



Ref.: NCIL/SE/2026-27

Date – 03.09.2026

To The Deputy General Manager Corporate Relationship Department BSE Ltd. 1st Floor, New Trading Ring Rotunda Building, P.J. Towers Dalal Street Fort Mumbai - 400 001 Scrip code : – 532895	To The Deputy General Manager Corporate Relationship Department National Stock Exchange of India Ltd. Exchange Plaza Bandra Kurla Complex Bandra (E) Mumbai - 400 051 Scrip Code : NAGREEKCAP
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Dear Sir/Madam,

Sub: Notice of the 32nd Annual General Meeting (AGM) and the Annual Report of the Company for the Financial Year 2025-26

This is in reference to our letter dated 12th August, 2026 wherein the Company had informed that the 32nd AGM of the Company is scheduled to be held on Monday, 28th September, 2026 at 11:30 am at the registered office of the Company through Video Conferencing ('VC')/Other Audio Visual Means ('OAVM') in compliance with the applicable circulars issued by the Ministry of Corporate Affairs and Securities and Exchange Board of India.

Pursuant to Regulation 34(1)(a) of the SEBI (LODR) Regulations, 2015, please find enclosed herewith the Notice of the 32nd AGM along with the Annual Report of the Company for the Financial Year 2025-26 which are being sent only through by e-mails to the members of the Company at their registered e-mail address(es).

Pursuant to Regulation 36(1)(b) of the SEBI (LODR) Regulations, 2015, we wish to inform you that the Company is dispatching letters containing a web-link to access the Annual Report and the Notice of the 32nd Annual General Meeting for the Financial Year 2025-26, to those shareholders who have not registered their e-mail address(es) with the Company/RTA/Depositories.

The Notice of the 32nd AGM along with the Annual Report of the Company for the Financial Year 2025-26 are also being uploaded on the Company's website at www.nagreeka.com.

The same is for your information and record.

Thanking you,
Yours faithfully,
For Nagreeka Capital & Infrastructure Limited



Sushil Patwari
Chairman
DIN: 00023980

Encl: As stated above



Date: 03.09.2026

Dear Shareholder(s),

Sub: Web-link for Notice of the 32nd Annual General Meeting (AGM) and the Annual Report of the Company for the Financial Year 2025-26

We are pleased to inform you that the 32nd Annual General Meeting ('AGM') of the Company is scheduled to be held on Monday, 28th September, 2026 at 11:30 am at the registered office of the Company through Video Conferencing ('VC')/Other Audio Visual Means ('OAVM') to transact the businesses as set out in the AGM Notice convening to this meeting.

In this regard, the Notice of the 32nd AGM along with the Annual Report of the Company for the Financial Year 2025-26 are now available on the Company's official website which can be accessed through the following web-link <https://nagreeka.com/nagreeka-capital-infrastructure-ltd-investor-relations/>.

Alternatively, you can scan the QR Code below to access the above documents. You may use google lens or other QR Code reader applications to access the QR Code.



We encourage you to update your email address(es) with us to ensure timely and efficient receipt of future communications, including the annual report, electronically. You are hereby requested to register / update your email address with your respective DPs. The detailed process for registering email address is provided in the Notice convening to the AGM.

Thanking you,

Yours faithfully,

For Nagreeka Capital & Infrastructure Limited



Sushil Patwari

Chairman

DIN: 00023980

BOARD OF DIRECTORS	Mr. Sushil Patwari	- Chairman
	Mr. Sunil Ishwarlal Patwari	- Managing Director
	Ms. Surabhi Sanganerla	- Director (Resigned w.e.f. 27.09.2025)
	Mr. Santosh Harakchand Somani	- Director
	Mr. Amitava Mazumdar	- Director
	Mr. Rajendra M. Ruia	- Director
	Mrs. Sarita Patwari	- Director (Appointed w.e.f. 12.08.2025)

CHIEF FINANCIAL OFFICER : Mr. Sanjeev Kr. Agarwal

COMPANY SECRETARY : Ms. Bhawana (Resigned w.e.f. 22.01.2026)
Mrs. Nikita Jindal (Appointed w.e.f. 20.04.2026)

CORPORATE IDENTIFICATION NUMBER : L65999WB1994PLC065725

BANKERS : Canara Bank, Park Street Branch, Kolkata
HDFC Bank Limited, Stephen House Branch, Kolkata

AUDITORS : **M/s. Das & Prasad**
Chartered Accountants
4, Chowringhee Lane, Kolkata-700016

SHARE TRANSFER AGENT : **M/s. Maheshwari Datamatics Pvt. Ltd**
23, R. N Mukherjee Road, 5th Floor, Kolkata-700001
Phone : (033) 2248 2248, 2243 5029
Email : accounts@mdpl.in

REGISTERED OFFICE : 18, R.N. Mukherjee Road, 3rd Floor, Kolkata-700001
Phone : (033) 2210 8828 , 2248 4922 / 4943
Email : compsect.ncil@nagreeka.com; Website: www.nagreeka.com

CORPORATE OFFICE : 7, Kala Bhawan, 3, Mathew Road, Mumbai-400004

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NOTICE

Notice is hereby given that the 32nd Annual General Meeting (AGM) of the members of Nagreeka Capital & Infrastructure Limited will be held on Monday, 28th September, 2026 at 11:30 A.M at the registered office of the Company through Video Conferencing (“VC”)/ Other Audio Visual Means (“OAVM”) to transact the following business (es):

ORDINARY BUSINESS

1. To receive, consider and adopt the Audited Balance Sheet as at 31st March, 2026, the statement of Profit and Loss for the year ended on that date and reports of the Directors and the Auditors thereon.
2. To appoint a Director in place of Mr. Sunil Ishwarlal Patwari (DIN: 00024007), who retires by rotation and being eligible, offers himself for re-appointment.

SPECIAL BUSINESS

3. APPROVAL OF MATERIAL RELATED PARTY TRANSACTIONS WITH PROMOTER ENTITIES

To consider and if thought fit, to pass the following resolution, with or without modification(s), as **Special Resolution:**

“**RESOLVED THAT** pursuant to the applicable provisions of the Companies Act, 2013 read with relevant rules made thereunder, Regulation 23(4) of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 (‘SEBI LODR’) and other applicable laws [including any statutory modification(s) or re-enactment(s) thereof, for the time being in force], the ‘Policy on dealing with Related Party Transactions’ and Memorandum and Articles of Association of Nagreeka Capital & Infrastructure Ltd (the ‘Company’), and pursuant to the approval and recommendations of the Audit Committee subject to approval of the shareholders consent of the board be and is hereby given for entering into and/or carrying out and/ or continuing with contracts/arrangements/transactions (whether individual transaction or transactions taken together or series of transactions or otherwise) with each of the promoter entities, i.e., Anita Patwari, Ishwarlal Mahendra Kumar, Ishwarlal Satish Kumar, Mahendra Ishwarlal Patwari, Rahul Patwari, Sunil Ishwarlal Patwari, Sunil Patwari HUF, Sushil Patwari, Sushil Patwari HUF, Usha Sunil Patwari , being Related Party(ies) within the meaning of Regulation 2(1)(zb) of the SEBI LODR, during the financial year ending on March 31, 2027 and upto the date of the 33rd Annual General Meeting of the Company to be held in 2027, with respect to deposits (in any form and by whatever name called), from promoter entities, whether by way of fresh deposit(s) or renewal(s) or extension(s) or any modification(s) of earlier arrangements / transactions or otherwise including the payment of interest or levy of charges for any services provided by the Company, from time to time, notwithstanding the fact that the maximum balance at any day during the financial year 2026-27 and for the next financial year (until the holding of 33rd Annual General Meeting of the Company), may exceed or have exceeded ₹ 1,000 crore or 10 per cent of the annual consolidated turnover of the Company for the relevant financial year, whichever is lower, as prescribed under SEBI LODR or any other materiality threshold, as may be applicable from time to time, for each such Party, provided however, that the said contracts/arrangements/transactions shall be carried out on an arm’s length basis and in the ordinary course of business of the Company.

RESOLVED FURTHER THAT the Members of the Company do hereby approve and accord approval to the Board, to sign and execute all such documents, deeds and writings, including filing the said

documents, etc., and do all such acts, deeds, matters and things and take necessary steps as the Board may in its absolute discretion deem necessary, desirable or expedient to give effect to this resolution and to settle any question that may arise in this regard and incidental thereto, without being required to seek any further consent or approval of the Members, and that the Members shall be deemed to have given their approval thereto expressly by the authority of this resolution.

RESOLVED FURTHER THAT the Members of the Company, do hereby also accord approval to the Board of Directors of the Company, to delegate all or any of its powers herein conferred to any Director(s)/ Officer(s) of the Company, in accordance with applicable laws, to do all such acts, deeds, matters and things and also to execute such documents, writings, etc., as may be considered necessary or expedient to give effect to the aforesaid resolution.”

4. **VARIATION IN THE TERMS AND CONDITIONS OF APPOINTMENT OF MR. SUSHIL PATWARI (DIN: 00023980) AS AN EXECUTIVE DIRECTOR DESIGNATED AS CHAIRMAN**

To consider and, if thought fit, to pass the following resolution as Special Resolution

“RESOLVED THAT pursuant to the provisions of Sections 196, 197, 198 and 203 and other applicable provisions of the Companies Act, 2013 (“Act”), read with Schedule V to the Act and the rules made thereunder, and Regulation 17 and other applicable provisions of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended from time to time, and subject to such approvals, consents and permissions as may be required, subject to the consent of the Members of the Company for variation in the terms and conditions of appointment of Mr. Sushil Patwari (DIN: 00023980), as an Executive Director of the Company, with effect from 01.10.2026, on the following terms and conditions:

1. Designation:

Mr. Sushil Patwari shall continue to act as an Executive Director of the Company and shall be entrusted with such powers, duties and responsibilities as may be determined by the Board of Directors from time to time.

2. Tenure:

His appointment as an Executive Director shall be for a period of 5 years w.e.f 01.10.2025, subject to the provisions of the Companies Act, 2013 and other applicable laws.

3. Remuneration:

Mr. Sushil Patwari shall be entitled to remuneration comprising salary, allowances, perquisites and other benefits as approved by the Board of Directors and shareholders. The existing maximum limit of remuneration payable to Mr. Sushil Patwari, Executive Director of the Company, be and is hereby increased from ₹5,00,000/- (Rupees Five Lakh) per month to ₹7,00,000/- (Rupees Seven Lakh) per month, with effect from 01.10.2026, subject to the provisions of the Companies Act, 2013 and other applicable laws set out in the terms and conditions of his appointment, subject to the applicable provisions of Sections 197 and 198 read with Schedule V of the Companies Act, 2013.

4. Other Terms:

All other terms and conditions of his appointment, as approved by the Board of Directors and/or Members of the Company, shall remain unchanged and continue to be in full force and effect.

RESOLVED FURTHER THAT the Board of Directors of the Company be and is hereby authorised to alter, vary or modify the aforesaid terms and conditions of appointment and remuneration of Mr. Sushil Patwari, within the limits permitted under the Companies Act, 2013, SEBI (Listing Obligations and Disclosure Requirements)

Regulations, 2015 and other applicable laws, from time to time.

RESOLVED FURTHER THAT the Board of Directors and/or the Company Secretary of the Company be and is hereby authorised to do all such acts, deeds, matters and things and to file such forms, returns and documents with the Registrar of Companies, Stock Exchanges and other statutory authorities as may be necessary or expedient to give effect to this resolution.”

5. TO APPROVE CONTINUATION OF PAYMENT OF REMUNERATION TO MR. SUSHIL PATWARI, EXECUTIVE DIRECTOR IN EXCESS OF THRESHOLD LIMITS PRESCRIBED UNDER THE COMPANIES ACT, 2013 AND SEBI (LODR) REGULATIONS, 2015

To consider and, if thought fit, to pass with or without modification(s), the following resolution as a Special Resolution:

“RESOLVED THAT pursuant to the provisions of Section 197, 198 and any other applicable provisions, if any, of the Companies Act, 2013 and the rules made thereunder (including any statutory modification(s) or re-enactment thereof and for the time being in force), read with Schedule V of the Companies Act, 2013 and pursuant to Regulation 17(6)(e) of SEBI (LODR) Regulations, 2015 as amended from time to time and as per the recommendations of the Nomination & Remuneration Committee and the Board of Directors of the Company, subject to approval of the members be and is hereby accorded for continuation of payment of remuneration to Mr. Sushil Patwari, Executive Director, exceeding the limits as specified in the said section and regulations which shall not exceed maximum remuneration of Rs. 5 crores at any time, as per the revised terms and conditions as placed and approved by the shareholders in this Annual General Meeting till the expiry of his term of re-appointment.”

“RESOLVED FURTHER THAT in the event of loss or inadequacy of profits in any financial year during the aforesaid period, Mr. Sushil Patwari shall be entitled to receive remuneration upto the limit as approved by the members herein above, as minimum remuneration.”

“RESOLVED FURTHER THAT the Board of Directors (including its Nomination and Remuneration Committee thereof) of the Company be and is hereby authorized to agree to such increase or decrease or variations, modifications or amendments in the terms of remuneration set out in Explanatory Statement annexed hereto as considered reasonable by the Board based on the recommendation of Nomination and Remuneration Committee and acceptable to Mr. Sushil Patwari, from time to time, provided further that the remuneration after the alteration/variation shall be in accordance with section 197, 198, Schedule V of the Act read with the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 or any amendment thereto for the time being in force.”

“RESOLVED FURTHER THAT the Board/ Company Secretary be and are hereby authorized to take all steps as may be necessary, proper and expedient to give effect to this Resolution.”

6. TO APPROVE CONTINUATION OF PAYMENT OF REMUNERATION TO MR. SUNIL ISHWARLAL PATWARI, MANAGING DIRECTOR IN EXCESS OF THRESHOLD LIMITS PRESCRIBED UNDER THE COMPANIES ACT, 2013 AND SEBI (LODR) REGULATIONS, 2015

To consider and, if thought fit, to pass with or without modification(s), the following resolution as a Special Resolution:

“RESOLVED THAT pursuant to the provisions of Section 197, 198 and any other applicable provisions, if any, of the Companies Act, 2013 and the rules made thereunder (including any statutory modification(s) or re-enactment thereof and for the time being in force), read with Schedule V of the Companies Act, 2013 and pursuant to Regulation 17(6)(e) of SEBI (LODR) Regulations, 2015 as amended from time to time and as per the recommendations of the

Nomination & Remuneration Committee and the Board of Directors of the Company, subject to approval of the members be and is hereby accorded for continuation of payment of remuneration to Mr. Sunil Ishwarlal Patwari, Managing Director, exceeding the limits as specified in the said section and regulations which shall not exceed maximum remuneration of Rs. 5 crores at any time, on the same terms and conditions as placed and approved by the shareholders at the 30th Annual General Meeting till the expiry of his term of re-appointment.”

“RESOLVED FURTHER THAT in the event of loss or inadequacy of profits in any financial year during the aforesaid period, Mr. Sunil Ishwarlal Patwari shall be entitled to receive remuneration upto the limit as approved by the members herein above, as minimum remuneration.”

“RESOLVED FURTHER THAT the Board of Directors (including its Nomination and Remuneration Committee thereof) of the Company be and is hereby authorized to agree to such increase or decrease or variations, modifications or amendments in the terms of remuneration set out in Explanatory Statement annexed hereto as considered reasonable by the Board based on the recommendation of Nomination and Remuneration Committee and acceptable to Mr. Sunil Ishwarlal Patwari, from time to time, provided further that the remuneration after the alteration/ variation shall be in accordance with section 197, 198, Schedule V of the Act read with the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 or any amendment thereto for the time being in force.”

“RESOLVED FURTHER THAT the Board/ Company Secretary be and are hereby authorized to take all steps as may be necessary, proper and expedient to give effect to this Resolution.”

Date: 12.08.2026
Place: Kolkata

By order of the Board of Directors

Sd/-

Nikita Jindal
Company Secretary & Compliance Officer
(Membership No. A79244)

Note:

1. The Ministry of Corporate Affairs, Government of India (“MCA”), and the Securities and Exchange Board of India (“SEBI”), allowed companies to conduct AGM through video conference (“VC”) other audio- visual means (“OAVM”), without the physical presence of Members at a common venue.
2. This AGM is being convened in compliance with applicable provisions of the Companies Act, 2013 (“Act”) and the rules made thereunder; provisions of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 (“Listing Regulations”); the General Circular No. 14/2020 dated 8th April 2020; General Circular No.17/2020 dated 13th April 2020; General Circular No. 20/2020 5th May 2020; General Circular No. 02/2021 dated 13th January, 2021; General Circular No. 02/2022 dated 05th May, 2022, General Circular No. 10/2022 dated 28th December, 2022, General Circular No. 09/2023 dated September 25, 2023 and General Circular No. 09/2024 dated September 19, 2024, issued by the Ministry of Corporate Affairs (MCA) and circular issued by SEBI vide circular no. SEBI/ HO/ CFD/ CFDPoD-2/ P/ CIR/ 2024/ 133 dated October 3, 2024 (“SEBI Circular”) and other applicable circulars and notifications issued (including any statutory modifications or re-enactment thereof for the time being in force and as amended from time to time, companies are allowed to hold AGM through Video Conferencing (VC) or other audio visual means (OAVM), without the physical presence of members at a common venue. In compliance with the said Circulars, AGM shall be conducted through VC / OAVM.
3. Pursuant to the Circular No. 14/2020 dated April 08, 2020, issued by the Ministry of Corporate Affairs, the facility to appoint proxy to attend and cast vote for the members is not available for this AGM. However, the Body Corporates are entitled to appoint authorised representatives to attend the AGM through VC/OAVM and participate there at and cast their votes through e-voting.

However, in pursuance of Section 113 of the Act and Rules framed thereunder, the Institutional/ Corporate members are entitled to appoint authorized representatives for the purpose of voting through remote e-Voting or for the purpose of participation and voting during the AGM. In this regard, the corporate members are requested to send a certified true copy of the board resolution together with attested specimen signature of the authorized representative to the Scrutinizer and company through email at **naveenbardia.co@gmail.com & compsect.ncil@nagreeka.com** respectively with a copy marked to evoting@nsdl.com.

4. The Members can join the AGM in the VC/OAVM mode 15 minutes before and after the scheduled time of the commencement of the Meeting by following the procedure mentioned in the Notice. The facility of participation at the AGM through VC/OAVM will be made available for 1000 members on first come first served basis. This will not include large Shareholders (Shareholders holding 2% or more shareholding), Promoters, Institutional Investors, Directors, Key Managerial Personnel, the Chairpersons of the Audit Committee, Nomination and Remuneration Committee and Stakeholders Relationship Committee, Auditors etc. who are allowed to attend the AGM without restriction on account of first come first served basis.
5. The attendance of the Members attending the AGM through VC/OAVM will be counted for the purpose of reckoning the quorum under Section 103 of the Companies Act, 2013.
6. Pursuant to the provisions of Section 108 of the Companies Act, 2013 read with Rule 20 of the Companies (Management and Administration) Rules, 2014 (as amended) the Standard on General Meetings (SS-2) issued by the ICSI and Regulation 44 of SEBI (Listing Obligations & Disclosure Requirements) Regulations 2015 (as amended), and the Circulars issued by the Ministry of Corporate Affairs from time to time the Company is providing facility of remote e-Voting to its Members in respect of the business to be transacted at the AGM. For this purpose, the Company has entered into an agreement with National Securities Depository Limited (NSDL) for facilitating voting through electronic means, as the authorized agency. The facility of

casting votes by a member using remote e-Voting system as well as e-voting on the date of the AGM will be provided by NSDL.

7. In continuation with the MCA General Circulars No. 20/2020 dated May 5, 2020 & MCA General Circular No. 02/2022 dated May 5, 2022, SEBI Circular Nos. SEBI/ HO/CFD/CMD2/CIR/P/2022/62 and SEBI/HO/DDHS/P/CIR/2022/0063 dated May 13, 2022 and in accordance with the General Circular No. 10/2022 and General Circular No. 11/2022 dated 28.12.2022 & SEBI/HO/CFD/PoD-2/P/CIR/2023/4 dated January 5, 2023 the financial statements (including Board's Report, Auditor's Report or other documents required to be attached therewith) for the Financial Year ended March 31, 2026 pursuant to Section 136 of the Act and Notice calling the AGM pursuant to Section 101 of the Act read with the Rules framed thereunder, such statements including the Notice of AGM are being sent only in electronic mode to those Members whose e-mail addresses are registered with the Company / Maheshwari Datamatics Pvt Ltd (RTA) or the Depository Participant(s). The physical copies of such statements and Notice of AGM will be dispatched only to those shareholders who request for the same.
8. In line with the Ministry of Corporate Affairs (MCA) Circular No. 17/2020 dated April 13, 2020, the Notice calling the AGM has been uploaded on the website of the Company at www.nagreeka.com. The Notice can also be accessed from the websites of the Stock Exchanges i.e. BSE Limited and National Stock Exchange of India Limited at www.bseindia.com and www.nseindia.com respectively and the AGM Notice is also available on the website of NSDL (agency for providing the Remote e-Voting facility) i.e. www.evoting.nsdl.com.
9. Since the AGM will be held through VC/OAVM, the Route Map is not annexed with this Notice.
10. AGM has been convened through VC/OAVM in compliance with applicable provisions of the Companies Act, 2013 read with MCA Circular No. 14/2020 dated April 08, 2020 and MCA Circular No. 17/2020 dated April 13, 2020, MCA Circular No. 20/2020 dated May 05, 2020 and MCA Circular No. 2/2021 dated January 13, 2021 and MCA General Circular No. 09/2023 dated September 25, 2023.
11. SEBI vide circular dated March 16, 2023 has mandated shareholders holding securities in physical form to furnish/ update their PAN, Nomination Details, Contact Details (Address with PIN, mobile number, email address), bank account details and specimen signature for availing any investor service. Folios wherein any of the above information is not available by October 01, 2023, shall be frozen. PAN to be furnished should be mandatorily linked with Aadhar number of the holder by June 30, 2023 or any other date as may be specified by Central Board of Direct Taxes. The folios in which PANs are not linked within the specified date shall also be frozen. Further w.e.f. April 01, 2024, dividend in respect of such frozen folios shall be paid electronically only, upon complying with the aforesaid requirements. Further w.e.f. December 31, 2025, the frozen folios shall be referred by the RTA/ the Company to the administering authority under the Benami Transactions (Prohibitions) Act, 1988 and/ or Prevention of Money Laundering Act, 2002 The relevant forms prescribed by SEBI for furnishing the above information are available on the website of the Company www.nagreeka.com. The concerned shareholders are requested to update the above details by submitting the prescribed forms to the RTA of the Company i.e., M/s. Maheshwari Datamatics Private Limited having its office at 23 R. N. Mukherjee Road, 5th Floor, Kolkata – 700001.
12. Members holding shares in same name under different folios are requested to apply for the consolidation of such Folios and send the relevant share certificates to Maheshwari Datamatics Pvt. Ltd, Registrar and Share Transfer Agent of the Company.
13. In case of joint holders attending the meeting, the member whose name appears as the first holder in the order of names as per the Register of Members of the Company will be entitled to vote.
14. Pursuant to Section 72 of the Act, members holding shares in physical form are advised to file nomination in prescribed Form SH-13 with the Company's Registrar i.e M/s. Maheshwari Datamatics Private Limited, having its office at 23 R. N. Mukherjee Road, 5th Floor, Kolkata – 700001. The prescribed form in this regard is available on Company's website www.nagreeka.com and on the website of the RTA, www.mdpl.in. In

respect of shares held in Electronic/Demat form, members may please contact their respective Depository Participants.

15. To prevent fraudulent transactions, members are advised to exercise due diligence and notify the Company of any change in their address or demise of any Member as soon as possible.
16. Pursuant to Regulation 40 of the Listing Regulations, the securities of listed companies can be transferred only in the dematerialized mode w.e.f. April 1, 2019. An investor is not prohibited from holding the shares in physical mode even after the said date, however, any investor desirous of transferring shares (which are held in physical mode) can do so only after the shares are dematerialized. In view of this and to eliminate all risks associated with physical shares and for ease of portfolio management, members holding shares in physical form are requested to consider converting their holdings to dematerialized form.
17. The Notice is sent to those Members who hold shares as on the cut-off date i.e. September, 21, 2026. In case a person has become a Member of the Company after the aforementioned cut-off date but on or before the cut-off date for e-voting, he / she may cast vote using remote e-voting or e-voting during the AGM in accordance with the 'Instructions for remote e-voting, joining AGM through VC / OAVM and e-voting during the AGM' section which forms part of the Notice and may contact the Company at compsect.ncil@nagreeka.com in case of any queries.
18. The Explanatory Statement pursuant to Section 102 of the Companies Act, 2013 (the "Act") setting out material facts concerning the business under Item No. 3 to 7 of the accompanying Notice, is annexed hereto and forms part of the notice.
19. Brief details of the Director, for whose appointment and continuation of office as Director liable to retire by rotation, approval of shareholders is being sought, is annexed thereto as per the requirements of Regulation 36(3) of the SEBI (LODR) Regulations, 2015 and clause 1.2.5 of Secretarial Standard 2 issued by ICSI.
20. **THE INSTRUCTIONS FOR MEMBERS FOR REMOTE E-VOTING AND JOINING GENERAL MEETING ARE AS UNDER:-**

The remote e-voting period begins on Friday, 25th September, 2026 at 09:00 A.M. and ends on Sunday, 27th September, 2026 at 05:00 P.M. The remote e-voting module shall be disabled by NSDL for voting thereafter. The Members, whose names appear in the Register of Members / Beneficial Owners as on the record date (cut-off date) i.e. 21st September, 2026 may cast their vote electronically. The voting right of shareholders shall be in proportion to their share in the paid-up equity share capital of the Company as on the cut-off date, being 21st September, 2026.

How do I vote electronically using NSDL e-Voting system?

The way to vote electronically on NSDL e-Voting system consists of "Two Steps" which are mentioned below:

Step 1: Access to NSDL e-Voting system

A) Login method for e-Voting and joining virtual meeting for Individual shareholders holding securities in demat mode

In terms of SEBI circular dated December 9, 2020 on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are advised to update their mobile number and email Id in their demat accounts in order to access e-Voting facility.

Login method for Individual shareholders holding securities in demat mode is given below:

Type of shareholders	Login Method
Individual Shareholders holding securities in demat mode with NSDL.	- For OTP based login you can click on https://eservices.nsdl.com/SecureWeb/evoting/evotinglogin.jsp. You will have to enter your 8-digit DP ID, 8-digit Client Id, PAN No., Verification code and generate OTP. Enter the OTP received on registered email id/mobile number and click on login. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or e-Voting service provider i.e. NSDL and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. - Existing IDeAS user can visit the e-Services website of NSDL Viz. https://eservices.nsdl.com either on a Personal Computer or on a mobile. On the e-Services home page click on the “Beneficial Owner” icon under “Login” which is available under ‘IDeAS’ section, this will prompt you to enter your existing User ID and Password. After successful authentication, you will be able to see e-Voting services under Value added services. Click on “Access to e-Voting” under e-Voting services and you will be able to see e-Voting page. Click on company name or e-Voting service provider i.e. NSDL and you will be re-directed to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. - If you are not registered for IDeAS e-Services, option to register is available at https://eservices.nsdl.com. Select “Register Online for IDeAS Portal” or click at https://eservices.nsdl.com/SecureWeb/IdeasDirectReg.jsp - Visit the e-Voting website of NSDL. Open web browser by typing the following URL: https://www.evoting.nsdl.com/ either on a Personal Computer or on a mobile. Once the home page of e-Voting system is launched, click on the icon “Login” which is available under ‘Shareholder/Member’ section. A new screen will open. You will have to enter your User ID (i.e. your sixteen digit demat account number hold with NSDL), Password/OTP and a Verification Code as shown on the screen. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or e-Voting service provider i.e. NSDL and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. - Shareholders/Members can also download NSDL Mobile App “NSDL Speede” facility by scanning the QR code mentioned below for seamless voting experience. NSDL Mobile App is available on  App Store   Google Play 

Individual Shareholders holding securities in demat mode with CDSL	1. Users who have opted for CDSL Easi / Easiest facility, can login through their existing user id and password. Option will be made available to reach e-Voting page without any further authentication. The users to login Easi /Easiest are requested to visit CDSL website www.cdslindia.com and click on login icon & New System Myeasi Tab and then user your existing my easi username & password. 2. After successful login the Easi / Easiest user will be able to see the e-Voting option for eligible companies where the evoting is in progress as per the information provided by company. On clicking the evoting option, the user will be able to see e-Voting page of the e-Voting service provider for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. Additionally, there is also links provided to access the system of all e-Voting Service Providers, so that the user can visit the e-Voting service providers' website directly. 3. If the user is not registered for Easi/Easiest, option to register is available at CDSL website www.cdslindia.com and click on login & New System Myeasi Tab and then click on registration option. 4. Alternatively, the user can directly access e-Voting page by providing Demat Account Number and PAN No. from a e-Voting link available on www.cdslindia.com home page. The system will authenticate the user by sending OTP on registered Mobile & Email as recorded in the Demat Account. After successful authentication, user will be able to see the e-Voting option where the evoting is in progress and also able to directly access the system of all e-Voting Service Providers.
Individual Shareholders (holding securities in demat mode) login through their depository participants	You can also login using the login credentials of your demat account through your Depository Participant registered with NSDL/CDSL for e-Voting facility. upon logging in, you will be able to see e-Voting option. Click on e-Voting option, you will be redirected to NSDL/CDSL Depository site after successful authentication, wherein you can see e-Voting feature. Click on company name or e-Voting service provider i.e. NSDL and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.

Important note: Members who are unable to retrieve User ID/ Password are advised to use Forget User ID and Forget Password option available at abovementioned website.

Helpdesk for Individual Shareholders holding securities in demat mode for any technical issues related to login through Depository i.e. NSDL and CDSL.

Login type	Helpdesk details
Individual Shareholders holding securities in demat mode with NSDL	Members facing any technical issue in login can contact NSDL helpdesk by sending a request at evoting@nsdl.com or call at 022 - 4886 7000
Individual Shareholders holding securities in demat mode with CDSL	Members facing any technical issue in login can contact CDSL helpdesk by sending a request at helpdesk.evoting@cdslindia.com or contact at toll free no. 1800-21-09911

B) Login Method for e-Voting and joining virtual meeting for shareholders other than Individual shareholders holding securities in demat mode and shareholders holding securities in physical mode.

How to Log-in to NSDL e-Voting website?

