



To,

Listing Manager,

The National Stock Exchange of India Ltd.,

(Through NEAPS)
Symbol: EMIL

Series: EQ

ISIN: INE02YR01019

The Secretary,

BSE Limited,

(Through BSE Listing Centre)

Scrip Code: 543626

Sub: <u>Investor's Presentation to be held on 10th February 2025.</u>

Dear Sir/Madam,

In pursuance to Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find enclosed herewith the Investor presentation for the Third Quarter ended 31st December 2024 to be held on 10th February 2025 at 04:00 P.M. A copy of the said presentation is also being uploaded on the Company's website.

This is for your information and dissemination on respective websites.

Thanking You,

For and on behalf of Electronics Mart India Limited

Rajiv Kumar

Company Secretary and Compliance Officer

Date: 10th February 2025

Place: Hyderabad





Investor Presentation

February 2025

SAFE HARBOR



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Q3 & 9M FY25 BUSINESS & FINANCIAL PERFORMANCE

Q3 FY25 FINANCIAL HIGHLIGHTS



Revenue from Operations

Rs. 1,885 crores

EBITDA

Rs. 99 crores

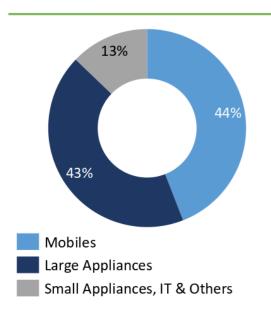
Profit Before Tax

Rs. 42 crores

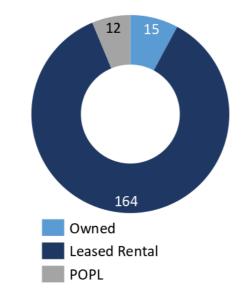
Profit After Tax

Rs. 32 crores

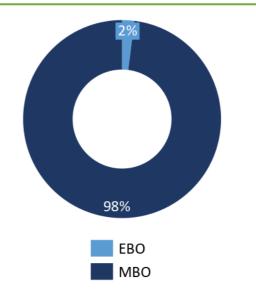
Sales Mix



Store Ownership



Format wise Retail Sales Mix



Retail Store Area

1.69 Mn Sq. Ft.

90,000 Sq ft of store area opened in Q3 FY25

Net Store Additions

14 Stores

13 are MBOs stores & 1 EBO Store opened

9M FY25 FINANCIAL HIGHLIGHTS



Revenue from Operations

Rs. 5,246 crores

EBITDA

Rs. 337 crores

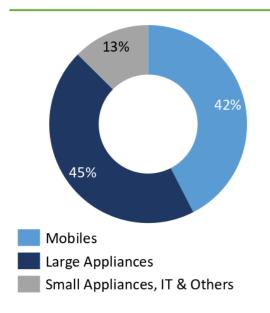
Profit Before Tax

Rs. 171 crores

