Fortis Healthcare Limited
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Haryana – 122 001 (India)
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Fax : 0124 492 1041
Emergency : 105010
Email : secretarial@fortishealthcare.com
Website : www.fortishealthcare.com

May 20, 2025

FHL/SEC/2025-26

The National Stock Exchange of India Ltd.
Scrip Symbol: FORTIS

BSE Limited
Scrip Code:532843

Sub: Press Release and Earnings Presentation under Regulation 30 of SEBI (Listing Obligations & Disclosure Requirements) Regulations, 2015

Dear Madam/Sir,

Pursuant to the provisions of Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulation, 2015, please find enclosed herewith the press release and earnings presentation for the quarter and financial year ended on March 31, 2025.

The date and time of occurrence of event is May 20, 2025 at 1855 Hours.

This is for your information and records.

Thanking you,
Yours Sincerely,
For **Fortis Healthcare Limited**

SATYENDRA CHAUHAN
Digitally signed by SATYENDRA CHAUHAN
Date: 2025.05.20 21:21:44 +05'30'

Satyendra Chauhan
Company Secretary & Compliance Officer
M. No. – A14783
Encl: as above

Press Release

May 20, 2025

Fortis Healthcare announces Q4 FY25 and FY25 Financial Results

Hospital Business Revenues up 14.2% for the quarter; 14.8% for the year
Hospital business Op.EBITDA margins at 21.9% for the quarter; 20.5% for the year

Board recommends dividend of INR 1 per share (10% of Face Value)
Company acquires the perpetual Rights to the 'Fortis' Brand for INR 200 Crs

Q4 FY 25 Results

- Consolidated Revenues up 12.4% to INR 2,007 Cr
- Operating EBITDA up 14.3% to INR 435 Cr, 21.7% Margin (vs Q4FY24 at 21.3%)
- Hospital Business Revenues up 14.2% to INR 1,701 Cr
- Operating EBITDA up 11.7% to INR 372 Cr, 21.9% Margin (vs Q4FY24 at 22.4%)

FY25 Results

- Consolidated Revenues up 12.9% to INR 7,783 Cr
- Operating EBITDA up 25.3% to INR 1,588 Cr, 20.4% Margin (vs FY24 at 18.4%)
- Hospital Business Revenues up 14.8% to INR 6,528 Cr
- Operating EBITDA up 26.6% to INR 1,339 Cr, 20.5% Margin (vs FY24 at 18.6%)

Gurugram, May 20, 2025: Fortis Healthcare Ltd. ("Fortis" or the "Company"), amongst India's leading healthcare delivery companies, today announced its audited consolidated financial results for the quarter and year ended March 31, 2025.

Financial Snapshot

Consolidated *(INR Cr)*	Q4FY24^	Q4FY25^	% Change YoY	FY24	FY25	% Change YoY
Revenue	1,786	2,007	12.4%	6,893	7,783	12.9%
Operating EBITDA	380	435	14.3%	1,268	1,588	25.3%
Operating EBITDA Margin	21.3%	21.7%		18.4%	20.4%	
Profit Before Tax *(Before exceptional item)*	268	290	8.2%	842	1,096	30.2%
Profit After Tax*	203	188	-7.4%	645	809	25.4%
Profit After Tax after Minority Interest and Share in Associates*	179	184	2.9%	599	774	29.3%
Earnings per share (EPS)	2.37	2.44		7.93	10.26	

** FY25 PAT includes an exceptional loss of INR 89.3 Cr primarily pertaining to the impairment of investment in an associate Company and impairment of assets in a subsidiary company, offset by gain related to the divestment of the Richmond Road, Bangalore facility;*
** FY24 PAT includes an exceptional gain of INR 16.0 Cr in FY24 pertaining to the reversal of impairment in an associate company and profit related to the divestment of Chennai facilities*

Hospital Business *(INR Cr)*	Q4FY24^	Q4FY25^	% Change YoY	FY24	FY25	% Change YoY
Revenue	1,490	1,701	14.2%	5,686	6,528	14.8%
Operating EBITDA	333	372	11.7%	1,058	1,339	26.6%
Operating EBITDA Margin	22.4%	21.9%		18.6%	20.5%	

^ *Comprises adjustments of amounts related to Expected Credit Loss, write back of excess provisions / unclaimed balances and other year-end adjustments which have been accounted for in the quarters but pertain to the full year.*

Diagnostic Business *(INR Cr)*	Q4FY24	Q4FY25	% Change YoY	FY24	FY25	% Change YoY
Revenue (net)	296	306	3.5%	1,207	1,255	4.0%
Operating EBITDA	47	63	32.5%	209	249	18.7%
Operating EBITDA Margin	16.0%	20.4%		17.3%	19.8%	

Key Financial Highlights

Q4FY25

- Consolidated revenues were at INR 2,007 Cr, up 12.4% versus Q4FY24. Operating margins stood at 21.7%, versus 21.3% in the corresponding previous period.
- Hospital business revenues grew 14.2% to INR 1,701 Cr. Operating margins stood at 21.9% versus 22.4% in the corresponding previous period.
- Diagnostic business revenue (net) stood at INR 306 Cr versus INR 296 Cr in Q4FY24. Operating margins stood at 20.4% versus 16.0% in Q4FY24. Excluding one offs primarily pertaining to rebranding expenses, the operating EBITDA margins for Q4FY25 stood at 26.7% versus 18.6% in Q4FY24.

FY25

- Consolidated revenues were at INR 7,783 Cr, up 12.9% versus FY24. Operating margins for the year stood at 20.4%, versus 18.4% in FY24.
- Hospital business revenues grew 14.8% to INR 6,528. Operating margins stood at 20.5% versus 18.6% in FY24.
- Diagnostic business revenues (net) stood at INR 1,255 Cr versus INR 1,207 Cr in FY24. Operating margins stood at 19.8% for the year versus 17.3% in FY24. Excluding one offs primarily pertaining to rebranding expenses, the operating EBITDA margins for FY25 stood at 24.6% versus 22.3% in FY24.

Balance Sheet

- The Company's net debt as of 31st March 2025 stood at INR 1,694 Cr with a Net Debt to EBITDA of 0.93x as compared to the 0.17x as on 31st March 2024 (basis Q4 annualized EBITDA). The increase in debt was primarily due to the funds raised to part finance the acquisition of the 31.5% PE stake in Agilus Diagnostics by the Company. Net debt to equity was at 0.18x versus 0.03x as on 31st March 2024.

HOSPITAL BUSINESS HIGHLIGHTS

KPIs	Q4FY24	Q4FY25	FY24	FY25
Occupancy	66%	69%	65%	69%
ARPOB (INR/Cr p.a.)	2.32	2.51	2.22	2.42
ALOS (Days)	4.41	4.22	4.28	4.19

- Revenue growth for FY25 was led by an increase in ARPOB of 9% and a growth of approx. 5% in occupied beds compared to FY24. Revenue growth for Q4FY25 witnessed an ARPOB increase of 8.4% and a 5.5% growth in occupied beds.
- Key facilities such as Shalimar Bagh, Mohali, Mulund, FMRI, Anandpur have witnessed a steady growth in revenue and EBITDA margins for the year. The recently launched Manesar facility is exhibiting steady traction with the Q4FY25 occupancy at 38% on 77 beds in operation with an ARPOB at INR 2.67 Crs.
- International Patient revenues for the quarter grew 17% to INR 145 Cr contributing 8.1% to overall hospital business revenues vs 7.9% in Q4FY24. For FY25, International Patient revenues grew 13% to INR 539 Cr.
- Key surgical procedure volumes performed across some of our focus specialties such as Neurosciences and Robotic Surgeries increased by 17% and 72% YoY for the year.
- In FY25, Revenues from digital channels viz website, mobile application and digital campaigns grew 35.1%. Digital revenues contributed 29.6% to overall hospital revenues versus 25.2% in FY24.
- The Company signed definitive agreements in Feb 2025 for the acquisition of Shrimann Superspecialty Hospital in Jalandhar, Punjab. The acquisition enables the addition of approx. 270 beds in the existing facility and further provides a capacity expansion ability of another 180+ beds through the acquisition of the adjunct land parcel thereby taking the total capacity to over 450 beds. Subject to the completion of certain customary conditions precedent as stipulated in the definitive agreements, the transaction is expected to be consummated shortly.
- In line with the portfolio rationalization strategy, the company divested the business operations of Richmond Road facility, Bengaluru in December 2024.

DIAGNOSTICS BUSINESS HIGHLIGHTS

- Q4FY25 diagnostic business revenues (gross) revenue were at INR 348 Cr compared to INR 338 Cr in Q4FY24. Operating EBITDA margins stood at 18.0% versus 14.0% in Q4FY24. Excluding one offs, the margins stood at 23.4% versus 16.3%.
- FY25 diagnostic business revenues (gross) were at INR 1,407 Cr versus INR 1,372 Cr in FY24. Operating EBITDA margins stood at 17.7% versus 15.3% in FY24. Excluding one offs, margins stood at 22.0% versus 19.6%.

- Continuing with its network expansion strategy, primarily the addition of new customer touch points (CTPs); total CTPs reached to approx. 4,171 as on 31st March 2025 compared to approx. 3,976 as on 31st March 2024.
- In FY25, Agilus conducted ~39.2 Mn tests versus ~38.8 Mn tests in FY24. In Q4FY25, Agilus conducted ~9.6 Mn tests versus ~9.2 Mn tests in Q4FY24.
- The preventive portfolio revenues in Agilus' overall revenues grew 13% in FY25 and contributed 11% to overall diagnostics business revenues compared to 10% in the corresponding previous period.

Commenting on the results for the quarter and the year, Dr Ashutosh Raghuvanshi, MD and CEO, Fortis Healthcare stated, "We have witnessed another year of healthy growth and margin improvement. Noticeable developments during the year included the successful acquisition of the 'Fortis' brand and trademarks and our foray into Jalandhar with the signing of definitive agreements in February 2025 to acquire the Shrimann Superspecialty Hospital. The transaction enables us to further strengthen our presence in the Punjab region from approximately 800 beds across four facilities to over 1,000 beds. Aligned to our focus on portfolio rationalization, we divested the business operations of Richmond Road Hospital, Bengaluru in December 2024. Given the strength of our balance sheet, we continue to actively pursue further inorganic growth opportunities in our focus geographic clusters."

He further added "In FY25, our hospital business contributed 84% to consolidated revenue compared to 82% in FY24. Revenue from focus specialties comprising Oncology, Neurosciences, Cardiac Sciences, Gastroenterology, Orthopedics and Renal Sciences grew 16% YoY and contributed 62% to overall hospital business revenues. The Company consolidated its shareholding in Agilus to 89.2% post the acquisition of 31.5% stake from the PE investors. We have witnessed a steady improvement in the diagnostics business EBITDA margins (excluding one-offs) at 22.0% in FY25 compared to 19.6% in FY24. The new brand is being well accepted and gaining prominence; placing the business in a better position to drive business expansion and enhance performance metrics."

About Fortis Healthcare Limited: Fortis Healthcare Limited is a leading integrated healthcare delivery service provider in India. The healthcare verticals of the company primarily comprise hospitals, diagnostics and day care specialty facilities. Currently, the company operates 27 healthcare facilities (including JVs and O&M facilities). The Company's network comprises approximately 4,750 operational beds (including O&M beds) and 404 diagnostics labs.

