





# Vivimed Labs Ltd

Investor Presentation – March 2019

### Disclaimer



Certain statements in this document may be forward-looking statements. Such forward-looking statements are subject to certain risks and uncertainties like government actions, local political or economic developments, technological risks, and many other factors that could cause actual results to differ materially from those contemplated by the relevant forward looking statements.

Vivimed Labs Limited will not be in any way responsible for any action taken based on such statements and undertakes no obligation to publicly update these forward-looking statements to reflect subsequent events or circumstances.

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**Business Snapshot** 

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**Sector overview** 

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#### **Our Business**

Leveraging Global Presence (UQUIFA & SONEAS)

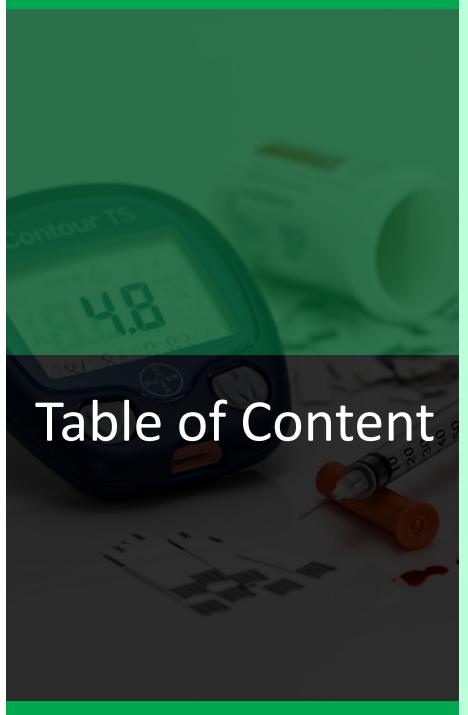
Partnering Innovation

**Delivering Affordable Chemistry** 

**Specialty Chemicals Business** 

4

**Financial Performance** 

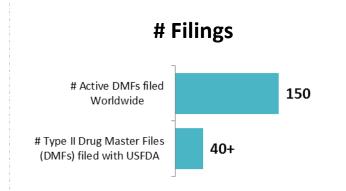








Bulk generics	Niche generics	New generics	Ethical products
Anti-ulcer	Antihistamine, sedative, hypnotic	Anti-depressant	Antiparasitic agent (veterinary)
Antibiotic	Analgesic	Anti-convulsant	Anthelmintic
Antifungal	Anti-Hypertensive	Anti-parkinsonian	Antihistamine, Antipsychotic, Anxiolytic
Antiviral	Mydriatic	Anti-ulcerative	Skeletal muscle relaxants
	Vasodilator	Bone resorption inhibitor	
 	Analgesic/Narcotic	Calcium channel blocker	





### Vivimed Labs in Numbers





1991

Year of Foundation



2000+

# of Employees



12

# No. of Facilities



6

# R&D Facilities



APIs, FDFs, and Specialty Chemicals Product Portfolio



Across 3 Continents (Europe, Asia, North America) covering 5 countries

Market Presence



₹11,857 Mn

Revenues (FY18)



₹2,216 Mn

EBITDA (FY18)



₹761 Mn

PAT (FY18)









# Key Developments - Milestones





#### **UQUIFA**

•\$ 55 Mn acquisition
•Added depth to the
API portfolio
•Enabled servicing
European & American
market effectively

#### **Actavis Pharma**

•Rs. 122 cr acquisition
•Provided access to regulated market — FDF business
•USFDA approved facility with a capacity to produce 1.2 bn Solid Oral Dosages p.a.

# Divested Personal care Division

•Divested part of Specialty Chemicals business for an EV of Rs. 380 cr •Divestment follows Company's strategy of focusing on core Pharmaceuticals business

# Investment by Orbimed

•\$ 50 Mn Investment in Mascerene, overseas subsidiary •Fund Deployment - Debt reduction & Development of API business •Investment testament to Company's proven track record

# Soneas Acquistion

•€ 15 Mn acquisition •Transformed UQUIFA into an end-to-end solution provider •Offered access to new / untapped geographies

#### **JV with Strides**

- $\bullet 50{:}50\,\text{JV}$  with Strides to develop and commercialize various ANDAs in US
- •Vertical Integration of APIs & exploitation of mutual formulation capabilities
- •Looking to achieve 5 ANDAs per year from this JV in the complex generics space



# Our Distinguished Clientele



























































# Management Team

# **Xivimed**

#### DR. V MANOHAR RAO

#### Chairman

- Conceptualized and started 'VVS
   Pharmaceuticals and Chemicals Private
   Limited ("VVS")', (which now stands
   merged with Vivimed Labs Limited).
- Retired as Joint Director of The Veterinary Biological and Research Institute (VBRI).
- Post- graduation in Veterinary Sciences from Edinburgh University, U.K. and has more than 30 years experience in The Municipal Corporation of Hyderabad and Department of Animal Husbandry, Government of Andhra Pradesh (India).

#### **SANTOSH VARALWAR**

Managing Director & CEO

- · First generation entrepreneur
- Business growth strategy and leadership;
   Focus on key global Client relationships
- Previously associated with Shipping Corporation of India

#### **SANDEEP VARALWAR**

Executive Director & SBU - Head FDF

- Associated with Vivimed since its incorporation and leads Vivimed's Healthcare FDF division
- Over 19 years of experience in manufacturing and marketing in the Healthcare industry

#### **MARK I ROBBINS**

CEO - UQUIFA

- Mr. Robbins has been the CEO of UQUIFA since 1990
- Has had experience managing other chemical and pharmaceutical companies for 20 years
- Holds a BSc (Hons) in Genetics and an MBA

#### **SAURABH SG**

Executive Director - UQUIFA

- 9+ years of past experience in Investment Management
- B.E. degree in Mechanical Engineering, MBA in Finance & International Business; pursued courses in 'emerging business leadership' at the IIM, Bangalore, London Business School and INSEAD, Paris

#### RAMAKRISHNA CHUNDURI

Member of Advisory Board

- Qualified Chartered Accountant and Cost Accountant
- Finance professional with varied experience in finance and management over a few decades.
- Associated with several companies including DEL, Matrix Labs, Maa TV etc and served as a director in many companies.

#### **JOZSEF REPASI**

Managing Director - Soneas

- More than 25 years of experience in pharmaceutical research and development.
- Associated with Soneas from 1996.
- Msc. In Pharmaceutical Development from Eötvös Loránd University.
- Head of Research and Development at Prochem Ltd, UNIDO Headquarters Vienna.

