INVESTOR PRESENTATION

Q2FY16 Update

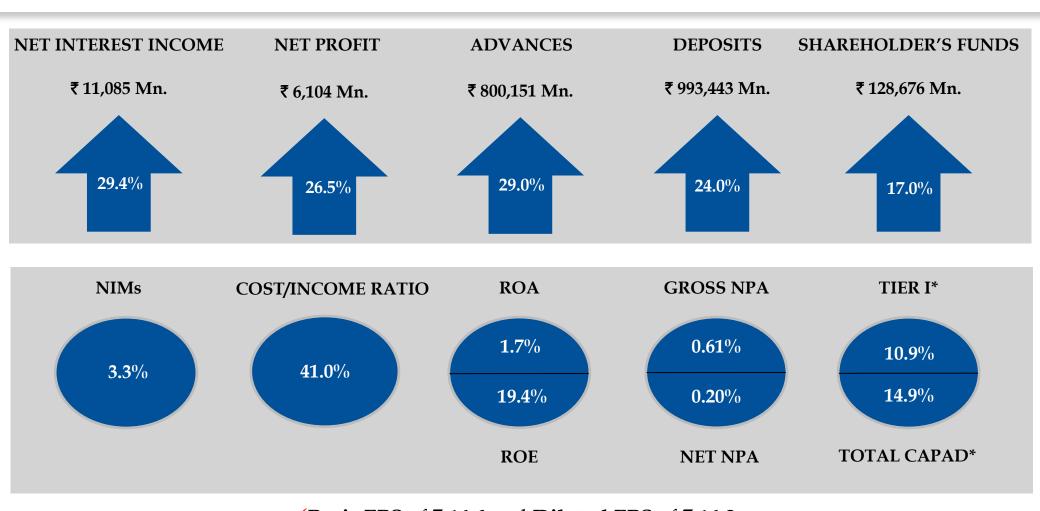




Financial Highlights – Q2FY16

Key Financial Highlights





V Basic EPS of ₹ 14.6 and Diluted EPS of ₹ 14.2 **V** Book Value of ₹ 307.3

^{*} including Q2FY16 Net profit, adjusted for prorated dividends

Income Statement Highlights



Revenue and Profit growth

₹ Million	Q2FY16	Q2FY15	y-o-y growth	Q1FY16	q-o-q growth
Net Interest Income	11,085	8,564	29.4%	10,598	4.6%
Non Interest Income	6,181	5,056	22.2%	5,452	13.4%
Total Net Income	17,266	13,620	26.8%	16,050	7.6%
Operating Expense	7,074	5,449	29.8%	6,967	1.5%
Operating Profit	10,191	8,171	24.7%	9,083	12.2%
Provisions & Contingencies	1,039	1,195	-13.0%	980	6.0%
Provision for Tax	3,048	2,151	41.7%	2,591	17.6%
Profit After Tax	6,104	4,825	26.5%	5,512	10.7%

Non Interest Income Breakdown

₹ Million	Q2FY16	Q2FY15	y-o-y growth	Q1FY16
Corporate Trade & Cash Management	1,009	1,158	(12.9%)	1,071
Forex, Debt Capital Markets & Securities	1,523	869	75.3%	971
Corporate Banking Fees	2,179	2,114	3.1%	2,069
Retail Banking Fees	1,451	915	58.6%	1,341
Total	6,181	5,056	22.3%	5,452

Other Key Financial Highlights



Balance Sheet Growth

₹ Million	Sep 30 2015	Sep 30 2014	y-o-y growth	Jun 30 2015	q-o-q growth
Assets	1,447,835	1,162,308	24.6%	1,390,371	4.1%
Advances	800,151	620,296	29.0%	796,656	0.4%
Investments	439,444	415,009	5.9%	422,043	4.1%
Liabilities	1,447,835	1,162,308	24.6%	1,390,371	4.1%
Shareholders' Funds	128,676	109,980	17.0%	122,397	5.1%
Total Capital Funds	174,551	15,6978	11.2%	169,104	3.2%
Borrowings	237,706	195,996	21.3%	252,845	(6.0)%
Deposits	993,443	801,309	24.0%	953,159	4.2%
CASA	253,183	180,145	40.5%	222,677	13.7%

Key Financial Performance Indicators

	Q2FY16	Q2FY15	Q1FY16
RoA	1.7%	1.7%	1.6%
RoE	19.4%	18.0%	18.4%
Cost to Income	41.0%	40.0%	43.4%
NIM	3.3%	3.2%	3.3%
Net NPA	0.20%	0.09%	0.13%
EPS (not annualized)	14.6	11.6	13.2
Book Value	307.3	264.3	292.7

Income Statement Highlights - Trends

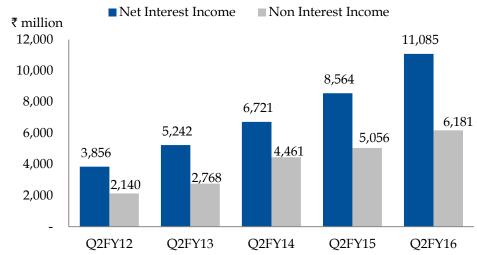


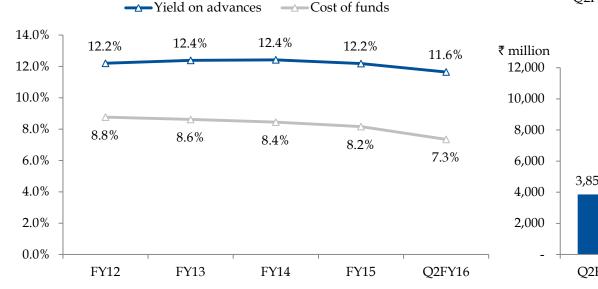
✓ Steady growth in Net Interest Income (NII)

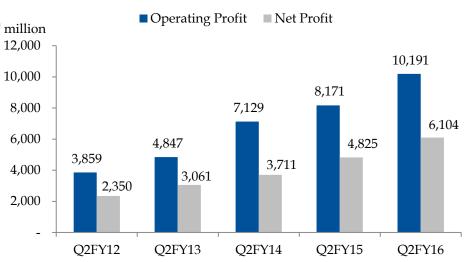
 NII for Q2FY16 increased by 29.4% y-o-y. This was on account of 29.0 % y-o-y growth in advances

✓ Healthy growth in Non Interest Income

 Non Interest Income grew by 22.2% y-o-y on the back of continued growth across Debt Capital Markets & Securities, Corporate Banking Fees and Retail Banking Fees that showed firm traction y-o-y.

