

# Q4 & FY14 Results Presentation

June, 2014



# Disclaimer



*Some of the statements in this presentation that are not historical facts are forward looking statements. These forward-looking statements include our financial and growth projections as well as statements concerning our plans, strategies, intentions and beliefs concerning our business and the markets in which we operate.*

*These statements are based on information currently available to us, and we assume no obligation to update these statements as circumstances change. There are risks and uncertainties that could cause actual events to differ materially from these forward-looking statements. These risks include, but are not limited to, the level of market demand for our services, the highly-competitive market for the types of services that we offer, market conditions that could cause our customers to reduce their spending for our services, our ability to create, acquire and build new businesses and to grow our existing businesses, our ability to attract and retain qualified personnel, currency fluctuations and market conditions in India and elsewhere around the world, and other risks not specifically mentioned herein but those that are common to industry.*

*Further, this presentation may make references to reports and publications available in the public domain. Gayatri Projects Ltd. makes no representation as to their accuracy or that the company subscribes to those views / findings.*

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Financial Highlights – Q4 & FY14

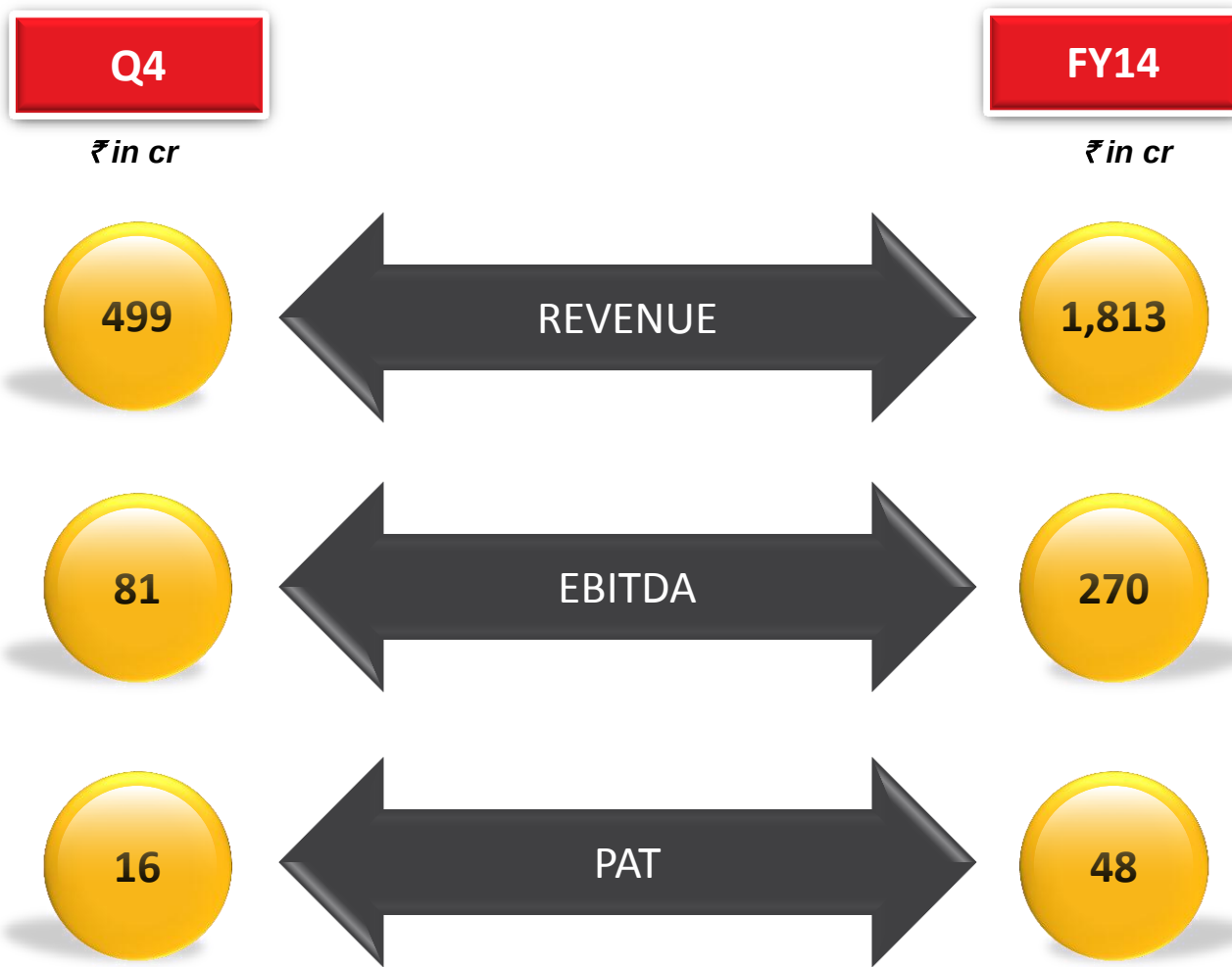
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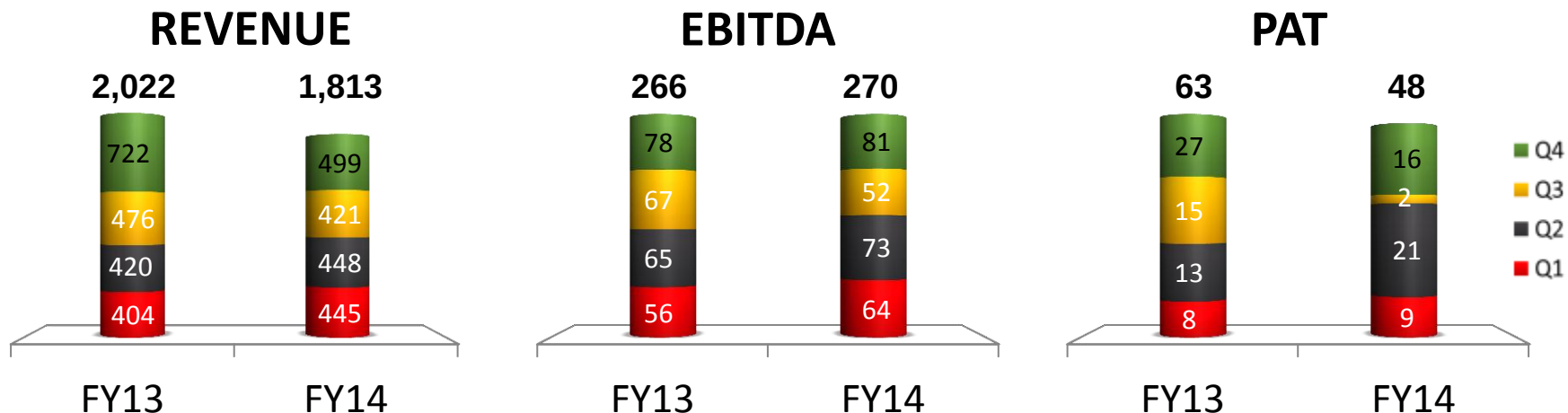
# Financial Highlights (Q4 & FY14) – At a Glance