#### **SANKETH VARALWAR**

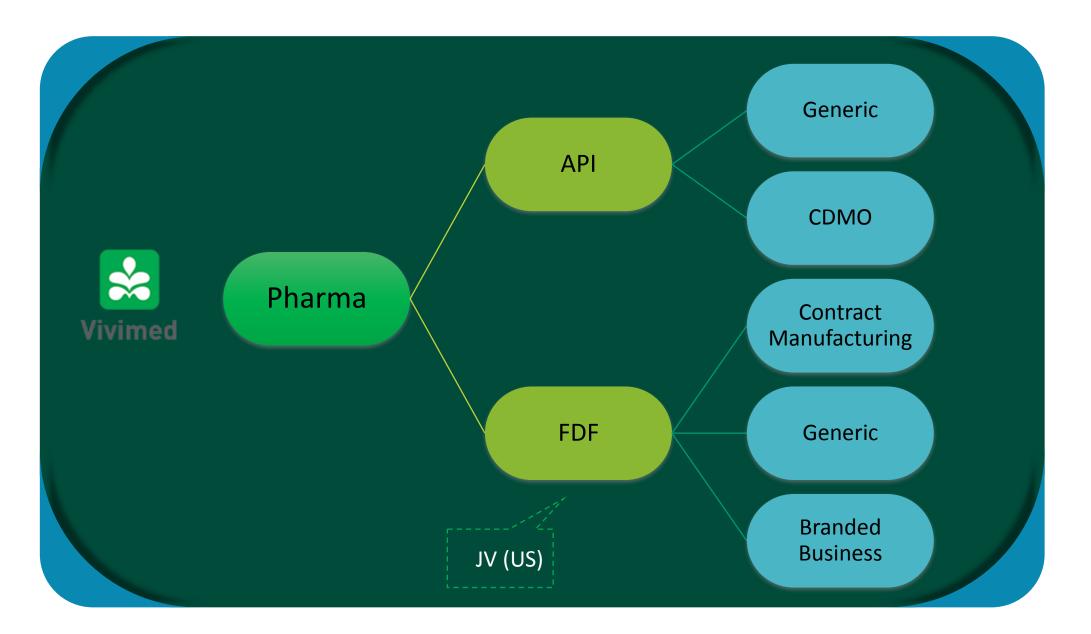
SBU – Head (Specialty Chemicals)
Director – Vivimed Labs Europe Ltd.

- Seasoned Professional, Over 2 decades of experience in Sales and Marketing in US/Europe.
- B.E. degree in Computer Engineering.
- Assumed responsibility as SBU head in FY 15 and registered a phenomenal growth for the Spechem business.



### **Business Divisions...**







### **Business Divisions**

- ✓ Global supplier of niche molecules and formulations (Pharmaceuticals)
- ✓ Integrated player presence across critical components in value chain
- ✓ US FDA approved world class manufacturing facilities

### Active Pharmaceutical Ingredient & CDMO

- ➤ UQUIFA s.a., Spanish subsidiary with 80 years of experience with USFDA approved manufacturing units in Spain(2) and Mexico(1) manufactures API for Pharmaceuticals and animal health industry globally
- Accounts for 50% of the overall revenue

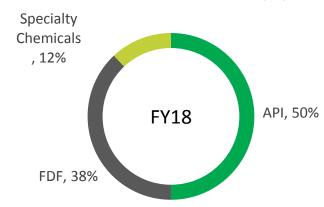
### Finished Dosage Formulation

- ➤ Value added business delivering quality formulations and offering novel drug systems
- Present in generic, branded and contract manufacturing segments
- Accounts for 38% of the overall revenue

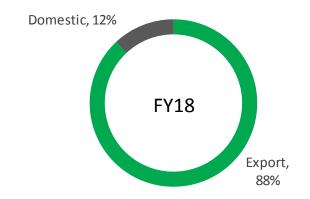
### Specialty Chemicals (under divestment)

- Manufactures Hair Dyes, Photochromic Dyes, Anti-Microbials and Imaging Chemicals
- Vivimed is a world leader in the development of innovative photochromic dyes
- Vivimed has patented processes for novel dyes targeting a range of applications

### **Product wise Sales Mix (%)**



### **Geography Mix (%)**











# Pharmaceutical Industry – Overview (Global)



\$ 1.4 Tn

Global spending on medicines by 2022 (expected)

\$ 3.9 bn

Spending on branded medicine in developed market (past 5 years) as per IQVIA Institute 37%

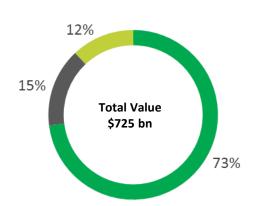
Increase in patent expiry between 2018-2022

\$1415 - \$1445 br

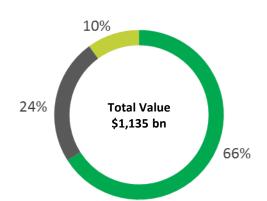
Global medicine spending by 2022 (Forecasted)

Source: Industry Reports

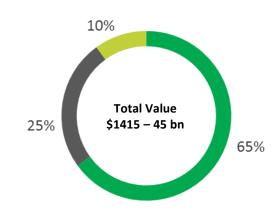
### Global Spending by Region (2007)



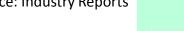
### Global Spending by Region (2017)



### Global Spending by Region (2022)



Source: Industry Reports



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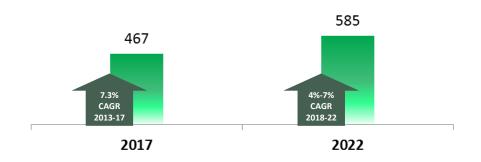
# Pharmaceutical Industry – Developed Markets



\$ 915-945 bn Pharmaceutical spending in developed markets by 2022

#### **United States**

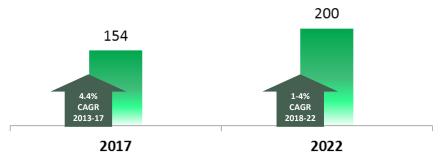
Pharmaceutical Spending (\$ bn)



- ➤ US pharmaceutical market is estimated to grow by 4-7% CAGR from US\$ 466.6 Billion in 2017 to US\$ 585-615 Billion in 2022
- Price increases and introduction of new specialty medicines to drive the growth

#### **Europe**

Pharmaceutical Spending (\$ bn)



- CAGR for the next five years for EU5 markets is estimated at 1-4%, with overall spending in these markets likely to escalate from US\$ 154.4 Billion in 2017 to US\$ 170-200 Billion in 2022
- Ageing population of countries and increased incidence of chronic ailments to drive the growth



