



Motilal Oswal Financial Services Ltd Earnings Presentation | Q3FY18

Businesses building scale

Sustainability of high RoE

Annuity revenue driving visibility

All biz offer huge headroom for growth





Key Highlights

Financials

Businesses

Interesting Exhibits





Key Highlights

Financials

Businesses

Interesting Exhibits

Strong growth across most businesses





Capital Markets

Highest-ever quarterly Broking revenue

Share in high yielding cash segment up strongly

Strong growth of +112% YoY in Distribution AUM to Rs 75 bn

Broking business core profits +88% YoY

Concluded 11 investment banking deals in 9MFY18; deal pipeline remains robust

Capital Market business profits +92% YoY

Asset Management

AMC net sales: Rs 36 bn, +119% YoY in Q3FY18; AUM: Rs 350 bn, +126% YoY

Equity MF AUM share 1.9% in 9MFY18 vs 1.4% in 9MFY17; flow share 4% in 9MFY18 vs 2.7% 9MFY17

Average IRR on exited PE investments: ~27%

Wealth AUM: Rs 153 bn, +67% YoY; EBITDA margin of 36% in 9MFY18 (+700bps YoY)

Asset & Wealth Management business profits +277% YoY

Housing Finance

Loan book growth: 48% YoY at Rs 49.4 bn

Disbursements are cautiously calibrated

Asset quality deteriorated

Dedicated collection organisation in place. Collection headcount up 68% QoQ.

Continues to be in investment mode

Fund based Business

Unrealised gain on quoted equity investments: Rs 7 bn – not included in earnings yet. As per INDAS, it will be part of reported earnings from FY19

Reported RoE of 12% in fund based business.
Post-tax cumulative
XIRR of ~30% on equity investments

RoE of 40% including unrealised gains (28% ex-unrealised gains)

Interim dividend of Rs 4/share (Pay out policy of 25% - 35%)





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Achieving a high, sustainable RoE





Group RoE Segment-wise RoE*, with % of net worth employed (NWE) **MOFSL** Housing Capital Asset Fund based Consolidated **Finance** Markets# Management **business** 28% RoE (Inc-214% in Q3FY18 0% in Q3FY18 12% in Q3FY18 111% in Q3FY18 Unrealised Gain is 40%) in (10% of NWE) (6% of NWE) (35% of NWE) (49% of NWE) **Q3FY18 MOFSL** Housing **Fund based** Asset Capital Consolidated Management **Finance business** Markets# 86% in Q3FY17 12% in Q3FY17 13% in Q3FY17 21% in Q3FY17 60% in Q3FY17 (9% of NWE) (34% of NWE) (52% of NWE) (5% of NWE)

Notes:

- # Treasury gains in Agency business P&L have been classified under Fund based business
- Does not include unrealised gain on our quoted equity investments (Rs 7 bn as of December 2017).
- Post-tax XIRR of these investments (since inception): ~30%; other treasury investments are valued at cost

Consolidated financials – PBT up 75%





| Particulars (Rs mn) | Q3FY18 | Q3FY17 | YoY (%) | Q2FY18 | QoQ (%) | 9MFY18 | 9MFY17 | YoY (%) | FY17 |
|---------------------------|--------|--------|---------|--------|---------|--------|--------|---------|--------|
| Broking | 2,674 | 1,516 | 76% | 2,193 | 22% | 6,843 | 4,680 | 46% | 6,396 |
| Investment Banking | 444 | 148 | 200% | 220 | 101% | 894 | 432 | 107% | 855 |
| Asset & Wealth Management | 2,199 | 1,000 | 120% | 2,549 | -14% | 6,247 | 3,671 | 70% | 5,102 |
| Fund Based | 491 | 351 | 40% | 361 | 36% | 1,274 | 1,003 | 27% | 1,174 |
| Housing Finance | 1,533 | 1,525 | 0% | 1,804 | -15% | 4,937 | 4,010 | 23% | 5,705 |
| Total Revenues | 7,362 | 4,555 | 62% | 7,144 | 3% | 20,266 | 13,853 | 46% | 19,315 |
| EBITDA | 3,579 | 2,617 | 37% | 3,713 | -4% | 10,031 | 7,551 | 33% | 10,182 |
| PBT | 2,152 | 1,228 | 75% | 2,314 | -7% | 5,852 | 3,777 | 55% | 5,152 |
| Reported PAT | 1,481 | 891 | 66% | 1,438 | 3% | 3,934 | 2,698 | 46% | 3,600 |
| PAT (Ex-Aspire) | 1,474 | 734 | 101% | 1,221 | 21% | 3,574 | 2,192 | 63% | 2,818 |

Notes:

- Asset Management (PE) includes share in profit on sale of investments made by IBEF during Q3FY18 of Rs.250 mn against Rs 850mn in Q2FY18.
- Provision of Minimum Alternate Tax (MAT) Credit was Rs 123 mn in Q3FY18 and 274 mn in 9MFY18. Till FY17, this was carried forward in the balance sheet as MAT credit receivable. As a result, effective tax rate during the quarter higher at 31%. Profit is lower to that extent.
- Effective April 01 2017, the Group had changed its accounting policy for ESOPs valuation from intrinsic value method to fair value method. The change is applied retrospectively, and accordingly, accumulated expenses of Rs 63 mn for Q3FY18 and Rs. 232 mn for 9MFY18 were charged as people cost. Profit is lower to that extent.

Consolidated profitability mix





| Particulars (Rs mn) | Q3FY18 | Q3FY17 | YoY (%) | Q2FY18 | QoQ (%) | 9MFY18 | 9MFY17 | YoY (%) | FY17 |
|---------------------------|--------|--------|---------|--------|---------|--------|--------|---------|-------|
| Capital Market | 564 | 294 | 92% | 411 | 37% | 1,261 | 767 | 64% | 1,064 |
| Asset & Wealth Management | 596 | 158 | 277% | 715 | -17% | 1,607 | 1,000 | 61% | 1,257 |
| Housing Finance | 6 | 168 | -97% | 216 | -97% | 358 | 518 | -31% | 793 |
| Fund Based | 315 | 271 | 16% | 95 | 230% | 708 | 413 | 71% | 486 |
| Total PAT | 1,481 | 891 | 66% | 1,438 | 3% | 3,934 | 2,698 | 46% | 3,600 |
| PAT Mix (%) | | | | | | | | | |
| Capital Market | 38% | 33% | | 29% | | 32% | 28% | | 30% |
| Asset & Wealth Management | 40% | 18% | | 50% | | 41% | 37% | | 35% |
| Housing Finance | 0% | 19% | | 15% | | 9% | 19% | | 22% |
| Fund Based | 21% | 30% | | 7% | | 18% | 15% | | 14% |

Consolidated balance sheet





| Particulars (Rs bn) | 9MFY18 | 9MFY17 | FY17 |
|-----------------------------|--------|--------|------|
| Sources of Funds | | | |
| Net Worth | 21.6 | 17.3 | 17.9 |
| Loan Funds* | 58.1 | 45.9 | 50.7 |
| Minority Interest | 0.3 | 0.3 | 0.3 |
| Deferred Tax Liability | 0.4 | 0.2 | 0.4 |
| Total | 80.5 | 63.6 | 69.2 |
| | | | |
| Application of Funds | | | |
| Fixed Assets (Net Block) | 2.7 | 2.6 | 2.6 |
| Investments | 20.9 | 23.3 | 18.0 |
| Long Term Loan & Advances** | 49.0 | 33.2 | 41.1 |
| Net Current Assets | 7.9 | 4.6 | 7.4 |
| Total | 80.5 | 63.6 | 69.2 |

Notes:

^{*}Loan Fund includes borrowings of Aspire Home Finance; Ex- Aspire net borrowings is Rs 14 bn as at December 2017. Market value of investment is Rs 15 bn

^{**} Long Term Loan & Advances includes loans given by Aspire Home Finance

Highest-ever quarterly revenues and profits



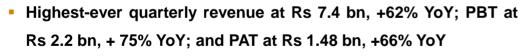


Broking & Distribution: Margins led by Distribution

- B&D revenue and profit for 9MFY18 grew 49% YoY and 24% YoY, respectively.
- Strong growth in Distribution AUM of +112% YoY to Rs 75 bn led by strong net sales of Rs 9.6 bn, +170% YoY.
- · Share in high yielding cash segment up strongly

Wealth Management: Profitability inflection commenced

- Revenues and profit for 9MFY18 grew 45% YoY and 112% YoY, respectively
- AUM grew 67% YoY to Rs 153 bn with highest ever quarterly net sales of Rs 10 bn, +141% YoY in Q3FY18
- Strong margin of 36%, led by improved RM productivity



This strong revenue growth was led by the Capital Market business (+87% YoY), Asset Management business (+120% YoY), and Fund based business (+40% YoY). Profit growth was majorly contributed by Asset Management (+277% YoY) and Capital Markets business (+92% YoY).

Strong Balance Sheet

Strong liquidity, with ~Rs 15 bn as of Q3FY18 in near-liquid investments to fund future investments. Overall gearing remains conservative at 2.7x; ex-Aspire it is at 0.9x. Considering market value of investment and cash equivalents, effective gearing is zero.

