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November 11, 2025

FHL/SEC/2025-26

The National Stock Exchange of India Ltd.	**BSE Limited**
Scrip Symbol: FORTIS	**Scrip Code:532843**

Sub: Press Release and Earnings Presentation under Regulation 30 of SEBI (Listing Obligations & Disclosure Requirements) Regulations, 2015

Dear Madam/Sir,

Pursuant to the provisions of Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulation, 2015, please find enclosed herewith the press release and earnings presentation for the quarter and half year ended on September 30, 2025.

The date and time of occurrence of event is November 11, 2025 at 7.50 PM (IST).

This is for your information and records.

Thanking you,
Yours Sincerely,
For Fortis Healthcare Limited

SATYENDRA CHAUHAN
Digitally signed by SATYENDRA CHAUHAN
Date: 2025.11.11 22:29:04 +05'30'

Satyendra Chauhan
Company Secretary & Compliance Officer
M. No. – A14783
Encl: as above

Press Release

November 11, 2025

Fortis Healthcare announces Q2 FY26 Financial Results

- Consolidated Revenues at INR 2,331 Cr, up 17.3% YoY
- Operating EBITDA Margin at 23.9% vs 21.9% in Q2 FY25
- Profit after Tax at INR 329 Crs, up 70.3% YoY

- Hospital Business Revenues at INR 1,974 Cr, up 19.3% YoY
- Operating EBITDA margin at 22.9% vs 21.4% in Q2 FY25

Gurugram, November 11, 2025: Fortis Healthcare Ltd. ("Fortis" or the "Company"), amongst India's leading healthcare delivery companies, today announced its unaudited consolidated financial results for the quarter and half year ended September 30, 2025.

Financial Highlights

Consolidated *(INR Cr)*	**Q2 FY25**	**Q2 FY26**	**% Change YoY**	**H1FY25**	**H1FY26**	**% Change YoY**
Revenue	1,988	2,331	17.3%	3,847	4,498	16.9%
Operating EBITDA^	435	556	28.0%	777	1,047	34.7%
Operating EBITDA Margin	21.9%	23.9%		20.2%	23.3%	
Profit After Tax*	193	329	70.3%	367	596	62.3%
Profit After Tax after Minority Interest and Share in Associates*	176	322	82.4%	342	582	70.1%
Earnings per share (EPS)	2.34	4.26		4.54	7.71	

^ Operating EBITDA excludes Other Income
** PAT and PATMI for Q2 FY26 and H1 FY26 includes exceptional gain of INR 23.5 Cr and INR 12.6 Cr which pertains primarily to reversal of impairment in an associate Company; PAT and PATMI for Q2 FY25 includes exceptional loss of INR 59.8 Cr which pertains primarily to the impairment movement in an associate Company*

Hospital Business *(INR Cr)*	**Q2 FY25**	**Q2 FY26**	**% Change YoY**	**H1FY25**	**H1FY26**	**% Change YoY**
Revenue	1,655	1,974	19.3%	3,204	3,812	19.0%
Operating EBITDA	355	452	27.4%	642	858	33.7%
Operating EBITDA Margin	21.4%	22.9%		20.0%	22.5%	

Diagnostic Business *(INR Cr)*	**Q2 FY25**	**Q2 FY26**	**% Change YoY**	**H1FY25**	**H1FY26**	**% Change YoY**
Revenue (net)	334	357	7.1%	643	686	6.7%
Operating EBITDA	80	104	30.2%	135	189	39.5%
Operating EBITDA Margin	24.0%	29.1%		21.1%	27.5%	

Balance Sheet

- The Company's net debt as of 30th September 2025 stood at INR 2,219 Cr with a Net Debt to EBITDA of 0.96x as compared to 0.16x as on 30th September 2024 (basis Q2 annualized EBITDA). Net debt to equity was at 0.23x versus 0.03x as on 30th September 2024.
- The increase in debt compared to 30th September 2024 was primarily due to the funds raised to part-finance the acquisition of the 31.5% PE stake in Agilus Diagnostics and the acquisition of the Shrimann Hospital in Jalandhar, Punjab, among other investments.

HOSPITAL BUSINESS HIGHLIGHTS

KPIs	Q2 FY25	Q2 FY26	H1 FY25	H1 FY26
Occupancy	72%	71%	70%	70%
ARPOB (INR/Cr p.a.)	2.37	2.51	2.39	2.49
ALOS (Days)	4.20	4.18	4.18	4.14

- Revenue growth in the hospital business for the quarter was led by increase of 13% in occupied beds compared to Q2 FY25.
- International Patient revenues grew 26% to INR 169 Cr in Q2 FY26 vs INR 135 Cr in Q2 FY25. The business contributed to 8.1% to overall hospital business revenues compared to 7.7% Cr in Q2 FY25.
- Key surgical procedure volumes performed across some of our focus specialties such as Robotic Surgeries and Radiation Therapy increased by 66% and 54% YoY.

DIAGNOSTICS BUSINESS HIGHLIGHTS

- Q2 FY26 diagnostic business gross revenue grew 7.3% to INR 400 Cr compared to INR 372 Cr in Q2 FY25. Operating EBITDA margins (basis gross revenues) stood at 26.1% versus 21.5% in Q2 FY25. Excluding one offs, the operating EBITDA margins stood at 24.0% in Q2 FY25.
- Continuing with its network expansion strategy, primarily the addition of new customer touch points (CTPs); total CTPs as on 30th September 2025 stood at 4,330.
- In Q2 FY26, Agilus conducted ~10.62 Mn tests versus ~10.40 Mn tests in Q2 FY25.

Commenting on the results for the quarter, Dr Ashutosh Raghuvanshi, MD and CEO, Fortis Healthcare stated, "We have maintained a healthy growth momentum across both our hospital and diagnostics businesses. In the hospital segment, key specialties such as Oncology and Renal Sciences grew by 29% and 22%, respectively, compared to the same period last year. Our growth and expansion strategy is accelerating on multiple fronts. The company recently entered into a lease agreement for a ~200-bedded multi-specialty hospital in Greater Noida, a facility that we had previously been managing under an O&M arrangement. This expands our presence in Delhi NCR to ~2,100 beds. The integration of Gleneagles units under the O&M arrangement with Fortis is progressing well and we have also made our foray in Lucknow with an O&M arrangement for a 550 bedded super specialty hospital to be constructed by the Ekana Group."

He further added "In the diagnostics business, we continue to witness a buoyant recovery in both revenue and EBITDA margin and expect this positive momentum to continue going forward."

About Fortis Healthcare Limited: Fortis Healthcare Limited is a leading integrated healthcare delivery service provider in India. The healthcare verticals of the company primarily comprise hospitals, diagnostics and day care specialty facilities. Currently, the company operates 33 healthcare facilities (including JVs and O&M facilities) across 11 states. The Company's network comprises ~5,800 operational beds (including O&M beds) and over 400 diagnostics labs.

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FORTIS HEALTHCARE LIMITED

EARNINGS PRESENTATION – Q2 FY26

November 11, 2025

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This presentation contains forward-looking statements based on the currently held beliefs and assumptions of the management of the Company, which are expressed in good faith and, in their opinion, reasonable. Forward-looking statements involve known and unknown risks, uncertainties and other factors, which may cause the actual results, financial condition, performance, or achievements of the Company or industry results, to differ materially from the results, financial condition, performance or achievements expressed or implied by such forward-looking statements. Given these risks, uncertainties and other factors, recipients of this presentation are cautioned not to place undue reliance on these forward-looking statements.