# Financial Performance – Q4 & FY14



Figs. in crore



- ➔ Execution delays on account of uncertain political environment across project sites resulted in revenue contraction
  - FY14 revenue Rs, 1,813 crore v/s Rs. 2,022 crore during FY13
- ➔ Better project mix and stringent cost management resulting in improved operational performance
  - FY14 EBITDA Rs. 270 crore v/s Rs. 266 crore during FY13; Operating margins for the year stood at 15% v/s 13%; +200 bps
- ➔ Profitability suppression on the back of higher interest expense
  - FY14 PAT Rs. 48 crore v/s Rs. 63 crore during FY13

# M.D.'s Comments



**Commenting on the results, Mr. Sandeep Kumar Reddy, Managing Director, Gayatri Projects Limited said “We are pleased with the operational and financial progress made by us during FY14. We made significant headways in our business this past year despite the varied and challenging operating environment.**

*Execution of order backlog and improved project mix resulted in revenue expansion and improvement in operating profitability of the business.*

*Performance of Gayatri Infra Ventures Ltd., our road development arm continued to remain strong given its healthy portfolio mix comprising of operational and under construction projects. All of our completed road projects continue to remain cash positive post honouring its debt obligations. Further, while we achieved PCC for our toll based HKRRL project during the year, we are also close to achieving the same for our IDTL project as well.*

*During the year, we also made significant inroads towards achieving commissioning our power projects on schedule. While we secured PPA and FSA agreement for our coal based project TPCIL, at the same time we also successfully roped in a reputable player of SembCorp’s pedigree for our other power project in partnership with NCC. Following a string of such activities, we are focusing on achieving the commissioning of the first phase of TPCIL by FY15.*

*Going ahead, opportunities across all our business segments remains strong and with a pick up in some of our slow moving projects as well we believe that we are well positioned to win and execute major part of this work.”*



