Financial Markets and Branch Banking & Others business streams







Consistently generating superior shareholder returns - RoA at or above 1.5% for 9 consecutive quarters





## Q3FY11 - Balance sheet growth

₹ Million	Dec 31, 2010	Dec 31, 2009	y-o-y growth
Assets	522,460	295,875	76.6%
Advances	311,122	187,104	66.3%
Investments	152,223	82,820	83.8%
Liabilities	522,460	295,875	76.6%
Shareholders' Funds	36,937	19,813	86.4%
Total Capital Funds	68,320	37,517	82.1%
Deposits	394,528	220,386	79.0%
CASA	40,369	22,289	81.1%

## Q3 FY11 - Key Financial Indicators

	Dec 31, 2010	Dec 31, 2009	Sept 30, 2010
RoA	1.5%	1.8%	1.5%
RoE	21.3%	26.3%	20.9%
Cost to Income	35.8%	36.2%	36.6%
NIM	2.8%	3.1%	3.0%
Net NPA	0.06%	0.09%	0.06%
EPS (not annualized)	5.52	4.2	5.13
Book Value	106.51	65.99	100.87

## Robust Capital Base & Healthy Asset Quality

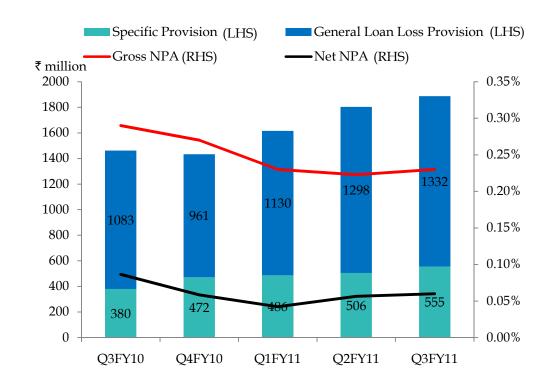


### **✓** Capital Funds

- Healthy Capital Adequacy of 18.2% with Tier I of 10.4% as at Dec 31, 2010
- Total Capital Funds stand at ₹ 68.3 billion as at Dec 31, 2010 (₹ 37.5 billion as at Dec 31, 2009)

### ✓ Healthy Asset Book with Minimal NPAs

- Gross NPA at ₹ 728 million (0.23% of Gross Advances) and Net NPA at ₹ 174 million (0.06% of Net Advances) as at Dec 31, 2010 (0.29% and 0.09% respectively as at Dec 31, 2009)
- Specific provision at 76.1% and total provision at 283% of Gross NPA as at Dec 31, 2010
- Total restructured advances for the Bank is ₹ 837 million (0.27% of Gross Advances) as at Dec 31, 2010
- Advances to 2G telecom service providers is at 7.6% of Total Advances; restricted to strong, well established incumbents. NIL advances to new telecom service providers.
- Advances to Micro-finance Institutions including pool buyouts are at 0.94% of Total Advances, across 15 borrowers with NIL over dues.



## **Business Highlights in Q3FY11**



## **✓** International Rating

YES BANK received its maiden International Investment Grade rating from Moody's Investor Services. YES BANK has been assigned a Baa3 long-term and Prime-3 short-term global local-currency deposit rating by Moody's. The outlook on all ratings is stable. The Baa3 rating is an investment grade rating, at par with India's Sovereign Debt Rating

## **✓** Strategic Alliances

- YES BANK entered into a strategic partnership with National Collateral Management Services Limited (NCMSL), a major agri-infrastructure player, for collateral management and warehousing services.
- YES BANK and Shinsei Bank Limited, a leading diversified financial institution in Japan signed a Memorandum of Understanding to advise Indian and Japanese companies on cross-border deals between the two countries.

#### **✓** Awards and Accolades

- YES BANK received India's Best Mid-sized Bank (balance sheet < ₹ 50,000 cr) award at the Business Today-KPMG Best Bank Survey & Awards 2010. The Bank also received the award for being the No. 1 Mid-sized Bank on the parameters of Growth, Strength and Quality of Assets
- YES BANK received the Fastest Growing Bank award (balance sheet between ₹ 30,000 cr ₹ 100000 cr) at the Businessworld Best Bank Awards 2010

#### business today

- Awarded India's Best, Fastest & Strongest mid-sized Bank - 2010
- Awarded India's Best mid-sized Bank - 2009 & 2008

Business Today - KPMG Best Banks Annual Survey

#### Businessworld

- Awarded Fastest Growing Bank (balance sheet > 30,000 cr) - 2010
- Awarded Fastest Growing Bank (balance sheet < 30,000 cr) - 2009