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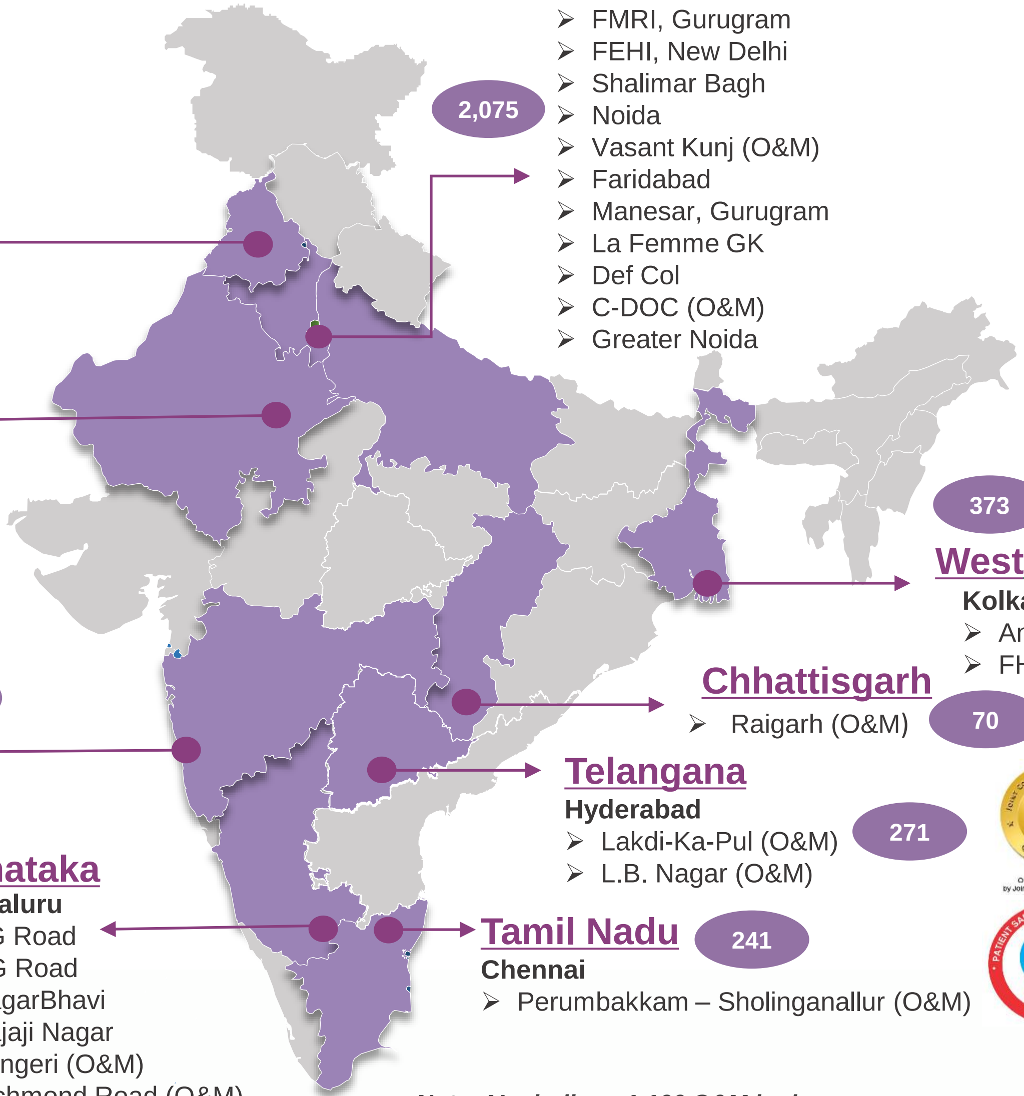
Neither the delivery of this presentation nor any further discussions of the Company with any of the recipients shall, under any circumstances, create any implication that there has been no change in the affairs of the Company since that date.

About Fortis Healthcare



National Capital Region

2,075

- FMRI, Gurugram
- FEHI, New Delhi
- Shalimar Bagh
- Noida
- Vasant Kunj (O&M)
- Faridabad
- Manesar, Gurugram
- La Femme GK
- Def Col
- C-DOC (O&M)
- Greater Noida

Punjab

965

- Mohali
- Ludhiana
- Ludhiana 2
- Amritsar
- Jalandhar

Rajasthan

275

- Jaipur

Maharashtra

770

- Mulund
- Vashi
- Kalyan
- SL Raheja (O&M)

Karnataka

753

Bengaluru

- BG Road
- CG Road
- NagarBhavi
- Rajaji Nagar
- Kengeri (O&M)
- Richmond Road (O&M)

West Bengal

373

Kolkata

- Anandpur
- FHKI & FMC

Chhattisgarh

70

- Raigarh (O&M)

Telangana

271

Hyderabad

- Lakdi-Ka-Pul (O&M)
- L.B. Nagar (O&M)

Tamil Nadu

241

Chennai

- Perumbakkam – Sholinganallur (O&M)

Beds

33 Healthcare Facilities

~5,800 Operational Beds^

7,600+ Doctors

9,200+ Nurses#

28,000+ employees
(including Agilus)

4 JCI Accredited

31 NABH Accredited/ Certified

Amongst the most accredited healthcare network in India

Note: ^Including ~1,100 O&M beds
 # Including trainee nurses

AGENDA

1. Clinical Excellence at Fortis
2. Performance Highlights
   - Earnings and Financial Summary – Q2FY26 and H1FY26
3. Performance Review - Hospital Business
4. Performance Review - Diagnostics Business
5. Appendix

CLINICAL EXCELLENCE AT FORTIS

KEY HIGHLIGHTS

CLINICAL EXCELLENCE

- **Fortis Hospital, Anandpur,** performed a complex surgery to remove a clinoidal meningioma tumor from a 40-year-old patient suffering from severe headaches and vision loss. The tumor was compressing the optic nerves and brain vessels.

- **Fortis Hospital, Gurugram,** performed a rare surgery to remove two parasitic fetuses from the abdomen of a one-month-old baby diagnosed with fetus-in-fetu, a rare congenital condition.

- **Fortis Hospital, Manesar,** performed a rare five-hour minimally invasive endoscopic cardiac surgery on a 16-year-old boy with a 35 mm atrial septal defect and other heart complications.

*Above data pertains to Q2FY26

AUGMENTING MEDICAL PROGRAMS

- **Fortis Hospital, Mohali,** launched a dedicated Biplane Neuro Cath Lab, equipping the facility with advanced imaging technology that provides high-resolution precision for diagnosing and treating neurovascular conditions.
- **Fortis Hospital, Greater Noida,** launched a 10-bedded Paediatrics Intensive Care Unit (PICU) equipped with advanced Paediatrics and high-frequency ventilators, designed to treat children up to 18 years of age.
- **Fortis Hospital, Mohali,** launched the Institute of Genomic Medicine for Precision in Cancer care that aims to improve diagnosis for disease prediction, prevention and targeted treatment.

**Above data pertains to Q2FY26*

Q2FY26 and H1FY26

PERFORMANCE HIGHLIGHTS

Q2FY26 SNAPSHOT

Consolidated Revenue	Consolidated Op EBITDA	Consolidated PBT[1]
2,331 Crores	556 Crores (23.9% Margin)	402 Crores
↑ 17.3%	↑ 28.0%	↑ 25.3%

Consolidated PAT[1]	Net Debt / (Cash)[3]	Net Debt to EBITDA[2,3]
305 Crores	2,219 Crores	0.96x vs 0.16x
↑ 20.7%		

1. *Excluding exceptional items*
2. *Basis Q2FY26 annualized EBITDA; 3. Net Debt as on 30th Sep 2025*

H1FY26 SNAPSHOT

Consolidated Revenue	Consolidated Op EBITDA	Consolidated PBT[1]
4,498 Crores	1,047 Crores (23.3% Margin)	740 Crores
↑ 16.9%	↑ 34.7%	↑ 34.3%

Consolidated PAT[1]	Net Debt / (Cash)[3]	Net Debt to EBITDA[2,3]
559 Crores	2,219 Crores	0.96x vs 0.16x
↑ 31.1%		

1. *Excluding exceptional items*
2. *Basis Q2FY26 annualized EBITDA; 3. Net Debt as on 30th Sep 2025*

Recent Key Updates

Long-Term Lease for 200-Bedded Greater Noida Hospital

Sep’25: Fortis through its wholly owned subsidiary entered into a 15-year lease agreement with RR Lifesciences for a ~200-bedded multi-specialty hospital in Greater Noida. Fortis had been previously managing the facility under an Operations & Management (O&M) arrangement. The facility has the potential to expand capacity to ~250 beds.

O&M Agreement for 550-Bedded Greenfield Hospital in Lucknow

Aug’25 : Fortis entered into collaboration agreement for Operations and Management (O&M) of 550 bedded greenfield super specialty hospital to be constructed in Lucknow by the Ekana Group.

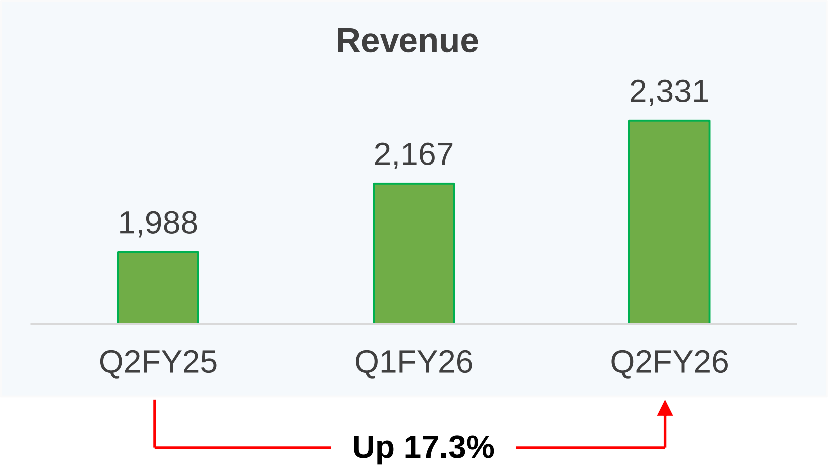
Q2FY26 SNAPSHOT

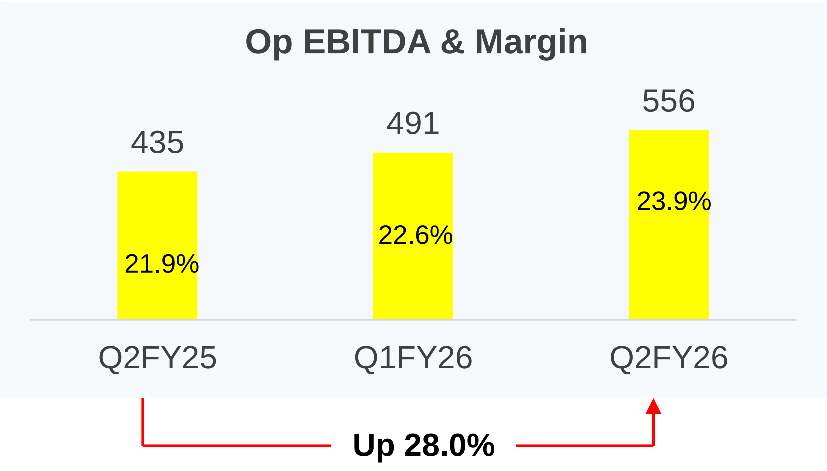
- Hospital business revenues grew 19.3% to INR 1,974 Cr versus INR 1,655 Cr in Q2FY25
- Hospital Business Operating EBITDA stood at INR 452 Cr, up 27.4%; while operating EBITDA margin was at 22.9% versus 21.4% in Q2FY25
- Q2FY26 hospital business ARPOB was at INR 2.51 Cr per annum vs INR 2.37 Cr in Q2FY25, up 5.8%; Surgical : Non-Surgical mix stood at 58:42, similar to corresponding previous period
- Occupancy for the quarter stood at 71% versus 72% in Q2FY25
- The company's diagnostics business reported gross revenues of INR 400 Cr versus INR 372 Cr in Q2FY25
- Operating EBITDA Margin of the diagnostics business (basis gross revenues) stood at 26.1% versus 21.5% in Q2FY25