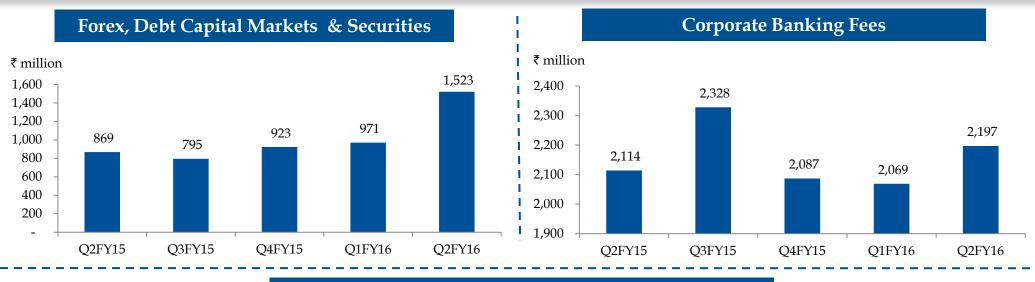






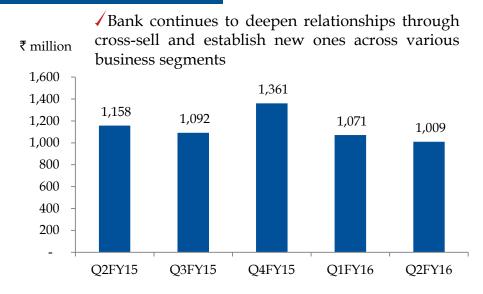
Continued traction in Non Interest Income streams





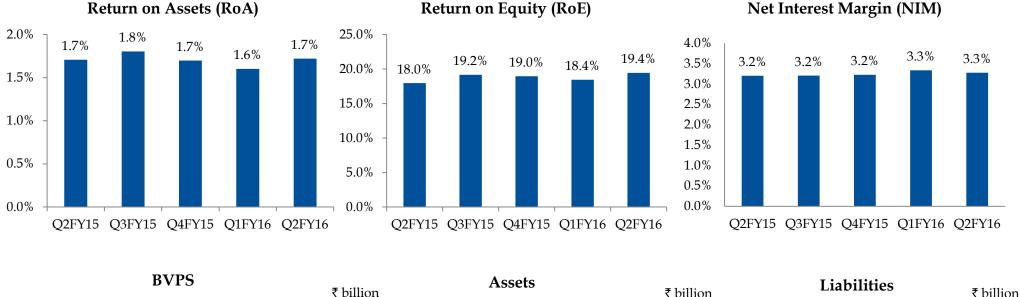
Corporate Trade & Cash Management

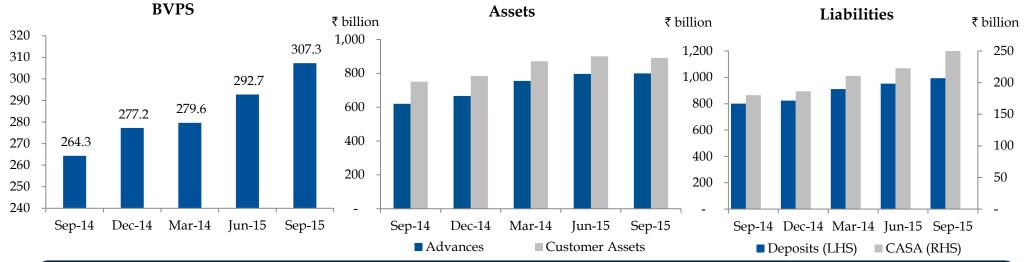




Key Metrics - Trends



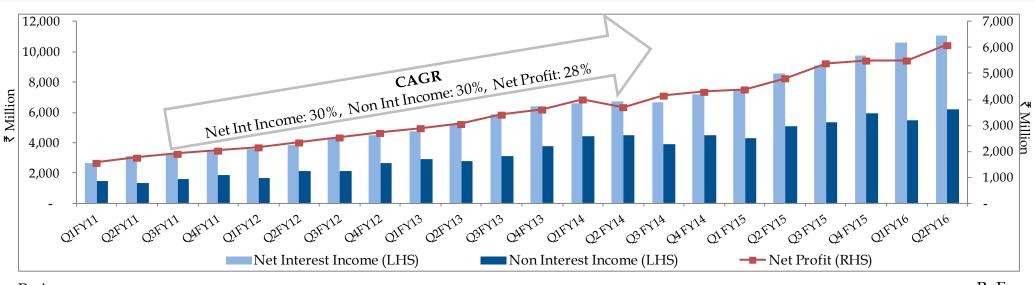


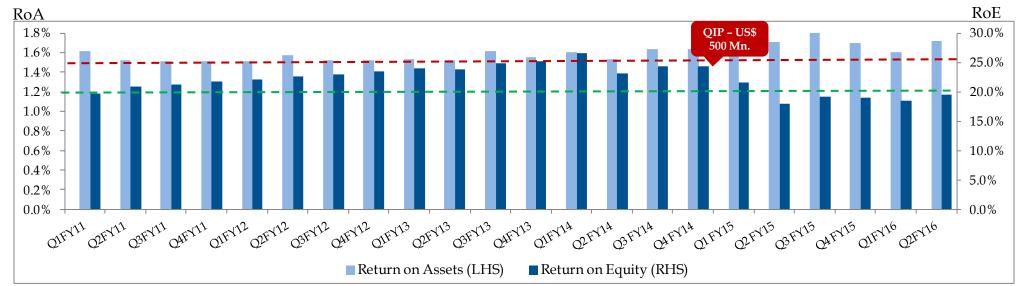


Business performance over challenging Macro environment demonstrates resilience in delivering consistent performance