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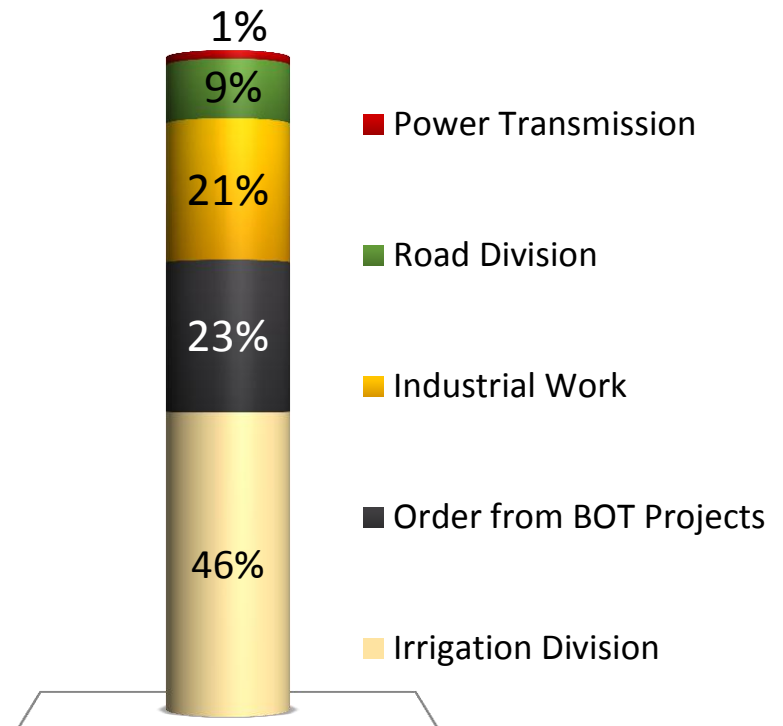
# Order Book Update



## Order Book - Details

- ➔ Strong and diversified order book of ₹7,252 crore (approx.) as of March 2014
- ➔ Committed towards bidding for margin accretive projects
- ➔ Robust order book offers the comfort of stable earnings visibility
- ➔ Presence across diversified segments helps smoothen sectoral cyclicity

## Segment wise break – up





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# Key Corporate Events in 2014



## April 2013

| Sun | Mon | Tue | Wed | Thu | Fri | Sat |
|-----|-----|-----|-----|-----|-----|-----|
|     | 1   | 2   | 3   | 4   | 5   | 6   |
| 7   | 8   | 9   | 10  | 11  | 12  | 13  |
| 14  | 15  | 16  | 17  | 18  | 19  | 20  |
| 21  | 22  | 23  | 24  | 25  | 26  | 27  |
| 28  | 29  | 30  |     |     |     |     |

### Secures 25 years PPA from AP Government – TPCIL Project

TPCIL inks an agreement with AP Government to sell 500 Mw of electricity for a period of 25 years

## June 2013

| Sun | Mon | Tue | Wed | Thu | Fri | Sat |
|-----|-----|-----|-----|-----|-----|-----|
| 30  |     |     |     |     |     | 1   |
| 2   | 3   | 4   | 5   | 6   | 7   | 8   |
| 9   | 10  | 11  | 12  | 13  | 14  | 15  |
| 16  | 17  | 18  | 19  | 20  | 21  | 22  |
| 23  | 24  | 25  | 26  | 27  | 28  | 29  |

### TPCIL – Signs Fuel Supply Agreement

### Financial Closure – Sai Maatarini Tollways Ltd (SMTL)

TPCIL signs FSA with Mahanadi Coal Fields Ltd. (subsidiary of Coal India Ltd) for a period of 20 years

Achieves Financial closure for 163 Km toll based project Sai Maatarini Tollways Ltd (SMTL) located in Odisha

## December 2013

| Sun | Mon | Tue | Wed | Thu | Fri | Sat |
|-----|-----|-----|-----|-----|-----|-----|
| 1   | 2   | 3   | 4   | 5   | 6   | 7   |
| 8   | 9   | 10  | 11  | 12  | 13  | 14  |
| 15  | 16  | 17  | 18  | 19  | 20  | 21  |
| 22  | 23  | 24  | 25  | 26  | 27  | 28  |
| 29  | 30  | 31  |     |     |     |     |

### Redemption of SERIES -1 NCDS

Timely redeemed SERIES-1 1560  
Secured Redeemable Non  
Convertible Debentures amounting  
to Rs. 15.6 crore