Source: Industry Reports

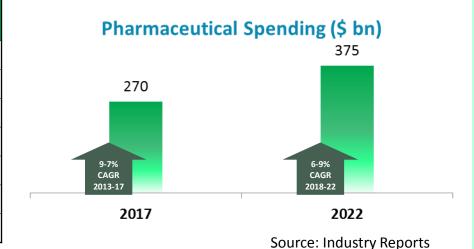
# Pharmaceutical Industry – Pharmerging Markets

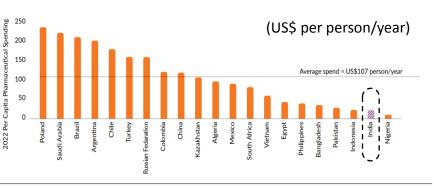


\$ 345-375 bn Pharmaceutical spending in Pharmerging markets by 2022

Region / country	2017	2013-17 CAGR	2022	2018-22 CAGR
China	122.6	9.4%	145-175	5-8%
Tier 2 Markets	67.3	11.2%	89-93	7-10%
Brazil	33.1	11.5%	38-42	5-8%
India	19.3	11.0%	26-30	9-12%
Russia	14.9	10.8%	20-24	7-10%
Tier 3 markets	79.7	8.9%	95-125	6-9%
Total	269.6	9.7%	345-375	6-9%

- Branded generic medicines comprise the largest proportion of medicine spending in these economies
- China, the largest pharmerging market, will grow at a modest 5-8% in the next half decade, reaching US\$ 145-175 Billion in 2022
- India and Russia are expected to grow faster, in comparison, averaging at 10% in the same time span, while the other pharmerging markets will average 6-9%
- India's spending on medicines will propel its entry into the top 10 countries in 2018, and to the ninth position overall between 2019 and 2022













# Global presence: a strategic advantage

A global platform that combines quality with competitiveness







# Leveraging Global Presence



### **Global Platform provides Strategic advantage**

- > UQUIFA operates across Spain, Mexico, Hungary, and India with a strong transnational management team.
- Global customer base with clients in more than 70 countries worldwide.
- Pharma Co has 42 distributor arrangements across 56 countries.

#### **Trusted Franchise in its markets**

- Combination of quality manufacturing and track record of reliability with marquee clients.
- Switching sources of API supply is not easy due to evolving industry dynamics and importance of compliance position
  - These have become barriers of entry and are now benefiting experienced players like UQUIFA.
- ➤ A strong "under-development" pipeline of new products.
- In terms of intellectual property, more than 150 active DMFs filed and 20 CoS approved.
- ➤ More than 75 years of experience in the pharmaceutical industry.

# **UQUIFA Group in Numbers**





**75%** 

API % (Revenue share)

**25%** 

CDMO % (Revenue share)

**70%** 

Spain (Geography mix)

30%

Mexico (Geography mix)

Acquired in 2011, UQUIFA is home to our API business comprising of generics & Contract development and manufacturing organisation (CDMO)

Rich Heritage – Serving leading pharmaceutical and animal health companies in Spain and Mexico for the last 8 decades

Strategically located Manufacturing Unit – Spain (2), Mexico (1)

Global Presence – Spanish facilities to meet / cater European Market; Mexican facility to supply to US market 4

Multi-Product plants across continents

40+

# Type II Drug Master Files (DMFs) filed with USFDA

**150** 

# Active DMFs filed Worldwide



# Timelines and key milestones

Consistent record of reliability and adherence to quality standards



UQUIFA Incorporation	Takeover by HCH	Acquisition of the Mexican site	Acquired by Vivimed	Focus on growth	Soneas acquisition
1936	1991–92	1997–98	2011–12	2012–17	2017–18

- UQUIFA was founded as a manufacturers of opiates and FDF to pharmacies.
- UQUIFA became a leading supplier to Spanish pharmacies.
- Acquired by Holliday Chemical Holdings, a UK based chemical company.
- UQUIFA acquired Barisintex with its headquarters and facilities in Sant Celoni, widening production capability
- UQUIFA acquired a new chemical plant in Mexico from SKB. This acquisition established the 3 manufacturing locations which UQUIFA operates today.
- In 1998, Holliday Chemical Holdings was acquired by Yule Catto Plc.

- Acquired by Vivimed Labs, a India based healthcare and specialty chemicals company.
- Investments stepped up on manufacturing plants, product mix, and people.
- UQUIFA is now focused on pursuing growth through a mix of CDMO and Generic API.
- Stronger client mining, new product filings, compliance and operational excellence being focus areas.
- Raised capital from OrbiMed Asia, a healthcare focused PE firm.
- Soneas acquisition completed which brings phase 1–2 capability, new customer base, chemistry capabilities and greater coverage of the CDMO sector.

# What is UQUIFA's core positioning?



Originator and Generic customers require support for chemical intermediates and API production in both the development and commercial phases

### **Drug development**

**UQUIFA's** core positioning

Research phase

Research requires highly skilled experts that supply research pipelines with novel and innovative molecules.

Development phases I, II and III

Development includes both synthetic, analytical, and regulatory/administrative services.

High-scale manufacturing for commercial phase

Production process requires both production capacity and industrial expertise.

Marketing

Marketing has become increasingly important over the last several years as a means of differentiation and maximizing the revenue potential of a given therapeutic.

Distribution and sales

Distribution requires logistics and coverage networks. A robust sales force is also required to negotiate volume, discounts and promote products.

### **Drug manufacturing**

**UQUIFA's** core positioning

Building blocks

Building blocks are the basic chemical ingredients involved in chemical / API synthesis.

Substances resulting from the conversion of reactants into a product and that are used for the proceeding steps in a chemical reaction.

**Intermediates** 

API

Technical expertise in the development and manufacturing of a wide range of APIs

Formulation and production

APIs are mixed with excipients based on a specific formulation for drug delivery.

**Packaging** 

Drug packaging and distribution.