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FORTIS HEALTHCARE LIMITED

EARNINGS PRESENTATION – Q4 FY25 and FY25

May 20, 2025

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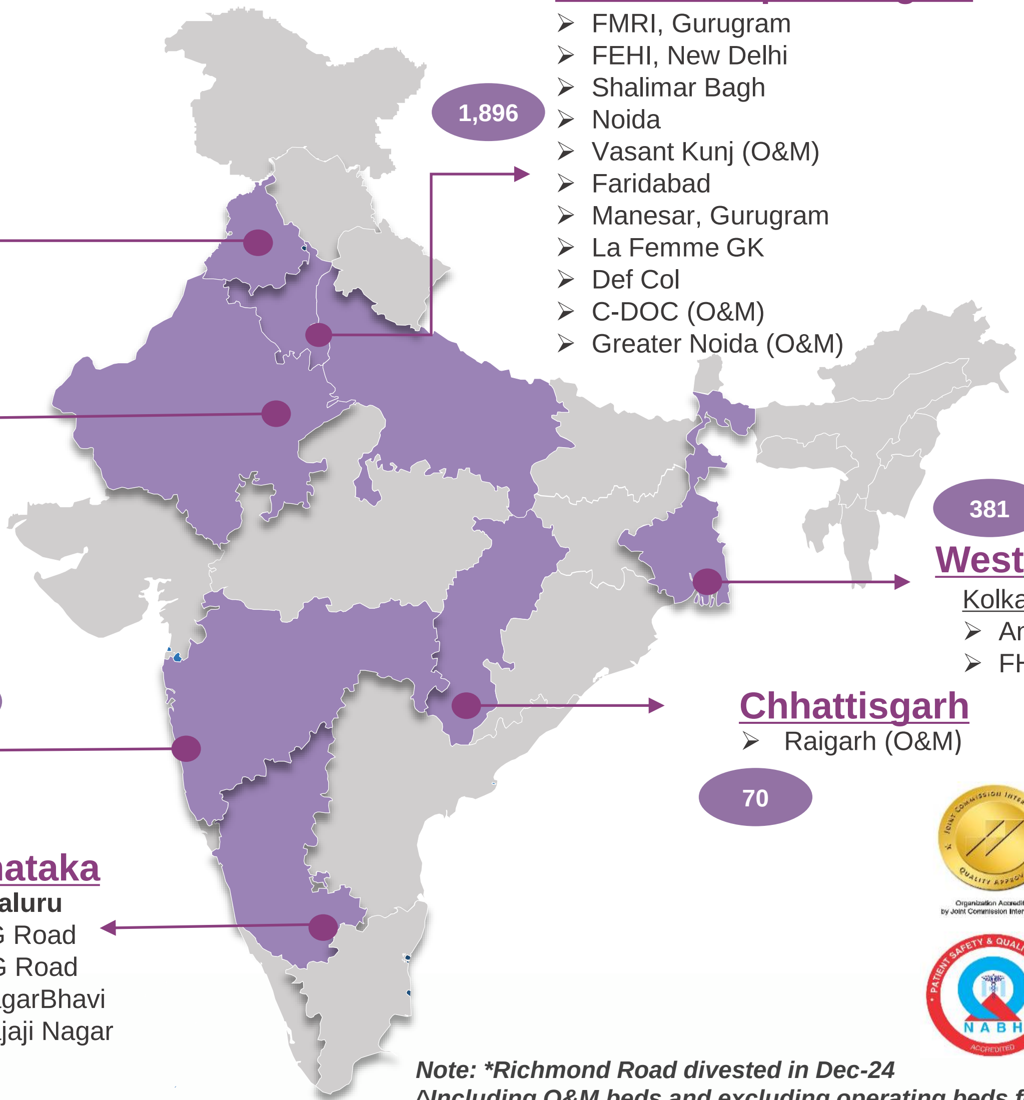
About Fortis Healthcare



National Capital Region
- FMRI, Gurugram
- FEHI, New Delhi
- Shalimar Bagh
- Noida
- Vasant Kunj (O&M)
- Faridabad
- Manesar, Gurugram
- La Femme GK
- Def Col
- C-DOC (O&M)
- Greater Noida (O&M)

1,896

Punjab
- Mohali
- Ludhiana
- Ludhiana 2
- Amritsar

773

Rajasthan
Jaipur

275

Maharashtra
- Mulund
- Vashi
- Kalyan
- SL Raheja (O&M)

770

Karnataka
Bengaluru
- BG Road
- CG Road
- NagarBhavi
- Rajaji Nagar

581

West Bengal
Kolkata
- Anandpur
- FHKI & FMC

381

Chhattisgarh
- Raigarh (O&M)

70

Beds

27 Healthcare Facilities*

~4,750 Operational Beds^

7,500+ Doctors

7,500+ Nurses#

23,000+ employees
(including Agilus)

4 JCI Accredited

25 NABH Accredited/ Certified

Amongst the most accredited healthcare network in India

*Note: *Richmond Road divested in Dec-24*
^Including O&M beds and excluding operating beds for Richmond Road
 # Including trainee nurses

AGENDA

1. Clinical Excellence at Fortis
2. Performance Highlights
    - Earnings and Financial Summary – Q4FY25 and FY25
3. Performance Review - Hospital Business
    - Beds Expansion Update
    - ESG Highlights
4. Performance Review - Diagnostics Business
5. Appendix

CLINICAL EXCELLENCE AT FORTIS

KEY HIGHLIGHTS

CLINICAL EXCELLENCE

FY25 Performance – Key Procedures

67,400+
Cardiac Procedures[1]

30,500+
Joint Replacements and Other Ortho Procedures

~6,200
Robotic Surgeries[3]

1,000+
Transplants[2]

~9,200
Neuro and Spine Surgeries

12,600+
Radiation Therapy Patients

Note:
FY25 witnessed YoY growth across key procedures: Cardiac Procedures grew by 11%, Ortho Procedures by 9%, Robotic Surgeries by 72%, Radiation Therapy by 14%, and Neuro and Spine Procedures by 17%
[1]Cardiac Procedures include Cardiac Surgery, Angiography, Angioplasty and other Cardiology procedures
[2]Transplants include Kidney, Liver and Bone Marrow Transplants
[3]Robotic Surgeries include Cardiac, Urology, Oncology, Gynae, Ortho and General Surgery

CLINICAL EXCELLENCE

Q4 FY25

- **Fortis Escorts, Okhla Road, New Delhi,** performed India's first kidney auto-transplant on a 6-year-old boy from Uzbekistan with bilateral Wilms tumour—a rare kidney cancer—enabling precise tumour removal while minimizing the risk of cancer cell spread.

Q1–Q3 FY25

- **Fortis Hospital, Gurugram,** performed the first-of-its-kind complex portal vein reconstruction by innovatively utilizing the umbilical vein on a 14-year-old child suffering from chronic Budd-Chiari Syndrome, a rare disorder affecting the liver and blood vessels.
- **Fortis Hospital, Gurugram,** performed specialized endoscopic procedure to treat a rare case of Killian-Jamieson Diverticulum, an upper esophageal disorder, using a cutting-edge modified Per-Oral Endoscopic Myotomy (POEM) technique on a 48-year-old patient.
- **Fortis Hospital, BG Road, Bengaluru** achieved a significant feat in treating a 58-yearold man diagnosed with Left Kidney Cancer with Solitary Metastasis to Left humerus, resulting in complete cure - a rare case with few reported instances worldwide
- **Fortis Hospital, Mohali,** became the first hospital in north of Delhi NCR to perform Robotic Trans-Axillary Nipple Sparing Mastectomy with Implant Reconstruction Surgery on two patients. While the first patient was suffering from multifocal mucinous breast cancer, the other had multifocal locally advanced breast cancer post neoadjuvant chemotherapy.

AUGMENTING MEDICAL PROGRAMS

- **Fortis Hospital, Gurugram,** launched North & Central India's first MR LINAC, to treat tumors with precision

- **Fortis Hospital, Gurugram,** introduced South Asia's first Gamma Knife Espirit radiosurgery equipment for neurosurgical treatment to attain precision to target brain tumors

- **Fortis Nagarbhavi, Bengaluru,** expanded to 92-bed multi-specialty tertiary care facility (~50 beds pre-expansion) in a significant upgrade

- **Fortis Escorts, Okhla Road, Delhi,** launched a surgical robot, revolutionizing Cardiothoracic & Vascular Surgery (CTVS), Urology, and GI Surgeries enabling precision and faster recovery

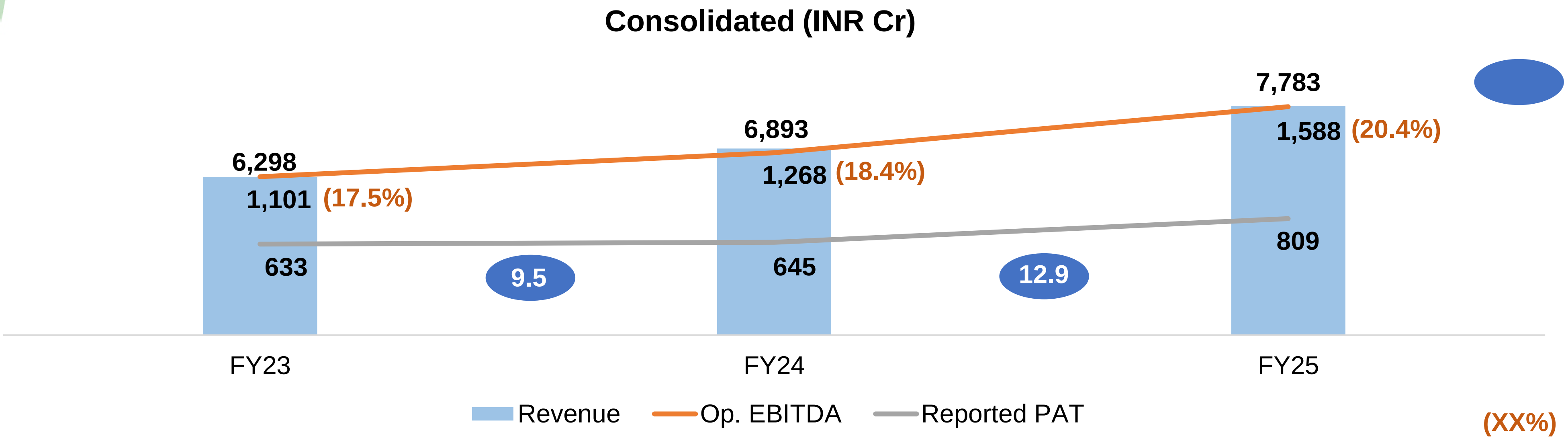
- During the year, Fortis launched State-of-the-Art Advanced **Vertigo Labs** at Fortis Ludhiana, Fortis Manesar and Fortis Gurugram
- **Fortis Shalimar Bagh** introduced a new Dialysis Block of 16 beds equipped with cutting-edge technology

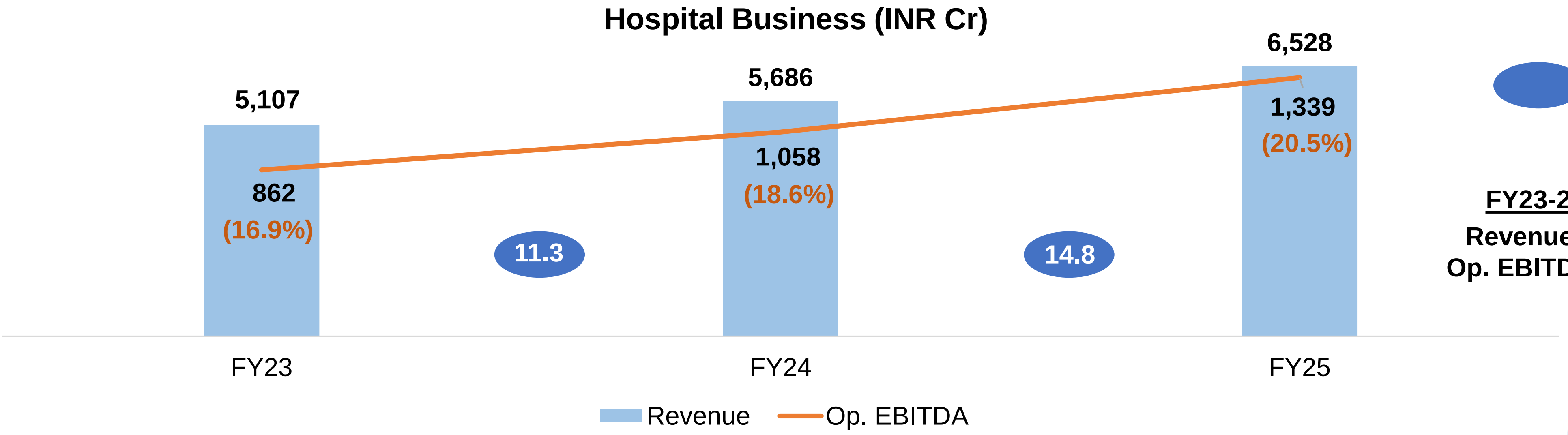
**Above data pertains to FY25*

Q4FY25 and FY25

PERFORMANCE HIGHLIGHTS

BUSINESS PERFORMANCE





% Revenue Growth YoY

(XX%) Op. EBITDA margin

% Revenue Growth YoY

FY23-25 CAGR

Revenue	13.1%
Op. EBITDA	24.6%

Q4FY25 SNAPSHOT

Consolidated Revenue	Consolidated Op EBITDA	Consolidated PBT[1]
2,007 Crores	435 Crores (21.7% Margin)	290 Crores
↑ 12.4%	↑ 14.3%	↑ 8.2%

Consolidated PAT[1]	Net Debt / (Cash)[3]	Net Debt to EBITDA[2,3]
242 Crores	1,694 Crores	0.93x vs 0.17x
↑ 20.8%		

1. *Excluding exceptional items*
2. *Basis Q4FY25 annualized EBITDA; 3. Net Debt as on 31st Mar 2025*

FY25 SNAPSHOT

Consolidated Revenue	Consolidated Op EBITDA	Consolidated PBT[1]
7,783 Crores	1,588 Crores (20.4% Margin)	1,096 Crores
↑ 12.9%	↑ 25.3%	↑ 30.2%

Consolidated PAT[1]	Net Debt / (Cash)[3]	Net Debt to EBITDA[2,3]
899 Crores	1,694 Crores	0.93x vs 0.17x
↑ 42.8%		

Board recommends dividend of INR 1 per share (10% of face value); subject to shareholders' approval

1. *Excluding exceptional items*
2. *Basis Q4FY25 annualized EBITDA; 3. Net Debt as on 31st Mar 2025*

Key Updates

Q4 FY25

‘Fortis’ brand and trademarks

Mar’25/ Apr’25 : The company successfully acquired the ‘Fortis’ brand and trademarks through a public auction for a consideration of INR 200 Cr.