## February 2014

| Sun | Mon | Tue | Wed | Thu | Fri | Sat |
|-----|-----|-----|-----|-----|-----|-----|
|     |     |     |     |     |     | 1   |
| 2   | 3   | 4   | 5   | 6   | 7   | 8   |
| 9   | 10  | 11  | 12  | 13  | 14  | 15  |
| 16  | 17  | 18  | 19  | 20  | 21  | 22  |
| 23  | 24  | 25  | 26  | 27  | 28  |     |

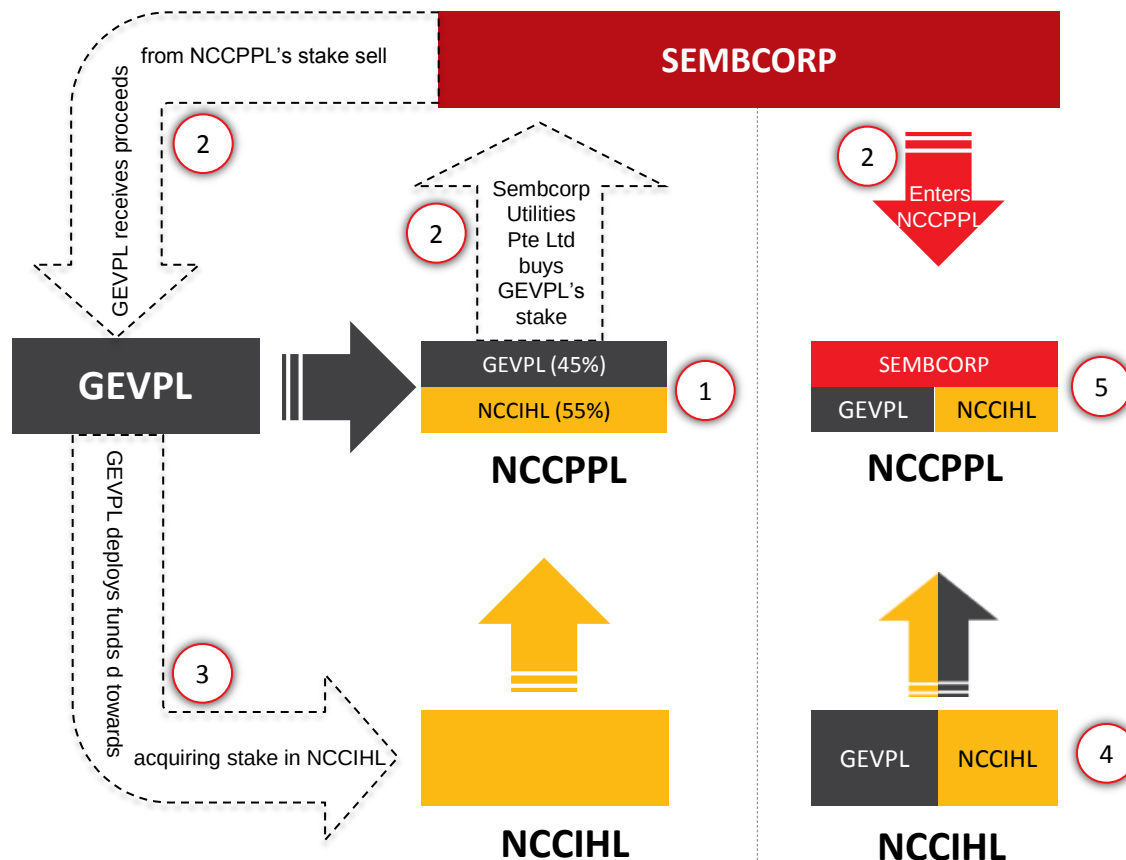
### Divests stake in NCCPL; Buys stake in NCCIHL

Divests stake in NCCPPL in favor of SembCorp; deploys the proceeds towards buying stake in NCCIHL

# Key Business Developments



## GEVPL - Stake Restructuring



### Stake Divestment

- ➔ GEVPL to divest its entire stake in NCCPPL in favor of Sembcorp Utilities PTE Ltd.,(SCU)