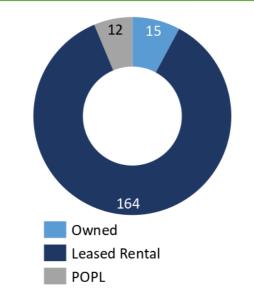
Profit After Tax

Rs. 129 crores

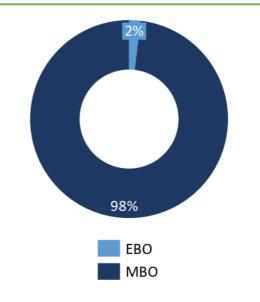
Sales Mix



Store Ownership



Format wise Retail Sales Mix



Retail Store Area

1.69 Mn Sq. Ft.

90,000 Sq ft of store area opened in Q3 FY25

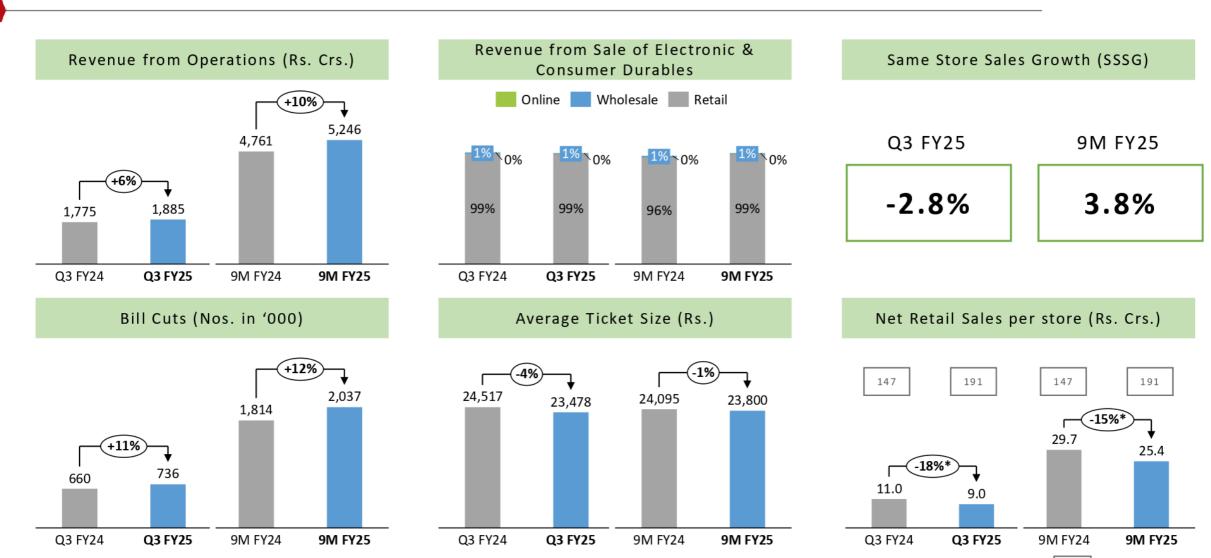
Net Store Additions

31 Stores

31 MBOs & 1 EBO opened and 1 MBO store closed during the nine months ended

Q3 & 9M FY25 FINANCIAL HIGHLIGHTS



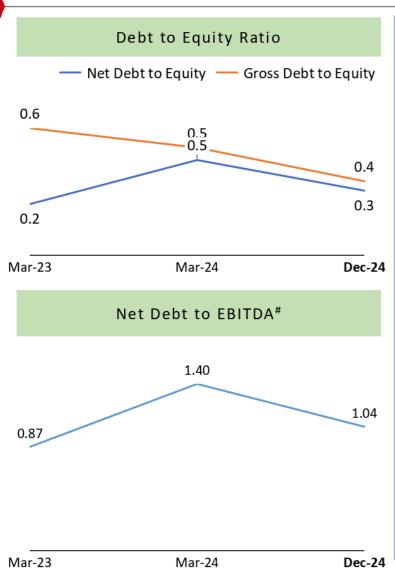


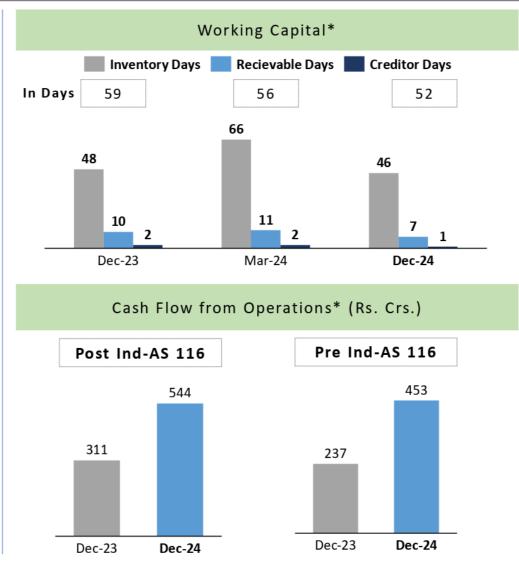
^{*} Reduced due to increase in new stores (14 added) in Q3 FY25 out of which 3 stores got added during December 24

Store Count

STRONG BALANCE SHEET







*ROCE & ROE

#ROCE

ROE

16.4%

11.2%

#ROCE has been calculated as EBIT/Capital employed (LT debt +ST debt+ Total Equity)

*Note: ROCE and ROE for the quarter have been annualized

Cash & Cash Equivalent

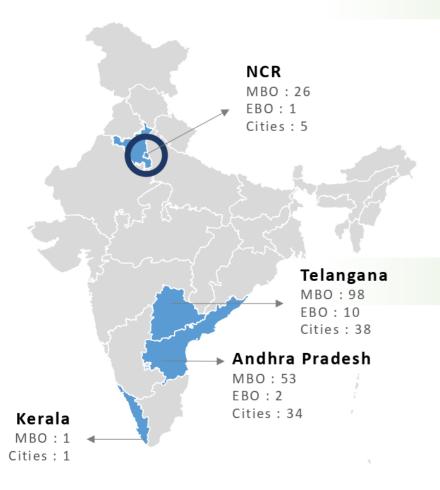
Rs **68.7** Crores ^

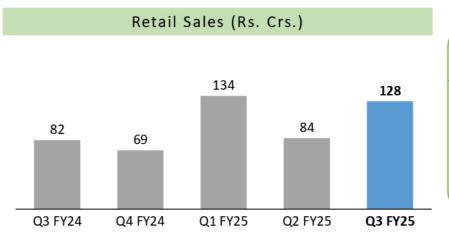
^{*}The numbers for the WC cycle and Cash Flows are unaudited and uncertified

CLUSTER BASED FINANCIALS HIGHLIGHTS



North Cluster







Operations in
Delhi NCR began
in August 2022,
which shall
perform in line of
South Cluster in
coming years

South Cluster

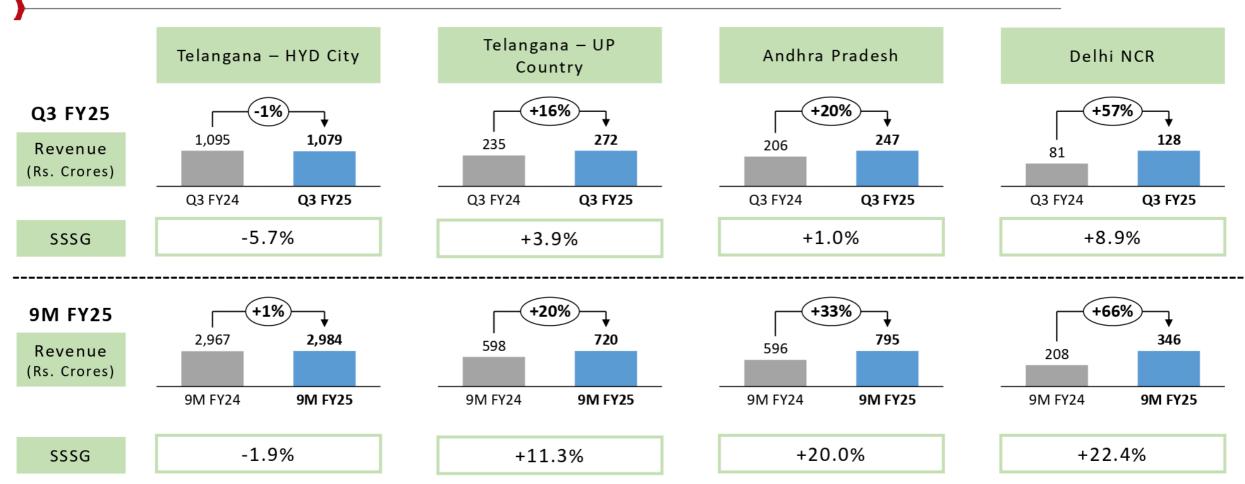




South Cluster operations is high cash generating region with high margins

Cluster Wise Revenue – Q3 & 9M FY25





Revenue in Hyderabad City has declined due to subdued demand in the region, driven by tighter credit conditions, a slowdown in the real estate sector, and rising inflation. All other regions have performed well with growth across categories.