Acquisition of Shrimann Hospital

Feb’25: The company signed definitive agreements for the acquisition of 228-bedded Shrimann Superspecialty Hospital in Jalandhar, Punjab that has a potential future bed capacity of 450 beds (through adjunct land parcel).

Q1–Q3 FY25

Richmond Road

Dec’24: Continuing with the portfolio rationalization strategy, the company divested business operations of the Richmond Road facility, Bangalore in Dec’24.

Diagnostics Business

Jan’25: The company consolidated its stake in Agilus Diagnostics Ltd. to 89.2% by acquiring 31.52% from Private Equity investors.

Fortis Manesar

Sep’24: Fortis Hospital, Manesar, Gurugram, a 350 bedded facility, commenced operations in Sep’24.

Q4FY25 SNAPSHOT

- Hospital business revenues grew 14.2% to INR 1,701 Cr versus INR 1,490 Cr in Q4FY24
- Hospital Business Operating EBITDA stood at INR 372 Cr, up 11.7%; while operating margin was at 21.9%* versus 22.4%* in Q4FY24
- Q4FY25 hospital business ARPOB was at INR 2.51 Cr per annum vs INR 2.32 Cr in Q4FY24, up 8.4%; Surgical : Non-Surgical mix stood at 58:42, compared to 57:43 in Q4FY24
- Occupancy for the quarter stood at 69% versus 66% in Q4FY24
- The company's diagnostics business reported gross revenues of INR 348.5 Cr versus INR 338.4 Cr in Q4FY24
- Operating EBITDA Margin of the diagnostics business (basis gross revenues) stood at 18.0% versus 14.0% in Q4FY24

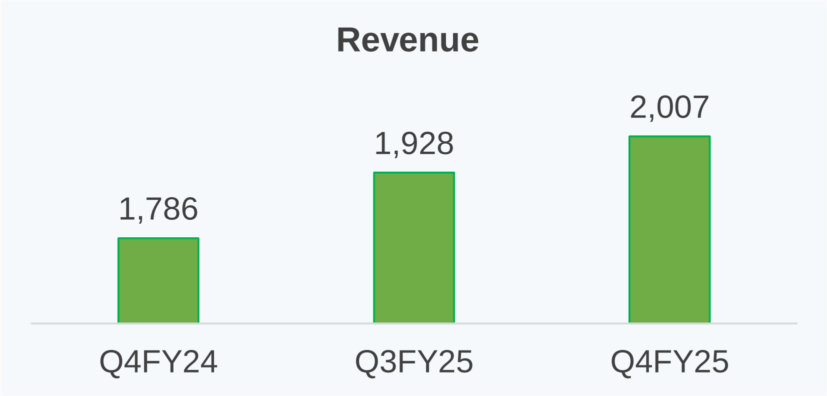
**Note: The financials of the hospital business related primarily to Q4FY25 and Q4FY24 comprise adjustments of amounts related to write back of excess provisions / unclaimed balances/ expected credit loss and other year end adjustments which have been accounted for in the quarters but pertain to the full year.*

FY25 SNAPSHOT

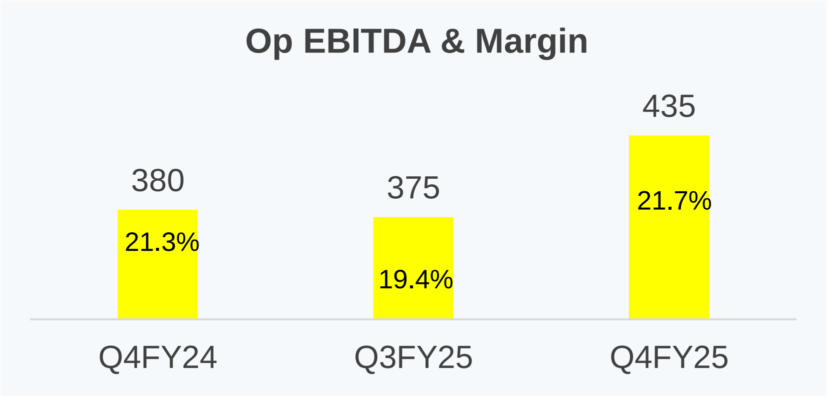
- Hospital business revenue at INR 6,528 Cr versus INR 5,686 Cr in FY24, a growth of 14.8%
- Hospital business Operating EBITDA at INR 1,339 Cr versus INR 1,058 Cr in FY24, a growth of 26.6%; Margin at 20.5% vs 18.6% in FY24
- FY25 hospital business ARPOB at INR 2.42 Cr vs INR 2.22 Cr in FY24, up 9.0% ; Surgical : non-surgical mix stood at 59:41, similar to the FY24
- Occupancy for the year stood at 69% in FY25 versus 65% in FY24
- Diagnostic business gross revenues were at INR 1,407 Cr versus INR 1,372 Cr in FY24
- Diagnostic Operating EBITDA Margin (basis gross revenues) for the year stood at 17.7% versus 15.3% in FY24

CONSOLIDATED EARNINGS SUMMARY – Q4FY25

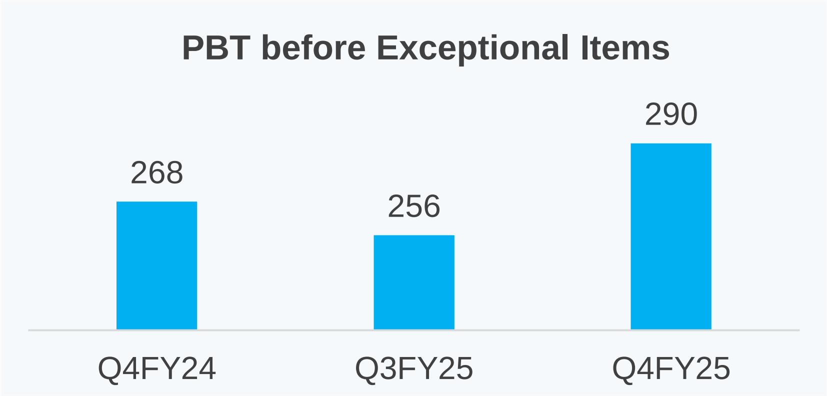
All figures in INR Cr



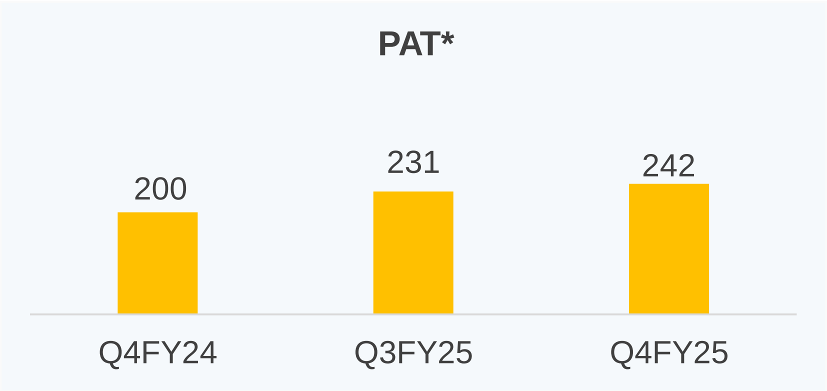
Up 12.4%



Up 14.3%



Up 8.2%



Up 20.8%

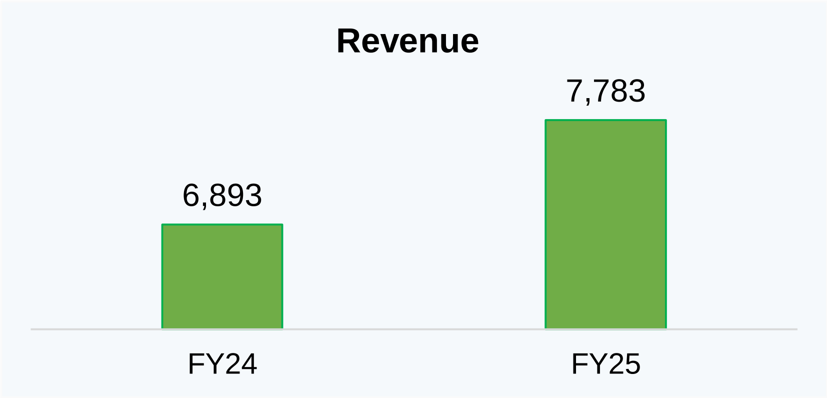
** Q4FY25 PAT excludes exceptional loss of INR 53.6 Cr which pertains primarily to the impairment of investment in an associate Company and impairment of assets in a subsidiary company*

** Q3FY25 PAT excludes exceptional gain of INR 23.5 Cr related to the divestment of the Richmond Road, Bangalore facility in December 2024 and INR 0.3 Cr related to reversal of allowance on interest accrued*

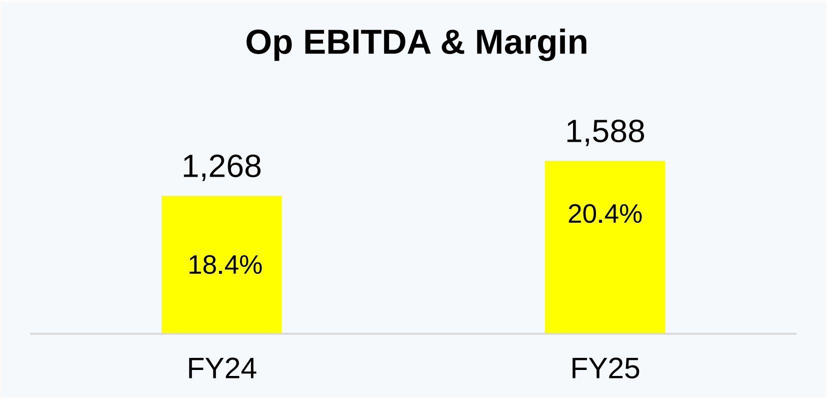
** Q4FY24 PAT excludes exceptional net gain of Rs 3.1 Cr related to the Fortis Malar divestment transaction*

CONSOLIDATED EARNINGS SUMMARY – FY25

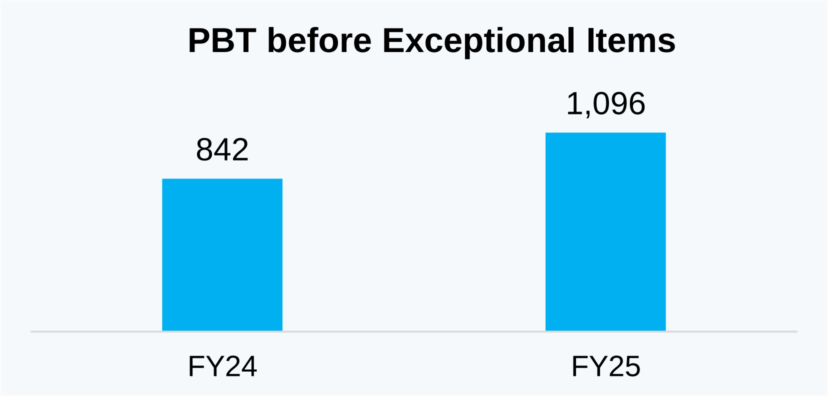
All figures in INR Cr.