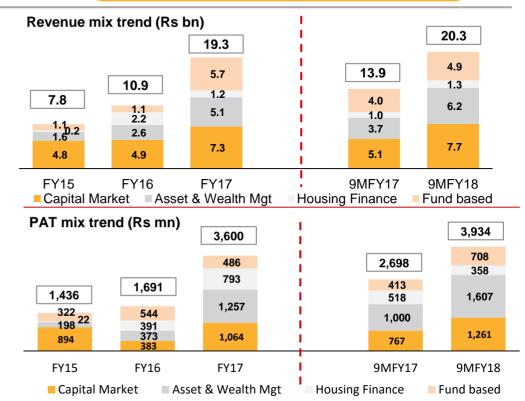


Asset Management: Market share gains to drive strong growth

- AMC AUM crossed Rs 350 bn. +126% YoY
- Net sales grew +156% YoY to Rs 97 bn in 9MFY18
- Equity MF AUM market share improved to 1.9% and Net Equity MF Flows market share increased to 4%
- Operating leverage visible despite ongoing investment

Housing Finance: Ample headroom for growth

- Loan book grew 48% YoY to Rs 49.4 bn
- Disbursements are cautiously calibrated
- Asset quality deteriorates
- Dedicated collection organisation is in place







Key Highlights

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Interesting Exhibits





Capital Markets

- Retail Broking & Distn
- Institutional Equity
- Investment Banking

Highest-ever quarterly revenue

Strong operating leverage

Robust growth in Distribution AUM

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Asset Management

- Asset Management
- Private Equity
- Wealth Management

Highest-ever net sales
Significant operating
leverage
Strong carry income

Housing Finance

Aspire Home Finance

Continues to be in investment mode

Dedicated collection engine is now in place

Fund Based business

- Sponsor commitments to our AMC & PE funds
- NBFC LAS book

Rising pool of realised and unrealised gain

Cumulative post-tax XIRR: ~30% on equity investment

Capital Market – Highest-ever broking revenue





Highest-ever quarterly broking revenue

Healthy volume growth; gained share in high-yield cash segment

Distribution AUM picked up strongly to Rs 75 bn, +112% YoY

Unrealised gain on liquid investments in MOSL at Rs 550 mn

MOSL Standalone

| Particulars (Rs mn) | Q3FY18 | Q3FY17 | YoY (%) | Q2FY18 | QoQ (%) | 9MFY18 | 9MFY17 | YoY (%) | FY17 |
|-----------------------|--------|--------|---------|--------|---------|--------|--------|---------|-------|
| Total Revenues | 2,889 | 1,834 | 58% | 2,463 | 17% | 7,761 | 5,216 | 49% | 7,197 |
| EBITDA | 922 | 747 | 24% | 805 | 15% | 2,453 | 1,815 | 35% | 2,275 |
| EBITDA Margin | 32% | 41% | - | 33% | - | 32% | 35% | - | 32% |
| PBT | 602 | 520 | 16% | 528 | 14% | 1,619 | 1,185 | 37% | 1,429 |
| PAT | 382 | 429 | -11% | 349 | 9% | 1,117 | 904 | 24% | 1,088 |

- Core operating profit of broking business grew by 88% YoY in Q3FY18. Reported PBT of +16% YoY is muted due to zero fund based income booked in Q3FY18 vs Rs 215 mn in Q3FY17. Higher tax rate of 37% (+19% YoY) resulted in PAT decline of 11%.
- Distribution continues to witness strong traction, with net sales of Rs 9.6 bn, +170% YoY, led by higher sales of equity-focused captive products. AUM was Rs 75 bn, +112% YoY. With only ~9% of our client base and ~20% of our distribution network tapped, we expect meaningful increase in distribution AUM, as cross-sell increases.
- MOSL's overall ADTO grew 73% YoY to Rs 146 bn in Q3FY18. Market share in high-yield cash segment has improved strongly on QoQ and YoY basis, resulting into improvement in overall market share to 2.1% in Q3FY18. Blended yield improved 10bps sequentially to ~2.9bps in 9MFY18.
- MOSL also runs a margin trading funding (MTF) business, with book size of ~Rs 6.9 bn. This business can benefit from new regulation on margin funding.

Broking & Distribution – Strong revenue and profit growth





Retail Broking & Distribution

- 40,206 new accounts added in Q3FY18, the highest ever in a quarter, taking total clients to 0.94 mn
- Highest ever online accounts opened via e-KYC in a quarter
- 200+ new franchisees / channel partners, taking total count to ~2,000
- Online penetration improved on brokerage (27%) and turnover side (49%)
- Highest-ever online and mobile-trading clients. Also, daily downloads at a lifetime high of 1,500+
- Distribution income at 17% of retail broking gross revenues, with just 9% of cross-sell penetration
- Gained traction in SIP, with ~18,000 SIPs done during the quarter with average ticket size of Rs 5,000

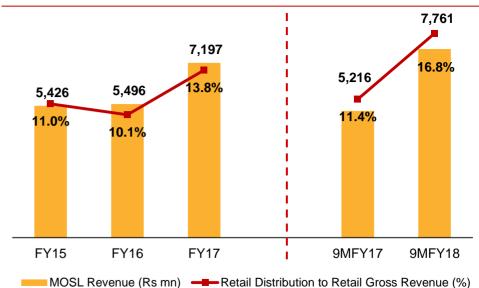
Institutional Broking

- Strong quarter, led by domestic and offshore business and blocks
- We have been consistently voted amongst the top brokerage firms in Asia money Polls.
- Highest-ever empanelments in a quarter, taking client base to 669, +7% YoY
- Improvement in rank in almost every account, led by focused and broadbased team servicing
- Differentiated research products (250+ coverage) evincing client interest
- Blocks continue to gain traction within institutional volumes
- MIFID-II a big boost, helping to strengthen our position as a reliable trading counterpart

Distribution penetration (% of total client base of 0.9 mn)



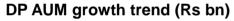
Trail-based annuity income picking up

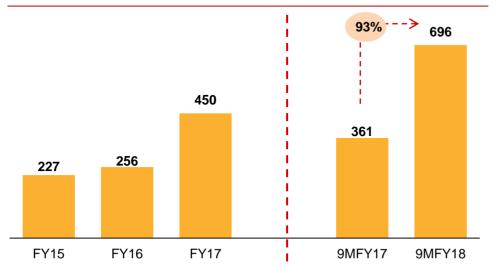


Broking & Distribution – Strong growth in Volume and Distribution AUM

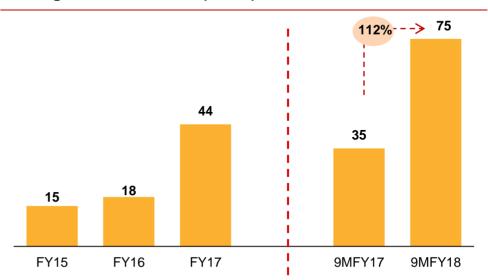




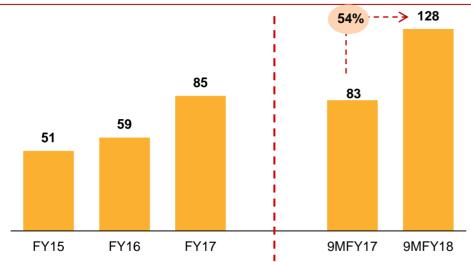




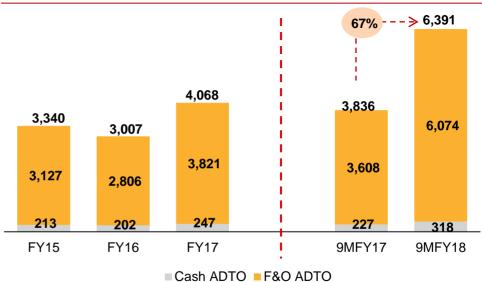
Rising Distribution AUM (Rs bn)



MOSL Broking ADTO (Rs bn)



Market ADTO (Rs bn) - Cash and F&O

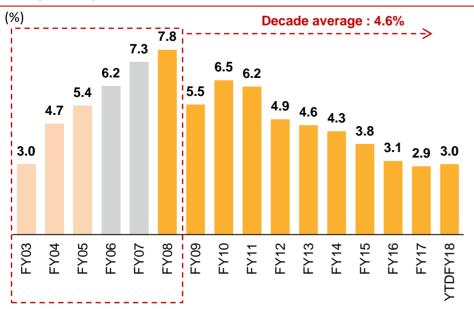


Broking & Distribution – Potential levers

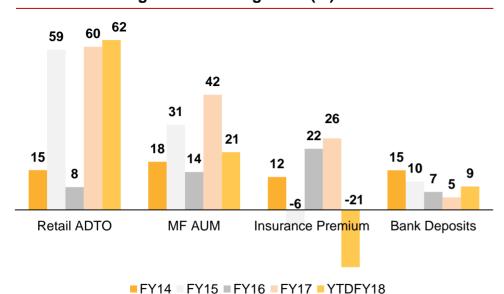




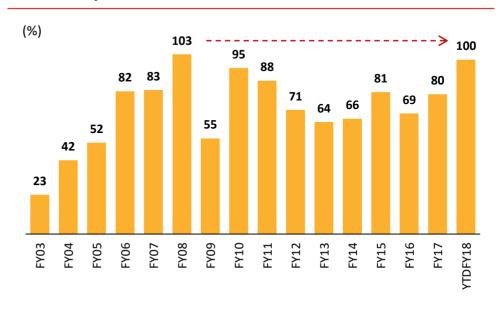
Corporate profit to GDP trend



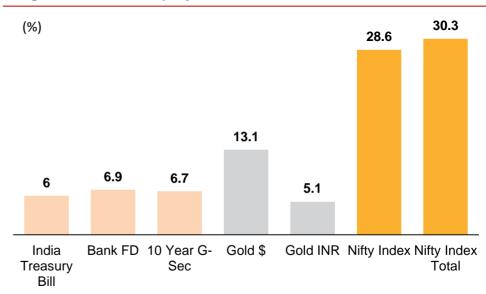
Retail ADTO registered faster growth (%)



Market cap to GDP trend



Higher returns in equity asset class in CY17



Source: NSE, BSE, AMFI, IRDA, RBI

Investment Banking – Robust growth; healthy pipeline







QIP - Rs 49.9 bn



IPO - Rs 19.1 bn



IPO - Rs 4.6 bn (✓ Sole)





QIP - Rs 3 bn



QIP - Rs 4.0 bn

| Particulars (Rs mn) | Q3FY18 | Q3FY17 | YoY (%) | Q2FY18 | QoQ (%) | 9MFY18 | 9MFY17 | YoY (%) | FY17 |
|---------------------|--------|--------|---------|--------|---------|--------|--------|---------|------|
| Total Revenues | 456 | 151 | 202% | 225 | 103% | 921 | 444 | 108% | 872 |
| EBITDA | 289 | 131 | 121% | 180 | 60% | 637 | 252 | 153% | 561 |
| EBITDA Margin | 63% | 87% | - | 80% | - | 69% | 57% | - | 64% |
| PBT | 288 | 130 | 123% | 179 | 61% | 635 | 247 | 157% | 554 |
| PAT | 177 | 87 | 104% | 128 | 38% | 454 | 170 | 167% | 372 |

- Total investment banking revenues reached Rs 921 mn in 9MFY18, exceeding the level achieved in full year FY17. Similarly, profit of Rs 454 mn in 9MFY18 has exceeded the level achieved in full year FY17.
- Fee income generation from closed transactions remained strong in Q3FY18, driven by outstanding performance in the capital markets business.
- We completed several marquee transactions in Q3FY18 QIPs for Piramal Enterprises (Rs 49.9 bn), Dena Bank (Rs 4,013 mn) and LT Foods (Rs 3,993 mn, as Sole BRLM), and the IPO of MAS Financial (Rs 4,600 mn, as Sole BRLM).