Businessworld Best Bank Awards





- Innovation in Business Intelligence, 2010
- Most Innovative e-Payments Solution Award - Asia, 2008 Singapore



Information Systems Audit & Controls Association award for Implementation of IT Governance

2010



- Best HR Strategy in Line with Business
- Excellence in HR Through Technology
- Continuous Innovation in HR Strategy at Work
- Innovation in Recruitment
- Singapore, 2010



Only organization to receive the BestPrax Compass Award in the Service Sector for Knowledge Banking

2010

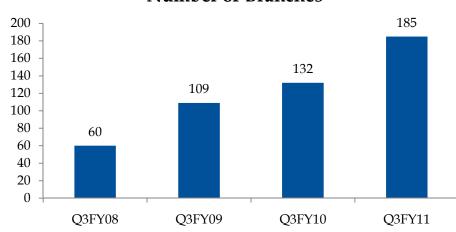




### Expansion of Distribution network

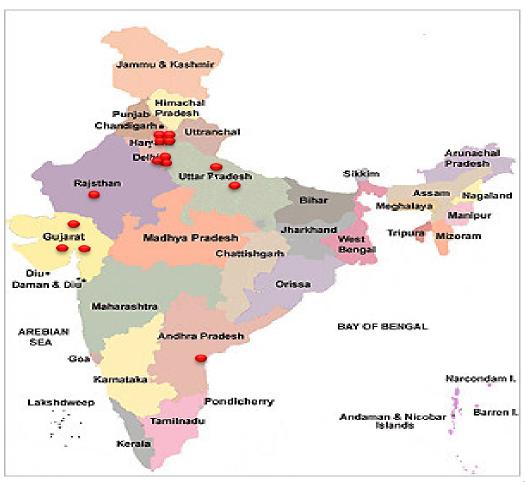
- 185 Branches across key liability corridors Mapped locations for expansion to 250 by June 2011
- 14 branches added during Q3 FY11 across 8 locations with 9 branches under progress
- Expanded corporate offices in Mumbai, New Delhi, Chennai, Bangalore and Kolkata.
- Hub and Spoke model for faster maturity and greater efficiency of branches

### **Number of Branches**



#### **Branch Expansion Plan**

- ✓ Initial focus on North & West Regions (Liability rich corridors)
- ✓ 10 regions 41 Clusters (Hubs)



## **Our Focus for FY11**



## **Expansion of the Distribution Network**

Utilizing the 91 branch licenses granted by RBI to take the total number of branches to 250 by June
2011

## Diversification of Liability Base

Increased contribution from Branch Banking to the Bank's liability base

## **✓** Increasing Granularity in Assets

 Branch Banking (SME and retail) & Commercial Banking to contribute a significant share in the overall asset base

## ✓ Focus on branch banking fee

- With rapid branch expansion and increasing focus on assets, the branch banking fee to contribute an increasing share in the overall non-income stream
- Growth of 204.4% y-o-y in Branch Banking Fees & Other and contributing 10.8% to overall Noninterest income

## ✓ Attracting, recruiting and developing the talent pool

 YES BANK has hired 969 employees during the first 9 months of FY11 and the target is to grow to about 4200 people by end of FY11

## **Knowledge Driven Banking**

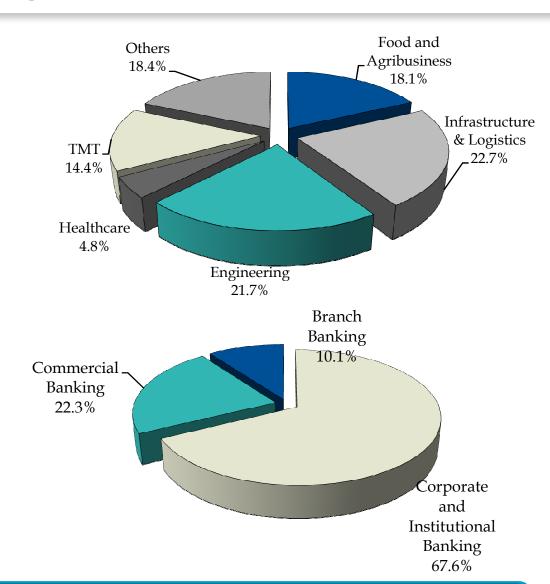


#### **✓** Focus on Knowledge sectors

- Knowledge based approach to lending; Food and Agribusiness, Engineering, Infrastructure & Logistics, TMT (Technology, Media & Telecom) and Healthcare constitute approximately 81.6% of total advances as at Dec 31, 2010.
- Advances to 2G telecom service providers is at 7.6% of Total Advances; restricted to strong, well-established incumbents. NIL advances to new telecom service providers
- Advances to Micro-finance Institutions including pool buyouts are at 0.94% of Total Advances, across 15 borrowers with NIL over dues.