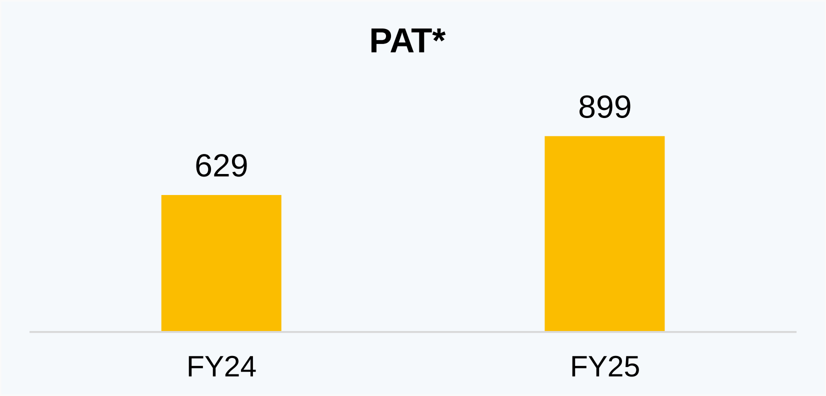
Up 12.9%



Up 25.3%



Up 30.2%



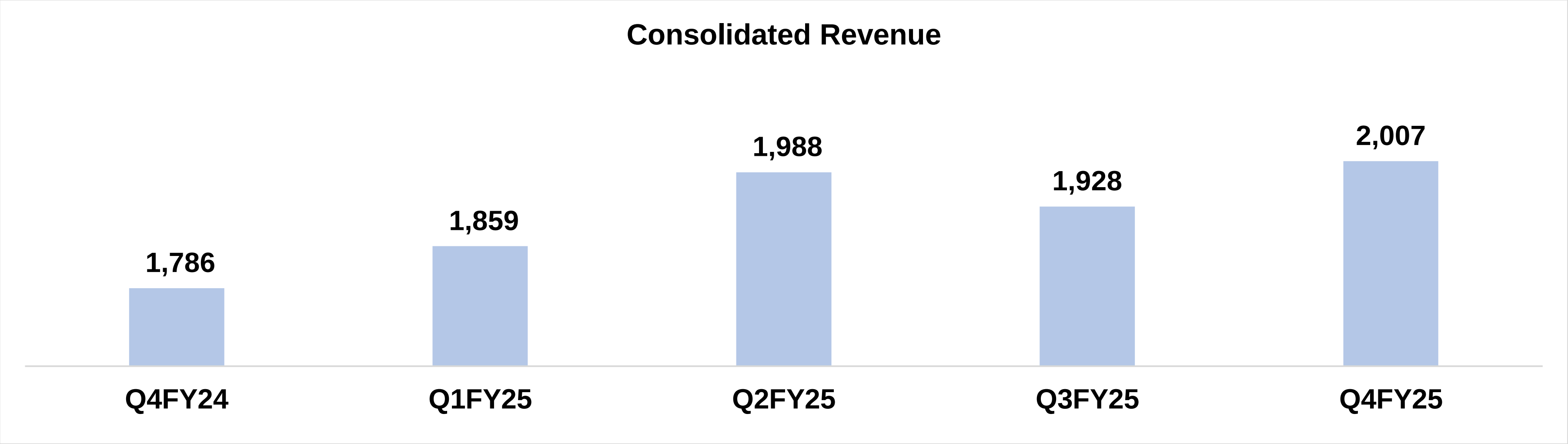
Up 42.8%

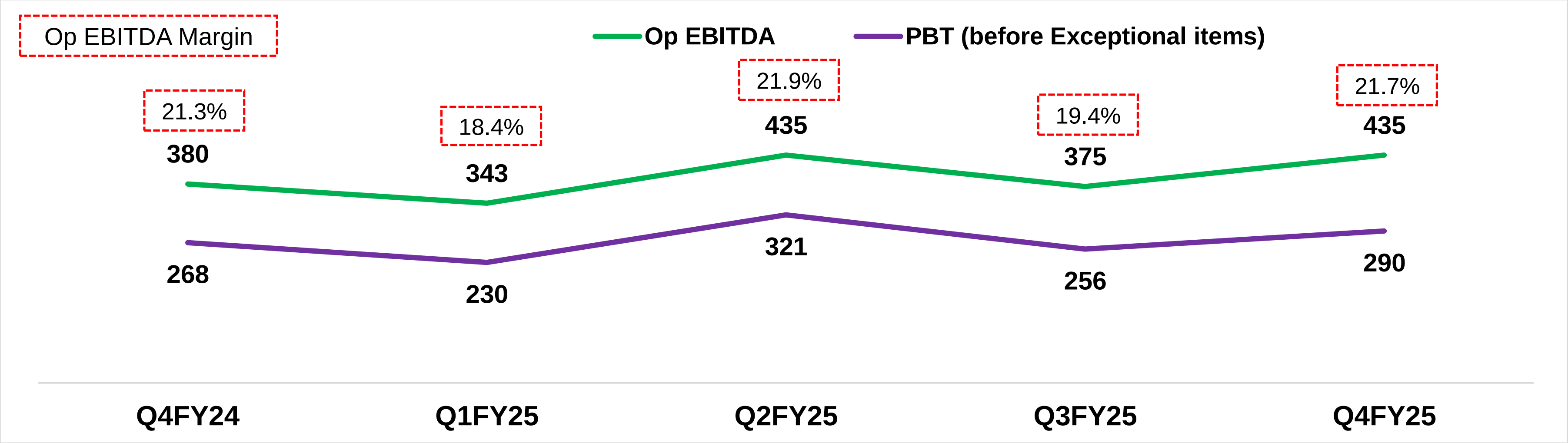
** FY25 PAT excludes exceptional net loss of INR 89.3 Cr primarily pertaining to the impairment of investment in an associate Company and impairment of assets in a subsidiary company, offset by gain related to the divestment of the Richmond Road, Bangalore facility*

** FY24 PAT excludes exceptional gain of Rs 16.0 Cr related to the divestment of the Chennai facilities and reversal of impairment in an associate Company*

CONSOLIDATED EARNINGS SUMMARY

All figures in INR Cr



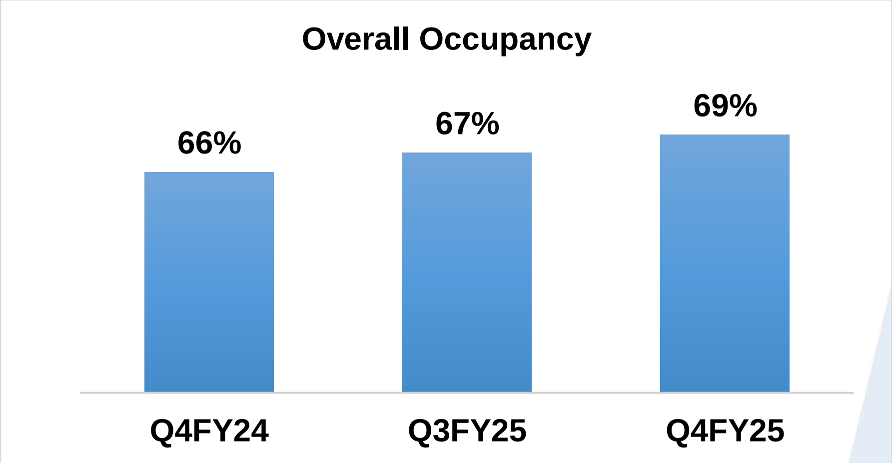


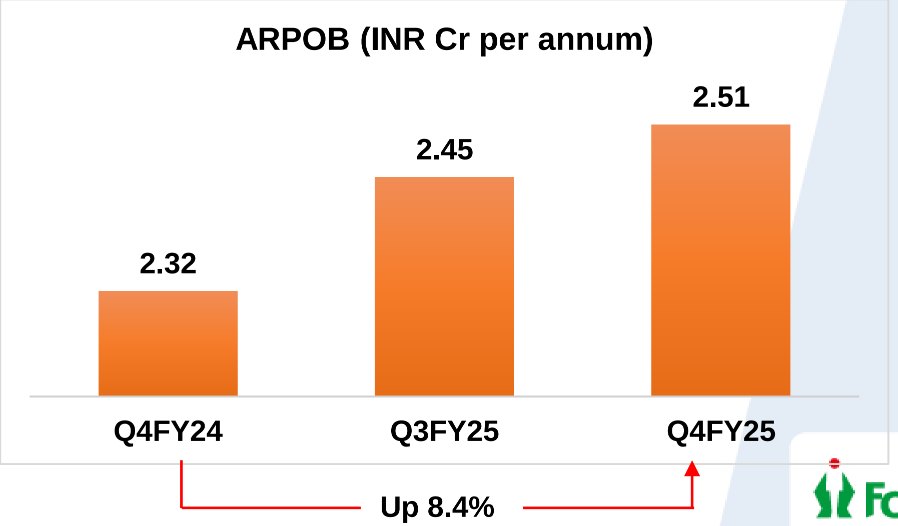
Q4FY25

HOSPITAL BUSINESS HIGHLIGHTS

- Occupancy was at 69%, compared to 66% in Q4FY24. Occupied beds increased to 2,855 compared to 2,706 in Q4FY24, a growth of 5.5%.
- Revenue from focus specialties comprising Oncology, Neurosciences, Cardiac Sciences, Gastroenterology, Orthopedics and Renal Sciences grew 15.7% and contributed 62% to overall hospital business revenues, compared to 61% in Q4FY24.
- International Patient revenues grew 17% to INR 145 Cr in Q4FY25 vs INR 124 Cr in Q4FY24. The business contributed 8.1% to overall hospital business revenues versus 7.9% in Q4FY24.
- Revenues from digital channels viz website, mobile application and digital campaigns witnessed a 25.6% YoY growth; contributed 29.2% to overall hospital revenues versus 26.6% in Q4FY24.

Key Performance Indicators



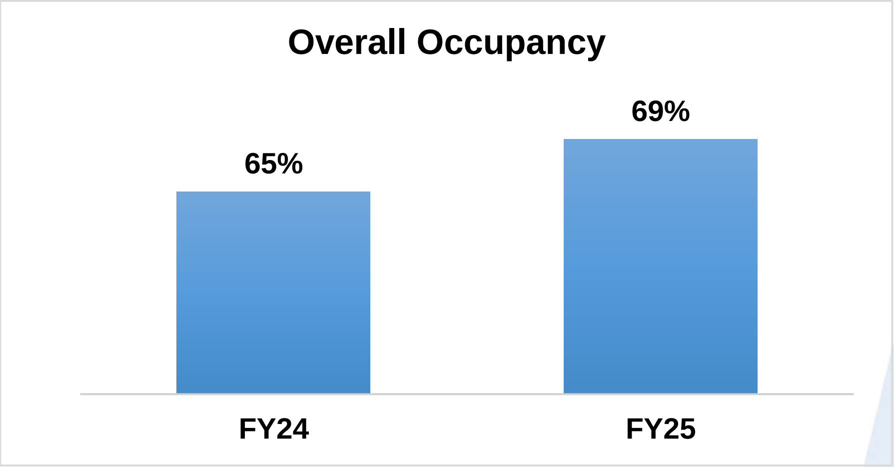


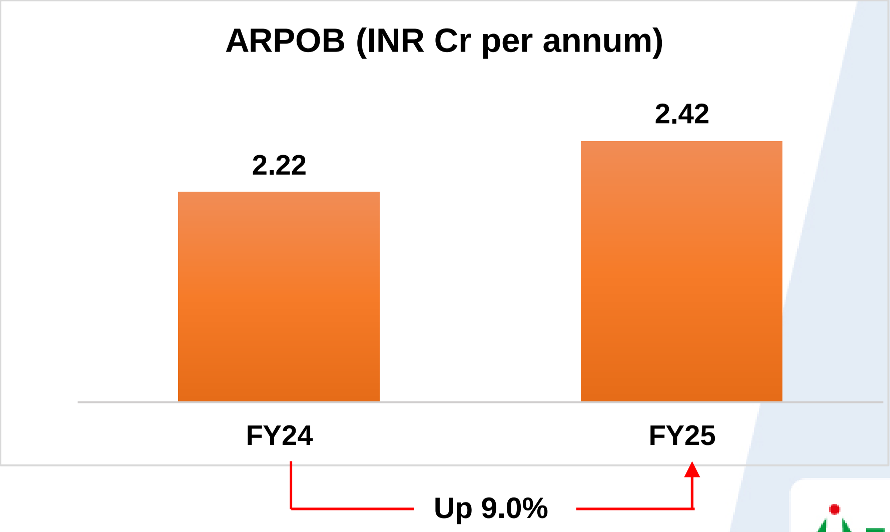
FY25

HOSPITAL BUSINESS HIGHLIGHTS

- Occupancy was at 69%, compared to 65% in FY24. Occupied beds increased to 2,838 compared to 2,700 in FY24, a growth of 5.1%.
- Revenue from focus specialties comprising Oncology, Neurosciences, Cardiac Sciences, Gastroenterology, Orthopedics and Renal Sciences grew 15.5% and contributed 62% to overall hospital business revenues, similar to FY24.
- International Patient revenues grew 13% to INR 539 Cr in FY25 vs INR 479 Cr in FY24. The business contributed 7.8% to overall hospital business revenues versus 8.0% in FY24.
- Revenues from digital channels viz website, mobile application and digital campaigns witnessed a 35.1% YoY growth; contributed 29.6% to overall hospital revenues versus 25.2% in FY24.
- Key surgical procedure volumes performed across Neurosciences and Robotic Surgeries increased by 17% and 72% YoY.