1. Visit the e-Voting website of NSDL. Open web browser by typing the following URL: <https://www.evoting.nsdl.com/> either on a Personal Computer or on a mobile.
2. Once the home page of e-Voting system is launched, click on the icon “Login” which is available under ‘Shareholder/Member’ section.
3. A new screen will open. You will have to enter your User ID, your Password/OTP and a Verification Code as shown on the screen.

Alternatively, if you are registered for NSDL eservices i.e. IDEAS, you can log-in at <https://eservices.nsdl.com/> with your existing IDEAS login. Once you log-in to NSDL eservices after using your log-in credentials, click on e-Voting and you can proceed to Step 2 i.e. Cast your vote electronically.

4. Your User ID details are given below :

Manner of holding shares i.e. Demat (NSDL or CDSL) or Physical	Your User ID is:
a) For Members who hold shares in demat account with NSDL.	8 Character DP ID followed by 8 Digit Client ID For example if your DP ID is IN300*** and Client ID is 12***** then your user ID is IN300***12*****.
b) For Members who hold shares in demat account with CDSL.	16 Digit Beneficiary ID For example if your Beneficiary ID is 12***** then your user ID is 12*****.
c) For Members holding shares in Physical Form.	EVEN Number followed by Folio Number registered with the company For example if folio number is 001*** and EVEN is 101456 then user ID is 101456001***

5. Password details for shareholders other than Individual shareholders are given below:
 - a) If you are already registered for e-Voting, then you can use your existing password to login and cast your vote.
 - b) If you are using NSDL e-Voting system for the first time, you will need to retrieve the ‘initial password’ which was communicated to you. Once you retrieve your ‘initial password’, you need to enter the ‘initial password’ and the system will force you to change your password.
 - c) How to retrieve your ‘initial password’?
 - (i) If your email ID is registered in your demat account or with the company, your ‘initial password’ is communicated to you on your email ID. Trace the email sent to you from NSDL from your mailbox. Open the email and open the attachment i.e. a .pdf file. Open the .pdf file. The password to open the .pdf file is your 8 digit client ID for NSDL account, last 8 digits of client ID for CDSL account or folio number for shares held in physical form. The .pdf file contains your ‘User ID’ and your ‘initial password’.
 - (ii) If your email ID is not registered, please follow steps mentioned below in **process for those shareholders whose email ids are not registered.**

6. If you are unable to retrieve or have not received the “Initial password” or have forgotten your password:
 - a) Click on “**Forgot User Details/Password?**”(If you are holding shares in your demat account with NSDL or CDSL) option available on www.evoting.nsdl.com.
 - b) **Physical User Reset Password?** (If you are holding shares in physical mode) option available on www.evoting.nsdl.com.
 - c) If you are still unable to get the password by aforesaid two options, you can send a request at evoting@nsdl.com mentioning your demat account number/folio number, your PAN, your name and your registered address etc.
 - d) Members can also use the OTP (One Time Password) based login for casting the votes on the e-Voting system of NSDL.
7. After entering your password, tick on Agree to “Terms and Conditions” by selecting on the check box.
8. Now, you will have to click on “Login” button.
9. After you click on the “Login” button, Home page of e-Voting will open.

Step 2: Cast your vote electronically and join General Meeting on NSDL e-Voting system.

How to cast your vote electronically and join General Meeting on NSDL e-Voting system?

1. After successful login at Step 1, you will be able to see all the companies “EVEN” in which you are holding shares and whose voting cycle and General Meeting is in active status.
 2. Select “EVEN” of company for which you wish to cast your vote during the remote e-Voting period and casting your vote during the General Meeting. For joining virtual meeting, you need to click on “VC/OAVM” link placed under “Join Meeting”.
 3. Now you are ready for e-Voting as the Voting page opens.
 4. Cast your vote by selecting appropriate options i.e. assent or dissent, verify/modify the number of shares for which you wish to cast your vote and click on “Submit” and also “Confirm” when prompted.
 5. Upon confirmation, the message “Vote cast successfully” will be displayed.
6. You can also take the printout of the votes cast by you by clicking on the print option on the confirmation page.
 7. Once you confirm your vote on the resolution, you will not be allowed to modify your vote.

General Guidelines for shareholders

1. Institutional shareholders (i.e. other than individuals, HUF, NRI etc.) are required to send scanned copy (PDF/JPG Format) of the relevant Board Resolution/ Authority letter etc. with attested specimen signature of the duly authorized signatory(ies) who are authorized to vote, to the Scrutinizer by e-mail to naveenbardia.co@gmail.com with a copy marked to evoting@nsdl.com. Institutional shareholders (i.e. other than individuals, HUF, NRI etc.) can also upload their Board Resolution / Power of Attorney / Authority Letter etc. by clicking on "Upload Board Resolution / Authority Letter" displayed under "e-Voting" tab in their login.
2. It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential. Login to the e-voting website will be disabled upon five unsuccessful attempts to

key in the correct password. In such an event, you will need to go through the “[Forgot User Details/Password?](#)” or “[Physical User Reset Password?](#)” option available on www.evoting.nsdl.com to reset the password.

3. In case of any queries, you may refer the Frequently Asked Questions (FAQs) for Shareholders and e-voting user manual for Shareholders available at the download section of www.evoting.nsdl.com or call on.: 022 - 4886 7000 or send a request to Mr. Pritam Dutta, Assistant Manager at pritamd@nsdl.com / evoting@nsdl.com

Process for those shareholders whose email ids are not registered with the depositories for procuring user id and password and registration of e mail ids for e-voting for the resolutions set out in this notice:

1. In case shares are held in physical mode please provide Folio No., Name of shareholder, scanned copy of the share certificate (front and back), PAN (self attested scanned copy of PAN card), AADHAR (self attested scanned copy of Aadhar Card) by email to compsect.ncil@nagreeka.com.
2. In case shares are held in demat mode, please provide DPID-CLID (16 digit DPID + CLID or 16 digit beneficiary ID), Name, client master or copy of Consolidated Account statement, PAN (self attested scanned copy of PAN card), AADHAR (self attested scanned copy of Aadhar Card) to compsect.ncil@nagreeka.com. If you are an Individual shareholders holding securities in demat mode, you are requested to refer to the login method explained at **step 1 (A) i.e. Login method for e-Voting and joining virtual meeting for Individual shareholders holding securities in demat mode.**
3. Alternatively shareholder/members may send a request to evoting@nsdl.com for procuring user id and password for e-voting by providing above mentioned documents.
4. In terms of SEBI circular dated December 9, 2020 on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are required to update their mobile number and email ID correctly in their demat account in order to access e-Voting facility.

21. THE INSTRUCTIONS FOR MEMBERS FOR e-VOTING ON THE DAY OF THE AGM ARE AS UNDER:-

1. The procedure for e-Voting on the day of the AGM is same as the instructions mentioned above for remote e-voting.
2. Only those Members/ shareholders, who will be present in the AGM/ through VC/OAVM facility and have not casted their vote on the Resolutions through remote e-Voting and are otherwise not barred from doing so, shall be eligible to vote through e-Voting system in the AGM.
3. Members who have voted through Remote e-Voting will be eligible to attend the AGM. However, they will not be eligible to vote at the AGM.
4. The details of the person who may be contacted for any grievances connected with the facility for e-Voting on the day of the AGM shall be the same person mentioned for Remote e-voting.

22. INSTRUCTIONS FOR MEMBERS FOR ATTENDING THE AGM THROUGH VC/OAVM ARE AS UNDER:

1. Member will be provided with a facility to attend the AGM through VC/OAVM through the NSDL e-Voting system. Members may access by following the steps mentioned above for **Access to NSDL e-Voting system**. After successful login, you can see link of “VC/OAVM” placed under “**Join meeting**” menu against company name. You are requested to click on VC/OAVM link placed under Join Meeting menu. The link for VC/OAVM will be available in Shareholder/Member login where the EVEN of Company will be displayed. Please note that the members who do not have the User ID and Password for e-Voting or have forgotten the User ID and Password may retrieve the same by following the remote e-Voting instructions mentioned in the notice to avoid last minute rush.

2. Members are encouraged to join the Meeting through Laptops for better experience.
 3. Further Members will be required to allow Camera and use Internet with a good speed to avoid any disturbance during the meeting.
 4. Please note that Participants Connecting from Mobile Devices or Tablets or through Laptop connecting via Mobile Hotspot may experience Audio/Video loss due to Fluctuation in their respective network. It is therefore recommended to use Stable Wi-Fi or LAN Connection to mitigate any kind of aforesaid glitches.
 5. Shareholders who would like to express their views/have questions may send their questions in advance mentioning their name demat account number/folio number, email id, mobile number at compsect.ncil@nagreeka.com. The same will be replied by the company suitably.
 6. Those shareholders who have registered themselves as a speaker will only be allowed to express their views/ask questions during the meeting, depending upon the availability of time. The Company/the Chairman of the Meeting reserves the right to restrict the number of questions, time allotted and number of speakers for smooth conduct of the 32nd AGM
 7. Shareholders attending the AGM through VC/OAVM shall be counted for the purpose of reckoning the quorum under Section 103 of the Act.
23. Mr. Naveen Bardia, Practicing Chartered Accountant (Membership No. 309451) has been appointed as the Scrutinizer to scrutinize the e-Voting process and casting vote through the e-Voting system during the meeting in a fair and transparent manner.
 24. The Scrutinizer shall after the conclusion of e-Voting at the AGM, first download the votes cast at the Meeting and thereafter unblock the votes cast through remote e-Voting in the presence of at least two (2) witnesses not in the employment of the company and make, within a period not exceeding 48 (Forty Eight hours) of conclusion of the AGM, a consolidated Scrutinizer's Report of the total votes casted in favour or against, if any, and whether the resolution has been carried or not, and such Reports shall then be sent to the Chairman of the Company or a person authorized by him in writing who shall countersign the same and declare the results of the voting forthwith.
 25. The results along with the Scrutinizer's Report will be placed on the website of Company i.e. www.nagreeka.com and on the website of NSDL i.e. www.evoting.nsdl.com immediately after the declaration of results by the Chairman or any person authorized by him in writing and shall be communicated to the BSE Limited and National Stock Exchange of India Limited immediately.

Annexure to the Notice of AGM

Brief details of Directors seeking Re-appointment/Continuation at the ensuing Annual General Meeting pursuant to Regulation 36(3) of SEBI (LODR) Regulations, 2015.

Name of Director	Mr Sunil Ishwarlal Patwari	Mr Sushil Patwari
DIN	00024007	00023980
Date of Birth (Age)	15-11-1960 (Age: 66)	20-09-1954 (Age: 71)
Date of first appointment	30-01-2006	06-03-1989
Qualification	B.Com., FCA, PGDM (IIMA)	B.Com.
Number of Board Meetings attended during the financial year 2025-26	5/5	5/5
Brief Resume & Experience	Mr. Sunil Ishwarlal Patwari is a Fellow Chartered Accountant and has also done Post Graduate Diploma in Management from Indian Institute of Management, Ahmedabad. He is the Managing Director of the Company. He is an industrialist having rich business experience.	Mr. Sushil Patwari has done B.Com He is an industrialist having rich business experience of over 37 years, a renowned personality in his field.
Expertise in specific Functional area	His knowledge and understanding of business and related activities apart from his wisdom and rich experience in governance, leadership, strategic guidance, risk foresight is immensely beneficial to the Company.	Industrialist having rich business experience in textiles.
Relationship with other Directors or Key Managerial Personnel	1. Mr. Sushil Patwari - Executive Director – Brother 2. Ms. Surabhi Sangneria – Independent Director –No relationship (Resigned w.e.f. 27.09.2025) 3. Mr. Rajendra Mahavirprasad Ruia – Independent Director –No relationship 4. Mr. Amitava Mazumder-Independent Director –No Relationship 5. Mr. Santosh Harakchand Somani – Independent Director – No Relationship 6. Mrs. Sarita Patwari- Director-Sister in Law (Appointed w.e.f. 12.08.2025) 7. Mr. Sanjeev Kumar Agarwal – Chief Financial Officer – No relationship	1.Mr. Sunil Ishwarlal Patwari – Managing Director – Brother 2. Ms. Surabhi Sangneria – Independent Director – No relationship (Resigned w.e.f. 27.09.2025) 3. Mr. Rajendra Mahavirprasad Ruia – Independent Director –No relationship 4. Mr. Amitava Mazumder-Independent Director –No Relationship 5. Mr. Santosh Harakchand Somani – Independent Director – No Relationship 6. Mrs. Sarita Patwari- Director-Sister in Law (Appointed w.e.f. 12.08.2025) 7. Mr. Sanjeev Kumar Agarwal – Chief Financial Officer – No relationship 8. Ms. Bhawana – Company

	8. Ms. Bhawana– Company Secretary – No Relationship (Resigned w.e.f. 22.01.2026) 9. Mrs. Nikita Jindal – Company Secretary – No Relationship (Appointed w.e.f. 20.04.2026)	Secretary – No Relationship (Resigned w.e.f. 22.01.2026) 9. Mrs. Nikita Jindal – Company Secretary – No Relationship (Appointed w.e.f. 20.04.2026)
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List of other Directorship held excluding foreign companies, companies under section 8 of the Companies Act, 2013 and Private Companies.	1. Nagreeka Exports Limited		1. Nagreeka Exports Ltd. 2. Reliance Processors Ltd 3. Jaidka Motor Co Ltd 4. Nagreeka foils limited	
Chairman / Member of the committees of the Board of other Companies in which he is a Director	Committee Chairmanship:		Committee Chairmanship:	
	Name of the Company	Name(s) of Committee(s) in the Company	Name of the Company	Name(s) of Committee(s) in the Company
	NIL	NIL	Nagreeka Exports Limited	Corporate Social Responsibility Committee
	Committee Membership:		Committee Membership:	
	Name of the Company	Name(s) of Committee(s) in the Company	Name of the Company	Name(s) of Committee(s) in the Company
	Nagreeka Exports Limited	Corporate Social Responsibility Committee - Member	Nagreeka Exports Ltd.	Stakeholders' Relationship Committee
	Nagreeka Exports Limited	Audit Committee - Member		
	Nagreeka Exports Ltd.	Stakeholders' Relationship Committee - Member		
Shareholding in the Company	934900		831473	

Date: 12.08.2026

Place: Kolkata

By order of the Board of Directors

Sd/-

Nikita Jindal
 Company Secretary & Compliance Officer
 (Membership No.A79244)

Explanatory Statement pursuant to section 102(1) of the Companies act, 2013

Item No: 3

Regulation 23 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ('Listing Regulations') read with the Company's Policy on Related Party Transactions, effective from 1st April, 2022, provides that entering into material related party transactions which, either individually or taken together with previous transaction(s) during a financial year, exceed Rs 1,000 crores or 10% of the annual consolidated turnover of the Company as per the last audited financial statements, whichever is lower, requires approval of the Members of the Company. The Company, in order to furtherance its business interests, enters into various transactions with its related parties. Amongst these transactions, the estimated value of transactions with the related parties under Regulation 2(1) (zb) of the Listing Regulations, during the financial year 2026-27 is expected to exceed the materiality threshold as stated above. Accordingly, the Board of Directors of the Company ('the Board') at the meeting held on 28th May, 2026, on the recommendation of the Audit Committee, recommended for the approval of the Members, entering into material related party transactions with the related parties, during the financial year 2026-27, as set out in the Resolution. These transactions will be entered in the ordinary course of business and on arm's length basis. Other details of the transactions, pursuant to the SEBI Circular No. SEBI/HO/CFD/CMD1/CIR/P/2021/662 dated 22nd November, 2021, are given hereunder.

Sl. No.	Description	Details
1.	Name of the related party(ies) and relationship	a) Anita Patwari (Wife of Mahendra Ishwarlal Patwari) b) Ishwarlal Mahendra Kumar (Karta-Mr.Sushil Patwari) c) Ishwarlal Satish Kumar (Karta – Mr. Sushil Patwari) d) Mahendra Ishwarlal Patwari e) Rahul Patwari – (Son of Mr. Sushil Patwari) f) Sunil Ishwarlal Patwari g) Sunil Patwari HUF- (Karta –Mr. Sunil Ishwarlal Patwari) h) Sushil Patwari i) Sushil Patwari HUF (Karta-Mr. Sushil Patwari) j) Usha Sunil Patwari (Wife of Mr.Sunil Ishwarlal Patwari)
2.	Name of the director or key managerial personnel who is related, if any	1. Mr. Sushil Patwari - Elder Brother of Mr. Mahendra Ishwarlal Patwari and Mr. Sunil Ishwarlal Patwari - Father of Mr. Rahul Patwari

		Brother-in-law of Mrs. Anita Patwari and Mrs. Usha Patwari - Mr. Sushil Patwari is Karta of Ishwarlal Mahendra Kumar(HUF), Ishwarlal Satish Kumar (HUF) and Sushil Patwari (HUF) 2. Mr. Sunil Ishwarlal Patwari - Elder Brother of Mr. Mahendra Ishwarlal Patwari and Younger Brother of Mr. Sushil Patwari - Uncle of Mr. Rahul Patwari - Husband of Mrs. Usha Patwari - Brother-in-law of Mrs. Anita Patwari - Mr. Sunil Ishwarlal Patwari is Karta of Sunil Patwari(HUF)
3.	Nature and material terms of the transaction	Unsecured Loan from Directors and Relatives
4.	Tenure of the transaction	Financial year 2026-27
5.	Nature of concern or interest	Financial
6.	Value of transaction	Exceed Rs 1,000 crores or 10% of the annual consolidated turnover of the Company as per the last audited financial statements, whichever is lower
7.	Details of Valuation or other external party report, if such report has been relied upon	Not applicable
8.	Any other information that may be relevant	Nil

The Board recommends the resolution, as set out in item no. 3 of notice convening the forthcoming Annual General Meeting, for approval of the members as Special resolution.

Except Mr. Sushil Patwari, Mr. Sunil Ishwarlal Patwari and Mrs. Sarita Patwari, none of the other Directors of Key Managerial Personnel of the Company or their relatives are concerned or interested, financially or otherwise in Resolution No. 3.

Item No. 4:

Mr. Sushil Patwari (DIN: 00023980) is serving as an Executive Director designated as the Chairman on the Board of the Company. Based on the recommendation of the Nomination and Remuneration Committee and the approval of the Board of Directors, it is proposed that it requires certain variation in the terms and conditions of appointment of Mr.Sushil Patwari (DIN: 00023980).

This change is being made to align with the increased involvement of Mr. Sushil Patwari in the day-to-day affairs and strategic management of the Company, given his extensive experience and long-standing association with the business. Mr. Sushil Patwari shall be entitled to remuneration comprising salary, allowances, perquisites and other benefits as approved by the Board of Directors and shareholders. The existing maximum limit of remuneration payable to Mr. Sushil Patwari, Executive Director of the Company, be and is hereby increased from ₹5,00,000/- (Rupees Five Lakhs) per month to ₹7,00,000/- (Rupees Seven Lakhs) per month, with effect from 01.10.2026 , subject to the provisions of

the Companies Act, 2013 and other applicable laws set out in the terms and conditions of his appointment, subject to the applicable provisions of Sections 197 and 198 read with Schedule V of the Companies Act, 2013.

As an Executive Director, Mr. Sushil Patwari shall be entitled to remuneration as may be recommended by the Nomination and Remuneration Committee and approved by the Board.

The brief terms and conditions are as under:

(a) Salary:

Rs. 3,00,000/- per month with effect from 01.10.2025.

With such increments as may be decided by the Board of Directors/ Remuneration Committee of the Board of Directors, from time to time, subject to maximum salary of Rs 7,00,000/- per month.

(b) Perquisites:

i) Housing

- 1) Residential accommodation or house rent allowance at the rate of 50% of salary.
- 2) Expenses pertaining to electricity will be borne / reimbursed by the Company.
- 3) Company shall provide such furniture, fixture and furnishings as approved by the Board of Directors (which includes Remuneration Committee of the Board of Directors) from time to time.

ii) Medical Expenses

Reimbursement of actual medical expenses incurred in India and/ or abroad and including hospitalization, nursing home and surgical charges for himself and family.

iii) Leave/ Holiday Travel Expenses

Reimbursement of Leave/ Holiday Travel expenses (like travel fare, lodging, boarding, conveyance and other expenses) incurred on more occasions in a year whether in India or abroad in respect of himself and family subject to the condition that total reimbursement shall not exceed three- months basic salary per annum. The entitlement for any year to the extent not availed shall be allowed to be accumulated upto next two years.

iv) Club Fees

Reimbursement of membership fee upto maximum of two clubs in India including admission and life membership fee.

v) Personal Accident Insurance

Personal Accident Insurance Policy of such amount as may be decided by the Managing Director/ Board.

vi) Contribution to Provident Fund, Superannuation Fund and Annuity Fund

Company's contribution to Provident Fund, Superannuation and Annuity Fund not exceeding 30% of salary in aggregate.

vii) Gratuity

As per Gratuity Act, 1972.

viii) Leave

Leave with full pay or encashment thereof as per the Rules of the Company.

ix) Car with Driver

The Company will provide Car with Driver for Company's business.

x) Telephone

Free telephone facilities at residence.

xi) Reimbursement of Entertainment/ Travelling Expenses

Reimbursement of all entertainment, traveling, hotel and other expenses incurred by Mr. Sushil Patwari during the course of his employment in connection with the business of the Company.

xii) Sitting Fee

No sitting fee shall be paid to Mr. Sushil Patwari for attending the meetings of the Board of Directors of the Company or any Committee thereof.

xiii) Minimum Remuneration

In the event of inadequacy or absence of profits in any financial year during his tenure, Mr. Sushil Patwari will be entitled to the above remuneration alongwith perquisites / benefits mentioned above as and by way of minimum remuneration.

Explanation

Provision of Car for use of the Company's business and telephone at residence will not be considered in computing value of perquisites. Personal long distance calls of telephone shall be billed to Mr. Sushil Patwari.

The Board recommends the Resolution, as set out in Item No. 4 of the Notice convening the forth coming Annual General Meeting, for approval of the Members as a Special Resolution.

Save and except Mr. Sushil Patwari, Mr. Sunil Ishwarlal Patwari and Mrs. Sarita Patwari, no Director of the Company is concerned or interested in the Special Resolution being Item No. 4 of the Notice.

Item Nos. 5 & 6:

Mr. Sushil Patwari was appointed as the Executive Director designated as Chairman of the Company for a term of 5 years effective from 1st October, 2025 and the shareholders have approved his remuneration to be paid to him till the expiry of his term.

Mr. Sunil Ishwarlal Patwari was appointed as Managing Director for a term of 5 years effective from 1st June, 2025 where the shareholders have approved his tenure upto 31st May, 2030 in the AGM held on 17th September, 2024. After that from 1st October, 2025, the shareholders have approved his remuneration paid to him till the expiry of his term.

Pursuant to the proviso of section 197(1) of the Companies Act, 2013 when the Company has more than one managing director; or whole-time director or manager then the remuneration payable to all such directors shall not exceed ten per cent (10%) of the net profits to all such directors and manager taken together except with the approval of the members of the company in general meeting, by way of special resolution.

Further, pursuant to Regulation 17(6)(e) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended from time to time, which are effective from 1st April, 2019, approval of the members by way of special resolution in general meeting shall be required, if the annual remuneration payable to Executive Directors, who are promoters or members of the promoter group, is in excess of the limits prescribed thereunder i.e.

- (i) where there is one such Director, Rs. 5 crore or 2.5 per cent of the net profits of the listed entity, whichever is higher; or
- (ii) where there is more than one such director, 5 per cent of the net profits of the listed entity. It is further prescribed that such approval once obtained shall be valid till the expiry of the term of the respective Executive Directors.

The Board recommends the Resolution, as set out in Item No. 5 & 6 of the Notice convening the forthcoming Annual General Meeting, for approval of the Members as a Special Resolution.

Except Mr. Sushil Patwari, Mr. Sunil Ishwarlal Patwari and Mrs. Sarita Patwari, none of the other Directors, Key Managerial Personnel of the Company or their relatives is concerned or interested, financially or otherwise, in Resolution No. 5 & 6.

Date: 12.08.2026

Place: Kolkata

By order of the Board of Directors

Sd/-

Nikita Jindal

**Company Secretary & Compliance Officer
(Membership No. A79244)**

Directors' Report 2025-26

To,
The Members,

Your Directors have pleasure in presenting the **32nd Annual Report** on the affairs of your Company together with the Audited Statements of Account for the Year ended March 31st, 2026.

(Rs. in lakhs)

FINANCIAL HIGHLIGHTS IS GIVEN BELOW:		
Particulars	2025-2026	2024-2025
Total Revenue from operation	4960.16	5712.86
Other Income	-	812.22
Total Income	4960.16	6525.08
Profit Before Interest Depreciation &Tax	1735.41	3137.75
Less : Finance Cost	750.62	621.65
Less : Depreciation and Amortization Expenses	4.34	4.35
PROFIT BEFORE TAX	980.45	2511.75
Add: Exceptional Items	-	-
Less: Tax Expenses	(239.18)	(655.59)
PROFIT AFTER TAX	741.17	1856.16
Add : Other Comprehensive Income (Expenses)	0.18	
Total Comprehensive Income	741.35	1855.98

DIVIDEND

Your Directors do not recommend payment of any dividend for the year ended 31st March, 2026 with a view to improving liquidity to meet part of working capital requirement of the Company.

PERFORMANCE REVIEW

The Operating Income of the Company is derived from a mix of dividend and securities trading. The inventory or investments as on 31st March, 2026, comprised of mostly Quoted scripts and few unquoted scripts and mutual funds.

The Company's total income for the year is **Rs 4960.16 Lakhs** (Previous Year **Rs.6525.08 Lakh**). The Profit for the Year is **Rs. 741.35 Lakhs** (Previous Year Profit **Rs. 1856.16 Lakhs**).

SHARE CAPITAL

During the year under review, there was no change in authorized and paid-up capital of the Company.

TRANSFER TO STATUTORY RESERVES

Your Company has transferred an amount of Rs. 148.23 lakhs to the statutory reserves in accordance with the requirements of Section 45-IC (1) of the Reserve Bank of India Act, 1934.

DIRECTORS AND KEY MANAGERIAL PERSONNEL

The composition of the Board of Directors of the Company is in accordance with the provisions of section 149 and 165 of the Companies Act, 2013 read with Regulation 17 of the SEBI Listing Regulations with an appropriate combination of Executive Director, Non-Executive Directors and Independent Directors.

As on March 31, 2026, the Board of Directors consists of 6 members of which 3 are independent Directors and 1 woman Director.

During the year under review, following changes took place in the Board of Directors and Key Managerial Personnel of the Company:

Mr. Sushil Patwari (DIN: 00023980) who was liable to retire by rotation was re-appointed as a Director of the Company.

Mrs. Sarita Patwari (DIN: 03287743) was appointed as Additional Director under the category of Non-Executive Non-Independent Women Director of the Company with effect from 12th August, 2025 and later she was regularized in Annual General Meeting as Non-Executive Non-Independent Director of the Company w.e.f. 23rd September, 2025.

During the year under review, the Board of Directors approved, on the recommendation of the Nomination and Remuneration Committee, the designation of Mr. Sushil Patwari (DIN: 00023980) was changed from Non-Executive Director to Executive Director with effect from 1 October 2025, and he became entitled to remuneration in accordance with the terms of his appointment.

During the year under review, the Board of Directors approved, on the recommendation of the Nomination and Remuneration Committee, the remuneration of Mr. Sunil Ishwarlal Patwari (DIN: 00024007), Managing Director, with effect from 1 October 2025.

During the year under review, Mrs. Surabhi Sangneria (DIN: 06987772), Non-Executive Independent Director of the Company, tendered her resignation from the Board with effect from 27th September 2025.

Ms. Bhawana (ACS: 65985) was appointed as the Company Secretary and Compliance Officer w.e.f. 17.04.2025 and she resigned w.e.f. 22.01.2025.

Mrs. Nikita Jindal (ACS: 79244) was appointed as the Company Secretary and Compliance Officer w.e.f. 20.04.2026.

As per the provisions of Section 152 of the Companies Act, 2013, Mr. Sunil Ishwarlal Patwari (DIN: 00024007), is liable to retire by rotation and being eligible offered himself for re-appointment. The Company has received a declaration from him specifying his eligibility to be re-appointed as such.

The brief resume of the Director seeking re-appointment in the ensuing Annual General Meeting in pursuance of relevant provisions of the Companies Act, 2013 and Regulation 36(3) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, have been given in the notice convening the aforesaid Annual General Meeting.

COMPANY'S POLICY ON DIRECTORS' APPOINTMENT AND PAYMENT OF REMUNERATION

The Company's Policy on Directors appointment and remuneration including criteria for determining qualifications, positive attributes, attributes of independence of Directors and other related matters provided under Section 178(3) of the Companies Act, 2013 are covered in **Clause 2** of the Corporate Governance Report which forms part of this report. The statement required under Section 197 (12) read with Rule 5(1) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 is given in 'Annexure-C' forming part of this Report.

DECLARATION BY INDEPENDENT DIRECTORS UNDER SECTION 149(6) OF THE COMPANIES ACT, 2013

All Independent Directors of the Company have given their declarations to the Company that they meet the criteria of independence as laid down under Section 149(6) of the Act and Regulation 16 of the SEBI Listing Regulations.

Further, declaration on compliance with Rule 6(3) of the Companies (Appointment and Qualification of Directors) Rules, 2014, as amended by Ministry of Corporate Affairs ("MCA") Notification dated October 22, 2019, regarding the requirement relating to enrollment in the Data Bank created by MCA for Independent Directors, and has been received from all the Independent Directors. In the opinion of the Board, the Independent Directors of the Company are persons of integrity, expertise and experience and duly qualified to hold such positions.

MANAGEMENT DISCUSSION AND ANALYSIS

As per Regulation 34(2)(e) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 the Management Discussion and Analysis is annexed hereto and marked as **Annexure “A”**.

CORPORATE GOVERNANCE

The Corporate Governance report which forms a part of Board’s Report which states that a detailed Company’s corporate governance practices, together with the certificate from the secretarial auditors confirming compliance, as per the SEBI Listing Regulations.

As per Regulation 34(3) read with Schedule-V to the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, a separate report on Corporate Governance, is annexed as a part of this Annual Report and marked as **Annexure “B”**. Requisite Certificate from the Practicing Company Secretaries, M/s. M&A Associates (FRN No. – P2019WB0764000), regarding compliance of Corporate Governance as stipulated under Regulation 34(3)(E) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, is annexed to the report of Corporate Governance.