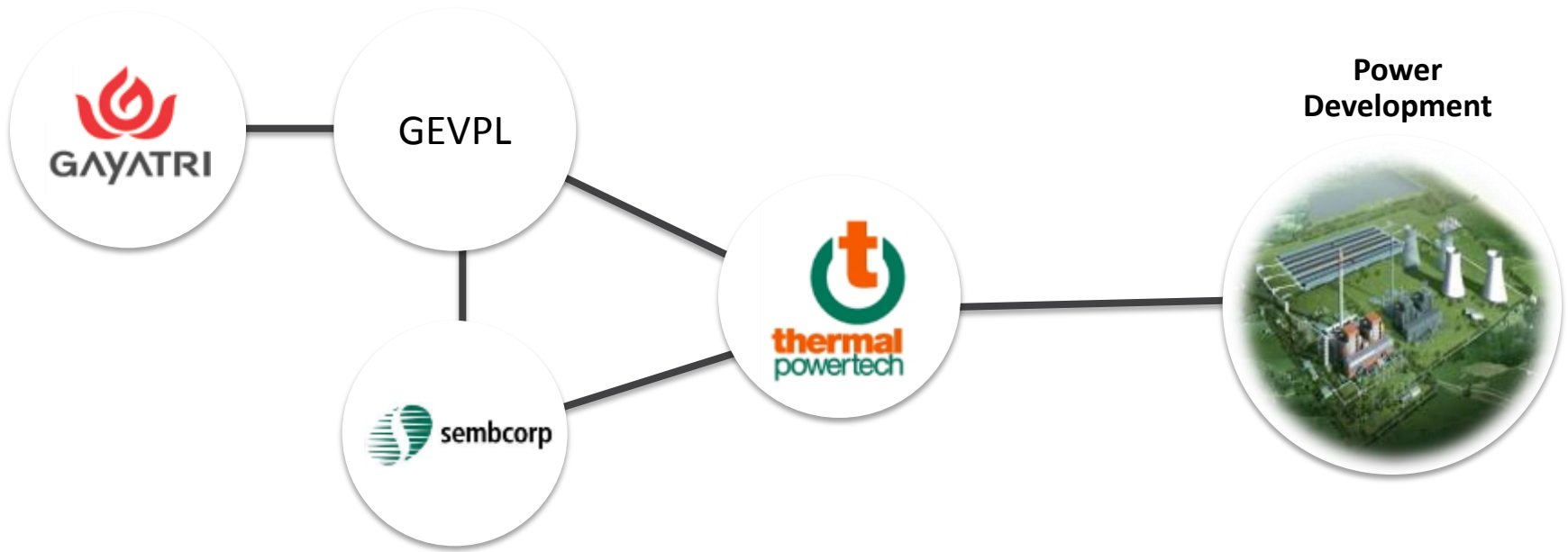
### Deployment of Funds

- ➔ GEVPL proposes to utilize the proceeds towards acquiring stake in NCC Infrastructure Holdings Ltd. (NCCIHL)
- ➔ GEVPL and NCCIHL to jointly own NCCIHL post the proposed transaction

### Indirect Holding - NCCPPL

- ➔ GEVPL to indirectly control the Project following its ownership in NCCIHL (Co-Promoter)

# Key Business Developments



- ➔ TPCIL secures 25 year 500 Mw PPA from Andhra Pradesh Power Distribution Company
- ➔ Signs 20 years Fuel Supply Agreement with Mahanadi Coal fields. Ltd ( Subsidiary of Coal India Ltd)
- ➔ Balanced customer profile as part of the power will be sold via PPA mode and the balance through Merchant; mix between PPA and Merchant offers both the safety of steady cash flows with the opportunity to gain from upside under Merchant sale



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# Project Updates – Road Assets



## **HKR Roadways Limited (HKRRL)**

- ➔ Achieved Provisional Completion Certificate; commenced toll collection
- ➔ 207 Km toll based project executed in partnership with DLF Infra
- ➔ Implementing lane expansion ( two lane to four lane) on a DBFOT basis
- ➔ 25 year concession from Andhra Pradesh Road Development Corporation (APRDC)

### **HKRRL**



## **Indore – Dewas Tollways Ltd (IDTL)**

- ➔ 45 Km toll based project executed in partnership with DLF Infra Holding
- ➔ Implementing lane expansion from (four lane to Six lane) on a DBFOT basis
- ➔ 25 year concession from NHAI
- ➔ Work completed till Mar.' 14: 88.94% (95% excluding change of scope)

### **IDTL**



# Project Updates – Power Assets (TPCIL)



- ➔ Work on TPCIL is progressing as per schedule
- ➔ **Work completed on:**
  - silencer erection
  - Deck casting
- ➔ Shell casting work progressing as per schedule
- ➔ Confident of Commissioning the first phase in CY14

