

Edelweiss Financial Services Limited

Annual Investor Presentation

May 2012

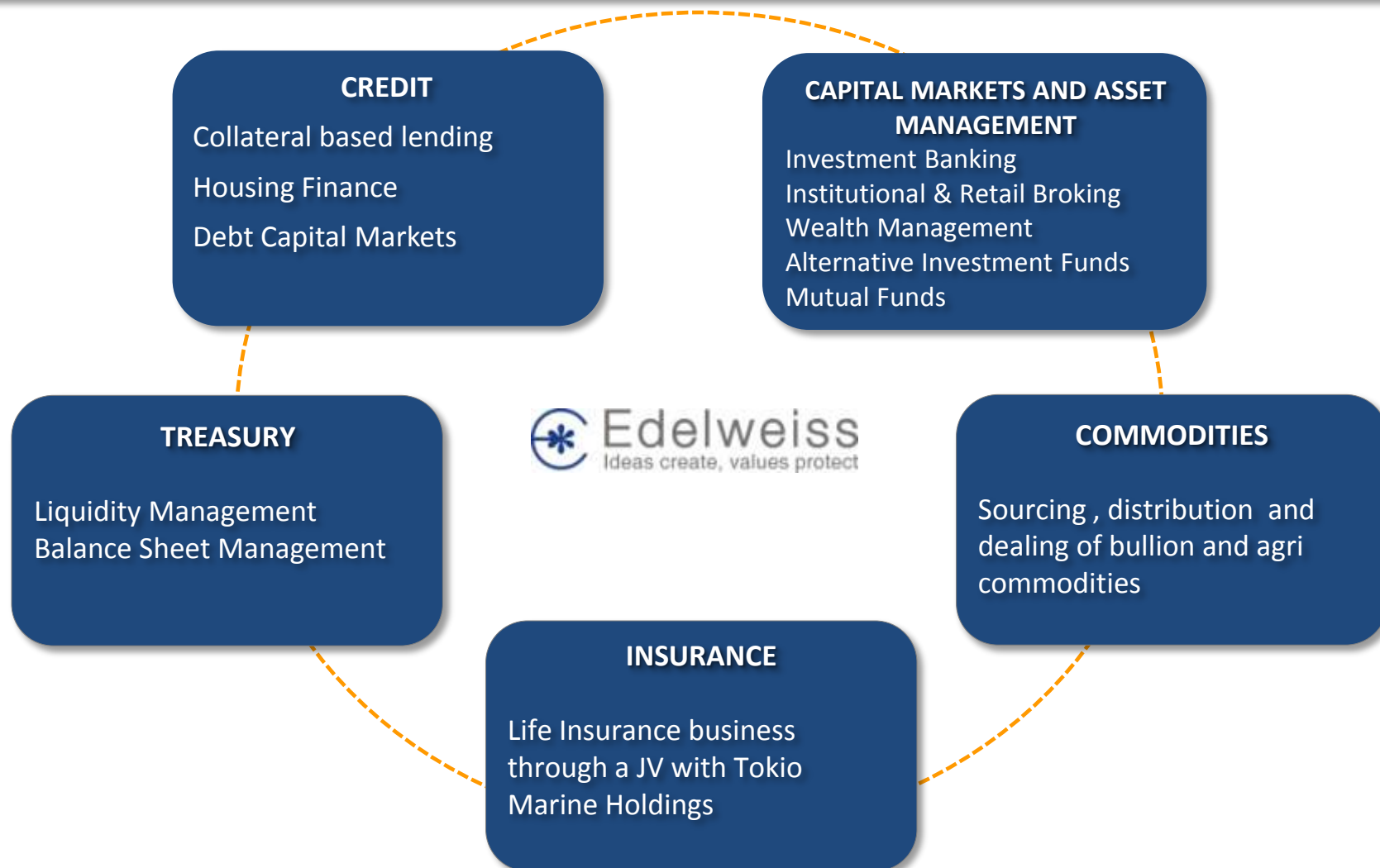
FY12 Financial Performance



(INR crore)	FY11	FY12
Revenue	1,429	1,671
Profit Before Tax	350	199
Profit After Tax	233	128

FY12 Profit after Tax impacted by:

- INR 55-60 cr due to drop in Capital Market activity
- INR 48 cr due to investments in Insurance:
 - INR 30 cr of opportunity loss on equity invested by Edelweiss
 - INR 18 cr of operating loss



Footprint covering key financial services segments

Business Groups – FY12 Financial Snapshot



(INR cr)	Revenue	Profit before Tax	Tangible Equity ¹	Total Capital Employed ¹	Pre-tax RoE	Pre-tax RoA
Credit	517	131	687	3,573	19%	3.7%
Capital Markets & Asset Management	435	15	410	800	4%	1.9%
Commodities	292	59	300	1,312	20%	4.5%
Treasury	374	54	400	5,700 ²	14%	1.0%
Insurance	53	-18	521	521	N/A	N/A
Corporate & Unallocated ³	-	-42	224	1,050	N/A	N/A
Total	1,671	199	2,542	12,956	8%	1.5%

Achieving scale and profitability

Notes: All numbers are Management Estimates

¹ Does not include "Intangibles" consisting of Goodwill, Deferred tax assets and shares owned by employee trust

² Incl. INR 3,900 cr of Government Securities and Bank Fixed Deposits

³ Investments in office building, Strategic Investments and Advance tax paid



- * Robust topline growth
- * Profitability impacted due to
 - * Challenging capital market operating environment
 - * Investment made in building insurance business
- * Business groups continue to scale and are positioned to grow
- * Financial services footprint established

Understanding Our Strategy



To be a Diversified Financial Services firm with a portfolio of cutting edge high growth businesses



Derisk and reduce volatility by diversifying across:

1. **Businesses:**

To counter volatility in capital markets, entered into adjacent financial market segments (Corporate Credit, Commodities, Asset Management, Life Insurance and Mortgages)

2. **Asset Classes:**

From Equities to Commodities, Corporate Loans, Mortgages and Currencies

3. **Clients:**

From Wholesale to Retail

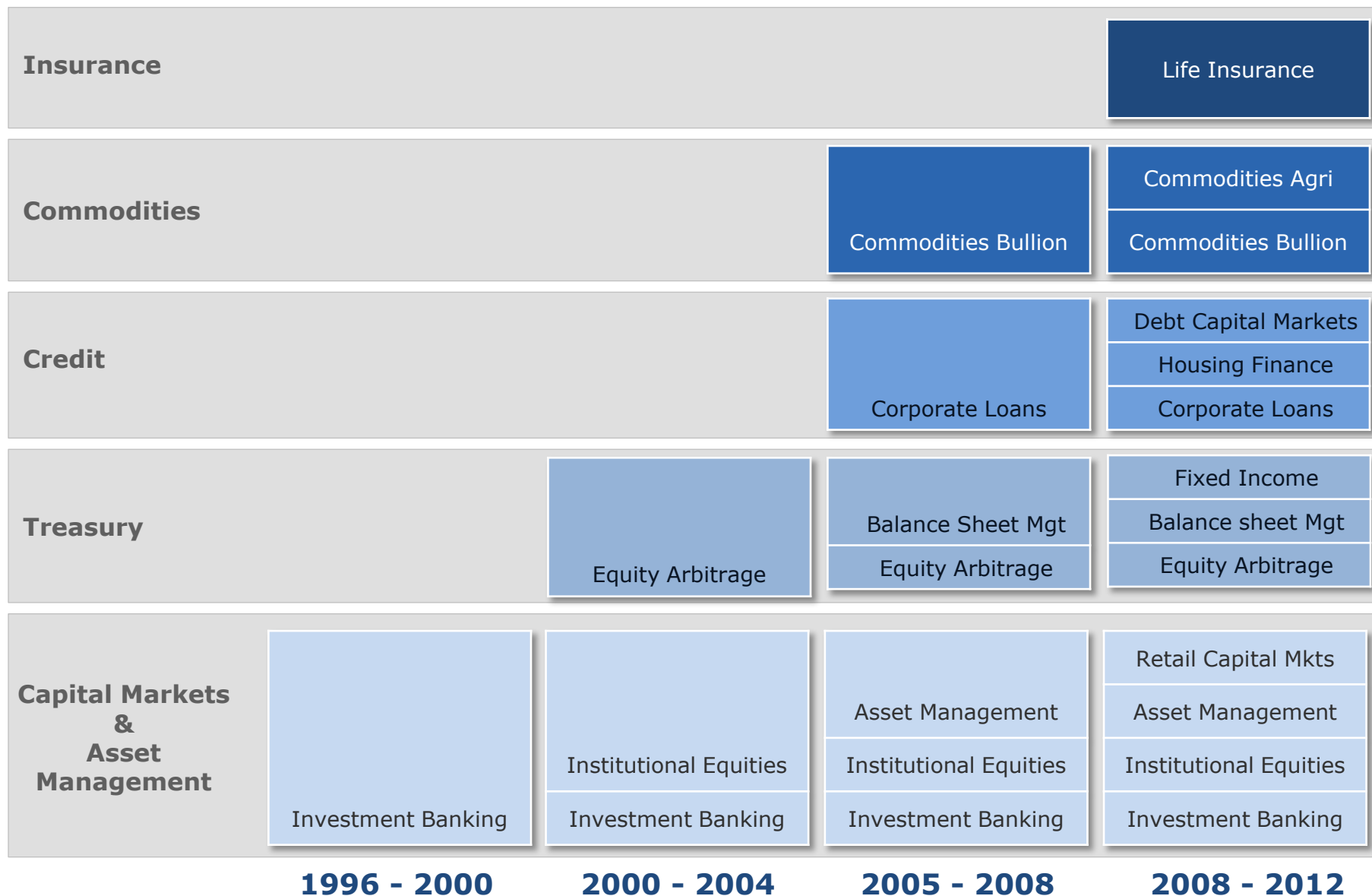
Create a portfolio of scalable & high growth businesses by:

1. Expanding addressable **market segments**

2. Expanding addressable **client segments**

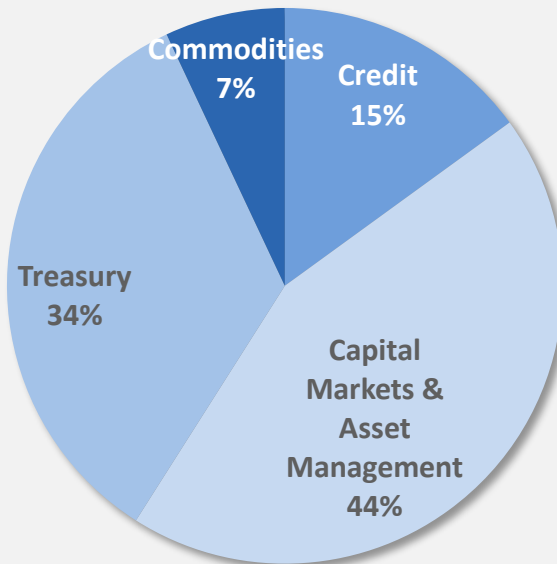
3. Expanding addressable **geographies**

Our Journey To Becoming a Diversified Financial Services Firm...

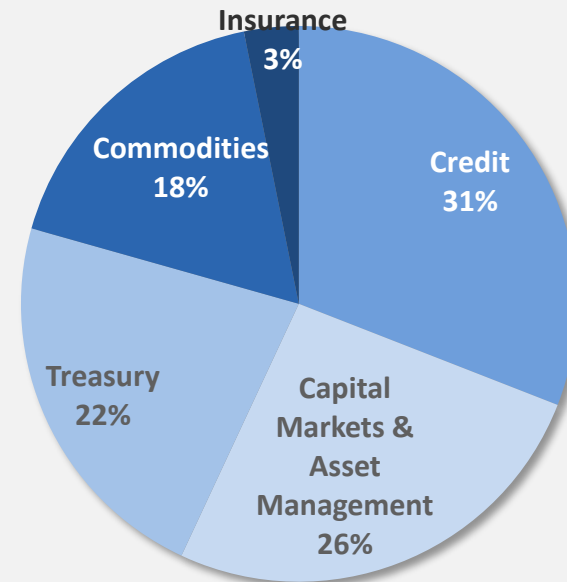




FY08



FY12



Derisking through Diversification



FY08

FY12

FY20

**Capital
Markets**

**Capital
Markets &
Asset
Management**

Insurance

Commodities

**Corporate
Credit

Retail
Credit**

20x growth in addressable
revenue pool

Insurance

**Capital
Markets &
Asset
Management**

**Retail
Credit**

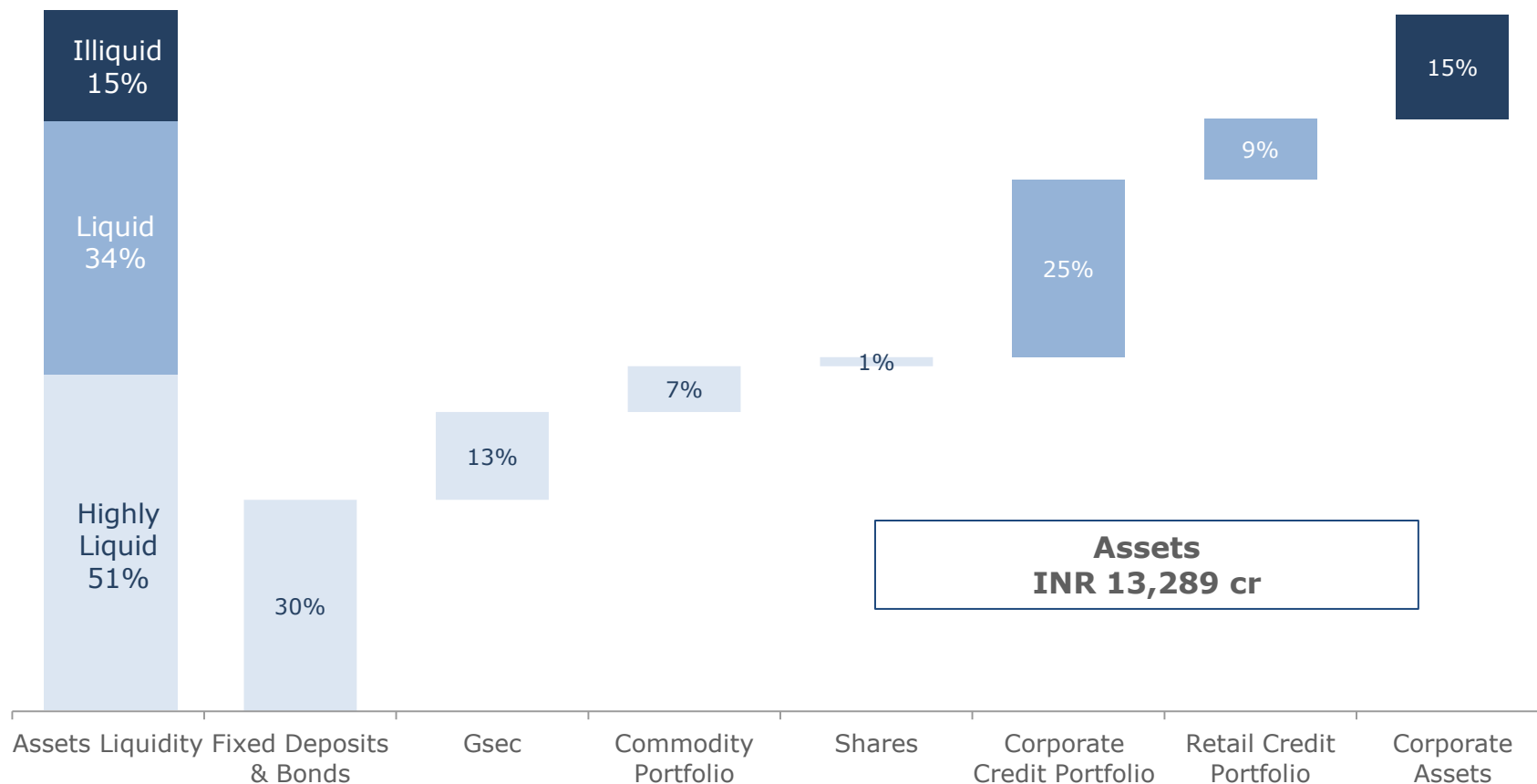
Commodities

**Corporate
Credit**

5x growth expected in
addressable revenue pool

Understanding Our Balance Sheet

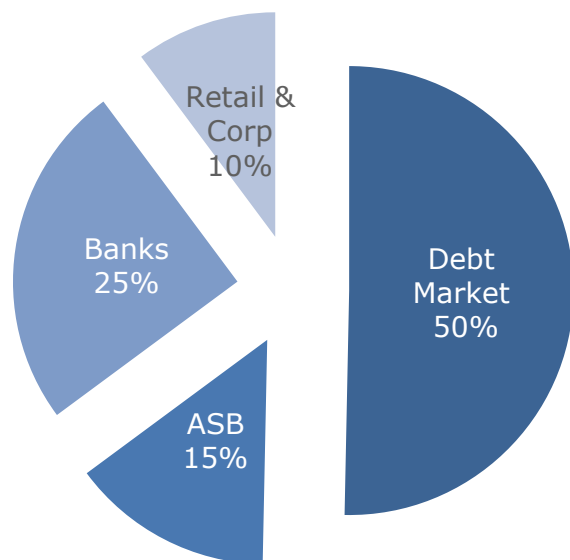
Balance Sheet Strategy: Diversified Asset profile