All Board Members and Senior Management Personnel have affirmed compliance with the Code of Conduct for the year 2025-26. A declaration to this effect signed by the Managing Director & CFO of the Company is contained in this Annual Report.

The Managing Director and CFO have certified to the Board with regard to the financial statements and other matters as required under regulation 17(8) of SEBI Listing Regulations, 2015.

CORPORATE SOCIAL RESPONSIBILITY (CSR):

The brief outline of the Corporate Social Responsibility (CSR) initiatives undertaken by the Company on CSR activities during the year under review as set out in **Annexure D** of this report in the format prescribed in the Companies (Corporate Social Responsibility) Rules, 2014. The CSR Committee has formulated and recommended to the Board, a Corporate Social Responsibility Policy (“CSR Policy”) indicating the activities to be undertaken by the Company, which has been approved by the Board. The CSR Policy is available on the Company’s website at https://res.cloudinary.com/dkqmaklhr/image/upload/v1602853062/Investor%20Relations/Nagreeka%20Capital%20and%20Infrastructure%20Ltd/CSR_POLICY_NCIL_eouews.pdf

SUBSIDIARIES AND ASSOCIATES:

Your Company does not have any Subsidiary and Associates.

MEETINGS OF THE BOARD OF DIRECTORS

The Board of Directors held five Board meetings during the year on 17.04.2025, 28.05.2025, 12.08.2025, 14.11.2025 and 11.02.2026. The Company has held at least one Board meeting in every quarter and the maximum time gap between any two meetings was not more than one hundred and twenty days, thereby complying with applicable statutory requirements. Further, the detail of the meeting of the Board of Directors held during the year is stated in Corporate Governance report which forms part of this Report.

BOARD EVALUATION

Evaluation of performance of all Directors is undertaken annually. The Company has implemented a system of evaluating performance of the Board of Directors and of its Committees and individual Directors on the basis of a structured questionnaire which comprises evaluation criteria taking into consideration various performance related aspects.

The Board of Directors has expressed its satisfaction with the evaluation process.

MEETING OF INDEPENDENT DIRECTORS

In terms of Para VII of Schedule IV of the Companies Act, 2013, your Company conducted a meeting of its Independent Directors on February 11, 2026, without the presence of Non-Independent Directors and Executive Directors. The Independent Directors inter alia:

- a) reviewed the performance of Non-Independent Directors and the Board as a whole.
- b) reviewed the performance of the Chairperson of the company, taking into account the views of Executive directors and Non - Executive directors.
- c) assessed the quality, quantity, and timeliness of flow of information between the company management and the Board that is necessary for the Board to effectively and reasonably perform their duties.

DIRECTORS' RESPONSIBILITY STATEMENT

Pursuant to the requirement of Section 134 (3)(c) of the Companies Act, 2013 and based on the representations received from the management, your Directors state that:

- (a) In the preparation of the annual Financial Statements for the year ended March 31, 2026, the applicable Accounting Standards have been followed with no material departures;
- (b) the Directors have selected such accounting policies and applied them consistently and made judgments and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the Company as at March 31, 2026 and of the profit of the Company for the year ended on that date;
- (c) the Directors have taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of the Companies Act, 2013 for safeguarding the assets of the Company and for preventing and detecting fraud and other irregularities;
- (d) the Directors have prepared the annual Financial Statements on a going concern basis;
- (e) the Directors have laid down internal financial controls to be followed by the Company and that such internal financial controls are adequate and operating effectively; and
- (f) the Directors have devised proper systems to ensure compliance with the provisions of all applicable laws and that such systems are adequate and operating effectively.

MATERIAL CHANGES AFFECTING THE COMPANY

There were no material change and commitment made, affecting the financial position of the Company, between 1st April, 2026 and 28th May 2026 which is the date of the report.

There were no significant and material orders passed by any regulators or courts or tribunal impacting the going concern status and Company's operations in future.

DEPOSITS

Your Company is a non- deposit taking Company (NBFC-ND-SI). The Company has not accepted any deposit within the meaning of Section 73 of the Companies Act, 2013 read with the Companies (Acceptance of Deposit) Rules, 2014 and accordingly no amount was outstanding as on the date of Balance Sheet. The Company has passed a Board Resolution for non-acceptance of deposits from public.

RBI GUIDELINES

The Reserve Bank of India (RBI) granted the Certificate of Registration to the Company in March 2018 under **Registration No N05.06774**, to commence the business of a Non-Banking Financial Institution without accepting deposits. Your Company is a Non-deposit taking Systemically Important Non-Banking Financial Company (NBFC-ND-SI). The Company has complied with and continues to comply with all the applicable regulations and directions of the RBI.

VIGIL MECHANISM / WHISTLE BLOWER POLICY FOR DIRECTORS AND EMPLOYEES

The Company has established a Vigil Mechanism, which includes a Whistle Blower Policy, for its Directors and Employees, to provide a framework to facilitate responsible and secure reporting of concerns of unethical behavior, actual or suspected fraud or violation of the Company's Code of Conduct & Ethics. The details of establishment of Vigil Mechanism / Whistle Blower Policy are posted on the website of the Company.

DISCLOSURE UNDER SECTION 22 OF THE SEXUAL HARASSMENT OF WOMEN AT WORKPLACE (PREVENTION, PROHIBITION AND REDRESSAL) ACT, 2013

The Company has in place an internal complaints committee which has been set up to redress complaints regarding Sexual Harassment of women at workplace. The following is a summary of Sexual Harassment complaint(s) received and disposed off during the year 2025-26, pursuant to the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013 and Rules framed thereunder:

- i) No. of complaints filed during the financial year – Nil
- ii) No. of complaints disposed off during the financial year: Nil
- iii) No. of complaints pending as on end of the financial year: Nil

All employees (Permanent, Contractual, Temporary, Trainees) are covered under this Act.

PARTICULARS OF LOANS, GUARANTEES OR INVESTMENTS MADE UNDER SECTION 186 OF THE COMPANIES ACT, 2013

Your Company being a Non-Banking Finance Company, whose main objective is investment in securities and the provisions of section 186(11) (b) of the Companies Act, 2013 are not applicable. It may kindly be noted that the Members of the Company has passed special resolution in the Annual General Meeting dated 10th September, 2014 for making loans and investments for an amount not exceeding Rs. 500 Crores only. The investments of the Company are well within the sanctioned limits till date.

STATUTORY AUDITORS

At the 30th Annual General Meeting held on 17th September, 2024, M/s. Das & Prasad, (FRN 303054E), Chartered Accountants, Kolkata were re-appointed for second term of five years from the conclusion of 30th Annual General Meeting and who shall hold office till the conclusion of 35th Annual General Meeting of the Company to be held in FY 2029-30.

AUDITORS' REPORT

The Auditors' Report does not contain any qualification, reservation or adverse remark on the Financial Statements for the year ended March 31, 2026. The statements made by the Auditors in their Report are self- explanatory and do not call for any further comments.

SECRETARIAL AUDITOR

Pursuant to the provisions of Section 204 of the Companies Act, 2013 and Rules made there-under, the Company has appointed M/s. M & A Associates., a firm of Company Secretaries (Firm Registration No. P2019WB076400) to undertake the Secretarial Audit of the Company. The same is attached as **Annexure "E"** and forms an integral part of this report.

Pursuant to amendments under SEBI Listing Regulations, 2015 and SEBI circular dated 8 February 2019, a certificate on secretarial compliance report as required under regulation 24A is being submitted to stock exchanges as obtained from him for the year 2025-26.

The said Reports does not contain any qualification, reservation or adverse remarks or disclaimer by the Secretarial Auditor.

On Board Meeting held on 28.05.2025 the Board has appointed M/s. M & A Associates (FRN No. P2019WB076400), a firm of Practicing Company Secretaries as Secretarial Auditor of the Company for a term of five consecutive years commencing from FY 2025-26 till FY 2029-30, subject to approval of the Members at the ensuing AGM.

INTERNAL AUDITORS

The Board of Directors had appointed M/s. Naveen Bardia & Co., Chartered Accountants as Internal Auditors of the Company for the Financial Year 2026-27.

ANNUAL RETURN EXTRACT

In compliance with Section 92(3) read with Section 134(3)(a) of the Companies Act, 2013 Annual Return of the Company is available on Company's Website which can be accessed through the following link <https://nagreeka.com/nagreeka-capital-infrastructure-ltd-investor-relations/>.

CONSERVATION OF ENERGY, TECHNOLOGY ABSORPTION AND FOREIGN EXCHANGE EARNING AND OUT GO

The provisions of Section 134(3)(m) of the Companies Act, 2013 and the rules made there under relating to conservation of energy, technology absorption do not apply to your Company as it is not a manufacturing Company. However, your Company has been increasingly using information technology in its operations and promotes conservation of resources.

During the year under review, there has been no foreign exchange earnings or expenditure in the Company.

PARTICULARS OF EMPLOYEES

None of the employees are drawing remuneration exceeding Rs.8.50 Lakhs per month or Rs.102.00 Lakhs per year. Hence, details required to be furnished in accordance with Section 134 of the Companies Act, 2013 read with Companies (Accounts) Rules, 2014 are not applicable.

The information required pursuant to section 197(12) read with Rule 5(1) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, in respect of the Employees of the Company in detailed is separately attached as **Annexure "C"** to this report.

HEALTH AND SAFETY MEASURES

The Company's primary objectives are to ensure the safety and health of the company's Employees, and to protect company property. The Company strives to provide safe and healthy working environment for all Company Employees. The Company provides health and safety advisory to all employees of the Company.

SECRETARIAL STANDARDS

Pursuant to the approval given in 10 April, 2015 by the Central Government to the Secretarial Standards specified by the Institute of Company Secretaries of India (ICSI), the Secretarial Standards on Meetings of the Board of Directors (SS-1) and General Meetings (SS-2) came into effect from 1 July 2015. The said standards were amended with effect from 1 October 2017, the Company is in compliance with the same.

RISK MANAGEMENT

The Company has an approved Risk Management policy by the Board. Risk Evaluation and Management is ongoing process within the organization and is periodically reviewed by the Board of Directors.

FAMILIARIZATION PROGRAMME FOR THE INDEPENDENT DIRECTORS

Your company has organized a Familiarization Programme for the independent directors as per the requirement of the Companies Act 2013 along with the requirements of SEBI (LODR), Regulations 2015.

INTERNAL FINANCIAL CONTROL SYSTEMS WITH REFERENCE TO THE FINANCIAL STATEMENTS

The Company has in place proper and adequate internal control systems commensurate with the nature of its business, size and complexity of its operations. Internal control systems comprising of policies and procedures are designed to ensure reliability of financial reporting, compliance with policies, procedures, applicable laws and regulations and that all assets and resources are acquired economically and used efficiently and are adequately protected.

RELATED PARTY TRANSACTIONS

The Policy on Materiality of Related Party Transactions (RPTs) and on dealing with RPTs was initially formulated by the Board and subsequently amended on 14th February, 2019 and February 12, 2021. The Policy was further revised on May 28, 2025, and is available on the Company's website.

All transactions entered into with Related Parties as defined under the Companies Act, 2013 and Regulation 23 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, during the year were in the ordinary course of business and on an arms-length basis and disclosures are being submitted to stock exchanges within the prescribed time limit and are being published on the Company's website. There were no material significant related party transactions made by the Company with promoters, directors, key managerial personnel or other designated persons which may have a potential conflict with the interest of the Company at large and thus Form AOC-2 is not applicable to the Company.

Audit Committee reviews and approves all the related party transactions and based thereon final approval of the Board is obtained.

OTHER STATUTORY DISCLOSURES

- Neither any application was made, nor any proceeding is pending under the insolvency and Bankruptcy Code, 2016 against the Company.
- During FY 2025-26 there was no instance of one-time settlement with Banks or Financial institutions. Therefore, as per rule 5(xii) of Companies (Accounts) Rules, 2014, reasons of difference in the valuation at the time of one-time settlement and valuation done while taking loan from the Banks or Financial institutions are not reported.

ACKNOWLEDGEMENT

Your Directors acknowledge various agencies of the Central and State Government(s) for their support and Co-operation. Your Directors are also thankful to all stakeholders including customers, bankers and suppliers for their continued assistance, co-operation and support. Your Directors wish to place on record their sincere appreciation of all employees for their commitment and contribution to the Company.

For and on behalf of Board of Directors

Sd/-

Place: Kolkata
Date: 28.05.2026

Sushil Patwari
Chairman
DIN: 00023980

ANNEXURE – “A” TO DIRECTORS’ REPORT

Management Discussion and Analysis

1. ECONOMIC OUTLOOK

(a) Global Economy

The global economy continued to grow at a moderate pace during FY 2025-26. As per OECD projections, global GDP growth moderated to 2.9% in 2025 and is expected to remain at 2.9% in 2026. The growth trend remains uneven across regions.

While inflation has eased from peak levels, tighter monetary policies in advanced economies continued to impact housing and credit markets. The US economy witnessed a slowdown, whereas the Eurozone saw a gradual rebound supported by lower energy costs. Growth in 2025 remained subdued, with global output rising by an estimated 2.6% and US growth at around 1.1%.

Key focus areas globally included strengthening supply chain resilience and avoiding trade fragmentation. Efforts are underway to encourage diversification of suppliers and buyers, supported by harmonized regulatory standards on key intermediate inputs.

(b) Indian Economy

India continued to remain the fastest-growing major economy in the world during FY 2025-26.

- GDP Growth: Real GDP growth for FY 2025-26 is estimated at 6.3% to 6.8%. Real GVA growth is estimated at 6.4%.
- Sectoral Performance: Agriculture rebounded with an estimated growth of 3.8%. The industrial sector grew by 6.2%, supported by strong construction and utilities. Services remained robust at 7.2%, driven by financial services, real estate, professional services, and public administration.
- Fiscal & Inflation: The fiscal deficit is projected to improve to 4.4% of GDP in FY 2025-26 from 4.8% in FY 2024-25. CPI inflation softened and is projected to align closer to RBI’s target of ~4% in FY 2026, supported by favorable monsoon and lower food inflation.
- Outlook: India’s nominal GDP has expanded significantly over the last decade. The economy continues to benefit from government-led capital expenditure, infrastructure push, and digital adoption.

Despite global headwinds, India is expected to maintain its position among the fastest-growing large economies.

2. FUTURE OUTLOOK

As per CRISIL, the Indian economy is expected to grow at 6.5% to 6.7% annually through 2031, supported by sustained government capex and infrastructure investments.

Key factors to watch in FY 2026-27:

1. Crude Oil Prices: A USD 10/barrel rise could increase net oil imports by USD 13-14 billion and widen CAD by 0.3% of GDP.
2. Global Risks: Geopolitical tensions in West Asia, volatility in financial markets, and evolving tariff policies.
3. Domestic Drivers: Favorable monsoon, cooling food inflation, and continued strength in services and construction.

RBI projects CPI inflation to moderate further in FY 2026, while credit growth is expected to remain healthy.

3. INDUSTRY STRUCTURE AND DEVELOPMENTS – NBFC SECTOR

Non-Banking Financial Companies continue to play a vital role in India's financial ecosystem by catering to underserved segments such as MSMEs, second-hand vehicle financing, construction equipment, and microfinance.

- NBFCs' asset size as a % of GDP has grown from 7.94% in 2005-06 to 16.6% in FY 2025-26.
- Credit growth for NBFCs is estimated to moderate to 13-15% in FY 2025-26 from 17% in the previous two years, as per ICRA.
- The RBI's Scale Based Regulation (SBR) framework introduced in FY 2025 continues to guide NBFCs, with enhanced focus on governance, risk management, customer protection, and responsible innovation.

NBFCs with strong capital adequacy, prudent risk management, and efficient cost structures are better positioned for sustainable growth.

4. OPPORTUNITIES AND THREATS

Opportunities

- Expanding credit demand in underserved and semi-urban markets.
- Government focus on financial inclusion and digital lending.
- Diversification into new asset classes and co-lending partnerships.
- Improving macroeconomic environment supporting asset quality.

Threats

- Global volatility impacting funding costs and capital market sentiment.
- Regulatory changes and increased compliance requirements under SBR.
- Interest rate fluctuations, liquidity pressures, and competition from banks and FinTechs.
- Geopolitical risks affecting crude prices and imported inflation.

The Company continues to evaluate risks and opportunities while focusing on core customer segments and maintaining prudent lending practices.

5. RISK & CONCERN

The Company is exposed to credit risk, liquidity risk, interest rate risk, operational and technology risks.

- Liquidity Risk: Managed through Liquidity Risk Management Framework in line with RBI guidelines. Adequate liquidity buffers are maintained.
- Market Risk: Investment portfolio duration is calibrated to balance liquidity needs and minimize fair value volatility.
- Credit Risk: Continuous monitoring and early warning systems are in place.

The Board and senior management regularly review risk exposures and mitigation strategies.

6. INTERNAL CONTROL SYSTEM

The Company has a well-defined internal control framework to safeguard assets and ensure operational efficiency. The system is reviewed periodically and upgraded to align with business needs and regulatory requirements.

The Audit Committee and Board provide oversight, supported by regular internal audits. The Company complies with all applicable statutes, SEBI Listing Regulations, and RBI guidelines.

7. HUMAN RESOURCES / INDUSTRIAL RELATIONS

Human capital remains key to the Company's growth. During FY 2025-26, the focus was on upskilling, performance management, and aligning HR policies with business objectives.

The Company values experience while mentoring young talent. Employee engagement and training programs were conducted across levels. Industrial relations remained cordial throughout the year.

8. CAUTIONARY STATEMENT

This report contains forward-looking statements based on available information from government sources, industry bodies, and internal assessments. Actual results may vary due to economic conditions, government policies, market dynamics, and other factors.

The Company does not assume any obligation to publicly update these forward-looking statements.

ANNEXURE “B” TO DIRECTORS’ REPORT

REPORT ON CORPORATE GOVERNANCE

To uphold the spirit of best and transparent business governance, the Company actively seeks to adopt good Corporate Governance practices and to ensure compliance with all relevant laws and regulations. The Company conducts business in a manner that is fair and transparent and also perceived to be such by others. In compliance with the requirement of Regulation 34(3) read with Schedule V to the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulation, 2015, (SEBI (LODR) Regulations, 2015) and amendments thereto, your directors submits the Report on Corporate Governance as under.

1. COMPANY’S PHILOSOPHY ON THE CODE OF GOVERNANCE

Your Company has always believed in the concept of good Corporate Governance involving transparency, empowerment, accountability and integrity with a view to enhancing the Share Holders’ Value. The Company has professionals on its Board of Directors who are actively involved in the deliberations of the Board on all important Policy matters.

2. BOARD OF DIRECTORS

COMPOSITION

The Company has an Executive Promoter Chairman. The Company’s Board at present has Six (6) directors comprising of One Executive Chairman, One Managing Director and Four Non-Executive Directors. The number of non-executive Directors are more than 50% of total number of Directors and also the strength of Independent Directors is 50% of the of the total number of Directors. Further, the Company has one Woman Director on Board.

None of the Directors on the Board is a member of more than 10 committees and Chairman of more than 5 committees (in compliance to the requirements of Regulation 26(1) of the SEBI (LODR) Regulations, 2015) across all the listed companies in which he is a Director. All the Directors have made requisite disclosures regarding committee positions occupied by them in other companies.

CORE/SKILLS/EXPERTISE/COMPETENCIES AS REQUIRED BY THE BOARD TO FUNCTION EFFECTIVELY

The Directors of the Company comprises qualified members who bring in the required skills, experience, competence and expertise effectively contributing to the Board and Committee proceedings. The Board members are committed to ensure that the Board is in compliance with the highest standards of Corporate Governance. The list of core skills/expertise/competencies identified by the Board of Directors as required in the context of its business and sector, for it to function effectively and those actually available with the Board along with the names of directors possessing the same areas are mentioned below:

Sl. No.	Nature of key skills, expertise and competence and attributes	Whether such key skills, expertise and competence and attributes are available with the Company’s Board	Name of Directors
1.	Domain expertise in operational areas	Yes	Mr. Sushil Patwari, Mr. Sunil Ishwarlal Patwari,
2.	Sound Knowledge and expertise in Finance, Accounting & Taxation matters	Yes	Mr. Sunil Ishwarlal Patwari, Mr. Rajendra Mahavir Prasad Ruia, Ms. Surabhi Sanganeria*, Mr. Santosh Harakchand Somani, Mr. Amitava Mazumder
3.	Expertise in Legal, Compliance, Governance and Risk Management	Yes	Ms. Surabhi Sanganeria*, Mr. Sunil Ishwarlal Patwari, Mr. Rajendra Mahavir Prasad Ruia

4.	Expertise in Business Development, Sales and Marketing	Yes	Mr. Sushil Patwari, Mr. Sunil Ishwarlal Patwari, Mr. Amitava Mazumder, Mrs. Sarita Patwari**
5.	Leadership Qualities and Management Expertise	Yes	Mr. Sunil Ishwarlal Patwari, Mr. Sushil Patwari, Mrs. Sarita Patwari**
6.	Expertise in Administration, Liasoning and Human Resource	Yes	Mr. Amitava Mazumder, Ms. Surabhi Sanganerla*, Mr. Santosh Harakhchand Somani

*Ms. Surabhi Sanganerla resigned w.e.f. 27.09.2025

** Mrs. Sarita Patwari appointed w.e.f 12.08.2025

The Board met 5 times, on the following dates, during the financial year 2025-26:

17/04/2025	28/05/2025	12/08/2025	14/11/2025	11/02/2026
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The gap between any two meetings has been less than one hundred and twenty days.

Composition of the Board and attendance record of Directors for 2025-26:

The names and categories of Directors on the Board, their attendance at Board Meetings held during the year and at the last Annual General Meeting as also the number of Directorships and committee positions as held by them in other Public Limited Companies as on 31.03.2026 are given below.

Name	Category	No. of Board Meetings held during the Financial year	No. of Board Meetings attended during 25-26	Whether Attended AGM held on 23.09.2025	No. of Directorship in Public Companies (Including this Company)	No. of Positions held in other Companies (Including Company)*			No. of Shares held in the Company as at 31.03.2026	Directorship in other listed companies (category of directorship)
						Member	Member	Chairman		
Mr. Sushil Patwari	Promoter Executive	5	5	Yes	5	2	0		831473	Nagreeka Exports Limited (Executive Chairman)
Mr. Sunil Ishwarlal Patwari	Promoter Executive	5	5	Yes	2	3	0		934900	Nagreeka Exports Limited (Managing Director)
Mrs. Surabhi Sanganerla (resigned w.e.f. 27.09.2025)	Independent	2	2	No	2	3	1		0	Nagreeka Exports Limited (Independent Director)
Mr. Amitava Mazumder	Independent	5	4	Yes	2	1	0		0	Nagreeka Exports Limited (Independent Director)
Mr. Santosh Harakhchand Somani	Independent	5	4	Yes	2	0	0		2825	NIL

Mr. Rajendra Mahavir Prasad Ruia	Independent	5	4	Yes	2	2	1	0	Arco Leasing Ltd. (Whole Time Director)
Mrs. Sarita Patwari (appointed w.e.f. 12.08.2025)	Promoter Non-Executive	2	2	Yes	1	1	1	70000	NIL

*Only covers Membership/Chairman of Audit Committee and Stakeholders' Relationship Committee of other Public Companies including this Company.

None of the directors holds office as a Director, in more than twenty Companies at the same time. None of them has directorships in more than ten public Companies. As per the declarations received, none of the Directors serves as an independent director in more than seven equity based listed Companies. Further the Managing Director & CEO in the Company does not serve as independent director in more than three equity listed company. None of the directors was a member in more than ten Committees, nor a Chairman in more than five Committees across all public Companies in which he was a Director.

As per Regulation 27(5) of SEBI Listing Regulations, 2015, policy for familiarization of Independent Directors with the Company objectives including their roles, rights, responsibilities, business model and nature of industry of the Company was duly formulated and implemented.

Video-conferencing facilities are also used to facilitate Directors travelling / residing at other locations to participate in the meetings.

As required under Regulation 36(3) of the Listing Regulations and Secretarial Standard - 2 on General Meetings, particulars of Director seeking re-appointment at this AGM are given in the Annexure to the Notice of this AGM.

The Company has received declarations on criteria of independence as prescribed in Section 149(6) of the Act and Regulation 16 (1) (b) and Regulation 25 (8) of the Listing Regulations from the Directors of the Company who have been classified as Independent Directors as on March 31, 2026.

A Declaration on compliance with Rule 6(3) of the Companies (Appointment and Qualification of Directors) Rules, 2014, along with a declaration as provided in the Notification dated October 22, 2019, issued by the Ministry of Corporate Affairs ("MCA"), regarding the requirement relating to enrollment in the Data Bank for Independent Directors, has been received from all the Independent Directors, along with declaration made under Section 149(6) of the Act.

Certificate from Practicing Company Secretary

The Company has received a certificate from M/s, M & A Associates (FRN No: P2019WB076400) a firm of Company Secretaries, to the effect that none of the directors on the Board of the Company have been debarred or disqualified from being appointed or continuing as directors of the Company by the Ministry of Corporate Affairs or any other statutory authority. This certificate is annexed to this Annual Report as "Annexure – E".

MAXIMUM TENURE OF INDEPENDENT DIRECTORS

The maximum tenure of independent directors is in accordance with Companies Act, 2013 and regulation 25(2) of SEBI Listing Regulations, 2015.

FORMAL LETTER OF APPOINTMENT OF INDEPENDENT DIRECTORS

The Company issues a formal letter of appointment to independent directors in the manner as provided in the Companies Act, 2013. As per Regulation 46(2) of SEBI Listing Regulations, 2015, the terms and conditions of appointment of independent directors are placed on the Company's website www.nagreeka.com.

SEPARATE MEETING OF INDEPENDENT DIRECTORS:

As stipulated by the Code of Independent Directors under the Companies Act, 2013 and Regulation 25(3) of the SEBI (LODR) Regulations, 2015, a separate meeting of the Independent Directors of the Company was held on 11th February, 2026 to review the performance of Non-Independent Directors (including the Chairman) and the Board as whole. The Independent Directors also reviewed the quality, content and timeliness of the flow of information between the Management and the Board and its Committees which is necessary to effectively and reasonably perform and discharge their duties. The performance evaluation of the Independent Directors was carried out by the entire Board which also evaluated the performance of the Board as a whole and also that of the Chairman of the Board. The Board also carried out evaluation of its various Committees and the Directors expressed their satisfaction with the evaluation process.

3. COMMITTEES OF THE BOARD

A) AUDIT COMMITTEE

The Audit Committee comprises of three Directors and met four times during the year, the details of which are given below. The terms of reference of the Audit Committee are as contained in Regulation 18 of the SEBI (LODR) Regulations, 2015. The Board reviews the working of the Committee from time to time to bring about greater effectiveness in order to comply with the various requirements under Companies Act, 2013 and SEBI Listing Regulations, 2015.

The Audit Committee met on the following dates during the financial year 2025-26:

28/05/2025	12/08/2025	14/11/2025	11/02/2026
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Terms of Reference of the Committee are as follows:

1. Oversight of the Company's financial reporting process and the disclosure of its financial information to ensure that the financial statement is correct, sufficient and credible.
2. Recommendation for appointment, remuneration and terms of appointment of Auditors of the listed entity.
3. Reviewing with the management annual financial statements and auditor's report thereon before submission to Board for approval.
4. Approval or any subsequent modification of transactions of the listed entity with related parties.
5. It shall have all such powers and functions as specified under section 177 of the Companies Act, 2013, Regulation 18 of SEBI LODR Regulations, 2015 and Part C of Schedule II of SEBI LODR Regulations, 2015.

COMPOSITION AND ATTENDANCE OF THE AUDIT COMMITTEE MEETING:

Name of the Directors	Category	Number of Meeting Held	Number of Meeting Attended
Mr. Rajendra Mahavir Prasad Ruia, Chairperson	Non-Executive Independent	2	2
Mr. Sunil Ishwarlal Patwari, Member	Executive Director	4	4
Mr. Amitava Mazumder, Member	Non-Executive Independent	4	3
Ms. Surabhi Sangneria*	Non-Executive Independent	2	2

*Ms. Surabhi Sangneria resigned w.e.f 27.09.2025

The Company Secretary acted as the Secretary to the Audit Committee.

Necessary quorum was present at the meeting. Representatives of Statutory Auditors of the Company were invited to the meetings, as and when required. The Chairman of the Audit Committee was present to answer queries of shareholder's in the last Annual General Meeting.

B) STAKEHOLDERS' RELATIONSHIP COMMITTEE

The Stakeholders Relationship Committee comprises of Three Directors and met four times during year, the details of which are given below. The terms of reference of the said Committee are as contained in Regulation 20 of the SEBI (LODR) Regulations, 2015. The Committee met four times on the following dates, during the financial year 2025-26:

28/05/2025	12/08/2025	14/11/2025	11/02/2026
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COMPOSITION AND ATTENDANCE OF THE STAKEHOLDERS' RELATIONSHIP COMMITTEE:

Name of the Directors	Category	No. of Meeting Held	No. of Meeting Attended
1. Ms. Sarita Patwari*, Chairperson	Non-Executive Non-Independent	2	2
2. Ms. Surabhi Sangneria**, Member	Non-Executive Independent	2	2
3. Mr. Rajendra Mahavir Prasad Ruia, Member	Non-Executive Independent	4	4
4. Mr. Sushil Patwari, Member	Executive Director	4	4

*Ms. Sarita Patwari was appointed w.e.f. 12.08.2025

**Ms. Surabhi Sangneria resigned w.e.f 27.09.2025

The Company Secretary acted as the Secretary to the Stakeholders' Relationship Committee.

The Committee is prompt in attending to the requests received for non-receipt of annual report, issue of duplicate certificates, etc. The number of Complaints received during the Financial Year 2025-26 are as under:

Number of complaints received from Investors comprising of Non-receipt of Annual Reports , Shares sent for Transfer and Transmission, Complaints received from SEBI, Stock Exchanges and Registrar of Companies etc.	0
Number of Complaints resolved	0
Number of Complaints pending as on 31.03.2026	0

The Chairman of the Committee was present to answer queries of shareholder's in the last Annual General Meeting.

C) NOMINATION AND REMUNERATION COMMITTEE

The Committee was formed to align with the requirements prescribed under the provisions of Section 178 of the Companies Act, 2013 and Regulation 19 of the SEBI (LODR) Regulations, 2015.