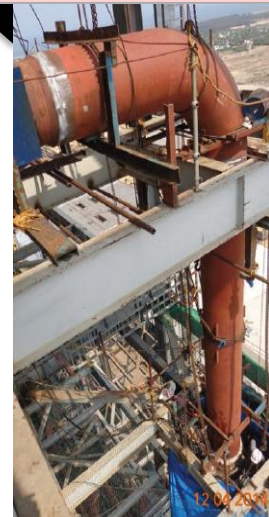
## Main Power House



## Overall Plant



## Boiler Unit # 1:





# Development of Road Assets



- ➔ Gayatri Infra Ventures Ltd, a subsidiary of Gayatri Projects Ltd dedicated towards development of road assets
- ➔ Incorporated in 2008; wherein Gayatri Projects Ltd owns 70%; while AMP Capital owns the balance 30%
- ➔ Balanced portfolio comprising of four annuity and four toll based projects
- ➔ Balanced portfolio between annuity and toll based offers safety of steady cash flow with the opportunity for upside as traffic volumes improves
- ➔ Timely receipt of annuity helps maintaining quality of its projects
- ➔ Revenue generated from toll based projects continue to meet expectations

## Portfolio Summary

| Annuity Based Projects                                       | Status             | Concession Period (Years) | Q4 FY14 (₹ in crore) | FY14 (₹ in crore) |
|--------------------------------------------------------------|--------------------|---------------------------|----------------------|-------------------|
| Gayatri Jhansi Roadways Limited (GJRL)                       | PCC Obtained       | 20                        | 14.77                | 59.90             |
| Gayatri Lalitpur Roadways Limited (GLRL)                     | PCC Obtained       | 20                        | 11.81                | 47.90             |
| Hyderabad Expressways Limited (HEL)                          | PCC Obtained       | 15                        | 15.04                | 60.98             |
| Cyberabad Expressways Limited (CEL)                          | PCC Obtained       | 15                        | 19.48                | 78.99             |
| Toll based Projects                                          | Status             | Concession Period (Years) | Q4 FY14 (₹ in crore) | FY14 (₹ in crore) |
| Western UP Tollways Ltd (WUPTL)                              | PCC Obtained       | 20                        | 26.15                | 100.47            |
| Indore Dewas Tollways Limited (IDTL)                         | Under Construction | 25                        | 7.87                 | 32.92             |
| Hyderabad Karimnagar-Ramgundam (HKRRL)                       | PCC Obtained       | 25                        | -                    | -                 |
| Sai Maatarini Tollways Limited (SMTL) 100% Subsidiary of GPL | Under Construction | 24                        | -                    | -                 |

# Development of Power Assets



## Portfolio Summary

- ➔ Incorporated in 2008, Gayatri Energy Ventures Private Ltd a wholly owned subsidiary of Gayatri Projects Ltd is dedicated towards development of Power Assets
- ➔ Portfolio size of around: ₹14,000 crore
- ➔ Plans to add 5,000 Mw of Power Assets
- ➔ Current Portfolio:
  - TPCIL (51% GEVPL; 49% SembCorp Utilities)
  - NCC Power Projects (GEVPL holding through investment in NCCIHL)
- ➔ Most of its power plants are located near coastal area which facilitates:
  - Ability to handle large cargo import
  - Easy access to water required for cooling
  - Excellent road & railways connectivity

| TPCIL            |                                                                                                | NCCPPL                                                                           |
|------------------|------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------|
| TPC              | 6,869 Crore                                                                                    | 7,047 Crore                                                                      |
| CFE              | Obtained                                                                                       | Obtained                                                                         |
| EC               | Obtained                                                                                       | Obtained                                                                         |
| CL               | Signed PPA                                                                                     | LOA Obtained                                                                     |
| WL               | Obtained                                                                                       | Obtained                                                                         |
| PPA              | Acquired                                                                                       | In Progress                                                                      |
| LA               | Acquired                                                                                       | Acquired                                                                         |
| FC               | Completed                                                                                      | Completed                                                                        |
| Current Progress | Most of the Contracts have been awarded and the works are in the advanced stage of completion. | Most of the Contracts have been awarded and the works are going as per schedule. |
|                  | Expects to commence operations from CY14                                                       | Expected to commence operations from CY15                                        |

TPC - Total Project Cost: CFE - Consent for Establishment: EC - Environmental Clearance: CL - Coal Linkage: WL - Water Linkage PPA - Power Purchase Agreement: LA - Land Acquisition: FC - Financial Closure: LOA – Letter of Assurance