# UQUIFA Group's – Manufacturing Facilities



Lliçà	de	Val	
Spair	n		

September 2015 Yes

Mercaptan incinerator,

micronisation, sieving

June 2011 Yes Multipurpose

biological effluent treatment

Sulphur chemistry, wiped film

evaporation, hydrogenation,

140,000 L

Capacity

Number of reactors Last 29 reactors

US FDA Inspection 8c-

**GMP** Approval

Korean

FDA Japanese

Certification Pilot plant in

site

Residues treatment on-site

Technicalexpertise

#### St Celoni Spain

170,000 L

29 reactors

May 2017

Yes

June 2011 Yes Multipurpose

Biological effluent treatment

Sulphur chemistry, roller compact unit, micronisation, sieving, lyophilisation

#### Cuernavaca Mexico

180,000 L

30 reactors

July 2018 Yes

June 2011 Yes Multipurpose

Biological effluent treatment off-site

Nitration, hydrogenation, insitu prep, chlorination

#### **Budapest Hungary**

208,000 L

58 reactors

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Yes

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Multipurpose

Catalytic incinerator, off-site waste treatment

Optical resolutions, cryogenic and organometallic, high temperature, cyclopropanation, phosgenation (triphosgene), hydrogenations, halogenations, acid chloride preparations, carbene additions, diazotizations, Friedel-Crafts reactions, isomerizations, cyanations, carbonylation with CO

















# Regulatory expertise

Highly trained regulatory experts at each site with experience in all major geographies



- > Filing Experience in all major geographies
  - Over 50 Type II DMF's filed with the FDA
  - More than 150 active DMF's worldwide
- Over 25 valid Certificates of Suitability
- Many years of successful regulatory audits by different agencies

### Registration Dossier: Capabilities

- ➤ UQUIFA developed registration dossiers with in-house APIs and is well versed with EU filings and ANDAs for the USA
- ➤ UQUIFA works with partners to develop the formulation, perform the bioequivalency and files the dossier to obtain Marketing Authorizations
- ➤ UQUIFA is willing to license either the dossier and/or the Marketing Authorization

### Dossiers - Spain

Omeprazole 20mg, 40mg caps Pantoprazole 20mg, 40mg FCT Duloxetine 30mg, 60mg caps Linezolid 600mg FCT

Linezolid 2mg/ml 300ml bags Erlotinib 100mg, 150mg tablets



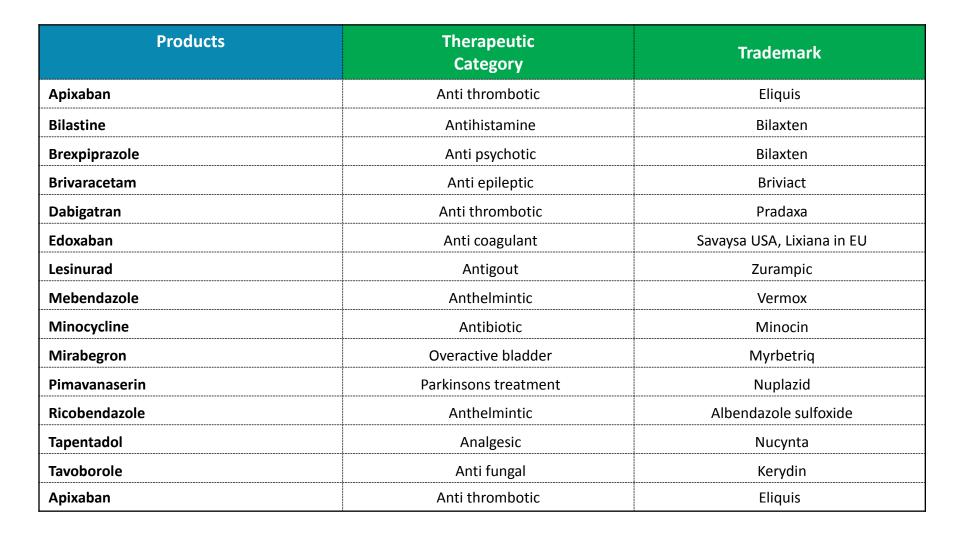
# Generics – Firepower in existing products



Products	Regulated Market volume (MT)	Growth rate in target markets (%)	UQUIFA's Volume share (%)	Strategy
Omeprazole	310	5-6	20	<ul><li>Establish cost advantage</li><li>Increase capacity</li></ul>
Quetiapine	215	6-9	5	<ul><li>Increase new filings</li><li>Enhance sales outreach</li></ul>
Pantoprazol	260	10-12	10	<ul><li>Establish cost advantage</li><li>Enhance sales outreach</li></ul>
Ranitidine	660	1-2	25	<ul> <li>Leverage on favourable market dynamics</li> <li>Drive sales by undertaking debottlenecking</li> </ul>
Doxylamine Succinate	21	5-6	35	<ul><li>Develop niche product</li><li>Strengthen positioning</li></ul>
Ciprofloxacine	680	1-3	6	<ul><li>Leverage on favourable market dynamics</li><li>Drive sales by undertaking debottlenecking</li></ul>
Terbinafine	75	4-5	2	<ul><li>Improve cost position significantly</li><li>Drive sales in growing markets</li></ul>
Etofenamate	30	3-5	60	<ul><li>Develop niche product</li><li>Drive sales by undertaking</li><li>debottlenecking</li></ul>

# New generic pipeline

### Under development











# Why UQUIFA for CDMO?





### **Protection**

We protect your intellectual property



### Quality

Strong quality system approved by regulators and customers



### **Expertise**

Technical expertise in the development and manufacture of wide range of API's



### Integration

**Backward** integration ensures cost efficient operations and the location of our manufacturing base a source of risk mitigation.



### **Flexibility**

Flexible and adaptable to fulfil your needs



















# CDMO platform

### **Evolving constantly**

Vivimed

Based in Barcelona, Spain, we are one of the first API/ advanced intermediates manufacturing companies offering R&D and cGMP manufacturing across three continents. Post Soneas acquisition, we also use manufacturing facilities in Budapest, Hungary.

### Services include:

- Development of novel synthetic routes and optimisation of existing laboratory processes
- Scale-up from Laboratory to Pilot Plant
- Scale-up from Pilot Plant to commercial
- ➤ Optimising laboratory developed routes of synthesis to reduce isolation steps, improve yield, reduce batch production time and eliminate the use of toxic and/or dangerous reagents
- > Transfer of commercial scale processes



# Chemistry capabilities



Grignard reactions & Organometallic Chemistry

Fisher esterification & trans-esterification

Chiral Synthesis, Chiral resolution and Asymmetric Synthesis

Borane derivatives & coupling reactions

Heck reactions

Ozonolysis

Halogenations, Nitrations and Sulphur Chemistry

Hydrogenations (up to 5 bar) & reductions with reductive agents and different kind of hydrides

Triphosgene reactions (industrial precursor for phosgene)

Protection & de-protection Chemistry

Solid phase reactions

Crystallisation

PSD expertise

Polymorphism Studies

Pellets manufacturing capability in Spain





# Development and scale up capability

International R&D



### **Spain and Mexico R&D Lab**



#### Custom synthesis, process improvement

- Capable of producing compounds from 1g to 1kg
- ➤ Small-scale glassware up to 20L glass reactors
- Make processes scalable, safe and environmentally friendly:
  - Reduces isolation steps
  - Improves yield
  - Minimizes batch production time
  - Eliminates use of toxic and/or dangerous reagents