Terms of Reference of the Committee are as under:

The primary purpose of the Committee, among other things, is to determine and propose the following for Board's approval:-

- to identify persons who are qualified to become Directors and also who may be appointed in senior management positions in accordance with the criteria laid down and recommend to the Board their appointment and removal;
- to formulate the criteria for performance evaluation of Independent Directors and the Board;
- to carry out performance evaluation of Independent Directors along with the Board as a whole;
- to evaluate the level and composition of remuneration to be reasonable and sufficient to attract, retain and motivate Directors.

The Nomination and Remuneration Committee of the Board met four times during the financial year 2025-2026:

17/04/2025	28/05/2025	12/08/2025	11/02/2026
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COMPOSITION AND ATTENDANCE OF THE NOMINATION & REMUNERATION COMMITTEE:

Name of Directors	Category	No. of Meeting Held	No. of Meeting Attended
1. Mr. Santosh Harakhchand Somani, Chairperson	Non-Executive Independent	1	1
2. Mrs. Sarita Patwari*, Member	Non-Executive Non-Independent	1	1
3. Ms. Surabhi Sanganerai**, Member	Non-Executive Independent	3	3
4. Mr. Sushil Patwari, Member	Executive Director	3	3
5. Mr. Amitava Mazumder, Member	Non-Executive Independent	4	3

*Mrs. Sarita Patwari was appointed w.e.f. 12.08.2025

**Ms. Surabhi Sanganerai resigned w.e.f 27.09.2025

The Company Secretary acted as the Secretary to the Nomination and Remuneration Committee.

The Company has paid remuneration to Directors according to approval granted by the members of the Company in the concerned Annual General Meetings.

Given below are the details of remuneration to Directors during the financial year 2025-26.

Name of Directors	Sitting Fees (Rs.)	Salary (Rs.)	Perquisites (Rs.)	Commission (for 2025-26 paid during the year) (Rs.)
1.Mr. Sushil Patwari	-	1800000/-	-	NIL
2. Mr. Sunil Ishwarlal Patwari	-	1800000/-	-	NIL
3. Ms. Surabhi Sanganerai*	26000/-	N.A.	N.A.	N.A.
4. Mrs. Sarita Patwari**	0	N.A.	N.A.	N.A.
5. Mr. Amitava Mazumder	30000/-	N.A.	N.A.	N.A.
6. Mr. Santosh Harakhchand Somani	24000/-	N.A.	N.A.	N.A.
7. Mr. Rajendra Mahavir Prasad Ruia	42000/-	N.A.	N.A.	N.A.

*Ms. Surabhi Sanganerai resigned w.e.f 27.09.2025

**Mrs. Sarita Patwari was appointed w.e.f. 12.08.2025

Non-executive Directors are paid remuneration by way of sitting fees. Remuneration is paid as approved by the Nomination & Remuneration Committee, Board of Directors and shareholders. The Board, on the recommendations of the Nomination & Remuneration Committee, approves the annual increments. The Chairman of the Committee was present to answer queries of shareholder's in the last Annual General Meeting.

The Nomination & Remuneration Committee of the Company has formulated a 'Nomination & Remuneration Policy' on Directors appointment and remuneration which includes the criteria for determining qualifications, positive attributes, independence of a director and other matters as provided under Section 178(3) of the Companies Act, 2013. Aforesaid Policy is available on the Company's website at the link <https://nagreeka.com/nagreeka-capital-infrastructure-ltd-investor-relations/>

D) CORPORATE SOCIAL RESPONSIBILITY COMMITTEE

The Company has formed Corporate Social Responsibility (CSR) Committee with the following Directors as per the requirements of Section 135 of the Companies Act, 2013:

1. Mr. Sushil Patwari	Chairman	Executive Director
2. Ms. Sarita Patwari*	Member	Non-Executive Non-Independent
3. Ms. Surabhi Sanganerla**	Member	Non-Executive Independent
4. Mr. Rajendra Mahavir Prasad Ruia	Member	Non-Executive Independent

*Ms. Sarita Patwari was appointed w.e.f. 12.08.2025

**Ms. Surabhi Sanganerla resigned w.e.f 27.09.2025

The Corporate Social Responsibility Committee met on the following dates during the financial year 2025-26:

28/05/2025	12/08/2025	14/11/2025	11/02/2026
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The main focus of the Company in the CSR activities as a under:

- (1) Work actively in areas of Eradication of extreme hunger and poverty;
- (2) Provide opportunity and financial assistance for the Promotion of education;
- (3) Promoting gender equality and empowering women;
- (4) Rural development.

ATTENDANCE OF THE CORPORATE SOCIAL RESPONSIBILITY COMMITTEE MEETINGS:

Name of Directors	Category	Number of Meeting Held	Number of Meeting Attended
1. Mr. Sushil Patwari, Chairman	Executive Director	4	4
2. Mrs. Sarita Patwari*, Member	Non-Executive Non-Independent	2	2
3. Ms. Surabhi Sanganerla**, Member	Non-Executive Independent	2	2
4 Mr. Rajendra Mahavir Prasad Ruia, Member	Non-Executive Independent	4	4

*Mrs. Sarita Patwari appointed w.e.f 12.08.2025

** Ms. Surabhi Sanganerla resigned w.e.f 27.09.2025

e. PREVENTION OF INSIDER TRADING CODE:

As per SEBI (Prevention of Insider Trading) Regulation, 1992, the Company has adopted a Code of Conduct for Prevention of Insider Trading. All the Directors, employees at Senior Management level and other employees who could have access to the unpublished price sensitive information of the Company are governed by this code. The trading window is closed on time as per Clause 4 of the Schedule B to the SEBI (Prohibition of Insider Trading) Regulations, 2015 as amended. SEBI had amended SEBI (Prohibition of Insider Trading) Regulations, 2015 which became effective from 1 April, 2019 and the Board of Directors of our Company have changed required policies accordingly. The Company has appointed the Company Secretary as Compliance Officer, who is responsible for setting forth procedures and implementation of the code for trading in Company's securities. During the year under review there has been due compliance with the said code.

The Company also maintains a structural digital database which contains the names and other particulars as prescribed under Insider Trading Regulations. The Company has developed a "UPSI Tracking Portal", which enables the insiders to effectively share the UPSI and also maintain a track record of the UPSI shared along with the requisite details of the Originator (including Deemed Originators) and the Recipient (including Deemed Recipients) and the date and time of sharing the UPSI.

f. SUBSIDIARY

The Company does not have any subsidiary Company.

g. DETAILS OF NON- COMPLIANCE BY THE COMPANY IN THE LAST THREE YEARS

Your Company has complied with all the requirements of the Listing Agreement with the Stock Exchanges and SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015. No penalties or strictures have been imposed on your Company by the Stock Exchanges or SEBI or any other Statutory Authority in connection with violation of Capital Market norms, rules, regulations, etc. in the last three years except the following:

- a) Adjudication order from SEBI was received by the Company vide Order No. Order/GR/BM/2023-24/28942-28943 on 25th August, 2023 wherein a penalty of Rs. 10,00,000 was imposed on the Company and Mr. Sushil Patwari, respectively, the Director of the Company. The Company has paid the penalty amount on due time and have also made an appeal against the said order before Securities Appellant Tribunal. It is further informed that the said order has no material impact on the functioning of the Company.

h. DETAILS OF GENERAL MEETINGS

Locations, Date and Time of last three Annual General Meetings held areas under:

	Year	Location	AGM / EGM	Date	Day	Time	No. of Special Resolution Passed
1.	2024-25	AGM held through Video Conferencing (VC)/Other Audio Visual Means (OVAM)	31 st A.G.M	23.09.25	Tuesday	11:30 a.m.	Three
2.	2023-24	AGM held through Video Conferencing (VC)/Other Audio Visual Means (OVAM)	30 th A.G.M	17.09.24	Tuesday	11.30 am	Five
3.	2022-23	AGM held through Video Conferencing (VC)/Other Audio Visual Means (OVAM)	29 th A.G.M	28.09.23	Thursday	11.30 am	One

No item was passed by any resolution through postal ballot during the financial year 2025-26.

At the forthcoming Annual General Meeting, there is no item in the Agenda which needs approval by way of Special Resolution through Postal Ballot.

i. DISCLOSURES

(i) There are no materially significant related party transactions made by the Company with its Promoters, Directors or Management Staffs as defined in Regulation 23 of the SEBI (LODR) Regulations, 2015, where they have personal interest that may have a potential conflict with the interests of the Company at large requiring disclosure by them to the Board of Directors of the Company;

(ii) The particulars of transactions between the Company and its related parties in accordance with Accounting Standard 18 are set out in **Note No. 41** to the Accounts. These transactions are in the ordinary course and are not likely to have any conflict with the interest of the Company;

(iii) All Accounting Standards mandatorily required have been followed in preparation of financial statements and no deviation has been made in following the same;

(iv) Risk assessment and its minimization procedures have been laid down by the Company and the same have been informed to Board Members. These procedures are periodically reviewed to ensure that executive management controls risks through means

properly defined;

(v) No penalties or strictures have been imposed on the Company by Stock Exchange or SEBI or any statutory authority on any matter related to capital markets during the last three years except the following:

a) Adjudication order from SEBI was received by the Company vide Order No. Order/ GR/ BM/ 2023-24/ 28942-28943 on 25th August, 2023 wherein a penalty of Rs. 10,00,000 was imposed on the Company and Mr. Sushil Patwari respectively, the Director of the Company. The Company has paid the penalty amount on due time and have also made an appeal against the said order before Securities Appellant Tribunal. It is further informed that the said order has no material impact on the functioning of the Company.

(vi) Management Discussion and Analysis forms part of the Annual Report to the members and it includes discussion on matters as required under the provisions of uniform listing agreement with stock exchange.

(vii) Total fees for all services paid by the listed entity to M/s. Das & Prasad, Chartered Accountants (ICAI Firm Registration No.303054E), the Statutory Auditors of the Company and all entities in the network firm/network entity of which the statutory auditors is a part.

Payment to Statutory Auditors		(Rs. in Lakhs)	
Particulars	2025-26	2024-25	
Statutory Audit	1.20	1.20	
Other services including reimbursement of expenses	0.30	0.30	
Total	1.50	1.50	

j. CODE OF CONDUCT OF DIRECTORS AND SENIOR MANAGEMENT STAFF

Regulation 17(5) of SEBI Listing Regulations, 2015, requires listed companies to lay down a Code of Conduct for its Directors and senior management, incorporating duties of directors as laid down in Companies Act, 2013.

As required under Clause 49 of erstwhile Listing Agreement (corresponding to regulation 17(5) of SEBI Listing Regulations, 2015), the Board at its meeting adopted a revised Code of Conduct for Directors and Senior Management of the Company and the same has also been placed on the Company's website.

All Directors and Senior Management Personnel have affirmed compliance with this Code for the year 2025-26. A declaration to this effect signed by the Managing Director & CFO of the Company is given in this Annual Report.

k. CEO / CFO CERTIFICATION

A Certificate duly signed by the Mr. Sunil Ishwarlal Patwari, Managing Director (DIN 00024007) and Mr. Sanjeev Kumar Agarwal, CFO of the Company, relating to Financial Statements and Internal Controls and Internal Control Systems for financial reporting as per the format provided in Regulation 17(8) of the SEBI (LODR) Regulations, 2015 was placed before the Board, which took the same on record.

I. GENERAL SHAREHOLDER'S INFORMATION

The Company has complied regarding payment of the Annual Listing Fees to BSE Limited and National Stock Exchange of India Limited for the financial year 2025-26.

I. 32ND ANNUAL GENERAL MEETING

Day, Date, and Time	Monday, 28 th September, 2026 at 11:30 A.M.
Venue	Through Video conferencing

II. FINANCIAL YEAR AND TENTATIVE FINANCIAL CALENDER

The Financial Year of the Company is April 1 to March 31.

Tentative Financial Reporting for the Financial Year 2026-27 is as under:

Result of Quarter ending June 30, 2026	On or before August 14, 2026
Result of Quarter ending September 30, 2026	On or before November 14, 2026
Result of Quarter ending December 31, 2026	On or before February 14, 2027
Result of Quarter ending March 31, 2027	On or before May 30, 2027
Annual General Meeting for the year ending March 31, 2027	On or before September 30, 2027

III. BOOK CLOSURE DATE

The Register of members and share Transfer books will remain closed from 22nd September, 2026 to 28th September, 2026 (Both days Inclusive) for the purpose of Annual General Meeting.

m. LISTING ON STOCK EXCHANGES

Name of Stock Exchange	Code
BSE Limited	532895
National Stock Exchange of India Limited	NAGREEKCAP

The Company has paid the annual listing fees for the year 2026-27 to the above said stock exchanges

n. PLANT LOCATION

The Company operates in Capital market and as such there are no plants, and hence no locations are disclosed.

o. MEANS FOR COMMUNICAION

The quarterly results are published in the leading English daily Newspaper (The Echo of India) and Bengali Newspapers (Arthik Lipi).

p. DEMATERIALISATION OF SHARES

As on 31st March, 2026, **98.12%** of the Share Capital comprising 1,21,52,375 shares are in dematerialized form. Under the depository system the International Securities Identification Number (ISIN) allotted to the Company's shares is INE245I01016. The Company has not issued and allotted any shares during the year under reporting.

q. ADDRESS FOR CORRESPONDENCE

For any assistance regarding transfer or transmissions of shares, change of address, non-receipt of dividends and Annual report, issue of duplicate share certificates, dematerialization and other query relating Shares of the Company investor may please write on the following address given below:

Maheshwari Datamatics (P) Ltd., Registrar & Transfer Agent Unit : Nagreeka Capital & Infrastructure Ltd 23, R.N. Mukherjee Road, 5 th Floor, Kolkata – 700 001. Phone Nos. 2248-2248, 2243- 5029, Fax No. (033) 2248-4787, E-mail ID: mdpldc@yahoo.com	The Company Secretary Nagreeka Capital & Infrastructure Limited, 18, R. N. Mukherjee Road, Kolkata – 700 001. Phone No. 2248-4922, 2248-4943, Fax No. (033) 2248-1693 E-mail ID: compsect.ncil@nagreeka.com
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Website: www.mdpl.in

Website : www.nagreeka.com

DISTRIBUTION OF SHARE HOLDING PATTERN BY SIZE AS ON 31.03.2026

Category	No. of Shareholders	Percentage	No. of Shares	Percentage
1) 1 to 50	2532	23.4618	39699	0.3147
2) 51 to 100	5692	52.7428	563433	4.4663
3) 101 to 150	204	1.8903	26730	0.2119
4) 151 to 250	892	8.2654	180321	1.4294
5) 251 to 500	635	5.8840	246953	1.9576
6) 501 to 5000	715	6.6253	1129342	8.9522
7) 5001 and Above	122	1.1305	10428822	82.6680
TOTAL	10792	100.00	12615300	100.00

DISTRIBUTION OF SHARE HOLDING BY VALUE AS ON 31.03.2026

Nominal Value of (Rs.)	No. of Shareholders	Percentage	Amount	Percentage
1) Upto 5000	10313	95.5615	6781085	10.7506
2) 5001 to 10000	204	1.8903	1599180	2.5353
3) 10001 to 20000	116	1.0749	1684400	2.6704
4) 20001 to 30000	57	0.5282	1426010	2.2608
5) 30001 to 40000	14	0.1297	497830	0.7892
6) 40001 to 50000	13	0.1205	593505	0.9409
7) 50001 to 100000	28	0.2595	2054485	3.2571
8) Above 100000	47	0.4355	48440005	76.7956
TOTAL	10792	100.00	63076500	100.00

CATEGORY OF SHAREHOLDERS AS ON 31.03.2026:

Category	No. of Shares Held	Percentage of shareholding
A. PROMOTER'S HOLDING		
(a) Individual / HUF	4532373	35.93
(b) Bodies Corporate	2220786	17.60
Sub-Total(A)	6753159	53.53
B PUBLIC HOLDING		
1. INSTITUTIONS		
(a) Mutual Funds and UTI	3300	0.03
(b) Banks/ Financial Institutions	400	0.00
(c) FIIs	300	0.00
(d) Qualified Foreign Investor	0	0.00
Sub- Total(B)(1)	4000	0.03
2. NON-INSTITUTIONALS		
(a) Bodies Corporate	2069913	16.41
(b) Individuals		
(i) Individual shareholders holding nominal share	2830420	22.44

capital Upto Rs. 2 Lakh.		
(ii) Individual shareholders holding nominal share capital in excess of Rs.2 Lakh	546985	4.34
I Any Other		
(i) Non- Resident Individuals	188330	1.49
(ii) Clearing Member	1288	0.01
(iii) Resident Individual (HUF)	220705	1.74
(IV) LLP	500	0.00
Sub-Total(B)(2)	5858141	46.43
Sub-Total(B=B1+B2)	5862141	46.47
Grand Total (A+B)	12615300	100.00

r. MARKET PRICE DATA (Rs.)

	Bombay Stock Exchange		National Stock Exchange of India Limited	
MONTH	High (Rs.)	Low (Rs.)	High (Rs.)	Low (Rs.)
Apr'2025	32.45	23.25	32.10	23.23
May'2025	30.29	24.07	29.80	23.97
Jun'2025	33.60	24.75	33.40	24.50
Jul'2025	27.81	25.29	27.85	25.15
Aug'2025	29.80	24.99	29.89	24.55
Sep'2025	28.74	24.00	29.33	24.11
Oct'2025	42.37	26.12	42.75	27.11
Nov'2025	34.65	26.38	34.34	26.34
Dec'2025	30.00	25.80	29.98	25.75
Jan'2026	32.20	23.45	31.99	23.23
Feb'2026	35.90	24.60	34.79	24.11
Mar'2026	27.89	20.50	27.60	19.30

For and on behalf of the Board of Directors

Place: Kolkata
Date: 28.05.2026

Sd/-
Sushil Patwari
Chairman - 00023980

DECLARATION ON CODE OF CONDUCT

A Code of Conduct for the Directors and Senior Management Personnel exists for the Company, duly approved by the Board of Directors of the Company. As stipulated under the provisions of Regulation 17(5) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, all the Directors and the designated personnel in the Senior Management of the Company have affirmed compliance with the said code for the Financial Year ended 31st March, 2026.

For and on behalf of the Board of Directors

Place: Kolkata
Date: 28.05.2026

Sd/-
Sushil Patwari
Chairman - 00023980

CERTIFICATE ON CORPORATE GOVERNANCE

CIN: L65999WB1994PLC065725
Nominal Capital – Rs. 19,00,00,000

To,
THE MEMBERS
NAGREEKA CAPITAL & INFRASTRUCTURE LIMITED
18, R. N MUKHERJEE ROAD
3RD FLOOR KOLKATA
WB 700001 IN

We have examined the compliance of the conditions of Corporate Governance by **Nagreeka Capital & Infrastructure Limited** (hereinafter referred to as 'the Company') for the year ended on March 31, 2026, as stipulated in the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 (' the Listing Regulations ').

The compliance of the conditions of corporate governance is the responsibility of the management. Our examination was limited to a review of procedures and implementation thereof, adopted by the Company for ensuring the compliance of the conditions of the Corporate Governance. It is neither an audit nor an expression of opinion on the financial statements of the Company.

In our opinion and to the best of our information and according to the explanations given to us, and the representations made by the Directors and the Management, we certify that the Company has complied with the conditions of Corporate Governance as stipulated in the Listing Regulations during the year ended March 31, 2026.

We state that no investor's grievance/ complaint has been pending unresolved as on March 31, 2026.

We further state that such compliance is neither an assurance as to the future viability of the Company nor of the efficiency or effectiveness with which the management has conducted the affairs of the Company.

For M & A Associates
(A Firm of Company Secretaries)

Sd/-
CS Vivek Mishra
Partner
FCS No. : 8540 | COP : 17218
Peer Review No. : 1720/2022
UDIN: F008540H001075353

Place: Kolkata
Date: 12.08.2026

Certification under Regulation 17(8) of the SEBI Listing Obligations and Disclosure Requirements) Regulations, 2015

To,
The Board of Directors
Nagreeka Capital & Infrastructure Limited
18, R.N. Mukherjee Road,
Kolkata – 700 001

We, Sunil Ishwarlal Patwari, Managing Director and Sanjeev Kumar Agarwal, Chief Financial Officer of the Company hereby certify that:

- A. We have reviewed the financial statements and cash flow statement for the year ended March 31, 2026 and that to the best of our knowledge and belief:
1. These statements do not contain any materially untrue statement or omit any material fact or contain statements that might be misleading;
 2. These statements together present a true and fair view of the Company's affairs and are in compliance with existing Accounting Standards, applicable laws and regulations.
- B. To the best of our knowledge and belief, no transactions entered into by the Company during the year ended March 31, 2026 are fraudulent, illegal or violative of the Company's Code of Conduct.
- C. We accept responsibility for establishing and maintaining internal controls for financial reporting and we have evaluated the effectiveness of internal control systems of the Company pertaining to financial reporting and we have disclosed to the auditors and the audit committee, deficiencies in the design or operation of such internal controls, if any, of which we are aware and the steps have been taken to rectify these deficiencies.
- D. We have indicated to the Auditors and Audit Committee that there are no:
1. Significant changes in internal control over financial reporting during the year;
 2. Significant changes in accounting policies during the year requiring disclosure in the notes to the financial statements; and
 3. Instances of significant fraud of which we have become aware and the involvement therein, if any, of the management or any employee having a significant role in the Company's internal control system over financial reporting.

Date: 28.05.2026
Place: Kolkata

Sd/-
Sunil Ishwarlal Patwari
Managing Director
DIN: 00024007

Sd/-
Sanjeev Kumar Agarwal
Chief Financial Officer

ANNEXURE - "C"

Statement under Section 197(12) of the Companies Act, 2013, read with Rule 5(1) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014

Rule	Particulars		
(i)	The ratio of the remuneration of each director to the median remuneration of the employees of the Company for the financial year 2025-26	Mr. Sushil Patwari Mr. Sunil Ishwarlal Patwari	12.50 : 1 12.50 : 1
(ii)	The percentage increase in remuneration of each Director, Chief Financial Officer and Company Secretary, in the financial year 2025-26 Director: Mr. Sushil Patwari, Chairman Mr. Sunil Ishwarlal Patwari, Managing Director C.F.O.: Mr. Sanjeev Kumar Agarwal C.S : Ms. Bhawana (Resigned w.e.f. 22.01.2026)		N.A. N.A 7.05 Nil
(iii)	The percentage increase in the median remuneration of employees in the financial year;		Nil
(iv)	The number of permanent employees on the rolls of Company		5
(v)	Average percentage increase/decrease already made in the salaries of employees other than the managerial personnel in the last financial year and its comparison with the percentile increase/decrease in the managerial remuneration and justification thereof and point out if there are any exceptional circumstances for increase in the managerial remuneration		There was no change in Employees salary during the year under report. There was no average increase in salary of managerial personnel of the Company during the year under reporting. No Increase of Sitting Fees of the Board and Committees thereof were effected during the year under reporting.
(vi)	Affirmation that the remuneration is as per the remuneration policy of the Company		Yes

Annual Report on CSR Activities

Annexure – D

THE ANNUAL REPORT ON CSR ACTIVITIES FOR FINANCIAL YEAR 2025-26

BRIEF OUTLINE ON CSR POLICY OF THE COMPANY

Nagreeka Capital & Infrastructure Limited's Corporate Social Responsibility (CSR) Policy outlines its commitment to contribute to social and environmental development in accordance with the Companies Act, 2013. The Company undertakes CSR initiatives in areas such as healthcare, education, rural development, environmental sustainability, and other activities specified under Schedule VII of the Act, giving preference to local areas where it operates. CSR projects may be implemented directly or through eligible external agencies. The Company ensures compliance with applicable laws, reinvests any CSR surplus back into CSR activities, and periodically updates its policy to reflect regulatory changes and evolving priorities. Nagreeka capital and infrastructure Ltd. is responsible to continuously enhance shareholders wealth; it is also committed to its other stakeholders to conduct its business in an accountable manner that creates a sustained positive impact on society. Our company is committed towards aligning with nature; and has adopted eco-friendly practices. Furthermore, we have allocated resources to enhance educational opportunities for underprivileged students.

1. COMPOSITION OF CSR COMMITTEE:

Sl No.	Name of Director	Designation/ Nature of Directorship	Number of meetings of CSR Committee held during the year	Number of meetings of CSR Committee attended during the year
1.	Mr. Sushil Patwari	Director	4	4
2.	Mrs. Surabhi Sanganeria*	Director	2	2
3.	Mrs. Sarita Patwari**	Director	2	2
4.	Mr. Rajendra Mahavirprasad Ruia	Director	4	4

*Resigned w.e.f. 27.09.2025

**Appointed w.e.f. 12.08.2025

2. Provide the web-link where Composition of CSR committee, CSR Policy and CSR projects approved by the board are disclosed on the website of the company:
https://res.cloudinary.com/dkqmaklhr/image/upload/v1602853062/Investor%20Relations/Nagreeka%20Capital%20and%20Infrastructure%20Ltd/CSR_POLICY_NCIL_eouews.pdf

3. Provide the details of Impact assessment of CSR projects carried out in pursuance of sub-rule(3) of rule 8 of the Companies (Corporate Social Responsibility Policy) Rules, 2014, if applicable (attach the report):

The provision of Rule 8 sub-rule (3) of Companies (Corporate Social Responsibility Policy), Rules, 2014 is not applicable on the Company.

Details of the amount available for set off in pursuance of sub-rule (3) of rule 7 of the Companies (Corporate Social Responsibility Policy) Rules, 2014 and amount required for set off for the financial year, if any: NIL

4. Average net profit of the company as per section 135(5): **1800.31 Lakh**
5. (a) Two percent of average net profit of the company as per section 135(5): **36.01 Lakh**
 - a. Surplus arising out of the CSR projects or programmes or activities of the previous financial years.: Nil
 - b. Amount required to be set off for the financial year, if any: ` Nil

Total CSR obligation for the financial year: **36.01 Lakh**

6. (a) CSR amount spent or unspent for the financial year:

Total Amount Spent for the Financial Year.	Amount Unspent (in ` Lakh)				
	Total Amount transferred to Unspent CSR Account as per section 135(6).		Amount transferred to any fund specified under Schedule VII as per second proviso to section 135(5).		
	Amount	Date of transfer	Name of the Fund	Amount (in Lakh)	Date of transfer
3.88	32.13	17.04.2026	N.A	N.A	N.A

- a. Amount spent in Administrative Overheads: Nil
- b. Amount spent on Impact Assessment, if applicable: Nil
- c. Total amount spent for the Financial Year (8b+8c+8d+8e): 3.88 lakhs
- d. Excess amount for set off, if any:

Sl. No.	Particular	Amount (in Lakh)
(i)	Two percent of average net profit of the company as per section 135(5)	36.01
(ii)	Total amount spent for the Financial Year ((including amount required to be set off for the financial year	3.88
(iii)	Excess amount spent for the financial year [(ii)-(i)]	Nil
(iv)	Surplus arising out of the CSR projects or programmes or activities of the previous financial years, if any	Nil
(v)	Amount available for set off in succeeding financial years [(iii)-(iv)]	Nil

7. (a) Details of Unspent CSR amount for the preceding three financial years:

1	2	3	4	5	6			7	8
SL No.	Preceding Financial Year(s)	Amount transferred to Unspent CSR Account under Section 135(6) of the Act (in lakh)	Balance Amount in Unspent CSR Account under Sub-section (6) of Section 135 of the Act (in lakh)	Amount spent in the reporting Financial Year (in lakhs)	Amount transferred to any fund specified under Schedule VII as per Section 135(6) of the Act, if any			Amount remaining to be spent in the succeeding financial years (in lakh)	Deficiency, if any
					Name of the Fund	Amount (in lakh)	Date of transfer		
1	2024-25	2.57	2.57	2.57				NIL	NIL
2	2023-24								
3	2022-23								

8. In case of creation or acquisition of capital asset, furnish the details relating to the asset so created or acquired through CSR spent in the financial year: Not Applicable
9. Specify the reason(s), if the company has failed to spend two per cent of the average net profit
10. As per section 135(5): Due to administrative constrains, the company could not spend the entire allocated CSR amount and has transferred the unspent fund to the **UNSPENT CSR ACCOUNT** as per Section 135(6) of the Companies Act, 2013. We are committed to ensuring utilization of these funds in future initiatives as per our CSR policy.

Place : Kolkata
 Date : 28/05/2026

Sd/-
 Sushil Patwari
 Chairman
 DIN: 00023980

Sd/-
 Sarita Patwari
 Director
 DIN: 03287743

ANNEXURE-E

**FORM NO. MR- 3
SECRETARIAL AUDIT REPORT
FOR THE FINANCIAL YEAR ENDED 31st MARCH, 2026**

[Pursuant to section 204(1) of the Companies Act 2013 and Rule No.9 of the Companies [Appointment and Remuneration of Managerial Personnel) Rules 2014]

To,
The Members,
NAGREEKA CAPITAL & INFRASTRUCTURE LIMITED
18, R. N MUKHERJEE ROAD
3RD FLOOR KOLKATA- 700001

We have conducted the secretarial audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by NAGREEKA CAPITAL & INFRASTRUCTURE LIMITED bearing CIN: L65999WB1994PLC065725 (hereinafter called the "Company"). Secretarial Audit was conducted in a manner that provided us a reasonable basis for evaluating the corporate conducts/statutory compliances and expressing our opinion thereon.