Q3 FY25 PROFIT AND LOSS STATEMENT



		Q3 FY25			Q3 FY24		YoY
Profit & Loss (in Rs. Crore)	Reported	Ind-AS 116 Impact	Pre Ind-AS 116*	Reported	Ind-AS 116 Impact	Pre Ind-AS 116*	(Reported)
Total Revenue	1,884.8		1,884.8	1,774.5		1,774.5	6%
Purchases of stock in trade	1,404.6		1,404.6	1,506.6		1,506.6	
Changes in Inventory	225.3		225.3	14.8		14.8	
Gross Profit	254.9		254.9	253.2		253.2	1%
Gross Margin	13.5%		13.5%	14.3%		14.3%	
Employee Cost	36.7		36.7	28.4		28.4	
Rent Expense	0.0	31.5	31.5	0.0	25.6	25.6	
Other Expenses	119.3		119.3	109.5		109.5	
EBITDA	98.9		67.4	115.3		89.6	-14%
EBITDA Margin	5.2%		3.6%	6.5%		5.1%	
Other Income	2.5		2.5	2.1		2.1	
Depreciation	29.8	-19.2	10.6	26.3	-18.4	7.9	
EBIT	71.7		59.3	91.1		83.8	-21%
Finance Cost	30.0	-20.6	9.4	29.1	-17.7	11.4	
Profit before Tax	41.7		49.9	62.0		72.4	-33%
Tax	10.1			16.2			
PAT	31.6			45.8			-31%
PAT Margin	1.7%		-	2.6%		-	
EPS (in Rs.)	1.03			1.46			

Financial Highlights – Q3 FY25

- ✓ Soft Consumer Demand persisted across consumer durables categories, impacting overall sales, especially in the southern region of India
- NBFCs and Banks have tightened lending policies, leading to reduced credit availability
- ✓ Most Consumers started to defer the purchase of consumer durables due to elevated inflation
- ✓ Slowdown in the Real Estate Sector in Hyderabad further dampened purchasing activity of consumer durables
- ✓ We remain Cautiously Optimistic on Demand Recovery, mainly through a strong summer season going ahead

9M FY25 PROFIT AND LOSS STATEMENT



		9M FY25			9M FY24		YoY
Profit & Loss (in Rs. Crore)	Reported	Ind-AS 116 Impact	Pre Ind-AS 116*	Reported	Ind-AS 116 Impact	Pre Ind-AS 116*	(Reported)
Total Revenue	5,245.9		5,245.9	4,761.2		4,761.2	10%
Purchases of stock in trade	4,282.9		4,282.9	4,017.5		4,017.5	
Changes in Inventory	217.9		217.9	49.1		49.1	
Gross Profit	745.1		745.1	694.5		694.5	7%
Gross Margin	14.2%		14.2%	14.6%		14.6%	
Employee Cost	98.0		98.0	82.0		82.0	
Rent Expense	0.0	91.4	91.4	0.0	74.2	74.2	
Other Expenses	310.4		310.4	270.7		270.7	
EBITDA	336.7		245.3	341.8		267.7	-2%
EBITDA Margin	6.4%		4.7%	7.2%		5.6%	
Other Income	7.0		7.0	7.1		7.1	
Depreciation	91.2	-61.8	29.4	76.4	-53.7	22.6	
EBIT	252.5		222.9	272.5		252.1	-7%
Finance Cost	81.0	-60.0	21.0	79.6	-51.0	28.6	
Profit before Tax	171.4		201.9	192.9		223.5	-11%
Tax	42.8			49.5			
PAT	128.6			143.4			-10%
PAT Margin	2.5%		-	3.0%		-	
EPS (in Rs.)	4.14			4.52			



OVERVIEW & KEY STRATEGIES

ABOUT US



Largest Player in the Southern region in revenue terms with dominance in Telangana and Andhra Pradesh and the 4th largest consumer durables and electronics retailer in India

MBOs

178

EBOs

ELECTRONICS MART









Diversified product offerings from 100+ brands comprising of more than 8,000 SKU across product categories

Brands

100+

A/C



Mobile Phones



Laptop



TV



Washing Machine



Refrigerator



Cooler



Mixer

SKUs



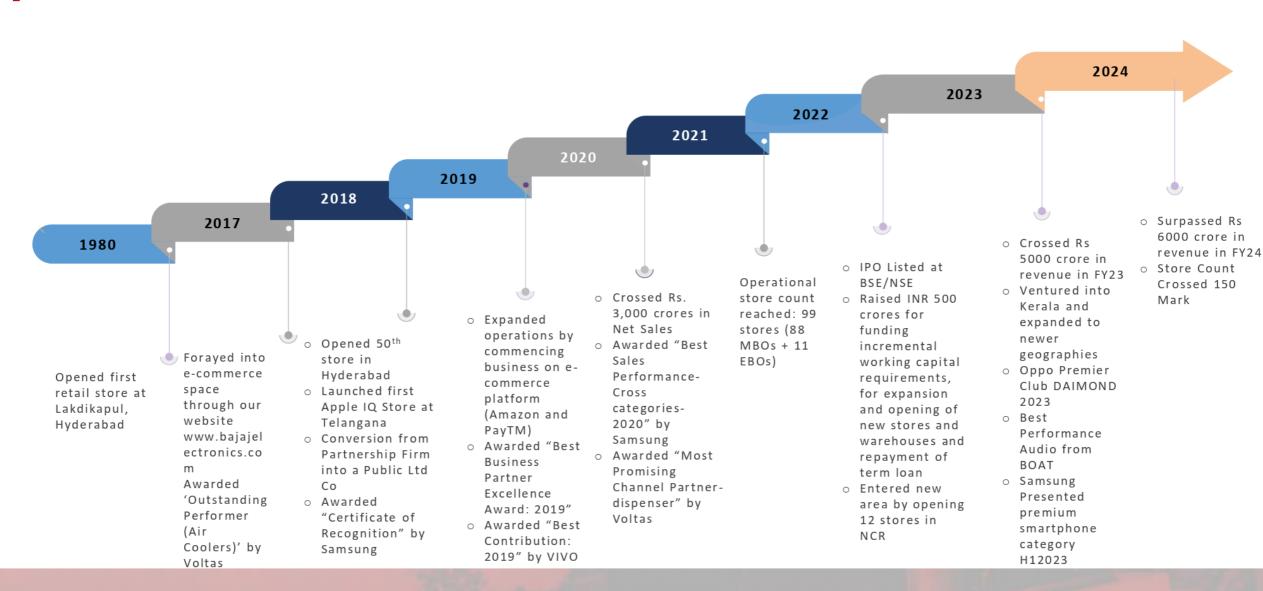
Retail Business Area

1.69 mn. sq. ft.