Diversified Asset profile : Spread across FDs, Credit, FI, Commodities & Shares

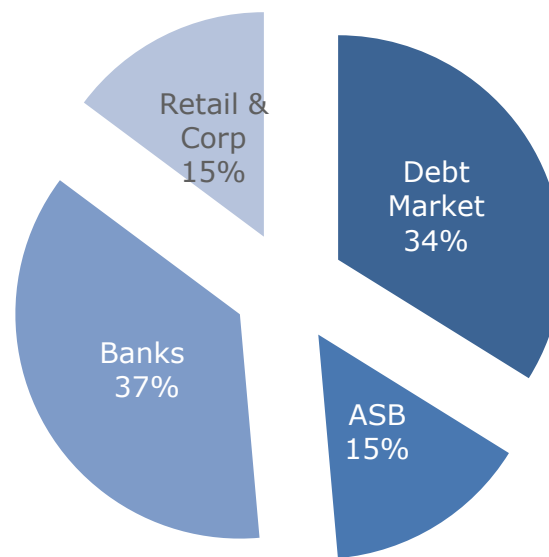


March 2011



INR 7,858 cr

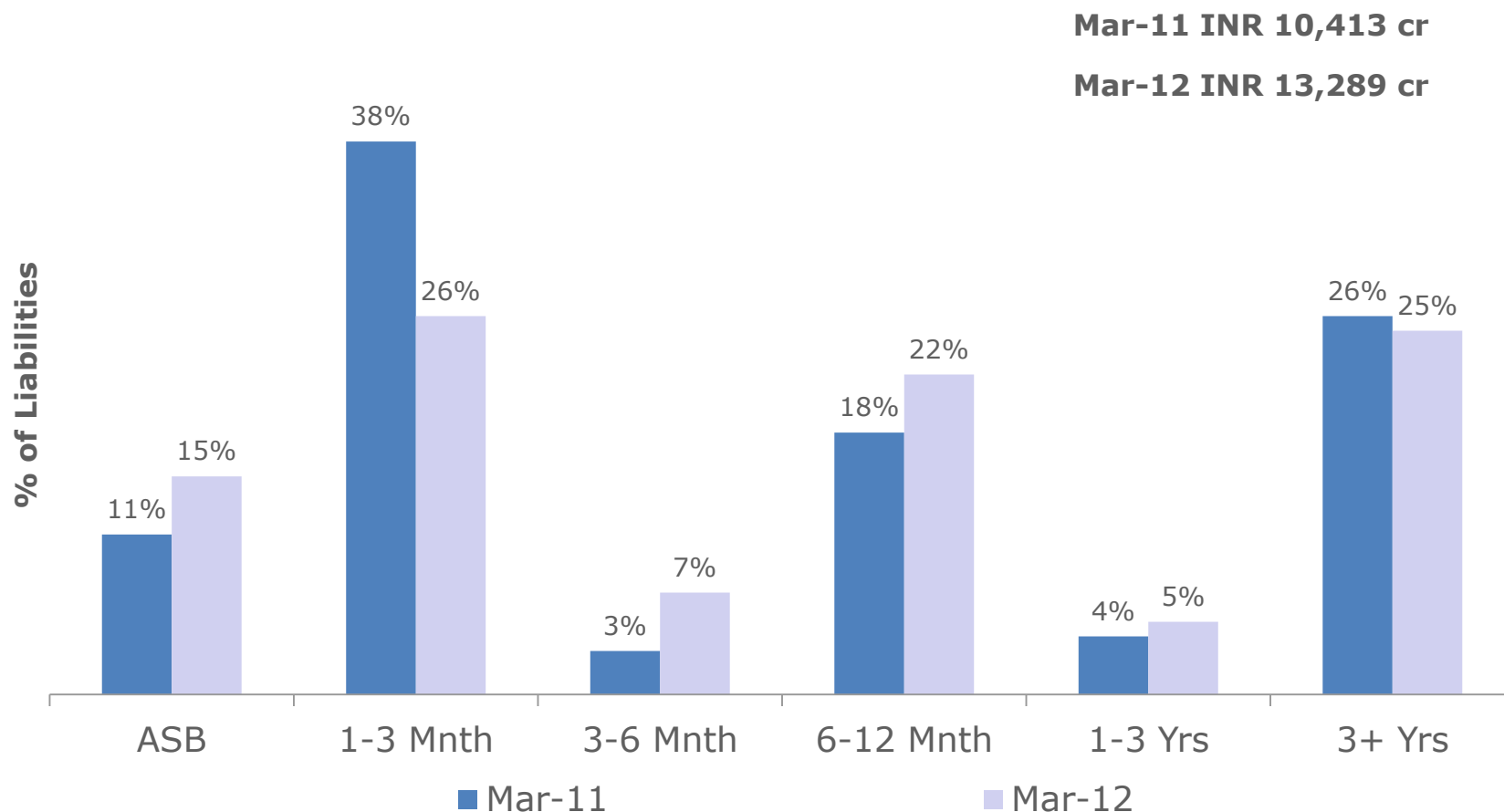
March 2012



INR 10,414 cr

Diversified Sources of Funding

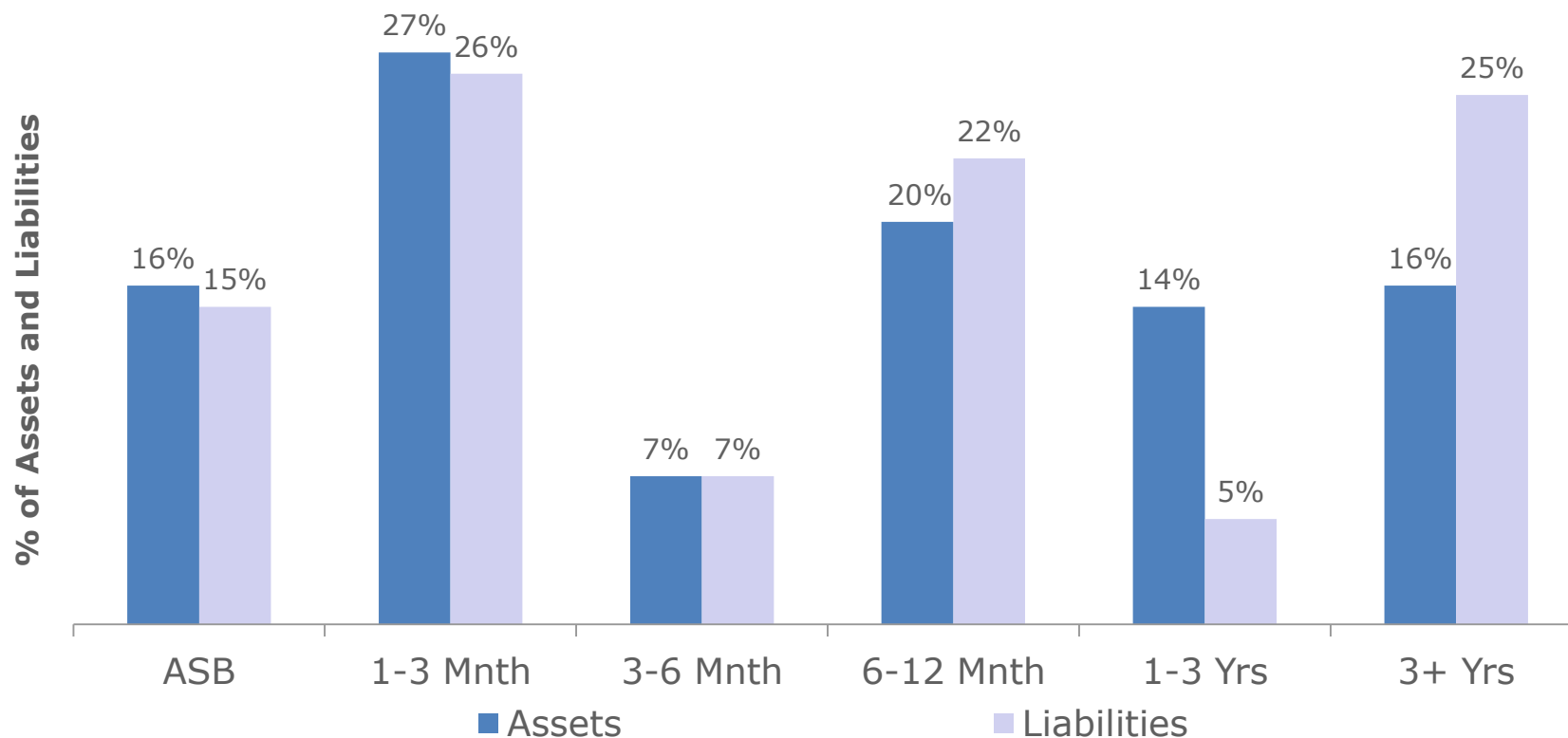
Balance Sheet Strategy: Liability Maturity Profile



Increase in duration of liabilities – shift from 3 months bucket to 1 yr



Balance Sheet: INR 13,289 cr



Balanced Asset and Liability profile up to 12 months duration
ALCO manages, monitors and controls Interest Rate Risk and Liquidity

Business Groups



- * Credit

- * Capital Markets and Asset Management

- * Commodities

- * Treasury

