# Info Edge (India) Limited

India's internet classifieds company

Sep, 2020

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This presentation contains the Company's audited financial information as at and for the financial year ending March 31, 2020 and as at and for the month ended Jun 30, 2020. Investors should be aware that such financial information may be subject to certain adjustments during the course of audit/review and the audited/reviewed financial statements of the Company, when announced, may differ from those contained in this presentation.

#### In this presentation:

- All figures mentioned are for the Company as a standalone entity and are as of June 30, 2020 or for the guarter ended June 30, 2020, unless indicated otherwise.
- Q1 FY21 or Q1 FY 20-21 means the period commencing on April 01, 2020 and ending on June 30, 2020.
- FY21 or FY 20-21 or FY 2021 means the Financial Year starting April 1, 2020 and ending March 31, 2021.
- 1 Crore = 10 Million = 100 Lakh.

### info**edge**

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### Info Edge – Leading Online Classified Businesses in India



Online Recruitment Search engine

99acres.com®

Online Real Estate Search Portal



Online Match making (Matrimony) Portal



**Online Education Classified Portal** 

### Investments in Technology-based Startups



Online restaurant search engine and food delivery site.
Shareholding ~22.20%\*@



Online insurance policies marketplace. Shareholding ~15.1%\*^



Men's grooming range (Ustraa) Shareholding ~30%\*

# Other investments include NoPaperForms (Advanced enrolments management platform, 48.10%), Univariety (Guidance on careers, admissions and tests ,37.9%), Gramophone (Agri-Inputs e-commerce, 33.2%), Shoekonnect (B2B footwear marketplace, 28.22%), Printo (Retail chain providing print and document services, 25.1%), Medcords (Heath care Tech Platform, 15.7%), Shopkirana (B2B grocery delivery platform, 25.3%), Adda (Govt Job Preparation Platform, 16.97%), Shipsy (Digita Logistics ecosystem, 10.00%), Legitquest (SaaS Product for intersection of Tech and Legal utilizing Machine Learning, 16.67%), GreytHR (HR & Payroll SaaS Company 20.25%), Teal (Platform for real Estate intelligence and analytics, 20.00%), Coding Ninjas (25%), Qyuki (New Media Company, 5.36), Dotpe (7.48%), Truemeds (17.80%), Fanbuff Esports India Limited (20%), Rusk Media Pvt Ltd (10%) and Bulbulive Shopping network Pvt Ltd (17.82%). We may from time to time consider various investment / asset monetization opportunities, as we had done in past, However there can be no assurance regarding whether we will able to complete such investments / asset monetization opportunities on commercial terms acceptable to us , or at all. No definitive documentation in connection with such investment/ montization has been executed as of date.

<sup>\*</sup> Approximate shareholding on fully disbursed and converted basis as on 10<sup>th</sup> Sept, held directly or indirectly (through subsidiaries, associates or affiliates). The % shareholding may or may not translate into an equivalent economic interest on account of conditions in the investment/ shareholders agreements.

<sup>@</sup> Net of disposal of secondary sale with proceeds of USD 50 mn; Shareholding post the latest round of investment and dilution

<sup>^</sup> Represents effective economic interest held by Info Edge directly (7.59%) and indirectly though subsidiary companies – in partnership with Temasek (8.26%)

### Key Financials- Past 3 years performance

All numbers in Rs MN except %

Description	FY 18	FY19	FY 20	CAGR
Revenues	9,155	10,983	12,727	18%
Billing	9,767	11,770	12,687	14%
Operating EBITDA*^	2,973	3,413	4,027	13.1%
Operating Margin (%)^	32%	31%	32%	
Operating PBT ^	2,814	3,986	3,190	
Cash and Bank Bal #	15,003	15,499	12,613	
Net Investments in Investee Companies**	7,687	5,911	10,810	
Head Count ( Nos)	4,036	4,330	4697	
Dividend Payout ( % of paid up capital)	55%	60%	60%	

<sup>\*</sup>IND-AS numbers for FY18-FY20; EBITDA for FY18-FY20 adjusted for non-cash charges.

<sup>\*\*</sup> This amount represents net investment in investee companies.

<sup>^</sup> Operating EBITDA/ Margin / PBT excludes the impact of other income, non operating and exceptional items.

<sup>#</sup> Balance at standalone level and the same includes balances irrespective of duration of FD, including >1 Yr and doesn't include "Accrued Interest" Info Edge standalone financials.

### Key Financials- Annual

All numbers in Rs MN except %

Description	FY 20	FY19	FY 18	Growth FY20 Vs 19	Growth FY19 Vs 18
Billing					
Info Edge *	12,687	11,770	9,767	7.8%	20.6%
- Recruitment	9,156	8,475	7,079	8.0%	19.6%
- 99Acres	2,139	2,067	1,571	3.5%	31.8%
Revenue					
Info Edge *	12,727	10,983	9,155	15.9%	20.0%
- Recruitment	9,068	7,858	6,688	15.4%	17.5%
- 99Acres	2,280	1,920	1,354	18.8%	42.2%
Operating EBITDA					
Info Edge *	3,774	3,413	2,973	10.6%	14.8%
- Recruitment	4,914	4,295	3,759	14.4%	14.1%
- 99Acres	9	(222)	(303)		
Operating EBITDA %					
Info Edge *	29.7%	31%	33%		
- Recruitment	54%	55%	56%		

<sup>\*</sup> Info Edge standalone financials . Segmental data for Naukri and 99acres

Above EBITDA numbers for FY 19-20 have been readjusted for IND AS 116 to ensure comparison with FY 2018-19 numbers. Accordingly it may differ from reported numbers to that extent.

### Key Financials- Qtrly Update

#### All numbers in Rs MN except %

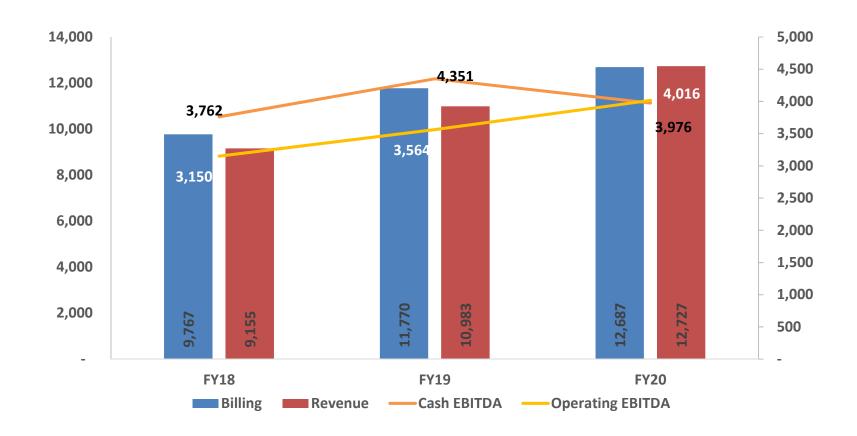
Description	Q1'21	Q1'20	YOY	Q4'20	QoQ
Billing					
Info Edge *	1,886.0	3,363.3	-43.9%	3,319.1	-43.1%
- Recruitment	1402.8	2,195.0	-44.3%	2,440.4	-17.9%
- 99Acres	140.2	484.0	-71.0%	506.8	-72.3%
- JS	227.9	201.1	13.3%	238.1	-16.7%
- Shiksha	115.0	160.7	-28.4%	133.6	-13.9%
Revenues					
Info Edge *	2,801.4	3,127.7	-10.4%	3,228.1	-13.2%
- Recruitment	2,001.8	2,195.0	-8.8%	2,306.3	-13.2%
- 99Acres	424.8	564.2	-24.7%	563.5	-24.6%
- JS	225.4	199.2	13.2%	226.5	-0.4%
- Shiksha	149.3	169.3	-11.8%	131.8	13.2%
Operating EBITDA %					
Info Edge *	37%	32.3%		29.9%	
- Recruitment	60%	52%		5%	

<sup>\*</sup> Info Edge standalone financials . Segmental data for Naukri and 99acres

<sup>•</sup> FY20 onwards EBITDA numbers includes the impact of IND AS 116.

## Financial performance

#### Info Edge Billing and Cash EBITDA\*\* (Rs Mn) trend

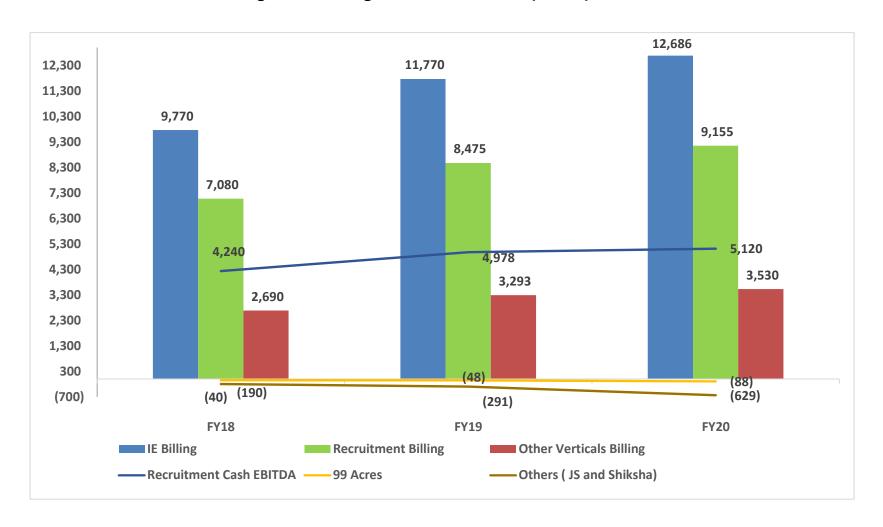


<sup>•</sup> IND-AS numbers for FY18-FY20;

<sup>\*\*</sup> Cash EBITDA: Billing – Operating expenses adjusted for non-cash ESOP charges Info Edge standalone financials .

### Billing and Cash EBITDA

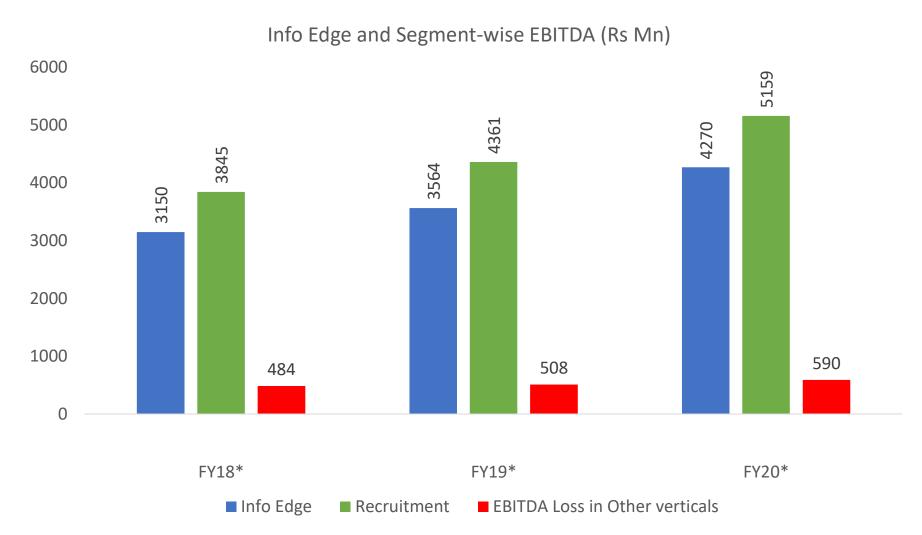
#### Segmental Billing and Cash EBITDA\*\* (Rs Mn) trend



<sup>\*</sup> IND-AS numbers for FY18-FY20; Segmental data for Naukri and other verticals

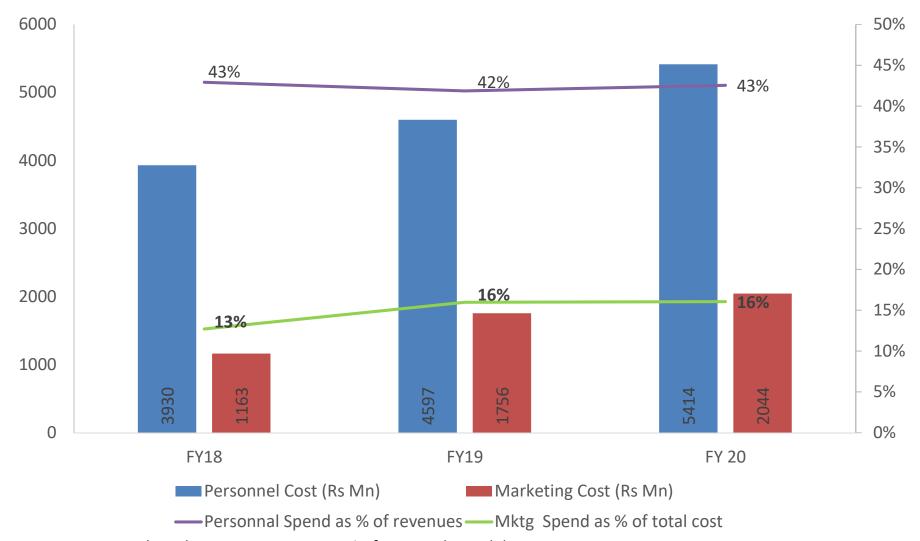
<sup>\*\*</sup> Cash EBITDA: Billing – Operating expenses adjusted for non-cash ESOP charges Info Edge standalone financials

### **Operating EBITDA**



- \* FY18- FY20 in the charts above are based on IND-AS numbers; rest all years which are as per I GAAP
- Above EBITDA numbers for FY 19-20 have been readjusted for IND AS 116 to ensure comparison with FY 2018-19 numbers. Accordingly it may differ from reported numbers to that extent.
- EBITDA for FY18-FY20 adjusted for non-cash charges
- Info Edge standalone financials.