Market presence and geographic reach with cluster-based expansion

OUR JOURNEY





CLUSTER BASED DISTRIBUTION NETWORK



Deep penetration in the states of Andhra Pradesh & Telangana with a growing presence in NCR

MBO Brands (# Stores)

143

BAJAJ

23

ELECTRONICS MART

6

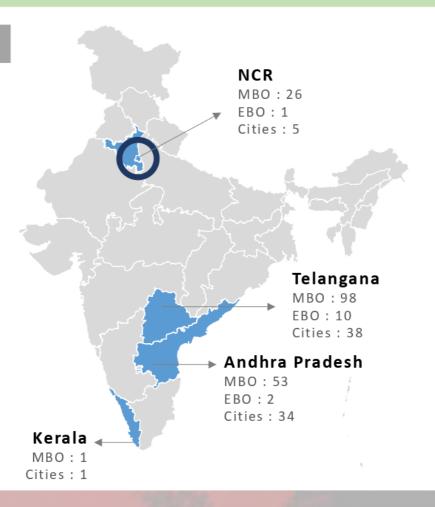
KITCHEN STORIES

3

AUDIO & BEYOND®

3





Cities

States

Retail Stores

5

191

178 MBO; 13 EBO

Retail Area

1.69 mn. sq. ft.

Avg. Store Size of 10k sq. ft.

Central Warehouses

12

6 in TS, 3 in AP & 3 in NCR

Store Ownership (#)



EASE

OWNED



Leased

Owned

POPL

164

15

12

DIVERSIFIED PRODUCT PROFILE COMPRISING OF 8,000+ SKUS



Mobiles

Phones, Fitness Tracker & Tablets Fastest growing segment with rising contribution to the overall revenue pie from 29% FY19 to 42% in FY24

Have relationships with the large brands in this space – Oppo, Vivo and OnePlus

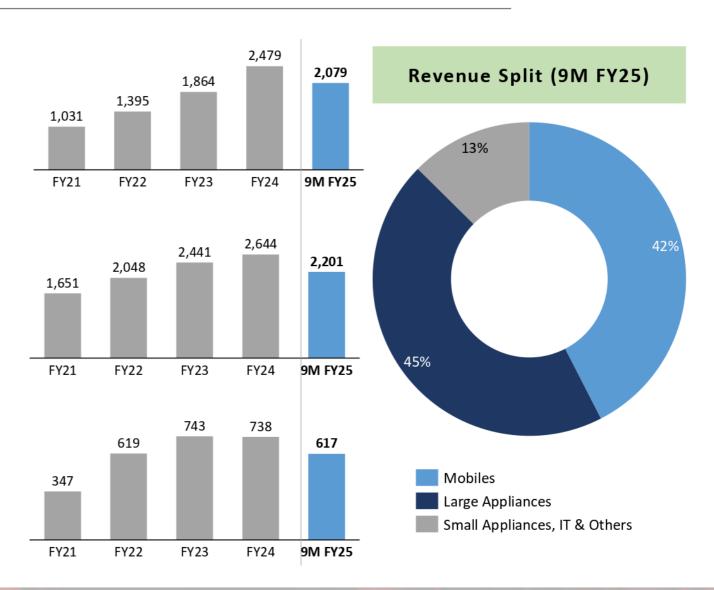
Large Appliances

TV, Washing Machine, AC, Refrigerators Highest contributing segment in terms of revenues

Have relationships with the largest brands in this space – LG, Haier, Sony etc

Small Appliances, IT & Others

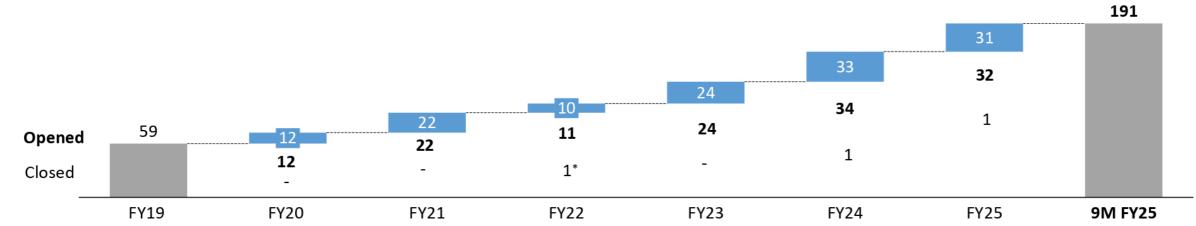
Laptop, Printer, Geyser & Others Have relationships with the largest brands in this space – Dell, Sony, Havells, Orient etc



RAPID STORE EXPANSION



Stores	71	+31.0%	93	+10.8%	103	+23.3%	127	+20.6%	160	+19.3%	191
Retail '000s sq. ft	765	+23.0%	940	+10.7%	1,041	+17.4%	1,222	+16.9%	1,471	+14.4%	1,687



Particulars	FY20	FY21	FY22	FY23	FY24	9M FY25
Store Count	71	93	103	127	160	191
MBOs	63	82	91	114	147	178
Bajaj Electronics / Electronics Mart	63	80	88	105	137	166
Kitchen Stories	-	2	2	5	6	6
Audio & Beyond	-	-	1	1	1	3
Easy Kitchen	-	-	-	3	3	3
EBOs	8	11	12	13	13	13

