



KIRLOSKAR ELECTRIC COMPANY LTD.,

Sect./20/2025-26
August 21, 2025

To,

The Manager,
Corporate Relationship Department,
BSE Limited,
2nd Floor, New Trading Ring,
Phiroze Jeejeebhoy Towers,
Dalal Street, Mumbai – 400 001.
Scrip: 533193; ISIN: INE134B01017

The Manager,
The Listing Department,
National Stock Exchange of India Limited,
C-1, Block 'G', 5th Floor, Exchange Plaza,
Bandra Kurla Complex, Bandra (East),
Mumbai – 400051.
Symbol: KECL; ISIN: INE134B01017;

Dear Sir / Ma'am,

Sub: Submission of the 78th Annual Report under the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ('Listing Regulations');

Pursuant to Regulation 34(1) of the Listing Regulations, as amended from time to time, we forward herewith the 78th Annual Report of the Company for financial year 2024-25. The 78th Annual General Meeting of the Company will be held on **Tuesday, the 16th day of September 2025 at 11.00 AM** through Video Conference (VC) / Other Audio Visual Means (OAVM).

Further in terms of regulation 36 of the listing regulations, the 78th Annual Report for the FY 2024-25 has been sent through electronic mode to the shareholders of the Company who have registered their email address with the Company or with the depository. A letter providing the web-link, including the exact path, where complete details of the 78th Annual Report is available will also be sent to those shareholder(s) who have not so registered.

The 78th Annual Report is also available on the website of the Company at www.kirloskarelectric.com.

It is requested that the above may please be taken on record.

Thanking you

Yours faithfully
For **Kirloskar Electric Company Limited**

Mahabaleshwar Bhat
Company Secretary & Compliance Officer

Encl: a/a

Regd. Office: No. 19, 2nd Main Road, Peenya 1st Stage, Phase -1, Peenya, Bengaluru, Karnataka, 560058
T+91 80 2839 7256, F +91 80 2839 6727; Email Id: investors@kirloskarelectric.com
Customer care No. : 1800 102 8268, website: www.kirloskarelectric.com
CIN: L31100KA1946PLC000415