Investment Banking – Robust growth; healthy pipeline







Preferential Issue - Rs 16.8 bn (✓ Sole)



IPO - Rs 7.2 bn



QIP - Rs 5.5 bn

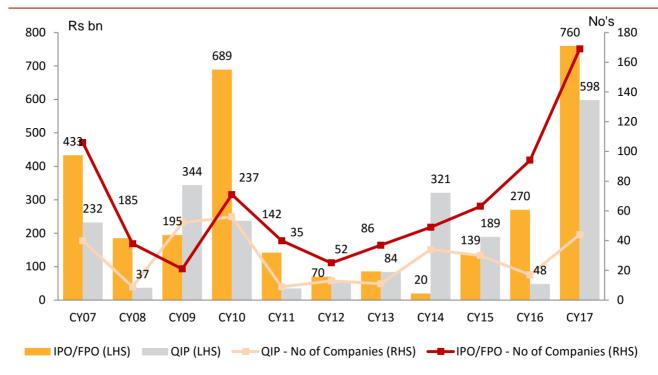


IPO - Rs 4.8 bn



IPO - Rs 2.1 bn

Industry trend in ECM transactions



Source: NSE, Prime database

- We have been ranked no.1 in the QIP League Table, both in terms of number of issues and volume of funds raised in FY17.
- Going into 2018, our pipeline of transactions remains strong and we continue to enjoy strong support of our clients as a preferred advisor for fund raising and strategic finance transactions.





Capital Markets

- Retail Broking & Distn
- Institutional Equity
- Investment Banking

Highest-ever quarterly revenue

Strong operating leverage

Robust growth in distribution AUM

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Asset Management

- Asset Management
- Private Equity
- Wealth Management

Highest-ever net sales
Significant operating
leverage
Strong carry income

Housing Finance

Aspire Home Finance

Continues to be in investment mode

Dedicated collection engine is now in place

Fund Based Business

- Sponsor commitments to our AMC & PE funds
- NBFC LAS book

Rising pool of realised and unrealised gain

Cumulative post-tax XIRR: ~30% on equity investment

Asset Management – Gaining share; significant operating leverage





Highest quarterly Net Sales of Rs 36 bn, +119% YoY

> AMC AUM Rs 350 bn in Q3FY18, 126% YoY

Rank in Equity
AUM*
9 in Dec 2017

Market leader in PMS with 15.4% market share in AUM

Eq. MF Market Share** ~4% in Net Flows

| Particulars (Rs mn) | Q3FY18 | Q3FY17 | YoY (%) | Q2FY18 | QoQ (%) | 9MFY18 | 9MFY17 | YoY (%) | FY17 |
|---------------------|--------|--------|---------|--------|---------|--------|--------|---------|-------|
| AUM (bn) | 350 | 155 | 126% | 289 | 21% | 350 | 155 | 126% | 203 |
| Net adds (bn) | 36 | 16 | 119% | 36 | 1% | 97 | 38 | 156% | 62 |
| Total Revenues | 1,695 | 877 | 93% | 1,466 | 16% | 4,509 | 2,208 | 104% | 3,413 |
| Total costs | 1,215 | 655 | 86% | 1,107 | 10% | 3,322 | 1,715 | 94% | 2,648 |
| EBITDA | 479 | 222 | 116% | 359 | 33% | 1,187 | 493 | 140% | 765 |
| EBITDA Margin | 28% | 25% | - | 25% | - | 26% | 22% | - | 22% |
| PBT | 478 | 220 | 117% | 358 | 34% | 1,182 | 489 | 142% | 759 |
| PAT | 303 | 145 | 109% | 233 | 30% | 768 | 321 | 139% | 498 |

Note: * Carry income in AMC will be booked in Q4 of every year

- AUM across MF, PMS and AIF reached milestone of Rs 350 bn (+126% YoY), with MF AUM at Rs 173 bn (+142% YoY), PMS AUM at Rs 157 bn (+96% YoY), and AIF AUM at Rs 19.9 bn (+417% YoY).
- AMC net sales grew 132% YoY in 9MFY18 to Rs 97 bn as against Rs 62 bn in all of FY17.
- In Q3FY18, Motilal Oswal Mutual Fund registered the highest AUM growth of 121% YoY in the MF industry.
- Net yield increased to 0.91% in Q3FY18, despite higher net additions in MFs than in higher-yielding alternatives. This is mainly on account of better pricing power in MF coupled with rising share of direct channel in net sales up from 13% in Q3FY17 to 31% in Q3FY18.
- SIP inflows during the quarter remained strong up 33% QoQ. SIP AUM is growing qualitatively and profitably; our average SIP at ~Rs 5,000 per month is much higher than the industry average of Rs 3,500 per month.
- We continue to make investments in brand promotion up 74% YoY to Rs 71 mn (9% of net revenue) in Q3FY18. This addresses the unique challenge of gaining materiality in a market that is witnessing staggering growth.
- We have a unique distribution strategy of systematic distribution tie-ups with wholesale distributors, which not only keeps distribution costs low, but also minimizes channel conflicts.

MOAMC – Continuing traction in performance and market share





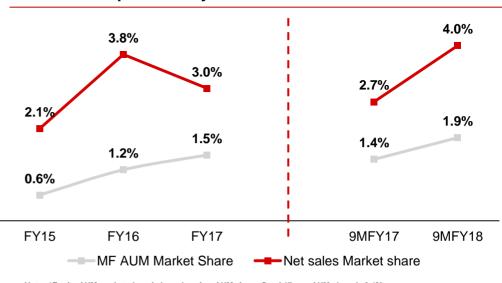
- Market share in MF Equity Net Sales continued to gain traction at 4% in 9MFY18 vs 2.7% in 9MFY17 in a rising pool of equity flows. This has
 resulted from MOAMC's niche equity focus, process-oriented (QGLP) approach and solid performance track record.
- Investment performance continues to be robust our longest-running Value PMS has delivered a return of ~25% per year since inception; F-35, our largest MF scheme by AUM, has delivered 31.4% per year and an alpha over benchmark of 14.3%.
- Most MF schemes (F-25, F-30, F-35) now have a three-year track record, drawing interest from a larger section of distributors and investors.
- MOAMC's Equity MF has the lowest redemption rate in the industry at 21%; the industry average is 47%.
- We have become one of the largest AIF managers in India within a span of two years, with an AUM of Rs 20 bn in 9MFY18 (Rs 3.8 bn in 9MFY17). We have a steady pipeline for fund-raising, with tie-ups already in place.
- ~17% of our non-MF AUM was performance-fee-linked as of December 2017 (13% in FY17). Our target is to increase this further.
- We are seeing initial interest in our offshore products; the offshore segment is 1.7x the institutionally-managed equity assets in India.

Top Notch performance across product and categories

| Product | Scheme | Strategy | Inception Date | Total Return | Alpha over Benchmark |
|-------------|--------|---------------|-------------------|-----------------|-------------------------|
| PMS | Value | Large- Cap | 25-Mar-03 | 25% | 8% |
| PMS | NTDOP | Multi-Cap | 11-Dec-07 | 20% | 10% |
| PMS | IOP | Mid-Cap | 15-Feb-10 | 19% | 5% |
| Mutual Fund | F-25 | Large- Cap | 13-May-13 | 18% | 5% |
| Mutual Fund | F-35 | Multi-Cap | 28-Apr-14 | 31% | 14% |
| Mutual Fund | F-30 | Mid-Cap | 24-Feb-14 | 31% | 1% |

^{*} Read above fund performances with their corresponding Disclaimers in the funds' Fact Sheets, which are available in www.motilaloswalmf.com.

Higher equity MF net sales market share would pull equity MF AUM share up eventually



Note : *Equity AUM market share is based on Avg AUM. As on Dec ' 17, our AUM share is 2.1%

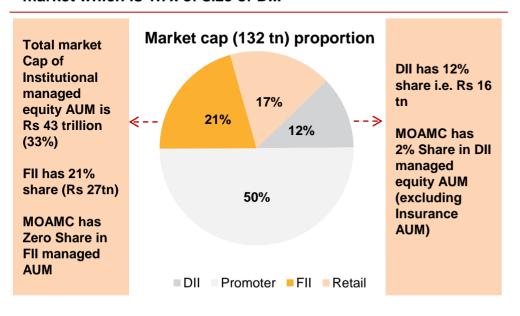
¹ Inception Date: 25/03/2003. These returns are of a Model Client as on 31st Dec 2017. Returns of individual clients may differ depending on time of entry in the strategy. Past performance may or may not be sustained in future and should not be used as a basis for comparison with other investments. Returns shown are post fees and expenses. Benchmark is Nifty 50 Index

MOAMC – Potential levers to scale business

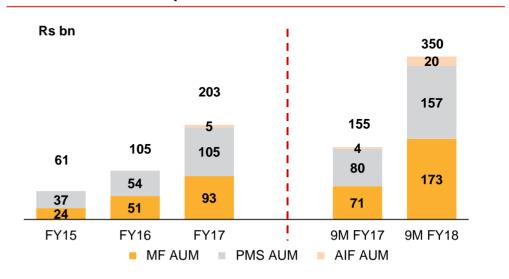




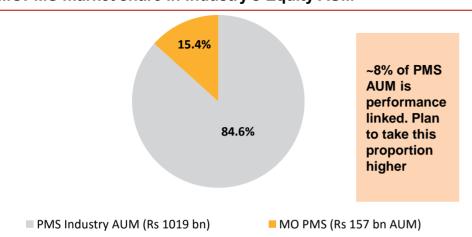
MOAMC's has "Zero" share in FII driven domestic equity market which is 1.7x of size of DII.