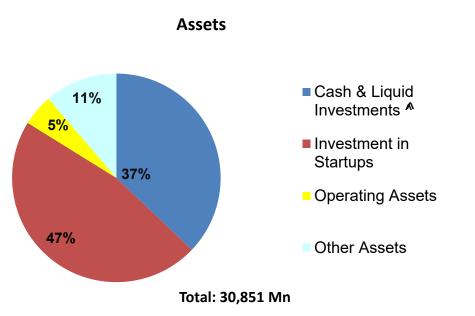
### People, Brand and IP - Key Value Drivers for Info Edge

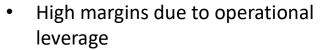


- Manpower and marketing constitute ~84% of our total standalone expenses
- Consistent investment in marketing efforts and IP creation leading to a strong network effect, platform and brand presence for Info Edge across verticals.
- Info Edge standalone financials

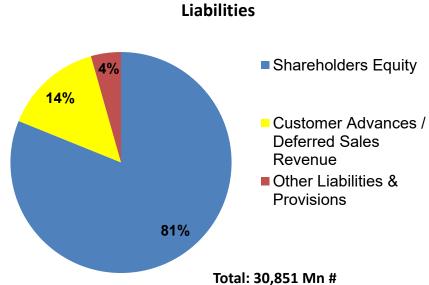
### Assets and funds Allocation

As of June 30, 2020 #





Strong cash generation due to high margins.



- Upfront payments in subscription model results in negative working capital
- Negative working capital many times more than operating fixed assets

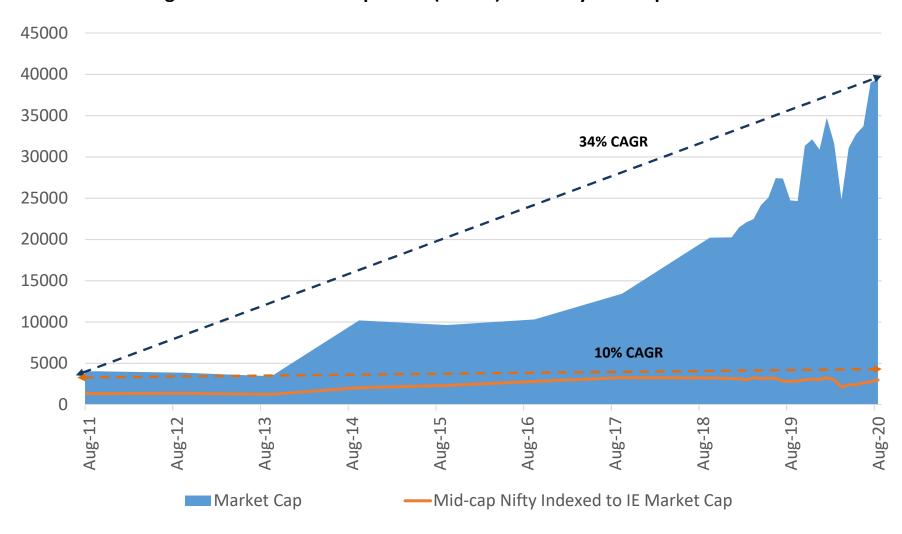
<sup>^</sup>Cash and Liquid Investments include Cash / bank balance with WOS & AIF. Investments in startup include IIM Jobs

### IE Venture Fund - AIF

- Floated an AIF Class II Fund, in Jan'20 duly registered by SEBI, to fund investments unrelated to the core operating entity.
- An efficient setup for future fund raising and regulatory standpoint.
- Proposed corpus of the fund is Rs 7500 MN ( around USD 100Mn). IEIL and its WOS in their capacity as LP, committed 3500 MN and out of this has already disbursed Rs 1500 MN till date.
- Investments through the fund (till 31<sup>st</sup> July'20), 995MN- Dotpe Pvt Ltd, Qyuki Digital Media Pvt Ltd, Intellihealth Solutions Pvt Ltd, Fanbuff Esports India Pvt Ltd, Ruskmedia, First Hive, Bulbullive shopping network pte ltd.
- WOS of IEIL are the GP to this fund.

## Market cap performance

#### Info Edge historical market cap trend (Rs Mn) and Nifty Mid-cap relative trend



### Corporate Governance- Cornerstone to our value system

- Independent Directors forms majority of the Board
- Non- Executive Chairman
- Statutory Audit performed by EY
- Internal Audit performed by an external firm
- Audit committee comprises only of Independent Directors
- Formal dividend policy (15% to 40% of standalone PAT)
- Whistle blower mechanism through an Independent External Ombudsman
- Proactive on all disclosures to Stock Exchanges

### **Board of Directors**

#### Whole time

#### Sanjeev Bikhchandani (56)

Founder and Executive Vice Chairman

BA Econ. St. Stephen's.

PGDM IIM-A

Previously with GlaxoSmithKline

#### Hitesh Oberoi (48)

Managing Director and CEO B.Tech IIT Delhi, PGDM IIM-B Previously with HLL (Unilever)

#### Chintan Thakkar (53)

Whole-time Director and CFO

**Chartered Accountant** Previously with Computer Associates, India

#### **Non Executive**

#### **Kapil Kapoor (55)**

Chairman & Non Executive Director

B.A.Econ, PGDM IIM-A

Previously COO (Global Business Development), Timex Group

#### Independent

#### Saurabh Srivastava (74)

Non Executive Director B.Tech IIT Kanpur, M.Sc Harvard Founder IIS Infotech (Now Xansa) NASSCOM, TIE, IAN, IVCA

#### Naresh Gupta (53)

Independent Director

B Tech IIT Kanpur, Ph.D, University of Maryland

Previously MD, Adobe India

#### Bala Deshpande (54)

Independent Director

MA Econ., MMS JBIMS

Sr. MD, New Enterprise Associates (NEA)

#### Ashish Gupta (53)

Independent Director

B Tech IIT-K, Doctorate from Stanford University

Founder Tavant Technologies, Junglee; Amazon

#### Sharad Malik (56)

**Independent Director** 

B Tech IIT-D, MS, PhD, University of California

Chair-(Deptt. of Electrical Engineering), Princeton University

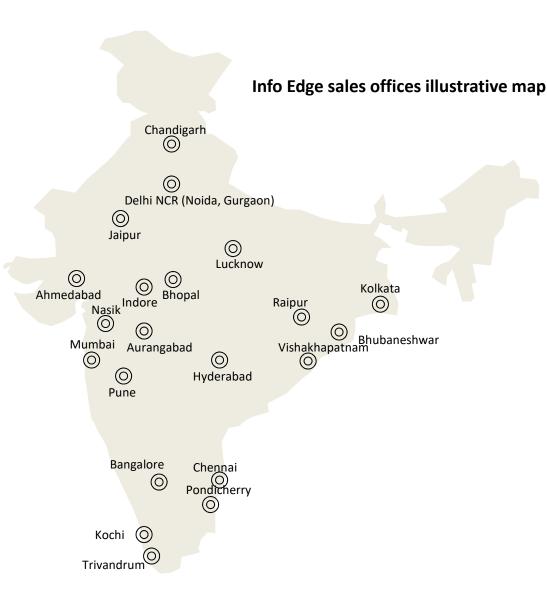
#### Geeta Mathur (53)

**Independent Director** 

**Chatered Accountant** 

Associated with ICICI Bank, Helpage India, IPE Global.

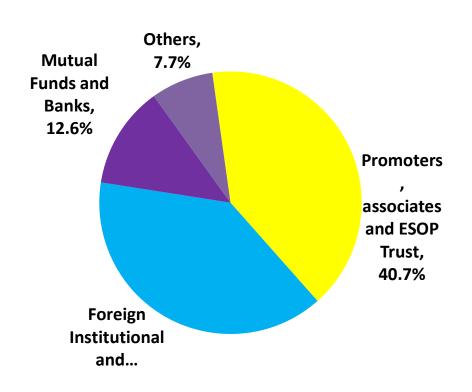
### Nationwide sales/customer interface infrastructure



#### Geographical Spread as on date

- Nation wide coverage through 77 company branch offices in 47 cities in India
- 2959 sales/ servicing/ client facing staff or 65% of the company's workforce of 4562

# Shareholding



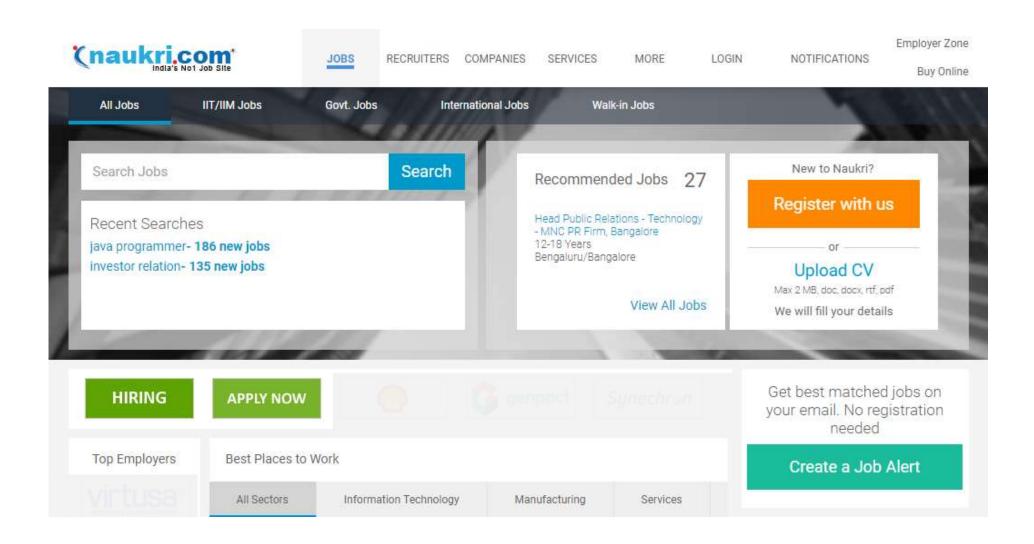
#### As of 20th Aug, 2020

Mutual Funds/ FIIs/ FPIs / Banks	% Holding
Axis Mutual Fund + Schroders	6.4%
Ward Ferry	3.5%
Nalanda	3.0%
Vanguard	1.6%
SBI	1.5%
Goldman Sachs EM Fund	1.5%
Amansa	1.5%
UTI -various	1.4%
Matthews	1.3%
Ishares	1.2%
ICICI Prudential	1.1%
Arisaig	1.0%
Stewart	0.9%
Wasatch - various	0.9%
Franklin Templeton MF	0.7%
HDFC Life	0.6%