- * Insurance



Corporate Credit

- * Began credit operations in 2007
- * Comprises of
 - * Collateralized Lending to Corporates
 - * Debt Capital Markets
- * Ranked overall 6th in the League Tables for Debt Arrangers (Private Placement) with a market share of 14.3%
- * A robust risk management approach tested over 2 downturns

Highly profitable with limited scalability

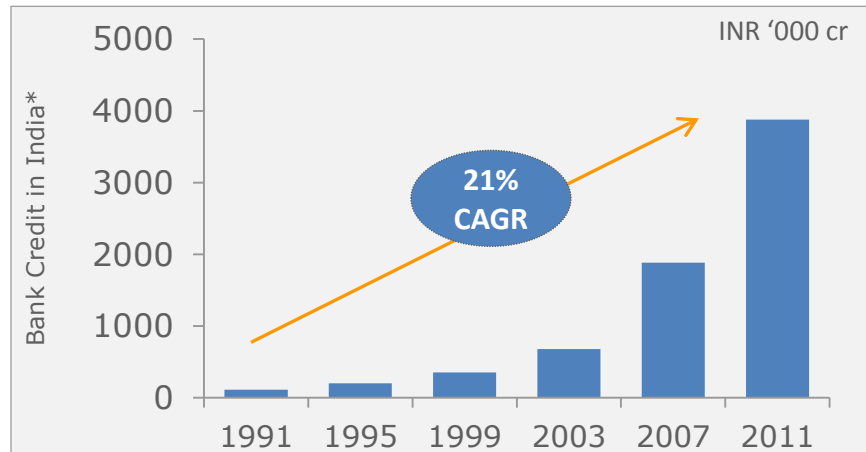
Retail Credit

- * Began in 2011
- * Comprises of
 - * Housing Finance
 - * SME Financing
- * Controlled growth, focus on credit quality
- * Currently in 8 cities, planned to be in 15-18 cities by FY13 end

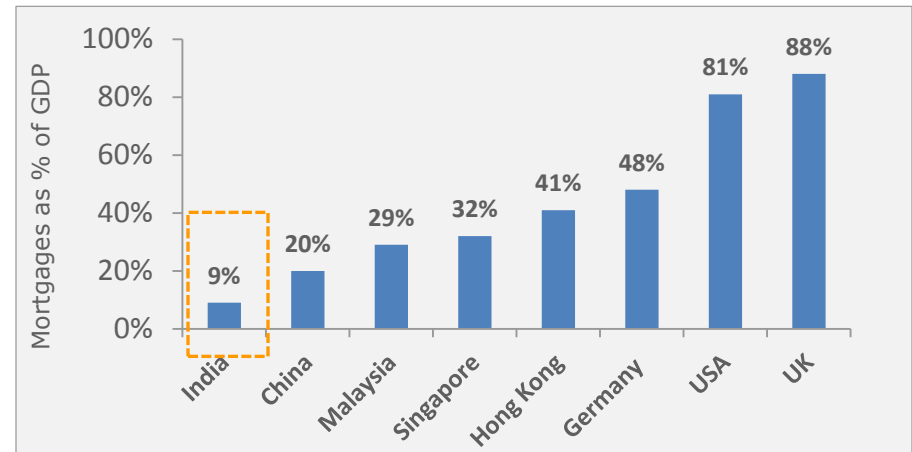
Highly scalable with lower profitability