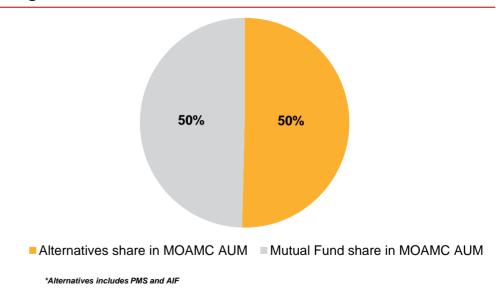
MOAMC AUM breakup



MOPMS market share in Industry's Equity AUM



Higher Alternatives share in MOAMC AUM

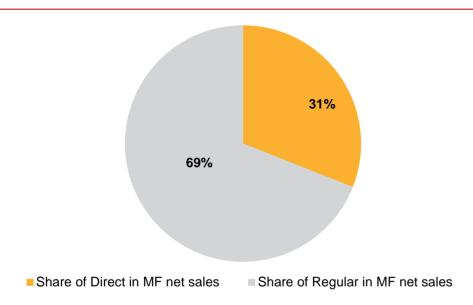


MOAMC – Potential levers to scale profitability

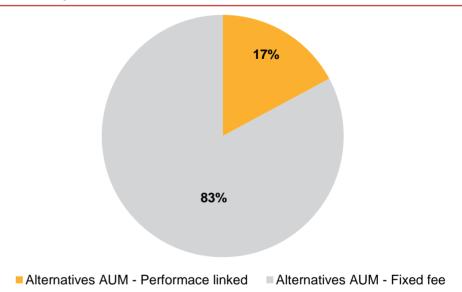




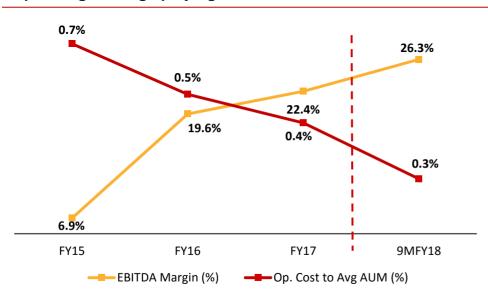
Share of Direct sales in MF net sales



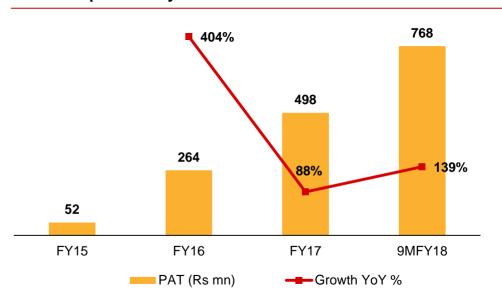
Share of performance linked AUM in Alternatives



Operating leverage playing out as cost stabilizes & AUM rises



MOAMC profitability trend

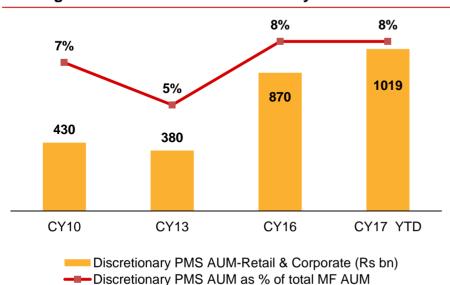


Asset Management – Rising share of Alternatives

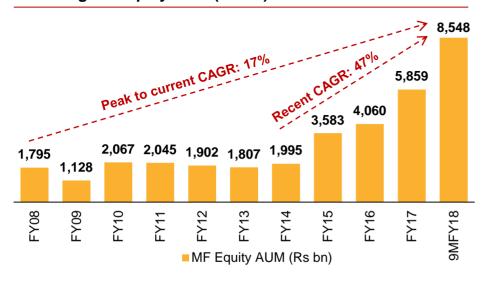




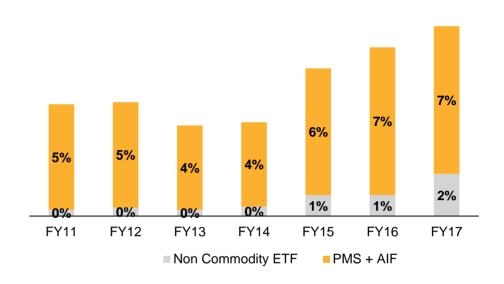
Rising share of Alternatives in Industry AUM



Rising MF Equity AUM (Rs bn)



Rising share of Alternatives in Industry AUM



India still at nascent stage in Alternatives penetration

| Alternatives | India | us |
|--------------|------------------|-------------------|
| PMS | ~8% of MF market | ~10% of MF market |
| AIF | ~2% of MF market | ~30% of MF market |

US markets data shows that for every \$100 in traditional fund products, there is \$40 in AIFs and PMS and traditional AMCs may or may not participate in the space; MOAMC has been a PMS and AIF player at early stage, while Indian AMCs are yet to realise this potential

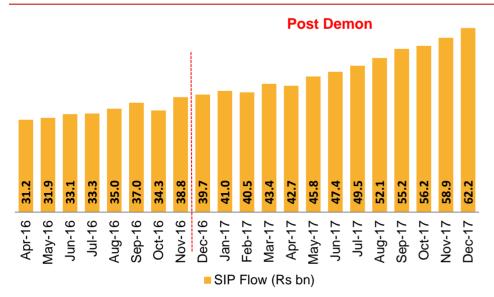
Source: AMFI, McKinsey 24

Asset Management – Stickiness of MF flows to continue..

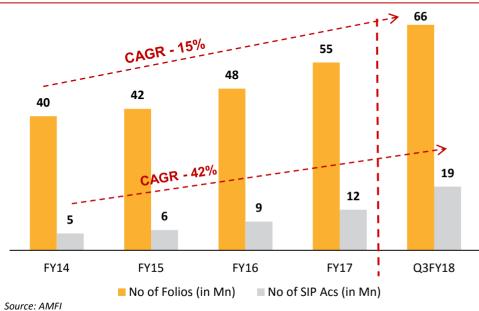




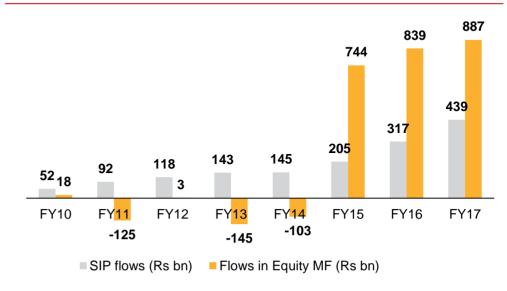
Strong traction in SIP flows continues



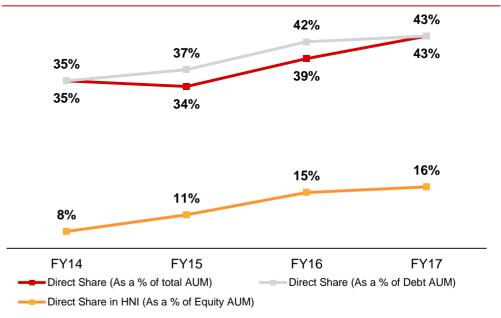
Investor A/Cs (Mn) in MF industry took off since mid-2014



SIP gaining share in rising Equity AUM



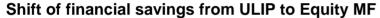
Rising share of Direct proportion in Asset management industry

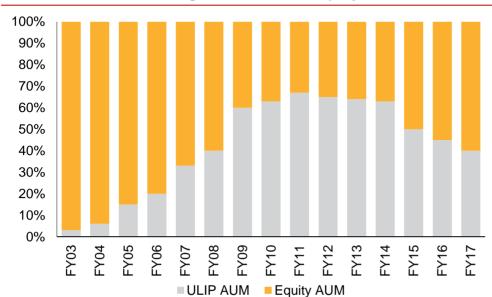


Asset Management – Rising financialization of savings

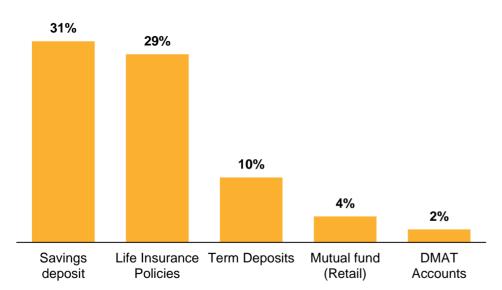




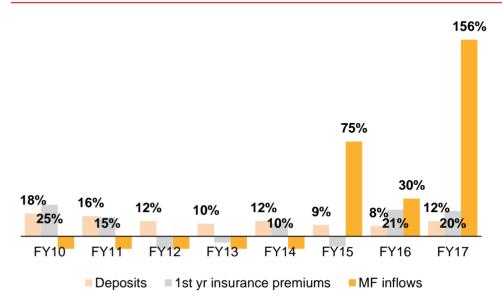




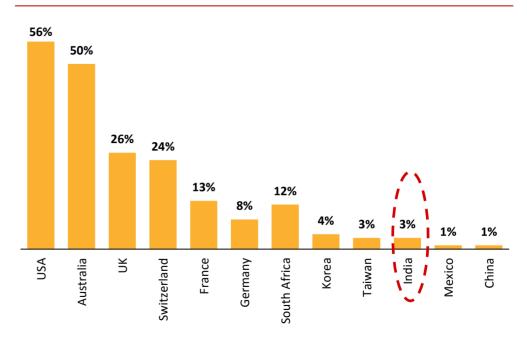
MF is the most underpenetrated savings instrument



Strong traction in MF inflows (growth YoY %)



MF Equity AUM / GDP - Headroom for growth



Private Equity – Exits at high IRRs; strong response to IBEF III





Total AUM of PE business stands at Rs ~47 bn

Phenomenal response to IBEF III launch

IBEF I exits could result in lumpy gains in FY18-FY19

| Particulars (Rs mn) | Q3FY18 | Q3FY17 | YoY (%) | Q2FY18 | QoQ (%) | 9MFY18 | 9 M FY17 | YoY (%) | FY17 |
|---------------------|--------|--------|---------|--------|---------|--------|-----------------|---------|-------|
| Total Revenues* | 168 | 100 | 69% | 879 | -81% | 1,156 | 1,136 | 2% | 1,193 |
| EBITDA | 55 | 40 | 37% | 547 | -90% | 648 | 601 | 8% | 649 |
| PBT | 51 | 35 | 45% | 543 | -91% | 635 | 594 | 7% | 637 |
| PAT | 48 | 22 | 115% | 422 | -89% | 499 | 473 | 6% | 502 |

^{*} Q3FY18 includes share of profits on exit of IBEF I of Rs 250 mn, which is included in MOFSL (aforesaid in Q2FY18 was Rs 730 mn and Rs 110 mn included in MOFSL).