Based on our verification of the Company's statutory registers, books, papers, minute books, forms and returns filed and other records maintained by the Company and also the information provided by the Company, its officers, agents and authorized representatives during the conduct of Secretarial Audit, the explanations and clarifications given to us and the representations made by the Management, we hereby report that in our opinion, the Company has during the audit period covering the financial year ended on March 31, 2026, has complied with the statutory provisions listed hereunder and also that the Company has proper Board processes and compliance mechanism in place to the extent, in the manner and subject to the reporting made hereinafter:

We have examined the books, papers, minute books, forms, and returns filed, and other Records made available to us and maintained by the Company for the financial year ended on March 31, 2026, according to the applicable provisions of:

- i. The Companies Act, 2013 ('the Act') and the rules made hereunder;
 - ii. The Securities Contracts (Regulation) Act, 1956 ('SCRA') and the rules made hereunder;
 - iii. The Depositories Act, 1996 and the Regulations and Bye-laws framed hereunder ;
 - iv. Foreign Exchange Management Act, 1999 and the rules and regulations made hereunder to the extent of Foreign Direct Investment, Overseas Direct Investment and External Commercial Borrowings, wherever applicable;
 - v. The following Regulations and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992 ('SEBI Act');
- a) The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011;
 - b) The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015;
 - c) The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018 and amendments from time to time; (Not Applicable to the Company during the year under review)
 - d) The Securities and Exchange Board of India (Share Based Employee Benefits and Sweat Equity) Regulations, 2021 (erstwhile The Securities and Exchange Board of India (Share Based Employee Benefits) Regulations, 2014;
 - e) The Securities and Exchange Board of India (Issue and Listing of Non- Convertible Securities) Regulations, 2021, (erstwhile The Securities and Exchange Board of India (Issue and Listing of Debt Securities) Regulations, 2008 (repealed w.e.f. August 9, 2021); (Not Applicable to the Company during the year under review)

f) The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 1993 regarding the Companies Act and dealing with client; (Not Applicable as the Company is not registered as Registrar to Issue and Share Transfer Agent during the financial year under review);

g) The Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2009 and the Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2021; (Not Applicable to the Company during the year under review)

h) The Securities and Exchange Board of India (Buy-back of Securities) Regulations, 2018 (Not Applicable to the Company during the year under review)

i) The Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015

vi. Other than fiscal, labour and environmental laws which are generally applicable to all Manufacturing/ trading companies, the following laws/acts are also inter alia applicable to the Company:

1. The Air (Prevention & Control of Pollution) Act, 1981 read with Air (Prevention & Control of Pollution) Rules, 1982
2. The Water (Prevention & Control of Pollution) Act, 1974 read with Water (Prevention & Control of Pollution) Rules, 1975;
3. Environment (Protection) Act, 1986 read with the Environment (Protection) Rules, 1986;
4. Factories Act, 1948 & the Central Rules, or Concerned State Rules, made hereunder and allied State Laws
5. The Employees' State Insurance Act, 1948 & its Central Rules/ State Rules.
6. The Minimum Wages Act, 1948 & its Central Rules/ State Rules/ Notification of Minimum Wages applicable to various classes of industries/ trade.
7. The Payment of Wages Act, 1936 & its Central Rules/ State Rules if any.
8. The Payment of Bonus Act, 1965 & its Central Rules/ State Rules if any.
9. The Payment of Gratuity Act & its Central Rules/ State Rules if any.
10. The Maternity Benefit Act, 1961 & its Rules.
11. Information Technology Act, 2000 and the rules made there under
12. The Indian Copyright Act, 1957
13. The Patents Act, 1970
14. The Trade Marks Act, 1999

The Company is a Non-Banking Financial Company (NBFC) categorized as Non-Deposit taking Systemically Important NBFC (NBFC-ND-SI) with the Reserve Bank of India (RBI) and the Company is engaged in the business of providing finance to power, logistics and infrastructure sectors.

As confirmed and certified by the management, following laws are specifically applicable to the Company based on the Sector(s)/ Business(es):

- Reserve Bank of India Act, 1934 and rules, regulations and directions issued by RBI, from time to time.

We have also examined compliance with the applicable clauses of the following:

i. Secretarial Standards issued by The Institute of Company Secretaries of India under Section 18(10) of the Companies Act, 2013 with respect to Board Meeting (SS-1) and General Meeting (SS-2) and to the best of our knowledge, belief and understanding, we are of the view that the Company has complied with the provisions of Section 18(10) of the Companies Act, 2013 during the aforementioned audit period.

ii. The Listing Agreements entered into by the Company with National Stock Exchange of India Limited (NSE) and Bombay Stock Exchange Limited (BSE) read with the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended, to the extent applicable during the audit period and to the best of our knowledge, belief and understanding, we are of the view that the Company has complied with the secretarial functions and board processes to comply with the applicable provisions thereof, during the aforementioned audit period.

During the period under review, the Company has complied with the provisions of the Act, Rules, Regulations, Guidelines, Standards, etc. mentioned above.

We further report that

a) The Board of Directors of the Company is duly constituted with proper balance of Executive Directors, Non-Executive Directors and Independent Directors including one(01) Non- Executive Woman Director. There were few changes in the composition of the Board of Directors and Key Managerial Personnel during the period under review.

i) Mr. Sushil Patwari (DIN: 00023980) who was liable to retire by rotation was re-appointed as a Director of the Company.

ii) Mrs. Sarita Patwari (DIN: 03287743) was appointed as Additional Director under the category of Non-Executive Non-Independent Women Director of the Company with effect from 12th August, 2025 and later she was regularized in Annual General Meeting as Non- Executive Non- Independent Director of the Company w.e.f. 23rd September, 2025.

iii) The designation of Mr. Sushil Patwari (DIN: 00023980) was changed from Non-Executive Director to Executive Director with effect from 1 October 2025.

iv) Mrs. Surabhi Sanganerla (DIN: 06987772), Non-Executive Independent Director of the Company, tendered her resignation from the Board with effect from 26 September 2025.

v) Ms. Bhawana (ACS: 65985) was appointed as the Company Secretary and Compliance Officer w.e.f. 17.04.2025 and she resigned w.e.f. 22.01.2025.

Following were the changes in the Appointment & Re-appointment of auditors during the year:

i. At the 30th Annual General Meeting held on 17th September, 2024, M/s. Das &Prasad, (FRN 303054E), Chartered Accountants, Kolkata were appointed as the Statutory Auditors for a period of 5 years.

ii. M/s. M & A Associates (FRN P2019WB076400), A Firm of Company Secretaries, Kolkata, were appointed as the Secretarial Auditor of the Company, for conducting Secretarial Audit of the Company for the Financial Year 2025-26.

Adequate notice was given to all Directors to schedule the Board Meetings and Committee Meetings, agenda and detailed notes on agenda were sent at least seven days in advance, except where consent of directors was received through resolutions by circulations at various point of time. Further, a system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting and for meaningful participation at the meeting.

a) None of the directors in any meeting dissented on any resolution and hence there was no instance of recording any dissenting member's view in the minutes.

b) We further report that based on review of compliance mechanism established by the Company and on the basis of the Compliance Certificate(s) issued by the Company Secretary and taken on record by the Board of Directors at their meeting(s), we are of the opinion that the management has adequate systems and processes in the Company commensurate with the size and operations of the Company to monitor and ensure compliance with all applicable laws, rules, regulations and guidelines.

c) We further report that during the audit period, the Company has not undertaken any specific event/action that can have a major bearing on the Company's compliance responsibility in pursuance of the above referred laws, rules, regulations, guidelines standards, etc.

We further report that:

1. The Company's is yet to identify the Senior Management personnel and Designated persons as required under Code of conduct to regulate, monitor and report trading by designated persons' and 'Code of Practices and Procedures for Fair Disclosures of Unpublished Price Sensitive Information' and update the same in the Structured Digital Database.

2. The Company has adopted the policy for Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013 ("POSH Act"), and constituted of the Internal Committee recently.

We further report that during the audit period, the Company has not undertaken any specific event/action that can have a major bearing on the Company's compliance responsibility in pursuance of the above referred laws, rules, regulations, guidelines, standards, etc., referred to above.

Place: Kolkata
Date: 12.08.2026

For M & A Associates
(A Firm of Company Secretaries)
Sd/-
CS Vivek Mishra
Partner
FCS No.: 8540
COP: 17218
Peer Review No.: 1720/2022
UDIN: **F008540H001075177**

'Annexure A'

(To the Secretarial Audit Report of M/s. NAGREEKA CAPITAL & INFRASTRUCTURE LIMITED
For the financial year ended March 31, 2026)

The Members,
NAGREEKA CAPITAL & INFRASTRUCTURE LIMITED
18, R. N MUKHERJEE ROAD 3RD FLOOR
Kolkata, West Bengal, India, 700001

Our Secretarial Audit Report for the financial year ended 31st March 2026 of even date is to Be read along with this letter.

Management's Responsibility

1. It is the responsibility of the Management of the Company to maintain secretarial record, Devise proper systems to ensure compliance with the provisions of all applicable laws and regulations and to ensure that the systems are adequate and operate effectively.

Auditor's Responsibility

2. Our responsibility is to express an opinion on these secretarial records, standards and procedures followed by the Company with respect to secretarial compliances.

3. We have conducted the Audit as per the applicable Auditing Standards issued by the Institute of Company Secretaries of India.

4. We have followed the audit practices and process as were appropriate to obtain reasonable assurance about the correctness of the contents of the secretarial records. The verification was done on test basis to ensure that correct facts are reflected in secretarial records. We believe that the processes and practices, we followed provide a reasonable basis for our opinion.

5. Wherever required, we have obtained the Management Representation about the Compliance of laws, rules and regulations and happening of events etc.

6. The Compliance of the provisions of Corporate and other applicable laws, rules, regulations, standards is the responsibility of management. Our examination was limited to the verification of procedures on test basis.

Disclaimer

7. The Secretarial Audit report is neither an assurance as to the future viability of the Company nor of the efficacy or effectiveness with which the management has conducted the affairs of the Company.

8. We have not verified the correctness and appropriateness of financial records and books of accounts of the Company.

9. We further report that, based on the information provided by the Company, its officers, authorized representatives during the conduct of the audit and also on the review of quarterly compliance report by the respective departmental heads/Company Secretary/Director taken on record by the Board of the Company, in our opinion adequate systems and process and control mechanism exist in the Company to monitor compliance with applicable general laws like labour laws & Environment laws.

10. We further report that the compliance by the Company of applicable financial laws like Direct & Indirect tax laws have not been reviewed in this audit since the same has been subject to review by the statutory financial audit and other designated professionals.

For **M & A Associates**
(A Firm of Company Secretaries)
Sd/-

CS Vivek Mishra
Partner

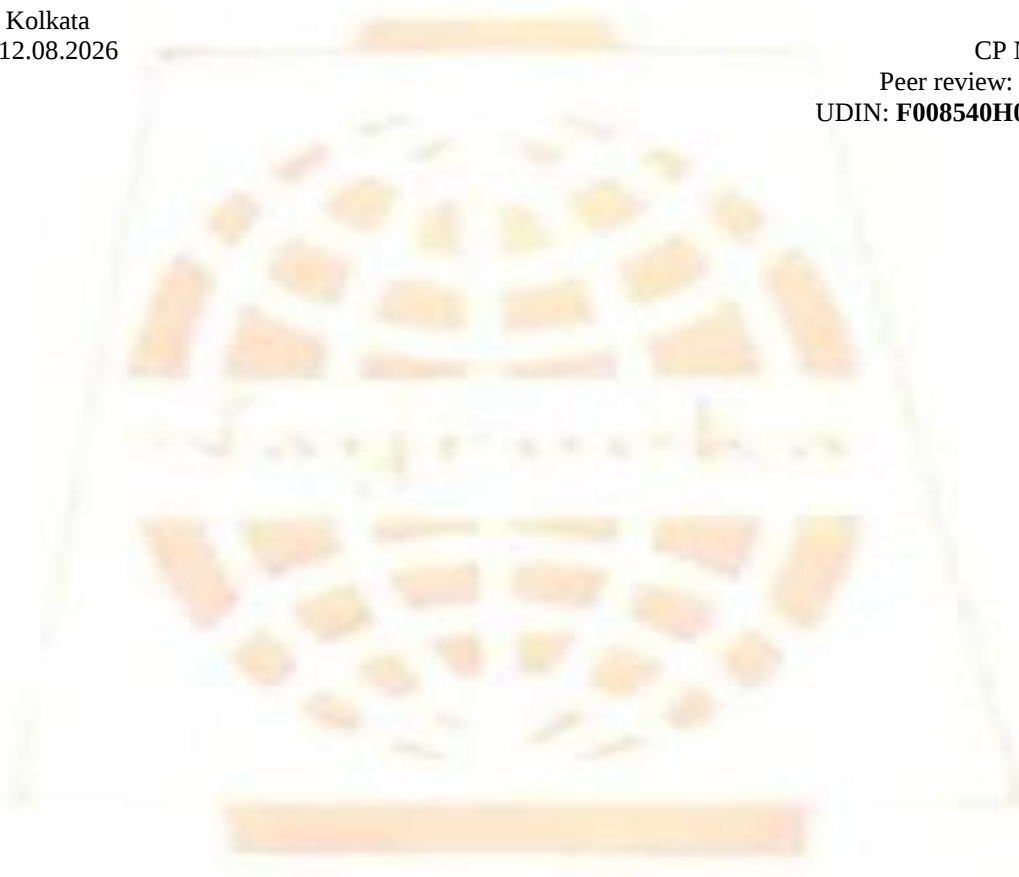
FCS 8540

CP No.: 17218

Peer review: 2000/2022

UDIN: **F008540H001075177**

Place: Kolkata
Date: 12.08.2026



CERTIFICATE OF NON-DISQUALIFICATION OF DIRECTORS

[Pursuant to Regulation 34(3) and Schedule V Para C clause (10)(i) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015]

**To,
The Members
NAGREEKA CAPITAL & INFRASTRUCTURE LIMITED
18, R. N MUKHERJEE ROAD 3RD FLOOR,
Kolkata, KOLKATA, West Bengal,
India, 700001**

We have examined the relevant registers, records, forms, returns and disclosures received from the Directors of Nagreeka Capital & Infrastructure Limited, having CIN: L65999WB1994PLC065725 and having registered office at 18, R. N Mukherjee Road 3rd Floor, Kolkata, Kolkata, West Bengal, India, 700001 (**hereinafter referred to as ‘the Company’**), produced before us by the Company for the purpose of issuing this Certificate, in accordance with Regulation 34(3) read with Schedule V Para-C sub clause 10(i) of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.

In our opinion and to the best of our information and according to the verifications (including Directors Identification Number (DIN) status at the portal (www.mca.gov.in), as considered necessary and explanations furnished to us by the Company & its officers, we hereby certify that none of the Directors on the Board of the Company as stated below for the Financial Year ending on March 31, 2026 have been debarred or disqualified from being appointed or continuing as Directors of companies by the Securities and Exchange Board of India (SEBI), Ministry of Corporate Affairs (MCA) or any such other Statutory Authority.

SR NO.	NAME OF THE DIRECTOR	DIN	DATE OF APPOINTMENT
1	SUSHIL PATWARI	00023980	31/10/1994
2	SUNIL ISHWARLAL PATWARI	00024007	30/01/2006
3	AMITAVA MAZUMDER	06441635	01/04/2020
4	SANTOSH HARAKHCHAND SOMANI	02894841	01/04/2020
6	SARITA PATWARI	03287743	12/08/2025
6	RAJENDRA MAHAVIRPRASAD RUIA	01300823	12/08/2024

Ensuring the eligibility for the appointment / continuity of every Director on the Board is the responsibility of the management of the Company. Our responsibility is to express an opinion on these based on our verification.

This certificate is neither an assurance as to the future viability of the Company nor of the efficiency or effectiveness with which the management has conducted the affairs of the Company.

For M & A Associates
(A Firm of Company Secretaries)

Date: 12.08.2026
Place: Kolkata

Sd/-

CS Vivek Mishra
Partner
FCS No.: 8540 | COP: 17218
Peer Review No.: 1720/2022
UDIN: F008540H001075287



INDEPENDENT AUDITOR'S REPORT

TO THE MEMBERS OF NAGREEKA CAPITAL & INFRASTRUCTURE LIMITED

Report on the Audit of the Standalone Financial Statements

Opinion

We have audited the accompanying standalone financial statements of Nagreeka Capital & Infrastructure Limited ("the Company"), which comprise the Balance Sheet as at March 31, 2026, the Statement of Profit and Loss (including Other Comprehensive Income), the Statement of Changes in Equity and the Statement of Cash Flows for the year ended on that date, and a summary of the significant accounting policies and other explanatory information.

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid standalone financial statements give the information required by the Companies Act, 2013 ("the Act") in the manner so required and give a true and fair view in conformity with the Indian Accounting Standards prescribed under section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended, ("Ind AS") and other accounting principles generally accepted in India, of the state of affairs of the Company as at March 31, 2026, the profit and total comprehensive income, changes in equity and its cash flows for the year ended on that date.

Basis for Opinion

We conducted our audit of the standalone financial statements in accordance with the Standards on Auditing (SAs) specified under section 143(10) of the Act. Our responsibilities under those Standards are further described in the Auditor's Responsibilities for the Audit of the Standalone Financial Statements section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India (ICAI) together with the independence requirements that are relevant to our audit of the standalone financial statements under the provisions of the Act and the Rules made thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ICAI's Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the standalone financial statements.

Emphasis of Matter

We draw attention to the fact that the Company has recognised deferred tax assets as March 31, 2026 amounting to ₹2359.31 Lakhs. The said deferred tax has been created mainly on account of carry forward of business losses and as per explanation given to us by the management, there is virtual certainty of future profits based on which such deferred tax assets has been created. Hence any material effect due to same cannot be ascertained currently. Our opinion is not modified in respect of above matter

Key Audit Matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the standalone financial statements of the current period. These matters were addressed in the context of our audit of the standalone financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. We have determined the matters described below to be the key audit matters to be communicated in our report.

Sr. No.	Key Audit Matter (KAM)	Auditor's Response
1.	<u>Impairment loss allowance of loans and advances</u> Impairment loss allowance of loans and advances ("Impairment loss allowance") is a key audit matter as the Company has significant credit risk exposure. The value of loans and advances on the balance sheet is significant and there is a high degree of complexity and judgement involved for the Company in estimating individual and collective credit impairment provisions and write-offs against these loans. The Company's model to calculate expected credit loss ("ECL") is inherently complex and judgement is applied in determining the three-stage impairment model ("ECL Model"), including the selection and input of forward-looking information. ECL provision calculations require the use of large volumes of data. The completeness and reliability of data can significantly impact the accuracy of the modelled impairment provisions. The accuracy of data flows and the implementation of related controls are critical for the integrity of the estimated impairment provisions.	We started our audit procedures with the understanding of the internal control environment related to Impairment loss allowance. Our procedures over internal controls focused on recognition and measurement of impairment loss allowance. We assessed the design and tested the operating effectiveness of the selected key controls implemented by the Company. We also assessed whether the impairment methodology used by the Company is in line with the requirements of Ind AS 109, "Financial instruments". More particularly, we assessed the approach of the Company regarding the definition of default, Probability of Default, Loss Given Default and incorporation of forward-looking information for the calculation of ECL. For loans and advances which are assessed for impairment on a portfolio basis, we performed particularly the following procedures: - tested the reliability of key data inputs and related management controls; - checked the stage classification as at the balance sheet date as per definition of default; - validated the ECL model and calculation by involving our Information Technology Expert; - calculated the ECL provision manually for a selected sample; and - assessed the assumptions made by the Company in making accelerated provision, considering forward looking information and based on the status of a particular industry as on the reporting date. For loans and advances which are written off during the year under audit, we read and understood the methodology and policy laid down and implemented by the Company in this regard along with its compliance on sample basis.

Information Other than the Standalone Financial Statements and Auditor's Report Thereon

The Company's Board of Directors is responsible for the preparation of the other information. The other information comprises the information included in the Analysis, Board's Report including Annexures to Board's Report, Corporate Governance and Shareholder's Information, but does not include the standalone financial statements and our auditor's report thereon.

Our opinion on the standalone financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the standalone financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the standalone financial statements or our knowledge obtained during the course of our audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of Management and Those Charged With Governance for the Standalone Financial Statement

The Company's Board of Directors is responsible for the matters stated in section 134(5) of the Act with respect to the preparation of these standalone financial statements that give a true and fair view of the financial position, financial performance, total comprehensive income, changes in equity and cash flows of the Company in accordance with the Ind AS and other accounting principles generally accepted in India. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgements and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the standalone financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the standalone financial statements, Board of Directors is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The Board of Directors are responsible for overseeing the Company's financial reporting process.

Auditor's Responsibilities for the Audit of the Standalone Financial Statements

Our objectives are to obtain reasonable assurance about whether the standalone financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these standalone financial statements.

As part of an audit in accordance with SAs, we exercise professional judgement and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the standalone financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal financial controls relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the Company has adequate internal financial controls system in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the standalone financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the standalone financial statements, including the disclosures, and whether the standalone financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

Materiality is the magnitude of misstatements in the standalone financial statements that, individually or in aggregate, makes it probable that the economic decisions of a reasonably knowledgeable user of the financial statements may be influenced. We consider quantitative materiality and qualitative factors in (i) planning the scope of our audit work and in evaluating the results of our work; and (ii) to evaluate the effect of any identified misstatements in the financial statements.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

Report on Other Legal and Regulatory Requirements

1. As required by Section 143(3) of the Act, based on our audit we report that:

- a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit.
- b) In our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books.
- c) The Balance Sheet, the Statement of Profit and Loss and the Statement of Cash Flow dealt with by this Report are in agreement with the relevant books of account.
- d) In our opinion, the aforesaid standalone financial statements comply with the Ind AS specified under Section 133 of the Act, read with Rule 7 of the Companies (Accounts) Rules, 2014.
- e) The matter described in Emphasis of Matters paragraph, in our opinion, may not have an adverse effect on the function of the Company.
- f) On the basis of the written representations received from the directors as on March 31, 2026 taken on record by the Board of Directors, none of the directors is disqualified as on March 31, 2026 from being appointed as a director in terms of Section 164 (2) of the Act.
- g) With respect to the adequacy of the internal financial controls over financial reporting of the Company and the operating effectiveness of such controls, refer to our separate Report in “Annexure A”. Our report expresses an unmodified opinion on the adequacy and operating effectiveness of the Company’s internal financial controls over financial reporting.
- h) With respect to the other matters to be included in the Auditors’ Report in accordance with the requirements of section 197(16) of the Act, as amended, in our opinion and to the best of our information and according to the explanations given to us, the remuneration paid by the Company to its directors during the year is in accordance with the provisions of section 197 of the Act.
- i) With respect to the other matters to be included in the Auditor’s Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, as amended in our opinion and to the best of our information and according to the explanations given to us:
 - i. The Company has disclosed the impact of pending litigations on its financial position in its financial statements as stated in Note No 33 to the Ind AS financial statements.
 - ii. The Company did not have any long-term contracts but had outstanding derivative contracts as at March 31, 2026 for which the provision has been made, as required under the applicable law or accounting standards, for material foreseeable losses, if any.

iii. There were no amounts, which were required to be transferred, to the Investor Education and Protection Fund by the Company.

iv) (a) The Management has represented that, to the best of its knowledge and belief, no funds (which are material either individually or in the aggregate) have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other person or entity, including foreign entity ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;

(b) The Management has represented, that, to the best of its knowledge and belief, no funds (which are material either individually or in the aggregate) have been received by the Company from any person or entity, including foreign entity ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Company shall, whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;

(c) Based on the audit procedures that have been considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub-clause (i) and (ii) of Rule 11(e), as provided under (a) and (b) above, contain any material misstatement.

v) The Company has not declared or paid any dividend during the year, therefore compliance of the provision under section 123 of the Companies Act, 2013 is not applicable.

vi) Based on our examination, which included test checks, the Company has used accounting software systems for maintaining its books of account for the financial year ended March 31, 2026 which have the feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the software systems. Further, during the course of our audit we did not come across any instance of the audit trail feature being tampered with and the audit trail has been preserved by the Company as per the statutory requirements for record retention.

2. As required by the Companies (Auditor's Report) Order, 2020 ("the Order") issued by the Central Government in terms of Section 143(11) of the Act, we give in "Annexure B" a statement on the matters specified in paragraphs 3 and 4 of the Order.

For **Das & Prasad**
Chartered Accountants
(Firm's Registration No.303054E)

Sd/-
Pramod Kumar Agarwal
(Partner)
(Membership No. 056921)
UDIN-26056921SOUNTQ9171

Place: Kolkata
Date: May 28, 2026

Annexure - A to the Auditors' Report

Report on the Internal Financial Controls under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 ("the Act")

We have audited the internal financial controls over financial reporting of Nagreeka Capital & Infrastructure Limited ("the Company") as of March 31, 2026 in conjunction with our audit of the Ind AS financial statements of the Company for the year ended on that date.

Management's Responsibility for Internal Financial Controls

The Company's management is responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls over Financial Reporting issued by the Institute of Chartered Accountants of India ('ICAI'). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to Company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

Auditors' Responsibility

Our responsibility is to express an opinion on the Company's internal financial controls over financial reporting based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls over Financial Reporting (the "Guidance Note") and the Standards on Auditing, issued by ICAI and deemed to be prescribed under section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls, both applicable to an audit of Internal Financial Controls and, both issued by the Institute of Chartered Accountants of India. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system over financial reporting and their operating effectiveness. Our audit of internal financial controls over financial reporting included obtaining an understanding of internal financial controls over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the Ind AS financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial controls system over financial reporting.

Meaning of Internal Financial Controls over Financial Reporting

A Company's internal financial control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A Company's internal financial control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the Company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the Company are being made only in accordance with authorisations of management and directors of the Company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the Company's assets that could have a material effect on the financial statements.

Inherent Limitations of Internal Financial Controls Over Financial Reporting

Because of the inherent limitations of internal financial controls over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls over financial reporting to future periods are subject to the risk that the internal financial control over financial reporting may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Opinion

In our opinion, the Company has, in all material respects, an adequate internal financial controls system over financial reporting and such internal financial controls over financial reporting were operating effectively as at March 31, 2026, based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India.

For **Das & Prasad**
Chartered Accountants
(Firm's Registration No.303054E)

Sd/-
Pramod Kumar Agarwal
Partner
(Membership No. 056921)
UDIN- 26056921SOUNTQ9171

Place: Kolkata
Date: May 28, 2026

Annexure - B to the Auditors' Report

The Annexure referred to in Independent Auditors' Report to the members of the Company on the Ind AS financial statements for the year ended 31st March 2026, we report that:

- (i) (a) (A) The Company has maintained proper records showing full particulars, including quantitative details and situation of Property, Plant and Equipment.
(B) The Company does not have any intangible asset as at March 31, 2026, hence this is not applicable.
 - (b) As explained to us, fixed assets have been physically verified by the management at reasonable intervals; no material discrepancies were noticed on such verification.
 - (c) According to the information and explanations given to us, the title deeds of immovable properties, as disclosed in Note 12 to the standalone financial statements, are held in the name of the Company.
 - (d) The company has not revalued its Property, Plant and Equipment (including Right of Use assets) or intangible assets or both during the year.
 - (e) No proceedings have been initiated during the year or are pending against the Company as at March 31, 2026 for holding any benami property under the Benami Transactions (Prohibition) Act, 1988 (as amended in 2016) and rules made thereunder.
- (ii) a) In our opinion, the inventories which include shares in dematerialised were verified through demat statement, during the year by the Management at reasonable intervals and as explained to us, no material discrepancies were noticed on physical verification.
b) The Company has been sanctioned working capital limits in excess of ₹ 5 crore, in aggregate, during the year, from financial institutions on the basis of security of current assets. Since the borrowings are against pledge of quoted securities, hence no separate monthly/quarterly return is submitted to the financial institutions in this regard.
- (iii) a) The Company is a Non-Banking Finance Company and its principal business is to give loans. Accordingly, reporting under clause 3(iii)(a) of the Order is not applicable to the Company.
b) The investments made, guarantees provided, security given and terms and conditions of the grant of all loans and advances in the nature of loans and guarantees provided are not, prima facie, prejudicial to the Company's interest.
c) The Company is a Non-Banking Financial Company ('NBFC'), registered under provisions of the Reserve Bank of India Act, 1934 and rules made thereunder and is regulated by various regulations, circulars and norms issued by the Reserve Bank of India including Master Circular – Prudential norms on Income Recognition, Asset Classification and Provisioning pertaining to Advances. In respect of loans and advances in the nature of loans granted by the Company, we report that the schedule of repayment of principal and payment of interest has been stipulated and the repayments/receipts of principal and interest are regular.
d) According to the information and explanations given to us, the schedule of repayment of principal and payment of interest has been stipulated and the repayments/receipts of principal and interest are regular and hence clause is not applicable.
e) The Company is a Non-Banking Finance Company, and its principal business is to give loans. Accordingly, reporting under clause 3(iii)(e) of the Order is not applicable to the Company.
f) The Company has granted loans or advances in the nature of loans which are repayable on demand or without specifying any terms or period of repayment, as per details below:

Particulars	All Parties (₹. in lakhs)	Promoters (₹. in lakhs)	Related Parties (₹. in Lakhs)
Aggregate of loans/advances in nature of loan - Repayable on demand and Agreement does not specify any terms or period of repayment	3600.64	-	-
Total	3,600.64	-	-
Percentage of loans/advances in nature of loan to the total loans	100%	-	-

- (iv) In our opinion and according to the information and explanation given to us, the Company has complied with the provisions of Sections 185 and 186 of the Companies Act, 2013 in respect of loans granted, investments made and guarantees and securities provided, as applicable.

- (v) The provisions of the sections 73 to 76 and any other relevant provisions of the Act and the Companies (Acceptance of Deposits) Rules, 2014 (as amended), are not applicable to the Company being a non-banking financial company registered with the Reserve Bank of India ('the RBI'), and also the Company has not accepted any deposits from public or there is no amount which has been considered as deemed deposit within the meaning of sections 73 to 76 of the Act. Accordingly, reporting under clause 3(v) of the Order is not applicable to the Company.
- (vi) Being a Non-Banking Financial Company, the provisions of paragraph 3(vi) of the Order is not applicable to the Company.
- (vii) a) According to the information and explanation given to us, the Company has generally been regular in depositing with appropriate undisputed statutory dues including Provident Fund, Employees' State Insurance, Income Tax, Goods and Service Tax, Customs Duty, Cess and other material statutory dues as applicable to it with the appropriate authorities. There are no undisputed statutory dues were outstanding as at March 31, 2026 for a period of more than six months from the date they become payable.
b) According to the information and explanation given to us and records of the Company examined by us, there are no dues of Income Tax, sales tax, service tax, duty of customs, duty of excise, value added tax and cess as at March 31, 2026 which have not been deposited on account of dispute except as given below:
- viii) As per information and explanation given to us we have not come across any such any transactions which was not recorded in the books of account have been surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961 (43 of 1961). Hence this clause is not applicable to the Company.
- ix) a) According to the information and explanations given to us, the Company has not defaulted in repayment of its loans or borrowings or in the payment of interest thereon to any lender.
b) The Company has not been declared wilful defaulter by any bank or financial institution or government applicable or any government authority.