Large Growing Market



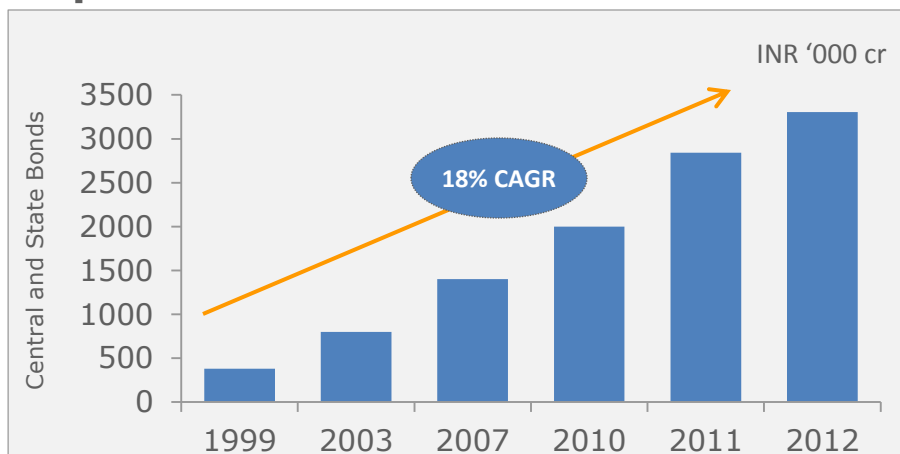
Low Penetration



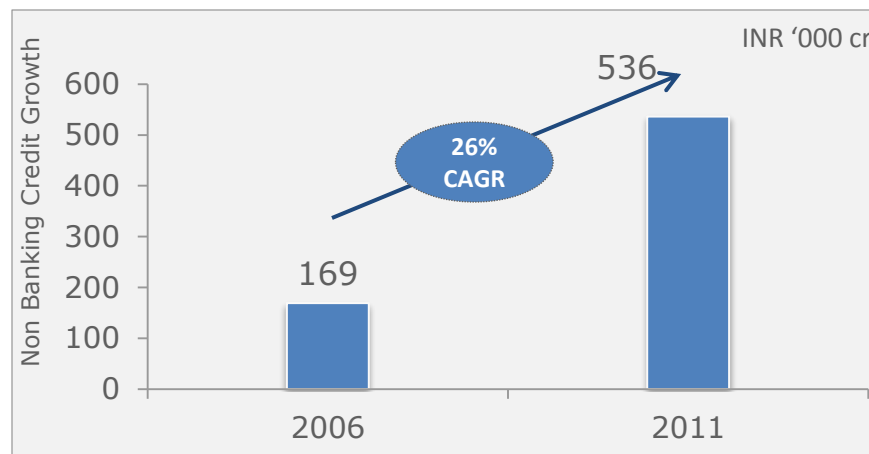
Large and growing opportunity



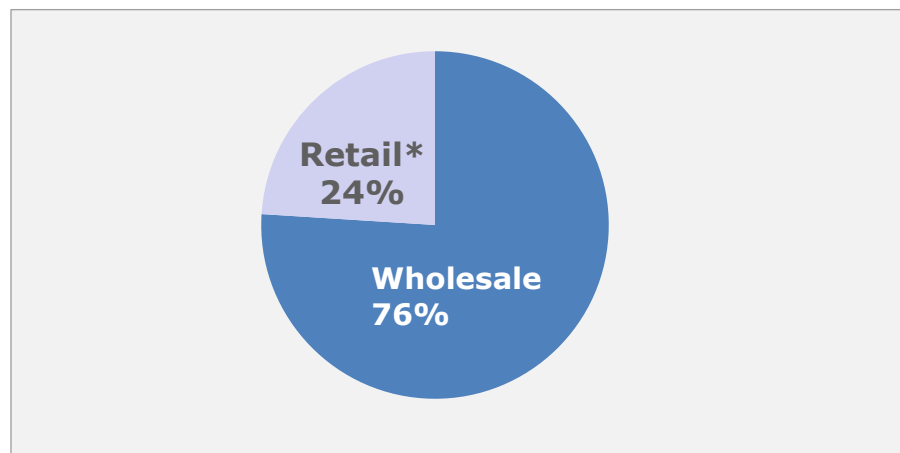
Rapid Growth in Bond Markets



Greater Credit Growth outside Banking



Retail Credit will grow



Present in Bond markets
and Non-Banking credit
(Corporate and Retail)



(INR cr)	FY10	FY11	FY 12
Revenue	143	391	517
Profit before Tax	95	126	131
Equity	411	522	687
Capital Employed	1,343	2,219	3,573
Pre-tax ROE	23%	24%	19%
Pre-tax ROA	7%	6%	4%
Book Size- Collateralized Corporate Loans	1,343	2,103	2,797
Book Size- Housing Finance	-	116	776
Average Blended Yield of Credit Book	15.7%	16.1%	16.8%

Profitability impacted due to investments in Retail financing



(INR cr)	FY10	FY11	FY12
Asset Quality			
Total Loans ¹	1,837	2,644	3,956
Gross NPLs	23	12	23
Net NPLs	20	2	7
Total Provision Held (incl. Std Assets Prov.) ²	12	17	26
Total Provision Cover (incl. Std Assets Prov.)	51%	144%	116%
Collateral Cover			
Corporate Loans – Book Size	1,343	2,103	2,797
Collateral Cover in Corporate Loans	3.1x	2.8x	2.6x
Retail Financing ¹ – Book Size	494	541	1,159
LTV% in Retail Financing ¹	35%	~45%	~60%

Notes: All numbers are Management Estimates

¹ Includes retail margin funding book

² Total Provision includes General Loan Loss Provision on Standard Assets



- * Credit

- * Capital Markets and Asset Management

- * Commodities

- * Treasury

- * Insurance



Capital Markets

- * **Investment Banking and Institutional Equities**
 - * Consistently in top 10 in League Tables in Investment Banking
 - * Amongst the top 2 Indian brokerage houses
- * **Retail Broking**
 - * Rapid scale up to 3,72,000 clients
 - * Significant online presence: 44 lac unique visitors and 6.95 cr page views on <http://www.edelweiss.in>
- * **Wealth Management**
 - * Scale up continues with AUAs of ~INR 3,000 cr

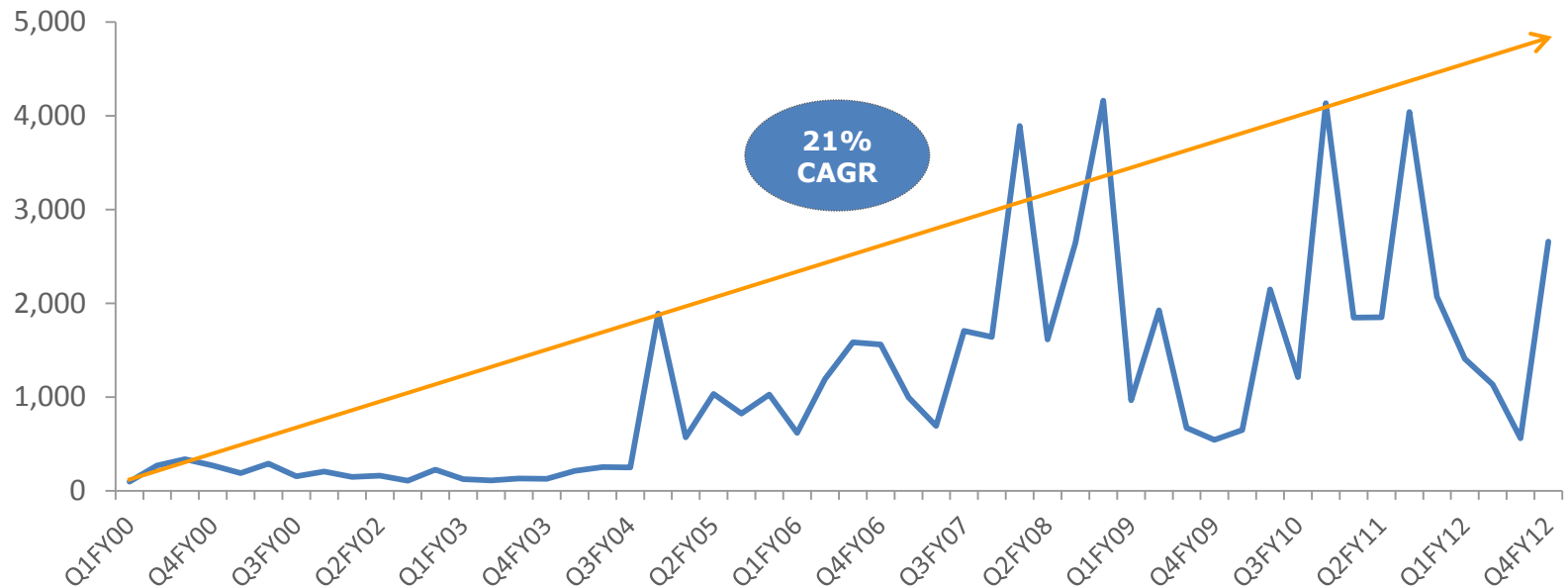
Asset Management

- * **Alternative Asset Management**
 - * One of the fastest growing Indian Alternative Asset Management players
 - * 5 operational funds, each with differentiated strategies and dedicated teams
- * **Mutual funds**
 - * Range of mutual fund schemes across the risk return spectrum
 - * Focusing on building up track record of performance and client base
 - * Distribution network comprises of a force of 3000 distributors

Expanding into retail: Growing wallet share



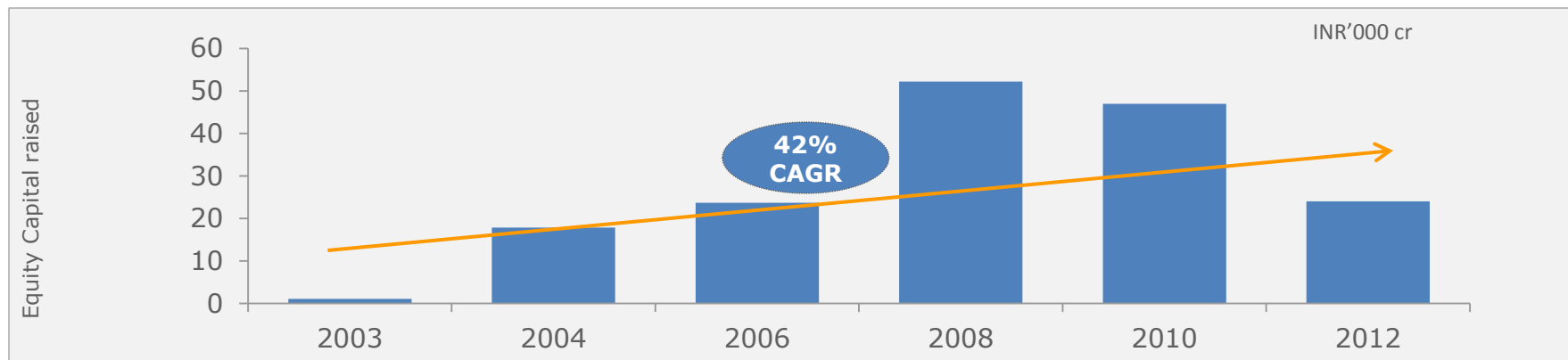
Edelweiss Capital Markets Activity Index