* The store has been converted to EBO

OUR RETAIL OUTLETS



Himayatnagar (Hyderabad)





Punjabi Bagh (New Delhi)





Patel Nagar (New Delhi)





STRATEGICALLY LOCATED LOGISTICS AND WAREHOUSING FACILITIES



12 large centrally located warehousing facilities

which are backed by individual storage areas at store level of varying sizes to cater to individual stores or a group of stores



Efficient Inventory Management

- Extensive network of suppliers and more than 80% of the volume of procurement from OEMs
- ✓ Stores utilise computerized inventory management system, to track
 the inventory level and movement of SKUs on a daily basis
- ✓ Inventory management systems of all stores are synchronise with distribution centres and offices
- Monitor inventory levels to ensure that inventories are fresh by adopting a first-in, first-out policy for all our merchandise



Robust Information Technology System

- ✓ ERP and POS systems from leading industry software providers
- ✓ Wide range of data management tools to support procurement, sales and inventory management across all stores on a daily basis
- ✓ Tracking systems with real time updates on status of their orders
- ✓ Use data to identify and quickly react to changes in customer preferences and consequently align inventory to such preferences

OUR SPECIALISED RETAIL STORES



Kitchen Stories

(Jubilee Hills, Hyderabad)





Easy Kitchens

(Jubilee Hills, Hyderabad)





Audio & Beyond

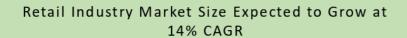
(Jubilee Hills, Hyderabad)

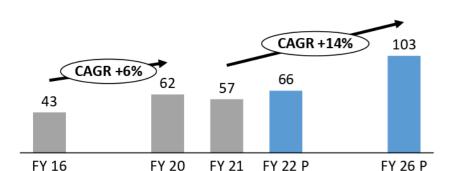




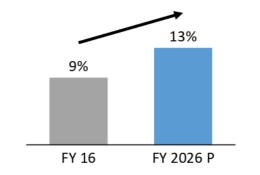
STRONG GROWTH IN ORGANISED BRICK & MORTAR RETAIL



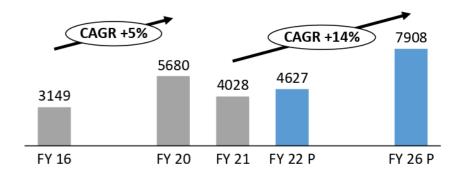




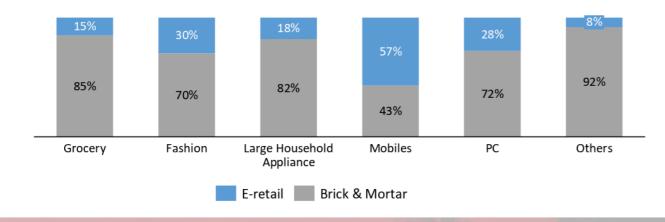
Organised Retail Penetration also Expected to Grow



Organised Brick & Mortar (B&M) Growing Faster



Brick & Mortar continues to dominate the organized retail market



Growth Factors for Organised B&M Retails

- ▼ Touch and feel of the product: "Try it before you buy it" very relevant especially for high priced items
- Warranty and service issues: Provides comfort to consumers assurance of product's genuineness + better understanding of warranty and service details
- ✓ Installation and after-sales services: Much faster and more efficient
- ✓ Consumer finance schemes: Easy and instant zero-cost financing options to increase repeat customers

Source: CRISIL Industry Report 2

CONTINUED GROWTH MOMENTUM IN CONSUMER DURABLES ACROSS CATEGORIES



India lags global peers in consumer durables penetration

% of households	8				AK.	×.	
Colour Televisions	50%	98 - 100%	96 - 98%	96 - 98%	98 - 100%	96 - 98%	95 - 97%
Refrigerator	40%	98 - 100%	98 - 100%	97-99%	98 - 100%	95 - 97%	97-99%
Mobile	40%	94 - 96%	97-99%	96 - 98%	98 - 100%	96 - 98%	93 - 95%
Washing Machine	20%	85 - 87%	95 - 97%	96 - 98%	97-99%	93 - 95%	66 - 68%
Air Conditioner	16%	91 - 93%	25 - 27%	93 - 95%	79 - 81%	92 - 94%	19 - 21%
Personal Computer	13%	91 - 93%	91-93%	79 - 81%	84 - 86%	59 - 61%	44 - 46%

Organised segment outspacing the unorganized players in Indian consumer's durables industry



Modern trade to grow in consumer durables / mobiles vs general trade



Urbanisation



Rising awareness



Higher discounts

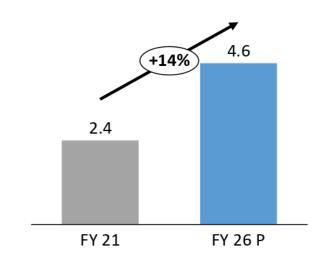


Larger portfolio

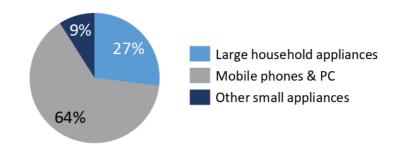


Various financing options

Consumer Durable Industry Stated to Grow at 13-15% ahead



Market segmentation of Consumer Durables appliances



Source: CRISIL Industry Report

BOARD OF DIRECTORS





Pavan Kumar Bajaj

Chairman & Managing Director

- 40+ years experience in the retail business management
- Founder of erstwhile sole proprietorship M/S Bajaj Electronics in 1980



Karan Bajaj

Chief Executive Officer & WTD

- 10+ years experience in the retail business management
- Holds post graduate diploma in international management and Bachelor's of Commerce degree



Astha Bajaj

Executive Director & WTD

- 4+ years experience in business management
- Holds master's degree in biochemistry from Nirma University and bachelor's degree in science from Gujarat University



Col. GURDEEP SINGH (Retd.)