Name of Statute	Nature of Dues	Amount (₹ in Lakhs)	Period to which amount relates	Forum where dispute is Pending
Income Tax Act, 1961	Interest on Income tax	140.44	AY 2013-14	CIT(A), Kolkata
Income Tax Act, 1961	Income Tax	18.69	AY 2014-15	CIT(A), Kolkata
Income Tax Act, 1961	Income Tax	1544.76	AY 2016-17	CIT(A), Kolkata
Income Tax Act, 1961	Income Tax	7.60	AY 2018-19	CIT(A), Kolkata
Income Tax Act, 1961	Income Tax	20.52	AY 2019-20	CIT(A), Kolkata

c) In our opinion and according to the information and explanations given to us, money raised by way of term loans were applied for the purposes for which these were obtained, though idle/surplus funds which were not required for immediate utilisation have been invested in readily realisable liquid investments.

d) In our opinion and according to the information and explanations given to us, and on an overall examination of the financial statements of the Company, funds raised by the Company on short term basis have not been utilised for long term purposes.

e) According to the information and explanations given to us and on an overall examination of the standalone financial statements of the Company, we report that the Company has not taken any funds from any entity or person on account of or to meet the obligations of its subsidiaries, associates or joint ventures.

f) According to the information and explanations given to us and procedures performed by us, we report that the Company has not raised loans during the year on the pledge of securities held in its subsidiaries, joint ventures or associate companies.

- x) a) The Company has not raised moneys by way of initial public offer or further public offer (including debt instruments) during the year and hence reporting under clause 3(x)(a) of the Order is not applicable.

- b) During the year, the Company has not made any preferential allotment or private placement of shares or convertible debentures (fully or partly or optionally) and hence reporting under clause 3(x)(b) of the Order is not applicable.
- xi) a) No fraud by the Company and no material fraud on the Company has been noticed or reported during the year.
b) No report under sub-section (12) of section 143 of the Companies Act has been filed in Form ADT-4 as prescribed under rule 13 of Companies (Audit and Auditors) Rules, 2014 with the Central Government, during the year and upto the date of this report.
c) As per information and explanation given to us, the Company has not received any whistle-blower complaints during the year, hence reporting under this clause is not applicable
- xii) In our opinion and according to the information and explanation given to us, the Company is not a Nidhi Company and hence the paragraph 3(xii) is not applicable.
- xiii) In our opinion, the Company is in compliance with Section 177 and 188 of the Companies Act, 2013 with respect to applicable transactions with the related parties and the details of related party transactions have been disclosed in the standalone financial statements as required by the applicable accounting standards.
- xiv) (a) In our opinion the Company has an adequate internal audit system commensurate with the size and the nature of its business.
(b) We have considered, the internal audit reports for the year under audit, issued to the Company during the year and till date, in determining the nature, timing and extent of our audit procedures.
- xv) In our opinion during the year the Company has not entered into any non-cash transactions with its Directors or persons connected with its directors. and hence provisions of section 192 of the Companies Act, 2013 are not applicable to the Company.
- xvi) a) The Company is required to be registered under Section 45-IA of the Reserve Bank of India and has obtained the Certificate of Registration (Registration No. N05.06774 Dated September 23, 2008 as required under Section 45-IA of the Reserve Bank of India Act, 1934.
b) The company has conducted non- banking financial activity with a valid certificate of registration from Reserve Bank of India.
c) The Company is a not a Core Investment Company as defined in the regulations made by Reserve Bank of India.
- xvii) The Company has not incurred cash losses during the financial year covered by our audit and the immediately preceding financial year.
- xviii) There has been no resignation of the statutory auditors of the Company during the year.
- xix) On the basis of the financial ratios, ageing and expected dates of realisation of financial assets and payment of financial liabilities, other information accompanying the financial statements and our knowledge of the Board of Directors and Management plans and based on our examination of the evidence supporting the assumptions, nothing has come to our attention, which causes us to believe that any material uncertainty exists as on the date of the audit report indicating that Company is not capable of meeting its liabilities existing at the date of balance sheet as and when they fall due within a period of one year from the balance sheet date. We, however, state that this is not an assurance as to the future viability of the Company. We further state that our reporting is based on the facts up to the date of the audit report and we neither give any guarantee nor any assurance that all liabilities falling due within a period of one year from the balance sheet date, will get discharged by the Company as and when they fall due.
- xx) The Company has complied with the provision of Section 135 (5) of the Companies Act, 2013 by spending necessary amount as per Schedule (vii) of the Companies Act, 2013 except as given below:

Financial Year	Amount unspent on Corporate Social Responsibility activities "other than Ongoing Projects" (₹ in lacs)	Amount Transferred to Fund specified in Schedule VII within 6 months from the end of the Financial Year (Rs in lacs)	Amount Transferred after the due date (specify the date of deposit) (Rs. in lacs)
FY 2025-26	32.12	32.12	-

xxi) The reporting under clause (xxi) is not applicable in respect of audit of standalone financial statements of the Company. Accordingly, no comment has been included in respect of said clause under this report.

For **Das & Prasad**
Chartered Accountants
(Firm's Registration No.303054E)

Sd/-
Pramod Kumar Agarwal
(Partner)
(Membership No. 056921)
UDIN- 26056921SOUNTQ9171

Place: Kolkata
Date: May 28, 2026

Balance Sheet as at 31st March'2026

(Rs. in Lakhs)

Particulars	Notes	As at 31st March 2026	As at 31st March 2025
I ASSETS			
1 Financial assets			
(a) Cash and cash equivalents	3	108.38	30.66
(c) Derivative Financial Instruments	4	-	-
(d) Receivables			
(i) Trade Receivables	5	1,008.49	255.14
(e) Loans	6	3,600.64	3,280.57
(f) Investment	7	583.67	583.00
(g) Other Financial Assets	8	155.91	98.28
2 Non-Financial Assets			
(a) Inventories	9	6,072.87	5,468.95
(b) Current Tax Assets (Net)	10	339.15	291.12
(c) Deferred Tax Assets (Net)	11	2,359.31	2,598.50
(d) Property, Plant and Equipment	12	107.90	112.25
(e) Other Non-Financial Assets	13	145.26	417.93
Total Assets		14,481.58	13,136.37
II LIABILITIES AND EQUITY			
Liabilities			
1 Financial Liabilities			
(a) Payables			
(i) Trade payables	14.1		
-total outstanding dues of micro enterprises and small enterprises			
-total outstanding dues of creditors other than micro enterprises and small enterprises		706.58	1,052.11
(ii) Other payables	14.2		
-total outstanding dues of micro enterprises and small enterprises		2.77	1.18
-total outstanding dues of creditors other than micro enterprises and small enterprises		2.82	5.49
(b) Borrowings (other than debt securities)	15	8,262.79	8,323.86
(c) Subordinated Liabilities	16	1,200.00	1,200.00
(d) Other Financial Liabilities	17	1,388.20	409.36
2 Non-Financial Liabilities			
(a) Provisions	18	46.22	12.41
(b) Other Non-Financial Liabilities	19	18.33	19.07
3 Equity			
(a) Equity Share Capital	20	630.77	630.77
(b) Other Equity	21	2,223.10	1,482.12
Total Liabilities and Equity		14,481.58	13,136.37
Material Accounting Policies and Notes on Accounts	1 TO 57		

As per our separate report attached of even date.

For and on Behalf of the Board of Directors

For DAS & PRASAD

Chartered Accountants
Firm Regn No. 303054E

(CA Pramod Kumar Agarwal)

Partner
Membership No. 056921

Place : Kolkata
Date: 28th May, 2026

Sushil Patwari
DIN: 00023980
Chairman

Sunil Ishwarlal Patwari
DIN: 00024007
Managing Director

Sanjeev Kumar Agarwal
Chief Financial Officer

Nikita Jindal
(Mem. No. A79244)
Company Secretary

Statement of Profit and Loss for the year ended 31st March'2026

(Rs. in Lakhs)

Particulars	Notes	For the year ended 31st March'2026	For the year ended 31st March 2025
Revenue From Operations	22		
Interest Income		198.35	139.65
Sale of Securities		4,380.90	5,204.46
Dividend Income		96.97	156.90
Other operating Income		280.00	207.52
Rental Income		3.94	4.34
(I) Total revenue from operations		4,960.16	5,712.87
(II) Other Income		-	812.22
(III) Total Income (I+II)	23	4,960.16	6,525.09
(IV) Expenses			
Finance Costs	24	750.62	621.65
Impairment on Financial Instruments	25(a)	0.80	2.32
Impairment on Financial Assets	25(b)	-	58.64
Purchases of Stock-in-Trade	26	3,672.51	4,049.57
Change in Inventories of Stock-in-Trade	27	(603.92)	(1,205.79)
Employee Benefits Expenses	28	55.01	20.92
Depreciation and Amortization Expenses	29	4.34	4.35
Other Expenses	30	100.34	461.67
(V) Total Expenses		3,979.70	4,013.33
(VI) Profit/(Loss) before exceptional items & Tax (III-V)		980.46	2,511.76
(VII) Exceptional Items			
Provision/(Reversal) for provision against Standard Assets		-	-
(VIII) Profit/(Loss) before Tax(VI-VII)		980.46	2,511.76
(IX) Tax expenses			
Current tax			-
Income tax for earlier year	11	(0.10)	-
Deferred tax Assets/ (Liability)		(239.18)	(655.59)
(X) Profit/(Loss) for the year (VIII-IX)		741.17	1,856.16
(XI) Other Comprehensive Income/(Expenses) (OCI)			
Items that will not be reclassified to profit or loss:			
Net (loss)/gain on FVTOCI equity securities		-	-
Less: Tax effect		-	-
Remeasurement Gains/(Losses) on Defined Benefit Plans		0.18	(0.18)
Less: Tax effect		-	-
(XII) Other Comprehensive Income / (Loss)		0.18	(0.18)
(XIII) Total Comprehensive Income /(Loss) for the period (X+XII)		741.35	1,855.98
Earnings per equity share (not annualised)			
[nominal value: Rs. 5 per share]	31		
Basic (Rs.)		5.88	14.71
Diluted (Rs.)		5.88	14.71
Material Accounting Policies and Notes on Accounts	1 TO 57		

As per our separate report attached of even date.

For and on Behalf of the Board of Directors

For DAS & PRASAD
 Chartered Accountants
 Firm Regn No. 303054E

Sushil Patwari
 DIN: 00023980
 Chairman

Sunil Ishwarlal Patwari
 DIN: 00024007
 Managing Director

(CA Pramod Kumar Agarwal)
 Partner
 Membership No. 056921

Sanjeev Kumar Agarwal
 Chief Financial Officer

Nikita Jindal
 (Mem. No. A79244)
 Company Secretary

 Place : Kolkata
 Date: 28th May, 2026

Cash Flow Statement for the year ended 31st March'2026

(Rs. in Lakhs)

Particulars	For the year ended 31st March 2026	For the year ended 31st March 2025
A. Cash flow from operating activities		
Net Profit before extraordinary items and tax	981.08	2,572.72
<u>Additions</u>		
Depreciation and amortisation	4.34	4.35
Finance costs	750.62	621.65
Operating profit before working capital changes	1,736.03	3,198.73
<u>Adjusted for</u>		
(Increase)/Decrease in Trade and other Receivables	(753.35)	(137.93)
(Increase)/Decrease in Inventories	(603.92)	(1,205.79)
(Increase)/Decrease in financial /non-financial assets	(105.04)	(1,204.05)
Increase/(Decrease) in Trade and other Payables	(346.61)	178.76
Increase/(Decrease) in financial /non-financial liabilities	1,011.90	(458.68)
Cash Generated from operations	939.02	371.03
Direct Taxes (Paid)/Refund received	(48.13)	(43.91)
Net Cash flow from/(used in) Operating Activities	890.88	327.12
B. Cash flow from investing activities		
Sale / (Purchase) of Investment	(1.48)	57.58
Net cash flow from /(used in) Investing Activities	(1.48)	57.58
C. Cash flow from financing activities		
Borrowings / (Repayment of borrowings)	(61.07)	(31.69)
Finance cost	(750.62)	(621.41)
Net Cash flow from /(used in) Financing Activities	(811.69)	-653.10
Net increase / (decrease) in Cash and cash equivalents (A+B+C)	77.71	(268.40)
Cash and cash equivalents at the beginning of the year	30.66	299.06
Cash and cash equivalents at the end of year	108.38	30.66
Cash and cash equivalents consists of :		
Cash on Hand	32.56	30.13
Balance with banks:		
in current accounts	75.82	0.53
	108.38	30.66

Changes in Liability arising from Financing Activities				(Rs. in Lakhs)
	1st April,2025	Cash Flow	Foreign Exchange Movement / Other	31st March,2026
Borrowings - Non Current (Including Current Maturities) (Note No-15)	8,323.86	-61.07	-	8,262.79
Borrowings -Current (Note No-15)	-	-	-	-

Changes in Liability arising from Financing Activities				(Rs. in Lakhs)
	1st April,2024	Cash Flow	Foreign Exchange Movement / Other	31st March,2025
Borrowings - Non Current (Including Current Maturities) (Note No-15)	8,355.54	-31.69	-	8,323.86
Borrowings -Current (Note No-15)	-	-	-	-
The Accompanying notes are forming part of the Financial Statements				

As per our separate report attached of even date.

For and on Behalf of the Board of Directors

For DAS & PRASAD
Chartered Accountants
Firm Regn No. 303054E

(CA Pramod Kumar Agarwal)
Partner
Membership No. 056921

Place : Kolkata
Date: 28th May, 2026

Sushil Patwari
DIN: 00023980
Chairman

Sunil Ishwarlal Patwari
DIN: 00024007
Managing Director

Sanjeev Kumar Agarwal
Chief Financial Officer

Nikita Jindal
(Mem. No. A79244)
Company Secretary

Statement Of Changes In Equity for the year ended 31st March 2026

A. Equity Share Capital

(Rs. in Lakhs)

Particulars	As at 31st March 2026	As at 31st March'2025
At the beginning of the year	630.77	630.77
Add: Addition during the year	-	-
At the End of the year	630.77	630.77

B. Other Equity

(Rs. in Lakhs)

Particulars	Reserve and Surplus					Other Comprehensive Income	Total other Equity
	General Reserve	Retained Earning	Capital Reserve	Security Premium	Statutory Reserve as per RBI Guidelines for NBFC		
Balance as at 31st March 2024	3,050.00	(12,990.63)	5,539.30	3,600.00	427.11	-	(374.23)
Add: Profit/(Loss) for the year	-	1,856.16	-	-	-	-	1,856.16
Add: Other Comprehensive Income	-	0.18	-	-	-	-	0.18
Add/Less: Transfer to Statutory Reserve	-	(371.00)	-	-	371.00	-	-
Add/Less: Profit on sale of Equity	-	-	-	-	-	-	-
Less: Dividend Paid	-	-	-	-	-	-	-
Less: Tax on Dividend	-	-	-	-	-	-	-
Balance as at 31st March 2025	3,050.00	(11,505.28)	5,539.30	3,600.00	798.11	-	1,482.12
Add: Profit/(Loss) for the year	-	741.17	-	-	-	-	741.17
Add/Less: Other Comprehensive Income	-	(0.18)	-	-	-	-	(0.18)
Add/Less: Transfer to Statutory Reserve	-	(148.23)	-	-	148.23	-	-
Add/Less: Profit on sale of Equity	-	-	-	-	-	-	-
Add/Less: Unsecured loan written	-	-	-	-	-	-	-
Less: Dividend Paid	-	-	-	-	-	-	-
Less: Tax on Dividend	-	-	-	-	-	-	-
Balance as at 31st March 2026	3,050.00	(10,912.53)	5,539.30	3,600.00	946.34	-	2,223.09

Description of reserves in statement of changes in equity

i) General Reserve:

General reserve is created and utilised in compliance with the provisions of the Act.

ii) Retained Earnings:

Retained earnings represents accumulated profits earned by the company and remaining undistributed as on date.

iii) Capital Reserve

Capital Reserve created pursuant to the demerger of the Nagreeka Exports Ltd, it's a free reserve hence will be used as per provision of the act.

iv) Security Premium

This reserve is used to record the premium on issue of shares. The reserve is available for utilisation in accordance with the provisions of the Act.

v) Statutory Reserve as per RBI Guidelines for NBFC

Statutory Reserve represent reserve created wherein sum not less than twenty percent of its net profit is being transferred to the reserve.

vi) Other Comprehensive Income:

The Company has elected to recognise changes in the fair value of certain investments in equity instruments through other comprehensive income. These changes are accumulated within the FVTOCI equity investments reserve. The Company transfers amounts from this reserve to retained earnings when the relevant equity securities are derecognised.

As per our separate report attached of even date.

For and on Behalf of the Board of Directors

For DAS & PRASAD

Chartered Accountants
Firm Regn No. 303054E

Sushil Patwari
DIN: 00023980
Chairman

Sunil Ishwarlal Patwari
DIN: 00024007
Managing Director

(CA Pramod Kumar Agarwal)

Partner
Membership No. 056921

Sanjeev Kumar Agarwal
Chief Financial Officer

Nikita Jindal
(Mem. No. A79244)
Company Secretary

Place : Kolkata
Date: 28th May, 2026

NAGREEKA CAPITAL & INFRASTRUCTURE LIMITED

Notes to Financial Statements for the year ended 31st March 2026

Material Accounting Policies & Notes to Financial Statements for the year ended 31st March 2026

1. CORPORATE INFORMATION:

The Company was incorporated on 31st October, 1994 under the laws of republic of India and has its registered office at Kolkata, West Bengal and its shares are publicly traded on the Bombay Stock Exchange (BSE) and National Stock Exchange (NSE) in India. The Company is engaged in the business of trading in shares and securities, derivatives etc. The Company obtained permission from the Reserve Bank of India for carrying on the business of Non-Banking Financial Institutions without accepting deposit in September 2008 vide Regn No. N.05.06774.

2.(i) BASIS OF ACCOUNTING

A) Statement of Compliance

These financial statements have been prepared in accordance with the Indian Accounting Standards ("Ind AS") as prescribed by Ministry of Corporate Affairs pursuant to Section 133 of the Companies Act, 2013 ("the Act"), read with the Companies (Indian Accounting Standards) Rules, 2015 (as amended), other relevant provisions of the Act and other accounting principles generally accepted in India.

The standalone financial statements are approved for issue by the Company's Board of Directors at their meeting held on May 28, 2026. The same shall be placed before the ensuing annual general meeting for the approval of the shareholders.

B) Basis of Preparation of Financial Statements

These Standalone financial statements are prepared in accordance with Indian Accounting Standard (Ind AS) under the historical cost convention on accrual basis except for certain financial instruments, which are measured at fair values, the provisions of the Companies Act, 2013 ("the Act"). The Ind AS are prescribed under Section 133 of the Act read with Rule 3 of the Companies (Indian Accounting Standards) Rules, 2015 and relevant amendment rules issued thereafter.

Accounting policies have been consistently applied except where a newly-issued accounting standard is initially adopted or a revision to an existing accounting standard requires a change in the accounting policy hitherto in use. The Material accounting policy information used in preparation of the audited Standalone financial statements have been discussed in the respective notes.

As the year to date figures are taken from the source and rounded to the nearest digits, the figures reported for the previous quarters might not always add up to the year to date figures reported in this statement.

C) Use of estimates and critical accounting judgements

The preparation of the financial statements require the use of accounting estimates which, by definition, will seldom equal the actual result. Management also needs to exercise judgement in applying the Company's accounting policies.

This note provides an overview of the areas that involved a high degree of judgement or complexity, and of items which are more likely to be significantly adjusted due to estimates and assumptions turning out to be different than those originally assessed. Detailed information about each of these estimates and judgements is included in relevant notes together with information about the basis of calculation for each affected line item in the financial statements.

D) Critical estimates and judgements

The areas involving critical estimates and judgements are:

i) Taxation

The Company is engaged in non banking financial activities and also subject to tax liability under MAT provisions. Significant judgement is involved in determining the tax liability for the Company. Also there are many transactions and calculations during the ordinary course of business for which the ultimate tax determination is uncertain. Further judgement is involved in determining the deferred tax position on the balance sheet date.

ii) Depreciation and amortisation

Depreciation and amortisation is based on management estimates of the future useful lives of the property, plant and equipment and intangible assets. Estimates may change due to technological developments, competition, changes in market conditions and other factors and may result in changes in the estimated useful life and in the depreciation and amortisation charges.

iii) Employee Benefits

The present value of the defined benefit obligations and long term employee benefits depends on a number of factors that are determined on an actuarial basis using a number of assumptions. The assumptions used in determining the net cost (income) include the discount rate. Any changes in these assumptions will impact the carrying amount of defined benefit obligations.

The Company determines the appropriate discount rate at the end of each year. This is the interest rate that should be used to determine the present value of estimated future cash outflows expected to be required to settle the obligations. In determining the appropriate discount rate, the Company considers the interest rates of Government securities that have terms to maturity approximating the terms of the related defined benefit obligation. Other key assumptions for obligations are based in part on current market conditions.

iv) Provisions and Contingencies

Provisions and contingencies are based on Management's best estimate of the liabilities based on the facts known at the balance sheet date.

v) Impairment charges on loans and advances

The measurement of impairment losses requires judgement, in particular, the estimation of the amount and timing of future cash flows and collateral values when determining impairment losses and the assessment of a significant increase in credit risk. These are based on the assumptions which are driven by a number of factors resulting in future changes to the impairment allowance.

A collective assessment of impairment takes into account data from the loan portfolio (such as credit quality, nature of assets underlying assets financed, levels of arrears, credit utilization, loan to collateral ratios etc.), and the concentration of risk and economic data (including levels of unemployment, country risk and performance of different individual groups). These significant assumptions have been applied consistently to all period presented.

vi) EIR method

The Company's EIR methodology, recognises interest income / expense using a rate of return that represents the best estimate of a constant rate of return over the expected behavioural life of loans given / taken and recognises the effect of potentially different interest rates at various stages and other characteristics of the product life cycle (including prepayments and penalty interest and charges).

This estimation, by nature, requires an element of judgement regarding the expected behaviour and life-cycle of the instruments, as well expected changes to India's base rate and other fee income/expense that are integral parts of the instrument.

2.(ii) MATERIAL ACCOUNTING POLICY

A) Property, Plant and equipment

An item of property, plant and equipment is recognised as an asset if it is probable that the future economic benefits associated with the item will flow to the Company and its cost can be measured reliably. This recognition principle is applied to the costs incurred initially to acquire an item of property, plant and equipment and also to costs incurred subsequently to add to, replace part of, or service it. All other repair and maintenance costs, including regular servicing, are recognised in the statement of profit and loss as incurred. When a replacement occurs, the carrying value of the replaced part is de-recognised. Where an item of property, plant and equipment comprises major components having different useful lives, these components are accounted for as separate items.

The estimated useful lives of assets are as follows:

Nature of Assets	Estimated Useful Life
Office & Electrical Equipments	10 Years
Furniture & Fixtures	10 Years
Computers	3 Years
Mobile Phone	6 Years
Office Premises	50 Years

Property, plant and equipment are stated at cost, less accumulated depreciation and impairment. Cost includes all direct costs and expenditures incurred to bring the asset to its working condition and location for its intended use. Trial run expenses (net of revenue) are capitalised. Borrowing costs incurred during the period of construction is capitalised as part of cost of the qualifying assets.

The gain or loss arising on disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in the statement of profit and loss.

B) Intangibles

Subsequent to initial recognition, intangible assets with definite useful lives are reported at cost less accumulated amortisation and accumulated impairment losses.

C) Depreciation and amortisation of property, plant and equipment and intangible assets

Depreciation is provided on prorata basis on straight line method at the rates determined based on estimated useful lives of tangible assets where applicable, specified in Schedule II to the Act. These charges are commenced from the dates the assets are available for their intended use and are spread over their estimated useful economic lives or, in the case of leased assets, over the lease period, if shorter. The estimated useful lives of assets and residual values are reviewed regularly and, when necessary, revised. No further charge is provided in respect of assets that are fully written down but are still in use. Depreciation on assets under construction commences only when the assets are ready for their intended use.

D) Impairment

Tangible and Intangible Assets

At each balance sheet date, the Company reviews the carrying values of its property, plant and equipment and intangible assets to determine whether there is any indication that the carrying value of those assets

may not be recoverable through continuing use. If any such indication exists, the recoverable amount of the asset is reviewed in order to determine the extent of impairment loss (if any). Where the asset does not generate cash flows that are independent from other assets, the Company estimates the recoverable amount of the cash generating unit to which the asset belongs.

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted. An impairment loss is recognised in the statement of profit and loss as and when the carrying value of an asset exceeds its recoverable amount.

Where an impairment loss subsequently reverses, the carrying value of the asset (or cash generating unit) is increased to the revised estimate of its recoverable amount so that the increased carrying value does not exceed the carrying value that would have been determined had no impairment loss been recognised for the asset (or cash generating unit) in prior years. A reversal of an impairment loss is recognised in the statement of profit and loss immediately.

E) Financial instruments

Financial assets and financial liabilities are recognised when the Company becomes a party to the contractual provisions of the instrument. Financial assets and liabilities are initially measured at fair value. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets and financial liabilities at fair value through profit and loss) are added to or deducted from the fair value measured on initial recognition of financial asset or financial liability. The transaction costs directly attributable to the acquisition of financial assets and financial liabilities at fair value through profit and loss are immediately recognised in the statement of profit and loss.

Effective interest method

The effective interest method is a method of calculating the amortised cost of a financial instrument and of allocating interest income or expense over the relevant period. The effective interest rate is the rate that exactly discounts future cash receipts or payments through the expected life of the financial instrument, or where appropriate, a shorter period.

a) Financial assets

Cash and bank balances

Cash and bank balances consist of:

(i) **Cash and cash equivalents** - which includes cash in hand, deposits held at call with banks and other short term deposits which are readily convertible into known amounts of cash, are subject to an insignificant risk of change in value and have maturities of less than one year from the date of such deposits. These balances with banks are unrestricted for withdrawal and usage.

(ii) **Other bank balances** - which includes balances and deposits with banks that are restricted for withdrawal and usage.

Financial assets at amortised cost

Financial assets are subsequently measured at amortised cost if these financial assets are held within a business model whose objective is to hold these assets in order to collect contractual cash flows and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Financial assets measured at fair value

Financial assets are measured at fair value through other comprehensive income if these financial assets are held within a business model whose objective is to hold these assets in order to collect contractual cash flows or to sell these financial assets and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

The Company in respect of equity investments (other than in subsidiaries, associates and joint ventures) which are not held for trading has made an irrevocable election to present in other comprehensive income subsequent changes in the fair value of such equity instruments. Such an election is made by the Company on an instrument by instrument basis at the time of initial recognition of such equity investments.

Financial asset not measured at amortised cost or at fair value through other comprehensive income is carried at fair value through the statement of profit and loss.

Impairment of financial assets

In accordance with Ind AS 109, the Company applies expected credit loss (ECL) model for measurement and recognition of impairment loss on the following financial assets:

- Financial assets that are debt instruments, and are measured at amortised cost e.g., loans, debt securities, deposits and trade receivables
- Financial assets that are debt instruments and are measured as at FVTOCI
- Trade receivables or any contractual right to receive cash or another financial asset that result from transactions that are within the scope of Ind AS 18

The Company follows 'simplified approach' for recognition of impairment loss allowance on trade receivables. The application of simplified approach does not require the Company to track changes in credit risk. Rather, it recognises impairment loss allowance based on lifetime ECLs at each reporting date, right from its initial recognition.

For recognition of impairment loss on other financial assets and risk exposure, the Company determines that whether there has been a significant increase in the credit risk since initial recognition. If credit risk has not increased significantly, 12-month ECL is used to provide for impairment loss. However, if credit risk has increased significantly, lifetime ECL is used. If, in a subsequent period, credit quality of the instrument improves such that there is no longer a significant increase in credit risk since initial recognition, the Company reverts to recognising impairment loss allowance based on 12-month ECL.

Lifetime ECL are the expected credit losses resulting from all possible default events over the expected life of a financial instrument. The 12-month ECL is a portion of the lifetime ECL which results from default events that are possible within 12 months after the reporting date. ECL is the difference between all contractual cash flows that are due to the Company in accordance with the contract and all the cashflows that the entity expects to receive (i.e., all cash shortfalls), discounted at the original EIR.

ECL impairment loss allowance (or reversal) recognized during the period is recognized as income/expense in the statement of profit and loss. This amount is reflected under the head 'other expenses' in the statement of profit and loss. The balance sheet presentation for various financial instruments is described below:

Financial assets measured as at amortised cost: ECL is presented as an allowance, i.e., as an integral part of the measurement of those assets in the balance sheet. The allowance reduces the net carrying amount. Until the asset meets write-off criteria, the Company does not reduce impairment allowance from the gross carrying amount.

Debt instruments measured at FVTOCI: Since financial assets are already reflected at fair value, impairment allowance is not further reduced from its value. Rather, ECL amount is presented as 'accumulated impairment amount' in the OCI.

For assessing increase in credit risk and impairment loss, the Company combines financial instruments on the basis of shared credit risk characteristics with the objective of facilitating an analysis that is designed to enable significant increases in credit risk to be identified on a timely basis.

The Company does not have any purchased or originated credit-impaired (POCI) financial assets, i.e., financial assets which are credit impaired on purchase/origination.

Derecognition of financial assets

The Company de-recognises a financial asset only when the contractual rights to the cash flows from the asset expire, or it transfers the financial asset and substantially all risks and rewards of ownership of the asset to another entity.

If the Company neither transfers nor retains substantially all the risks and rewards of ownership and continues to control the transferred asset, the Company recognises its retained interest in the assets and an associated liability for amounts it may have to pay.

If the Company retains substantially all the risks and rewards of ownership of a transferred financial asset, the Company continues to recognise the financial asset and also recognises a collateralised borrowing for the proceeds received.

b) Financial liabilities and equity instruments

Classification as debt or equity

Financial liabilities and equity instruments issued by the Company are classified according to the substance of the contractual arrangements entered into and the definitions of a financial liability and an equity instrument.

Equity instruments

An equity instrument is any contract that evidences a residual interest in the assets of the Company after deducting all of its liabilities. Equity instruments are recorded at the proceeds received, net of direct issue costs.

Financial Liabilities

Trade and other payables are initially measured at fair value, net of transaction costs, and are subsequently measured at amortised cost, using the effective interest rate method where the time value of money is significant.

Interest bearing bank loans, overdrafts and issued debt are initially measured at fair value and are subsequently measured at amortised cost using the effective interest rate method. Any difference between the proceeds (net of transaction costs) and the settlement or redemption of borrowings is recognised over the term of the borrowings in the statement of profit and loss.

Derecognition of financial liabilities

The Company derecognises financial liabilities when, and only when, the Company's obligations are discharged, cancelled or they expire.

F) Valuation of Inventories

Finished goods :

Trading goods shares & Securities) : At Cost or Net Realisable Value whichever is lower (Cost is computed using " Specific Identification Method").