KIRLOSKAR ELECTRIC COMPANY LTD.,
Converting energy to serve the billions

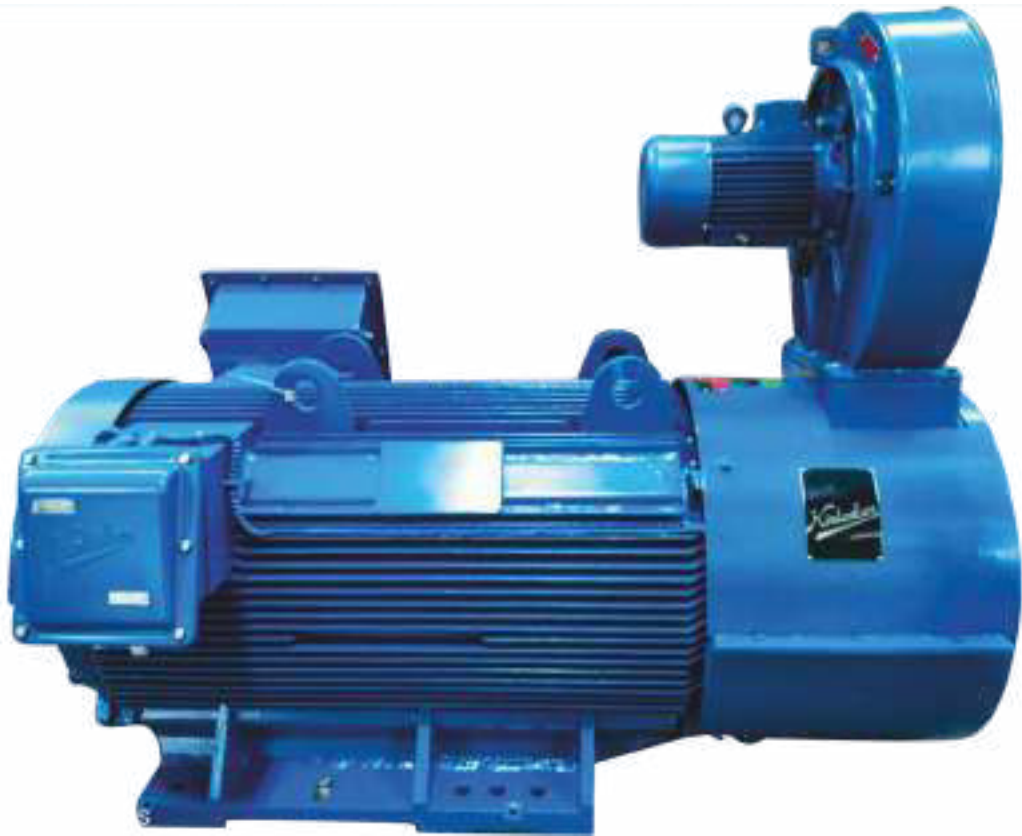
78th

Annual Report

2024-25

Regd. Office: No. 19, 2nd Main Road, Peenya 1st stage, Phase – I, Peenya, Bangalore – 560058

CIN: L31100KA1946PLC000415



250kw, 440V, 6P, SCXF355XV – LV Motor



900kw, 750V, 110/230RPM, KLDC 3157 – DC Motor

BOARD OF DIRECTORS	Mr. Vijay Ravindra Kirloskar	- Executive Chairman
	Mrs. Meena Kirloskar	- Vice Chairperson & Non Executive Director
	Mr. Anand Balaramacharya Hunnur	- Managing Director
	Mr. Sanjeev Kumar Shivappa	- Director (Finance) & Chief Financial Officer
	Dr. Ashok Misra	- Independent Director
	Mr. Ravi Ghai	- Independent Director
	Mr. Suresh Kumar	- Independent Director
	Mr. K N Shanth Kumar	- Independent Director (w.e.f May 23, 2024)
	Ms. Rukmini Kirloskar	- Non Executive Director (w.e.f May 23, 2024)
	Mr. Mohammed Saad Bin Jung	- Independent Director (w.e.f. August 06, 2024)
	Dr. Pangal Ranganath Nayak	- Independent Director (w.e.f. August 06, 2024)
	Mr. Satyanarayan Agarwal	- Independent Director (upto September 20, 2024)
	Mr. Anil Kumar Bhandari	- Independent Director (upto September 20, 2024)
	Mr. Kamlesh Suresh Gandhi	- Independent Director (upto September 20, 2024)

CHIEF FINANCIAL OFFICER Mr. Sanjeev Kumar Shivappa

COMPANY SECRETARY AND COMPLIANCE OFFICER Mr. Mahabaleshwar Bhat

AUDITORS K N Prabhashankar & Co.,

BANKERS Bank of India
State Bank of India
Dubai Islamic Bank, UAE

REGISTERED OFFICE & CONTACT DETAILS No. 19, 2nd Main Road, Peenya 1st Stage,
Phase - I, Peenya, Bangalore – 560 058
CIN: L31100KA1946PLC000415
Ph no. 080-28397256; Fax no. 080-28396727
Email: investors@kirloskarelectric.com
Website: www.kirloskarelectric.com

FACTORIES LOCATION Govenahalli, Nelamangala - Bengaluru;
Gokul Road, Hubballi;
Belwadi industrial area, Mysore;
Hirehalli village, Tumkur;
Kondhapuri, Pune.

Information for Members:
78th Annual General Meeting (AGM)

Date : September 16, 2025
Day : Tuesday
Time : 11.00 AM
Mode : **Video Conferencing**

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CHAIRMAN'S MESSAGE

Dear Shareholders,

On behalf of our Board of Directors, I am delighted to present the 78th Annual Report of Kirloskar Electric Company Limited (“KECL”) for the Financial Year 2024-25. This past year has been one of significant transformation, highlighting our resilience and adaptability. With robust policies, a thriving domestic market, we are well positioned to fuel India's industrial growth. The Indian electrical industry continues its impressive growth, significantly bolstered by the 'Make in India' and 'Atmanirbhar Bharat' initiatives. We've seen a surge in demand across manufacturing, infrastructure, power generation, transformers, motors and automotive sectors. Market projections indicate sustained expansion, reflecting India's rapid industrialization and the government's drive for a self-reliance. Despite various challenges, we've found significant opportunities, particularly in construction, automotive, infrastructure, steel, sugar, cement and power generation sectors.