Independent Director

- 10+ years of experience (postrelease from the Indian Army) as the State Head (Head Operations) in PVT COY dealing with the defence, home ministries, PSUs, and Ordnance factories.
- 28 years of rich experience in the largest Logistic echelon of the Indian Army Ordnance Corps, & have practical experience in Business Supply Chain Operations



Mirza Ghulam Muhammad Baig

Independent Director31+ years experience in tax

- administration and served as
 Deputy Commissioner, previously
 associated with World Bank and
 Deloitte Touch Tohmatsu India
 Private Limited
- Holds master's and bachelor's degree in Arts



Jyotsna Angara
Independent Director

- 8+ years experience in the non profit sector
- She is also a member of the institute of Directors, India
- Holds a bachelor's degree in arts from, Osmania University

SENIOR MANAGEMENT TEAM





Premchand Devarakonda

Chief Financial Officer

- Qualified Chartered Accountant and holds Bachelor's degree in Commerce
- Was associated with M/S Manoj & Prem, as partner and Coromandel Fertilisers
 Limited



Sandeep Singh Jolly

Chief Operating officer

- Post graduate diploma in Business Management and Bachelors degree in Commerce
- Previously associated with Samsung as Senior Director with total oraganisational experience of 20+ years



Vishal Singh

Chief Marketing Officer

- Holds Bachelor's of Commerce and Post Graduate Diploma in Management (Marketing Management)
- Was associated with Bennett Coleman as manager of response department



Rajiv Kumar

CS & Compliance Officer

- Qualified company secretary and holds
 Master's degree in Business
 Administration and bachelor's degree in commerce
- Was associated with GENPACT India and SNJ Synthetics Limited



Nammi Ravi Kiran

Chief Human Resources Officer

- Holds provisional bachelor's degree in computer applications & post graduate diploma: business management (marketing management with HR management)
- Was associated with Mahathi Software Private Limited as Human Resource Manager



Annapurna Devi Kuchibhatla

Chief Technology Officer

- Holds master's degree in computer applications & bachelor's degree in science
- Was associated with LV Prasad
 Eye Institute as CTO

AWARDS & ACCOLADES



Certificate of Appreciation For exemplary sales Contribution H12024 SAMSUNG

Electronics Mart India Limited
Top Performing Brand
Amzaon Pay

Revenue Champion 2024 Apple

















KEY GROWTH STRATEGIES





Expand reach across select geographies and deepen the footprint in existing markets

- Deepen store network in existing clusters and increase market share in existing markets, Follow a peripheral and concentric expansion approach
- Our Plan to open a further 13 MBOs in NCR, 21 MBOs in AP, and 8 MBOs in Telangana has been achieved. Adopt a methodical approach in evaluating and selecting locations for new stores
- Focus on modernising our current stores and improving store infrastructure



Maintaining and forging new relationships with leading brands

- Increase product range currently available across our MBOs through expanding and forging new relationships with renowned brands
- Set up specialised stores Kitchen Stories catering to the kitchen specific demands by showcasing various kitchen appliances
- Set up specialised store format Audio & Beyond focusing on high end home audio and home communication solutions
- Establish our brand as a comprehensive and complete dealer and distributor of major electronics brands



Technology led effective inventory management & lean operating structure

- Our model requires us to maintain high levels of operational efficiency on a regular basis
- Closely monitor planning, sourcing, vendor management, logistics, quality control, pilferage control, replacement and replenishment, by (i)
- Investing further in our technological systems; (ii) Expanding and upgrading our warehouse; (iii) Continuing to absorb best industry practises;
- (iv) Supplementing our current security system, consisting of manual checks and electronic surveillance
- Eventually gravitating towards an omni-channel business model

KEY GROWTH STRATEGIES





Enhancing sales
volumes to continuing
to prioritize customer
satisfaction

- Right mix of product assortments at competitive pricing: Maintaining optimal customer service standards and introduce new products
- Leveraging consumer finance to provide convenience & enhance purchasing ability: Make our products accessible to wider customer base
- Focus on differentiated customer experience and engagement: Provide a one stop shopping experience in a pleasant ambience and functional store layout, improve checkout time. Adopt "Intelligent Marketing" inform our registered customers for new schemes or offers
- Invest in advertising and branding, improve our Customer Relationship Management, analyse and manage customer interactions