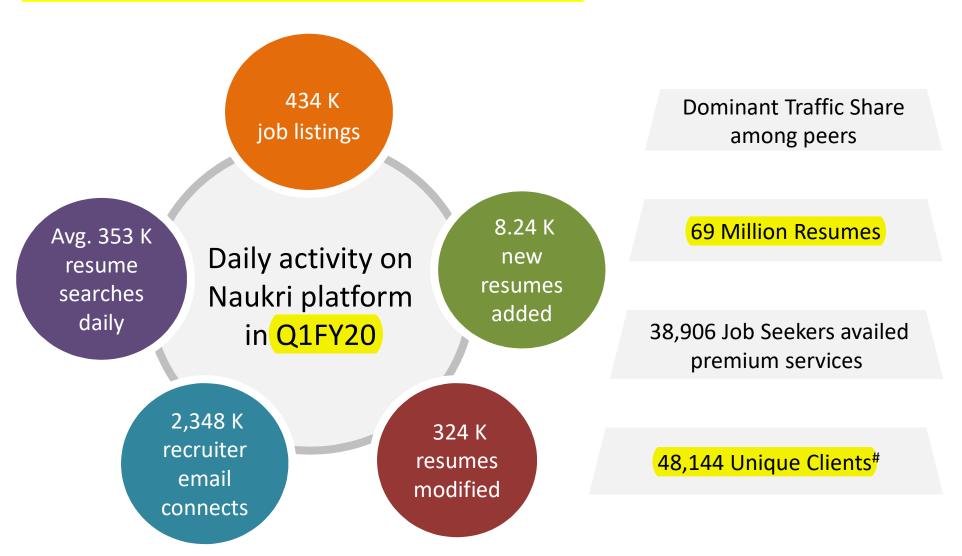
Total number of issued and paid up shares of Rs 10 each are 121.5 million (post 1:1 bonus in Sept, 2010, 1:1 bonus in Jun, 2012 and dilution (QIP) in Sept, 2014)

infoedge

### Naukri



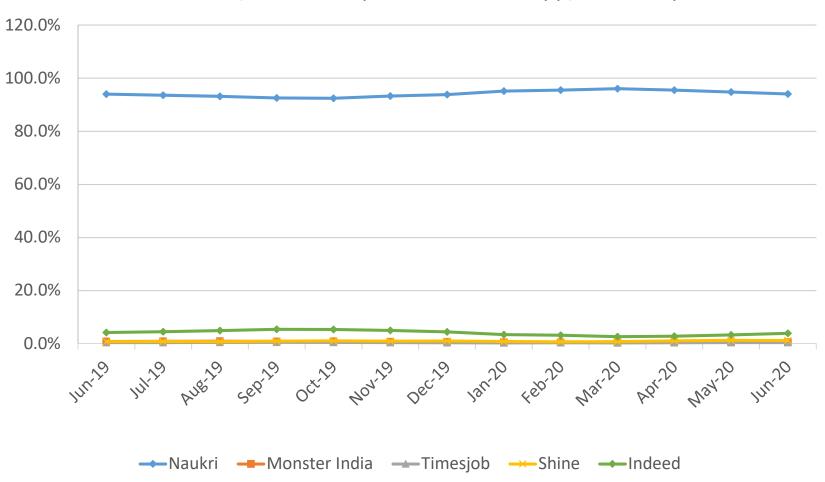
# Key operating metrics for Naukri



<sup>\*</sup> Comparison among traditional job-boards (excludes Linkedin and Indeed) # Based on IND-AS revenue

# Naukri traffic share among traditional job sites

Overall traffic (from desktops, web mobile& app) on time spent

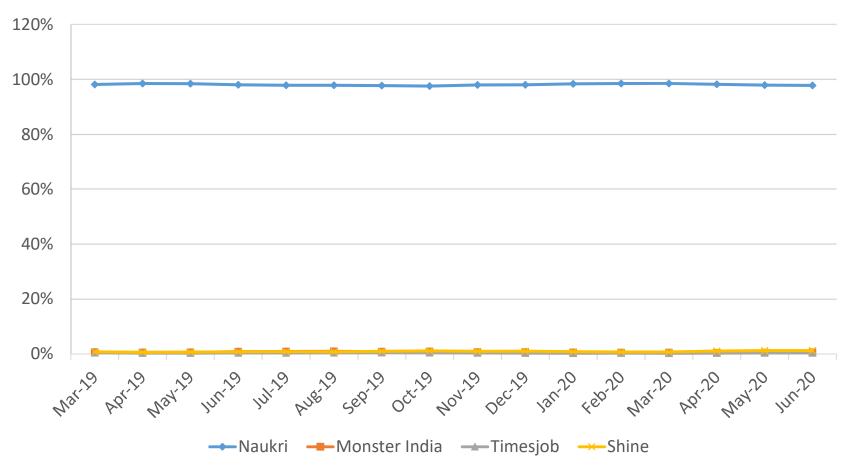


#### Source: SimilarWeb

Above chart excludes Linkedin since much of the traffic may not pertain to jobs Similarweb revised the algorithm for calculating time share through app in Q3'20

# Naukri traffic share among traditional job sites

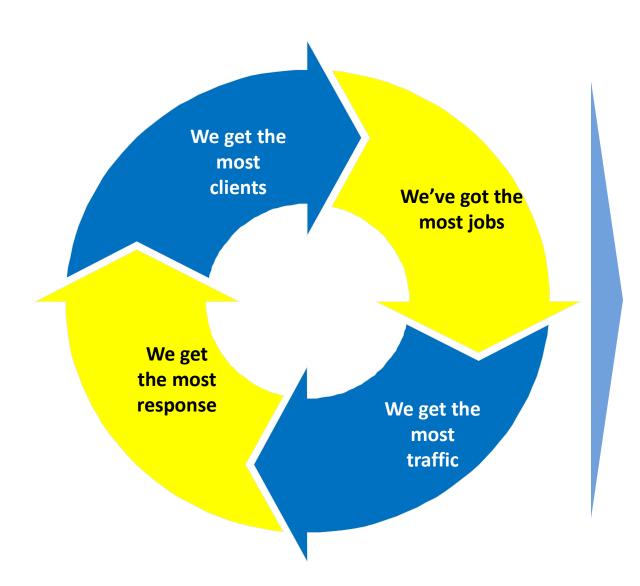
Overall traffic (from desktops, web mobile& app) on time spent



Source: SimilarWeb

Above chart excludes Linkedin since much of the traffic may not pertain to jobs Similarweb revised the algorithm for calculating time share through app in Q3'20

### Naukri is a business of the virtuous circle



### Benefits

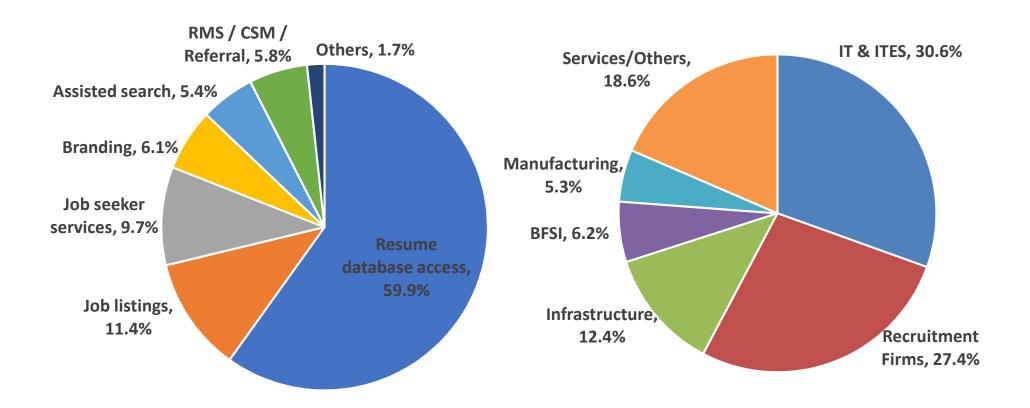
- Naukri has over 100% of industry profits enabling greater investment in
  - Product innovation
  - Engineering
  - Brand support
  - Sales network
  - Servicing back office
  - Superior talent

### Revenue sources for Naukri

- B2B revenues (as on date) comprise ~90% of overall Naukri revenue and includes:
  - Resume database access
  - Job listing (response management)
  - Employer branding (visibility)
  - Career site manager
  - Others Resume short listing and screening, campus recruitment
  - Non recruitment advertising (other than for jobs)
- B2C includes revenue from
  - Job seeker services

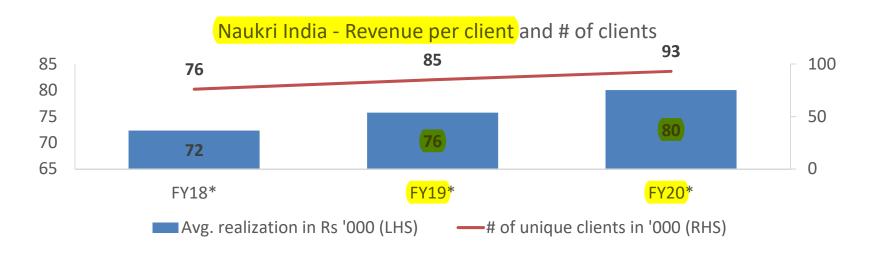
# Breakdown of revenue by Product and Industry

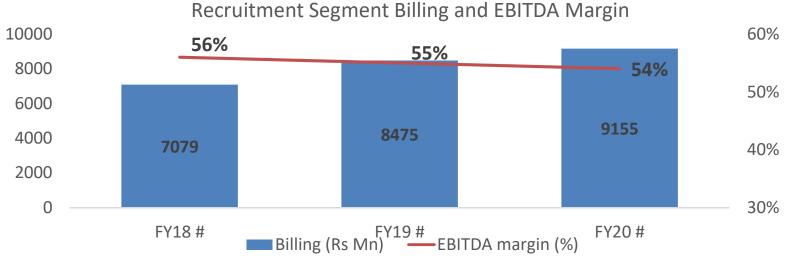
#### Data for trailing 12 months to June 2020



<sup>~50%</sup> of consultants caters to IT/ ITES industry. Accordingly, IT and ITeS contributes ~42-44% of overall revenues.

# Increasing realization per unique client with increasing number of customers





Naukri Investment strategy

Experimenting
Outcome based
Business modelsBigShyft.

Strategic
Investments in
adjacent business.
Such as Greyt HR
and Coding Ninjas.

Enhance Core
Platform Efficiency
and Experience
using AI / ML

Key Investment Avenues

Develop Multiple
Platform and brands
for niche space iimjobs, hirist, Blue
collar.

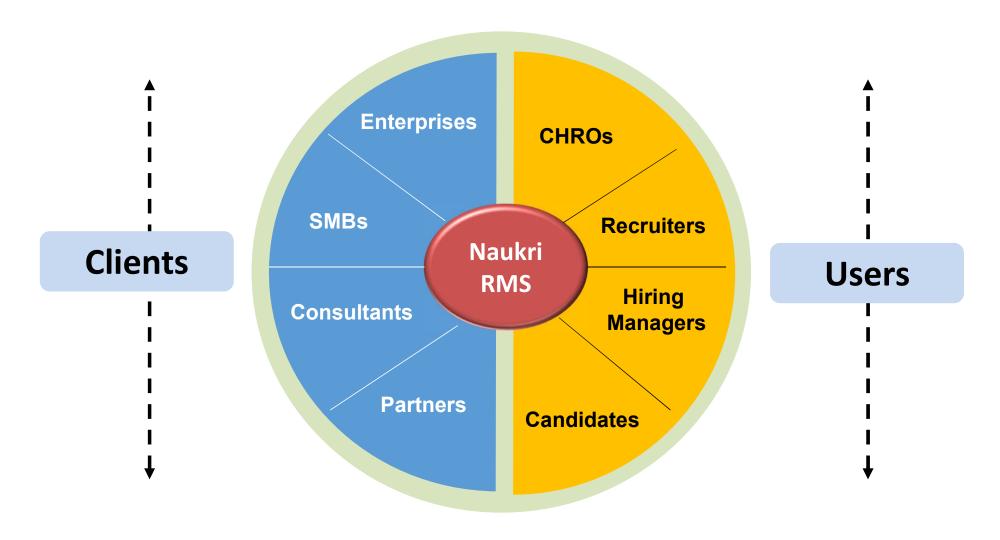
Strengthen Product Offering – RMS.