Your Company has navigated a dynamic FY 2024-25, which, while presenting a temporary dip in revenue and profitability, has laid crucial groundwork for future resilience. We remain steadfast in our commitment to strengthening our financial foundation, actively addressing challenges like net worth improvement and liquidity optimization. This year stands out not only for our better financial performance but also for the significant strategic progress we've made across all our markets, product categories, and geographical regions. The strategic efforts undertaken during this period, alongside our proven expertise in a competitive market and proactive measures to mitigate raw material volatility, position us strongly. Over the last year, we've faced significant challenges, including unstable commodity prices, geopolitical turmoil, environmental issues, and unpredictable demand. While these factors have tested industries worldwide, they've also created opportunities for developing innovative business models and product offerings.

Further, from our perspective India's booming solar sector presents a significant growth avenue. The rapid expansion, driven by strong government backing and falling costs, creates substantial demand for our core products in solar power generation, distribution, and storage.

Some of the key achievements during the year were the successful supply of transformers to Shaheed Lakhman Nayak Hydro Electric Power Plant, various Water Supply Boards across India, Boghapuram Air Port, Kalisindh Project, Seamless Steel Pipes Project and Solar Projects & also Hydro Power Projects.

The way forward for us is rooted in leveraging our deep-seated expertise and diversified portfolio to capitalize on India's industrial growth and energy transition. We are strategically focused on strengthening our financial health by optimizing operational efficiencies, actively managing our working capital and improve our net worth. By reinforcing our long-standing customer relationships and extending our reach, we are confident in our ability to navigate market challenges, deliver innovative solutions, and achieve sustainable profitability.

We are dedicated to building a prosperous future, upholding the core values established by our founders. We firmly believe in responsible business practices encompassing environmental stewardship, social responsibility, and strong governance, aiming to create a positive impact for our communities, employees, customers, and the environment.

I remain confident in our ability to emerge stronger and deliver long-term value to all stakeholders. This confidence stems from the dedication, passion, and talent of our people, who are at the heart of our success. Thank you for your continued trust, support, and belief in our journey.

In closing, I extend my sincere gratitude to all our stakeholders, our esteemed bankers, suppliers, customers, dealers, channel partners, service providers, shareholders, employees, and board members for their unwavering support and faith. With our combined efforts, I have no doubt that we will continue to break records, surpass goals, and leave an enduring legacy.

Thank you again for your support and confidence.

Sd/-
Vijay R. Kirloskar
Executive Chairman

NOTICE OF 78th ANNUAL GENERAL MEETING

NOTICE is hereby given that the **SEVENTY EIGHTH ANNUAL GENERAL MEETING (AGM)** of the members of **KIRLOSKAR ELECTRIC COMPANY LIMITED** will be held on Tuesday, the 16th day of September, 2025 at 11.00 A.M through Video Conferencing / Other Audio Visual Means to transact the following businesses:

ORDINARY BUSINESS:

1. To receive, consider and adopt:

- a) the audited standalone financial statement of the Company for the year ended March 31, 2025 together with the reports of the Board of Directors and Auditor's thereon; and
- b) the audited consolidated financial statement of the Company for the financial year ended March 31, 2025 and the report of Auditors' thereon and in this regard, to consider and if thought fit, to pass the following resolutions as '**Ordinary Resolutions**':
 - (a) **"RESOLVED THAT** the audited standalone financial statement of the Company for the financial year ended March 31, 2025 and the reports of the Board of Directors and Auditors' thereon, as circulated to the members be and are hereby considered and adopted."
 - (b) **"RESOLVED THAT** the audited consolidated financial statement of the Company for the financial year ended March 31, 2025 and the report of the Auditors' thereon, as circulated to the members, be and are hereby considered and adopted."