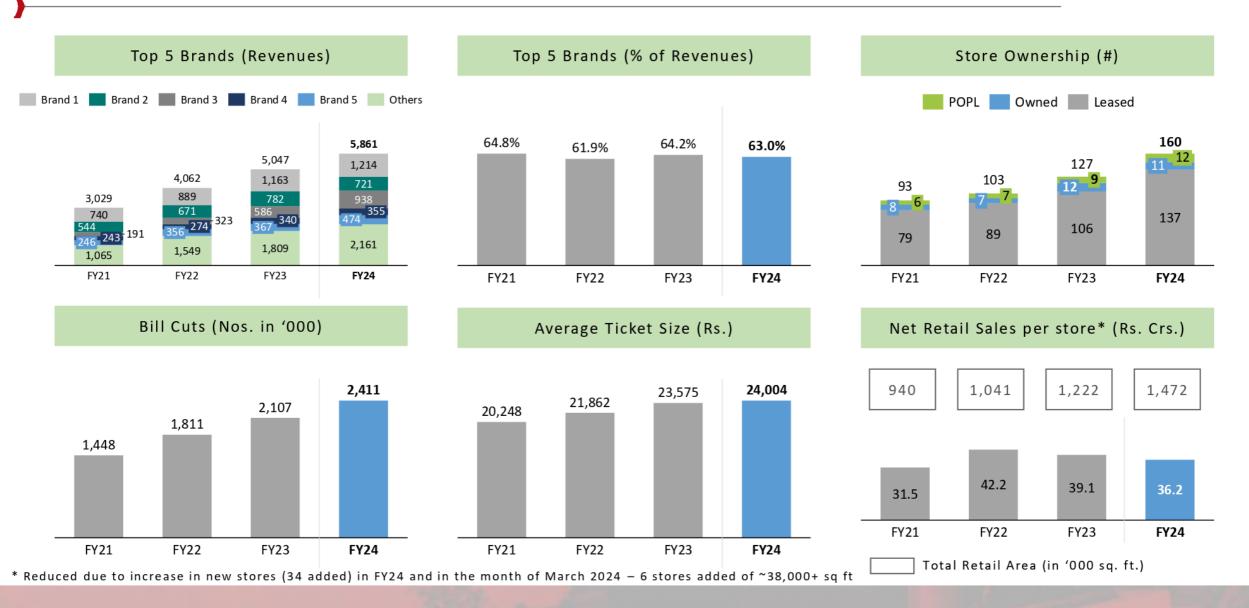
Continuous training of manpower

- Aim at identifying fresh talent, training, grooming them and providing opportunities for growth
- Place special emphasis on managing attrition and attracting and retaining our employees
- Further improve our training programmes to develop skill sets to meet customers demands and provide quality customer service.
- Encourage our employees to be enterprising and grow within the organization