#### Growth in Advances Book

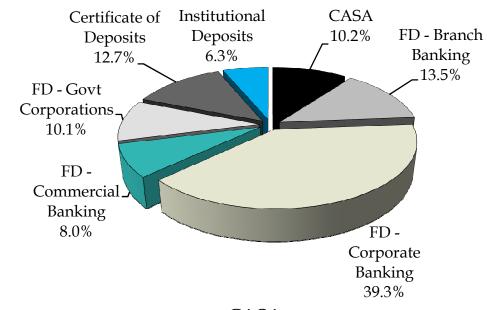
Break-up of the total Advances book as at Sept 30, 2010 was as follows - Corporate & Institutional Banking - 67.6%, Commercial Banking - 22.3% and Branch Banking - 10.1%.

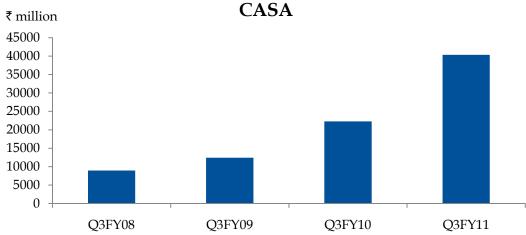


## Well-diversified Liability Franchise



- Diversified, granular and relationship driven deposits mix from multiple sources
- ✓ CASA deposits grew 81.1% y-o-y to ₹ 40.4 billion as at Dec 31 2010. CASA ratio remained stable at 10.2% as of Dec 31, 2009.
- ✓ Around 240,000 liability accounts as of Dec 31, 2010
- ✓ Approx 50,000 accounts added during Q3 FY11



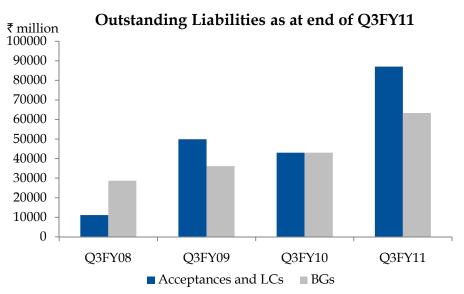


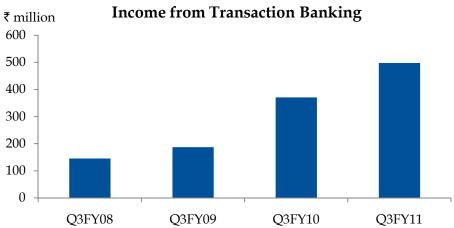




#### Payments Bank of India

- ✓ Bank continues to deepen relationships through cross-sell and estbalish new ones across business segments and is establishing itself as a significant player in this product domain
- ✓ Collections/payments mandates from leading Corporates
- ✓ Revenues grew by 34.2% y-o-y for Q3FY11 to ₹ 498 million
- ✓ Proportion of transaction banking income in non-interest income improved from 29.0% in Q3FY10 to 30.8% in Q3FY11





Transaction Banking business breaking into new relationships across business segments





#### **Financial Markets**

✓ Revenues grew by 46.6% y-o-y for Q3FY11 to ₹ 410 million

#### Select DCM Deals for the Quarter

## Leading Government Finance Corp.

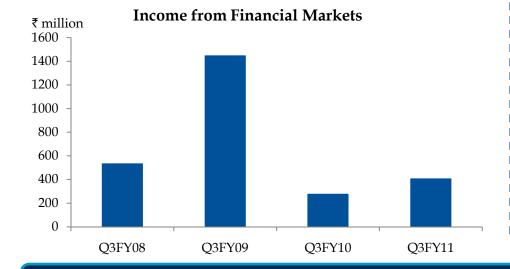
Joint Arranger

₹ 13.13 Bn of 5, 7, 10 year Bond Issue 2010

### Leading Global Beverage Company

Sole Arranger

₹ 3.25 Bn. of 3 year Bond Issue 2010

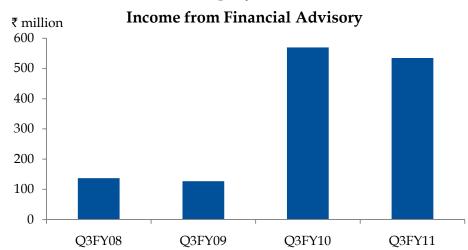


## **Financial Advisory**

Revenues of ₹ 535 million in Q3 FY11

### Select Transactions for the quarter

- YES BANK was the Co-Book Running Lead Manager for the ₹ 7.76 billion Initial Public Offering of A2Z Maintenance & Engineering Services Limited (A2Z) comprising of a fresh issue and offer for sale of shares of the company.
- YES BANK is sole underwriter and arranger for NCDs of ₹ 5.00 billion to Leading Urban Infrastructure Group.
- YES BANK was the Sole Advisor and Mandated Lead Arranger for ₹ 3.16 billion Project Finance to Leading Power Generation Company.