Income Growth with consistent RoA & RoE ratios

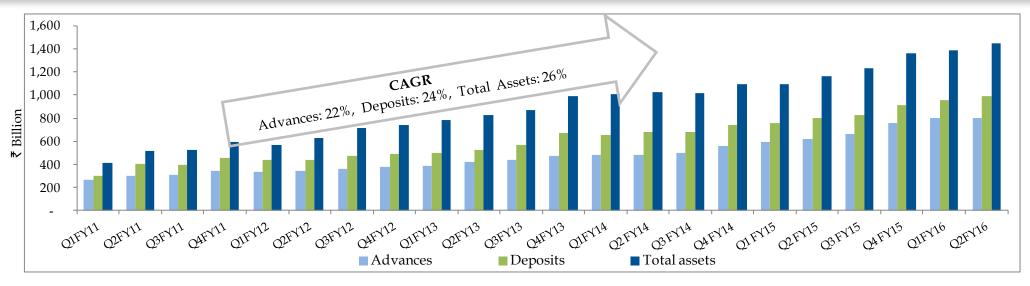


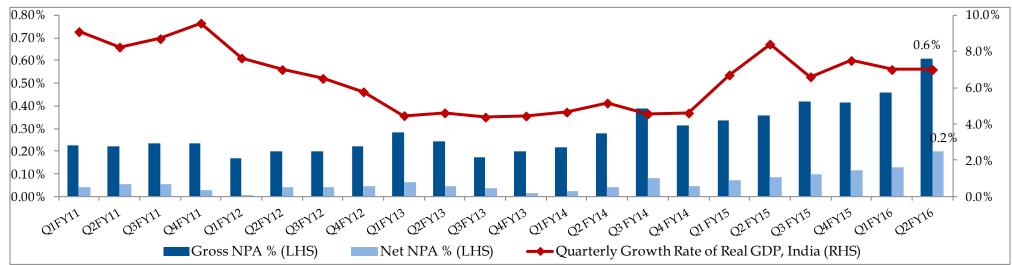




Sustained Growth with preservation of Asset Quality



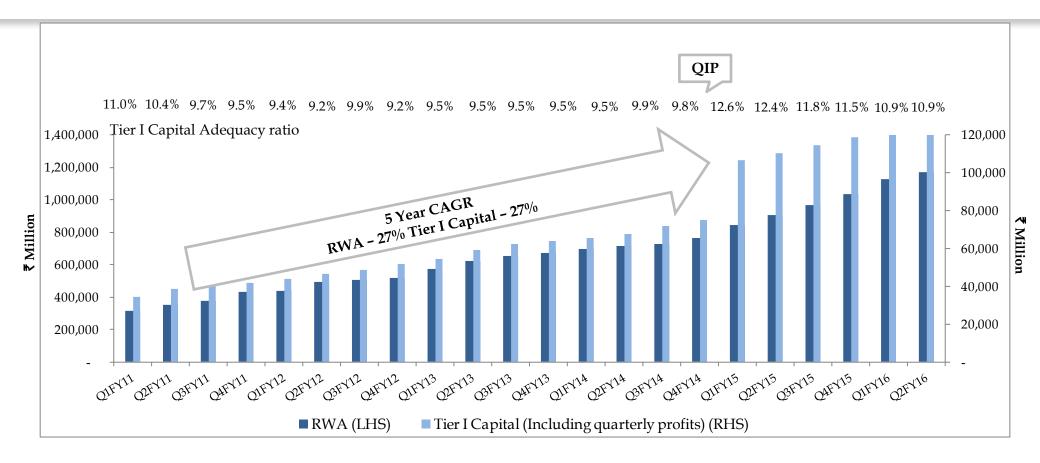




GDP Growth Data for India (y-o-y is taken from CIC database) GDP growth data for Q2FY16 is based on estimates

Capital Growth through internal accretion





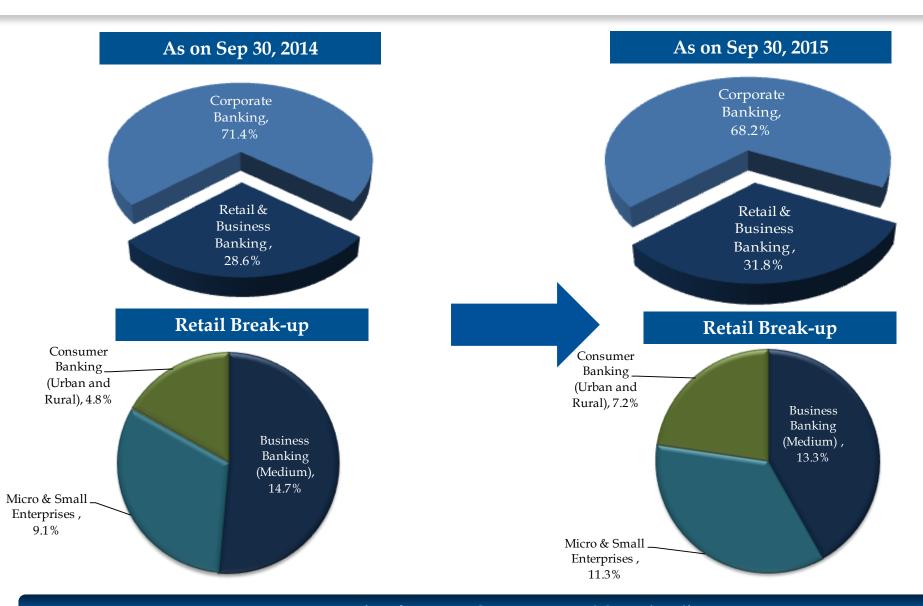
- ✓ Well capitalized with Total CRAR at 14.9% and Tier I ratio at 10.9%. Total Capital Funds stand at Rs. 174,552 million as on Sep 30, 2015
- ✓ ROE @ 18-25% along with profit retention allowing sustained balance-sheet growth