Growth PE Funds

- MOPE Funds stand out with stellar performance. IBEF I has delivered an XIRR of 27% and is expected to return 5.4x MoC (Multiple of Cost). Till date, 3.3x MoC has been returned for INR investors and 2.2x for USD investors.
- Fund II has committed 100% across 11 investments so far after raising commitments from marquee institutions and exits from fund will contribute going forward.
- Strong performance and positioning is aiding new fund raising. Fund III was launched in Q2FY18 with a target size of Rs 20 bn. The fund has already raised of Rs 14.7 bn and is expected to achieve targeted size of Rs 20 bn by Q4FY18. Fund III has already made its maiden investment amounting to Rs 1.4 bn in September 2017.

Real Estate Funds

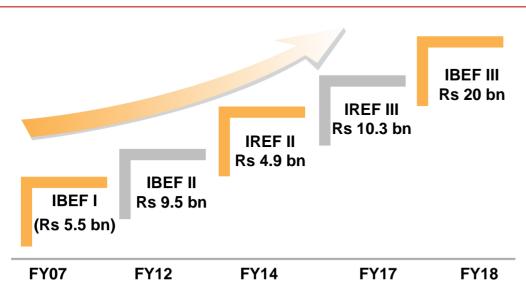
- IREF I has seen full / partial exits from 7 projects so far, translating into ~118% capital returned to investors.
- IREF II is fully deployed in 14 investments. The fund has secured 6 full exits and has returned ~64% capital to investors. Average IRR on exited investments is ~26%.
- IREF III has committed ~72% (Rs 7.4 bn) of the fund size across 12 investments and has returned ~2.2% capital to investors.

Private Equity – Exits from 6 funds provides strong visibility over next decade

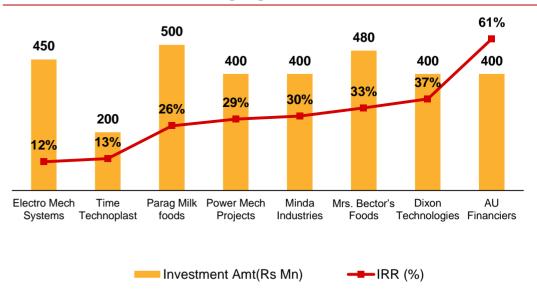




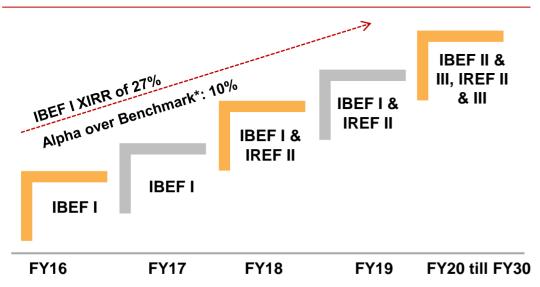
Launch period of PE Funds



QGLP investments delivering higher IRR



Exit period of PE funds



IBEF I exits delivering 5x return



Wealth Management – Profitability inflection commenced





Highest-ever Net Sales at ~Rs 10 bn, +141% YoY

> Wealth AUM Rs 153 bn in Q3FY18, +67% YoY

Rising Number of Client Families, +47% YoY

Deepening our client wallet-share & RM productivity

| Particulars (Rs mn) | Q3FY18 | Q3FY17 | YoY (%) | Q2FY18 | QoQ (%) | 9MFY18 | 9MFY17 | YoY (%) | FY17 |
|---------------------|--------|--------|---------|--------|---------|--------|--------|---------|------|
| AUM (bn) | 153 | 91 | 67% | 129 | 18% | 153 | 91 | 67% | 101 |
| Net adds (bn) | 10 | 4 | 141% | 9 | 14% | 23 | 14 | 64% | 18 |
| Total Revenues | 248 | 150 | 65% | 267 | -7% | 694 | 478 | 45% | 720 |
| Total Cost | 170 | 101 | 69% | 156 | 9% | 447 | 341 | 31% | 498 |
| C/I ratio | 68% | 67% | - | 59% | - | 64% | 71% | - | 69% |
| EBITDA | 78 | 49 | 58% | 111 | -29% | 248 | 137 | 80% | 223 |
| EBITDA Margin | 32% | 33% | - | 41% | - | 36% | 29% | - | 31% |
| PBT | 75 | 48 | 57% | 109 | -31% | 241 | 122 | 98% | 205 |
| PAT | 53 | 31 | 71% | 78 | -32% | 172 | 81 | 112% | 132 |

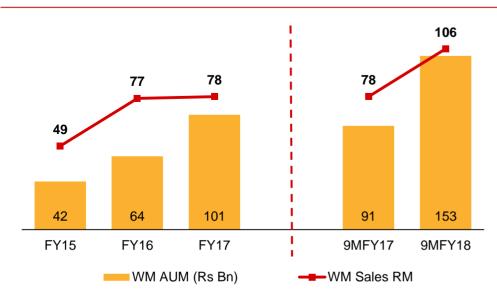
- Wealth Management registered 65% YoY revenue growth and a strong 71% YoY PAT growth in Q3FY18, despite higher expenses on account of aggressive RM addition and higher bonus provisioning in Q3FY18.
- EBITDA margin improved to 36% in 9MFY18.
- RM productivity has increased in line with rising vintage from 6.1x to 6.6x in 9MFY18.
- Capacity to hire additional RMs will increase, as existing RMs vintage increases, which will help sustain growth and drive further operating leverage.
- Yield during the quarter improved to ~81bps, as AUM mix has shifted in favour of equity (70%).
- AUM traction is largely driven by captive products and other products from strategic funds.
- 28 RMs were added in 9MFY18, taking total RM count to 106 (+ 36% YoY).
- Inclination to invest in financial assets remains high, and headroom for growth in AUM and profit pool is enormous.

Wealth – Rise in productivity resulting in margin expansion

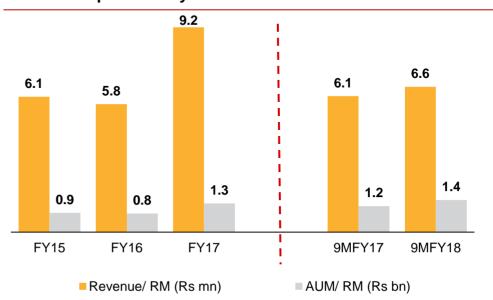




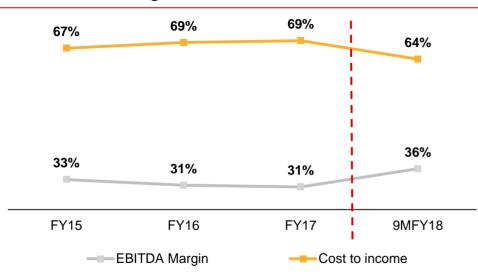
Wealth RM addition in proportion to AUM



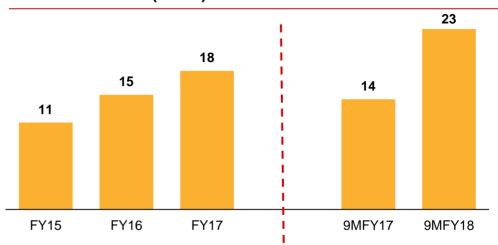
Wealth RM productivity



Wealth EBITDA margin and cost to income ratio



Wealth net sales (Rs bn)



Yield Tree – Asset and Wealth Management





Asset Management

| Particulars | FY15 | FY16 | FY17 | 9MFY17 | 9MFY18 | |
|-------------------|------|-------|-------|--------|--------|---|
| AUM (Rs bn) | 61.0 | 104.8 | 203.0 | 155.1 | 350.2 | |
| Avg AUM (Rs bn) | 40.6 | 82.9 | 153.9 | 129.9 | 276.6 | > |
| Yield Tree (bps)* | | | | | | |
| Net Yield | 117 | 81 | 94 | 88 | 92 | > |
| Cost | 104 | 38 | 45 | 38 | 35 | |
| PBT | 13 | 43 | 49 | 50 | 57 | |
| Tax | 0 | 11 | 17 | 17 | 20 | |
| PAT | 13 | 32 | 32 | 33 | 37 | > |

Wealth Management

| Particulars | FY15 | FY16 | FY17 | 9MFY17 | 9MFY18 |
|-------------------|------|------|-------|--------|--------|
| AUM (Rs bn) | 42.4 | 64.4 | 101.0 | 91.4 | 152.8 |
| Avg AUM (Rs bn) | 33.3 | 53.4 | 82.7 | 77.9 | 115.1 |
| Yield Tree (bps)* | | | | | |
| Net Yield | 126 | 89 | 87 | 81 | 81 |
| Cost | 98 | 69 | 62 | 60 | 56 |
| PBT | 28 | 20 | 25 | 21 | 25 |
| Tax | 9 | 7 | 9 | 7 | 7 |
| PAT | 19 | 13 | 16 | 14 | 18 |

^{*} Annualised





Capital Markets

- Retail Broking & Distn
- Institutional Equity
- Investment Banking

Highest-ever quarterly revenue

Strong operating leverage

Robust growth in Distribution AUM

MOTILAL OSWAL

Asset Management

- Asset Management
- Private Equity
- Wealth Management

Highest-ever Net Sales
Significant operating
leverage
Strong carry income

Housing Finance

Aspire Home Finance

Continues to be in investment mode

Dedicated collection engine is now in place

Fund Based business

- Sponsor commitments to our AMC & PE funds
- NBFC LAS book

Rising pool of realised and unrealised gain

Cumulative post-tax XIRR: ~30% on Equity investment

Aspire Home Finance (AHFCL)