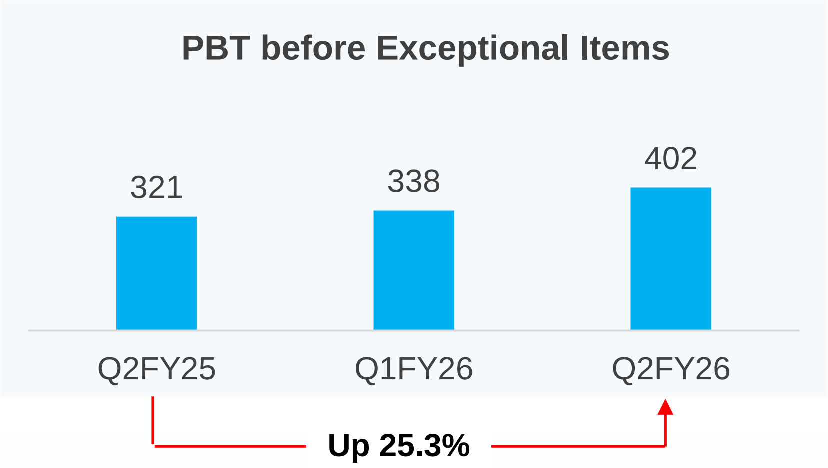
Fortis

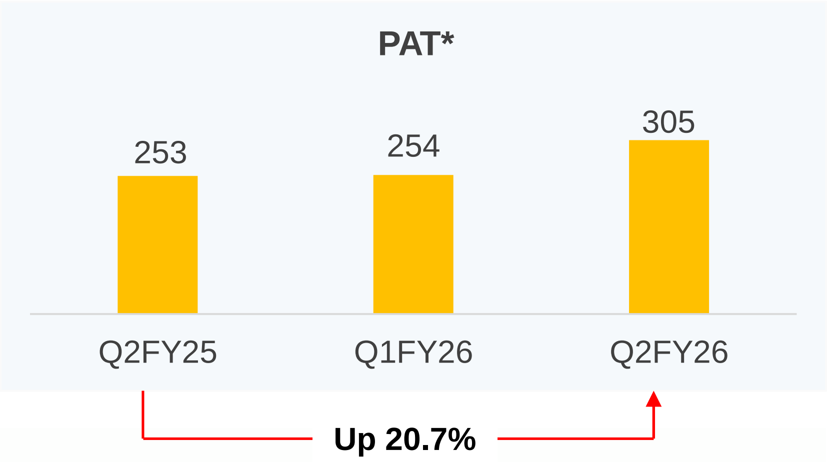
CONSOLIDATED EARNINGS SUMMARY – Q2FY26

All figures in INR Cr









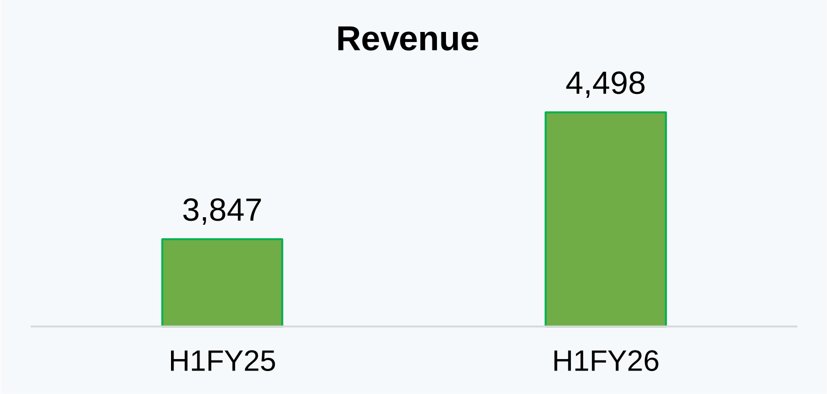
** Q2FY26 PAT excludes exceptional gain of INR 23.5 Cr which pertains primarily to reversal of impairment in an associate Company*

** Q1FY26 PAT excludes exceptional gain of INR 12.6 Cr which pertains primarily to reversal of impairment in an associate Company*

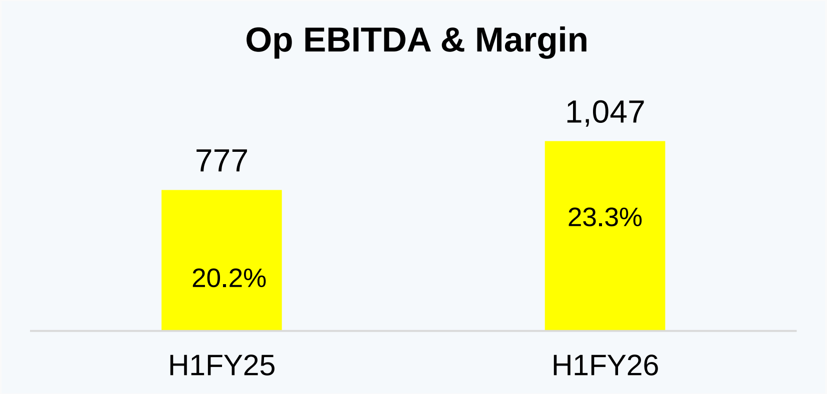
** Q2FY25 PAT excludes exceptional loss of INR 59.8 Cr which pertain primarily to the impairment movement in an associate company*

CONSOLIDATED EARNINGS SUMMARY – H1FY26

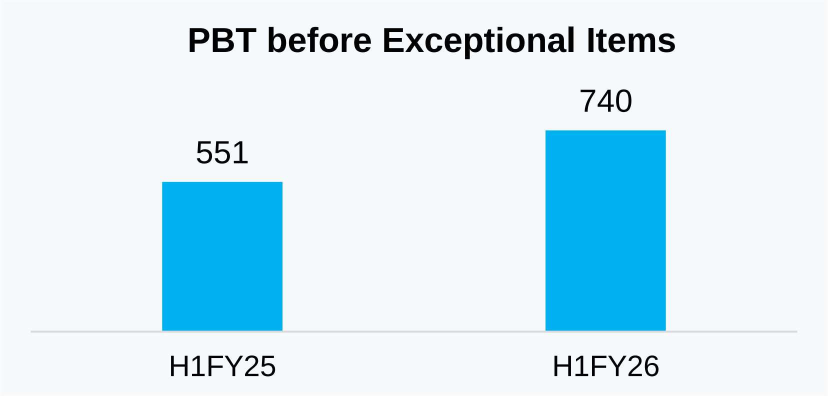
All figures in INR Cr.