Credit Exposure Highlights

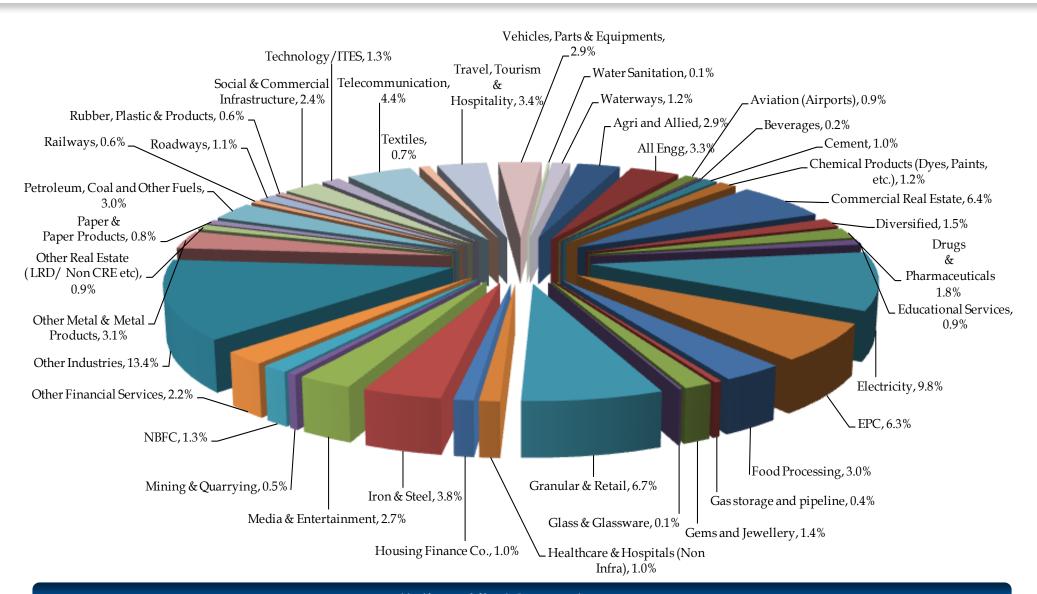
Segmental Advances Mix





Sectoral Exposure Mix







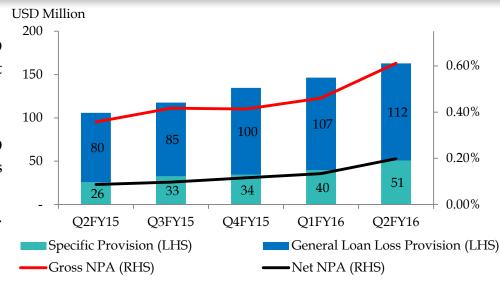
Asset Quality

Healthy Asset Quality



Update on NPA and Restructured Advances

- ✓ Gross NPA at 0.61% (USD 74.7 mn); Net NPA at 0.20% (USD 24.1 mn). Total Gross NPA slippages of USD 22.3 million, net of recoveries at USD 18.7 million
- ✓ Specific provision coverage at **67.7**%
- ✓ **Total Restructured Advances** (excluding NPA) stand at **USD 86.6** million as at Sept 30, 2015 representing 0.71% of Gross Advances
- ✓ There has been **no sale to ARC** during the last four quarters. **No loans** have been refinanced through **5-25** route
- ✓ Well rated corporate exposure with over 75% rated A or above



Rating breakup of Corporate Banking exposures spread across 8 segmented corporate relationship groups

As a % of Total Exposure	As on Sept 30, 2015	As on Jun 30, 2015	As on Mar 31, 2015	As on Sep 30, 2014
AAA	19.2%	19.0%	20.3%	19.0%
AA	17.8%	15.8%	14.9%	15.7%
A	38.6%	40.9%	41.6%	41.1%
ВВВ	21.9%	22.0%	20.8%	21.8%
BB and Below	2.5%	2.4%	2.5%	2.4%
Total	100.0%	100.0%	100.0%	100%

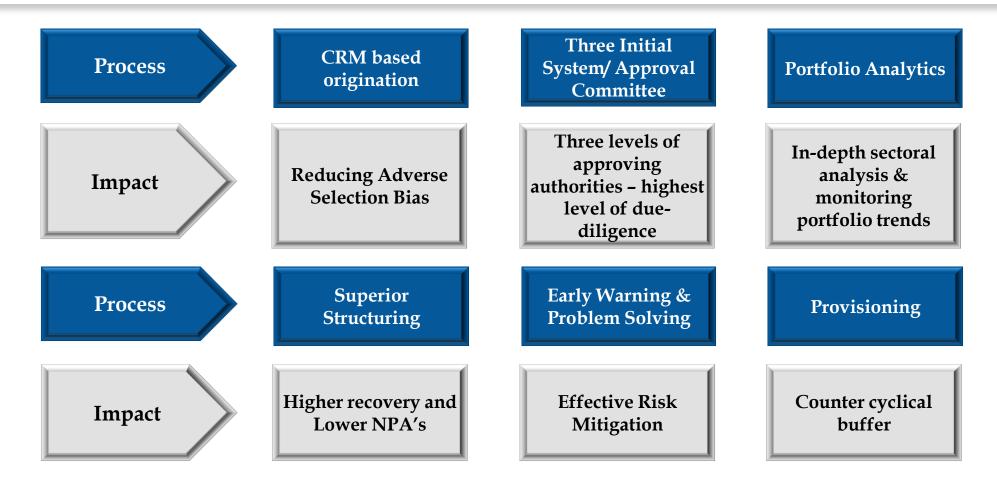
Trend of key Asset Quality parameters

	As a % of Advances	As on Sept 30, 2015	As on Jun 30, 2015	As on Mar 31, 2015	As on Sep 30, 2014
A	1. Gross NPA %	0.61%	0.46%	0.41%	0.36%
	2. Net NPA %	0.20%	0.13%	0.12%	0.09%
	3. Provision Coverage Ratio	67.7%	71.0%	72.0%	75.8%
В	Restructured Advances %	0.71%	0.71%	0.51%	0.19%
С	Security Receipts (Net) %	0.27%	0.28%	0.29%	0.35%