Enhancing Job Seeker Experience/ Career information - Ambition Box .

# iimjobs.com

- IEIL acquired 100% stake of High Orbit Careers Pvt Ltd (Domain: iimjobs.com) in all cash deal in June'19.
- iimjobs.com is India's leading recruitment platform for management and engineering professionals
- Catering to 400+ Corporate Customers across various industries.
- Consistent billing growth of 20% for last 3 FY.
  - FY'18 Rs 149 Mn
  - FY'19 Rs 182 Mn
  - FY'20 Rs 218 Mn.

# RMS – empowering recruitment ecosystem



• The career site helps Naukri become part of a much larger ecosystem with thousands of connected corporate sites and RMS would help power the whole recruitment ecosystem

### Naukri RMS

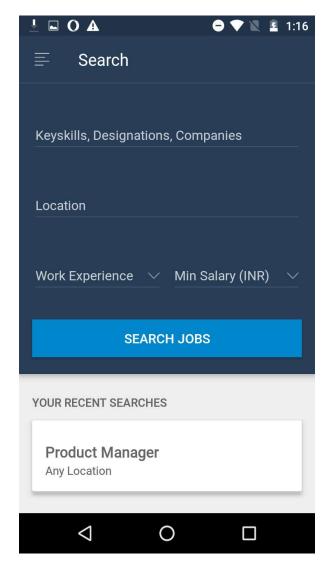


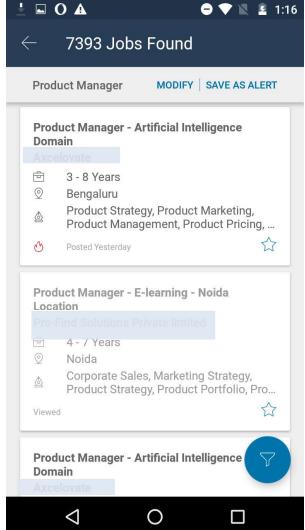


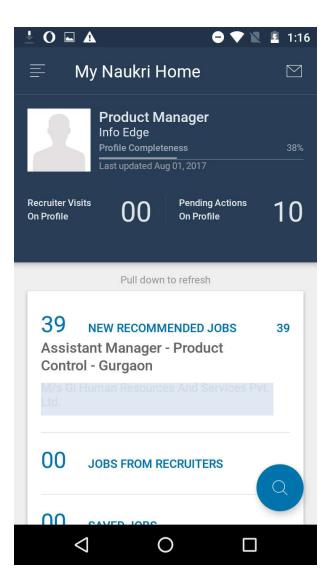




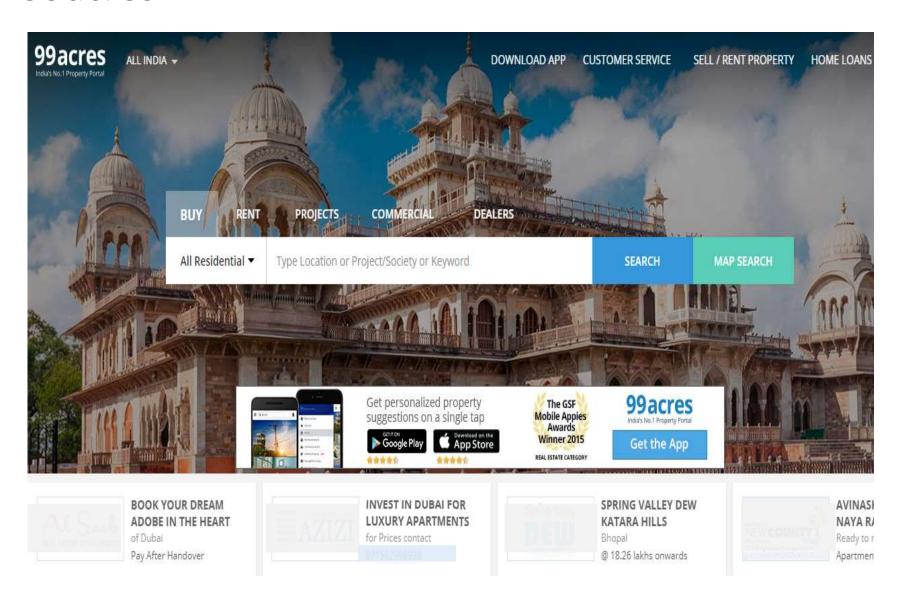
# The App and HTML5 site







### 99acres

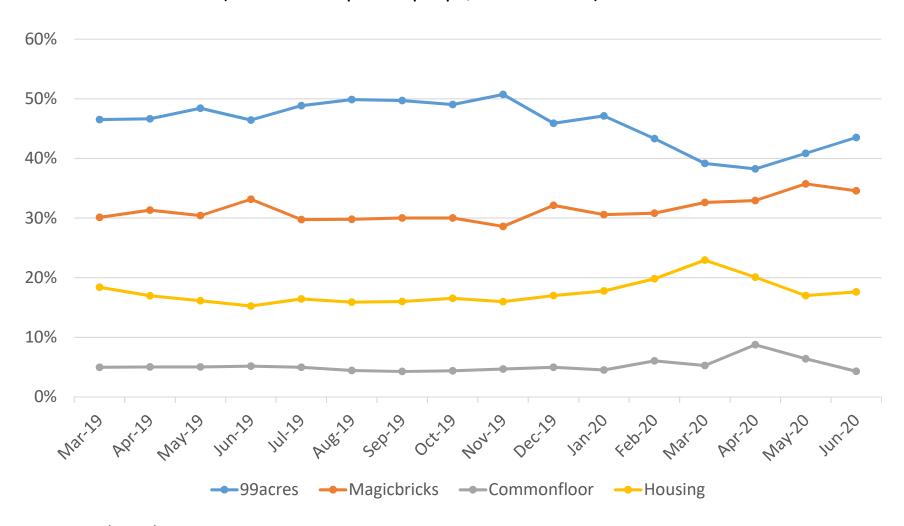


# Online Real Estate marketing business in India

- Real estate is one of the largest spender on advertising in print media
- Our estimate of spend on online real estate portals is about Rs 6.0-7.0 bn in FY 19-20 (excluding Google and Facebook)
- 99acres, a leader in this category
  - Google, Facebook and local classifieds sites (like Olx and Quikr) also compete for this market
- Access through mobile app increasing consistently

### 99acres traffic share

Overall traffic (from desktops & laptops, web mobile) based on time share

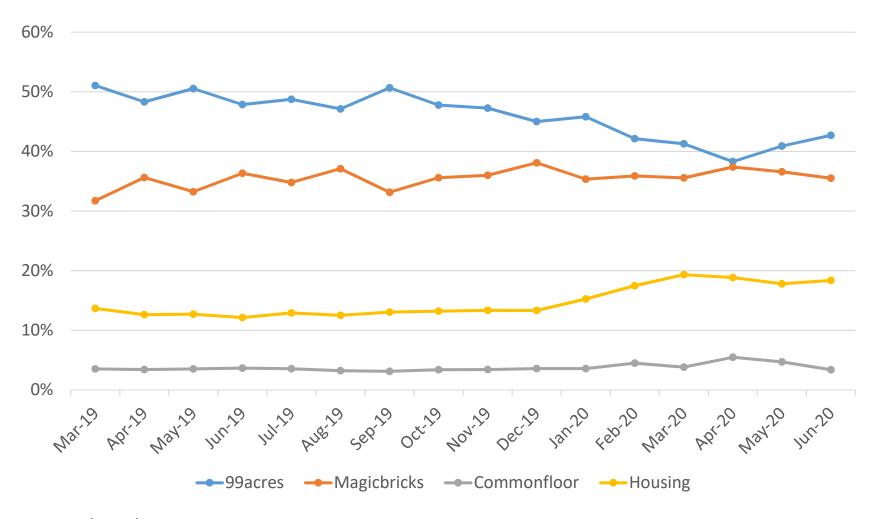


Source: SimilarWeb

Similarweb revised the algorithm for calculating time share through app in Q3'20

### 99acres traffic share

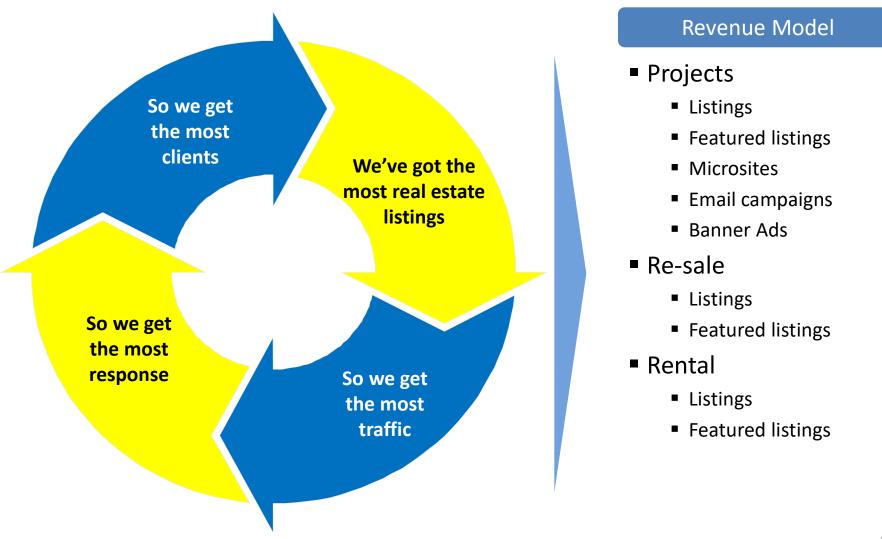
Overall traffic (from desktops & laptops, web mobile and App) based on time share



Source: SimilarWeb

Similarweb revised the algorithm for calculating time share through app in Q3'20

## 99acres business model

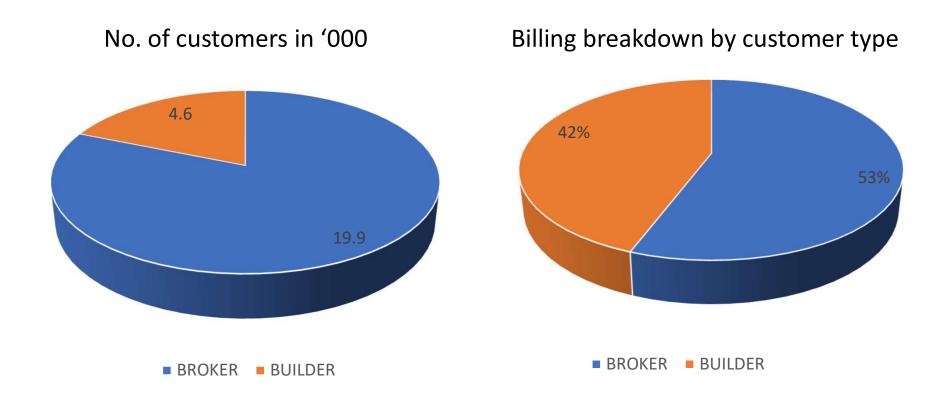


## Key business metrics for 99acres (Q1)

### As of June 30, 2020

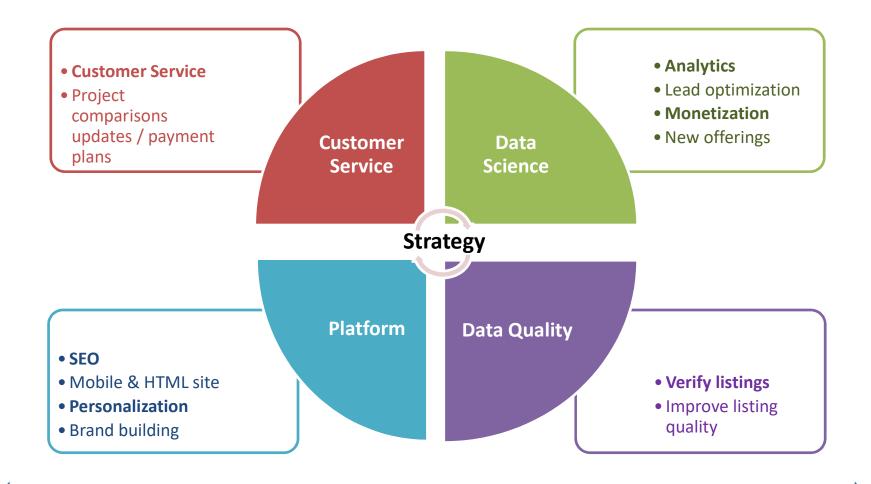
- Total projects 1,72,417 + (under construction or ready-to-move-in)
- Total listings 9,32,388 (including 4,98,037 owner listings)
  - Residential 7,67,689
  - Commercial 1,64,699