Loan book Rs 49.4 bn in Q3FY18, +48% YoY

Disbursements are cautiously calibrated

Asset quality deteriorates; GNPA 4.6%

Step up in provisioning; plan to continue in future

| Particulars (Rs mn) | Q3FY18 | Q3FY17 | YoY (%) | Q2FY18 | QoQ (%) | 9MFY18 | 9MFY17 | YoY (%) | FY17 |
|---------------------------|--------|--------|---------|--------|---------|--------|--------|---------|-------|
| Loan Book (bn) | 49.4 | 33.3 | 48% | 48.2 | 3% | 49.4 | 33.3 | 48% | 41.4 |
| Disbursements (bn) | 2.9 | 3.3 | -11% | 6.3 | -53% | 12.5 | 14.8 | -15% | 24.0 |
| Gross NPL% | 4.6% | 0.6% | | 2.8% | | 4.6% | 0.6% | | 0.6% |
| Net Interest Income (NII) | 423 | 302 | 40% | 563 | -25% | 1,412 | 842 | 68% | 1,259 |
| Other Income | 78 | 162 | -52% | 224 | -65% | 457 | 617 | -26% | 951 |
| Total Income | 501 | 464 | 8% | 788 | -36% | 1,869 | 1,458 | 28% | 2,209 |
| Operating Profit (PPoP) | 303 | 299 | 1% | 468 | -35% | 1,055 | 899 | 17% | 1,379 |
| PBT | 10 | 269 | -96% | 345 | -97% | 568 | 821 | -31% | 1,257 |
| PAT | 6 | 174 | -97% | 223 | -97% | 371 | 535 | -31% | 821 |

- In Q3FY18, profit of the company declined on account of accelerated provisioning. NII grew 40% YoY, but declined QoQ due to lower disbursements and higher interest reversals led by increase in NPA.
- Loan book grew 48% YoY to Rs 49.4 bn, despite slowing down of disbursements.
- During the quarter, AHFCL made accelerated provisions of Rs 66 mn over the regulatory requirements. PCR increased marginally to 31% from 29% in Q2FY18. Plans to take PCR higher in coming quarters.
- GNPA increased from 2.8% in Q2FY18 to 4.6% in Q3FY18 on account of seasoning of book coupled with delay in setting up collection organisation. Further, prolonged impact of external shocks in the economy also affected asset quality. Impact of collection organisation is yet to be reflected in asset quality.
- Strong ramp-up in last year has driven 44% YoY growth in manpower and 39% YoY growth in branches. Collection headcount is up 68% QoQ to 130 officers.
- Average ticket size is Rs 0.9 mn, with loans extended to more than ~57,000 families, as AHFCL is focused on the affordable housing segment. Average LTV of the book is <59%; overall FOIR remains at a comfortable level of 46%.

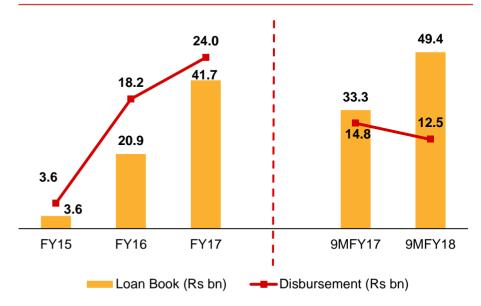
Aspire Home Finance



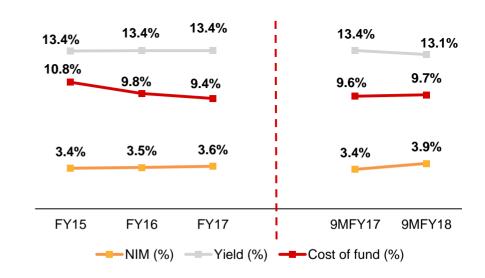


- Disbursements in Q3FY18 were Rs 2.9 bn versus Rs 6.3 bn in Q2FY18 and Rs 3.3 bn in Q3FY17. Disbursements were calibrated, as GNPAs continued to be higher than desired levels.
- New branches added in new states in FY17 contributed 25%+ of total disbursements in 9MFY18.
- Direct channel contributes 80%+ of loan sourcing.
- Investments have been made in building a collection and legal organisation, while calibrating growth. This will create a strong foundation for sustainable growth.
- Margins stood at 3.85% in 9MFY18 versus 3.35% in 9MFY17.
 However, in Q3FY18, it was impacted on account of QoQ decline in yield led by interest reversals.
- Average cost of borrowing declined from 9.8% in Q2FY18 to 9.7% in Q3FY18, despite negligible CP contribution in funding mix.
- Diversified liability profile, with ~53% from NCDs and ~47% from bank loans as of December 2017. 28 banks extended credit lines and NCDs were allotted to 24 institutions as of December 2017.

Loan book and disbursement trend (Rs bn)



Margins trend



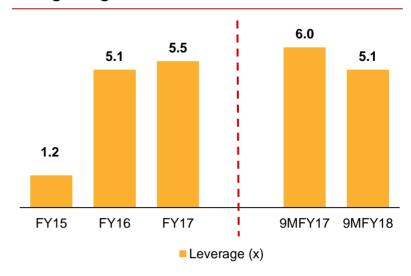
Aspire Home Finance



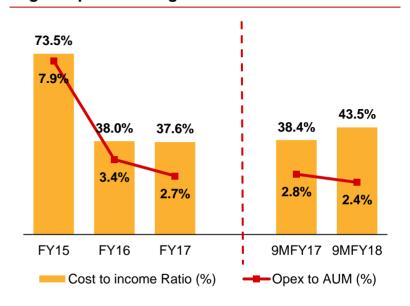


- Credit ratings are CRISIL A+ Stable and ICRA AA-. Gearing remains conservative, with Debt-Equity ratio at 5.1x.
- Increase in collection headcount (~130, +68% QoQ) coupled with upgradation and refurbishment of old branches resulted in a high Cost-Income ratio of ~40% in Q3FY18 and 44% in 9MFY18 versus ~36% in Q3FY17 and 38% in 9MFY17. This expansion is expected to yield results in the near future.
- Branch expansion is being pursued in the new states where we commenced operations a year ago.
- Cumulative capital infusion from sponsor is Rs 6 bn and net worth is Rs
 7.7 bn, as of December 2017.
- We have been investing in technology to strengthen our database, analytics and risk framework. We are also investing in digital initiatives to reduce operating costs and turnaround time, and to improve customer experience. Our digital initiatives include new apps for sales, credit, collection, clients and vendors.
- Aspire has been awarded the second prize for "Best Performing PLI (prime lending institution) under PMAY by MHUPA (Ministry of Housing and Urban Poverty Alleviation)".

Low gearing



Higher opex resulting from investment mode

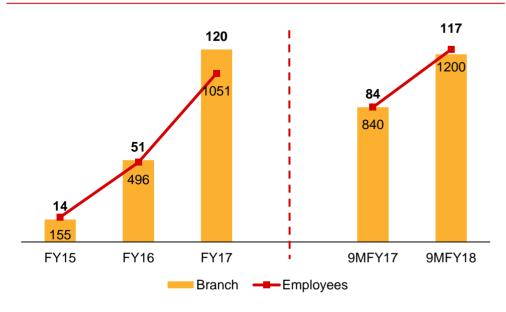


Aspire Home Finance

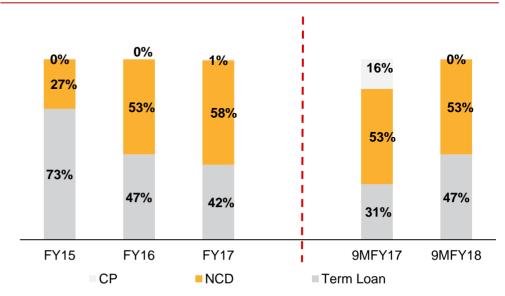




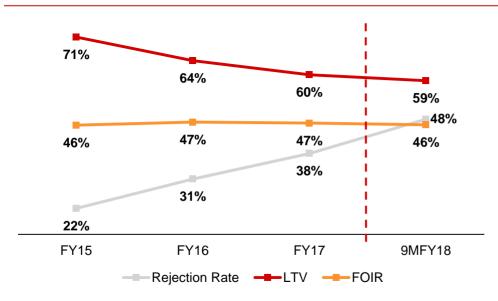
Higher investment in manpower and branch network



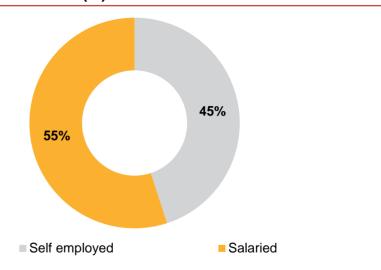
Diversified liability mix trend



LTV of 59% and FOIR of 48%



Balanced customer mix (%)







Capital Markets

- Retail Broking & Distn
- Institutional Equity
- Investment Banking

Highest-ever quarterly revenue

Strong operating leverage

Robust growth in Distribution AUM



Asset Management

- Asset Management
- Private Equity
- Wealth Management

Highest-ever Net Sales
Significant operating
leverage
Strong carry income

Housing Finance

Aspire Home Finance

Continues to be in investment mode

Dedicated collection engine is now in place

Fund Based business

- Sponsor commitments to our AMC & PE funds
- NBFC LAS book

Rising pool of realised and unrealised gain

Cumulative post-tax XIRR: ~30% on Equity investment

Fund Based business - Significant unrealised gains





Investments in quoted equity at cost Rs 7.7 bn

Unrealised gain on quoted equity investments: Rs 7 bn (not included in P/L)