Internal ratings mapped to external ratings

Risk Management Process





- ✓ Strong Selection Process has resulted in YES Bank having a **healthy asset book**
- ✓ Portfolio Analytics and Early warning signals in conjunction with proactive problem solving approach has helped the bank **reduce outstanding** to stressed cases significantly



Ratings and Debt Highlights

YES Bank's Debt Ratings Journey





International Rating	Long-term		Outlook	Short-term
Moody's Investors Service	Baa3		Stable	Prime-3
Domestic Rating	Long-term		Outlook	Short-term
	Tier II	Infra Bonds		
ICRA	AA+	AA+	Stable	A1+
CARE	AA+	AA+	Stable	

Rating Upgrades – reflection of sustainable growth oriented financial model with robust risk management policies

Leading Global Financial Institutions have reposed their commitment in YES BANK





USD 275 Million

Tenor: 9 yrs

A World Bank group Development Financial Institution

Investment in YES BANK Green Bond issue

&

Upper Tier II & Long Term Senior loan



USD 220 Million

Tenor: 12 yrs

US Government's Development Finance Institution

MoU to increase lending to MSMEs



USD 200 Million

Tenor: 7 yrs

Development Bank focussed on the Asia region

Unsecured Loan for Women Self Help Group



USD 34 million

Tenor: 6 yrs

A KfW Bankengruppe Development Financial Institution

Long Term Senior loan



EUR 13.25 million

Tenor: 10 yrs

An AfD Group

Development Financial Institution

Upper Tier II loan

Successive Successful Loan Syndications



Dual Currency Syndicated Loan Facility

2012

USD 155 Mio & EUR 50 Mio

14 banks representing 9 countries





















Dual Currency Syndicated Loan Facility

2013

USD 255 Mio

Participation from 11 banks in Americas, Middle East, Europe & APAC





















Dual Currency Syndicated Loan **Facility**

2014

USD 422 Mio

Participation from 21 banks across 14 countries



































- Progressively larger number of participants with longer tenor and improved pricing
- ✓ Won the Asia Pacific Loan Market Association (APLMA) award in 2012 and 2013



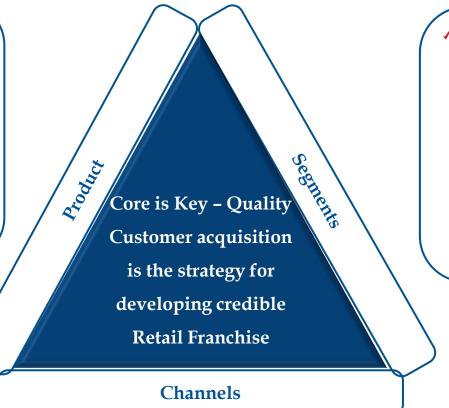
RETAIL BUSINESS OVERVIEW



Three Pronged Customer Acquisition, Engagement and Retention Strategy



- ✓ Complete Suite of Retail Assets and Liabilities Poducts
- ✓ Launch of YES Securities 3 in 1 account
- ✓ Launch of Credit Cards in foreseeable future
- ✓ **Multiplier effect:** Initial period of gestation for Retail Assets to be followed by Scale up and exponential Growth



- ✓ Focused Segmented Approach:
 - ✓ Senior Citizens
 - ✓ Commercial Segment
 - ✓ Y-Corps
 - ✓ TASC
 - ✓ HNI
 - ✓ YES First
 - ✓ YES Prosperity
 - ✓ GIB
 - ✓ OPDT

- ✓ Launch of Digital Channels and Digitization of Products and Processes
- ✓ Ramp Up Alternate Sales Management
- ✓ Implementation of New CBS and Advanced CRM+ Analytics systems
- ✓ Digital Channels: Web/ Mobile/ Contact Centre/ ATMs/ Self Service Kiosks/ Digital Branches to be at the forefront of Acquisition, Engagement, Servicing and Retention of Customers

Branch Network Expansion

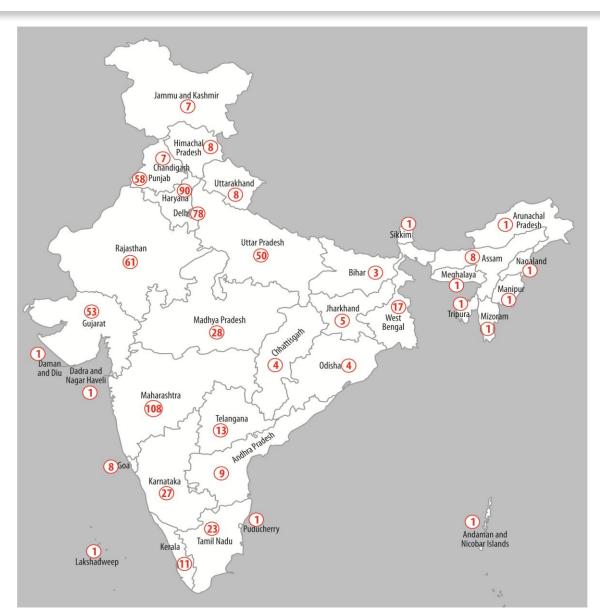


Expansion of Distribution network

- 700 Branches across key liability corridors as of Sep 30, 2015 up from 581 as of Sep 30, 2014
- ATM Network of 1,371
- Hub and Spoke model for faster maturity and greater efficiency of branches
- Service oriented strategy; expansion in Tier II VI cities
- ✓ Initial focus on North & West Regions (Liability rich corridors)
- ✓ Covering all 53 Metro locations, 29 States and 7 Union Territories
- ✓ 15 Regions 75 Clusters Hubs 180 Hubs
- ✓ Focused Rural & Inclusive Banking Strategy