# Break-down of Customers and Billing



Data for trailing 12 months to June 2020

## 99acres –strategy



Focus on improving traffic share by improving customer experience on the site

## 99 acres Peer Comparison

## Leadership position maintained

- We have maintained highest traffic share for 99acres for past several quarters
- To ensure data quality, innovation and customer retention, we have increased our investments in product / data quality / marketing

## Listings growth intact

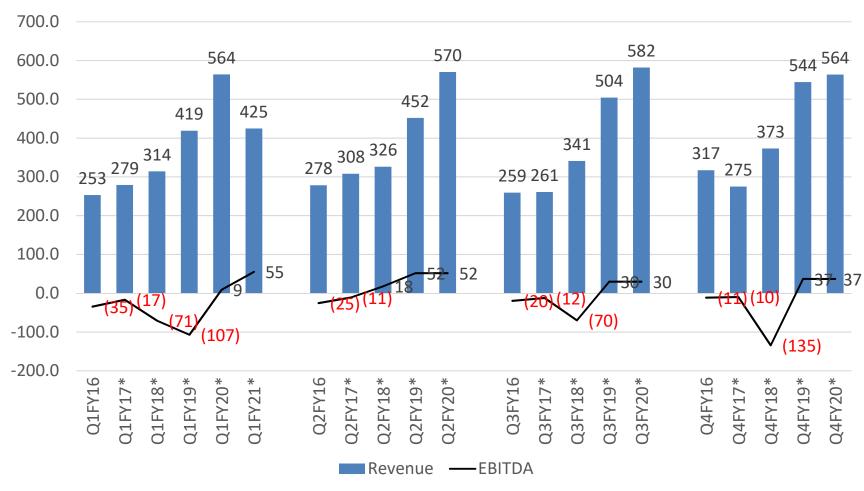
 Listings growth on 99acres has remained intact, primarily driven by broker segment.

## Aggressive marketing spends by competitors

 Significant increase in marketing spends by competitors Magicbrick and Housing.

## 99 acres – Quarterly Financials

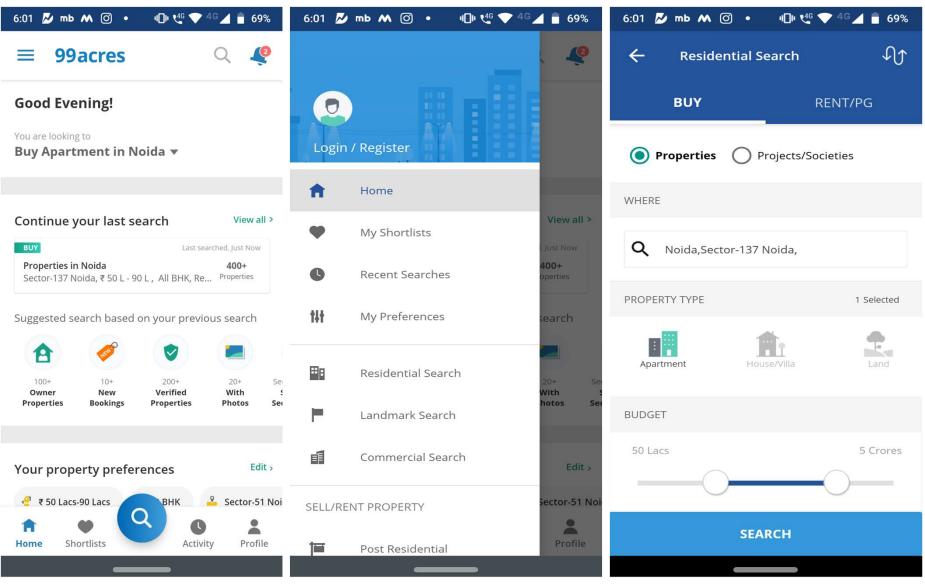
99acres Quarterly Revenue (Rs Mn) and EBITDA (Rs Mn)



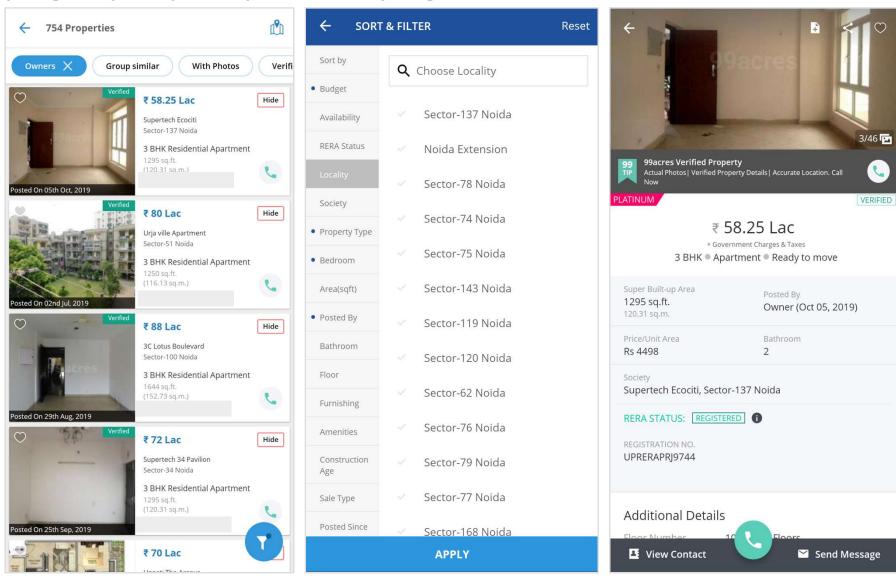
99acres cumulative cash loss (management estimate) at Rs 2541 MN. Above numbers are segmental financials for 99 Acres business.

- FY18 onwards numbers are EBITDA numbers (adjusted for non-cash ESOP charges) as per IND-AS; All others in I GAAP
- FY20 onwards EBITDA numbers includes the impact of IND AS 116.

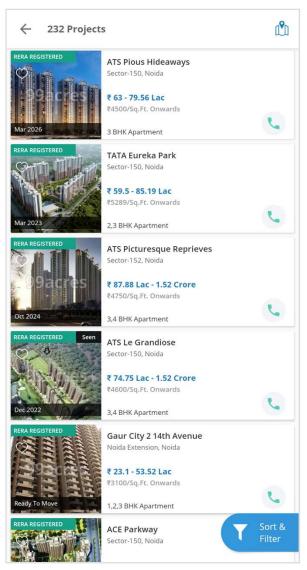
# Mobile app – home screen, navigation and infoedge search

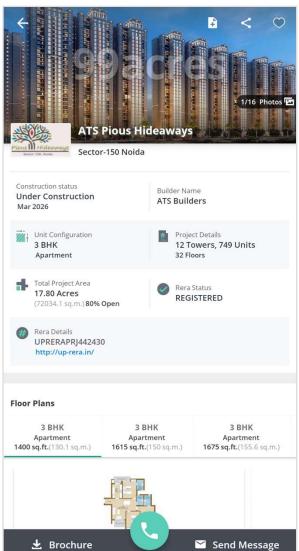


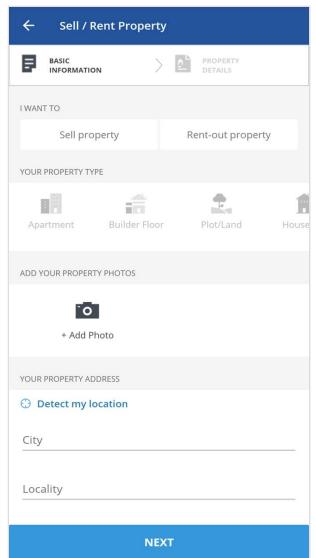
# Mobile app - Property search results page, filter infoedge page, property detail page



# Mobile app – project search results page, project detail page and property posting form

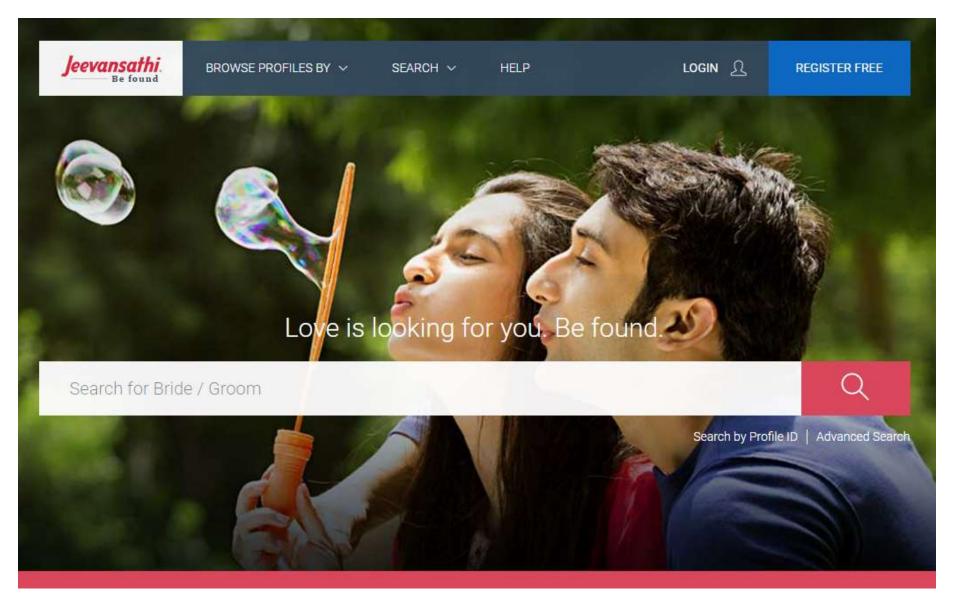






info**edge** 

## Jeevansathi



## Online matrimonial business - India

- Online spend by users estimated to be ~Rs 7-8 bn in FY '19-20.
- Three main players Bharat matrimony, Shaadi and Jeevansathi
- Used primarily by
  - Those disconnected from mother community
  - Youngsters looking for choices
  - Families for match-making
- Fragmented market basis
  - Geography
  - Communities (religion, caste, sub castes)

## Jeevansathi business model

### Jeevansathi is a freemium model, wherein

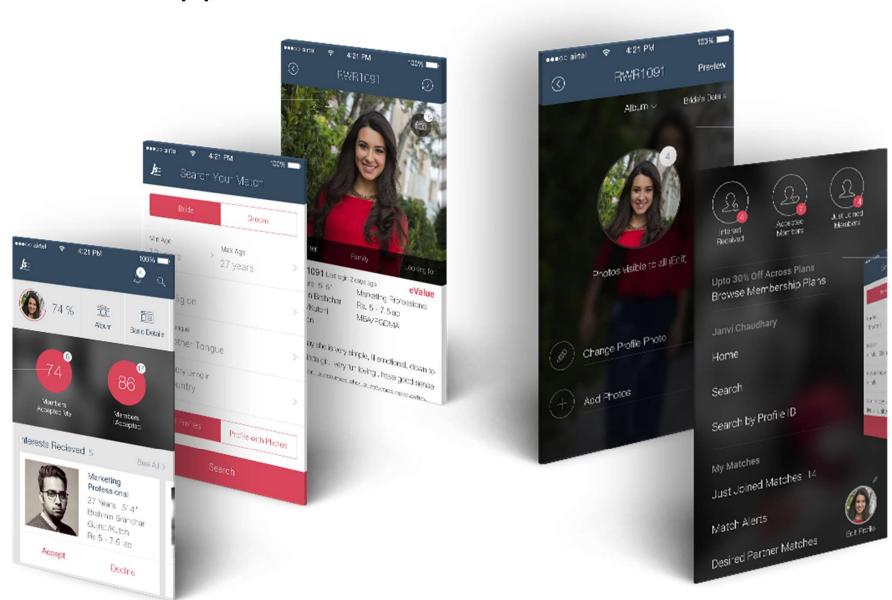
- Users do not pay for listing, searching, expressing interest and accepting others' expression of interest
- Payment is required to contact the other person