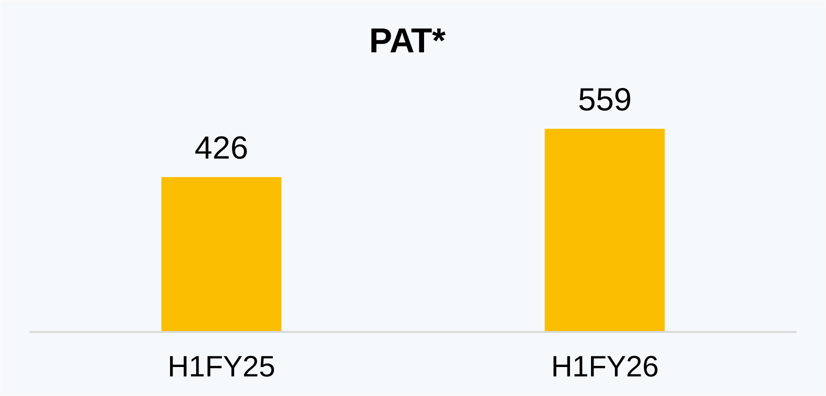
Up 16.9%



Up 34.7%



Up 34.3%



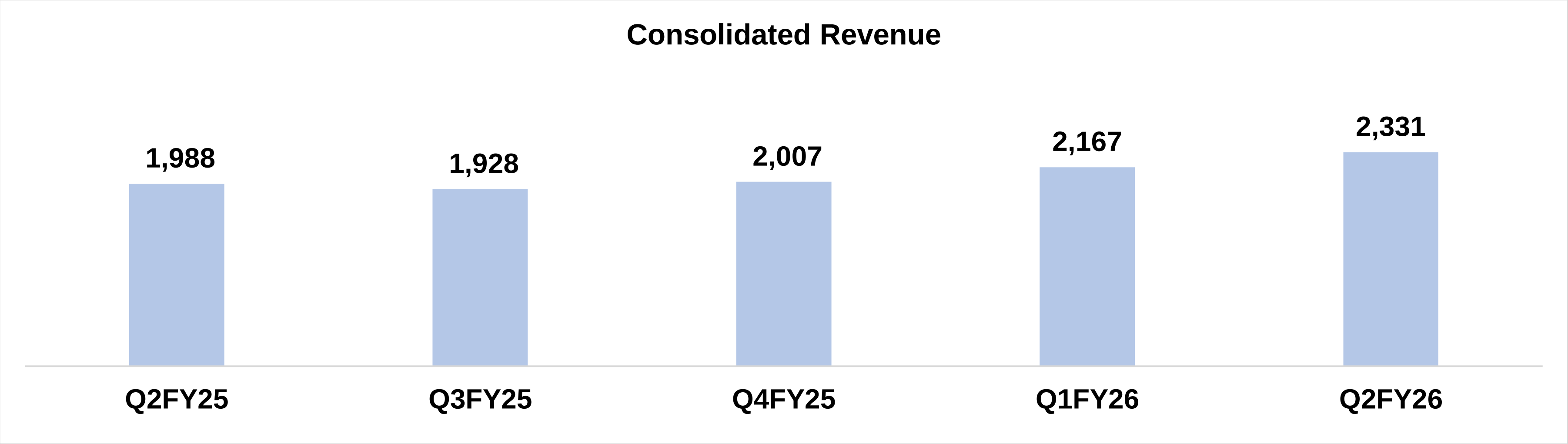
Up 31.1%

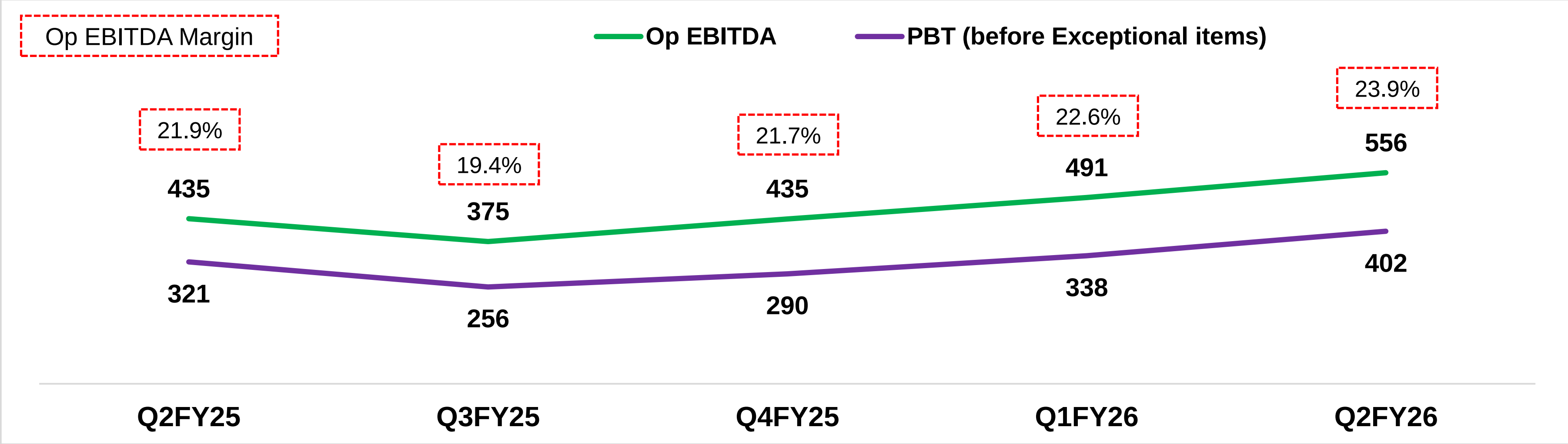
** H1FY26 PAT excludes exceptional gain of INR 36.2 Cr which pertains primarily to reversal of impairment in an associate Company*

**H1FY25 PAT excludes exceptional net loss of INR 59.6 Cr which pertains primarily to impairment movement in an associate Company*

CONSOLIDATED EARNINGS SUMMARY

All figures in INR Cr



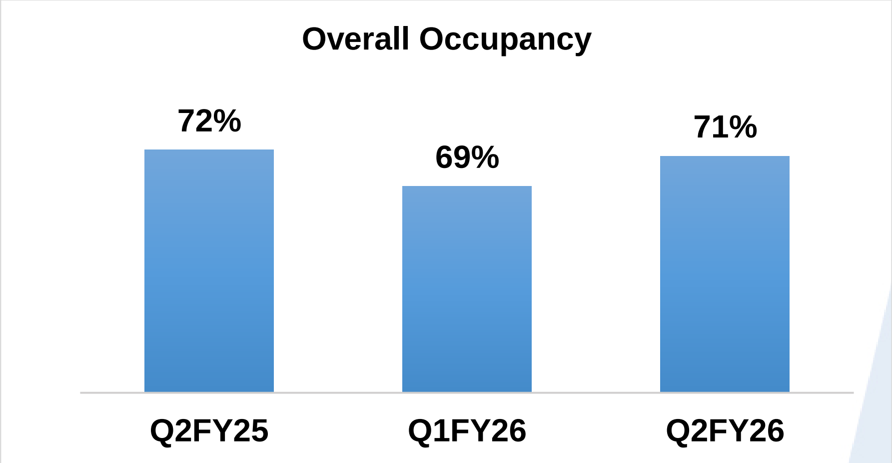


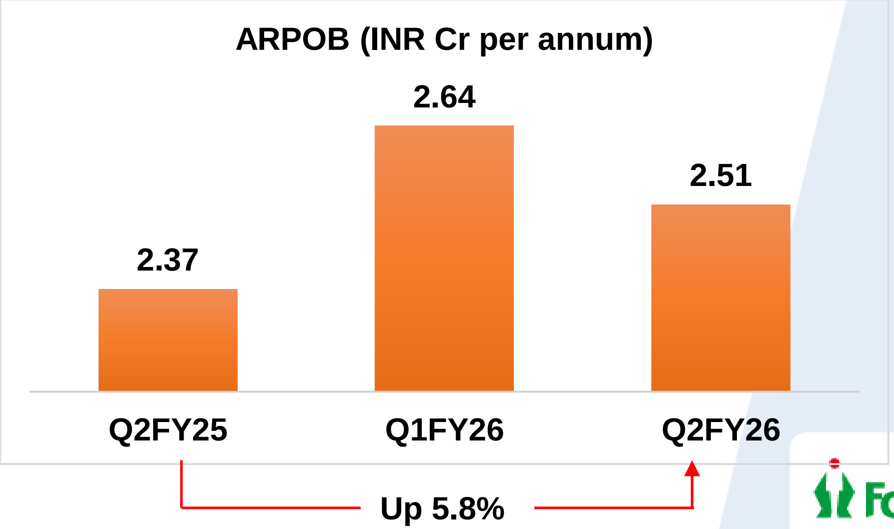
Q2FY26

HOSPITAL BUSINESS HIGHLIGHTS

- Occupancy was at 71%, compared to 72% in Q2FY25. Occupied beds increased to 3,318 compared to 2,939 in Q2FY25, a growth of 12.9%.
- Revenue from focus specialties comprising Oncology, Neurosciences, Cardiac Sciences, Gastroenterology, Orthopedics and Renal Sciences grew 20.3% and contributed 62% to overall hospital business revenues compared to 61% in Q2FY25.
- International Patient revenues grew 26% to INR 169 Cr in Q2FY26 vs INR 135 Cr in Q2FY25. The business contributed 8.1% to overall hospital business revenues in Q2FY26 versus 7.7% in Q2FY25.
- Revenues from digital channels viz website, mobile application and digital campaigns witnessed a 20.4% YoY growth; contributed 29.5% to overall hospital revenues versus 29.3% in Q2FY25.
- Company further strengthened its medical talent with the onboarding of specialists in the areas of Oncology, Cardiac Sciences, Obstetrics & Gynecology, Neurosciences and Gastroenterology.