G) Employee benefits

Defined contribution plans

Payments to defined contribution plans are charged as an expense as they fall due. Payments made to state managed retirement benefit schemes are dealt with as payments to defined contribution schemes where the Company's obligations under the schemes are equivalent to those arising in a defined contribution retirement benefit scheme.

Defined benefit plans

For defined benefit retirement schemes the cost of providing benefits is determined using the Projected Unit Credit Method, with actuarial valuation being carried out at each balance sheet date. Re-measurement gains and losses of the net defined benefit liability/(asset) are recognised immediately in other comprehensive income. The service cost and net interest on the net defined benefit liability/(asset) is treated as a net expense within employment costs.

Past service cost is recognised as an expense when the plan amendment or curtailment occurs or when any related restructuring costs or termination benefits are recognised, whichever is earlier.

The retirement benefit obligation recognised in the balance sheet represents the present value of the defined benefit obligation as reduced by the fair value plan assets.

Compensated absences

Short term compensated absences expenses are charged to the Statement of Profit and Loss in the year in which the related service is rendered.

H) Provision

Provisions are recognised in the balance sheet when the Company has a present obligation (legal or constructive) as a result of a past event, which is expected to result in an outflow of resources embodying economic benefits which can be reliably estimated. Each provision is based on the best estimate of the expenditure required to settle the present obligation at the balance sheet date. Where the time value of money is Significant, provisions are measured on a discounted basis.

Constructive obligation is an obligation that derives from an entity's actions where:

- by an established pattern of past practice, published policies or a sufficiently specific current statement, the entity has indicated to other parties that it will accept certain responsibilities and;
- as a result, the entity has created a valid expectation on the part of those other parties that it will discharge those responsibilities.

I) Income taxes

Tax expense for the year comprises current and deferred tax. The tax currently payable is based on taxable profit for the year. Taxable profit differs from net profit as reported in the statement of profit and loss because it excludes items of income or expense that are taxable or deductible in other years and it further excludes items that are never taxable or deductible. The Company's liability for current tax is calculated using tax rates and tax laws that have been enacted or substantively enacted by the end of the reporting period.

Deferred tax is the tax expected to be payable or recoverable on differences between the carrying values of assets and liabilities in the financial statements and the corresponding tax bases used in the computation of taxable profit and is accounted for using the balance sheet liability method. Deferred tax liabilities are generally recognised for all taxable temporary differences. In contrast, deferred tax assets are only recognised to the extent that it is probable that future taxable profits will be available against which the temporary differences can be utilised.

The carrying value of deferred tax assets is reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered.

Deferred tax is calculated at the tax rates that are expected to apply in the period when the liability is settled or the asset is realised based on the tax rates and tax laws that have been enacted or substantially enacted by the end of the reporting period. The measurement of deferred tax liabilities and assets reflects the tax consequences that would follow from the manner in which the Company expects, at the end of the reporting period, to cover or settle the carrying value of its assets and liabilities.

Deferred tax assets and liabilities are offset to the extent that they relate to taxes levied by the same tax authority and there are legally enforceable rights to set off current tax assets and current tax liabilities within that jurisdiction.

Current and deferred tax are recognised as an expense or income in the statement of profit and loss, except when they relate to items credited or debited either in other comprehensive income or directly in equity, in which case the tax is also recognised in other comprehensive income or directly in equity.

Deferred tax assets include Minimum Alternate Tax (MAT) paid in accordance with the tax laws in India, which is likely to give future economic benefits in the form of availability of set off against future income tax liability. MAT is recognised as deferred tax assets in the Balance Sheet when the asset can be measured reliably and it is probable that the future economic benefit associated with the asset will be realised.

J) Revenue Recognition

Revenue is recognised to the extent that it is probable that the economic benefits will flow to the Company and the revenue can be reliably measured, regardless of when the payment is being made. Revenue is measured at the fair value of the consideration received or receivable net of discounts, taking into account contractually defined terms and excluding taxes or duties collected on behalf of the government. Rental Income is recognised when it is earned and no significant uncertainty exists as to its realisation or collection.

Transaction price is accounted net of GST. Since GST is not received by the company on its own account, rather, it is collected by the Company on behalf of the government. Accordingly, it is excluded from revenue.

Interest Income

Interest income from financial assets is recognised by applying the Effective Interest Rate ('EIR') to the gross carrying amount of financial assets, other than credit-impaired assets and those classified as measured at Fair Value through Profit or Loss (FVTPL) or Fair Value through Other Comprehensive Income (FVOCI). Interest Income on credit impaired financial assets is recognised by applying the effective interest rate to the net amortised cost (net of provision) of the financial asset.

Dividend Income

Income from dividend is recognised when the Company's right to receive such dividend is established, it is probable that the economic benefits associated with the dividend will flow to the entity, the dividend does not represent a recovery of part of cost of the investment and the amount of dividend can be measured reliably.

K) Contributed Equity

Equity shares are classified as equity. Incremental costs directly attributable to the issue of new shares or options are shown in equity as a deduction, net of tax, from the proceeds.

L) Exceptional Items

Certain occasions, the size, type, or incidences of the item of income or expenses pertaining to the ordinary activities of the Company is such that its disclosure improves the understanding of the performance of the Company, such income or expenses are classified as an exceptional item and accordingly, disclosed in the financial statements. It includes provision against Standard Assets which is created as per RBI guideline and disclosed under statement of Profit & Loss.

M) Borrowing Costs

Borrowing costs consist of interest and other costs that an entity incurs in connection with the borrowing of funds including interest expense calculated using the effective interest method, finance charges in respect of assets acquired on finance lease. Borrowing cost also includes exchange differences to the extent

regarded as an adjustment to the borrowing costs.

Borrowings costs directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use or sale, are added to the cost of those assets, until such time as the assets are substantially ready for the intended use or sale.

N) Cash and Cash Equivalents

For the purpose of presentation in the statement of cash flows, cash and cash equivalents includes cash on hand, deposits held at call with financial institutions, other short-term highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities in the balance sheet.

O) Trade Receivables

Trade receivables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method, less provision for impairment, if any.

P) Segment Reporting

Identification of Segments

The management is of the view that the business of the company predominantly falls within a single primary segment viz "Financial & Related Services" and hence there are no separate reportable segments as per Ind-AS dealing with the segment reporting.

Q) Earnings per share

Basic earnings per share is computed and disclosed using the weighted average number of equity shares outstanding during the period. Dilutive earnings per share is computed and disclosed using the weighted average number of equity and dilutive equity equivalent shares outstanding during the period, except when the results would be anti-dilutive.

R) Contingent Liabilities and Assets

A contingent liability is a possible obligation that arises from past events whose existence will be confirmed by the occurrence or non-occurrence of one or more uncertain future events beyond the control of the Company or a present obligation that is not recognized because it is not probable that an outflow of resources will be required to settle the obligation. The company does not recognize a contingent liability but discloses its existence in the financial statements. Contingent assets are not recognised in the financial statements, but are disclosed where an inflow of economic benefits is probable.

S) Cash Flow

Cash Flows are reported using Indirect Method, where by profit / (Loss) before tax is adjusted for the effects of transaction of non-cash nature and any deferrals or accruals of past or future cash receipts or payments. The cash flow from operating, investing and financing activities of the company is segregated based on the available information.

Notes to Financial Statements for the year ended 31st March'2026

3. Cash and Cash Equivalents

(Rs. In Lakhs)

Particulars	As at 31st Mar2026	As at 31st March'2025
Cash in hand	32.56	30.13
Balance with banks -		
In Fixed deposit	43.10	-
in current accounts	32.72	0.53
Total	108.38	30.66

4. Derivative Financial Instruments

The company enters into derivatives for risk management purposes and trading purposes. The table below shows the fair values of derivative financial instruments recorded as assets or liabilities.

(Rs. In Lakhs)

Particulars	As at 31st Mar2026			As at 31st March 2025		
	Notional Amounts	Fair Value Assets	Fair Value Liabilities	Notional Amounts	Fair Value Assets	Fair Value Liabilities
Futures	-	-	-	-	-	-
Total Derivative Financial Instruments						

5. Trade receivables (Unsecured)

(Rs. In Lakhs)

	As at 31st Mar2026	As at 31st March'2025
Considered good	1,008.49	255.14
Doubtful	-	-
	1,008.49	255.14
Less: Provision for doubtful receivables	-	-
Total	1,008.49	255.14

Trade receivables Ageing

(Rs. In Lakhs)

Particulars	Outstanding for following periods from due date of payment as on March 31, 2026						Total
	Not Due	Upto 6 months	6 months - 1 year	1-2 years	2-3 years	More than 3 years	
Undisputed							
Considered good	-	1,008.49	-	-	-	-	1,008.49
Which have significant Credit impaired	-	-	-	-	-	-	-
Disputed							
Considered good	-	-	-	-	-	-	-
Which have significant Credit impaired	-	-	-	-	-	-	-
Sub-Total	-	1,008.49	-	-	-	-	1,008.49
Less: Loss allowance	-	-	-	-	-	-	-
Total	-	1,008.49	-	-	-	-	1,008.49

(Rs. In Lakhs)

Particulars	Outstanding for following periods from due date of payment as on March 31, 2025						Total
	Not Due	Upto 6 months	6 months - 1 year	1-2 years	2-3 years	More than 3 years	
Undisputed							
Considered good	-	255.14	-	-	-	-	255.14
Which have significant Credit impaired	-	-	-	-	-	-	-
Disputed							
Considered good	-	-	-	-	-	-	-
Which have significant Credit impaired	-	-	-	-	-	-	-
Sub-Total	-	255.14	-	-	-	-	255.14
Less: Loss allowance	-	-	-	-	-	-	-
Total	-	255.14	-	-	-	-	255.14

Notes to Financial Statements for the year ended 31st March'2026

6. Loans (Unsecured, considered good unless stated otherwise)

(Rs. In Lakhs)

	As at 31st Mar2026	As at 31st March'2025
At amortised cost	3,600.64	3,280.57
Less: Impairment Loss Allowance	-	-
Total	3,600.64	3,280.57

Note: No Loan or advances has been given to any of its Promoters, Directors, KMP or related parties during the year. Hence, there is no amount outstanding.

Summary of Loan by Stage Distribution

(Rs. In Lakhs)

Stage	As at 31st March, 2026			As at 31st March, 2025		
	Gross Carrying Amount	ECL Allowance	Net Carrying Amount	Gross Carrying Amount	ECL Allowance	Net Carrying Amount
Stage 1 (Unsecured)	3600.64	46.22	3554.42	3280.57	12.41	3268.15
Stage 2	0	0	0	0	0	0
Stage 3	0	0	0	0	0	0
Total	3600.64	46.22	0	3280.57	12.41	3268.15

Note: Stage 1 = Standard Assets (0-30 DPD) @0.25% provision; Stage 2 = Standard Assets (31-90 DPD) @0.25% provision; Stage 3 = Substandard and Doubtful/Loss Assets (>90 DPD) — Body Corporate NPA @1% & Micro Finance Substandard (91-365 DPD) @10%; (>365 DPD) @100% provision. All loans are unsecured except LAP which is secured (included in Stage 1). Net Carrying Amount reconciles to the Net Loan balance as per the Balance Sheet.

7. Investments

(Rs. In Lakhs)

	As at 31st Mar2026		As at 31st March'2025	
	No.	Amount	No.	Amount
Investment measured at Fair				
A. Unquoted				
Investment in Equity Shares				
G R M L Exports Ltd. (FV Rs. 10 each)	50,000	0.00	50,000	0.00
Genuine Real Estate Pvt.Ltd. (FV Rs. 10 each)	18,324	12.13	18,324	12.13
Metropolitan Stock Exchange of India Ltd. (FV Rs. 1 each)	780,000	17.88	530,000	8.13
Jaidka Motor Co.Ltd. (FV Rs. 10 each)	3,700	104.71	3,700	104.71
Unique Heights Pvt.Ltd (FV Rs. 10 each)	-	-	-	-
Investment in Capital Venture Fund				
IIFL Special Opportunities Fund Series 5		-		4.17
India Business Excellence Fund (Series III)		448.96		453.86
Total		583.67		583.00
Aggregate book value of unquoted investments		583.68		583.00
Aggregate market value of unquoted investments		583.68		583.00

Note:- Cost of unquoted equity instruments/capital venture fund have been considered as an appropriate estimate of fair value because of wide range of possible fair value measurement and cost represent the best estimate of fair value within that range.

8. Other Financial Assets (Unsecured, considered good unless stated otherwise)

(Rs. In Lakhs)

Particulars	As at 31st Mar2026	As at 31st March'2025
Security Deposits	0.53	0.53
Interest Accrued but not due on Loans	151.37	89.79
Advance to Staffs	4.01	7.96
Total	155.91	98.28

Notes to Financial Statements for the year ended 31st March'2026

9. Inventories (valued at lower of cost and net realizable value)

(Rs. In Lakhs)

	As at 31st Mar2026	As at 31st March'2025
Shares & Securities	5,920.67	5,316.74
Land	32.50	32.50
Residential Flats	119.70	119.70
Total	6,072.87	5,468.95

10. Current tax assets (Net)

(Rs. In Lakhs)

Particulars	As at 31st Mar2026	As at 31st March'2025
Balance with Government Authorities		
Advance Income Tax (net of provision)	339.15	291.12
Total	339.15	291.12

11. Deferred Tax Assets (Net)

(Rs. In Lakhs)

	As at 31st Mar2026	As at 31st March'2025
Deferred Tax Liabilities		
Property, Plant & Equipment	19.53	19.86
(A)	19.53	19.86
Deferred Tax Assets		
Speculation Loss	-	-
Unabsorbed Depreciation	20.85	24.99
Business Loss	2,358.00	2,593.37
MAT Credit Entitlement		
(B)	2,378.85	2,618.36
Net Deferred Assets(Net)	2,359.31	2,598.50
(B-A)		
Net Deferred Assets (Net)	2,359.31	2,598.50

12 Property, Plant and Equipment

(Rs. in Lakhs)

Sl. No.	Particulars	Gross Block				Depreciation				Net Block	
		As at 01.04.2025	Additions	Sales/ adjustments during the year	As at 31.03.2026	As at 01.04.2025	For the year	Sales/ adjustments during the year	As at 31.03.2026	As at 31.03.2026	As at 31.03.2025
a)	Computer	0.00	-	-	0.00	-	-	-	-	0.00	0.00
b)	Air Conditioner	0.69	-	-	0.69	0.50	0.07	-	0.58	0.11	0.19
c)	Furniture & Fixture	18.88	-	-	18.88	10.69	1.89	-	12.58	6.29	8.18
d)	Office Premises	119.55	-	-	119.55	16.12	2.31	-	18.43	101.12	103.43
e)	Mobile Phone	0.65	-	-	0.65	0.21	0.07	-	0.28	0.38	0.44
	Total	139.77	-	-	139.77	27.52	4.34	-	31.86	107.90	112.25
	Previous year (2024-25)	139.78	-	-	139.78	23.17	4.35	-	27.52	112.25	

12.01 The Company has not revalued its property, plant and equipment, intangible assets and right of use assets as such disclosure requirement as per amendment to Schedule – III on revaluation of property, plant and equipment is not applicable.

12.02 The Company does not have Capital work in Progress (CWIP) at the end of current and previous financial year, as such disclosure requirement relating to CWIP is not applicable.

13. Other Non –financial Assets (Unsecured, considered good unless stated otherwise)

(Rs. In Lakhs)

	As at 31st Mar2026	As at 31st March'2025
Capital advances	1.90	1.90
Prepaid Expenses	1.50	1.54
Others	141.86	414.49
Total	145.26	417.93

Notes to Financial Statements for the year ended 31st March'2026

14.1. Trade Payables

(Rs. In Lakhs)

	As at 31 st Mar2026	As at 31 st March'2025
(a) Total Outstanding Dues Of Micro Enterprises	-	-
(b) Total Outstanding Dues Of Creditors Other	706.58	1,052.11
Total	706.58	1,052.11

Note :- Due payable to Mico & Small Enterprises as defined in "Micro Small and Medium Enterprises Development Act, 2006." have been determined to the extent such parties have been identified on the basis of information available with the Company, The disclosure pursuant to said Act in respect of such dues included in trade payables in as under :-

(Rs. In Lakhs)

Particulars	As at 31 st Mar' 2026	As at 31 st March 2025
i. The principal amount remaining unpaid to any supplier as at the end of	-	-
ii. The interest due thereon remaining unpaid to any supplier as at the end	-	-
iii. The amount of interest paid by the buyer under MSMED Act, 2006	-	-
iv. The amount of interest due and payable for the period of delay in making payment (which has been paid but beyond the appointed day during the year) but without adding the interest specified under the	-	-
v. The amount of interest accrued and remaining unpaid at the end of	-	-
vi. The amount of further interest due and payable even in the succeeding year, until such date when the interest dues as above are actually paid to the small enterprise, for the purpose of disallowance as a deductible	-	-

The above information has been determined to the extent such parties have been identified on the basis of information available with the company.

Trade Payables Ageing

(Rs. In Lakhs)

Particulars	Outstanding as on 31 st Mar 2026 from due date of payment					
	Not Due	<1 Year	1-2 Years	2-3 Years	> 3 Years	Total
Total outstanding dues of micro	-	-	-	-	-	-
Total outstanding dues of	-	706.58	-	-	-	706.58
Disputed dues of micro	-	-	-	-	-	-
Disputed dues of creditors other	-	-	-	-	-	-
Total	-	706.58	-	-	-	706.58

(Rs. In Lakhs)

Particulars	Outstanding as on March 31, 2025 from due date of payment					
	Not Due	<1 Year	1-2 Years	2-3 Years	> 3 Years	Total
Total outstanding dues of micro	-	-	-	-	-	-
Total outstanding dues of	-	1,052.11	-	-	-	1,052.11
Disputed dues of micro	-	-	-	-	-	-
Disputed dues of creditors other	-	-	-	-	-	-
Total	-	1,052.11	-	-	-	1,052.11

14.2. Other Payables

(Rs. In Lakhs)

	As at 31 st Mar2026	As at 31 st March'2025
(a) Total Outstanding Dues Of Micro Enterprises	2.77	1.18
(b) Total Outstanding Dues Of Creditors Other	2.82	5.49
Total	5.60	6.67

Notes to Financial Statements for the year ended 31st March'2026

15. Borrowings (other than debt securities)

(Rs. In Lakhs)

	As at 31 st Mar2026	As at 31 st March'2025
At amortised cost		
Secured		
- From Banks	192.19	222.62
- From others	1,587.39	449.57
Unsecured		
- From Directors	157.47	556.04
- From Director's Relatives	1,763.66	2,748.17
- From Body Corporate	4,562.08	4,347.45
Total	8,262.79	8,323.86

i) Secured Loan in the nature of working capital has been obtained from Bajaj Finance Ltd, ICICI BANK Ltd are secured by pledge of quoted shares of company & its directors.

ii) Unsecured Loans related to directors and relatives of directors are interest free.

ii) Unsecured Loans related to body corporate repayable on demand and it carries interest @ 10% to 14% p.a.

The scheduled maturity of borrowings is 97inalizati below:

(Rs. In Lakhs)

	As at 31 st Mar2026	As at 31 st March'2025
Borrowings Repayable		
In first Year	-	-
Current Maturities of Long Term Debts		
On Demand	6,341.66	5,019.65
In One to Five Years	1,921.13	3,304.21
After Five Years	-	-
Total	8,262.79	8,323.86

16. Subordinated Liabilities

(Rs. In Lakhs)

	As at 31 st Mar2026	As at 31 st March'2025
Subordinated Liabilities		
Unsecured		
12,000,000 15% Cumulative Non Convertible Redeemable Preference Shares	1,200.00	1,200.00
Total	1,200.00	1,200.00

Note:- Cumulative Non Convertible Preference Share is redeemable at a premium(to be decided later by the Board or a committee thereof) not later than the expiry of 20 years from the date of their issue as may be decided by the Board or Committee thereof and entitle the holder for dividend at the rate of 15% subject to the provision of the Companies Act, 2013.

17. Other financial Liabilities

(Rs. In Lakhs)

	As at 31 st Mar2026	As at 31 st March'2025
Book Overdraft on Reconciliation	1,387.49	408.87
Others	0.71	0.49
Total	1,388.20	409.36

Notes to Financial Statements for the year ended 31st March'2026

18. Provisions

(Rs. In Lakhs)

	As at 31 st Mar2026	As at 31 st March'2025
Provision for employee		
Gratuity	5.09	4.21
Unspent CSR Expenses	32.13	
Provisions for Standard Assets	9.00	8.20
Total	46.22	12.41

19. Other non-financial liabilities

(Rs. In Lakhs)

	As at 31 st Mar2026	As at 31 st March'2025
Statutory dues payable	18.33	19.07
Total	18.33	19.07

20. Share capital

(Rs. In Lakhs)

Particulars	As at 31 st Mar2026	As at 31 st March'2025
Authorized shares		
14,000,000 Equity shares of Rs.5/- each	700.00	700.00
12,000,000 15% Cumulative Non Convertible	1,200.00	1,200.00
Issued, subscribed and fully paid-up shares		
12,615,300 Equity shares of Rs.5/-	630.77	630.77
Total	630.77	630.77

(a) Reconciliation of the Shares outstanding at the beginning and at the end of the reporting period

(Rs. In Lakhs)

Particulars	As at 31 st Mar2026	As at 31 st March'2025
At the beginning of the year	126.15	126.15
Issued during the period	-	-
At the end of the year	126.15	126.15

(b) Terms/rights attached to equity shares

The company has one class of equity shares having per value of ` 5 per share. Each share holder is eligible for one vote per share held. The dividend proposed by the board of directors is subject to the approval of the shareholders in the ensuing Annual General Meeting, except in case of interim dividend. In the event of liquidation the equity share holder are eligible to receive the remaining assets after discharging all liabilities of the Company, in proportion to their shareholding.

(c) Aggregate number of bonus shares issued and shares issued for consideration other than cash during the period of five years immediately preceding the reporting date is Nil.

(d) No calls are unpaid by any director of the company during the year.

(e) Details of shareholders holding more than 5% shares in the Company

Name of the Shareholder	As at 31 st March 2026		As at 31 st March'2025	
	Share Holding (in Number)	Share Holding (%)	Share Holding (No. in Lakhs)	Share Holding (%)
Equity shares of Rs. 5 each fully				
Sunil Patwari	934,900	7.41%	934,900	7.41%
Sushil Patwari	831,473	6.59%	831,473	6.59%
Lakecity Ventures Pvt Ltd	795,589	6.31%	814,823	6.46%
Dadra Eximp Pvt Ltd	2,105,186	16.69%	2,105,186	16.69%

As per records of the Company, including its register of shareholders/ members and other declarations received from shareholders regarding beneficial interest, the above shareholding represents both legal and beneficial ownerships of shares.

Notes to Financial Statements for the year ended 31st March'2026

(f) Details of promoters shareholding

Name of the Shareholders	As at 31 st March, 2026		% Change during the year	As at 31 st March, 2025		% Change during the year
	No. of Shares held	% holding		No. of Shares held	% holding	
Sunil Patwari	934,900	7.41%	-	934,900	7.41%	-
Sushil Patwari	831,473	6.59%	-	831,473	6.59%	-
Mahendra Patwari	534,900	4.24%	-	534,900	4.24%	-
Satish Patwari	533,000	4.23%	-	533,000	4.23%	-
Minakshi Patwari	389,600	3.09%	-	389,600	3.09%	-
Ishwarlal Mahendra Kumar (HUF)	262,500	2.08%	-	262,500	2.08%	-
Ishwarlal Satish Kumar (HUF)	195,000	1.55%	-	195,000	1.55%	-
Ishwarlal Patwari & Sons (HUF)	155,000	1.23%	-	155,000	1.23%	-
Sushil Patwari (HUF) (Karta Sushil Patwari)	150,000	1.19%	-	150,000	1.19%	-
Rashi Saraf	100,000	0.79%	-	100,000	0.79%	-
Anita Mahendra Patwari	90,000	0.71%	-	90,000	0.71%	-
Usha Patwari	86,000	0.68%	-	86,000	0.68%	-
Sunil Patwari (HUF) (Karta Sunil Patwari)	70,000	0.55%	-	70,000	0.55%	-
Ishwarlal Sushil Kumar (HUF)	70,000	0.55%	-	70,000	0.55%	-
Sarita Patwari	70,000	0.55%	-	70,000	0.55%	-
Rahul Patwari	20,000	0.16%	-	20,000	0.16%	-
Pratyush Patwari	20,000	0.16%	-	20,000	0.16%	-
Patwari NIDHI (Trustee Sushil Patwari)	20,000	0.16%	-	20,000	0.16%	-
Dadra Eximp Pvt. Ltd.	21,05,186	16.69%	-	2105186	16.69%	-

21. Other Equity

(Rs. In Lakhs)

	As at 31 st Mar2026	As at 31 st March'2025
Reserves & Surplus		
General Reserve (A)	3,050.00	3,050.00
Retained Earnings (B)	(10,912.52)	(11,505.28)
Total (A to B)	(7,862.52)	(8,455.28)
Other Reserves		
Capital Reserve I	5,539.30	5,539.30
Security Premium (D)	3,600.00	3,600.00
Statutory Reserve as per RBI	946.33	798.11
FVTOCI Equity Investment (F)	-	-
Total (C to F)	10,085.63	9,937.40
Total Other Equity	2,223.10	1,482.12

Notes to Financial Statements for the year ended 31st March'2026

22. Revenue from operations

(Rs. In Lakhs)

Particulars	For the year ended 31 st Mar2026	For the year ended 31 st March 2025
Interest Income	198.35	139.65
Sale of Stock in Trade		
Sale of Securities	4,380.90	5,204.46
Dividend income	96.97	156.90
Rental Income	3.94	4.34
Other operating Income		
Profit on Derivative Transactions	86.18	-
Speculation Profit	-0.00	-0.06
Sale of Fraction shares	0.00	0.00
Gain on sale of Investment	-	8.08
Gain from Venture Capital Fund	193.82	199.49
Total	4,960.16	5,712.86

23. Other Income

(Rs. In Lakhs)

Particulars	For the year ended 31 st Mar2026	For the year ended 31 st March 2025
Misc. Income	-	812.22
Total	-	812.22

24. Finance costs

(Rs. In Lakhs)

Particulars	For the year ended 31 st Mar2026	For the year ended 31 st March 2025
Interest:		
To Bank and Others	707.07	603.88
On Fixed Loans & Deposit	43.55	17.77
Total	750.62	621.65

25(a) .Impairment on Financial Instruments

(Rs. In Lakhs)

Particulars	For the year ended 31 st Mar2026	For the year ended 31 st March 2025
Impairment on Financial Instruments	0.80	2.32
Total	0.80	2.32

25(b) .Impairment on Financial Assets

(Rs. In Lakhs)

	For the year ended 31 st Mar2026	For the year ended 31 st March 2025
Impairment on Financial Assets	-	58.64
Total	-	58.64

26. Purchases of Stock-in-Trade

(Rs. In Lakhs)

Particulars	For the year ended 31st Mar2026	For the year ended 31st March 2025
Purchase of Securities	3,672.51	4,049.57
Total	3,672.51	4,049.57

Notes to Financial Statements for the year ended 31st March'2026
27. Change in inventories of stock-in-trade
(Rs. In Lakhs)

Particulars	For the year ended 31 st Mar2026	For the year ended 31 st March 2025
Inventories at the end of		
the Shares & Securities	5,920.67	5,316.74
Land	32.50	32.50
Residential Flats	119.70	119.70
(A)	6,072.87	5,468.95
Inventories at the beginning of		
the Shares & Securities		
Land	5,316.74	4110.95
Residential Flats	32.50	32.50
(B)	119.70	119.70
	5,468.95	4,263.15
Total (B-A)	-603.92	-1205.79

28. Employee benefits expense
(Rs. In Lakhs)

Particulars	For the year ended 31 st Mar2026	For the year ended 31 st March 2025
Salaries, wages and bonus	54.59	20.50
Gratuity expense (Refer Note No. 35)	0.42	0.42
Total	55.01	20.92

Note: The Government of India has consolidated existing 29 labour legislations into a unified framework comprising four labour codes viz the Code on Wages, 2019, the Code on Social Security, 2020, the Industrial Relations Code 2020 and the Occupational Safety and Health and Working Conditions Code 2020 (Collectively referred to as the "Codes"). The Codes have been made effective from November 21, 2025. The impact of these changes on employee benefit obligations, assessed by the company on the basis of information available, amounting to Rs. NIL lakhs has been 101inalizati as employee benefit expense in the standalone financial result of the company during the half year and year ended March 31 2026. The Company continues to monitor the 101inalization of rules by the Central and State Government and clarifications from the Government on other aspects of the labour code, and will recognize necessarily impact, if any, based on further development.

29. Depreciation & amortization expenses
(Rs. In Lakhs)

Particulars	For the year ended 31 st Mar2026	For the year ended 31 st March 2025
Depreciation on Tangible assets	4.34	4.35
Total	4.34	4.35

Notes to Financial Statements for the year ended 31st March'2026

30. Other Expenses

(Rs. In Lakhs)

Particulars	For the year ended 31 st Mar2026	For the year ended 31 st March 2025
Demat Charges Electricity	1.09	1.43
Charges Listing Fees	2.79	2.84
Loss on Derivative Transaction Assets	7.17	7.18
No longer required Office Maintenance	-	361.33
Charges Rates and taxes	-	5.12
Securities Transaction Tax CSR Expenses	1.58	1.57
Share Maintenance Charges Legal and professional	0.84	0.84
Auditor's Remuneration:	6.58	7.31
- Audit fees	38.58	20.00
- Tax Audit	1.43	1.40
- Other Services Miscellaneous Expenses	8.41	5.60
	1.09	1.09
	0.22	0.22
	0.30	0.33
Total	30.26	45.41
	100.34	461.67

31. Earnings per Share

(Rs. In Lakhs)

Particulars	For the year ended 31 st March 2026	For the year ended 31 st March 2025
Net Profit after tax for calculation of basic and diluted EPS	741.17	1,856.17
Weighted average number of equity shares	126.15	126.15
Face Value of equity shares (Rs./share)	5.00	5.00
Basic Earnings Per Share	5.88	14.71
Diluted Earnings Per Share	5.88	14.71

32. Capital Commitments

Estimated amount of contracts remaining to be executed on Capital Account and not provided for Rs. NIL (Net of advances) (Previous Year Rs. NIL).

