



Disclaimer

Certain statements in this presentation concerning our future growth prospects are forwardlooking statements, which involve a number of risks, and uncertainties that could cause actual results to differ materially from those in such forward-looking statements. The risks and uncertainties relating to these statements include, but are not limited to risks and uncertainties regarding fluctuations in earnings, our ability to manage growth, intense competition in BPO services including those factors which may affect our cost advantage, wage increases, our ability to attract and retain highly skilled professionals, time and cost overruns on client contracts, client concentration, our ability to manage ramp-ups and growth, our ability to manage our international operations, reduced demand in our key focus verticals, disruptions in telecom infrastructure and technology, our ability to successfully complete and integrate potential acquisitions, liability for damages on our service contracts, performance of our subsidiaries, withdrawal of government fiscal incentives, political instability, legal restrictions on raising capital and acquiring companies outside India, unauthorized use of our intellectual property and general economic conditions affecting our industry. Firstsource may, from time to time, make additional written and oral forward-looking statements, including our reports to shareholders. The company does not undertake to update any forward-looking statements that may be made from time to time by or on behalf of the company.





Summary of Performance for the Quarter ended 31st December 2021



REVENUES

₹ 14,638 Million (US\$ 195.4 Million)

YoY growth of 7.2% Constant Currency growth of 4.9%



OPERATING MARGIN

₹ 1,762 Million (Margin 12.0%)

YoY Margin expansion of 39 bps



PROFIT AFTER TAX

₹ 1,355 Million (Margin 9.3%)

YoY Margin expansion of 39 bps



EARNINGS PER SHARE (Diluted)

₹ 1.92 per share

Q3FY'21 at ₹ 1.72 per share



Summary of Performance for the Nine Months ended 31st December 2021



REVENUES

₹ 43,772 Million (US\$ 589.7 Million)

YoY growth of 21.1% Constant Currency growth of 19.5%



OPERATING MARGIN

₹ 5,353 Million (Margin 12.2%)

YoY Margin expansion of 84 bps



PROFIT AFTER TAX

₹ 4,050 Million (Margin 9.3%)

YoY Margin expansion of 54 bps

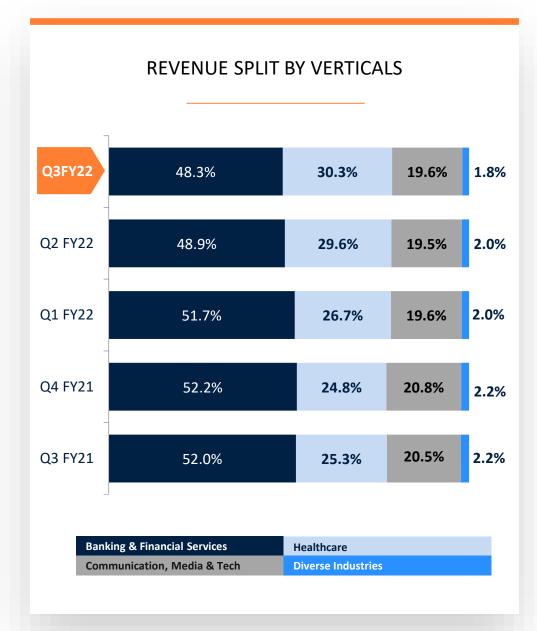


EARNINGS PER SHARE (Diluted)

₹ 5.74 per share

9MFY'21 at ₹ 4.48 per share





REVENUE SPLIT BY SERVICE LINES 45.9% Q3FY22 44.0% 10.1% Q2 FY22 7.6% 46.8% 45.6% Q1 FY22 6.1% 46.3% 47.6% Q4 FY21 47.2% 47.9% 4.9% 6.3% Q3 FY21 48.9% 44.8% **Digitally Empowered Contact Centre Intelligent Back Office** Platforms, Automation & Analytics



Client Concentration

Top Client Q3FY22 15.2%

15.8%

Q2FY22

4 of Top 15 Mortgage servicers in the US



2 of Top 6 Retail banks in the UK



6 of Top 15 Mortgage Lenders in the US



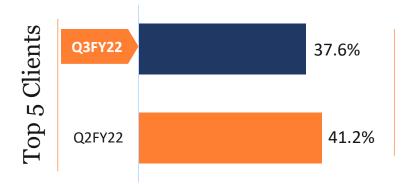
1,000+ Hospitals in the US



7 of Top 10 Health insurance/ managed care companies in the US



1 of Top 3 Utility companies in the UK



15.9 years

Average Tenure



4 of Top 10 Credit card issuers in the US



1 of Top 2 Broadcasting and media companies in the UK



2 of Top 6 Telecom and broadcasting companies in the US



Annexure



Financial Performance (Quarterly)