# **Dedicated Analytical group for method development**

➤ HPLC, GC-MS, IR, UV, TGA, DSC, PSD (Malvern Mastersizer and Air-Jet)

### **Spain and Mexico Pilot Plant**



#### Scale-up and small scale production

- Producing 1kg to multi-kg quantities for Phase I, II and III clinical trials and for small scale commercial production
- Variety of vessel sizes and materials of construction

# Installations are flexible allowing many combinations of reactors, filters and dryers

- Cryogenic capability
- Ozonolysis, hydrogenation and nitration

# Qualified technicians run the plants under cGMP, on FDA approved sites

➤ The quality control systems in the PP are identical to those used for commercial production



# CDMO case study



R&D product from US Biotech company Therapeutic area: ARV compound, VIH 5 different FDF Commercial 5 reaction steps batches Industrial challenge: nucleoside chemistry, hybride reaction ENGINEERINGAND VALIDATION CAMPAIGN ROCESS & ANALYTICAL TECH TRANSFER CUSTOMER AUDIT AND APPROVAL TECHNICAL PACKAGE EVALUATION AND QUOTATION CDA Signature 15months



### Soneas' Offerings



### **Soneas Research**

### **▶**Product Development –

- Rapid development of APIs and their intermediaries
- Custom contract manufacturing of cGMP APIs and their intermediaries (laboratory to pilot plant scales)

### **Soneas Chemicals**

- ➤ Large Scale non-cGMP contract manufacturing
  - Rapid development of APIs and their intermediaries

Laboratories

20

Chemists & Support

4.4<sub>m3</sub>

**Reactor Capacity** 

200<sub>m3</sub>

**Reactor Capacity** 

Soneas has advanced capabilities in new chemical entity (NCE) development as well as emerging technologies such as metal catalysis and heterocyclic chemistry. It also has capabilities for varied end usage, which includes neurology, dermatology, metathesis catalysts and synthetic hormones.



### Soneas Facilities



### Soneas Research

#### **R&D** laboratories:

- > 7 research labs
- 3 analytical labs
- > NMR lab

#### **Pilot Plant (7847 m2):**

- > 1 kilo lab
- > 1 analytical lab
- > 1 IPC lab
- ➤ 2 process & scale-up labs
- > 3 pilot plant production units

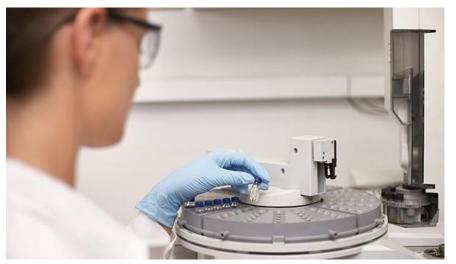
### **Soneas Chemicals**

#### Large scale manufacturing site (63.000 m2):

- 2 production units
- > Hydrogenation unit
- Distillation unit
- Drying and packaging unit









# CDMO – Value Proposition

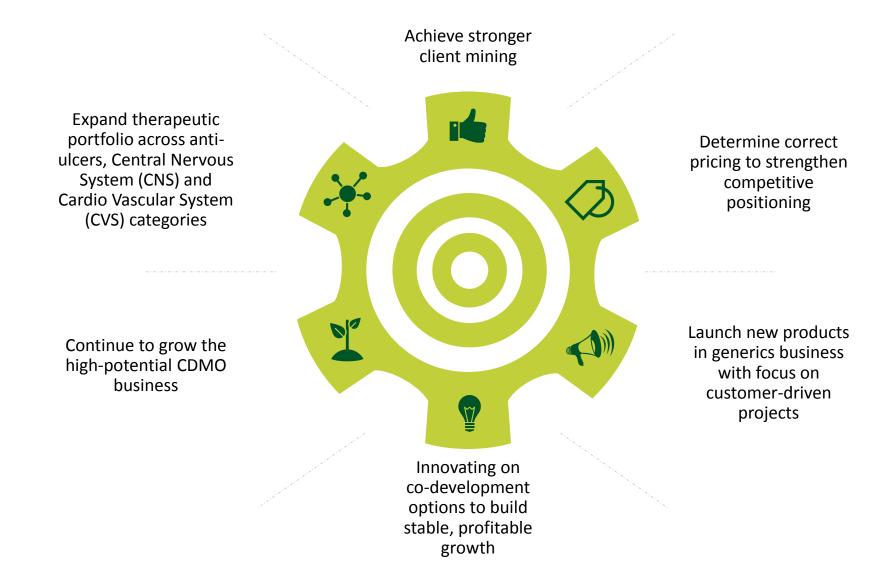


•	Integrated solution provider following acquisition of Soneas	•
•	Protect clients' intellectual property	•
•	Strong quality-control system approved by regulators and customers	•
•	Technical expertise in manufacturing a wide range of APIs benefits in the codevelopment of the CDMO products	•
•	Higher cost-efficiencies owing to backward integration in the business	•



# Key Strategic Focus Areas







# **UQUIFA** dynamics

A summary of growth drivers in generics and CDMO



# Generics

- Molecule portfolio with growing demand in areas such as anti- ulcer, CNS, and CVS
- Operational and cost efficiency is improving market share Expansion in Japan, Korea, and India
- Competitive advantage of regulatory compliance
- Pipeline of new products and improving market shares in Generic 50+ DMFs and 20+ approved CoS

### **CDMC**

- Industry with a 6–7% annual growth
- Operational and cost efficiency is expanding market share
- Growth in EU, USA, and Japan with Soneas technology
- Competitive regulatory advantage and compliance Increased
- capacity Phase 1/2, NCE (Soneas)
- Full range "Lab Pilot Commercial Production"



# Future growth drivers

Looking forward









- Opportunity to leverage UQUIFA large scale platform.
- Access to new technologies and big pharma customer base in EU and Japan geographies.
- Higher volume off-take for UQUIFA assured and better value retention for the Group.

- Leveraging strengths of chemistry and manufacturing presence in the EU/NA.
- Scale up of current relationship likely and leveraging of preferred supplier relationships with big pharma.



- Growth from current products; more products per customer, more customers per product.
- New products to secure future growth.