Key Performance Indicators

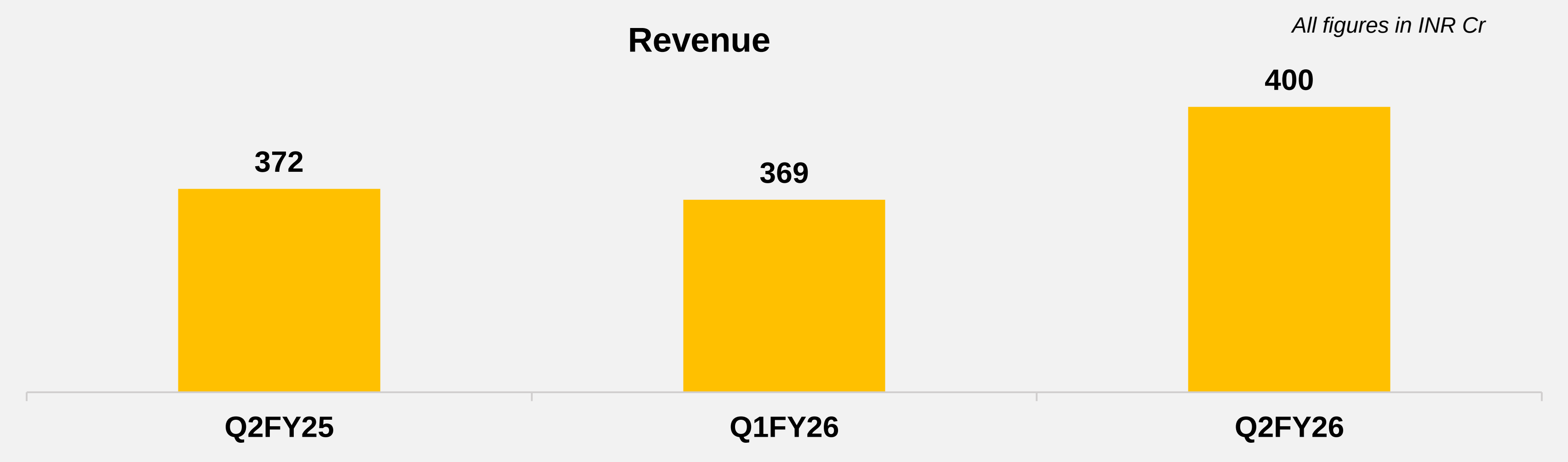




Q2FY26

DIAGNOSTIC BUSINESS HIGHLIGHTS

- Agilus gross revenues grew 7.3% to INR 400 Cr in Q2FY26 versus INR 372 Cr in Q2FY25
- Operating EBITDA stood at INR 104 Cr in Q2FY26 versus INR 80 Cr in Q2FY25
- Operating EBITDA Margin (basis gross revenues) stood at 26.1% versus 21.5% in Q2FY25. Excluding one offs*, the Operating EBITDA Margin stood at 24.0% in Q2 FY25.



** In Q2FY25, one off expenses pertain primarily to rebranding expenses, reversal of provision related to certain government business and a contingent consideration payment for an earlier lab acquisition;*

OPERATING PERFORMANCE

HOSPITAL BUSINESS

Particulars (INR Cr)	Hospital Business				
	Q2FY25	Q1FY26	Q2FY26	H1FY25	H1FY26
Operating Revenue	**1,655**	**1,838**	**1,974**	**3,204**	**3,812**
Revenue Growth vs LY	13.9%	18.6%	19.3%	14.2%	19.0%
Reported EBITDA	**369**	**415**	**483**	**664**	**898**
EBITDA growth vs LY	27.5%	40.5%	30.9%	33.5%	35.2%
Margin	**22.3%**	**22.6%**	**24.5%**	**20.7%**	**23.6%**
Adj: Other Income^	14	9	31	22	40
Operating EBITDA	**355**	**406**	**452**	**642**	**858**
Margin	**21.4%**	**22.1%**	**22.9%**	**20.0%**	**22.5%**

- *Above financials includes financials of International entities which are part of Fortis group; mainly RHTTM*
- *^ Hospital business reported EBITDA for Q2FY26 includes other income primarily pertaining to dividend income from the Company's majority owned (89% as of Sep'25) subsidiary Agilus Diagnostics, interest on tax refund and interest income;*
- *Hospital business reported EBITDA for Q1FY26 includes other income primarily pertaining to interest on tax refund and interest income; Hospital business reported EBITDA for Q2FY25 includes other income primarily pertaining to dividend income from the Company's majority owned (57% as of Sep'24) subsidiary Agilus Diagnostics*

Fortis

OPERATING PERFORMANCE

DIAGNOSTIC BUSINESS

Particulars (INR Cr)	Diagnostic Business				
	Q2FY25	Q1FY26	Q2FY26	H1FY25	H1FY26
Operating Revenue	**372**	**369**	**400**	**716**	**768**
Revenue Growth vs LY	3.4%	7.4%	7.3%	1.9%	7.3%
Reported EBITDA	**87**	**91**	**113**	**147**	**205**
EBITDA growth vs LY	27.9%	51.4%	30.9%	4.8%	39.3%
Margin	**23.3%**	**24.7%**	**28.4%**	**20.5%**	**26.6%**
Adj: Other Income incl FX	7	7	9	11	16
Operating EBITDA	**80**	**85**	**104**	**135**	**189**
Margin	**21.5%**	**23.0%**	**26.1%**	**18.9%**	**24.6%**
Adj: One off expenses*	9	-	1	18	1
Operating EBITDA before one off exp	**89**	**85**	**105**	**154**	**190**
Margin	**24.0%**	**23.0%**	**26.3%**	**21.4%**	**24.7%**

- ** In Q2FY26, one off expenses pertain primarily to brand related legal expenses; In Q2FY25, one off expenses pertain primarily to rebranding expenses, reversal of provision related to certain government business and a contingent consideration payment for an earlier lab acquisition;*
- *Diagnostics business revenue is on Gross Basis; Diagnostic business Q2FY26 net revenue (net of inter company elimination) stood at INR 357.5 Cr versus INR 333.7 Cr in Q2FY25 and INR 328.8 Cr in Q1FY26.*

Fortis

BALANCE SHEET (CONSOLIDATED)

September 30, 2025

Balance Sheet (INR Cr)	Sep 30, 2024	Mar 31, 2025	Sep 30, 2025
Shareholder's Equity	8,729	9,169	9,693
Debt	878	2,196	2,632
Lease Liabilities (Ind AS 116)*	309	280	562
Total Capital Employed	**9,916**	**11,645**	**12,887**
Net Fixed Assets (including intangibles & CWIP)	6,413	6,636	7,483
Goodwill	4,194	4,194	4,526
Investments	175	169	215
Cash and Cash Equivalents	597	502	413
Net Other Assets^	(1,464)	144	251
Total Assets	**9,916**	**11,645**	**12,887**
Net Debt / (cash)	**281**	**1,694**	**2,219**
Net Debt to Equity	**0.03x**	**0.18x**	**0.23x**

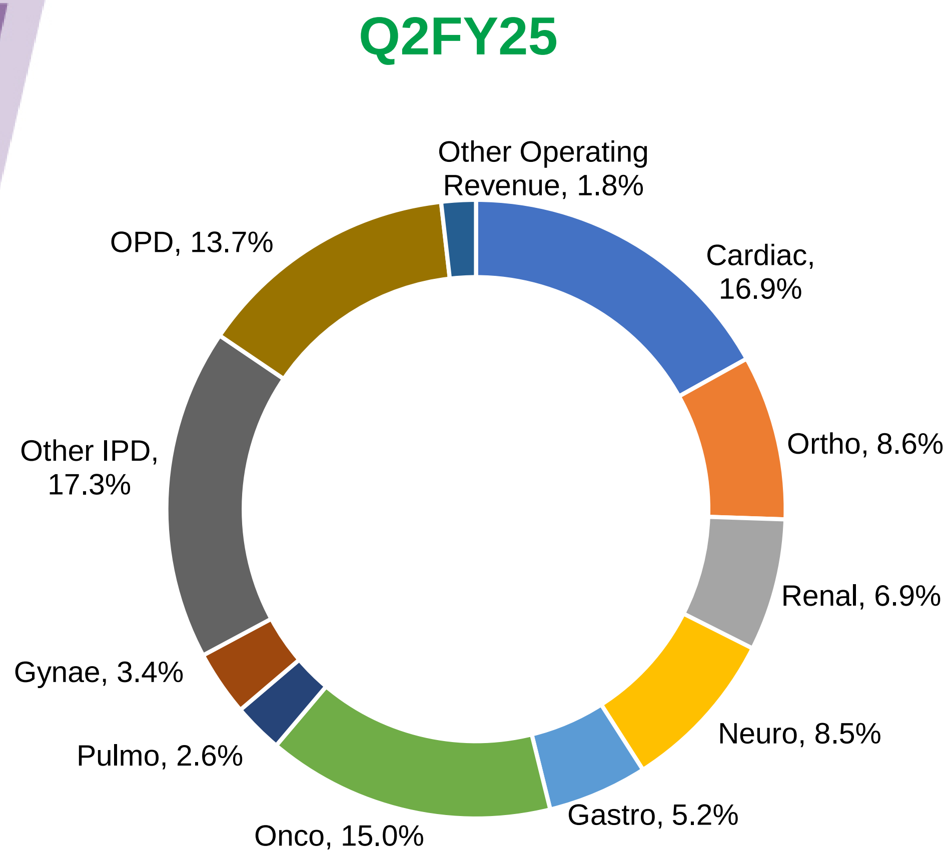
- **Pertains to lease liability on account of adoption of new accounting standard on leases w.e.f. April 1, 2019*
- *Net Debt excludes lease liabilities*
- *Net Debt to EBITDA was at 0.96x vs 0.16x for Q2FY26 and Q2FY25 (basis annualized EBITDA of Q2FY26 and Q2FY25, respectively)*
- *^Includes PUT option liability for the period Sep'24 pertaining to Agilus' 31.52% Stake held by private equity investors*