In ₹ million	Q3 FY 2020	Q4 FY2020	Q1 FY 2021	Q2 FY 2021	Q3 FY 2021	Q4 FY 2021	Q1 FY 2022	Q2 FY 2022	Q3 FY 2022
Income from services	10,446	10,673	10,537	11,783	13,510	14,496	14,780	14,182	14,456
Other operating Income	89	132	85	94	142	132	68	104	182
Revenue from operations	10,535	10,804	10,622	11,877	13,652	14,628	14,848	14,286	14,638
Revenue from operations (USD Mn)	\$ 148	\$ 149	\$ 141	\$ 160	\$ 185	\$ 200	\$ 201	\$ 193	\$ 195
QoQ Growth % - Constant Currency	4.7%	0.6%	-4.3%	12.2%	14.6%	7.0%	0.5%	-4.0%	1.4%
YoY Growth % - Constant Currency	8.3%	8.2%	1.6%	13.1%	23.8%	31.7%	38.5%	18.5%	4.9%
Personnel Expense	7,053	7,350	7,128	7,985	9,503	10,057	10,219	9,728	9,676
Operating Expense	1,816	1,813	1,826	2,016	2,046	2,229	2,246	2,171	2,583
Operating EBITDA	1,666	1,641	1,668	1,876	2,103	2,342	2,383	2,388	2,379
Operating EBITDA %	15.8%	15.2%	15.7%	15.8%	15.4%	16.0%	16.1%	16.7%	16.3%
Depreciation / amortization	484	474	498	519	513	534	584	597	617
Operating Margin	1,182	1,168	1,170	1,358	1,590	1,809	1,800	1,791	1,762
Operating Margin %	11.2%	10.8%	11.0%	11.4%	11.6%	12.4%	12.1%	12.5%	12.0%
Other Income / (expense)	2	(16)	(7)	16	7	(29)	(10)	0	(5)
Interest Income / (expense), net	(148)	(121)	(128)	(119)	(122)	(127)	(136)	(148)	(143)
Profit Before Taxes and exceptional item	1,036	1,031	1,035	1,254	1,476	1,652	1,654	1,644	1,614
Profit Before Taxes and exceptional item %	9.8%	9.5%	9.7%	10.6%	10.8%	11.3%	11.1%	11.5%	11.0%
Exceptional Item	-	-	-	-	-	(1,099)	-	-	-
Profit Before Taxes	1,036	1,031	1,035	1,254	1,476	553	1,654	1,644	1,614
Profit Before Taxes %	9.8%	9.5%	9.7%	10.6%	10.8%	3.8%	11.1%	11.5%	11.0%
Taxes and Minority Interest	140	115	148	201	265	87	309	293	259
Profit After Tax	895	916	887	1,053	1,210	467*	1,345	1,350	1,355
Profit After Tax %	8.5%	8.5%	8.3%	8.9%	8.9%	3.2%	9.1%	9.5%	9.3%
Diluted EPS (₹/Share)	1.29	1.31	1.27	1.50	1.72	0.66	1.91	1.96	1.92

^{*} For Q4 FY21, PAT excluding the exceptional charge is INR 1,309 Mn or 8.9%



Financial Performance (Yearly)

In ₹ million	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY2021	9MFY22
Income from services	31,617	34,569	34,315	37,867	40,502	50,327	43,419
Other operating Income	556	987	1,038	396	484	453	354
Revenue from operations	32,173	35,556	35,352	38,263	40,986	50,780	43,772
Revenue from operations (USD Mn)	\$ 491	\$ 530	\$ 548	\$ 548	\$ 578	\$ 685	\$ 590
YoY Growth % - Constant Currency	2.0%	12.9%	2.8%	2.0%	6.6%	17.9%	19.5%
Personnel Expense	21,727	23,834	23,955	25,573	27,735	34,672	29,623
Operating Expense	6,545	7,342	6,809	7,336	6,962	8,065	6,999
Operating EBITDA	3,901	4,380	4,589	5,355	6,289	8,042	7,150
Operating EBITDA %	12.1%	12.3%	13.0%	14.0%	15.3%	15.8%	16.3%
Depreciation / amortization	609	590	659	744	1,852	2064	1,797
Operating Margin	3,292	3,790	3,930	4,610	4,437	5,979	5,353
Operating Margin %	10.2%	10.7%	11.1%	12.0%	10.8%	11.8%	12.2%
Other Income / (expense)	77	(21)	(11)	(26)	17	(13)	(15)
Interest Income / (expense), net	(507)	(400)	(338)	(225)	(512)	(496)	(428)
Profit Before Taxes and exceptional item	2,862	3,369	3,580	4,359	3,942	5,469	4,911
Profit Before Taxes and exceptional item %	8.9%	9.5%	10.1%	11.4%	9.6%	10.8%	11.2%
Exceptional Item	-	-	-	-	-	(1,151)	-
Profit Before Taxes	2,862	3,369	3,580	4,359	3,942	4,318	4,911
Profit Before Taxes %	8.9%	9.5%	10.1%	11.4%	9.6%	8.5%	11.2%
Taxes and Minority Interest	257	569	315	581	545	702	861
Profit After Tax	2,605	2,800	3,265	3,778	3,397	3,617*	4,050
Profit After Tax %	8.1%	7.9%	9.2%	9.9%	8.3%	7.1%	9.3%
Diluted EPS (₹/Share)	3.72	4.08	4.73	5.45	4.89	5.13	5.74