# Finished Dosage Formulation

Vivimed

- ➤ Value added business with focus on delivering quality and novel drug formulation
- Present in generic, branded and contract manufacturing segments
- ➤ Capacity 2 bn solid oral dosages
- Strategic tie-up with Strides Shasun to expand business in US
- ➤ Marquee clients GSK, Dr. Reddy's, Cipla, Merck Serono etc.
- ➤ Focused on expanding into non USA based regulated generic markets such as CIS and African countries

Contract
Manufacturing
(CM)

**Generics** 

**Branded Products** 

Ger



## **Facilities Overview**



## Jeedimetla Hyderabad

PICs/NDA/WHO-GMP approvals

#### Kashipur, Uttarakhand

ISO 9001-2000; ISO 4001 & OHSAS 18001 certifications

WHO-GMP/ NAFDAC approvals

#### Klar-sehen, Hyderabad

ISO 13485 certified

CE certificate for medical devices



#### **Haridwar Uttarakhand**

2000, ISO 14001 and OHSAS 18001 certifications

ISO 13485 certified

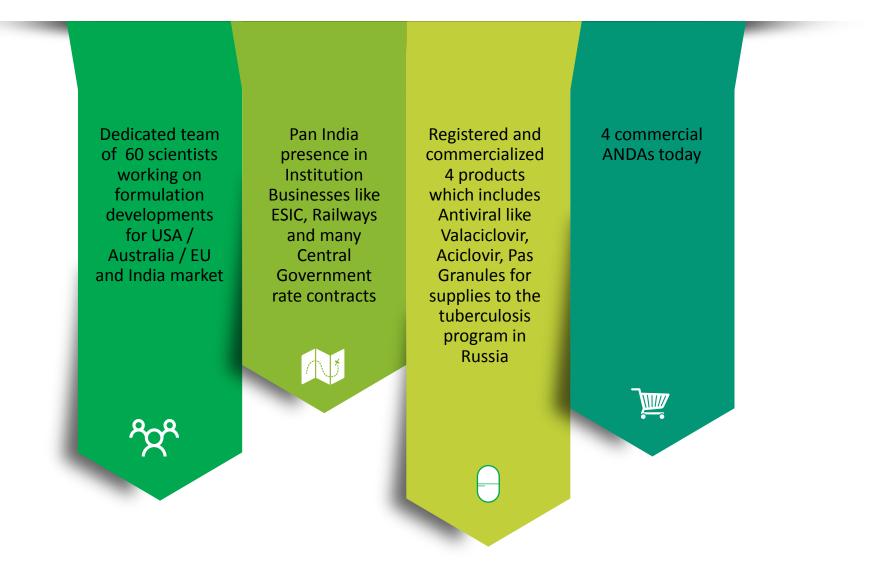
#### **Bolarum Hyderabad**

Alathur, Tamil Nadu, (Now part of JV with Strides) USFDA Approved Facility



# **Key Strengths**









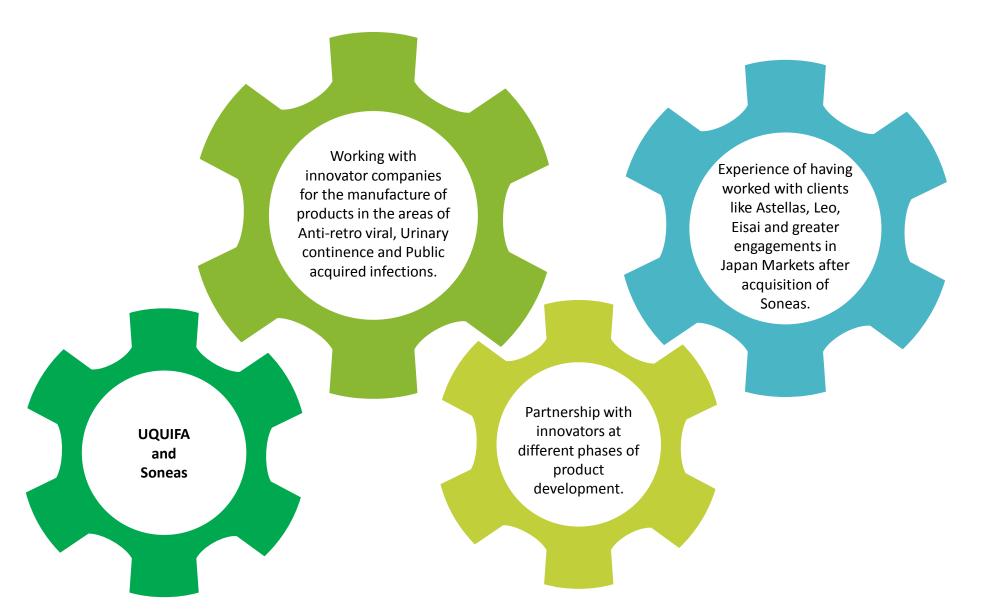






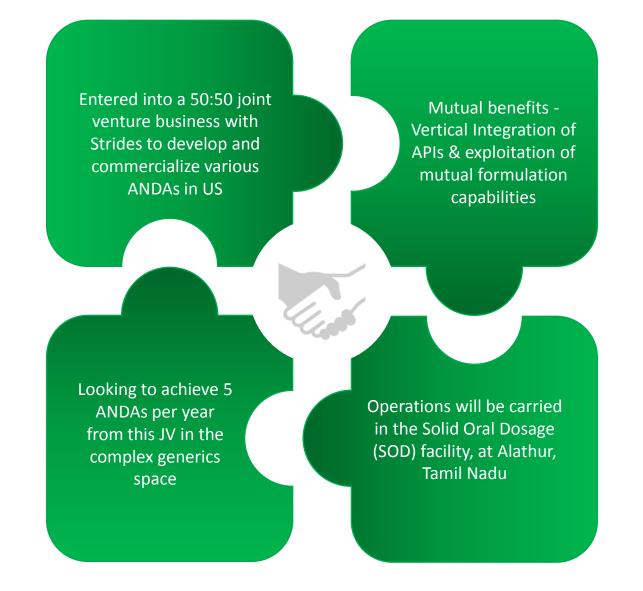
# Partnership with Innovator Companies





# JV with Strides: Win - Win proposition







## Molecules commercialized under JV



Particulars	Amlodipine Besylate	Donepezil Hydrochloride	Losartan Potassium	Metronidazole	Zolpidem Tartrate
Brand name	Norvasc	Aricept	Cozaar/Hyzaar	Flagyl	Ambien
Innovator	Pfizer	Eisai	Merck & Co.	Pfizer	Sanofi
Global sales (\$ Mn)	312	200	500	44	50
# ANDA filers	373	91	113	99	79
First launched/ approved	1987	1996	1995	1963	1992
Uses	<ul><li>Hypertension</li><li>High blood Pressure</li><li>Coronary artery</li><li>Disease</li></ul>	Dementia of     Alzheimer's Disease	<ul><li>Hypertension</li><li>Lower blood pressure in adults</li></ul>	Bacterial vaginosis     in non-pregnant     Women	Insomnia     characterized by     Difficulties with     sleep initiation

## **Recent Approvals:**

- Ranitidine
- Azithromycin
- Nadolol
- Enalapril Maleate

## **ANDAs Awaiting Approval:**

- Albendazole: CRL Responded
- Solifenacin Succinate: ANDA submitted
- Ibesartran: CBE filed (Awaiting launch)
- Acyclovir: CBE filed (Awaiting launch)









# **Delivering Affordable Chemistry**



•We ensure all IPs are safe at all stages.