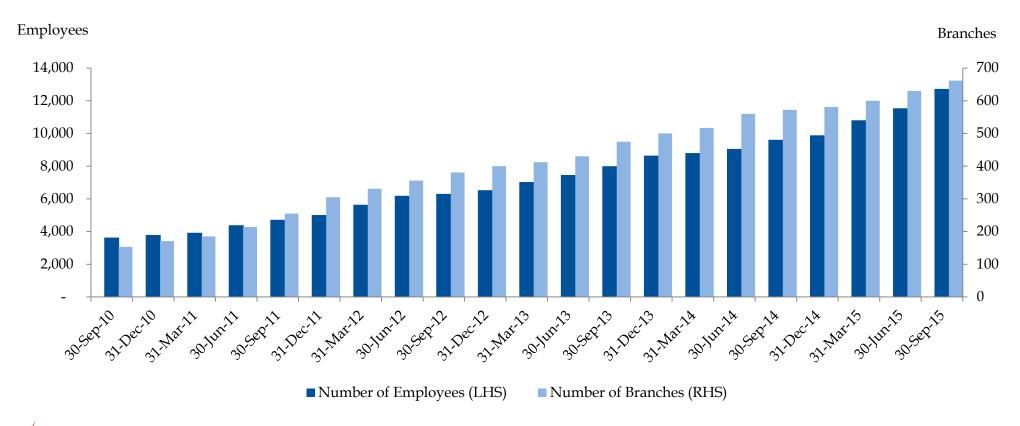
Branch Network





Growing Retail Banking Platform

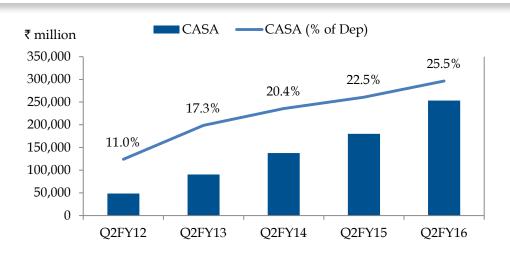


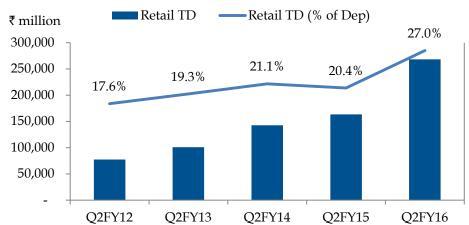


- ✓ Branch growth from 171 in Sep 2010 to 700 in September 2015
- Employee headcount increased from 3,626 as of Sep 2010 to 12,700 as of September 2015
- CASA Ratio crossing 25% for the first time since inception, up from 10.1% as of 30 Sep, 2010 to 25.5% as of 30 Sep, 2015 evidencing strong retail growth

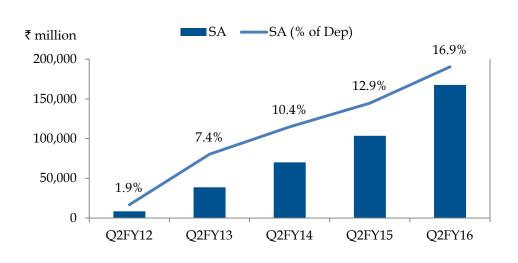
Well-diversified Liability Franchise

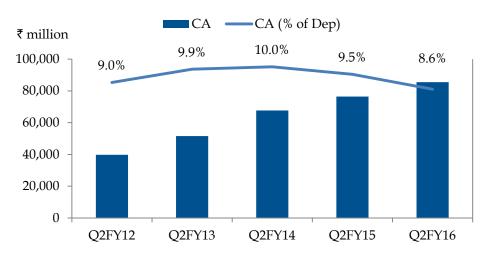






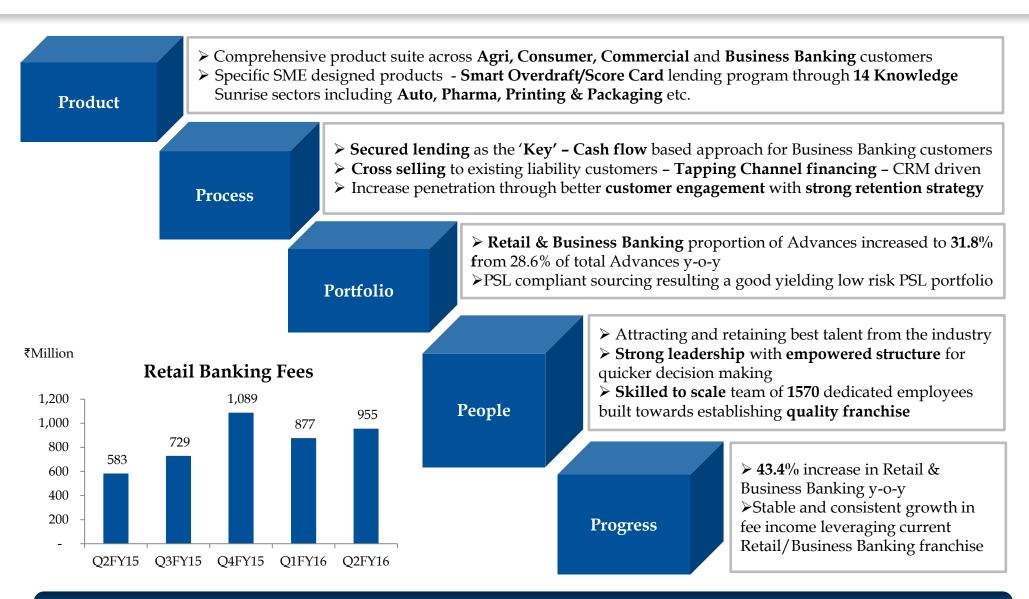
Steady improvement in Granular Deposits





Progressive focus on Retail & Business Banking Assets YES





Full suite of product portfolio for Consumer and SME



Consumer Retail

Commercial Retail & Mortgage

SME and MSME

Product

- > Auto Loans
- > Two Wheeler Loans
- ➤ Gold Loan
- ➤ Personal Loan

- ➤ Commercial Vehicle
- ➤ Construction Equipment
- ➤ LAP/LAS
- ➤ Healthcare Finance
- ➤ Home Loans