Investments in MO PE/RE funds (at cost): Rs 2.7 bn

MOFSL Standalone

| Particulars (Rs mn) | Q3FY18 | Q3FY17 | 7 YoY (%) | Q2FY18 | 3 QoQ (%) | 9MFY18 | 9MFY17 | YoY (%) | FY17 |
|---------------------|--------|--------|-----------|--------|-----------|--------|--------|---------|-------|
| Total Revenues | 780 | 192 | 306% | 957 | -18% | 1,963 | 1,559 | 26% | 1,763 |
| EBITDA | 723 | 149 | 385% | 906 | -20% | 1,805 | 1,414 | 28% | 1,569 |
| PBT | 633 | 45 | 1310% | 798 | -21% | 1,501 | 797 | 88% | 857 |
| PAT | 503 | 56 | 792% | 625 | -19% | 1,177 | 805 | 46% | 863 |

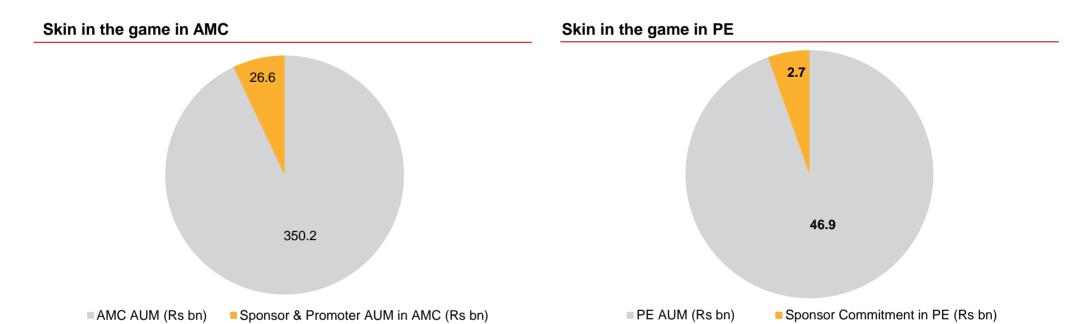
- Sharp YoY growth in PAT was led by share of profits of Rs 196 mn and sponsor gain of Rs 281 mn from PE exits. However, PAT was lower sequentially due to lumpy nature of profit from PE business.
- Unrealised gain on quoted equity investments as of December 2017 is Rs 7 bn, which is not included in earnings yet. Overall RoE is 28% excluding unrealised gains (reported) and 40% including unrealised gains.
- Reported RoE in fund based business is 12%. Post-tax cumulative XIRR on equity investments is ~30% (since inception), validating the long-term performance track record of our QGLP philosophy.
- These investments have helped "seed" our new businesses, which are scalable, high-RoE opportunities.

 They also serve as highly liquid "resources" available for future investments in business, if required.
- We also provide loans against shares (LAS) to NBFCs. This is run as a spread business with book size of Rs 2 bn.

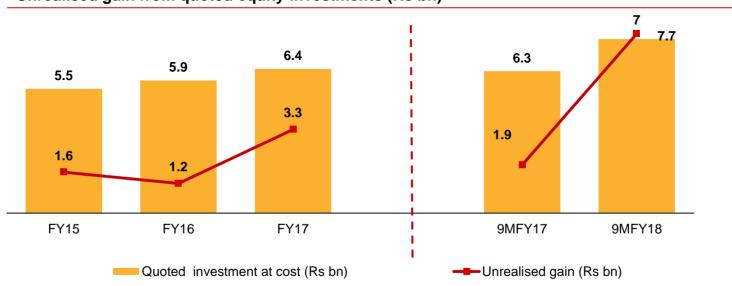
Fund Based business – Skin in the game







Unrealised gain from quoted equity investments (Rs bn)



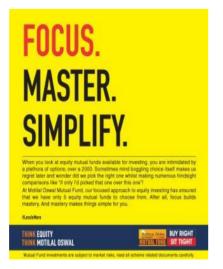
Ad Campaigns – Significant step up; well received by customers

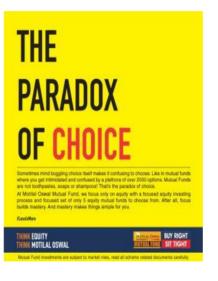


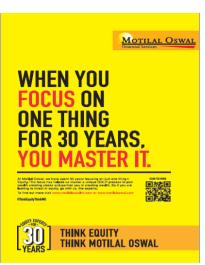


MOFSL's "Think Equity Think Motilal Oswal" Won Best Ad Award in BFSI space

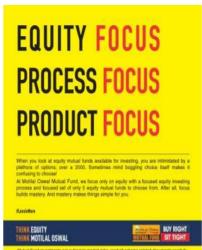




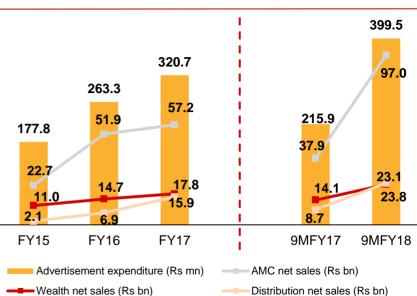








Ad spends supporting strong growth







Key Highlights

Financials

Businesses

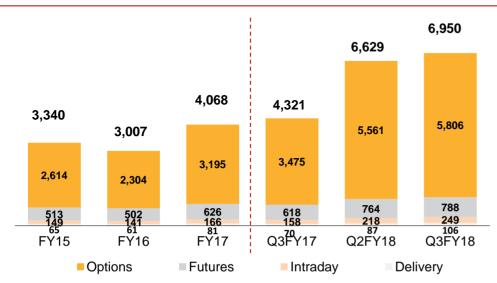
Interesting Exhibits

Capital Market – Rising market share of top brokers in an earnings upcycle

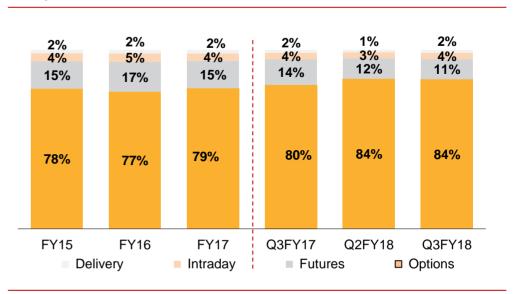




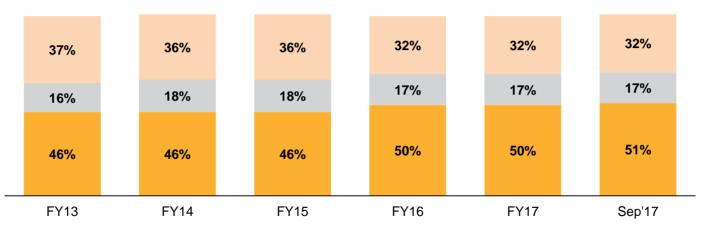
Market ADTO is on a high in Q3FY18 (Rs bn)



Proportion of retail volumes has increased in Q3FY18



Proportion of NSE cash volumes consolidated to the largest brokers during bull-phases in the markets, not bear-periods

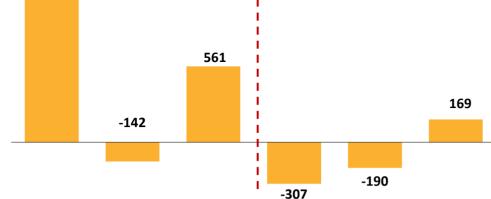


Dlls clock healthy inflows; Higher-value IPOs pick up









Q3FY17

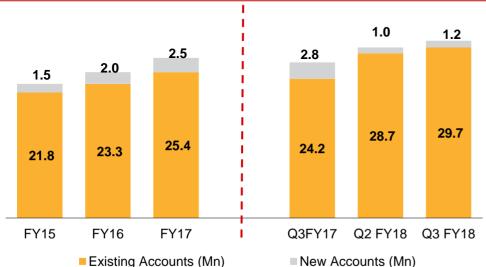
Q2FY18

Q3FY18

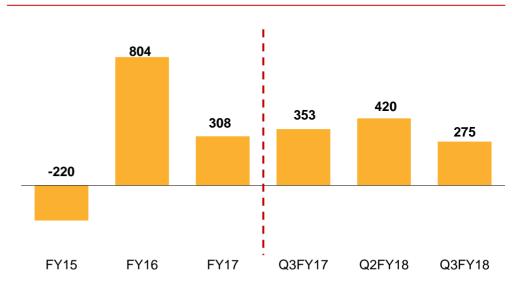
As momentum in IPO activity continued, incremental Demat accounts continued to grow at a healthy pace

FY17

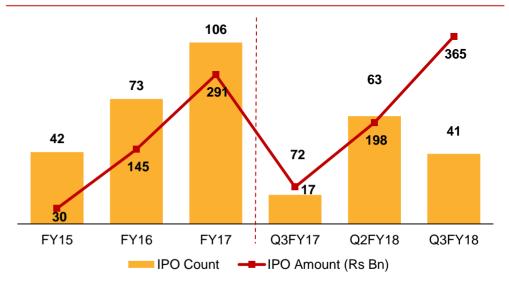
FY16



DIIs net inflows (Rs bn)



IPO raising has picked up since the last FY15



FY15

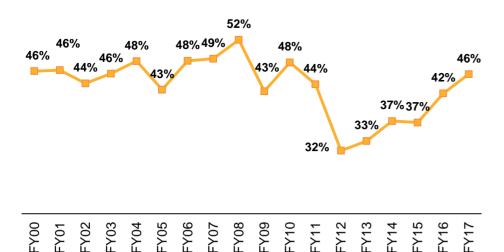
Asset Management – Financialisation of savings wave...