Key Performance Indicators

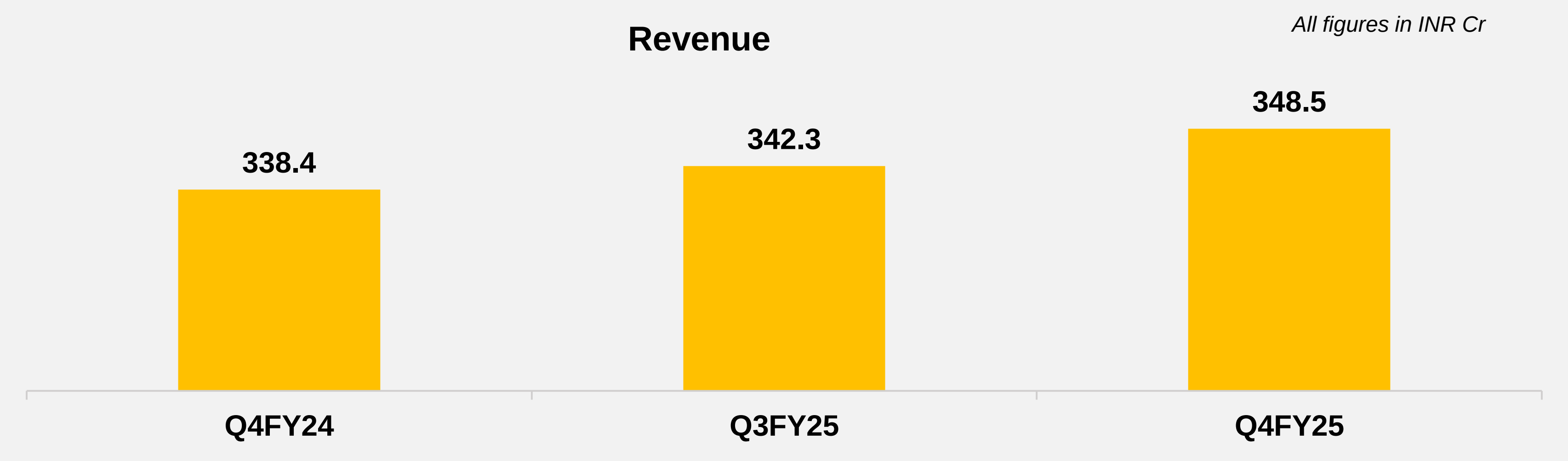




Q4FY25

DIAGNOSTIC BUSINESS HIGHLIGHTS

- Agilus reported gross revenue of INR 348.5 Cr in Q4FY25 as compared to INR 338.4 Cr in Q4FY24.
- Operating EBITDA stood at INR 62.6 Cr in Q4FY25 versus INR 47.2 Cr in Q4FY24 (18.0% versus 14.0% EBITDA margin basis gross revenues).
- Operating EBITDA before one-off expenses* was at INR 81.7 Cr in Q4FY25 versus INR 55.1 Cr in Q4FY24 (23.4% versus 16.3% EBITDA margin basis gross revenues).

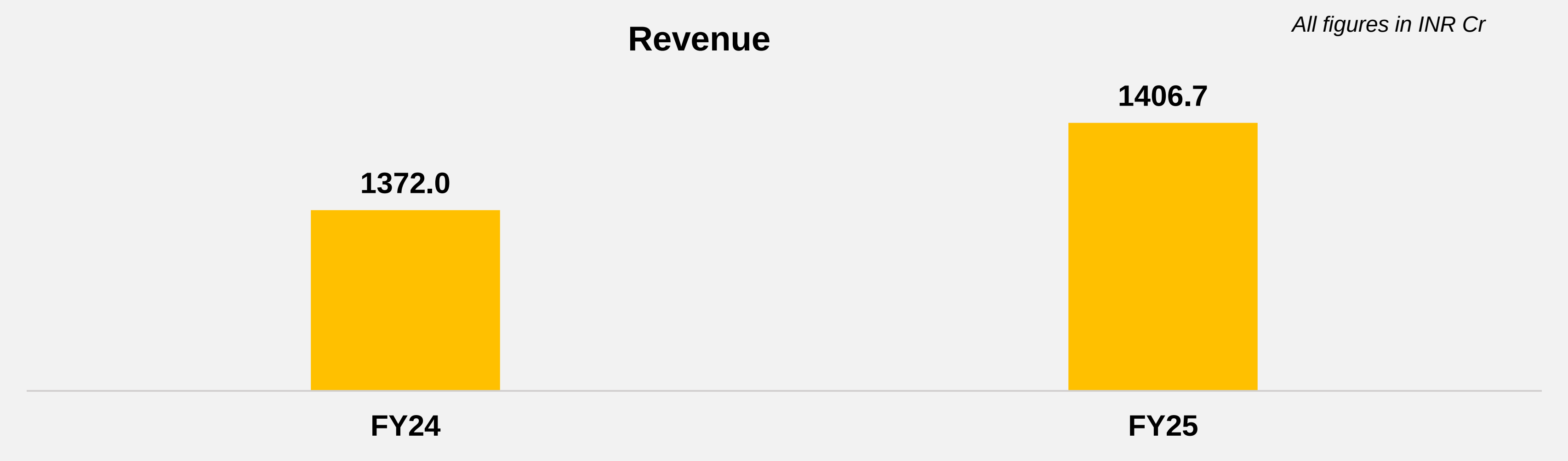


** In Q4FY25, one off expenses pertain primarily to rebranding expenses and a contingent consideration payment for an earlier lab acquisition*
** In Q3FY25, one off expenses primarily relates to rebranding expenses*
** In Q4FY24, one off expenses pertain primarily to rebranding expenses, provision related to certain government businesses and a contingent consideration payment for an earlier lab acquisition*

FY25

DIAGNOSTIC BUSINESS HIGHLIGHTS

- Agilus reported gross revenue of INR 1,406.7 Cr in FY25 as compared to INR 1,372.0 Cr in FY24.
- Operating EBITDA (basis gross revenues) stood at INR 248.6 Cr in FY25 versus INR 209.4 Cr in FY24 (17.7% versus 15.3% EBITDA margin basis gross revenues).
- Operating EBITDA before one-off expenses* was at INR 309.3 Cr in FY25 versus INR 269.0 Cr in FY24 (22.0% versus 19.6% EBITDA margin basis gross revenues).



** In FY25, one off expenses pertain primarily to rebranding expenses and a contingent consideration payment for an earlier lab acquisition*
** In FY24, one off expenses pertain primarily to rebranding expenses, provision related to certain government businesses and a contingent consideration payment for an earlier lab acquisition*

OPERATING PERFORMANCE

HOSPITAL BUSINESS

Particulars (INR Cr)	Hospital Business				
	Q4FY24*	Q3FY25	Q4FY25*	FY24	FY25
Operating Revenue	**1,490**	**1,623**	**1,701**	**5,686**	**6,528**
Revenue Growth vs LY	10.3%	16.8%	14.2%	11.3%	14.8%
Reported EBITDA	**339**	**340**	**384**	**1,090**	**1,388**
EBITDA growth vs LY	47.5%	34.0%	13.2%	18.3%	27.3%
Margin	**22.8%**	**20.9%**	**22.6%**	**19.2%**	**21.3%**
Adj: Other Income^	6	14	12	32	49
Operating EBITDA	**333**	**325**	**372**	**1,058**	**1,339**
Margin	**22.4%**	**20.0%**	**21.9%**	**18.6%**	**20.5%**

- ** The financials of the hospital business related primarily to Q4FY25 and Q4FY24 comprise adjustments of amounts related to write back of excess provisions / unclaimed balances / expected credit loss and other year end adjustments which have been accounted for in the quarters but pertain to the full year*
- *Above financials includes financials of International entities which are part of Fortis group; mainly RHTTM*
- *^Hospital business reported EBITDA for FY24 includes other income primarily as a result of the dividend income received from the Company's majority owned subsidiary Agilus Diagnostics. Hospital business reported EBITDA for FY25 includes other income primarily pertaining to gain on sale of assets, interest on tax refund, interest income and dividend income received from the Company's majority owned subsidiary Agilus Diagnostics*
- *^Hospital business reported EBITDA for Q4FY25 and Q3FY25 includes other income primarily pertaining to gain on sale of assets, interest on tax refund and interest income*

Fortis

OPERATING PERFORMANCE

DIAGNOSTIC BUSINESS

Particulars (INR Cr)	Diagnostic Business				
	Q4FY24	Q3FY25	Q4FY25	FY24	FY25
Operating Revenue	**338**	**342**	**348**	**1,372**	**1,407**
Revenue Growth vs LY	1.9%	3.5%	3.0%	1.8%	2.5%
Reported EBITDA	**52**	**56**	**71**	**229**	**274**
EBITDA growth vs LY	-5.7%	51.1%	37.9%	-12.8%	19.8%
Margin	**15.2%**	**16.4%**	**20.4%**	**16.7%**	**19.5%**
Adj: Other Income incl FX	4	7	9	20	26
Operating EBITDA	**47**	**49**	**63**	**209**	**249**
Margin	**14.0%**	**14.4%**	**18.0%**	**15.3%**	**17.7%**
Adj: One off expenses*	8	24	19	60	61
Operating EBITDA before one off exp	**55**	**73**	**82**	**269**	**309**
Margin	**16.3%**	**21.3%**	**23.4%**	**19.6%**	**22.0%**

- ** In Q4FY25 and Q4FY24, one off expenses pertain primarily to rebranding expenses and a contingent consideration payment for an earlier lab acquisition; In Q3FY25, one off expenses primarily relates to rebranding expenses; For FY24, one off expenses includes rebranding expenses, provision related to certain government business and a contingent consideration payment for an earlier lab acquisition; For FY25, one off expenses includes rebranding expenses and a contingent consideration payment for an earlier lab acquisition*
- *Diagnostics business revenue is on Gross Basis; Diagnostic business Q4FY25 net revenue (net of inter company elimination) stood at INR 306.3 Cr versus INR 296.0 Cr in Q4FY24 and INR 305.2 Cr in Q3FY25.*

Fortis

BALANCE SHEET (CONSOLIDATED)

March 31, 2025

Balance Sheet (INR Cr)	March 31, 2024	Dec 31, 2024	Mar 31, 2025
Shareholder’s Equity	8,556	8,984	9,169
Debt	859	2,341	2,196
Lease Liabilities (Ind AS 116)*	297	268	280
Total Capital Employed	**9,711**	**11,593**	**11,645**
Net Fixed Assets (including intangibles & CWIP)	6,221	6,477	6,636
Goodwill	4,194	4,194	4,194
Investments	230	178	169
Cash and Cash Equivalents	595	1,697	502
Net Other Assets^	(1,529)	(953)	144
Total Assets	**9,711**	**11,593**	**11,645**
Net Debt / (cash)	**264**	**644**	**1,694**
Net Debt to Equity	**0.03x**	**0.07x**	**0.18x**