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# About Us



- ➔ Gayatri Projects Limited (Parent Company) core construction Company
- ➔ Dedicated subsidiaries to focus on Road and Power segment

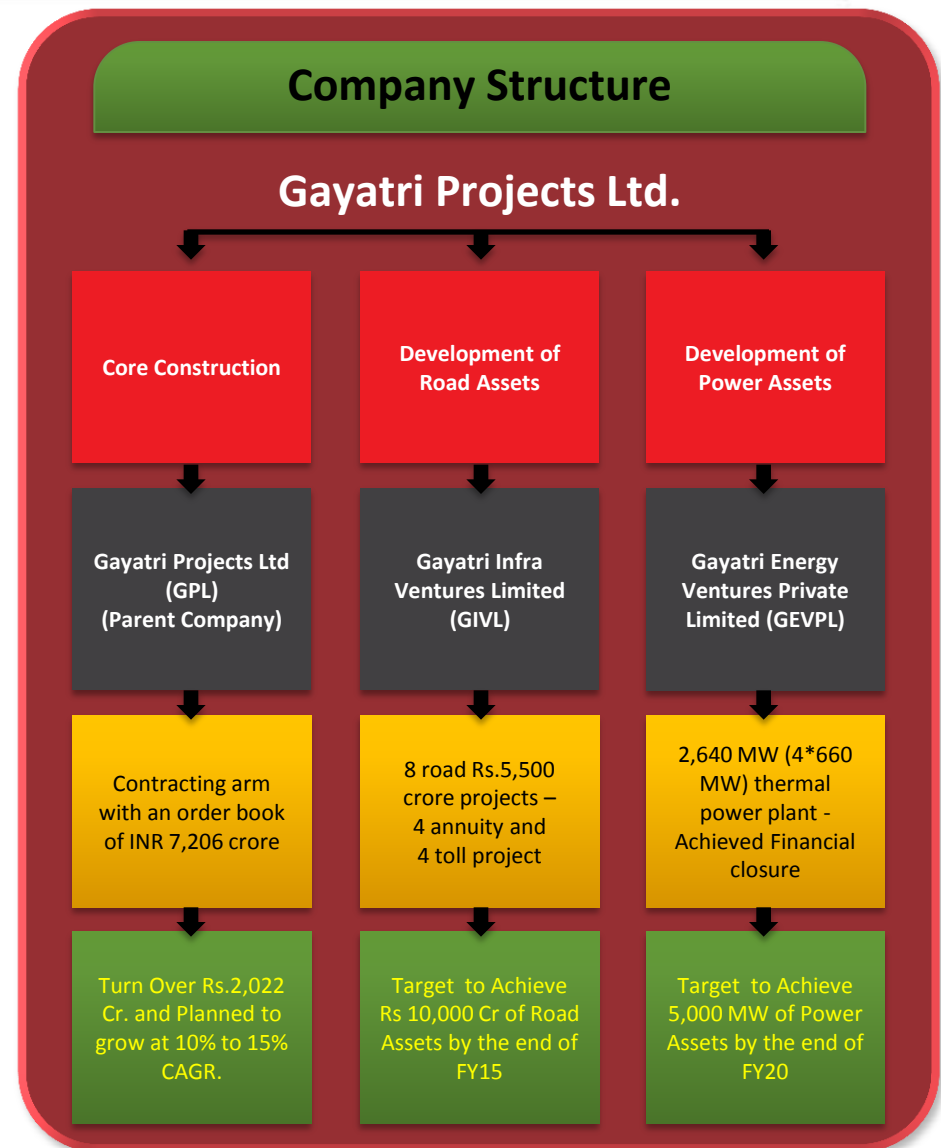
## Development of Road Assets:

- GIVL, dedicated towards development of road assets
- GPL's owns 70%; AMP Capital: 30%
- Current Portfolio: 7 road Projects
- Annuity based: 4
- Toll Based: 3 + SMTL (100% owned by GPL)

## Development of Power Assets:

- GEVPL, dedicated towards development of power assets
- 100% owned Subsidiary of GPL
- Current Portfolio:
- TPCIL: 1,320 MW project
  - GEVL: 51%; SembCorp: 49%
- \*NCCPPL: 1,320 MW Project