33.1 Contingent Liabilities

Claims against the company not acknowledged as debts:				(Rs. In Lakhs)		
Particulars	Nature of Dues	Period to which it relates	31 st March, 2026	31 st March, 2025	Forum where dispute is pending	
Taxes and duties (under adjudication / appeal / dispute)						
Income Tax Act, 1961	Income Tax Interest	A.Y. 2013-14	140.44	219.40	CIT (A), Kolkata	-

Income Tax Act, 1961	Income Tax including interest	A.Y. 2014-15	18.69	16.07	CIT (A), Kolkata	
Income Tax Act, 1961	Income Tax including interest	A.Y. 2016-17	1,544.76	-	CIT (A), Kolkata	-
Income Tax Act, 1961	Income Tax including interest	A.Y. 2018-19	7.60	7.05	CIT (A), Kolkata	-
Income Tax Act, 1961	Income Tax including interest	A.Y. 2019-20	20.52	-	CIT (A), Kolkata	
Income Tax Act, 1961	Income Tax including interest	A.Y. 2022-23	-	2.53	CIT (A), Kolkata	-

33.2 Adjudication order from SEBI was received by the Company vide Order No. Order/GR/BM/2023-24/28942-28943 on 25th August, 2023 wherein a penalty of Rs 10.00 Lakhs was imposed on the Company and Mr. Sushil Patwari, respectively, the Director of the Company. The Company has paid the penalty amount on due time and have also made an appeal against the said order before Securities Appellant Tribunal. It is further informed that the said order has no material impact on the functioning of the company.

Note: Based on the decision of the Appellate authorities and the interpretations of the other relevant provisions, the Company has been legally advised that the demand is likely to be either deleted or substantially reduced and accordingly no provision has been made.

34. Corporate Social Responsibility

The Company has formed Corporate Social Responsibility (CSR) Committee as per requirements of Section 135 of the Companies Act 2013.

Particulars	For the year ended 31 st March, 2026	For the year ended 31 st March, 2025
a) Gross amount required to be spent during the year	38.57	22.57
b) Amount spent during the year:	-	-
(i) Construction/acquisition of any asset	-	-
(ii) On purposes other than (i) above	6.45	20.00
Total	6.45	20.00
c) Shortfall at the end of the year	32.12	2.57
d) Total of previous year shortfall	-	-
d) Total of previous year shortfall	-	-
e) Reason for shortfall	-	-
f) Contribution to a trust controlled by the company	-	-
g) Nature of CSR activities	welfare of society.	Welfare of society.

For movement is CSR, refer below:

(Rs. In Lakhs)

Particulars	March 31, 2026	March 31, 2025
Opening Balance	2.57	
Gross amount to be spent during the period / year	38.57	22.57
Actual spent	6.45	20.00
(Excess) /short spent	32.12	2.57

* Note: - There was no viable or impactful CSR activities that were available to align with the company's goal. Therefore, considering this the unspent amount was transferred to "Unspent CSR Account".

35 Segment Information

Disclosure under Indian Accounting Standard 108 – ‘Operating Segments’ is not given as, in the opinion of the management, the entire business activity falls under one segment, viz. Investment in shares, securities and units of Mutual Funds. The Company conducts its business only in one Geographical Segment, viz., India.

36 Assets pledged as security

The carrying amounts of assets pledged as security for borrowings are:

(Rs. In Lakhs)

Particulars	Notes	As at 31st March 2026	As at 31st March 2025
Non-financial assets			
- Inventories (Share & Securities)	9	5,920.67	5,316.74
- Office Premises	12 (d)	119.55	119.55
Total Non-financial assets pledged as security		6,040.22	5,436.29
Total Assets pledged as security		6,040.22	5,436.29

37 Defined Benefit Plan - Gratuity

The Gratuity scheme is a final salary defined benefit plan, that provides for lumpsum payment at the time of separation; based on scheme rules the benefits are calculated on the basis of last drawn salary and the period of service at the time of separation and paid as lumpsum. There is a vesting period of 5 years. The defined benefit plan is not funded with any institution like life insurance corporation of India, hence it is regared as unfunded liability.

Description of Risk Exposures :

Valuations are performed on certain basic set of pre-determined assumptions and other regulatory framework which may vary overtime. Thus, the Company is exposed to various risks in providing the above gratuity benefit which are as follows:

i) Interest Rates Risk: The plan exposes the Company to the risk of fall in interest rates. A fall in interest rates will result in an increase in the ultimate cost of providing the above benefit and will thus result in an increase in the value of the liability (as shown in financial statements).

ii) Liquidity Risk : This is the risk that the Company is not able to meet the short-term gratuity payouts. This may arise due to non-availability of enough cash / cash equivalent to meet the liabilities or holding of liquid assets not being sold in time.

iii) Salary Escalation Risk : The present value of the defined benefit plan is calculated with the assumption of salary increase rate of plan participants in future. Deviation in the rate of increase of salary in future for plan participants from the rate of increase in salary used to determine the present value of obligation will have a bearing on the plan's liability.

iv) Demographic Risk : The Company has used certain mortality and attrition assumptions in valuation of the liability. The Company is exposed to the risk of actual experience turning out to be worse compared to the assumption.

v) Regulatory Risk : Gratuity benefit is paid in accordance with the requirements of the payment of Gratuity Act, 1972 (as amended from time to time). There is a risk of change in regulations requiring higher gratuity payouts (e.g. Increase in the maximum limit on gratuity of Rs. 20,00,000/-).

(Rs. In Lakhs)

Particulars	As at 31st March 2026	As at 31st March 2025
(A) Changes in Defined Benefit Obligation		
Present Value of Defined Benefit Obligation as at the beginning of the year	4.21	3.73
Current Service Cost	0.42	0.42
Past Service Cost	-	-
Interest Cost	0.28	0.24
Actuarial (gains)/loss	0.18	(0.18)
Benefits Paid	-	-
Present Value of Defined Benefit Obligation as at the end of the year	5.09	4.21
(B) Changes in the Fair Value of Assets		

Fair Value of Plan Assets at the beginning of the year	-	-
Expected Return on Plan Assets	-	-
Actuarial (gains)/loss	-	-
Contributions	-	-
Benefits Paid	-	-
Fair Value of Plan Assets at the end of the year	-	-
(C) Amount recognised in the Balance Sheet		
Present Value of Defined Benefit Obligation	5.09	4.21
Fair Value of Plan Assets	-	-
Net Assets/ (Liability) recognised in the Balance Sheet	(5.09)	(4.21)

Particulars	As at 31st March 2026	As at 31st March 2025
(D) Expense recognized in Statement of Profit and Loss		
Total Service Cost	0.42	0.42
Interest cost	0.28	0.24
Expected Return on Plan Assets	-	-
Total Expense required to be recognized in Statement of Profit and Loss (Not Recognised)	0.70	0.66
(E) Expense recognized in the Other Comprehensive Income (OCI) for Current Year		
Actuarial (Gain) / Losses due to Demographic Assumption changes in DBO	-	-
Actuarial (Gain) / Losses due to Financial Assumption changes in DBO	0.18	0.18
Actuarial (Gain)/ Losses due to Experience on DBO	-	-
Return on Plan Assets (Greater) / Less than Discount rate	-	-
Net (Income)/ Expense for the period recognized earlier in OCI	0.18	-0.18
	0.18	-0.18

(F) Sensitivity Analysis

(Rs. In Lakhs)

Particulars	As at 31st March 2026		As at 31st March 2025	
	% increase in DBO	Liability	% increase in DBO	Liability
Discount Rate				
+ 1% Basis Points	-0.07%	5.09	0.00%	4.21
- 1% Basis Points	0.09%	5.10	0.00%	4.21
Salary Growth				
+ 1% Basis Points	0.08%	5.10	0.00%	4.21
- 1% Basis Points	-0.07%	5.09	0.00%	4.21
Attrition Rate				
+ 1% Basis Points	-0.03%	5.09	0.00%	4.21
- 1% Basis Points	0.03%	5.09	0.00%	4.21
Mortality Rate				
+ 10% Basis Points	-0.003%	5.09	0.00%	4.21
- 10% Basis Points	0.002%	5.09	0.00%	4.21

(G) Maturity profile of Defined Benefit Obligation
(Rs. In Lakhs)

Particulars	31st March 2026	31st March 2025
i) 1year	5.08	4.02
ii) 2 to 5 years	-	-
iii) 6 to 10 years	-	-
iii) >10 years	-	0.20

(H) Current & Non-Current Bifurcation for the PVO and the Funded status as at
(Rs. In Lakhs)

Particulars	31st March 2026	31st March 2025
Funded Scheme[Surplus/(Deficit)]		
Current	0.00	(4.02)
Non-Current	5.09	(0.20)

(I) The principal assumptions used in determining gratuity and leave encashment obligations for the company's plans are shown below:

Particulars	31st March 2026	31st March 2025
Discount rate (per annum)	7.17%	6.60%
Salary increase (per annum)	8.00%	8.00%
Attrition Rate	6.00%	6.00%
Mortality	Indian Assured lives mortality (2012-14) ultimate	Indian Assured lives mortality (2012-14) ultimate

38. Capital Management

The Company aims at maintaining a strong capital base, maximising shareholders' wealth, safeguarding business continuity and augments its internal generations with a judicious use of borrowing facilities to fund spikes in working capital that arise from time to time as well as requirements to finance business growth.

(Rs. In Lakhs)

Capital Adequacy Ratio	As at	As at
	31st March 2026	31st March 2025
Tier I Capital	494.56	(485.61)
Tier II Capital	-	-
Total capital	494.56	(485.61)
Risk weighted assets	11,525.47	9,790.21
Tier I CRAR(%)	0.04	(0.05)
Tier II CRAR(%)	-	-

39. Financial Risk Management and Policy

The Company's activities expose it to a variety of financial risks, including market risk, credit risk and liquidity risk. The Company continues to focus on a system-based approach to business risk management. The Company's financial risk management process seeks to enable the early identification, evaluation and effective management of key risks facing the business. Backed by strong internal control systems, the current Risk Management System rests on policies and procedures issued by appropriate authorities; process of regular reviews / audits to set appropriate risk limits and controls; monitoring of such risks and compliance confirmation for the same. The Company has exposure to the following risks from financial instruments.

- a) Market Risk
- b) Credit Risk
- c) Liquidity Risk

a) Market risk

The Company's business primarily investing in shares, securities and units of Mutual Funds, it exposes it to the risk that the fair value or future cash flows of a financial instrument will fluctuate because of change in share market conditions. The Company closely monitors the changes in market conditions and select the sales strategies to mitigate its exposure to risk.

i) Interest rate risk

Interest rate risk refers to the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The objectives of the Company's interest rate risk management processes are to lessen the impact of adverse interest rate movements on its earnings and cash flows and to minimise counter party risks.

The Company is exposed to interest rate volatilities primarily with respect to its short terms borrowings from financial institution and others. Such volatilities primarily arise due to changes in money supply within the economy and/or liquidity in Non-banking system due to asset/liability mismatch, poor quality assets etc. of Non-banks. The Company manages such risk by operating with Non-banks having superior credit rating in the market as well as financial institutions.

The following table demonstrates the sensitivity to a reasonably possible change in interest rates on that portion of loans and borrowings affected. With all other variables held constant, the Company's profit before tax is affected through the impact on floating rate borrowings, as follows:

(Rs. In Lakhs)				
Particulars	Variable rate borrowings	Increase/ decrease in basis points	Effect on profit before tax	Effect on post-tax equity
31st March, 2025	8,323.86			
Amount in Rs.		+ 100	83.24	62.29
Amount in Rs.		(-) 100	(83.24)	(62.29)
31st March, 2026	8,262.79			
Amount in Rs.		+ 100	82.63	61.83
Amount in Rs.		(-) 100	(82.63)	(61.83)

ii) Price risk

Investments in the mutual fund schemes are measured at fair value. Accordingly, these do not pose any significant price risk.

b) Credit risk

Credit risk is the risk that counterparty will not meet its obligations leading to a financial loss. The Company has its policies to limit its exposure to credit risk arising from outstanding receivables. Management regularly assess the credit quality of its customer's basis which, the terms of payment are decided. Credit limits are set for each customer which are reviewed on periodic intervals.

The risk relating to trade receivables is shown under note no 5.

Loans to Others:

The credit worthiness of the counter party is evaluated by the management on an ongoing basis and is considered to be good.

Investment in mutual funds:

The investment in mutual funds, are entered into with credit worthy fund houses. The credit worthiness of these counter parties are evaluated by the management on an on-going basis and is considered to be good. The Company does not expect any losses from these counter parties.

Cash and Cash equivalents:

Credit risk from balances with banks is managed by the Company in accordance with the company's policy. Investment of surplus funds are made in mainly in mutual funds with good returns and within approved credit ratings.

Unquoted Investments:

The cost of unquoted investments approximate the fair value because there is a range of possible fair value measurements and the cost represents estimate of fair value within that range.

c) Liquidity risk

Liquidity risk is the risk that Company will not be able to meet its financial obligations as they become due. The Company manages its liquidity risk by ensuring as far as possible, that it will always have sufficient liquidity to meet its liabilities when due, under both normal and stressed conditions, without incurring unacceptable losses or risk to the Company's reputation.

The table below provides details regarding the remaining contractual maturities of significant financial liabilities at the reporting date.

(Rs. In Lakhs)					
Particulars	On Demand	Less than 1 Year	1 to 5 Years	> 5 Years	Total
31st March, 2026					
Borrowings	6,341.66	-	1,921.12	-	8,262.79
Subordinated liabilities	-	-	-	1,200.00	1,200.00
Trade payables	-	706.58	-	-	706.58
Other financial liabilities	-	1,388.20	-	-	1,388.20
Other payables	-	5.60	-	-	5.60
	6,341.66	2,100.39	1,921.12	1,200.00	11,563.17
31st March, 2025					
Borrowings	5,019.65	-	3,304.21	-	8,323.87
Subordinated liabilities	-	-	-	1,200.00	1,200.00
Trade payables	-	1,052.11	-	-	1,052.11
Other financial liabilities	-	409.36	-	-	409.36
Other payables	-	6.67	-	-	6.67
	5,019.65	1,468.14	3,304.21	1,200.00	10,992.01

40. Financial Instruments

The significant accounting policies, including the criteria for recognition, the basis of measurement and the basis on which income and expenses are recognised, in respect of each class of financial asset, financial liability and equity instrument are disclosed in note 2.(ii)(E)(7) to the financial statements.

(Rs. In Lakhs)				
Particulars	31st March 2026		31st March 2025	
	FVTOCI	Amortised cost	FVTOCI	Amortised cost
Assets:				
Trade receivables	-	1,008.49	-	255.14
Investments	583.67	-	583.00	-
Loans	-	3,600.64	-	3,280.57
Cash and cash equivalents	-	108.38	-	30.66
Other financial assets	-	155.91	-	98.28
Total	583.67	4,873.42	583.00	3,664.65
Liabilities:				
Borrowings	-	8,262.79	-	8,323.86
Subordinated liabilities	-	1,200.00	-	1,200.00
Trade payables	-	706.58	-	1,052.11
Other financial liabilities	-	1,393.79	-	416.03
Total	-	11,563.18	-	10,992.00

Fair value hierarchy:

The fair value hierarchy is based on inputs to valuation techniques that are used to measure fair value that are either observable or unobservable and consists of the following three levels:

Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities that the Company can access at the measurement date;

Level 2 inputs are inputs, other than quoted prices included within Level 1, that are observable for the asset or liability, either directly or indirectly; and

Level 3 inputs are unobservable inputs for the asset or liability.

The investments included in Level 2 of fair value hierarchy have been valued using quotes available for similar assets and liabilities in the active market. The investments included in Level 3 of fair value hierarchy have been valued using the cost approach to arrive at their fair value. The cost of unquoted investments approximate the fair value because there is a range of possible fair value measurements and the cost represents estimate of fair value within that range.

The following table summarises financial assets and liabilities measured at fair value on a recurring basis and financial assets that are not measured at fair value on a recurring basis (but fair value disclosure are required):

(Rs. In Lakhs)			
Particulars	Level 1	Level 2	Level 3
As at 31st March, 2026			
Financial Assets:			
Financial investments at FVTOCI			
Quoted Investments	-	-	-
Unquoted Investments	-	-	583.67
Total	-	-	583.67
As at 31st March, 2025			
Financial Assets:			
Financial investments at FVOTCI			
Quoted Investments	-	-	-
Unquoted Investments	-	-	583.00
Total	-	-	583.00

41. Related parties with whom transaction have taken place during the year:

(a)

(i) Key Management personnel's

Mr. Sushil Patwari	Chairman, Executive / Non Independent Director
Mr. Sunil Ishwarlal Patwari	Managing Director
Ms. Surabhi Sanganeria (Resigned on 26/09/2025)	Independent Director
Mr. Rajendra M. Ruia	Independent Director
Mr. Santosh Harakhchand Somani	Independent Director
Mr. Amitava Mazumdar	Independent Director
Ms. Sarita Patwari (Appointed 12/08/2025)	Non Executive -Non Independent Director
Mr. Sanjeev Kumar Agarwal	Chief Financial Officer
Ms. Bhawana (Appointed on 17.04.2025 & Resigned on 22/01/2026)	Company Secretary
Ms. Nikita Jindal (Appointed on 20/04/2026)	Company Secretary

(ii) Relatives of Key Management Personnels & Others :

Mr.Mahendra Ishwarlal Patwari
Mr.Rahul Patwari
Mr.Satish Ishwarlal Patwari

Smt.Anita Patwari
Smt.Usha Sunil Patwari
Sushil Patwari HUF
Sunil Patwari HUF
Ishwarlal Mahendra Kumar
Ishwarlal Satish Kumar

(b) Transaction with Related Party :

Particulars	31st March 2026	31st March 2025
Remuneration to Key Managerial Personnels		
Mr. Sushil Patwari	18.00	-
Mr. Sunil Ishwarlal Patwari	18.00	-
Mr. Sanjeev Kumar Agarwal	9.73	7.73
Ms. Esha Sen (Appointed on 06.06.2024 & Resigned on 07.08.2024)	-	0.74
Mrs. Monika Kedia (Appointed on 12.08.2024 & Resigned on 12.02.2025)	-	4.57
Ms. Nikita Jindal (Appointed on 20/04/2026)		-
Ms. Bhawana (Appointed on 17.04.2025 & Resigned on 22/01/2026)	4.03	-
Sitting fees to Key Managerial Personnels		
Ms.Surabhi Sanganeria	0.26	0.37
Mr. Rajendra M. Ruia	0.42	0.16
Mr. Santosh Harakhchand Somani	0.24	0.22
Mr. Amitava Mazumdar	0.30	0.13
		-
Outstanding Balances as on 31.03.2026		
Deposit / Loans & Advances from :		
Key Managerial Personnels & their Relatives	1921.13	3304.21

(c) Enterprises Owned/Influenced by Key Management Personnel or their relatives:

Nagreeka Exports Limited

42 Reserve Bank of India (Non-Banking Financial Companies – Financial Statements: Presentation and Disclosures) Directions, 2025 as amended from time to time.

(A)

Liabilities Side:

(Rs. In Lakhs)

Liabilities :	As at 31st March 2026		As at 31st March 2025	
	Amount Outstanding	Amount Overdue	Amount Outstanding	Amount Overdue
1. Loans and advances availed by the NBFCs inclusive of interest accrued thereon but not paid:				
(a) Debentur: Secured	-	-	-	-
: Unsecured	-	-	-	-
(other than falling within the meaning of public deposits)				
(b) Deferred Credits	-	-	-	-
(c) Term Loans	-	-	-	-
(d) Inter-corporate loans and borrowing	6,341.66	-	5019.65	-
(e) Commercial Paper	-	-	-	-
(f) Public Deposits	-	-	-	-
(g) Other Loans- from directors & relatives+Subordinated liabilities	3121.13	-	4504.21	-

2. Break-up of (1) (f) above (Outstanding public deposits inclusive of interest accrued thereon but not paid) :		
a) In the form of Unsecured debenture	-	-
(b) In the form of partly secured debenture i.e. debentures where there is a shortfall in the value of security	-	-
(c) Other public deposits	-	-

Assets :	(Rs. In Lakhs)	
	As at 31st March 2026 Amount Outstanding	As at 31st March 2025 Amount Outstanding
3. Break-up of Loans and Advances including bills receivables [other than those included in (4) below]		
(a) Secured		
(b) Unsecured	3,600.64	3,280.57
4. Break up of Leased Assets and stock on hire and other assets counting towards AFC activities		
(i) Lease assets including lease rentals under sundry debtors :		
(a) Financial lease	-	-
(b) Operating lease	-	-
(ii) Stock on hire including hire charges under sundry debtors:		
(a) Assets on hire	-	-
(b) Repossessed Assets	-	-
(iii) Other loans counting towards AFC activities		
(a) Loans where assets have been repossessed	-	-
(b) Loans other than (a) above	-	-
5. Break-up of Investments :		
Current Investments :		
Quoted :		
(i) Shares : (a) Equity		
(b) Preference		
(ii) Debentures and Bonds		
(iii) Units of mutual funds		
(iv) Government Securities		
(v) Others - Certificate of Deposits		
Unquoted :		
(i) Shares : (a) Equity		
(b) Preference		
(ii) Debentures and Bonds		
(iii) Units of mutual funds		
(iv) Government Securities		
(v) Others		
Long Term Investments :		
(i) Shares : (a) Equity		
(b) Preference		
(ii) Debentures and Bonds		
(iii) Units of mutual funds		
(iv) Government Securities		
(v) Others - Certificate of Deposits		
Unquoted :		
(i) Shares : (a) Equity	134.71	124.96
(b) Preference		
(ii) Debentures and Bonds		
(iii) Units of mutual funds (Incl. of Venture Capital Fund)	448.96	458.04
(iv) Government Securities		
(v) Others		

6. Borrower group-wise classification of assets financed as in (3) and (4) above :
(Rs. In Lakhs)

Category	As at 31st March 2026			As at 31st March 2025		
	Amount of Provision		Total	Amount of Provision		Total
	Secured	Unsecured		Secured	Unsecured	
Related Parties						
(a) Subsidiary	-	-	-	-	-	-
(b) Companies in the same Group	-	-	-	-	-	-
(C) Other related parties	-	-	-	-	-	-
Other than Related Parties	-	3591.64	3591.64	-	3272.37	3272.37

7. Investor group-wise classification of all investments (current and long term) in shares and securities (both quoted and unquoted):
(Rs. In Lakhs)

Category	As at 31st March 2026		As at 31st March 2025	
	Market Value / Break up or fair	Book Value (Net of Provisions)	Market Value / Break up or fair	Book Value (Net of Provisions)
1. Related Parties				
(a) Subsidiary	-	-	-	-
(b) Companies in the same Group	-	-	-	-
(C) Other related parties	-	-	-	-
2. Other than related parties	583.67	583.67	583.00	583.00
Total	583.67	583.67	583.00	583.00

**As per IND Accounting Standard of ICAI

8. Other Information

Category	As at 31st March 2026	As at 31st March 2025
	(Rs. In Lakhs)	(Rs. In Lakhs)
(i) Gross Non-Performing Assets		
(a) Related parties	-	-
(b) Other than related parties	-	-
(ii) Net Non-Performing Assets		
(a) Related parties	-	-
(b) Other than related parties	-	-
(iii) Assets acquired in satisfaction of debt	-	-

42(B) Reserve Bank of India (Non-Banking Financial Companies – Financial Statements: Presentation and Disclosures)

Directions, 2025 as amended from time to time.

A. Exposure
1. Exposure to Real State Sector
(Rs. In Lakhs)

Particulars	Current Year 2025-26	Previous year 2024-25
i) Direct exposure		
a) Residential Mortgages – Lending fully secured by mortgages on residential property that is or will be occupied by the borrower or that is rented. Exposure would also include non-fund based (NFB) limits.	-	-
b) Commercial Real Estate – Lending-Unsecured but considered good (loan amount covered by Postdated cheques). Exposure would also include non-fund based (NFB) limits.	-	-
c) Investments in Mortgage-Backed Securities (MBS) and other securitized exposures –		
i. Residential	-	-
ii. Commercial Real Estate	-	-
ii) Indirect Exposure	-	-
Fund based and non-fund-based exposures on National Housing Bank and Housing Finance Companies.	-	-
Total Exposure to Real Estate Sector	-	-

2. Exposure to Capital Market

(Rs. In Lakhs)

Particulars	Current Year 2025-26	Previous year 2024-25
i) Direct investment in equity shares, convertible bonds, convertible debentures, bonds and units of equity oriented mutual funds the corpus of which is not exclusively invested in corporate debt	583.67	583.00
ii) Advances for any other purposes where shares or convertible bonds or convertible debentures or units of equity oriented mutual funds are taken as primary security	-	-
iii) Secured and unsecured advances to stockbrokers and guarantees issued on behalf of stockbrokers and market makers	-	-
iv) Bridge loans to companies against expected equity flows / issues	-	-
v) Financing to stockbrokers for margin trading	-	-
vi) All exposures to Alternative Investment Funds:		
(i) Category I		
(ii) Category II		
(iii) Category III		
Total exposure to capital market	583.67	583.00

3. Sectoral Exposure

(Rs. In Lakhs)

Sectors	Current year			Previous Year		
	Total Exposure (includes on balance sheet and off-balance sheet exposure)	Gross NPAs	Percentage of Gross NPAs to total exposure in that sector	Total Exposure (includes on balance sheet and off-balance sheet)	Gross NPAs	Percentage of Gross NPAs to total exposure in that sector
1. Agriculture and Allied Activities						
2. Industry-Other						
3. Services						
3.1 NBFC						
3.2 Other Services						
4. Personal Loans						
Other Personal Loan						
5. Others, if any	3,600.64	-	-	3,280.57	-	-
Total (1+2+3+4+5)	3,600.64	-	-	3,280.57	-	-

4. Intra-group exposures

There are no Intra-group exposures as on March 31, 2026 and March 31, 2025.

5. Unhedged foreign currency exposure

There are no unhedged foreign current exposures as on March 31, 2026 and March 31, 2025.

6. Related Party Disclosure

Related party disclosed made in Note No. 41

7. Disclosure of complaints

No complaints received by the company from any customers as on March 31, 2026 and March 31, 2025.

43 Aggregate value of the Equity Derivative contract remaining outstanding as at 31st March 2026 is Rs.12965.60 lakhs (Previous Year Rs. 9387.44 Lakhs)

44 Since the company has no holding/ subsidiary relationship with any other company, hence no disclosure is required.

45 Details of Loans and Guarantees given covered under section 186(4) of the Companies Act, 2013:

The Company has made investments in the shares of different companies and given loans to different parties which are general in nature. The loans given are interest bearing which are not lower than the prevailing yield of related government security close to the tenure of the respective loans.

46 Trade receivables and trade payables with respect to few parties are subject to confirmation and reconciliation, if any.

47 Expenditure/Earning in Foreign Currency

(Rs. In Lakhs)

Ratio	As at 31st March 2026	As at 31st March 2025
Expenses/Income	Nil	Nil

48 Disclosure in compliance with Regulation 52 (4) of the SEBI (Listing Obligation and Disclosure Requirements) Regulation, 2015 for the financial year ended 31 March 2026

Ratio	Numerator	Denominator	2025-26	2024-25
Debt-equity ratio	Total Debt	Shareholder's Equity	3.32	4.51
Net Worth (₹ in lakhs) [Total Equity]			2,853.87	2,112.88
Net Profit after tax (₹ in lakhs)			741.17	1,856.16
Earnings per share				
Basic (₹)			5.88	14.71
Diluted (₹)			5.88	14.71
Net profit Margin (%)	Net profit shall be after tax	Net Sales = Net sales shall be calculated as	14.94	32.49
Total debts to total assets ratio	Debt securities + Borrowings (other than debt securities) + Deposits + Other	Total Assets	0.65	0.72
Gross NPA Ratio	Gross Non- Performing Assets	Gross Advances	Nil	Nil
Net NPA Ratio	Gross NPA – Provisions	Net Advances	Nil	Nil
Return on Assets (RoA)	Net Profit After Tax	Total Average Assets	0.05	0.15
Capital to risk-weighted assets ratio (Calculated as per RBI guidelines)	Shareholder's Equity	Risk Weighted Assets	0.23	0.16

Notes:

Debt service coverage ratio, Interest service coverage ratio. Current ratio, Long term debt to working capital. Bad debts to Accounts receivable ratio. Current liability ratio, Debtors turnover. Inventory turnover and Operating margin ratio is not applicable to the Company.

49 The Company does not have any Benami Property. Further there are no proceedings initiated or are pending against the Company for holding any Benami Property under the Prohibition of Benami Property Transaction Act., 1988 and rules made there under.

50 The Company does not have transactions with any Struck off Company's during the year.

51 The Company has not traded or invested in Crypto Currency or virtual Currency during the financial year.

52 The Company has not advanced or loaned or invested funds to any other person(s) or entity(s) including foreign entities (intermediaries) with the understanding that the intermediaries shall:

- Directly or indirectly lend or invest in other persons or entities in any manner what so ever by or on behalf of the Company (ultimate beneficiaries); or
- Provide any guarantee, security or the like to or on behalf of the ultimate beneficiaries.

53 The Company has not received any fund from any person(s) or entity(s), including foreign entities (funding party) with understanding (whether recorded in writing or otherwise) that the Company will:

- Directly or indirectly lend or invest in other persons or entities identified in any manner what so ever by or on behalf of the funding party (ultimate beneficiaries); or
- Provide any guarantee, security or the like on behalf of the ultimate beneficiaries.

54 The Company has not done any such transaction which is not recorded in the books of accounts that has been surrendered or disclosed as income during the year in the Tax assessments under the Income Tax Act.,1961

55 The Company has not been declared as a willful defaulter by any Bank or Financial Institution or Government or any Government Authority.

56 The Company has not filed any scheme of arrangements in terms of Section 230 to 237 of the Companies Act., 2013 with any competent Authority.

57 The Previous Years Figures has been regrouped /rearranged whenever necessary to confirm to the current year presentation.

As per our separate report attached of even date

For and on behalf of the Board of Directors

For DAS & PRASAD

Chartered Accountants
Firm Regn No. 303054E

(CA Pramod Kumar Agarwal)

Partner
Membership No. 056921

Place : Kolkata

Date: 28th May, 2026

Sushil Patwari

DIN: 00023980
Chairman

Sunil Ishwarlal Patwari

DIN: 00024007
Managing Director

Sanjeev Kumar Agarwal

Chief Financial Officer

Nikita Jindal

(Mem. No. A79244)
Company Secretary