^{*} For FY2021, PAT excluding the exceptional charge is INR 4,499 Mn or 8.9%

Addition of Q1, Q2 & Q3 EPS nos will not add up to 9MFY22 EPS due to change in no. of shares



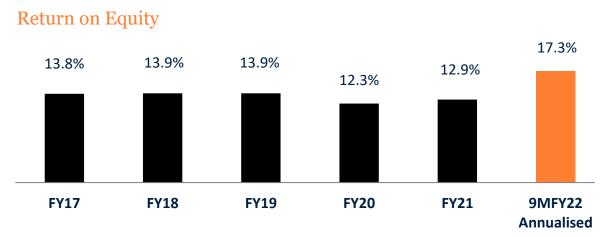
Balance Sheet and Cash Flow Statement

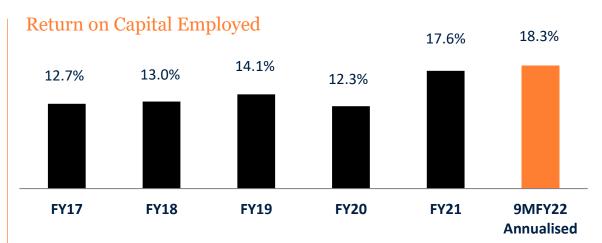
In ₹ million	As at 31-Dec-21	As at 31-Mar-21
Equity And Liabilities		
Share Capital	6,970	6,961
Reserves & Surplus	24,185	21,032
Non - Controlling Interest	5	5
Borrowings	7,780	6,045
Other Non - Current Liabilities	8,428	5,438
Current liabilities	7,837	8,816
Total	55,205	48,297
Goodwill on Consolidation	27,181	21,948
Fixed Assets	8,912	8,028
Cash and Cash Equivalents	1,401	1,373
Current Investments	498	826
Trade Receivables (Billed + Unbilled)	9,117	8,431
Non - Current Assets	5,793	6,008
Current Assets	2,303	1,683
Total	55,205	48,297

In ₹ million	Quarter ended 31-Dec-21	Nine Months ended 31-Dec-21		
Cash Flow from Operating Activities				
EBIT	1,762	5,353		
Adjustment: Non-Cash and Other Income / (Expense)	645	2,018		
Operating Cash before Working Capital	2,407	7,371		
Add: Working Capital Changes	999	(730)		
Less: Income Taxes Paid	(163)	(724)		
Net cash generated from operating activities (A)	3,243	5,917		
Cash Flow from Investing Activities				
Capital Expenditure	(184)	(465)		
Proceeds from current investments	457	352		
Payment towards acquisition of business	(5,067)	(5,067)		
Proceeds from redemption of debentures	0	2		
Net cash used in Investing activities (B)	(4,795)	(5,178)		
Cash Flow from Financing Activities				
Net increase/ (decrease) in Borrowings	2,204	1,715		
Purchase of Non-controlling Interest in a subsidiary	0	(887)		
Net Interest Paid	(136)	(438)		
Payment of lease liabilities	(305)	(813)		
Purchase of treasury shares	(44)	(350)		
Proceeds from issuance of equity shares and share application money	0	37		
Net cash used in Financing activities (C)	1,719	(736)		
Net increase / (decrease) in cash and cash equivalents	168	3		
Cash and cash equivalents at the beginning of the period	1,230	1,373		
Earmarked balances with banks	(0)	20		
Foreign exchange (gain) on translating Cash and cash equivalents	3	4		
Closing Cash and Cash Equivalents	1,401	1,401		
Cash and Cash Equivalents including Investments	1,898	1,898		