Ranked 9 by Bloomberg in the India Domestic Bond League Tables for the period Jan' 10 to Dec '10



## **Execution focused Human Capital**

Name	Designation	Previous Assignment
Rana Kapoor	Founder/ Managing Director & CEO	Managing Partner / CEO & Managing Director - Rabo India, Bank of America (16 years)
Rajat Monga	Group President – Financial Markets & Chief Financial Officer	Head of Treasury - Rabo India
Varun Tuli	Group President - Branch Banking	Executive Director and Country Head - Avigo Capital Partners/ Bank of America
Sumit Gupta	President - Commercial Banking	Associate Director & Head (North) - Rabo India
Arun Agrawal	President & Global Head - International Banking	General Manager - ICRA
Surendra Jalan	President - Indian Financial Institutions	AGM, Corporate Banking - ICICI Bank
Somak Ghosh	Group President- Corporate Finance and Development Banking	Director - Project Advisory & Infrastructure Mgmt - Rabo India
Suresh Sethi	Group President -Transaction Banking Group, International Banking, Liabilities Product Mgt.	Global Transaction Services Head - Caribbean, Central & Latin America, Citibank N.A.
Aditya Sanghi	President & Sr. Managing Director - Investment Banking	Executive Director, Head of Mergers & Acquisitions - Rabo India
Kavita Venugopal	Group President and Chief Risk Officer	Executive Director, Investment Banking, Kotak Mahindra Capital Company
Deodutta Kurane	President - Human Capital	Head of HR - Bajaj Allianz Life Insurance
Alok Rastogi	President & Chief Operating Officer	Citibank N.A.
Devamalya Dey	President - Audit & Compliance	Vice President, Audit & Risk Review - Citigroup
Anindya Datta	President & Chief Marketing Officer	Manager, Markets - KPMG
Umesh Jain	President & Chief Information Officer	Citigroup IT Operations & Solutions ( CITOS)
Rajesh Gandhi	EVP & Country Head - Infrastructure & Network Management	Regional Portfolio Manager- India & South Asia , Standard Chartered Bank

- ✓ Top management team drawn from top private sector and foreign banks in India and abroad
- ✓ Mr. Rana Kapoor, MD & CEO was appointed as a Member of the Board of Governors of the Indian Institute of Corporate Affairs, Ministry of Corporate Affairs
- ✓ Stock purchase / option plans enable senior management and employees to own substantial capital of the Bank at all times



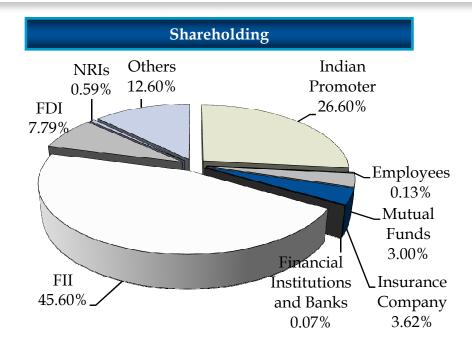
## **Key Stakeholders**

#### **Promoter**

- ✓ Successful entrepreneurial track record at Rabo India Finance
- ✓ Held leadership positions at Bank of America (16 years), ANZ Grindlays (2.5 years)

## **Shareholding Pattern**

- ✓ Foreign shareholding (FII + FDI) at 53.4% as at Dec 31, 2010
- ✓ Domestic Mutual Funds, Indian Insurance Firms and other Indian Financial Institutions own 6.7% as at Dec 31, 2010
- Best in class domestic and international investors validating the owner- manager- partner model



#### **Key Shareholders**

American Funds Insurance Series Growth Fund	4.93%	
HSBC Financial Services		
Rabobank	4.82%	
Khazanah Nasional	4.23%	
SmallCap World Fund	3.83%	
LIC (Consolidated)	3.01%	
Deutsche securities	1.46%	
JP Morgan Asset Management	1.08%	





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