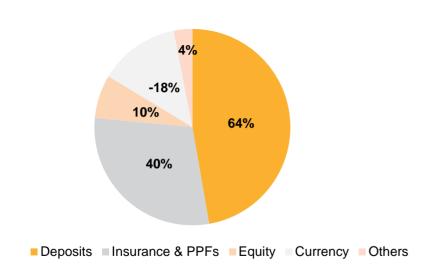


Higher financial savings signifying opportunity for MFs

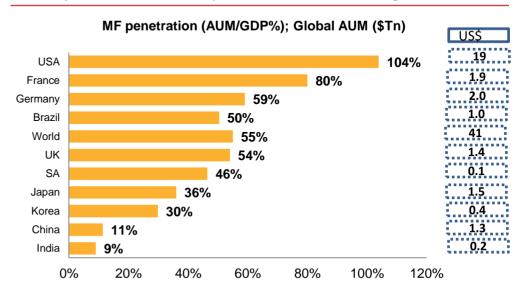
(% of household savings)



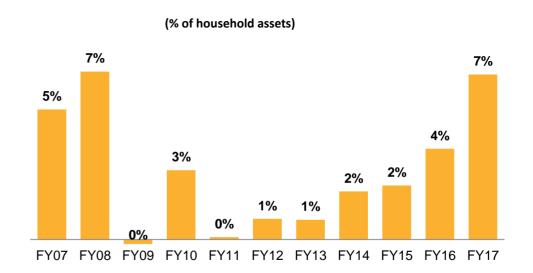
Equities are underpenetrated within Indian financial savings



Low penetration of MFs provides headroom for growth



Equity assets of households are rising in recent years



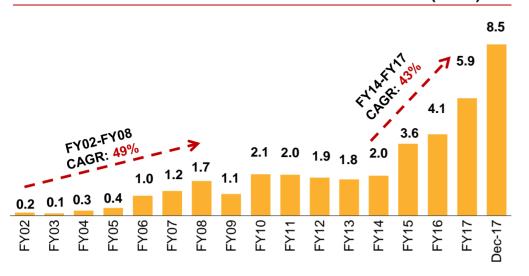
Source: RBI, Bloomberg, IIFA Report 44

Asset Management – Current Equity MF uptrend is just like FY02-08 cycle

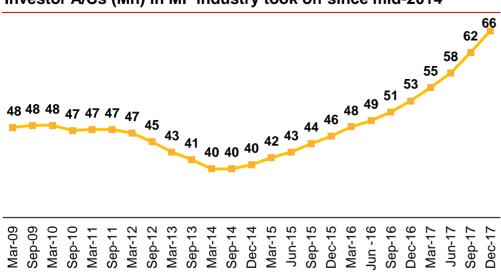




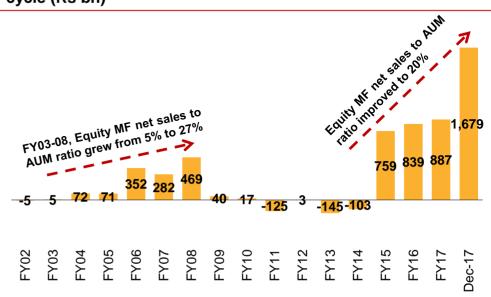
Significant inflows in Eq MF AUM in last up-cycle (FY02-08); same traction has been witnessed from FY14 onwards (Rs tn)



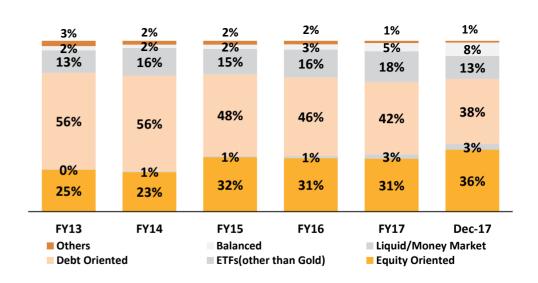
Investor A/Cs (Mn) in MF industry took off since mid-2014



Market performance drives MF net flows, a repeat of the last cycle (Rs bn)



Proportion of Equity in Industry MF AUM mix went up in 5 years



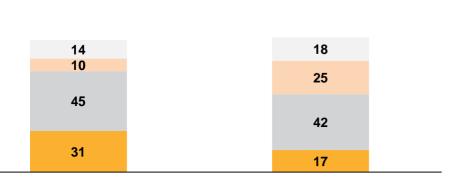
Wealth Management – HNI Wealth picking up; HNI assets in equity MFs growing

India





Individual Wealth distribution shows India has a higher share of Alternates, but lower share of Equity, to global averages



Real estate

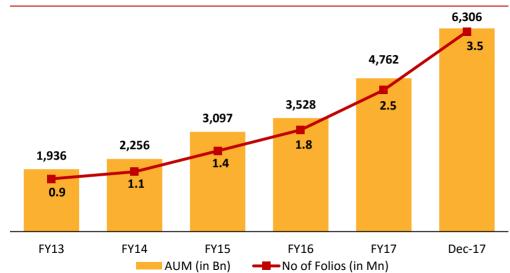
Global

Alternate Assets (including gold and other precious metals)

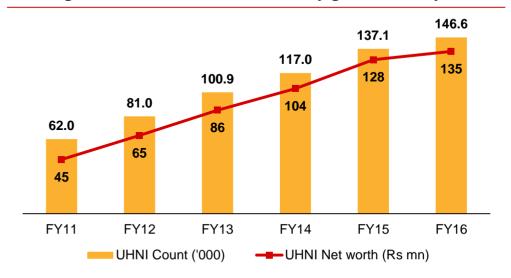
■ Debt (including cash)

Equity

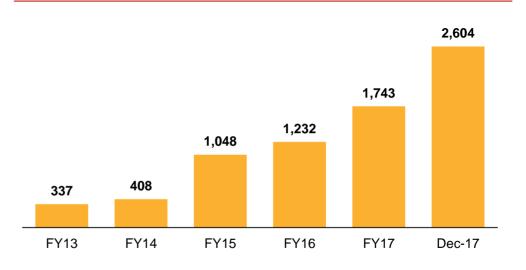
HNI's Mutual Funds AUM grew at 25% CAGR in the last 4 years (Rs bn); Folios grew at 32% CAGR (Mn)



India is Home to ~0.2 mn HNIs, out of which ~0.15 mn are UHNIs; UHNI growth and count has seen steady growth last 6 years



HNI's equity Mutual Funds AUM have picked up at a higher CAGR of 50% in the last 4 years (Rs bn)

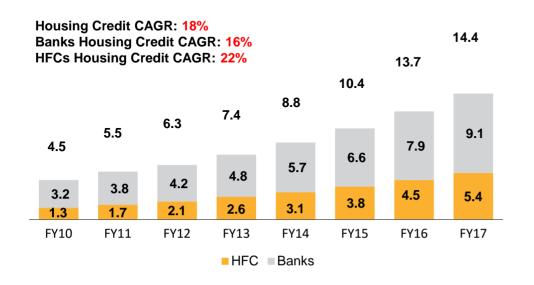


Housing Finance holds ample potential; moving from Banks to HFCs

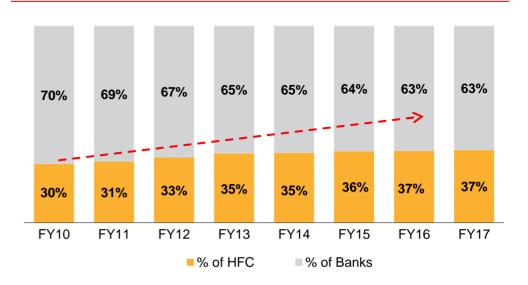




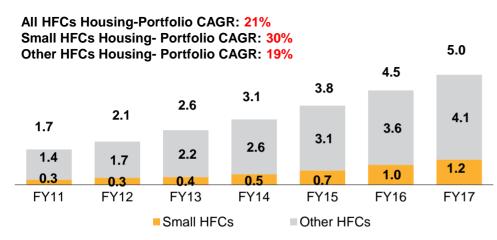
India's housing credit growing significantly (Rs tn)



HFCs gaining share from banks

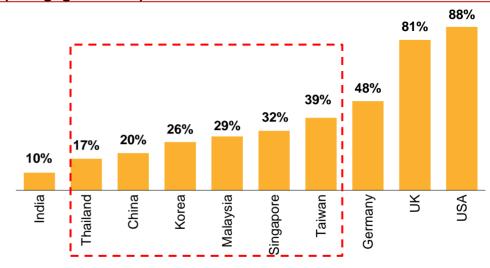


Small HFCs outpaced large HFCs (Rs tn)



Note: * Includes only retail mortgages; does not include LAP and Construction Finance

Indian mortgage underpenetrated versus Asian peers (Mortgage to GDP)

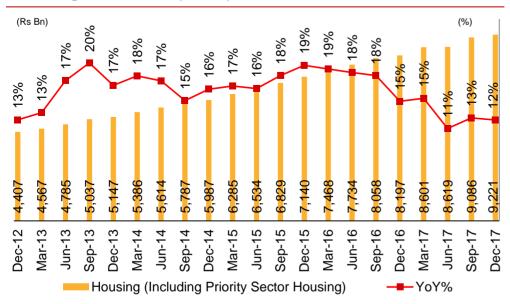


Affordable Housing growth much faster

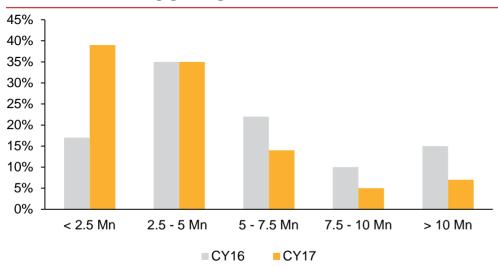




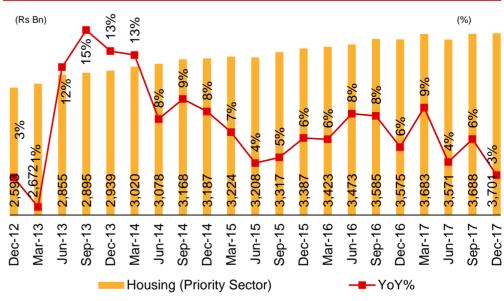
Housing credit trend (Rs bn)



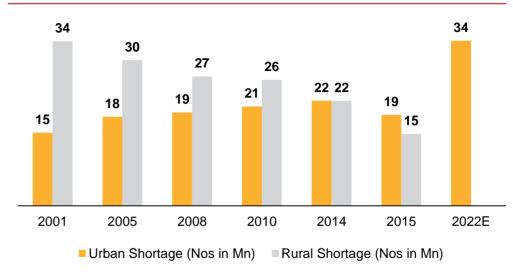
Affordable Housing gaining traction



Priority Sector Housing credit trend (Rs bn)



Affordable Housing opportunity – Shortage of urban & rural housing



Safe Harbour





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