OPERATING INDICATORS





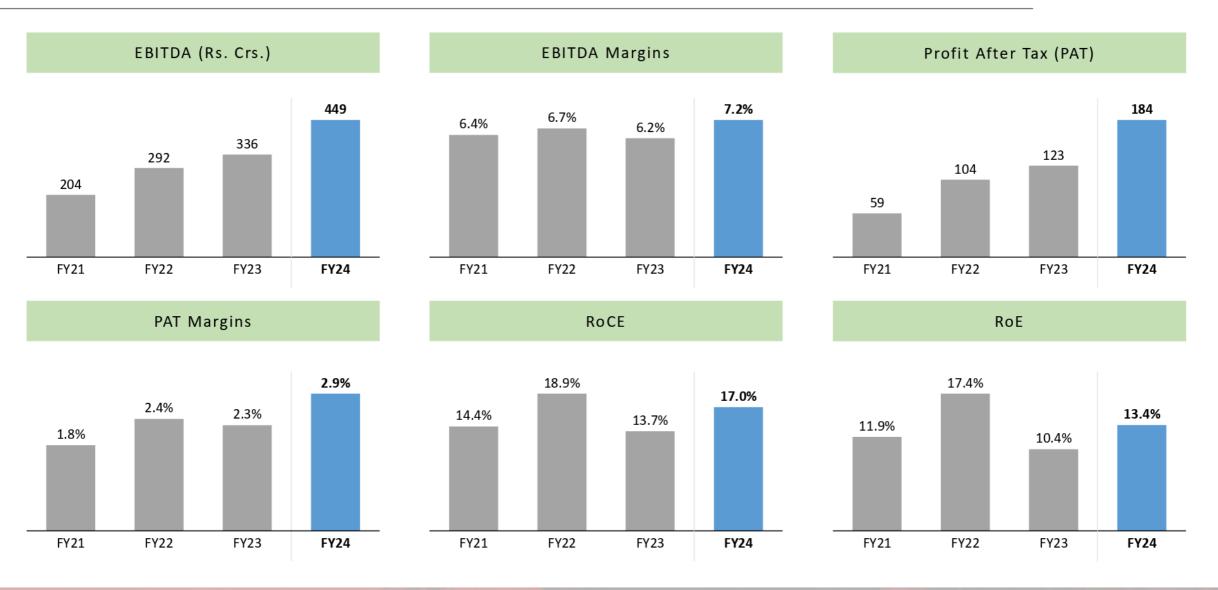
FINANCIAL INDICATORS





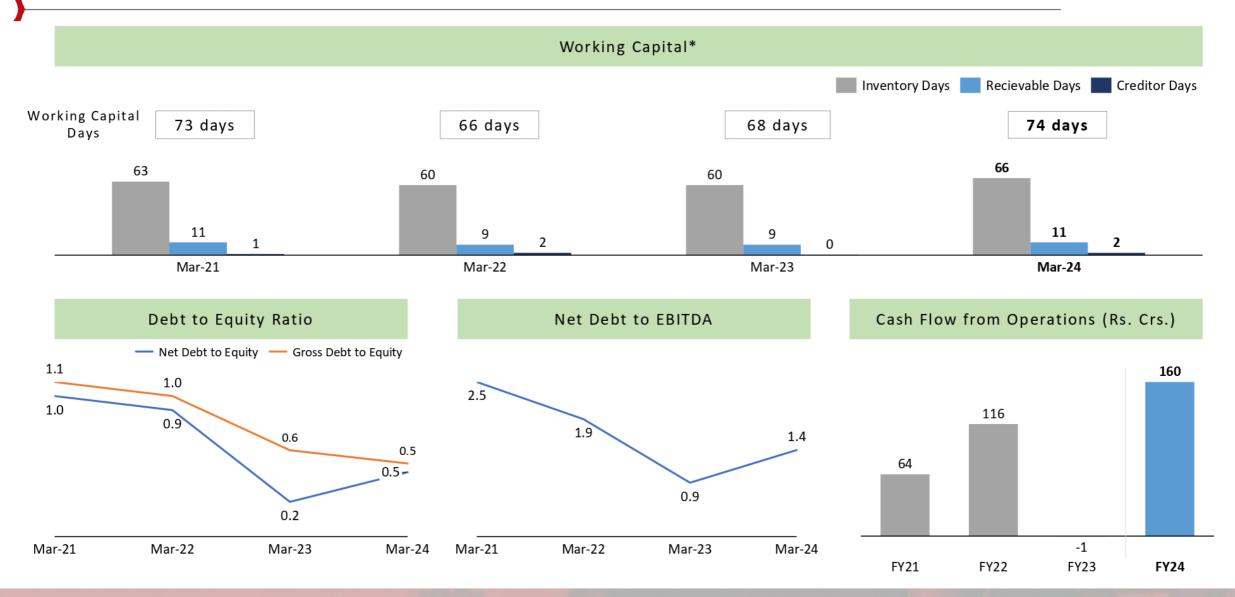
FINANCIAL INDICATORS





STRONG BALANCE SHEET





HISTORICAL PROFIT AND LOSS STATEMENT



Profit and Loss (in Rs. Crs.)	FY24	FY23	FY22	FY21
Revenue from Operations	6,285.4	5,445.7	4,349.3	3,201.9
Purchases of stock in trade	5,566.4	4,864.7	3,887.8	2,846.9
Changes in Inventory	-195.7	-159.7	-132.5	-79.6
Gross Profit	914.7	740.7	593.9	434.6
Gross Profit Margin	14.6%	13.6%	13.7%	13.6%
Employee Cost	111.5	94.0	78.8	61.4
Other Expenses	353.8	310.6	223.2	169.2
EBITDA	449.5	336.1	291.9	203.9
EBITDA Margin	7.2%	6.2%	6.7%	6.4%
Depreciation	105.7	85.4	71.3	58.1
Other Income	10.1	11.0	3.8	5.5
EBIT	353.8	261.7	224.4	151.2
EBIT Margin	5.6%	4.8%	5.2%	4.7%
Finance Cost	107.7	98.5	84.6	71.7
Exceptional items	0.0	0.0	0.0	0.0
Profit before Tax	246.2	163.2	139.8	79.6
Profit before Tax Margin	3.9%	3.0%	3.2%	2.5%
Tax	62.2	40.4	35.9	20.9
Profit After Tax	183.9	122.8	103.9	58.6
Profit After Tax Margin	2.9%	2.3%	2.4%	1.8%
EPS	4.78	3.63	3.46	1.95

HISTORICAL BALANCE SHEET



Assets (in Rs. Crs.)	Mar-24	Mar-23	Mar-22	Mar-21
Non - Current Assets	1,517.5	1,285.9	875.4	720.2
Property Plant & Equipments	602.2	509.9	279.5	275.5
CWIP	44.9	13.9	23.8	2.0
Intangible assets	1.7	0.5	0.6	0.6
Right of use asset	752.4	631.7	504.9	397.5
Financial Assets				
Loans	0.0	0.0	0.0	17.7
Other Financial Assets	50.4	92.9	29.2	7.3
Deferred Tax Assets (Net)	31.7	25.1	17.6	11.6
Other Non - Current Assets	6.1	9.9	14.1	3.2
Other Non - Current Tax Assets	28.0	2.0	5.7	4.8
Current Assets	1,541.6	1,407.9	956.6	803.3
Inventories	969.3	773.5	613.8	481.4
Financial Assets				
(i)Trade receivables	181.4	138.4	115.2	95.4
(ii)Cash and cash equivalents	85.5	203.2	34.4	35.0
(iii) Loans	1.5	1.2	1.3	1.0
Other Financial Assets	4.0	8.3	0.2	0.2
Other Current Assets	299.9	283.3	191.7	190.4
Total Assets	3,059.1	2,693.9	1,832.0	1,523.5

Equity & Liabilities (in Rs. Crs.)	Mar-24	Mar-23	Mar-22	Mar-21
Total Equity	1,369.7	1,184.3	596.5	491.9
Share Capital	384.7	384.7	300.0	300.0
Reserves & Surplus	984.9	799.6	296.5	191.9
Non-Current Liabilities	907.9	768.2	579.7	465.9
Financial Liabilities				
(i) Borrowings	98.0	100.8	55.2	62.1
(ii) Lease Liabilities	809.7	665.7	523.9	401.7
Provisions	0.2	1.7	0.7	2.1
Current Liabilities	781.6	741.4	655.7	565.7
Financial Liabilities				
(i) Borrowings	614.8	626.3	538.5	473.9
(ii) Trade Payables	43.1	24.6	35.2	7.6
(iii) Lease	47.4	38.9	31.3	0.0
(iv) Other Financial Liabilities	18.4	23.6	16.7	66.0
Other Current Liabilities	39.5	14.5	19.8	16.4
Provisions	13.0	10.7	7.2	1.8
Current tax liabilities (net)	5.3	2.7	7.1	0.0
Total Equity & Liabilities	3,059.1	2,693.9	1,832.0	1,523.5

HISTORICAL CASH FLOW



Particulars (Rs. Crs.)	FY24	FY23	FY22	FY21
Net Profit Before Tax	246.2	163.2	139.8	79.6
Adjustments for: Non -Cash Items / Other Investment or Financial Items	202.5	171.7	152.6	130.4
Operating profit before working capital changes	448.7	334.9	292.3	209.9
Changes in working capital	-218.5	-287.0	-138.6	-125.8
Cash generated from Operations	230.1	48.0	153.8	84.1
Direct taxes paid (net of refund)	-70.3	-48.5	37.6	-20.1
Net Cash from Operating Activities	159.8	-0.6	116.2	64.0
Net Cash from Investing Activities	-116.9	-300.7	-67.9	-59.9
Net Cash from Financing Activities	-160.6	470.0	-48.9	-56.1
Net Decrease in Cash and Cash equivalents	-117.7	168.8	-0.6	-52.1
Add: Cash & Cash equivalents at the beginning of the period	203.2	34.4	35.0	87.1
Cash & Cash equivalents at the end of the period	85.5	203.2	34.4	35.0

KEY TAKEAWAYS





Cluster based expansion strategy with robust growth and highest Operating margins; Recently forayed in new geography by opening stores in the lucrative NCR market

Flexible business model built to create long term sustainable footprint

Long Term Relationship with marquee Brands in each segment; Diversified Product Profile comprising of 6,000 SKUs with Comprehensive Range in Each Segment

Strong Balance Sheet to propel expansion plans and Revenue and Profitability trajectory; Company raised Rs. 500 Cr via IPO in October 2022

Strategically located logistics and warehousing facilities backed by stringent inventory management using IT systems

Fastest growing consumer durable and electronics retailer with consistent track record of growth and Industry leading profitability



THANK YOU

Company: Electronics Mart India Limited

CIN: L52605TG2018PLC126593



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