*\*Ownership through investment in NCCIHL*



# Gayatri Projects – Construction arm



- ➔ Core Construction Company with a Pan India Presence
- ➔ Rich DNA of almost 50 years' experience in Project execution
- ➔ Strong order book of ₹ 7,252 cr (approx.) as on Mar'14 comprising a healthy mix of both captive and external projects
- ➔ Client list includes several leading names including NHAI, AAI, Nalco, Tata Steel, Reliance Petroleum etc.
- ➔ ISO 9001 – 2000 certified Company
- ➔ Owns Extensive fleet of state of the art Construction equipment
  - Heavy Earth Moving Machine: Hydraulic excavators, loaders
  - Concreting Plants: batching plants, transit mixers
  - Road Equipment: vibratory tandem rollers, integrated stone crushing plants
  - Quarry Equipment: Wagon Drills, Jack Hammers
  - Transportation Equipment: Tractors, Water tankers
- ➔ Two fold benefits of owning several assets:
  - Lower dependence on external sub contractors
  - Maximizing profits & returns



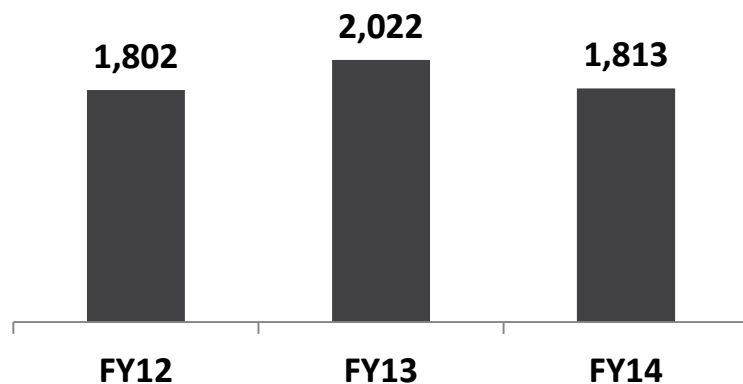
NHAI: National Highways Authority of India; AAI: Airports Authority of India

# Financial Performance at a Glance...

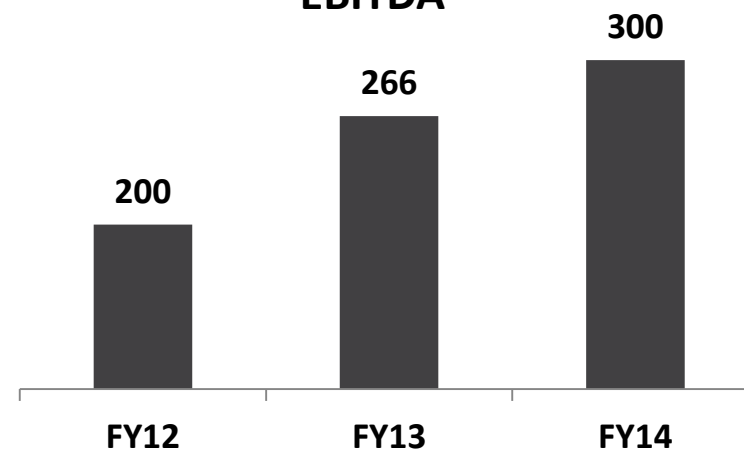


Figs. In crore

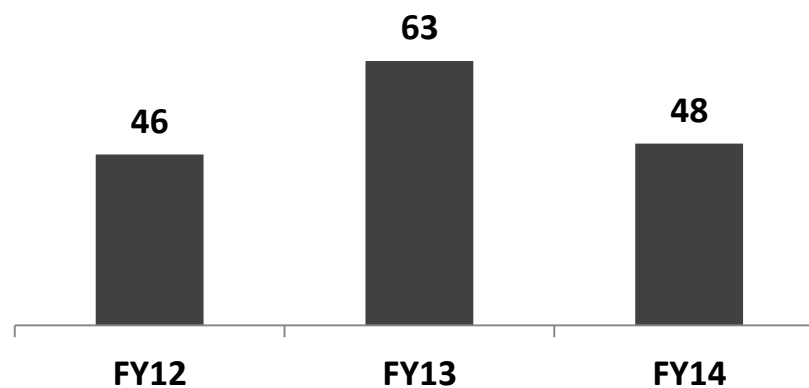
## Sales



## EBITDA



## PAT





For further information please contact:

**K.G. Naidu (Vice President-Finance)**

Gayatri Projects Limited

Tel: +91 40 23310330/23314284/4296

Email: kgnaidu@gayatri.co.in

**Gavin Desa / Suraj Digawalekar**

CDR India

Tel: +91 22 66451237 / 66451235

Fax: +91 22 66451213

Email: gavin@cdr-india.com / suraj@cdr-india.com

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