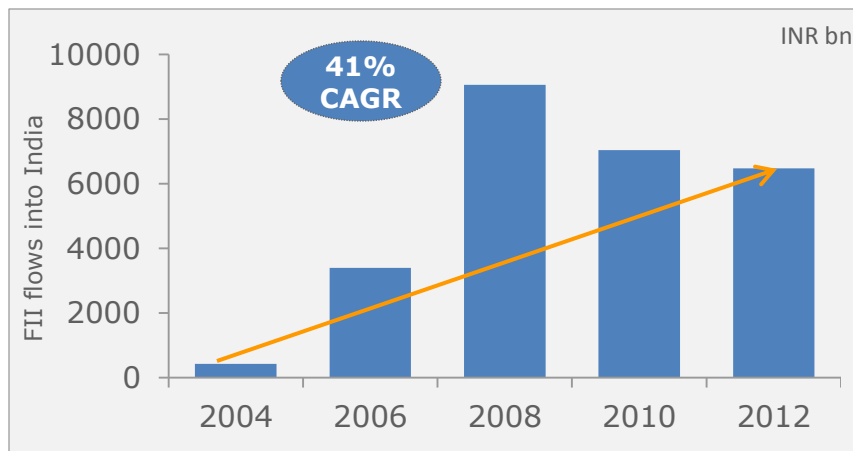
High growth market segments, but volatile



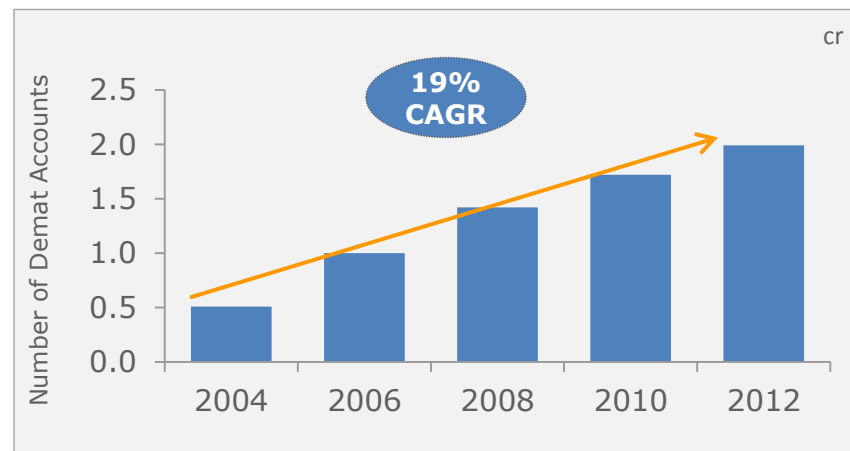
Increasing Role of Capital Markets



Significant Interest from International Investors



Retail Participation to Drive Growth



Opportunity for significant future growth



(INR cr)	FY10	FY11	FY12
Revenue	271	535	435
Profit before Tax	75	100	15
Equity	300	339	410
Capital Employed	600	998	800
Pre-tax ROE	25%	29%	4%

Trading Volumes Market Share	4.6%	3.9%	4.0%
Mutual Funds AUM	157	155	370
Alternative Investment Funds AUM (USD mn)	208	361	570
No. of IB deals*	33	47	40
No. of Retail Broking clients	40,000	3,25,000	3,72,000

Continue to maintain stable operating performance



- * Credit

- * Capital Markets and Asset Management

- * Commodities

- * Treasury

- * Insurance



- * Started Commodities business in 2007 as part of the strategy to diversify across asset classes; now a strategically important business group
- * Edelweiss is now a leading player in precious metals and agriculture commodities

Precious Metals

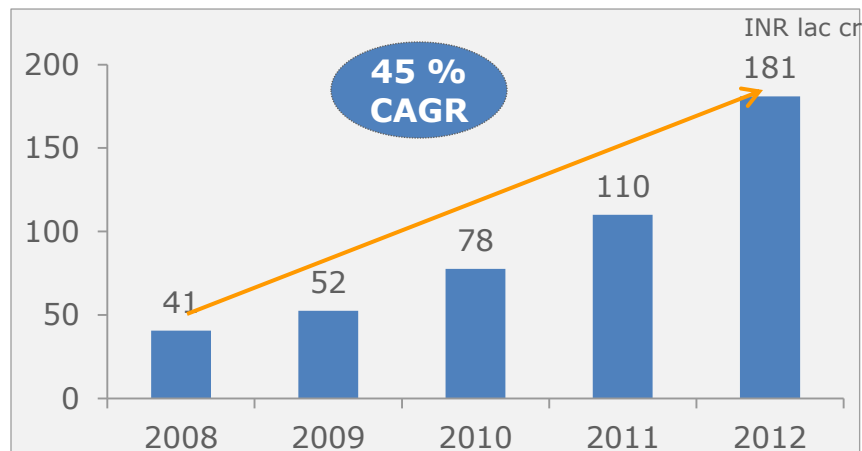
- * Precious metals distribution business set up in FY08
- * Import/procure locally to distribute to end-users (jewelers, manufactures and traders)
- * One of the largest non-bank importers of precious metals in India
- * Presence in 11 cities in India; and an office in Dubai
- * Network of ~450 clients, & empanelled with majority of the international banks for bullion supplies

Agriculture Commodities

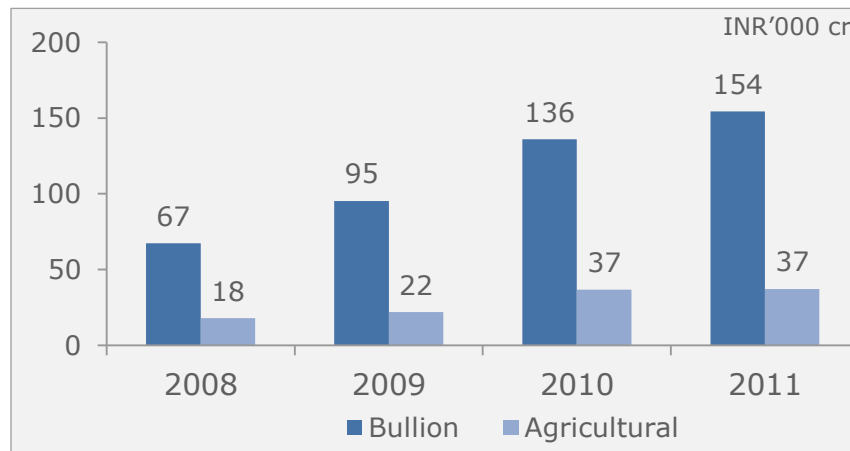
- * Business set up in FY10
- * Import/procure locally and to sell to users/other traders
- * Financing traders/users commodities procurement through collateral based credit
- * Network of ~500 clients & all key warehousing services providers