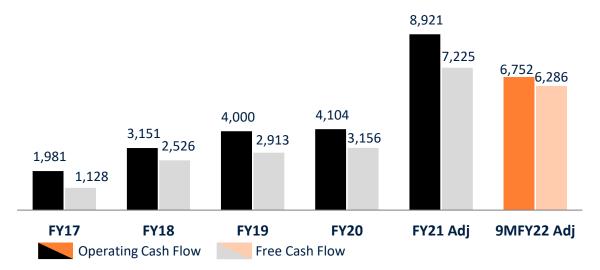
Key Performance Indicators





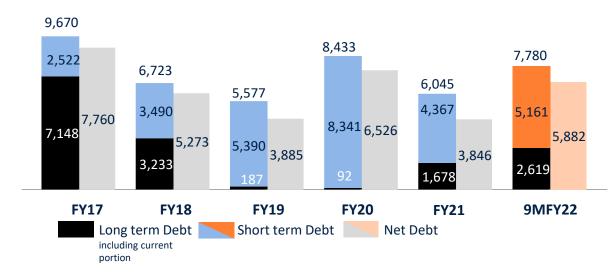
Note: FY21 ROE will be 16.1% excluding for exceptional item

Cash Flow



Note: FY21 and Q1 FY22 OCF and FCF adjusted for advance received from customers

Debt Position





Operating Metrices

	Particulars	Q3 FY 2020	Q4 FY2020	Q1 FY 2021	Q2 FY 2021	Q3 FY 2021	Q4 FY 2021	Q1 FY 2022	Q2 FY 2022	Q3 FY 2022
	Banking & Financial Services	42.9%	42.8%	51.2%	51.9%	52.0%	52.2%	51.7%	48.9%	48.3%
Revenue by	Healthcare	32.4%	31.3%	29.9%	27.1%	25.3%	24.8%	26.7%	29.6%	30.3%
Vertical	Communications Media & Tech	21.9%	22.9%	16.2%	18.8%	20.5%	20.8%	19.6%	19.5%	19.6%
	Diverse Industries	2.8%	3.0%	2.7%	2.2%	2.2%	2.2%	2.0%	2.0%	1.8%
	Digitally Empowered Contact Centre	49.8%	51.2%	47.8%	49.1%	48.9%	47.2%	46.3%	46.8%	45.9%
Revenue by Service Lines	Intelligent Back Office	45.0%	42.5%	44.2%	42.9%	44.8%	47.9%	47.6%	45.6%	44.0%
	Platforms, Automation & Analytics	5.2%	6.3%	8.0%	8.0%	6.3%	4.9%	6.1%	7.6%	10.1%
	US	63.3%	63.2%	69.1%	68.1%	67.1%	67.4%	67.6%	68.4%	69.8%
Revenue by Geography	UK	35.3%	35.3%	29.7%	30.6%	31.5%	31.5%	31.1%	30.1%	28.5%
,	Rest of World	1.4%	1.5%	1.2%	1.3%	1.4%	1.1%	1.3%	1.5%	1.7%
Revenue by	Offshore	25.2%	25.6%	24.8%	27.0%	29.8%	30.6%	29.3%	31.0%	30.8%
Delivery	Onshore	74.8%	74.4%	75.2%	73.0%	70.2%	69.4%	70.7%	69.0%	69.2%
Top Clients	Top client %	19.5%	20.3%	13.7%	16.2%	17.5%	17.5%	16.3%	15.8%	15.2%
Revenue	Top 5 client %	42.1%	42.2%	39.9%	40.4%	41.4%	42.3%	42.0%	41.2%	37.6%
	Total employees (end of period)	20,482	21,203	21,831	23,960	26,618	28,004	27,916	27,835	27,398
	• Employees in India	10,982	11,450	11,684	13,536	15,381	16,289	16,677	16,976	16,826
Cub an Manufaca	Employees outside India	9,500	9,753	10,147	10,424	11,237	11,715	11,239	10,859	10,572
Other Metrices	Net Addition	481	721	628	2,129	2,658	1,386	(88)	(81)	(437)
	Offshore Attrition*	36.0%	33.5%	15.1%	26.3%	28.8%	28.6%	29.2%	36.2%	45.2%
	Onshore Attrition*	45.8%	41.9%	30.2%	47.3%	34.6%	40.0%	54.8%	68.8%	59.5%