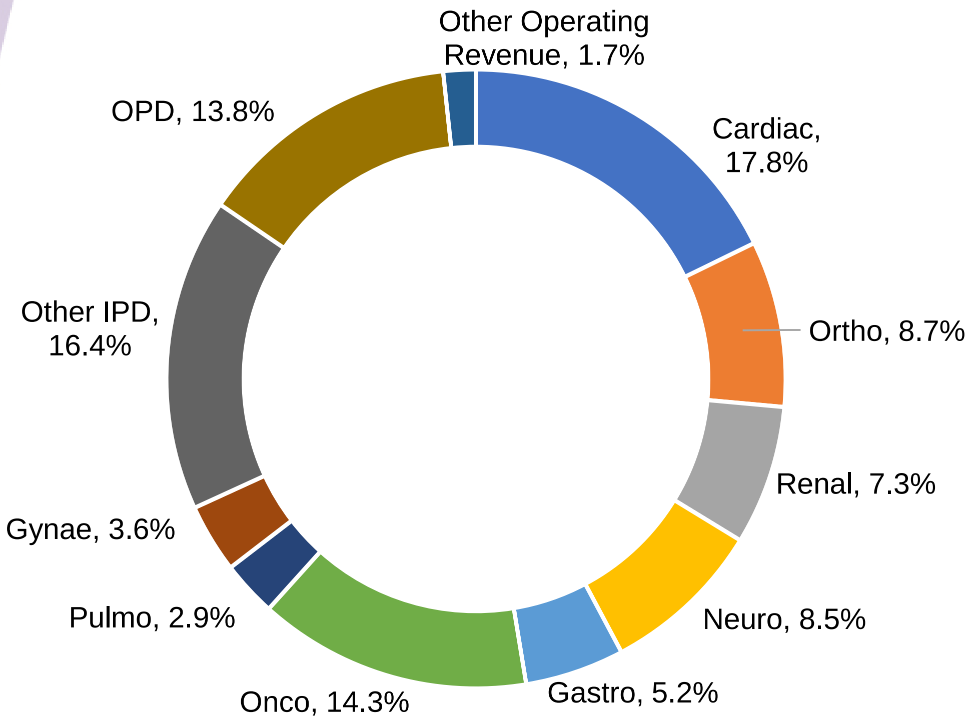
- **Pertains to lease liability on account of adoption of new accounting standard on leases w.e.f. April 1, 2019*
- *Net Debt excludes lease liabilities*
- *Net Debt to EBITDA was at 0.93x vs 0.17x for Q4FY25 and Q4FY24 (basis annualized EBITDA of Q4FY25 and Q4FY24, respectively)*
- *^Includes PUT option liability for the period Mar’24 and Dec’24 pertaining to Agilus’ 31.52% Stake held by private equity investors; 7.61% stake was acquired from one of the private equity investors in Dec-24 and the remaining was acquired in Jan-25*

PERFORMANCE REVIEW

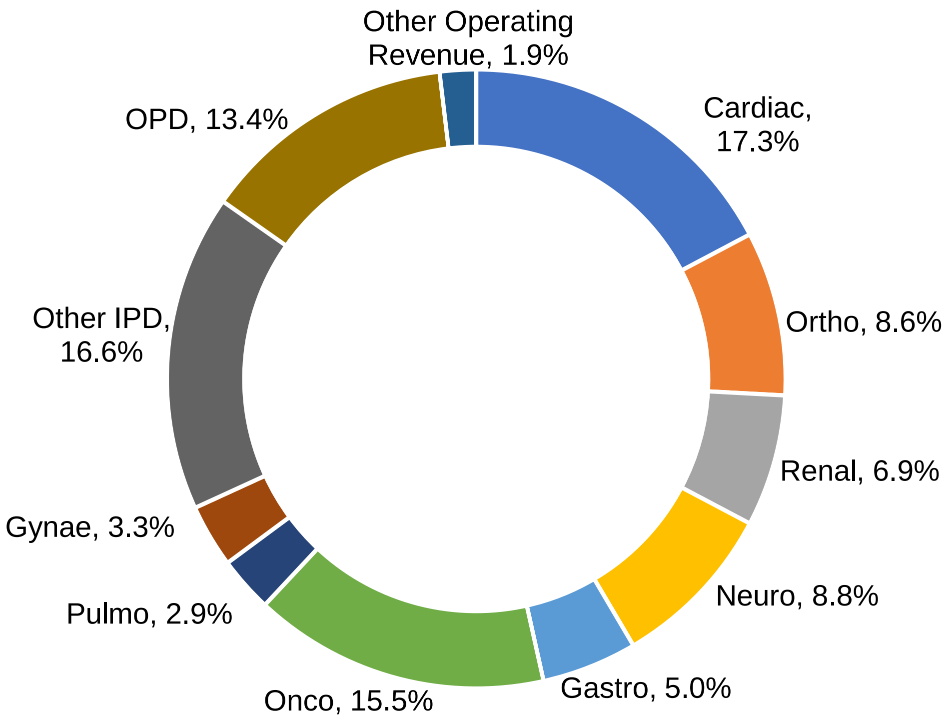
HOSPITALS BUSINESS

SPECIALTY MIX

FY24



FY25

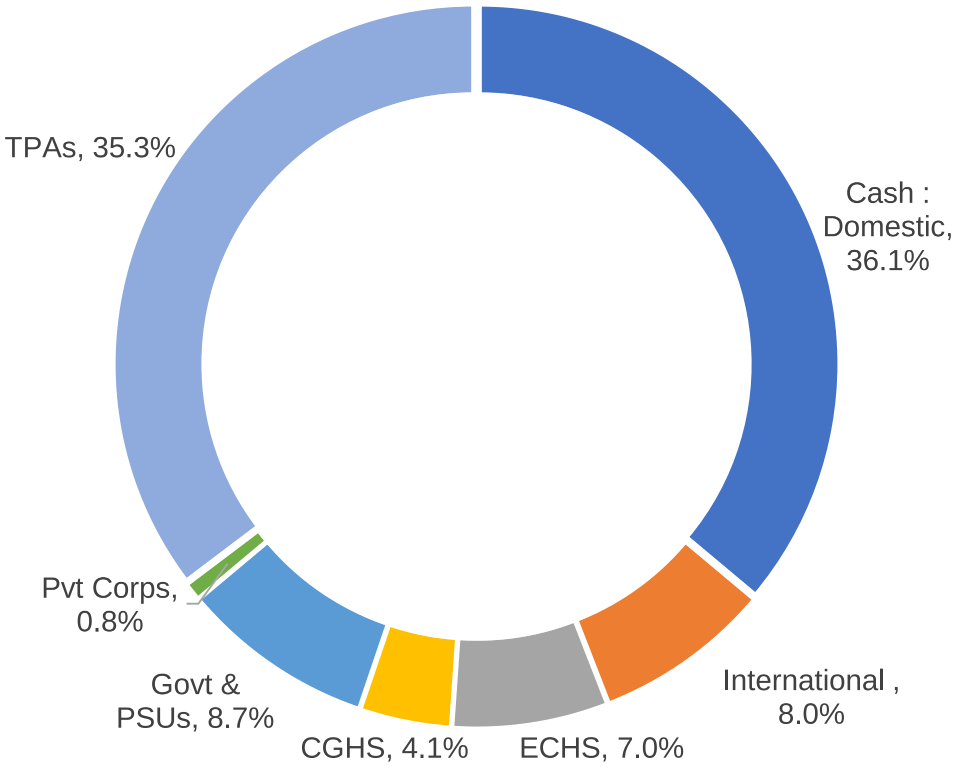


Specialties such as Oncology and Neurosciences witnessed Y-o-Y revenue growth of 25% and 19%, respectively

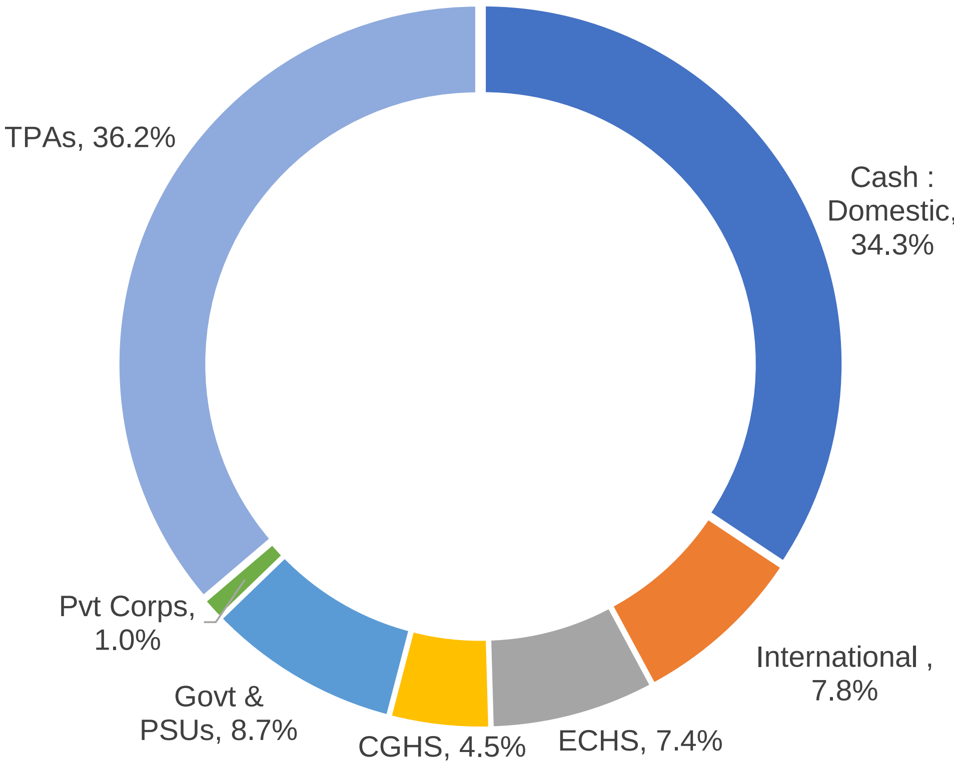
Fortis

PAYOR MIX

FY24

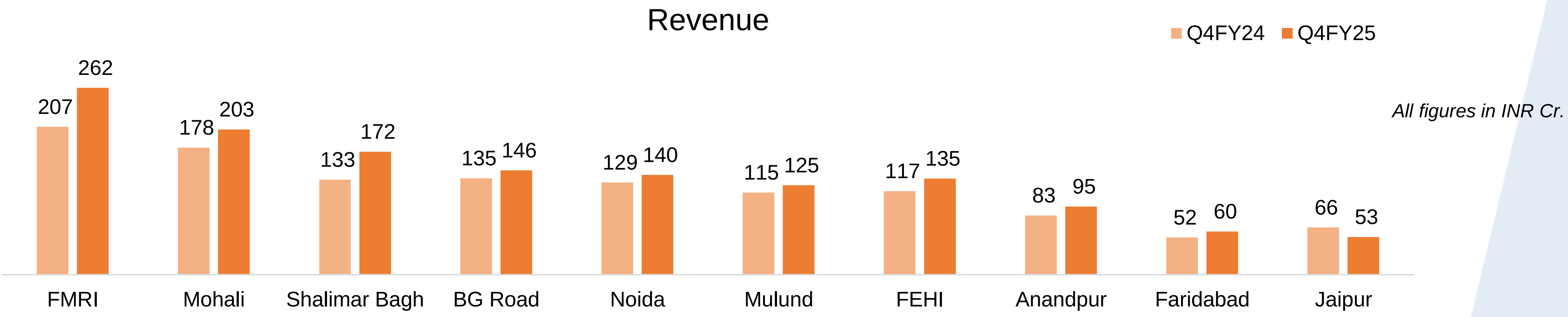


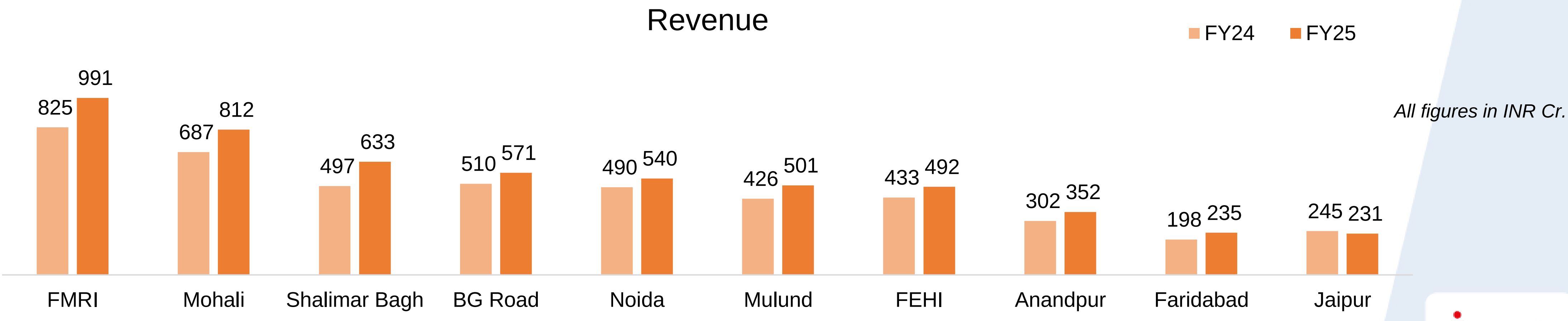
FY25



HOSPITAL BUSINESS PERFORMANCE – Q4FY25 & FY25

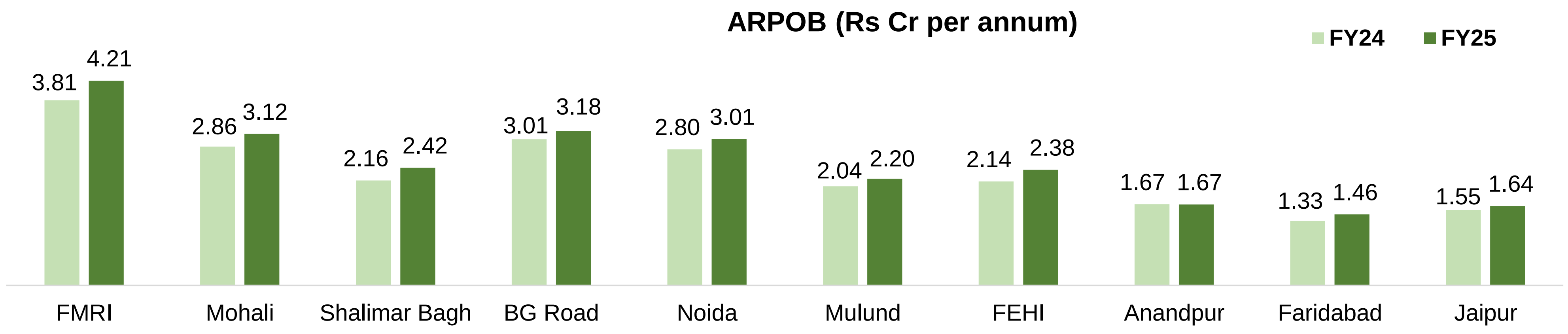
Key healthcare facilities continue to witness a YoY upward momentum in revenues