### Offline centres

Walk in sales for matching services

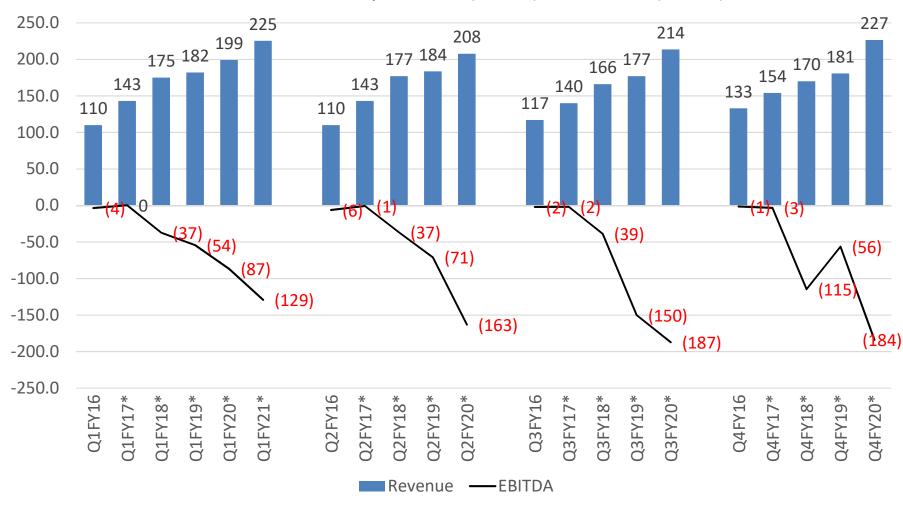
Franchise - walk in centers

# Mobile app



## Jeevansathi – Quarterly financials

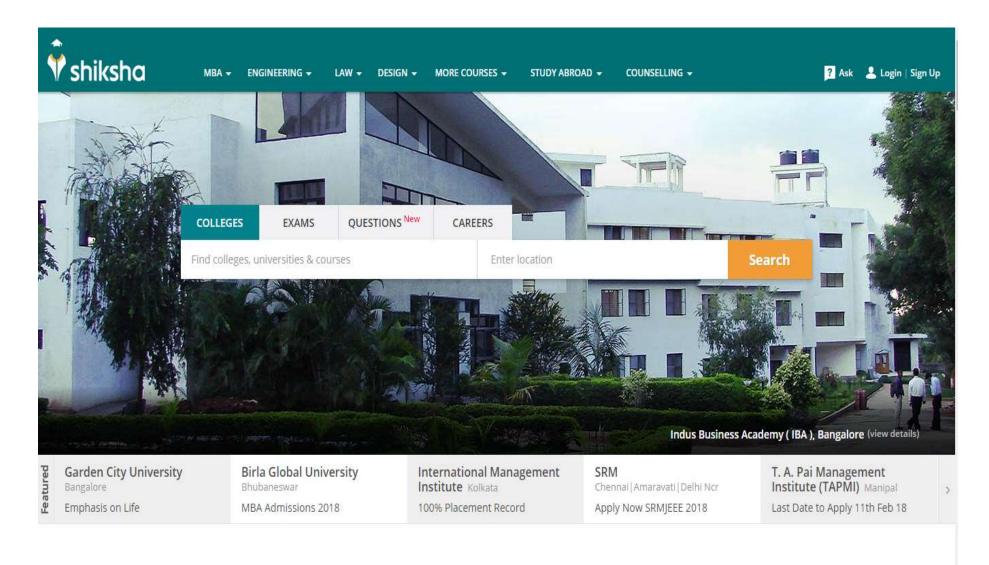
Jeevansathi Quarterly Revenue (Rs Mn) and EBITDA (Rs Mn)



Jeevansathi cumulative cash loss (management estimate) at Rs 1542 MN. Above numbers are segmental financials for JS business.

- FY18 onwards numbers are EBITDA numbers (adjusted for non-cash ESOP charges) as per IND-AS; All others in I GAAP
- FY20 onwards EBITDA numbers includes the impact of IND AS 116.

Shiksha



A website which helps students decide undergraduate and post graduate options, by providing useful information on careers, exams, colleges & courses

## Educational classifieds business - India

### **Industry Highlights**

- Education as a category spends amongst the highest in print
- Spend in print estimated to be similar to real estate
- Online, School/College contact programs, Consultant commissions & fairs form bulk of remaining marketing spends by colleges and Universities
- Growing number of online players

### **Business Model**

- Branding & advertising solution for colleges & universities (UG, PG, post PG)
  - Both Indian and foreign entities
  - Large number of Indian students go overseas for higher education
- Lead generation
  - Potential student details bought by colleges and their agents
  - Full counselling service for international university partners
- Prospective students have free access to all information on the site (some post registration)

## Shiksha – Business Statistics

- Domestic Colleges 47,827, Courses 272,393, #Reviews 197,249, Exams 664
- Study Abroad Universities 1900 from 52 countries, Courses 21,830, Scholarships 2333



Know important dates, preparation tips, syllabus and more



COLLEGE REVIEWS

Nobody knows a college better than its alumni and students.



### MBA RANKINGS

Curious to know the top MBA colleges?



ASK CURRENT MBA STUDENT Have college specific questions?



### IIM CALL PREDICTOR IIMs consider a lot more than just the CAT

Ms consider a lot more than just the CAT score



ALUMNI SALARY DATA

Wondering about your career journey post-



#### FIND MBA COLLEGES

Want to find the right MBA college for you?

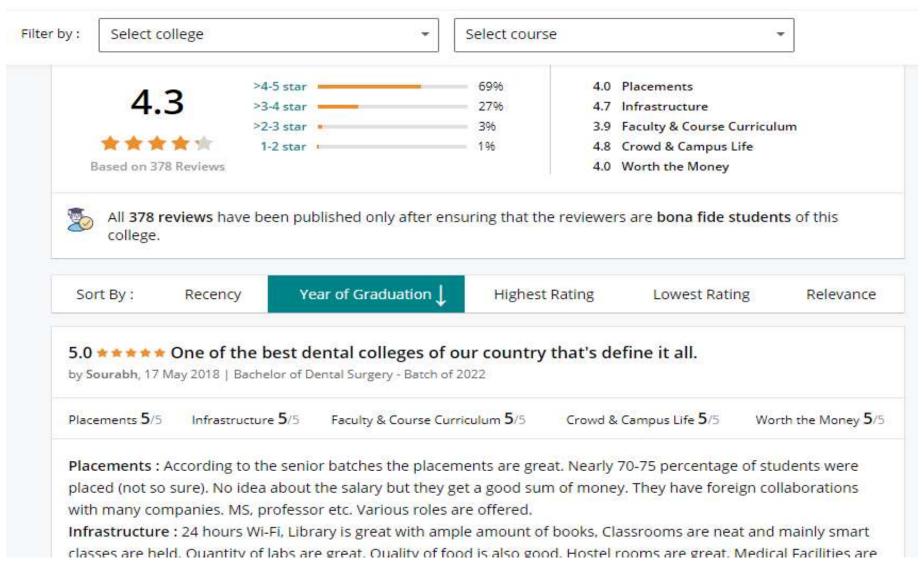


#### COMPARE COLLEGES

You always have options, Did you choose the right one?

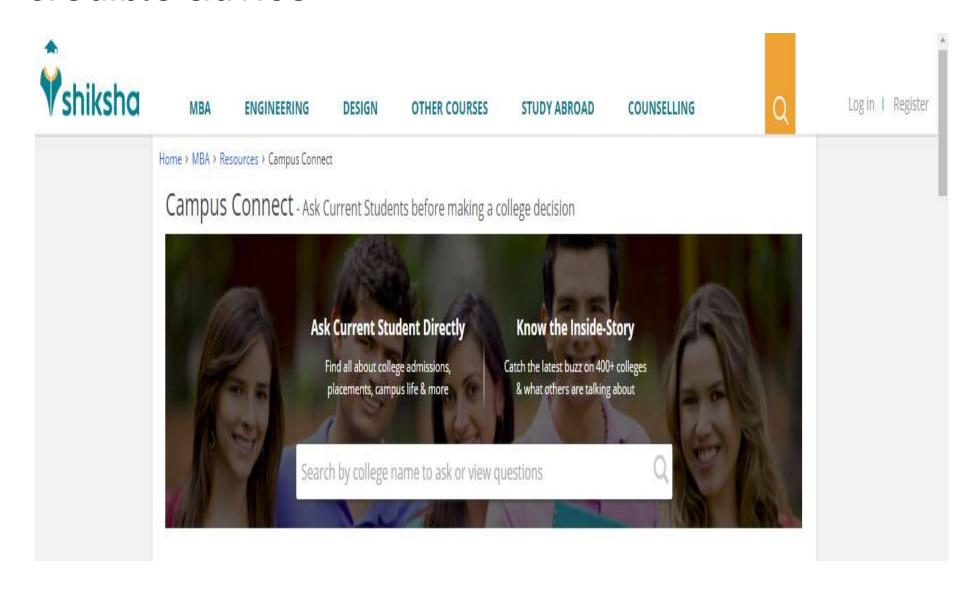
# **Authentic College Reviews**

### Manipal Academy of Higher Education, Manipal - Reviews (378)



infoedge

# Campus representatives from colleges for credible advice



infoedge

# Competition

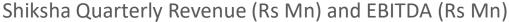
### **Domestic**

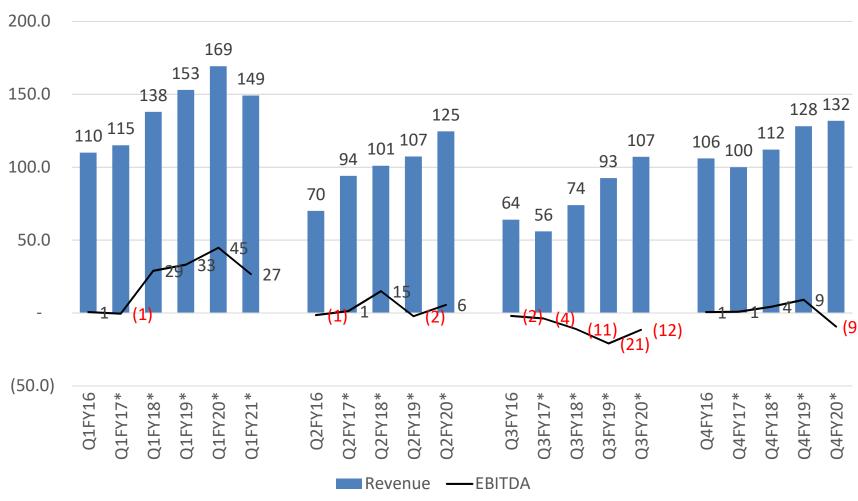
- Print Media
- Online
  - Google
  - Pagalguy
  - HTcampus
  - Minglebox
  - Careers360
  - MBA Universe
  - CollegeDekho
  - CollegeDunia
  - Sarvgyan
  - Aglasem
  - Others

### Study abroad

- Online
  - HotCourses India/ IDP
  - Studyportals
  - Masterstudies
  - Top mba / Top universities (QS)
  - Collegeboard
  - Yocket
  - Multiple Emerging start-ups
- Study Abroad consultants

# Shiksha – Quarterly financials





Shiksha cumulative cash loss (management estimate) at Rs 367 MN. Above numbers are segmental financials for Shikha Business.

- FY18 onwards numbers are EBITDA numbers (adjusted for non-cash ESOP charges) as per IND-AS; All others in I GAAP
- FY20 onwards EBITDA numbers includes the impact of IND AS 116.