2. To appoint a director in place of Mr. Vijay R Kirloskar (DIN:00031253), who retires by rotation and being eligible, offers himself for re-appointment and in this regard to consider and if thought fit, to pass the following resolution as an '**Ordinary Resolution**':

"RESOLVED THAT in accordance with the provisions of section 152 and other applicable provisions of the Companies Act, 2013, Mr. Vijay R Kirloskar (DIN: 00031253), Executive Chairman (Whole-time Director), who retires by rotation at this meeting and being eligible, has offered himself for reappointment, be and is hereby appointed as Director of the Company."

SPECIAL BUSINESS:

3. To re-appoint Mr. Anand Balaramacharya Hunnur (DIN: 06650798) as Managing Director of the Company and to consider and, if thought fit, to pass the following resolution as a '**Special Resolution**'.

"RESOLVED THAT in terms of the provisions of Sections 196, 197, 200 and other applicable provisions, if any, of the Companies Act, 2013, rules framed thereunder and Schedule V, as amended and the applicable provisions of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("SEBI Listing Regulations") (including any statutory modification(s) or re-enactment(s) thereof, for the time being in force), the provisions of the Articles of Association

of the Company, based on the recommendations of Nomination and Remuneration Committee ('NRC') and the Board of Directors, approval of members be and is hereby accorded to the reappointment, including the terms of reappointment, of Mr. Anand Balaramacharya Hunnur (DIN: 06650798), as Managing Director of the Company for a period of three (03) years with a remuneration of ₹ 2,25,00,000/- (Rupees Two Crore Twenty Five Lakhs only) per annum effective from July 12, 2025 with the remuneration details as set out hereunder:

(a) Salary:

₹ 43,50,000/- (Rupees Forty Three Lakhs Fifty Thousand only) per annum with such increments each year, as may be decided by the NRC and/or the Board of Directors, based on merit and taking into account the Company's performance for the year;

(b) Perquisites and allowances:

The Managing Director shall be entitled to perquisites and allowances like rent free accommodation (including maintenance fee) or house rent allowance in lieu thereof, special allowances, car allowance, performance incentive, reimbursement of water expenses, gas and electricity bills at residence and medical expenses for self and his family and all other payments in the nature of perquisites and allowances subject to ceiling of ₹ 1,67,66,265/- (Rupees One Crore Sixty Seven Lakhs Sixty Six Thousand Two Hundred and Sixty Five Only) per annum which shall also include premium payable towards medi-claim and personal accident insurance as per the policies of the Company and with such increments each year, as may be decided by the NRC and/or the Board of Directors, based on merit and taking into account the Company's performance for the year;

Explanation

For the purpose of calculating the above ceiling, perquisites shall be evaluated as per the provisions of the Companies Act, 2013, Rules made thereunder and as per the provisions of the Income tax Act, 1961 and Rules made thereunder. In the absence of any such rule, perquisites shall be evaluated at actual cost.

"Family" shall have the same meaning as defined under Schedule V of the Companies Act, 2013.

Use of Company's car for official purposes and telephone at residence and cell phone (including payment for local calls and long distance official calls) shall not be included in the computation of perquisites for the purpose of calculating the said ceiling.

Apart from the reimbursement of ordinary medical expenses, in case of hospitalization of the Managing Director, the Board of directors shall have the discretion to reimburse the actual expenses incurred

by him including on travel, notwithstanding that the total perquisites will exceed the limit of ₹ 1,67,66,265/- (Rupees One Crore Sixty Seven Lakhs Sixty Six Thousand Two Hundred and Sixty Five Only) per annum in any financial year.

The Managing Director shall be entitled to reimbursement of all expenses incurred by him in connection with the business of the Company.

RESOLVED FURTHER THAT pursuant to Section 197 and other applicable provisions of the Companies Act, 2013 read with schedule V to the Companies Act, 2013, where in any financial year during the tenure of the appointment, the Company has losses or its profits are inadequate, the remuneration of ₹ 2,25,00,000/- (Rupees Two Crore Twenty Five Lakhs only) per annum be paid to Mr. Anand B Hunnur as the minimum remuneration.