Forex Hedges

Outstanding FX hedges at \$68.0 million for USD and £43.3 million for GBP

	GBP	-INR	USD INR			
Period	Hedged	Average Rate	Hedged	Average Rate		
0-12 Months	£34.8	Rs 112.9 /£	\$ 53.0	Rs 77.8 /\$		
13-24 Months	£8.5	Rs 112.6 /£	\$ 15.0	Rs 79.8 /\$		



Prior Period Reports

(Hyperlinks)

ANNUAL REPORT	PU	INVESTOR PRESENTATIONS					PRESS RELEASE								
<u>FY2021</u>	FY2022	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>		FY2022	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>		FY2022	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	
FY2020	FY2021	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	FY2021	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	FY2021	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>
<u> </u>	FY2020	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	FY2020	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	FY2020	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>
<u>FY2019</u>	FY2019	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	FY2019	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	FY2019	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>
<u>FY2018</u>	FY2018	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	FY2018	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	FY2018	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>

		SHAREHOLDING PATTERN												
FY2022	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>		FY2022	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>		FY2022	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	
FY2021	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	FY2021	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	FY2021	<u>Q1</u>	Q2	<u>Q3</u>	<u>Q4</u>
FY2020	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	FY2020	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>					
FY2019	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	FY2019	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	FY2020	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>
FY2018	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	FY2018	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	FY2019	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>

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Leader in US non-bank lender market

Top 3 in the chosen Revenue Cycle Management segments in US Healthcare

Leading CX service providers in the UK across Media and BFS segments

Top 5 Consumer debt collections agency in the US



Customer Service Voice | Chat | Chat bots | Text | Social

Compliance and Risk

Management

Remediation



Mortgage Operations Origination | Servicing | Title, Closing & Escrow



Digital Collections





Dispute Management



Factoring & Discounting

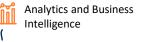


Lead Management, Sales Conversion & Onboarding

Complaints Handling &



Default Management



- Asset Finance
- Credit Cards
- Mortgages
- · Retail & SME Banking

Services Services

Moustries 1

FinTech

- Hospital Providers
- Health Plans
- Health Services
- Med. Devices

Healthcare

Communication of the Service of the

Streaming Services

and Telephony

Consumer Tech

E-Commerce

Shared Economy

· Cable TV, Broadband



Eligibility & **Enrollment Services**



Receivables Management



Debt Collections



Intelligent Automated Eligibility & Enrollment



Digital Mailroom Operations



Intelligent Data Capture



Claims Adjudication & Adjustments



Telehealth Tech Support





Fraud Management



Meter 2 Cash Operations



Self-Service / **Digital Deflection**





Customer Insights / Automation



Level 1 & Level 2 **Customer Support**



Complaints handling



Retention and Loyalty



Debt Management

- Utilities
- Government Entities



Onboarding



Inbound Sales and **Outbound Sales**



Tier 1 & Tier 2 **Customer Support**



Self-Service / **Contact Avoidance**



Complaints Handling and Remediation



Retention and Loyalty



Customer Insights / **Analytics**







About Us



- Established in 2001
- Revenues of INR 51.0 Billion

(approximately \$685 Million) in FY2021

O 27,398 Firstsourcers

across US, UK, India and Philippines

Leaders in chosen segments

across Banking & Financial Services, Healthcare, Communications, Media & Technology and Diversified Industries Domain driven BPM services company

Leveraging a 'Digital First, Digital Now' approach to solve key customer problems

O 150+ global clients including

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NSE: FSL BSE: 532809 Reuters: FISO.BO Bloomberg: FSOL@IN



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Power



Carbon Black



Consumer & Retail



Media & Entertainment



Education & Infrastructure

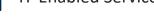


IT-Enabled Services



Sports































































Select Awards



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Investors in People

Firstsource re-accredited with the Investors In People (IIP) Gold standard for its UK operations



NelsonHall

Positioned as a 'Leader' in NEAT Evaluation for 'Overall Mortgage & Loan Services' and 'Support for New Digital Business Models'

Positioned as a 'Leader' in its 'Intelligent Automation in Banking NEAT 2021' report



"A-100" by SecurityScorecard™

Rated 'A-100' by
SecurityScorecard ™ - a
testament to our robust
security posture across
technology platforms,
cloud solutions and
applications, and our best
practices-based security
protocols



Everest Group

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ISG

Leader in ISG Provider
Lens™ quadrant report for
Contact Centre – Customer
Experience Services for
Europe

Industry Associations

















Corporate Management Senior Leadership



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MD & Chief Executive Officer



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