# Investments

## **Investment Portfolio**

Investee Company	Website	Book value of investment as of Sept'10, 2020 ( Rs Mn)	Approx. diluted and converted shareholding % (Actual)
Zomato Media Pvt Ltd.	www.zomato.com	1,522	22.20%
Etechaces Marketing and Consulting Pvt Ltd.	www.policybazaar.com	5,758	15.10%
Happily Unmarried Marketing Pvt Ltd.	www.happilyunmarried.com	323	29.99%-32.71%
NoPaperForms Solutions Private Limited	www.nopaperforms.com	337	48.10%
International Educational Gateway Private Limited	https://www.univariety.com/	205	37.90%
Agstack Technologies Private Limited	http://www.gramophone.in/	204	33.21%
Bizcrum Infotech Private Limited	https://www.shoekonnect.com	213	28.22%
Medcords Healthcare Solutions Private Limited	http://www.medcords.com/	96	15.76%
Printo Document Services Private Limited	http://www.printo.in/	159	25.12%
Shop Kirana E Trading Private Limited	http://shopkirana.com/	604	25.36%
Greytip Software Private Limited	https://www.greythr.com/	350	20.25%
Metis Eduventures Private Limited (Adda_247)	https://www.adda247.com/	280	16.97%
Terralytics Analysis Private Limited (Teal)	https://www.tealindia.in/	50	20.00%
LQ Global Services Private Limited	https://www.legitquest.com/	15	16.67%
Llama Logisol Private Limited (Shipsy)	https://shipsy.in/	50	10.00%
Sunrise Mentors Pvt Ltd (Coding Ninja)	https://www.codingninjas.com/	371	25.00%
Qyuki Digital Media Private Limited	https://qyuki.com/	252	5.36%
Dotpe Private Limited	www.dotpe.in	104	7.48%
Intellihealth Solutions Private Limited	www.truemeds.in	37	17.80%
Fanbuff Esports India Private Limited	https://fanclash.gg	35	20.00%
Rusk Media Private Limited	www.ruskmedia.com	35	10.00%
Bulbul Shopping Network Pte Ltd		480	17.82%
Sub Total	_	11,480	

We may from time to time consider various investment / asset monetization opportunities, as we had done in past, However there can be no assurance regarding whether we will able to complete such investments / asset monetization opportunities on commercial terms acceptable to us, or at all.

No definitive documentation in connection with such investment has been executed as of date.

Written off / provisioned investments (fully/ partially) – Studyplaces, 99Labels, Nogle Technologies, Canvera Digital, Kinobeo Software Pvt. Ltd. (Mydala), Green Leaves Consumer Services (Bigstylist), Rare Media Co., Vcare Technologies (Diro Labs) and Mint Bird Tech. (Vacationlabs), Applect Learning (Meritnation), Wishbook, Unnati, Ideaclick (Zipserve) and Printo Document services and Pvt Limited (Partial Provision)- Total amount written off is Rs 3,339 Mn.

<sup>\*</sup> Net of disposal of secondary sale with proceeds of USD 50 mn; Shareholding post the latest round of investment and dilution

<sup>\*\*</sup> Represents effective economic interest held by Info Edge directly or through its wholly owned subsidiaries (7.59%) and indirectly through a JV subsidiary with Temasek (8.26%). The amount represents Info Edge's net investment.

# Investee companies financials

### Figures in Rs Mn.

Investee Company	Website	Operating revenue		Operating EBITDA			
		FY18	FY19	FY20	FY18	FY19	FY20
Partly owned subsidiary							
Applect Learning Systems Pvt Ltd.	www.meritnation.com	308.36	347.66	245.75	(130.92)	(224.87)	(211.89)
Associate Companies	Associate Companies						
Zomato Media Pvt Ltd.	www.zomato.com						
Etechaces Marketing and Consulting Pvt Ltd.	www.policybazaar.com						
Happily Unmarried Marketing Pvt Ltd.	www.happilyunmarried.com						
Unnati Online Pvt Ltd	www.unnatihelpers.com						
VCARE Technologies Pvt. Ltd.	www.dirolabs.com						
Ideaclicks Infolabs Private Ltd.	www.zippserv.com						
Kinobeo Software Pvt Ltd.	www.mydala.com	8,650.63			(1,492.06)		
Green Leaves Consumer Services Pvt. Ltd.	www.bigstylist.com	0,030.03			(1,492.00)		
Mint Bird Technologies Pvt. Ltd.	www.vacationlabs.com		19,775.33			(26,174.74)	
Rare Media Company Pvt. Ltd.	www.bluedolph.in		19,773.33			(20,174.74)	
Wishbook Infoservices Pvt Ltd	www.wishbooks.io						
NoPaperForms Solutions Private Limited	www.nopaperforms.com			38,530.19			(27,118.30)
International Educational Gateway Private Limited	<u>www.univariety.com</u>						
Agstack Technologies Private Limited	www.gramophone.in						
Bizcrum Infotech Private Limited	www.shoekonnect.com						
Medcords Healthcare Solutions Private Limited	www.medcords.com	N.A.					
Printo Document Services Private Limited	www.printo.in	N.A.					
Shop Kirana E Trading Private Limited	www.shopkirana.com						
Greytip Software Private Limited	https://www.greythr.com/				N.A.		
Metis Eduventures Private Limited	https://www.adda247.com/				N.A.		
Terralytics Analysis Private Limited	https://www.tealindia.in/		N.A.			N.A.	
Llama Logisol Private Limited	https://shipsy.in/		N.A.			IV.A.	
LQ Global Services Private Limited	https://www.legitquest.com/						
Sunrise Mentors Private Limited	https://www.codingninjas.com/						
Total	Total	9,374.67	20,298.61	38,775.94	(1,875.13)	(26,465.59)	(27,330.19)

<sup>\*</sup> FY16 - FY19 numbers are based on IND AS vs. I GAAP earlier

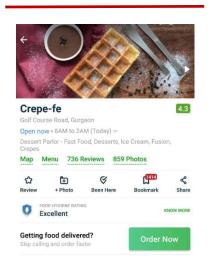
# Zomato



# Zomato is world's leading restaurant search, discovery and transaction platform

### Zomato has three key businesses

### 1. Listings & Reviews



- Launched in 2008
- Present in 24 countries
- 1.5m+ high quality restaurant listings with up to date scanned menus, photos and user reviews

Largest restaurant reviews & ratings platform

### 2. Food Delivery



- Launched in 2015
- Present in India
- Hybrid delivery model combination of self fulfilled and restaurant fulfilled orders

One of the leading food delivery players

### 3. Subscription Programs

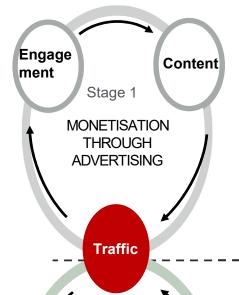


- Launched in 2017 as Zomato Gold, Re christened as Zomato Pro now.
- India and international presence
- Privileged membership programs; privileges are funded by gestaurants

One of its kind, unique membership program

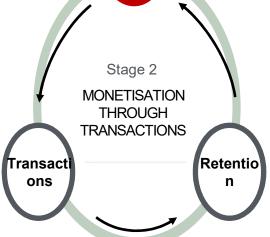
# Growth is fuelled by two self feeding "flywheels", that define Zomato's unique business model

Multiple use cases across dining-out and food delivery result in strong network effects



#### STAGE 1 – LISTINGS AND REVIEWS

- High quality, exhaustive restaurant listings (using a combination of tech and human output) yield large organic traffic
- Users engage with the platform to write reviews and upload photos further enriching our content

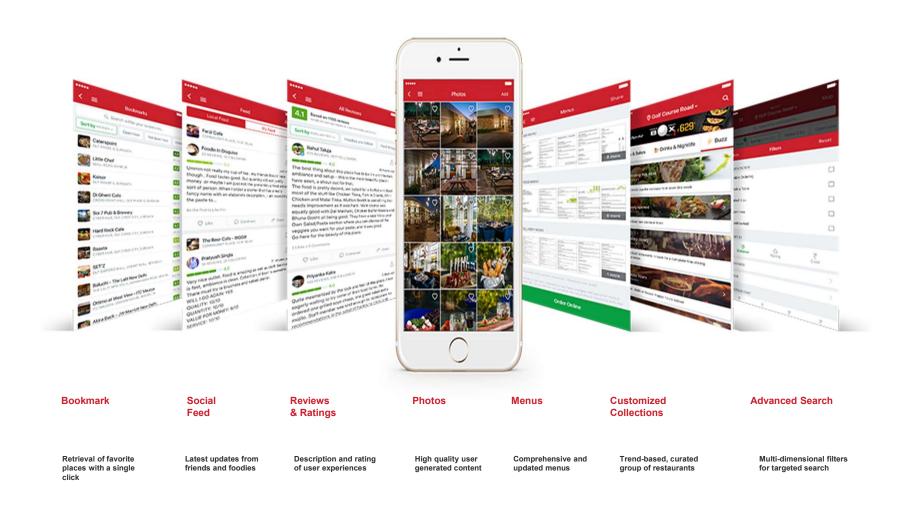


#### **STAGE 2 - TRANSACTIONS**

- Traffic from search/recommendations product naturally drives transactions off-take, without having to spend on marketing and discounts
- Users who transact on Zomato visit us more often than users who don't further increasing traffic and hence adding back to the first flywheel

### infoedge

# Highly interactive platform ensures high user and restaurant engagement



Users can also order food and reserve tables at restaurants with a click of a button

# PolicyBazaar



# PolicyBazaar

- PolicyBazaar is India's online price comparison site for insurance
  - Significant value add to individuals and Financial Institutions for policy related decision-making
- A leader in its category
  - Captures an estimated 90% share of insurance comparison & 50% of online Insurance transactions
- Huge potential in the market
  - Currently less than 4% of the Indian population is insured
- Other key investors in Policybazaar include Softbank, Temasek, Tencent, Tiger Global

# **Happily Unmarried**



## Ustraa

- Ustraa raised 50 crores from IIFL in July.
- Sales slowly coming back to pre Covid levels. Currently at 60% aim to be 100% of pre Covid levels by Oct
- Company seeks to strengthen its essential item portfolio and are launching more products like Disinfectant sprays, Hand washes.
- Launch of hair care products too is being planned for Sep.
- A print and Media campaign targeting Punjab and J&K as a pilot is being tried to boost offline sales. This activity will run for 6 weeks.

## Data Security at IEIL

- Data Security and Privacy Policy
  - Protects users data using end point security through Data Leakage prevention software (Websense DLP), Write restrictions by locking USB's, disk encryption complex password policies, vulnerability patching and anti-viruses.
  - Denial of Service attack protection using Kona site defender from Akamai and Qradar.
  - 24X7 monitoring using Security Operations Center
  - Quarterly Information technology audits by external agencies
  - Annual Penetration testing
- Data security Certifications.
  - Certified ISO27001 (For Naukri and Jeevansaathi), compliant to annual audits.
  - PCIDSS ( Payment Card Industry Data Security Standard) ( For Naukri and Jeevansathi)
     compliant

## People Development

#### Assessment

- Defined Performance Management process which includes KRA Settings, Quarterly goal setting, mid year and full year assessments
- Established practices to capture employee concerns through annual surveys.

### Learning and Development

- Advanced education policy that allows Nano Degree, distance learning, E learning courses from recognized schools to eligible employees.
- 6 Months+ Online certificates and diplomas available from universities like Columbia, MIT etc.
- Short term courses designed for specific leadership needs by IIMs/ ISBs

### > Talent Pipeline

- Campus Hire Program and Internship Programs for new hires from all premium institutes.
- Partnered with External L&D partner for need based management skill and capability development programs.

### **ESOPs**

- Grants are awarded basis role, work and performance through RSU (Restricted Stock Units) or Stock Appreciated Units.
- All Senior Management Executives and key roles in Engineering and Product teams are granted SOPs.