**IP Protection** 

- •Good R&D teams with highly accomplished professionals across all locations Spain, Mexico, Hungary and India.
- •State-of-the- art R&D equipment.
- •Experience of working on development phases I, II and III, and scale up from lab to commercial scale.

## Right Chemistry

 Manufacturing plants spread across Spain, Mexico and Hungary are all well recognized cost effective manufacturing hubs with demonstrated manufacturing capabilities.

## Cost Effective

- •FDA approved plants in Spain (2) and Mexico (1).
- •cGMP approved R&D facilities in Soneas.
- •150+ active DMFs filed worldwide and 40+ type II DMFs filed with US FDA.

Regulatory Compliances

•Technical expertise in the development and manufacture of wide range of API's.

Expertise

 Backward integration ensures cost efficient operations and the location of our manufacturing bases a source of risk mitigation.

Integration

• Flexible and adaptable to fulfil all the customer needs.

Flexibility



## **Growth Levers**

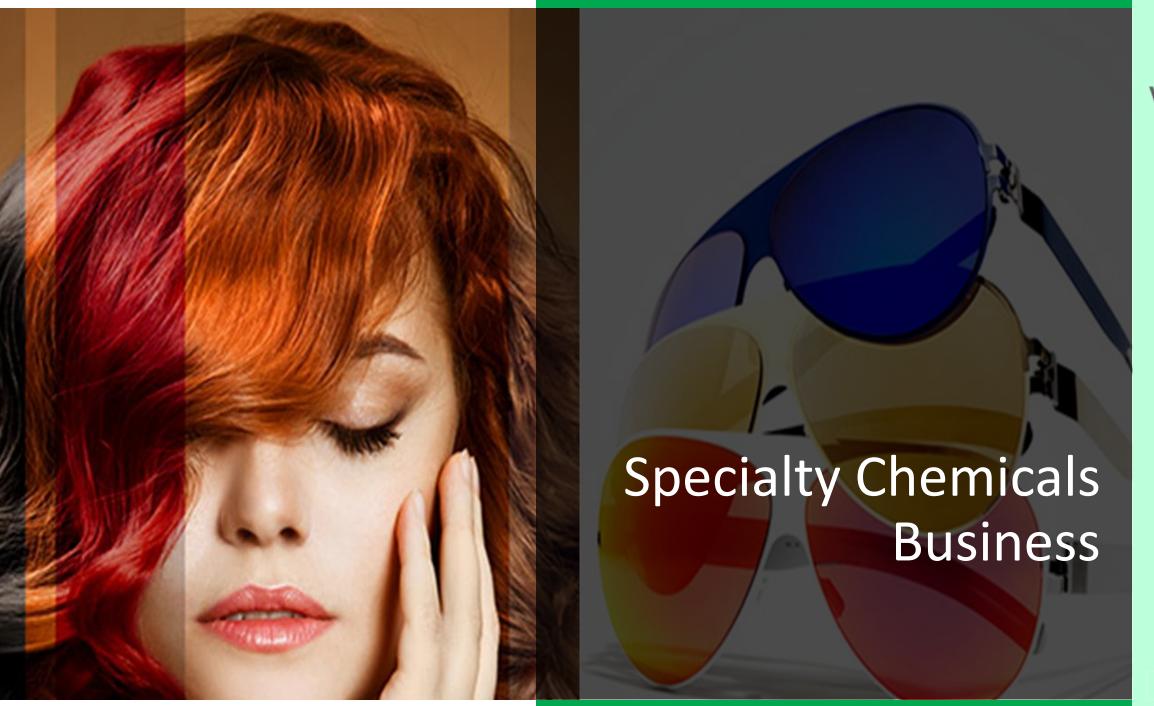
- ➤ Launching formulations based on UQUIFA APIs in India and other parts of the world
- Developing innovative formulations across multiple delivery formats for different parts of the world
- ➤ Bolstering revenues and strengthening position in the formulations business through JV with Strides Shasun
- > Strengthening filing pipeline of four to six new files every year
- Ramping up the Contract Research and Manufacturing Services (CRAMS) business
- ➤ Achieving optimum utilization of existing capacities















## Overview

# Vivimed





- Manufacturing active ingredients for home care, personal care and industrial products
- Product range hair dyes, photochromic dyes, photochromic products, anti-microbials and imaging chemicals
- Maintains leadership position through captive manufacturing (Bidar-Karnataka) or with other partnerships
- Current portfolio consists of 100+ products serving 300 + Customers with supply expertise for any volumes
- Vivimed maintains world-class R&D capabilities with scientists who have a combined dye chemistry experience of greater than 100 years, both in Huddersfield-UK and Hyderabad-India.

## **Recognitions**



- R&D certified as a GLP Laboratory by CISR a government of India undertaking
- Awards from Johnson & Johnson Quality Promise to Zero Defect in 2010 and Implementation of Supplier Enabled Innovative Idea in 2005
- Certificate of Appreciation from Hindustan Unilever Limited in 2009
- Recipient of the Queens Award in 2008
- UK's R&D team got the Centenary Medal by The Society of Dyers and Colorists (SDC) for Photochromic Dyes in 2005

## **Manufacturing Facilities**



#### Manufacturing Facility - Bidar, India (Since 1991)

- Designed in compliance with US FDA norms & highest environmental standards
- Environmental certification: ISO 9001: 2008 QMS and ISO 14001:2004; Safety Management system ISO 18001: 2007

#### Research & Development Facilities- Nacharam in India and Huddersfield in UK

Focus on idea-generating research right from creation of molecule and collaborative manufacturing