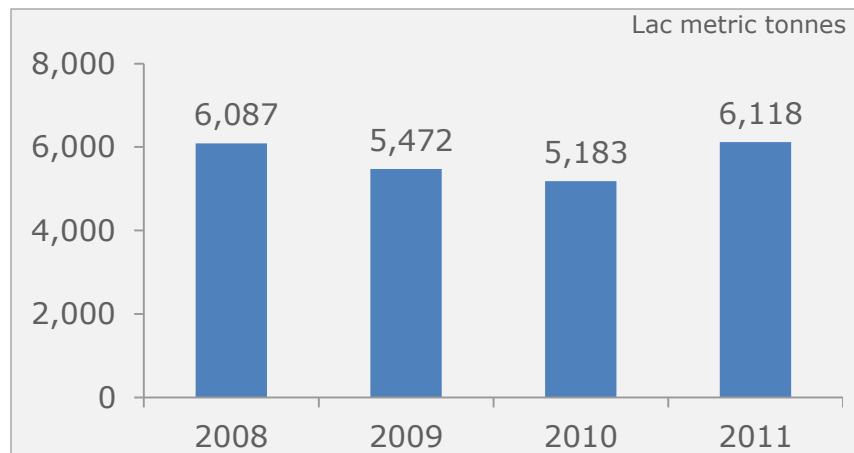
Commodities Turnover On Exchanges



Commodities Imports – Bullion & Agri¹



Agricultural² Production in India



Financialization will reduce cost and improve supply demand linkages

Note: 1. Agri commodities includes edible oil, pulses and cereals and cereal preparations

2. Agricultural production includes Food grains, Oilseeds and Sugarcane

Source: Edelweiss Research, RBI, FMC, World Gold Council



(INR cr)	FY10	FY11	FY 12
Revenue	62	181	292
Profit before Tax	28	57	59
Equity	200	304	300
Capital Employed	600	2,731	1,312
Pre-tax ROE	14%	19%	20%
Pre-tax ROA	5%	2%	5%

Achieving scale and profitability



- * Credit

- * Capital Markets and Asset Management

- * Commodities

- * Treasury

- * Insurance



* Key functions

- * Absorb and release liquidity as required by business groups
 - * Enhance yield on capital
 - * Enhance capital efficiency of assets as well as liabilities
 - * Maintain liquidity buffer
-
- * ~70% of total treasury assets (INR 3,900 cr) are Government securities & Bank Fixed Deposits
 - * These are key components of our liquidity management strategy



(INR cr)	FY10	FY11	FY 12
Revenue	502	319	374
Profit before Tax	155	101	54
Equity	1,000	590	400
Capital Employed*	1,991	3,339	5,700
Pre-tax ROE	16%	17%	14%

Treasury has released equity to other business groups over the years
FY12 impacted due to need to maintain large liquidity buffer

Notes: All numbers are Management Estimates

* Includes G-Secs & Bank FDs of INR 3,900 cr in FY12 (INR 2,000 cr in FY11)



- * Credit

- * Capital Markets and Asset Management

- * Commodities

- * Treasury

- * Insurance



- * Life Insurance in India is a sizable opportunity space in financial services
 - * ~25% of household savings flow into life insurance, second only to banking
 - * Low insurance density (\$48 per capita , >\$1000 for developed countries)
 - * Improving dependency ratios (lower % of dependents / total population)
 - * Effective in channelizing savings to long term investments

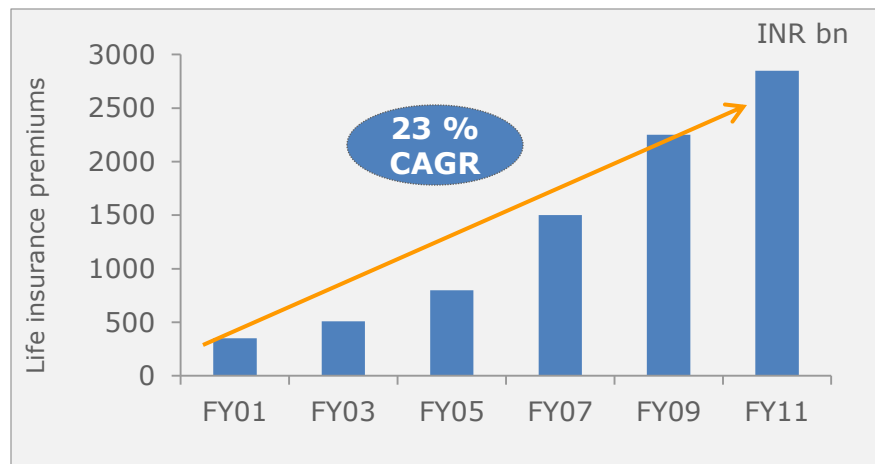
- * Edelweiss entered the Life insurance space in 2011 through a JV with Tokio Marine Holdings Inc.

- * The Tokio Marine Group:
 - * Founded in 1879 as the first general insurance company in Japan
 - * Strong track record in Life Insurance across developed and emerging countries

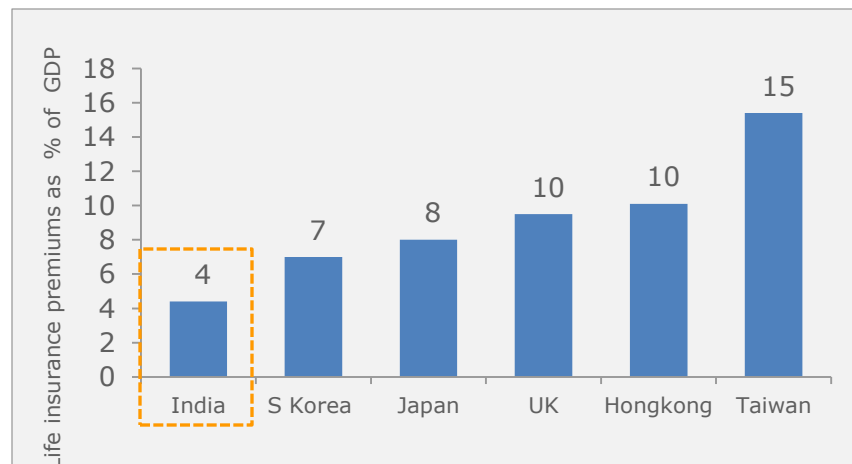
- * Key focus areas:
 - * Build a high quality and productive agency force
 - * Reach out to existing Edelweiss clients



Rapid Premium Growth



Low Penetration*



India likely to be the 3rd largest market in Asia by 2014



(INR cr)	FY 12
Premium Income	11
Investment Income	42
Total Income	53
Profit before Tax	-18
Net worth	521
No. of offices	31
No. of cities	22
No. of agents (PFAs)	825

Corporate



- * **Human Resources**

- * Building a strong leadership pipeline

- * **Brand Building**

- * Building a financial services brand with a clear proposition – “Financial Empowerment”

- * **Risk**

- * Managing financial, liquidity and operational risk; identifying and mitigating regulatory & reputational risk

- * **Technology**

- * Providing cutting edge technology solutions and infrastructure

- * **Operations**

- * Ensuring adoption of customer centricity as an integral operating philosophy across business groups



		FY 11	FY 12
End of Period Head Count		2,647	3,108
New Senior Hires (VP and above)		54	28
Senior Attrition		18%	14%
Learning & Development	Training man days	2,250 man days	2,441 man days
	Employees Covered	1,700	2,114