## Contribution to Environment.

### **IEIL's Corporate Office**

- Green Building
- Silver Certification
- By Indian Green Building Council (IGBC)



### Improved Indoor Air Quality at Noida / NCR Offices –

- Outside PM 2.5 881, Inside PM 2.5 20.
- 73% Employees have advantage of cleanest air being at IEIL (3394 out of 4653 Employees)



### **Conserving Precious Natural Resource – Water**

- 105 Nos. of Aerators in use
- 7,00,000 liters conserved / year



### **Energy Conservation / Optimization**

- 3200 Nos. LEDs and 22 Nos. VFDs in use
- Optimized 2,00,000 Units / Year



#### **Commitment for a Green Future**

- Electric Vehicle starting to use one electric vehicle for various within city travel needs
- Electric Vehicle Charging Station One in place at IEIL's Noida office & another one to go live soon... to spread awareness and to encourage employees for use of EV's



#### **Commitment for a Green Future**

- Solar Power (50 KW Onsite) under implementation stage - in 45 days
- Plantation Drive to give back to nature, spread awareness & encourage employees for greener environment & future





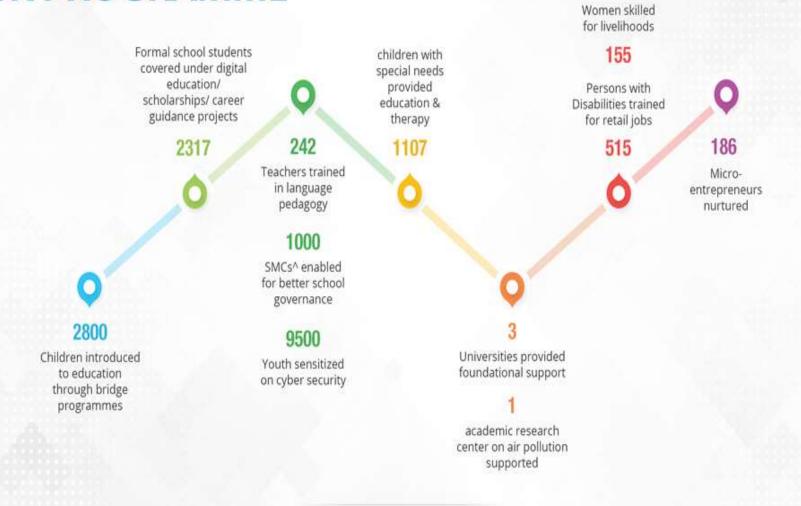
# CORPORATE SOCIAL RESPONSIBILITY

Our CSR programme focuses on supporting organizations making impactful interventions at various stages across the education and employability spectrum



# CSR PROGRAMME\*

## infoedge



Beneficiaries of grants made from FY 2014-15 to FY 2019-20 as on March 31, 2020 | ^SMCs- School Management Committees of Delhi government schools

# Team

# Management Team NHSB2

Name	Age	Qualification	Designation/Role	Previously worked with	Year of joining
Sanjeev Bikhchandani	56	B.A Arts&Humanities M.B.A Marketing IIM Ahmedabad	Founder And Executive Vice Chairman	Lintas, Glaxo Smith Kline	1995
Hitesh Oberoi	47	B.Tech IIT, M.B.A IIM Bangalore	Managing Director And CEO	Hindustan Lever Limited	2000
Harpuneet Singh Rekhi	40	B.Com, M.Sc Information Technology	Senior Vice President Engineering	Aspen Communications	2006
Sharmeen Khalid	48	B.Sc Biology M.B.A Marketing	Chief Human Resources Officer	Freelance Consultant	2006
Shalabh Nigam	48	B.Tech Electronics and Communication	Executive Vice President- New Projects	Baypackets Technologies	2007
Sumeet Singh	46	B.B.M, M.B.A	Chief Marketing Officer	Indian Venture Capital Association	2007
Anand Prakash Bansal	46	B.Com	Sr. Vice President Administration And Facilities	ICICI Prudential	2008
Rinchan Gupta	41	B.Tech Computer Science	Executive Vice President-User Experience & Design	НР	2008
Maneesh Upadhyaya	42	B.Sc St Stephens College,New Delhi	Chief Business Officer- 99Acres.Com	Bain & Company India Pvt Limited	2010
Vivek Jain	46	B.Tech IIT,New Delhi M.B.A (IIM),Bengaluru	Chief Business Officer- Shiksha & FF	Sel-Employed Riverbridge	2010
Rohan Mathur	36	B.Tech Information and Communication Technology (DA- IICT)	EVP & Business Head Jeevansathi.com	Cadence Design Systems	2011
Murlee Manohar Jain	42	B.Com, ICSI The Institute of Company Secretaries, Mumbai ICSI PGDBM	Senior Vice President - Secretarial & CS	APOLLO TYRES LTD	2013
Chintan Arvind Thakkar	53	CA	Director & CFO	Computer Associates	2014

### Senior Management from QIP doc Nivedita H S Bhaskar, 9/1/2020 NHSB2

# Management Team

Name	Age	Qualification	Designation/Role	Previously worked with	Year of joining
Abhinav Katiyar	38	B.Tech	Senior Vice President Engineering	Healcon.com	2014
Pankaj Jain	45	B.Tech IIT Delhi MS Stanford University	Executive Vice President - Key Projects	Spice Online Retail	2014
Shailesh Chandra	46	B.E Electrical Delhi College of Engineering	Executive Vice President	Amazon	2014
Tirthankar Dutta	39	B.Tech IT West Bengal University of Technology	Senior Vice President Information Security	Expedia	2016
Nitin Bansal	43	B.TechComputer Science IIT Delhi	Executive Vice President	One 97 Communication (PAYTM)	2017
Rajesh Kumar Aggarwal	47	CA (ICAI), CS (ICSI), B.Com (Hons) from SRCC	Executive Vice President - Finance	CITICORP FINANCE INDIA LTD	2017
Rishi Gupta	39	B.E Punjab University	Senior Vice President & Head Technology-Jeevansathi	AUGUST JEWELLERY PVT LTD	2018
Shantanu Mathur	41	B.Tech IIT M.B.A Dartmouth University	Executive Vice President – New Business	Knowlarity Communications India Pvt Ltd	2018
Vivek Aggarwal	42	B.Com(Honours) Delhi University, CA ICAI	Executive Vice President - Finance	NA	2018
Alok Vij	43	B.Com, Chaudhary Charan Singh University	Executive Vice President & Head-IT	KRONOS SOLUTIONS INDIA PRIVATE LIMITED	2019
Pawan Goyal	49	B.Tech IIT M.Sc THE UNIVERSITY OF TEXAS AT AUSTIN	Chief Business Officer - Naukri.com	adobe systems	2019
Raghavendra Kulkarni	36	B.E Arts Pune University M.B.A Purdue University	Executive Vice President	Amazon	2019
Vibhore Sharma	45		Head Tech Investments	PIONEER O LTD	2020

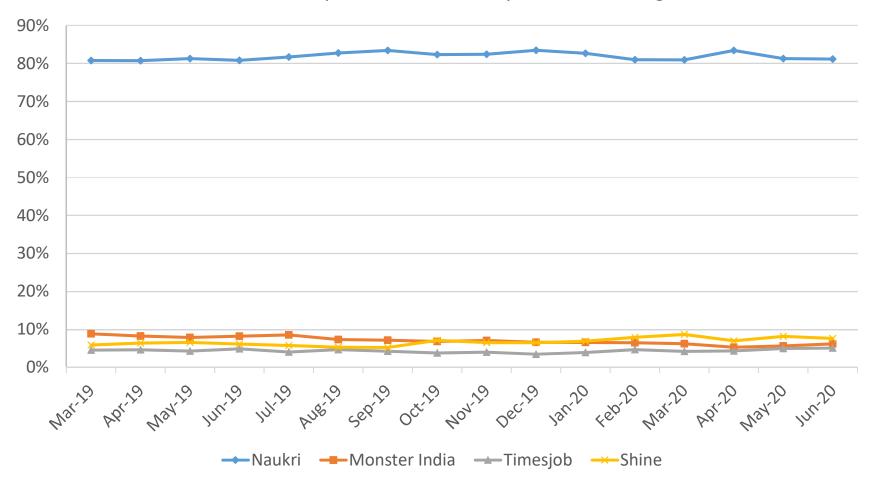
## Investor relations contacts

Name	Chintan Thakkar	Vivek Aggarwal			
Designation	CFO	EVP – Finance			
e mail	chintan.thakkar@naukri.com	vivek.aggarwal@naukri.com			
Telephone	+91 120 3082137	+91 120 3082007			
Fax	+91 120 3082095				
Address	Info Edge (India) Limited, B 8, Sector 132, Noida – 201 301, Uttar Pradesh, India				
Website	www.infoedge.in				

# **Annexures**

## Naukri has dominant traffic share

### Traffic from desktops based on time spent – excluding indeed

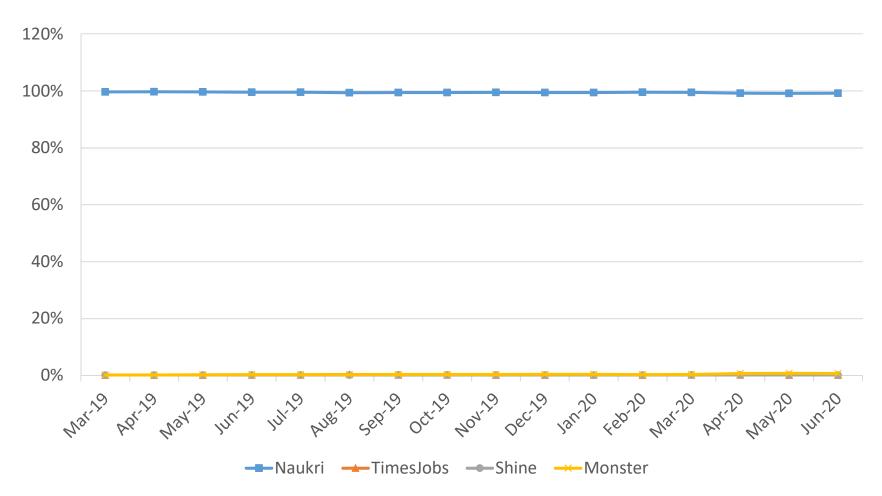


### Source: SimilarWeb

Above chart excludes Linkedin since much of the traffic may not pertain to job Similarweb revised the algorithm for calculating time share through app in Q3'20

## Naukri has dominant traffic share

Android App traffic share based on time spent – excluding indeed



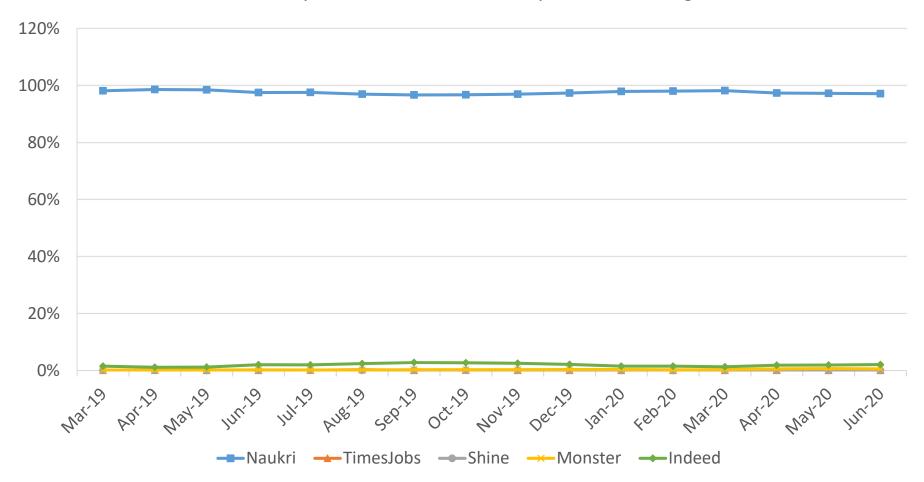
### Source: SimilarWeb

Above chart excludes Linkedin since much of the traffic may not pertain to jobs

- ~70% of Naukri's traffic comes through Android / iOS apps and mobile site
- Similarweb revised the algorithm for calculating time share through app in Q3'20

## Naukri's traffic share

### Naukri's Desktop traffic based on time spent – including Indeed



Source: SimilarWeb

Above chart excludes Linkedin since much of the traffic may not pertain to jobs Similarweb revised the algorithm for calculating time share through app in Q3'20