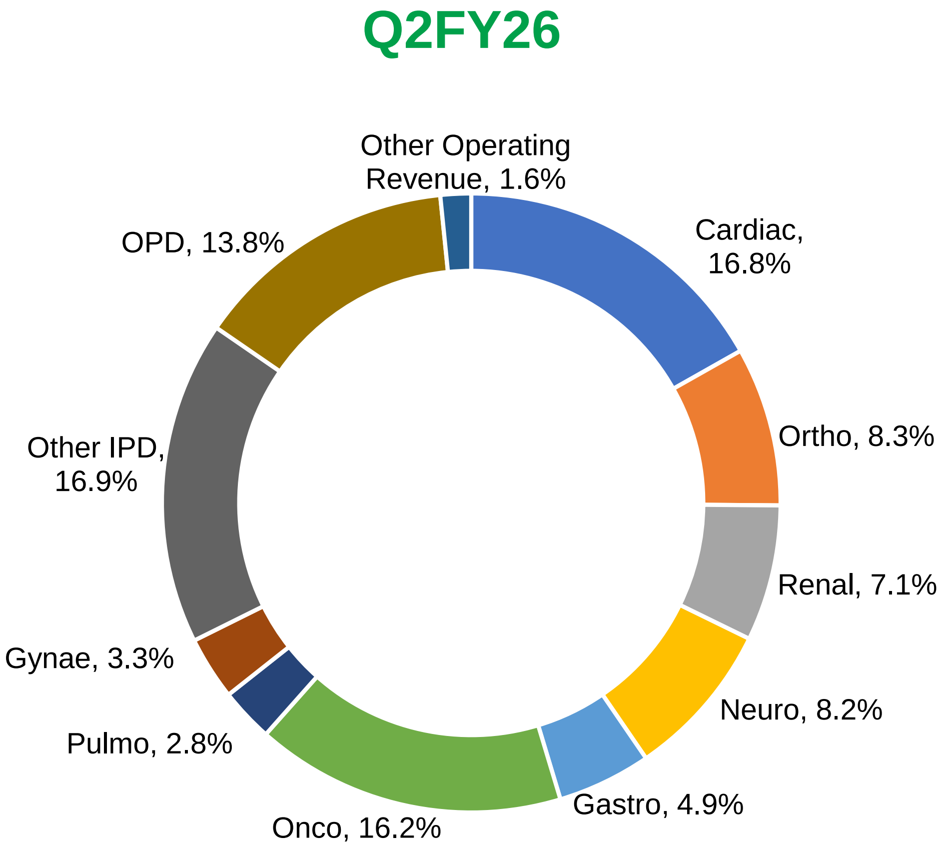
Fortis

PERFORMANCE REVIEW

HOSPITALS BUSINESS

SPECIALTY MIX

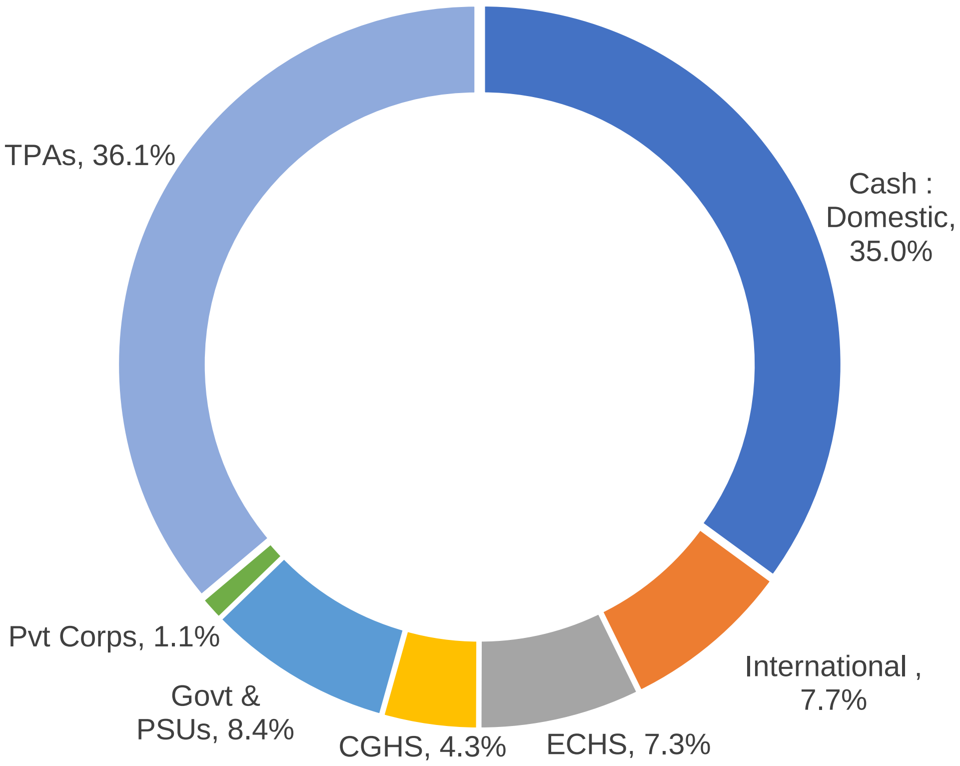




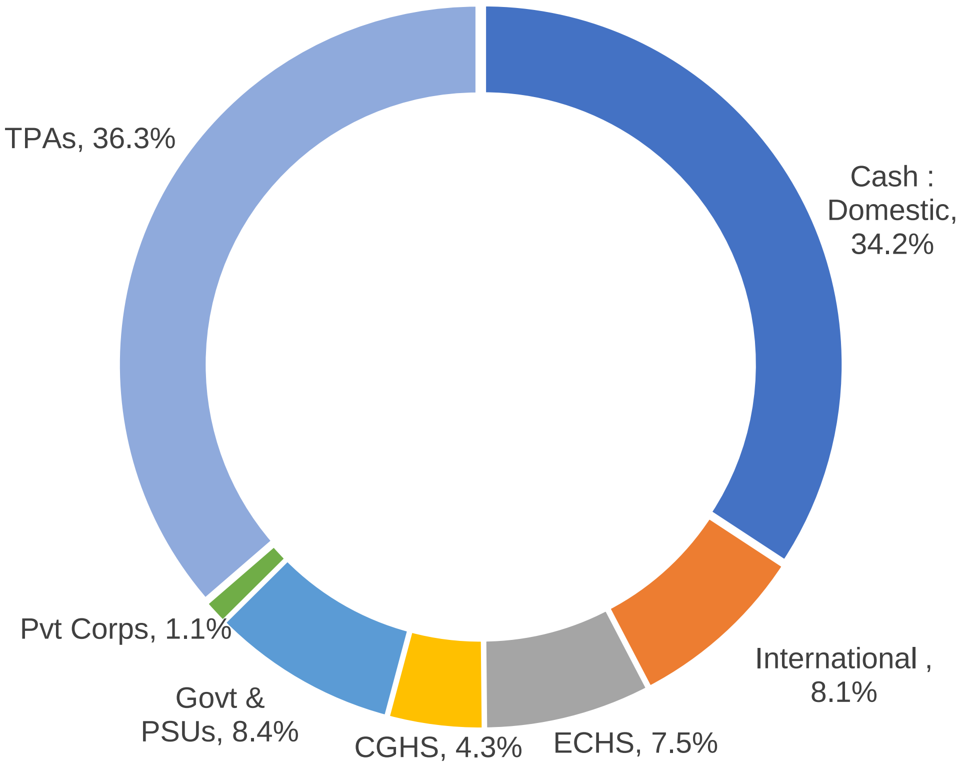
Key Specialties such as Oncology and Renal Sciences witnessed Y-o-Y revenue growth of 29% and 22%, respectively