- ➤ Smart Overdraft
- ➤ Fast track lending Program
- ➤ Scorecard Lending program
- LGD Program (Linking Collateral with Rating for high ticket customers)

Focus segment

- ➤ Salaried and Self Employed
- ➤ Professionals
- ➤ Infrastructure & Logistics
- ➤ Retail Investors
- ➤ Self Employed

- > Tapping Liability customers
- ➤ Branch Channel
- > Technology aided processing
- > Focused activities
- ➤ Manufacture Tie-ups

- > Cash flow based Credit underwriting
- ➤ Adequate Collaterals
- Risk based pricing
- ➤ SME rich lending program
- > PSL benefits

- ➤ 14 Knowledge Sunrise Sectors including Automobile, Pharmaceutical, Textile, Printing & Packaging
- ➤ CBB/EBB/ABB

Strategy

- ➤ Building Granular MSME book
- > CRM Based sourcing
- > Tapping Corporate linked Supply Chain - Channel Financing

- > Ramping up branches across the country to build up Retail Assets
- ➤ Largely Secured Portfolio



Digital Banking

Digital Banking: Taking Technology to Customers



VISION

To foster CUSTOMER RELATIONSHIPS by providing CONVENIENT Banking Transactions and Payments

Alliances

- Co-create Digital products and Payment Solutions
- Reach out for customers on partner channels
- Create Value / Benefits in form of freebies

Relationships

- Understand customers through partner data and offer relevant benefits
- Focus on superior UX while designing customer solutions

Technology

- Invest in Best in Class technology
- Offer Payments on contemporary technologies like Smart phones ,Social Media & Wearable devices

YES MONEY -Domestic Remittance using Award Winning Remittance Bridge Platform



Won 14 Awards over last 3 years

A-R-T of Digital Acquisition and Payments







Internet and Mobile Banking
Online Remittance | Bill / Tax Payments |
E- Commerce | Online Account Opening

Our Product Suite





ATMs | Bunch Note Acceptors | Recyclers Video Banking Kiosks | Debit and Prepaid Cards



Merchant Solutions – POS/ PG | Plug-ins for Collections & Bulk Payments | Real time International Remittance



Digital Banking Initiatives



Customer Acquisition



Payments Excellence

Process Digitization

- ✓ Tab-Banking
 Integration with Central
 Databases
- ✓ Workflow Automation

✓ Digital Wallets

- ✓ Online Portal for Customer Acquisition and Cross Sell
- ✓ DIGICAL Solutions for Inclusion of non tech savvy customers



Customer Engagement

- ✓ Enterprise apps with CRM Integration and Analytics Framework
- ✓ 24/7 Smart Branches & Kiosks
- ✓ *Interactive Customer Communication*

Corporate

- ✓ API Banking for Corporate / ERP
- ✓ Smart Collections for E-com Clients

Retail

- ✓ Payments on Smart Phones/ Social Media / Messengers
- ✓ Biometric/ NFC/Proximity Payments





Building a Trustmark



- Young, vibrant and highly visible brand
- ✓ Driven through Knowledge, Innovation & Technology
- ✓ Brand with a heart and soul: Strongly instilled values of **Trust, Transparency & Responsible Banking**

Brand Pillars







Financial Trust



Transparency



Technology



Responsible Banking



Retail Brand built around YES Community program

- Community engagement program run across all YES BANK branches every month.
- Integrates the Community with Social & Environment challenges
- Over 1000 YES COMMUNITY events conducted every month across 660+ branches in all 29 states & 7 Union Territories across India
- ✓ Over 50,000 people touched each month



Building the Brand through Social & Digital Media



2.25 million+ fans



India's MOST FOLLOWED BANK 5,00,000 +



Largest Bank in India on Twitter

Fastest Growing Bank in India & 2nd Fastest Growing Bank in the World on Twitter

Social Bakers

HIGHEST Share of Voice, Twitter Engagement & Social Mentions

Ranked No. 2 as the Most Social Bank in India

Simplify 360 July, 2015 HIGHEST Followed Bank Brand on Twitter in the World

The financial brand July, 2015

Competitive growth - Banking Category

Fastest Growing Bank on Facebook

Bank	Number
ICICI Bank	40.16 lakhs
HDFC Bank	22.69 lakhs
Axis Bank	31.29 lakhs
YES BANK	22.50 lakhs
Kotak	6.22 lakhs

Twitter Followers*

Bank	Number
ICICI Bank	51k
HDFC Bank	50k
Axis Bank	84k
YES BANK	513k
Kotak	110k

Competitive growth Across Categories

Twitter Followers

Twitter Handles	Followers
YESBANK	513k
Vodafone India	296k
Pepsi India	150k
Samsung Ind	64k
Flipkart	441k

Strategic E commerce Partnerships





















































During the offer with these merchants strong spikes were received in number of Daily Transactions by YES BANK customers. eCom partnerships with Flipkart (220 X) on BBD Sale, Amazon (20 X) in Independence Day Sale and Snapdeal (48 X) during Diwali Sale, saw strong customer engagement.