RESOLVED FURTHER THAT any Director of the Company and the Company Secretary of the Company be and hereby are severally authorized to do the such acts and deeds, necessary for filing requisite e-forms with the appropriate authority within such time and period as prescribed."

4. Revision in the remuneration payable to Mr. Vijay R Kirloskar (DIN: 00031253), Executive Chairman and to consider and, if thought fit, to pass the following resolution as a '**Special Resolution**':

"RESOLVED THAT pursuant to the provisions of Section 196, 197, 198 and Schedule V of the Companies Act, 2013 read with Companies (Appointment and Qualification of Directors) Rules, 2014 and other applicable provisions, if any of the Companies Act, 2013, and the applicable provisions of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("SEBI Listing Regulations") (including any statutory modification(s) or re-enactment(s) thereof, for the time being in force), the provisions of the Articles of Association of the Company, based on the recommendations of Nomination and Remuneration Committee ('NRC') and the Board of Directors, the approval of members be and is hereby accorded to enhance the remuneration payable to Mr. Vijay R Kirloskar (DIN: 00031253), Executive Chairman of the Company, from ₹ 5,00,00,000/- (Rupees Five Crores only) per annum to ₹ 5,50,00,000/- (Rupees Five Crores Fifty Lakhs only) per annum with effect from July 10, 2025 during his tenure as Executive Chairman of the Company and in accordance with the details as set out hereunder:

(a) Salary:

₹ 1,20,00,000/- (Rupees One Crore Twenty Lakhs Only) per annum with such increments each year, as may be decided by the NRC and/or the Board of Directors, based on merit and taking into account the Company's performance for the year;

(b) Perquisites and allowances:

The Chairman shall be entitled to perquisites and allowances like rent free accommodation (including maintenance fee) or house rent allowance in lieu thereof, special allowances, car allowance, performance

incentive, reimbursement of water expenses, gas and electricity bills at residence and medical expenses for self and his family and all other payments in the nature of perquisites and allowances subject to ceiling of ₹ 4,30,00,000/- (Rupees Four Crore Thirty Lakhs Only) per annum which shall also include premium payable towards medi-claim and personal accident insurance as per the policies of the Company and such increments each year, as may be decided by the NRC and/or the Board of Directors, based on merit and taking into account the Company's performance for the year;

Explanation

For the purpose of calculating the above ceiling, perquisites shall be evaluated as per the provisions of the Companies Act, 2013, Rules made thereunder and as per the provisions of the Income tax Act, 1961 and Rules made thereunder. In the absence of any such rule, perquisites shall be evaluated at actual cost.

"Family" shall have the same meaning as defined under Schedule V of the Companies Act, 2013.

Use of Company's car for official purposes and telephone at residence and cell phone (including payment for local calls and long distance official calls) shall not be included in the computation of perquisites for the purpose of calculating the said ceiling.

Apart from the above perquisites & allowances mentioned herein above, the Executive Chairman shall be reimbursed actual medical expenses including actual cost of medical equipments, gadgets, devices and supplements and in case of hospitalization of the Executive Chairman, the Company shall reimburse the actual expenses incurred by him including expenses incurred by him on travel and treatment abroad, notwithstanding that the total perquisites will exceed the limit of ₹4,30,00,000/- (Rupees Four Crore Thirty Lakhs Only) per annum in any financial year.

Contribution to provident fund and to super annuation fund will not be included in the computation of the ceiling on perquisites to the extent these either singly or put together are not taxable under the Income Tax Act.

Gratuity payable as per the Rules of the Company and encashment of leave at the end of the tenure will not be included in the computation of the ceiling on perquisites to the extent the same are not taxable under the Income Tax Act.

The Executive Chairman shall be entitled to reimbursement of all expenses incurred by him in connection with the business of the Company.