PAYOR MIX

Q2FY25



Q2FY26



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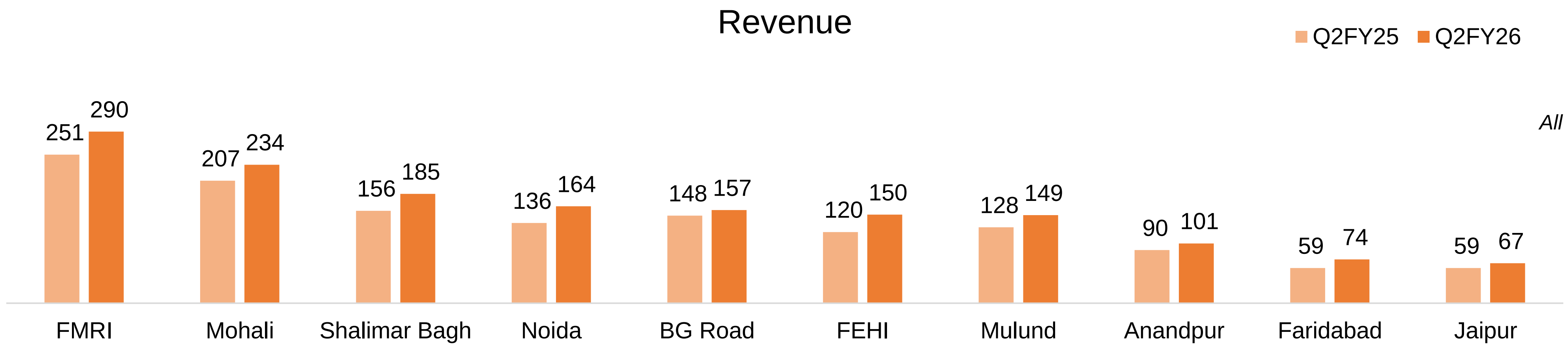
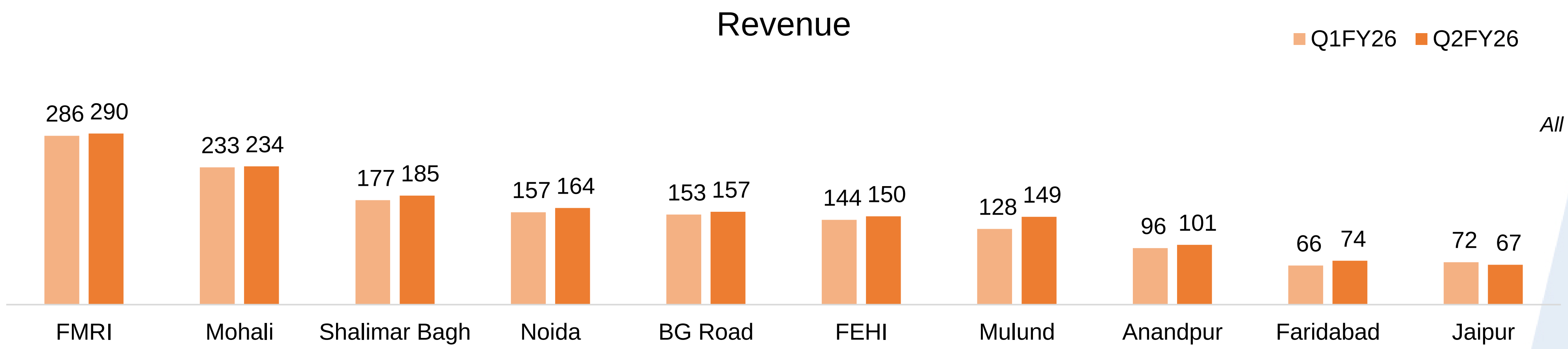
HOSPITAL BUSINESS PERFORMANCE – Q2FY26

Key healthcare facilities continue to witness a YoY and QoQ upward momentum in revenues



All figures in INR Cr.



All figures in INR Cr.

HOSPITAL MARGIN MATRIX

Q2FY26

EBITDA	No of Facilities	Revenue Contribution	Operational beds	ARPOB (INR Cr)	Occupancy
>20%	13	77.2%	3,218	2.65	75%
15% - 20%	4	11.7%	559	2.54	70%
10% - 15%	2	2.6%	175	2.13	56%
<10%	4^	7.4%	691	1.52	60%

^ Note: <10% EBITDA Margin facilities include Manesar (commissioned in Sep’24) and the recently added Greater Noida facility on lease (commissioned in Oct’22)

FY25*

EBITDA	No of Facilities	Revenue Contribution	Operational beds	ARPOB (INR Cr)	Occupancy
>20%	10	73.2%	2,611	2.67	72%
15% - 20%	5	9.2%	523	1.64	74%
10% - 15%	2	10.0%	429	2.35	69%
<10%	4	6.3%	533	1.67	50%

*Note: *FY25 numbers exclude Richmond Road facility, Bangalore (Divested in Dec’24)*

Note: The margin matrix for FY25 and Q2FY26 has been reclassified to show EBITDA margins basis IND AS accounting for lease facilities

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BEDS EXPANSION UPDATE

Key Ongoing Expansion Projects

Manesar Facility (~300 Beds) –*
~180 Bed Capacity added till July'25 (124 beds operationalized as of Oct'25)
Remaining Capacity Addition: H2FY26

Faridabad New Tower (50 Beds) –Operationalized in Q2FY26

Noida New Tower (~150 Beds) –
~73 Beds operationalized: H1FY26
~77 Beds Expected operationalization: H2FY26

FMRI New Beds (20 Beds through Internal rejig) – Operationalized Q1FY26
FMRI New Tower (200 Beds) – Expected operationalization H1FY27

*Note: *Manesar facility's total capacity is ~350 beds.*

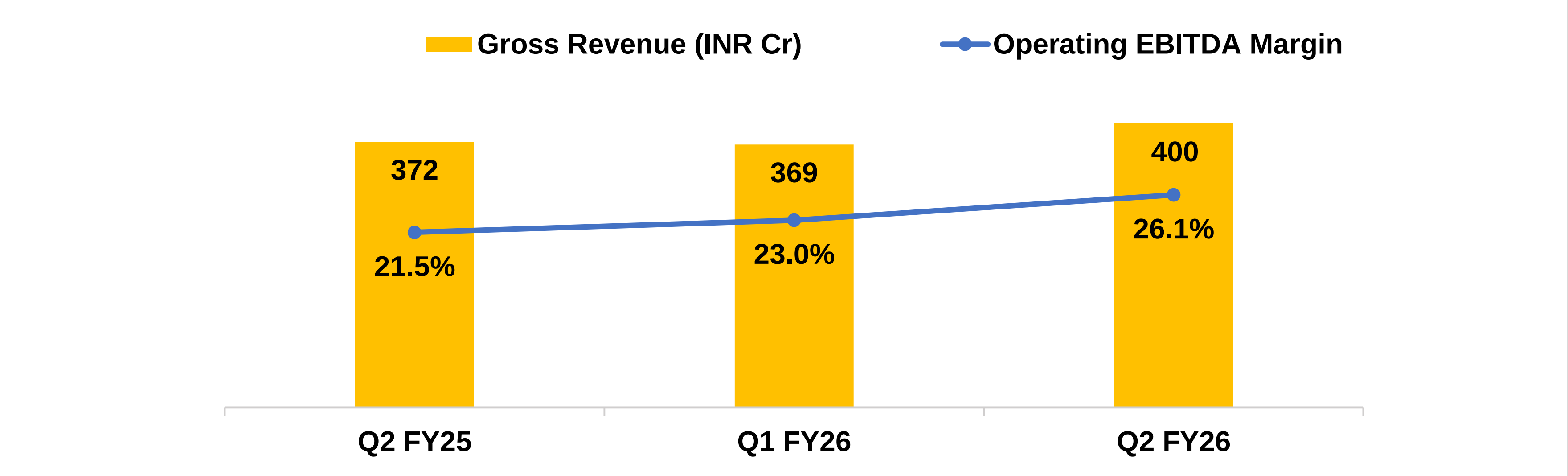
In addition to the above-mentioned bed expansions, capacity was further enhanced (excluding O&M beds) by ~191 beds through the Jalandhar hospital acquisition, ~200 beds through the addition of Greater Noida hospital, and ~20 beds at BG Road.

PERFORMANCE REVIEW

DIAGNOSTICS BUSINESS

DIAGNOSTICS BUSINESS

- During Q2FY26, Agilus conducted 10.62 Mn tests, versus 10.40 Mn in Q2FY25.
- Agilus added 200+ Customer touchpoints^ to its network in Q2FY26.
- Agilus' B2C: B2B revenue mix stood at 52:48 in the quarter vs 53:47 in Q2FY25.
- Operating EBITDA INR 104 Cr in Q2FY26 versus INR 80 Cr in Q2FY25.
- Operating EBITDA Margin (basis gross revenues) stood at 26.1% versus 21.5% in Q2FY25. Excluding one offs*, the Operating EBITDA Margin stood 24.0% in Q2FY25.



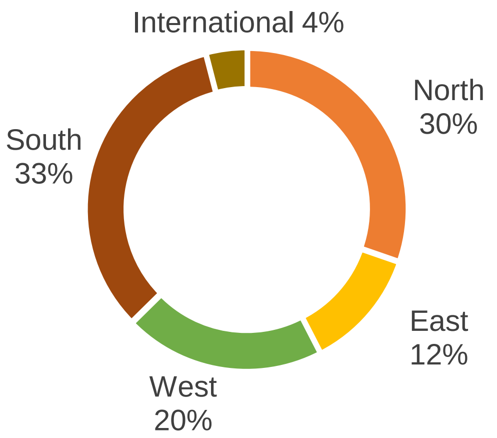
Note: ^ Gross additions

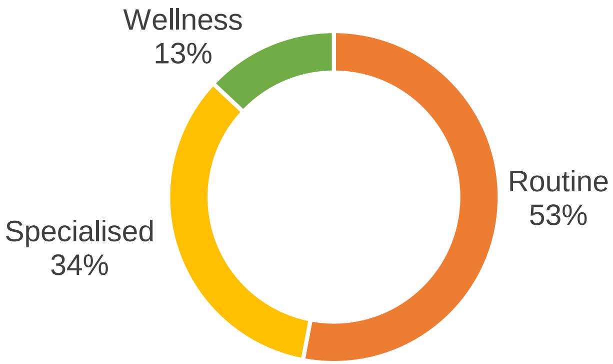
** In Q2FY25, one off expenses pertain primarily to rebranding expenses, reversal of provision related to certain government business and a contingent consideration payment for an earlier lab acquisition*