Sustainable & Responsible Banking Leadership



Vision: Be the Benchmark Financial Institution for Inclusivity and Sustainability



First Indian Signatory

- Banking Commission member for 160 FIs
- Global Steering Committee member
- APAC Chair



UNEP Finance Initiative
Changing finance, financing change



First Indian Banking Signatory

 On the Carbon Disclosure Leaders Index for 4 consecutive years



Only Indian Bank

 To be featured in the UN Secretary General's Climate Finance report



First Indian FI Signatory

- Vice-Chair of Working Group I II
- Member of Working Group



Natural Capital Declaration

First & Only Indian Bank

Dow Jones Sustainability Indices

In Collaboration with RobecoSAM •

First Indian Bank to be ISO 14001:2004 certified

 79 locations across India certified

Phase III underway

Board Approved CSR

- Over 700,000 lives touched through CSR interventions -FY15
- Supporting MSME sector, Skill Development, Livelihood &Water Securit

First Indian Bank to launch Green Bonds

 First private sector bank to commit to funding 5 GW of Renewable Energy at MNRE's RE-Invest 2015











2008 2011 2012

2013 2014 **2015**

2012 2013 2014 **2015**

2014

Distinguished Board



Name	Designation	Background
Ms. Radha Singh	Non executive Part-time Chairperson	Former Union Agriculture Secretary, GOI
Mr. Ajay Vohra	Independent Director	Managing Partner of the Corporate, Tax and Business Advisory Law firm, Vaish Associates
Mr. Brahm Dutt	Independent Director	Former Secretary, Ministry of Road Transport and Highways, GOI
Mr. Diwan Arun Nanda	Independent Director	Chairman & Managing Directors - Rediffusion Dentsu Young and Rubicam Private Limited
Mr. M. R. Srinivasan	Non Independent Director	Former Chief General Manager in-Charge, Dept of Banking Operations & Development - RBI
Lt Gen (Retd.) Mukesh Sabharwal	Independent Director	Former Lt General in Indian Army
Mr. Ravish Chopra	Independent Director	Former Managing Director of HSBC Private Bank (UK) Limited
Mr. Saurabh Srivastava	Independent Director	Former Member of Advisory Board-Imperial Business School, London. Chairman & Co-founder NASSCOM
Mr. Vasant Gujrathi	Independent Director	Former Partner - PwC
Mr. Rana Kapoor	MD & CEO	Promoter/Professional Entrepreneur

- ✓ 10 eminent professionals as Directors with varied backgrounds, pioneers in respective fields
- ✓ Well structured performance evaluation process for its Directors including MD & CEO
- ✓ 11 Board level Committees with specialized functions including Risk Monitoring Committee and Corporate Social Responsibility Committee
- ✓ Best Corporate Governance and Transparency:
 - ✓ 70% of Board constituted by Independent Directors
 - ✓ Woman Chairperson

Human Capital Management



Making YES BANK a Great Place to Work











University & Schools Relationship Management 'Preferred Employer of Choice'







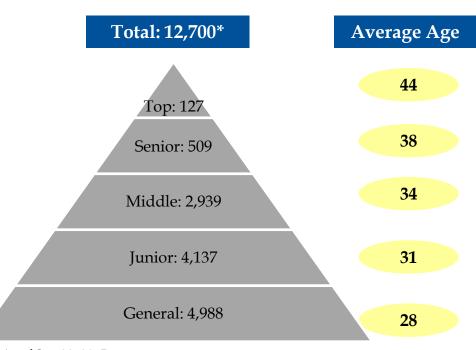


- Structured engagement with over 1000 B-Schools
- <u>Employer Branding:</u> **Articles** in print media, Participation in **panel discussion**, Industry **awards**, etc

HCM Strategy

- Competitive C&B to attract, motivate and retain talent
- 'Professional Entrepreneurship' Culture based on values to sustain competence, collaboration and compliance.
- Robust & Diversified Talent Acquisition
- World class HCM Service Delivery & Process
- Initiatives to continuously enhance organizational and individual productivity/effectiveness/cost management
- Building a 'Leadership Supply Chain'

Flat Organization Structure (5 levels)



- *As of Sep 30, 2015
- ✓ Average Age 31 years
- ✓ Headcount increase of 1157 in Q2 FY16
- ✓ Average vintage in YES BANK:6 yrs for Top Management & 5 years for Sr. Management
- ✓ Wealth creation through ESOPs
- ✓ Talent acquisition from Peer Private Sector & MNC Banks

Progress Widely Recognized By Leading Agencies



Institutional



Strongest Bank in India by Balance Sheet

The Asian Banker Awards Singapore - 2015



Best Private Sector Bank Money Today

> FPCIL Awards Mumbai - 2015



Consistent Performer & Best Asset Quality - Large Sized Banks

BT-KPMG Best Banks Survey Mumbai - 2014



High Performance Brand Award

All India Management Association & R K Swamy BBDO Delhi - 2015

Excellence

Technology,

Service

Innovation &

THE ASIAN BANKER

Best Trade Finance Bank in India - 2015

Best Corporate Trade Finance Deal in India - 2015

Best Cash Management Project in India – 2015

The Asian Banker Achievement Awards Hong Kong 2015

Dow Jones Sustainability Indices In Collaboration with RobecoSAM (

1st and Only Indian Bank included in Dow Jones Sustainability Index

New York - 2015



Best Corporate/Institutional Digital Bank - India

Best Information Security Initiatives - Asia Pacific Global Finance Best Digital Bank Award New York - 2015



India Domestic Cash Management Bank of the Year

India Domestic Trade Finance Bank of the Year

Asian Banking & Finance Wholesale Banking Awards Singapore 2015x`





Payments Winner

The Banker Transaction Banking Awards London - 2014



Sustainability Award

Environment Management Award Golden Peacock Global Convention London 2015



Renewable Energy deal of the Year

The Asset Triple A Infrastructure Awards Hong Kong -2015



Sustainable Environmental **Initiatives**

Bombay Chambers Civic Awards Mumbai 2015



Outstanding Business Sustainability Achievement Award

Karlsruhe Sustainable Finance Awards. Germany - 2015

Sustainability & **CSR Excellence**

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THANK YOU