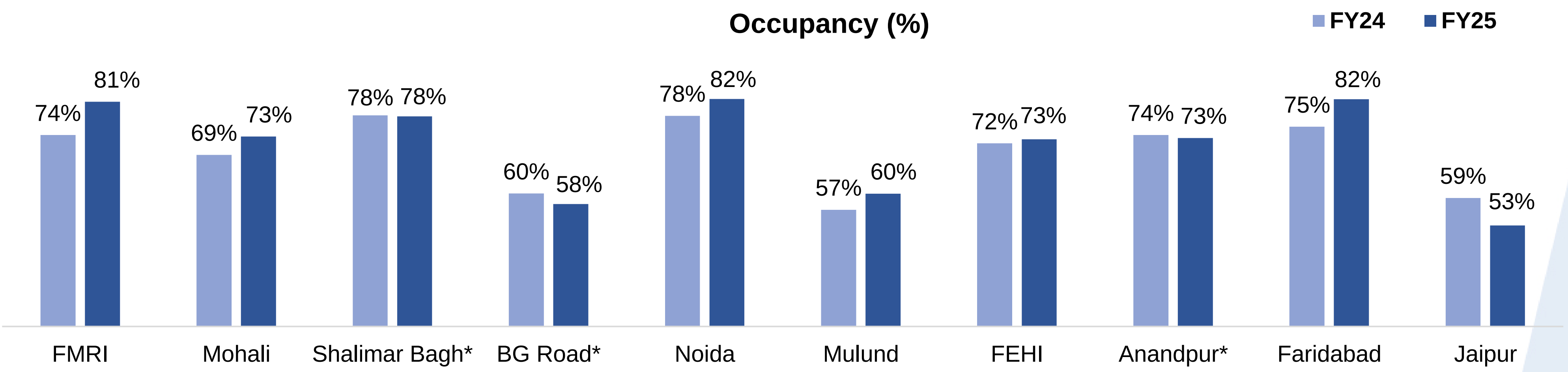




HOSPITAL BUSINESS PERFORMANCE – FY25

Key hospitals witnessed healthy ARPOB and Occupancy growth





*Note: * In FY25, Anandpur, Shalimar Bagh, and BG Road increased their operational bed capacity by ~50, ~40, and ~30 beds respectively*

HOSPITAL MARGIN MATRIX

FY25*

EBITDA	No of Facilities	Revenue Contribution	Operational beds	ARPOB (INR Cr)	Occupancy
>20%	10	73.2%	2,611	2.67	72%
15% - 20%	4	8.0%	487	1.49	75%
10% - 15%	2	8.8%	346	2.55	70%
<10%	5^	8.7%	652	1.80	52%

^ Note: <10% EBITDA Margin facilities include Ludhiana 2 (commissioned in Dec'23) and Manesar (commissioned in Sep'24)

FY24*

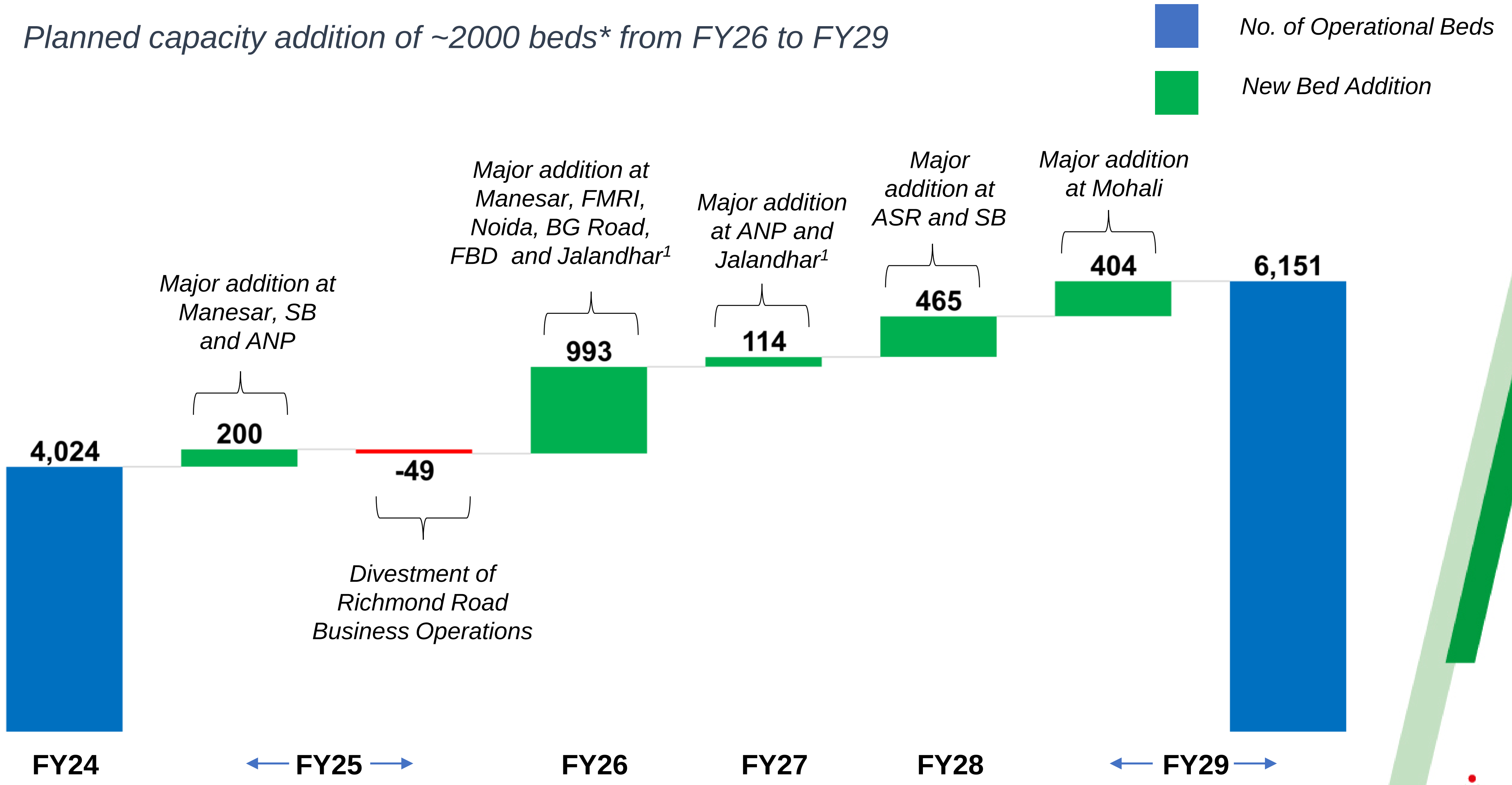
EBITDA	No of Facilities	Revenue Contribution	Operational beds	ARPOB (INR Cr)	Occupancy
>20%	8	62.2%	1,998	2.56	72%
15% - 20%	5	13.4%	745	1.76	62%
10% - 15%	3	13.8%	640	1.89	70%
<10%	5	8.1%	551	1.81	50%

*Note: *FY24 numbers exclude Vadapalani, Malar facilities and include Ludhiana 2 facility; FY25 numbers exclude Richmond Road facility, Bangalore*

BEDS EXPANSION UPDATE

Beds Expansion Plan

Planned capacity addition of ~2000 beds from FY26 to FY29*



Note: 1. Jalandhar beds pertain to the acquisition of Shrimann Superspecialty Hospital, as per the signing of definitive documents in February 2025. The addition of these beds is subject to the closure of the transaction.
2. The chart shows total capacity addition in each year – ramp up of operational beds will be done as per the business growth and occupancy trends

Key Ongoing Expansion Projects

Manesar Facility (~300 Beds) –*
Phase 1 Operationalized (~90 Beds)
Expected Phase 2 Capacity Addition: H1FY26

Faridabad New Tower (50 Beds) – Expected operationalization H1FY26

Noida New Tower (~150 Beds) –
~60 Beds operationalized: Q1FY26
~90 Beds Expected operationalization: Q2FY26

FMRI New Beds (20 Beds through Internal rejig) – Operationalized Q1FY26
FMRI New Tower (200 Beds) – Expected operationalization H2FY26

*Note: *Manesar facility's total capacity is ~350 beds.*

ESG HIGHLIGHTS

ESG HIGHLIGHTS

Environment

Environment Stewardship

Energy

Reduced per occupied bed energy consumption in FY25 by **6.0%**

Water

98% deployment of water metering infrastructure across hospitals enhances our water governance readiness.

Bio-Medical Waste

Monitoring **month-wise baseline for bio-medical waste** for all units, across all 5 Bio-medical waste categories

Social

Social Impact Leadership

Sourcing from MSME/ Small producers

Direct sourcing from MSME/ Small producers has improved to **37.9% in FY25**, from **34.0% in FY24**

Nation Building

Direct sourcing from within India improved to **98.8% in FY25**, up from **96.1% in FY24**

Gender Diversity

55.8% of permanent employees at Fortis are **women**. Consistently high gender diversity across years

Patient-centric care

Robust Patient Feedback Management System

Ticket based complaint resolution mechanism for prompt resolution & closure

Data-driven measurement of overall patient satisfaction

Net Promoter Score (NPS) based objective metric for OPD & IPD

Transparent Billing Practices

High level of transparency **from admissions to discharge**, with assured pricing packages & financial counseling

Governance

Systemic Governance

Framework to report violations

Alternative and anonymous method of reporting suspected compliance violations, unlawful or unethical behavior

Grievance Redressal Mechanism

Whatsapp-based grievance redressal mechanism. All complaints closed with RCA and CAPA

Zero Data Breaches

We clocked **ZERO data breaches** in FY25 – ensured by robust IT systems at Fortis Healthcare

PERFORMANCE REVIEW

DIAGNOSTICS BUSINESS

DIAGNOSTICS BUSINESS – Q4FY25 and FY25

Q4FY25

- During Q4FY25, Agilus conducted 9.59 Mn tests, versus 9.19 Mn in Q4FY24.
- Agilus added 140+* Customer touchpoints to its network in Q4FY25.
- Agilus' B2C: B2B revenue mix stood at 51:49 in the quarter, similar to Q4FY24.

FY25

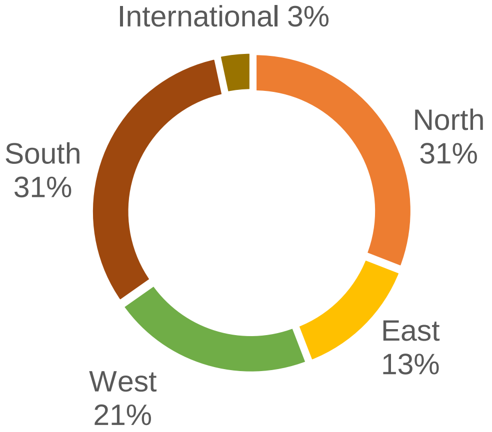
- During FY25, Agilus conducted 39.2 Mn tests, versus 38.8 Mn in FY24.
- Agilus added 640+* Customer touchpoints to its network in FY25. Total CTPs as on 31st March 2025 stood at 4,171.
- Agilus' B2C: B2B revenue mix stood at 52:48 in FY25 compared to 51:49 in FY24.