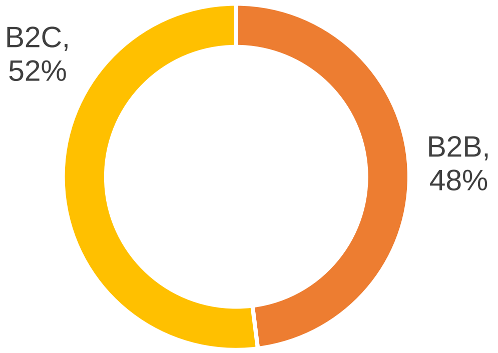
QUARTERLY REVENUE MIX

Geographic mix | **Product Mix** | **Segment Mix**

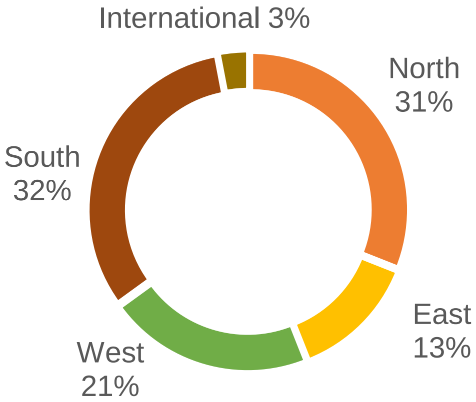
Q2FY26

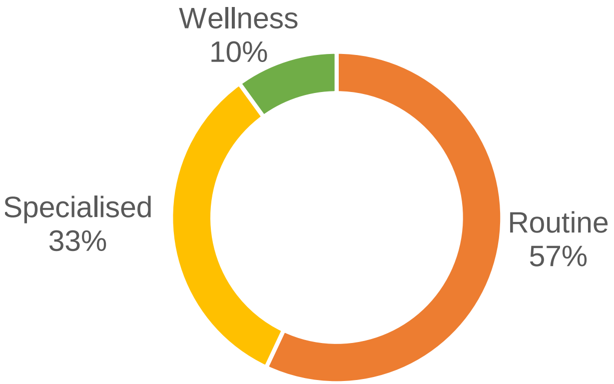


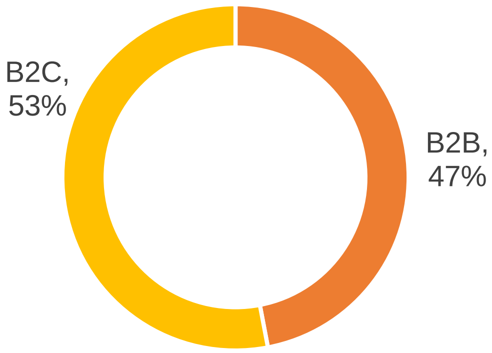




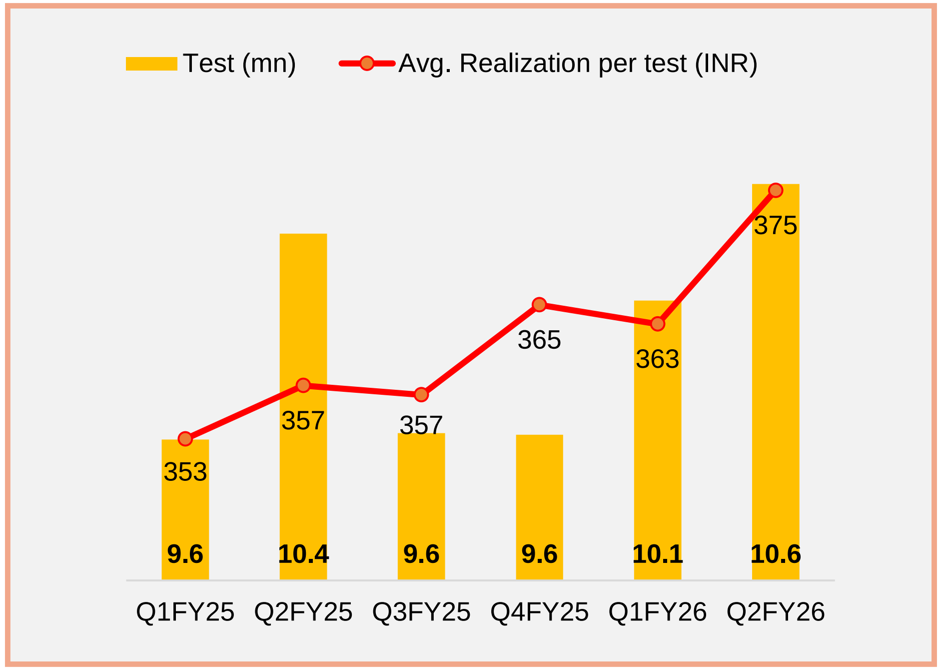
Q2FY25

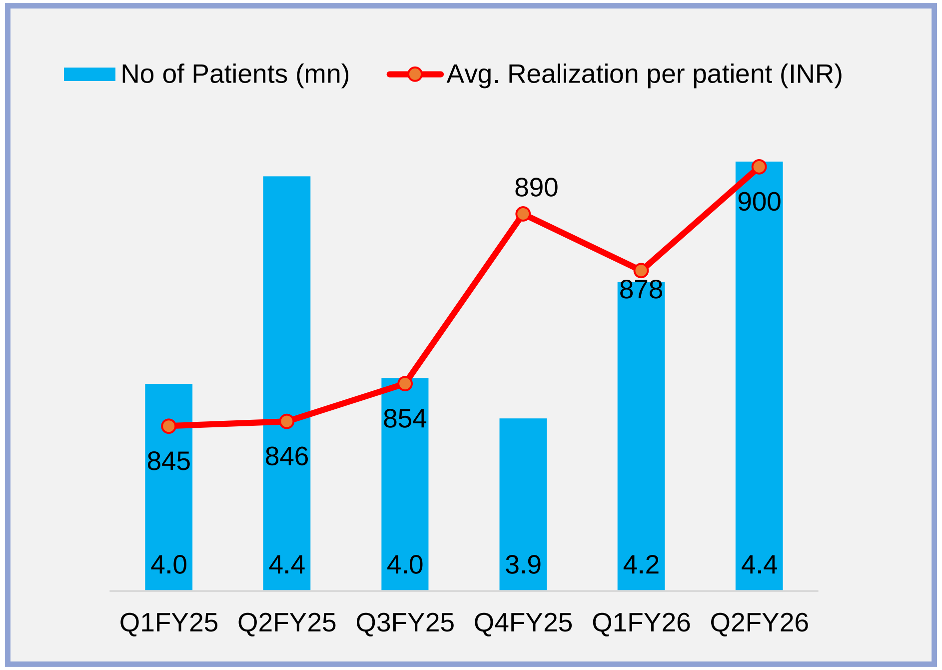






QUARTERLY KEY PERFORMANCE METRICS





APPENDIX

GROUP CONSOLIDATED P&L – Q2FY26

Particulars (INR Cr)	Q2FY25	Q1FY26	Q2FY26
Revenue from operations	**1,988.4**	**2,166.7**	**2,331.4**
Other income	13.2	15.4	22.6
Total income	**2,001.6**	**2,182.1**	**2,354.0**
Expenses	1,533.6	1,676.0	1,775.1
EBITDA*	**448.1**	**506.1**	**578.9**
Margin	**22.5%**	**23.4%**	**24.8%**
Finance costs	36.4	69.6	74.9
Depreciation and amortisation expense	95.1	101.5	105.9
PBT	**316.6**	**335.0**	**398.2**
Share of profit / (loss) of associates and joint ventures (net)	4.2	2.9	3.7
Net profit / (loss) before exceptional items and tax	**320.8**	**337.9**	**401.9**
Exceptional gain/loss**	-59.8	12.6	23.5
Profit / (loss) before tax from continuing operations	**261.1**	**350.6**	**425.4**
Tax expense / (credit)	68.0	83.8	96.6
Net profit / (loss) for the period from continuing operations	**193.1**	**266.8**	**328.8**
Profit / (loss) from continuing operations attributable to Owners of the company	**176.5**	**260.3**	**321.9**

** EBITDA includes other income, forex and exceptional/non-recurring expenses*
*** Q2FY26 exceptional gain pertains primarily to reversal of impairment in an associate Company*
*** Q1FY26 exceptional gain pertains primarily to reversal of impairment in an associate Company*
*** Q2FY25 exceptional loss pertains primarily to the impairment movement in an associate company*

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GROUP CONSOLIDATED P&L – H1FY26

Particulars (INR Cr)	H1FY25	H1FY26
Revenue from operations	**3,847.3**	**4,498.2**
Other income	26.3	38.0
Total income	**3,873.5**	**4,536.1**
Expenses	3,069.9	3,451.2
EBITDA*	**803.6**	**1,085.0**
Margin	**20.9%**	**24.1%**
Finance costs	71.7	144.4
Depreciation and amortisation expense	186.1	207.3
PBT	**545.8**	**733.2**
Share of profit / (loss) of associates and joint ventures (net)	4.8	6.6
Net profit / (loss) before exceptional items and tax	**550.7**	**739.8**
Exceptional gain/loss**	-59.6	36.2
Profit / (loss) before tax from continuing operations	**491.1**	**776.0**
Tax expense / (credit)	124.0	180.4
Net profit / (loss) for the period from continuing operations	**367.1**	**595.6**
Profit / (loss) from continuing operations attributable to Owners of the company	**342.4**	**582.2**

** EBITDA includes other income, forex and exceptional/non-recurring expenses*
*** H1FY26 exceptional gain pertains primarily to reversal of impairment in an associate Company*
*** H1FY25 exceptional loss pertains primarily to the impairment movement in an associate company*

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THANK YOU