Building a Financial Services Brand



FY07



FY08



FY09



FY10



FY11



FY12

Why

Introduction of the brand:
who we are

Communicate brand proposition
what can we do for you

Manifestation of the proposition:
how can we do it for you

Reach

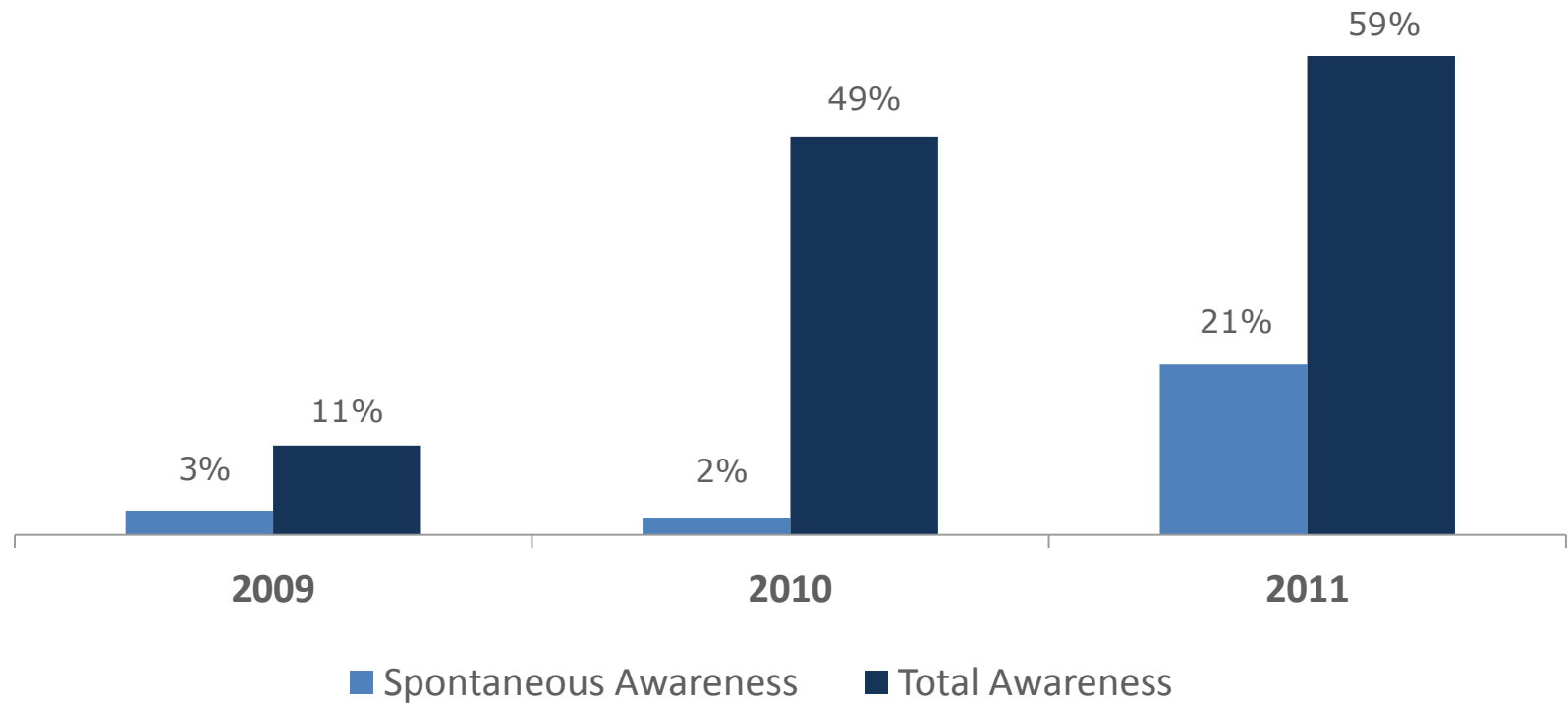
1.3 mn
people

1.7 mn
people

3.2 mn
people

4 mn
people

Clear Proposition – Financial Empowerment



2009: Two Brand Tracks: Mumbai & Delhi *532 respondents*

2010: Mumbai, Delhi, Bangalore & Kochi *1829 respondents*

2011: Mumbai, Delhi, Bangalore & Ahmedabad *1502 respondents*



Business Risk The Primary Risk Team

- * Defined risk metrics
- * Day to Day Risk Monitoring
- * Policy Enforcement

Group Risk Second Line of Defense

Global Risk Group

- * Consolidated Risk Overview
- * Adequate Risk Controls
- * Policy Formation
- * Risk directory

Investment Committees & Credit Committees to approve exposure levels

Global Risk Committee Apex Risk Body

- * Consists of senior management personnel including **CEO** and **COO**
- * Risk Strategy
- * Periodic risk review

Oversight by Board Risk Committee



Philanthropic initiative to drive sustainable social change

Impacted over 75,000 lives

Current portfolio of 20 non- profit organisations

Committed INR 17 Crore till date

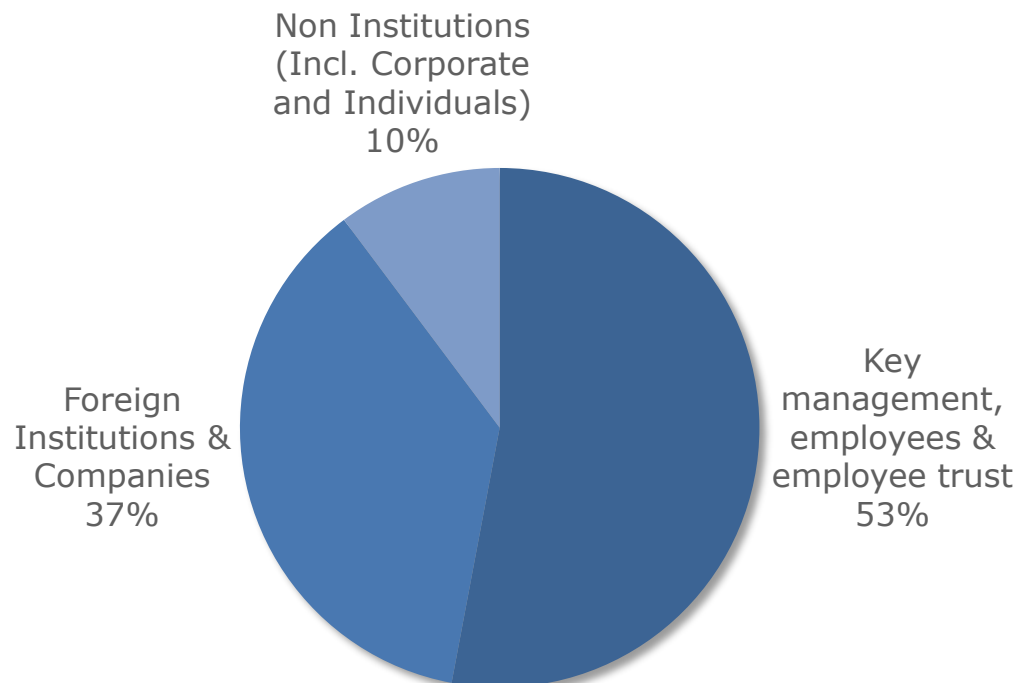
Over 4000 hours of pro-bono support

Focus on Education, Livelihoods and Womens' Rights



Top Institutional Shareholders above 1%*

As on 31st March, 2012



	Name	Percent
1	Govt. of Singapore	8.2%
2	BIH SA	5.8%
3	Carlyle	5.6%
4	Greater Pacific Capital	5.1%
5	Fidelity	3.2%
6	Americorp Ventures	2.0%
7	Amansa Investments	1.6%
8	Argonaut Ventures	1.5%
9	Sequoia Capital	1.0%

Quality institutional investors from different geographies

Active Board of Directors with complementary skills



CHAIRMAN AND CEO



Mr. Rashesh Shah
Chairman & CEO

Co founder of Edelweiss;
Over 20 years of experience in
financial services & serves on
the Boards of various
companies & public institutions

EXECUTIVE DIRECTORS



Mr. Venkat Ramaswamy
Executive Director

Co-founder of Edelweiss;
Widely recognized as one of
India's finest deal makers;
Spearheads Capital Markets
and Asset Management



Mr. Himanshu Kaji,
Executive Director

Diverse experience of over two
decades in financial services;
Responsible for all *enterprise*
functions at Edelweiss

INDEPENDENT / NON-EXECUTIVE DIRECTORS



Mr. Narendra Jhaveri
Independent Director

Has occupied important
positions in National Council of
Applied Economic Research
(NCAER), RBI & ICICI Ltd



Mr. K Chinniah
Non Executive Director

Global Head - Portfolio,
Strategy & Risk Group with
GIC Special Invst. (Pvt. Equity
arm of the Govt. of Singapore
Invst Corp ("GIC"))



Mr. Sanjiv Misra,
Independent Director

Worked with Goldman Sachs,
Citigroup. Is the President of
Phoenix Advisers Pte. Ltd, a
boutique advisory firm



Mr. P N Venkatachalam,
Independent Director

35 years of experience in the
banking sector in India. Member
of the Interim Pension Fund
Regulatory Authority of India,
Former MD, State Bank of India



Mr. Berjis Desai,
Independent Director

Practicing for more than 30
years in the legal field.
Managing Partner J. Sagar &
Associates



Mr. Sunil Mitra
Independent Director

Broad experience in
economic policy making.
Former Finance Secretary
Govt' of India



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