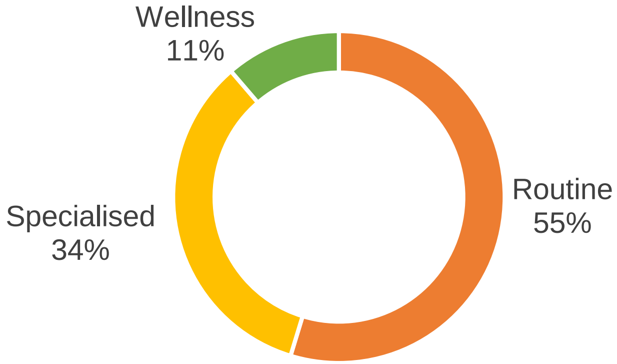
**Note: Gross additions*

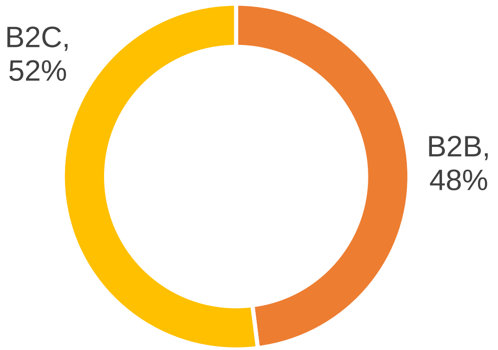
YEARLY REVENUE MIX

Geographic mix | **Product Mix** | **Segment Mix**

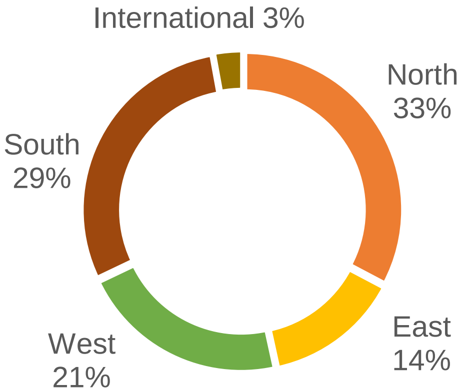
FY25

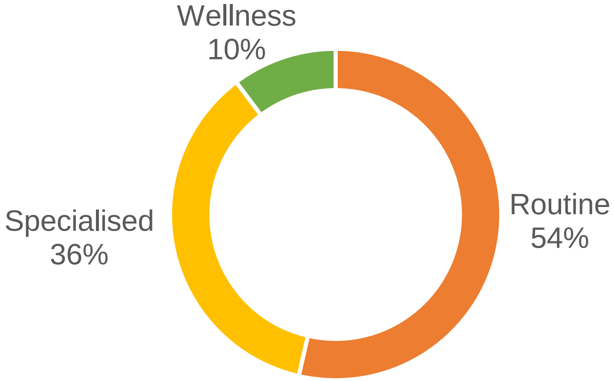


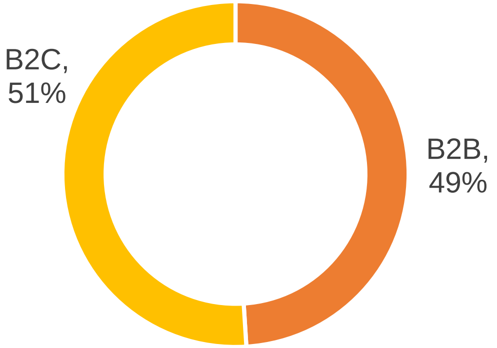




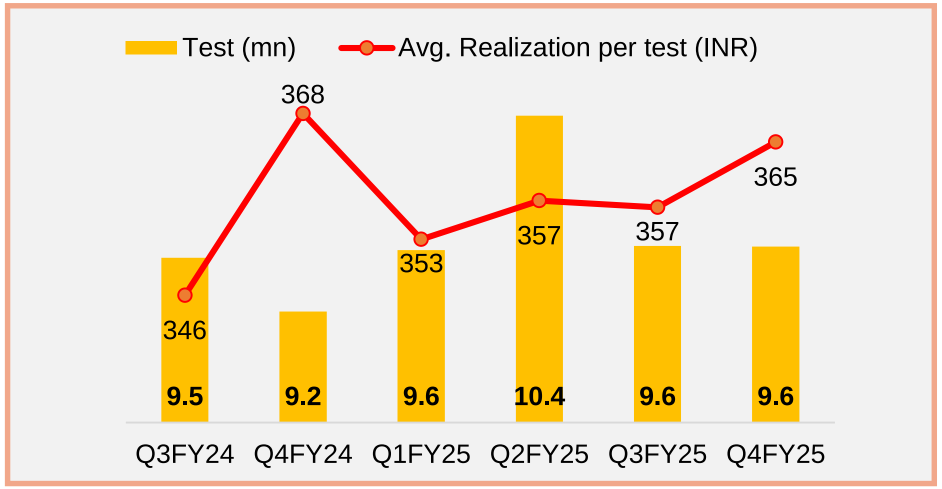
FY24

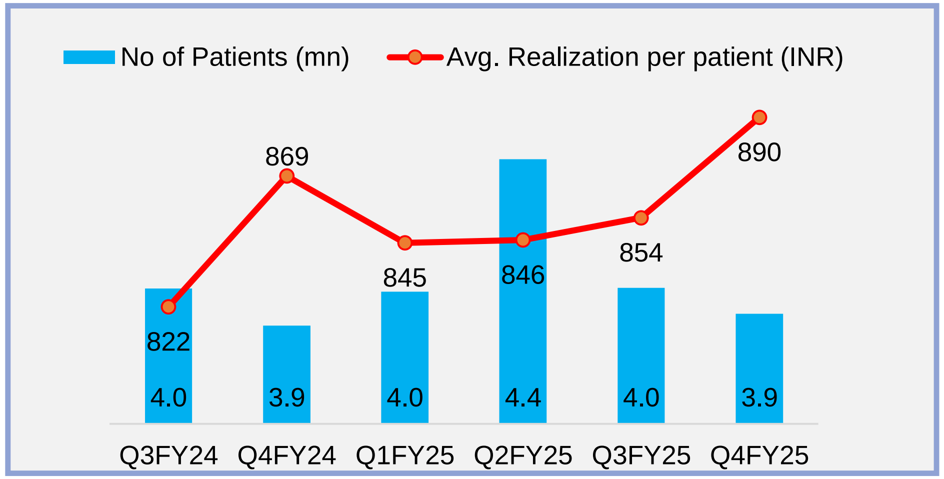


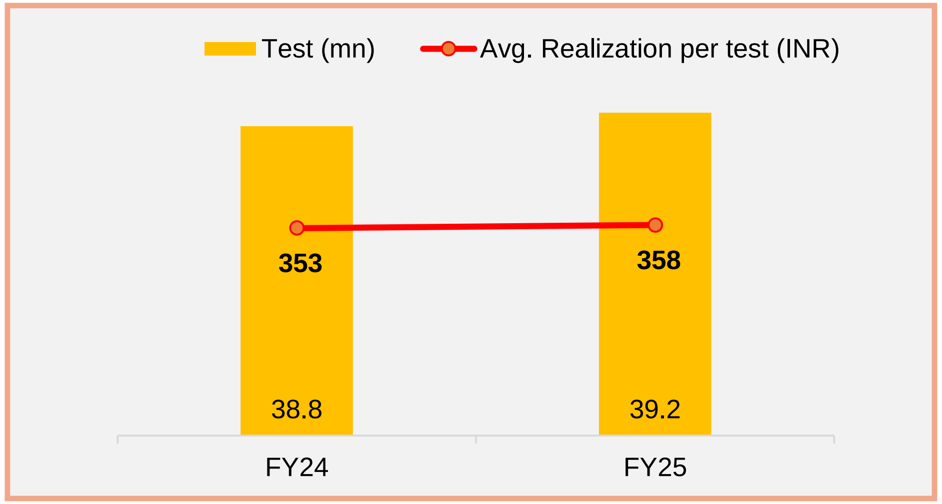


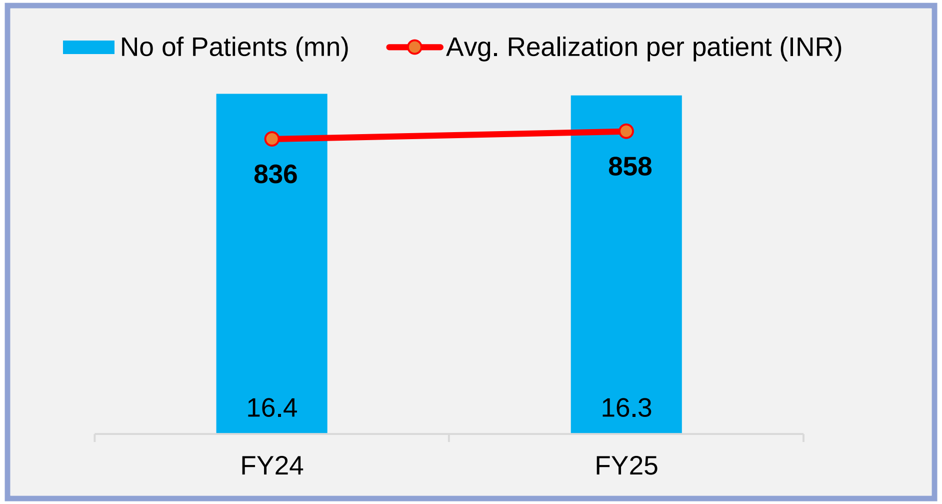


KEY PERFORMANCE METRICS









APPENDIX

GROUP CONSOLIDATED P&L – Q4FY25

Particulars (INR Cr)	Q4FY24	Q3FY25	Q4FY25
Revenue from operations	**1,785.9**	**1,928.3**	**2,007.2**
Other income	9.8	20.9	19.8
Total income	**1,795.7**	**1,949.2**	**2,027.0**
Expenses	1,404.9	1,553.1	1,571.7
EBITDA*	**390.8**	**396.0**	**455.3**
Margin	**21.9%**	**20.5%**	**22.7%**
Finance costs	34.7	45.2	67.6
Depreciation and amortisation expense	92.2	97.3	102.2
PBT	**263.9**	**253.5**	**285.5**
Share of profit / (loss) of associates and joint ventures (net)	4.3	2.1	4.6
Net profit / (loss) before exceptional items and tax	**268.2**	**255.6**	**290.1**
Exceptional gain/loss**	3.1	23.8	-53.6
Profit / (loss) before tax from continuing operations	**271.4**	**279.4**	**236.6**
Tax expense / (credit)	68.2	25.1	48.5
Net profit / (loss) for the period from continuing operations	**203.1**	**254.3**	**188.0**
Profit / (loss) from continuing operations attributable to Owners of the company	**178.7**	**247.9**	**183.9**

** EBITDA includes other income, forex and exceptional/non-recurring expenses*

*** Q4FY24 exceptional net gain related to the Fortis Malar divestment transaction*

*** Q3FY25 exceptional gain of INR 23.5 Cr related to the divestment of the Richmond Road, Bangalore facility in December 2024 and INR 0.3 Cr related to reversal of allowance on interest accrued*

*** Q4FY25 exceptional loss pertains primarily to the impairment of investment in an associate Company and impairment of assets in a subsidiary company*

Fortis

GROUP CONSOLIDATED P&L – FY25

Particulars (INR Cr)	FY24	FY25
Revenue from operations	**6,892.9**	**7,782.8**
Other income	38.3	66.9
Total income	**6,931.2**	**7,849.7**
Expenses	5,625.3	6,194.8
EBITDA*	**1,305.9**	**1,654.9**
Margin	**18.9%**	**21.3%**
Finance costs	131.0	184.4
Depreciation and amortisation expense	342.5	385.6
PBT	**832.5**	**1,084.9**
Share of profit / (loss) of associates and joint ventures (net)	9.5	11.5
Net profit / (loss) before exceptional items and tax	**842.0**	**1,096.4**
Exceptional gain/loss**	16.0	-89.3
Profit / (loss) before tax from continuing operations	**858.0**	**1,007.1**
Tax expense / (credit)	212.8	197.7
Net profit / (loss) for the period from continuing operations	**645.2**	**809.4**
Profit / (loss) from continuing operations attributable to Owners of the company	**598.9**	**774.2**

** EBITDA includes other income, forex and exceptional/non-recurring expenses*

*** FY24 exceptional gain of INR 16.0 Cr related to the divestment of the Chennai facilities and reversal of impairment in an associate Company*

*** FY25 exceptional net loss of INR 89.3 Cr primarily pertains to the impairment of investment in an associate Company and impairment of assets in a subsidiary company, offset by gain related to the divestment of the Richmond Road, Bangalore facility*

THANK YOU