# **Top Customers**



## **Hair Dyes**

COTY



















## **Photochromatic**

















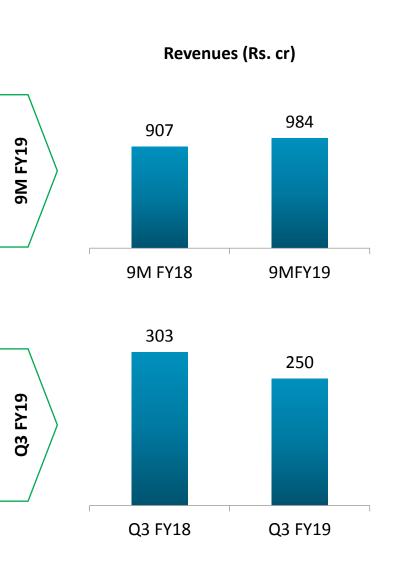




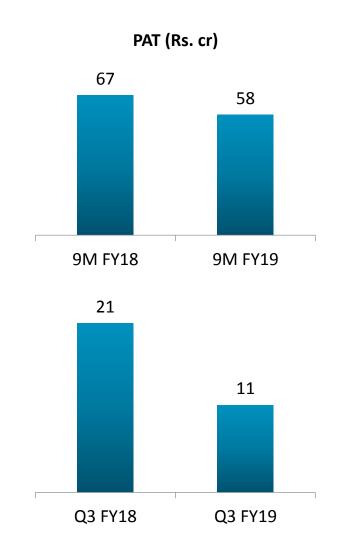


# Financial Highlights – 9M & Q3 FY19











# Segmental Performance – 9M & Q3 FY19

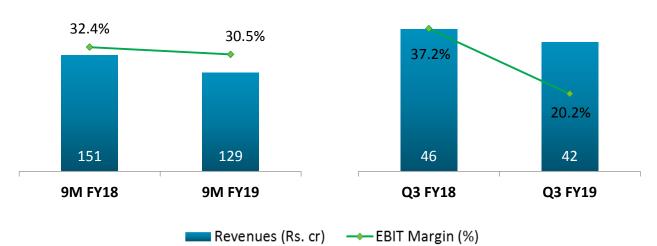


#### **Pharma Business**



- Revenues grew by 12% y-o-y to reach Rs.
   839 cr.
  - Profitability though remained muted, with EBIT of Rs. 83 cr for 9M FY19
  - Margins for 9M stood at 9.9% as against 12.4% for 9M FY18

#### Specialty Chemicals Business

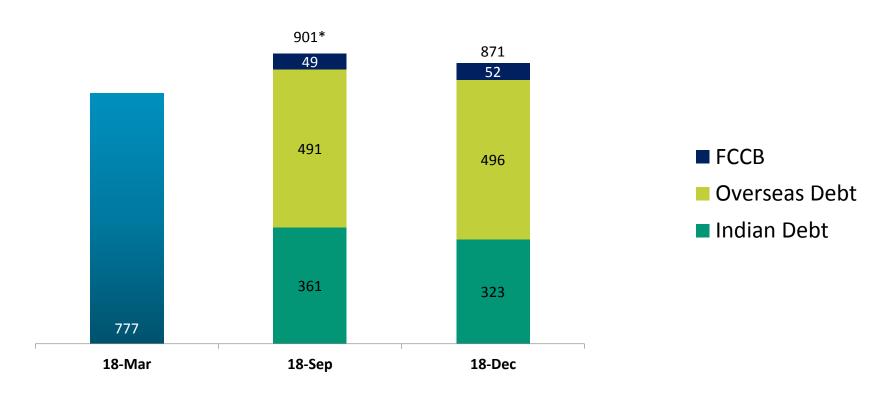


- Revenue from the business stood at Rs. 129 cr for 9MFY2019 stood lower by ~15% compared to the same period last year.
  - Profitability as well declined by 20% with EBIT of Rs. 39 cr for 9M FY19



## **Debt Movement**





<sup>\*</sup> September 2018 debt figure shown as Rs. 882 cr in last quarter's Investor presentation was represented incorrectly and was actually Rs. 901 cr

Vivimed has been focussed towards debt reduction and reducing the cost of funds.



# Consolidated P&L Statement



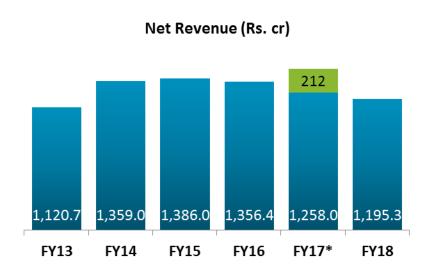
Rs Crs.

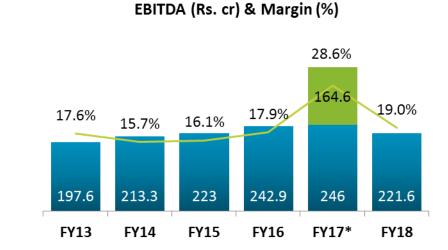
Particulars	Q3 FY19	Q3 FY18	Y-o-Y	9M FY19	9M FY18	Y-o-Y
Revenue	243.9	299.6	-18.59%	967.1	900.1	7.44%
Cost of Material Consumed	89.3	128.2	-30.34%	381.59	371.02	2.85%
Employee Expenses	42.3	52.3	-19.12%	166.1	139.5	19.07%
Other Expenses	75.6	70.2	7.69%	263.7	211.6	24.62%
EBITDA	36.7	48.9	-24.95%	155.71	177.98	-12.51%
EBITDA Margin	15%	16%	(100 bps)	16%	20%	(400 bps)
Other Income	6.3	3.1	103.23%	17.1	6.7	155.22%
Depreciation	15.3	13.9	10.07%	50.7	42.6	19.01%
EBIT	27.8	38.1	-27.03%	122.1	142.1	-14.07%
EBIT Margin	11%	13%	200 bps	13%	16%	(300 bps)
Interest / Finance Cost	17.6	17.2	2.33%	54.4	63.1	-13.79%
PBT	10.2	20.9	-51.20%	67.7	79	-14.30%
Tax Expense	-0.6	-0.02	-	10.1	12.1	-16.53%
PAT	10.8	20.9	-48.33%	57.6	66.9	-13.90%
% Margin	4%	7%	-36.52%	6%	7%	-19.87%

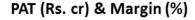


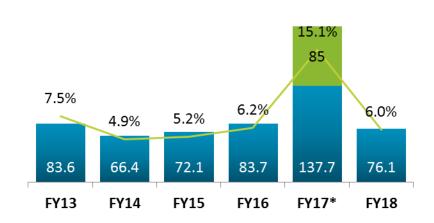
# Profitability over Years











- \*Financial results are not strictly comparable with the results of FY 2017 as revenues from sale of divested business to Exeltis and Clariant India are included in FY 17.
- Represents the normalised numbers for one- time gain from sale to Exeltis and Clariant India Ltd.