RESOLVED FURTHER THAT pursuant to Section 197 and all other applicable provisions of the Companies Act, 2013, where in any financial year during the currency of tenure of the appointment, the Company has losses or its

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profits are inadequate, the remuneration of ₹ 5,50,00,000/- (Rupees Five Crores Fifty Lakhs only) per annum or such higher remuneration, as may be permitted according to the Schedule V to the Companies Act, 2013 be paid to Mr. Vijay R Kirloskar as minimum remuneration.

RESOLVED FURTHER THAT any director of the Company and the Company Secretary of the Company be and hereby are severally authorised to do the such acts, deeds and things necessary for filing requisite e-forms with the appropriate authority within such time and period as prescribed.”

5. **To appoint Mr. Sudheendra P Ghali (Membership no. FCS 7037 & COP no. 7537) Proprietor of M/s. S. P. Ghali & Co., Company Secretaries, Belgaum as Secretarial Auditor of the Company for a period of five (05) years and to fix their remuneration** and in this regard to consider and if thought fit, to pass the following resolution as an **'Ordinary Resolution'**:

“RESOLVED THAT pursuant to the provisions of Section 204 and other applicable provisions, if any, of the Companies Act, 2013 ('the Act'), read with Rule 9 of the Companies (Appointment & Remuneration of Managerial Personnel) Rules, 2014, [including any statutory modification(s) or re-enactment(s) thereof, for the time being in force], and Regulation 24A of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended from time to time, based on the recommendation of the Audit Committee and the approval of the Board of directors of the Company, consent of members of the Company be and is hereby accorded for the appointment of Mr. Sudheendra P Ghali (Membership no. FCS 7037 & COP no. 7537) Proprietor of M/s. S. P. Ghali & Co., Company Secretaries, Belgaum as the 'Secretarial Auditor' of the Company for a tenure of five (5) consecutive years, commencing from financial year 2025-26 till financial year 2029-30, to conduct the Secretarial Audit and to furnish the Secretarial Audit Report in accordance with the provisions of the Act and on such remuneration as may be mutually agreed by and between the Board and the Secretarial Auditor, with the power to the Board to modify / enhance the remuneration during the tenure of five consecutive years on such terms and conditions as may be mutually agreed.

6. **To appoint M/s. BMS Auditing, Chartered Accountants, PO Box no. 80394, Dubai, UAE as Auditor of the Branch office situated at Ajman, UAE** and to consider and, if thought fit, to pass the following resolution as an **'Ordinary Resolution'**:

“RESOLVED THAT pursuant to the provisions of Section 143(8) and other applicable provisions, if any, of the Companies Act, 2013 and the Companies (Audit and Auditors) Rules, 2014, as amended from time to time, M/s. BMS Auditing, Chartered Accountants, are hereby appointed as an Auditor of the Branch office of the Company situated at Ajman, UAE, to hold the office from the conclusion of this annual general meeting until the conclusion of next annual general meeting of the Company

and on such remuneration, terms and conditions, the Board of directors may deem fit.”

7. **To ratify the remuneration of Cost Auditors for the financial year ending March 31, 2025** and to consider and, if thought fit, to pass the following resolution as an **'Ordinary Resolution'**:

“RESOLVED THAT pursuant to the provisions of Section 148 and all other applicable provisions of the Companies Act, 2013 (“Act”) and the Companies (Audit and Auditors) Rules, 2014 (including any statutory modifications (s) or re-enactment thereof, for the time being in force), M/s. Rao, Murthy & Associates (Firm Regn no. 000065), Cost Accountants, were appointed by the Board of directors on the recommendation of the Audit Committee of the Company, to conduct the audit of the cost records of the Company for the financial year ending March 31, 2025, be paid the remuneration as set out in the Statement annexed to the notice convening this meeting.

RESOLVED FURTHER THAT the Board of Directors and the Company Secretary of the Company be and are hereby authorized severally to perform all such acts and take all such steps as may be necessary, proper or expedient to give effect to this resolution.”

By the order of the Board of Directors
For Kirloskar Electric Company Limited

Sd/-
Vijay R Kirloskar
Executive Chairman
DIN: 00031253
Place: Bengaluru
Date: 10.07.2025

ADDENDUM TO THE NOTICE OF 78TH ANNUAL GENERAL MEETING ('AGM') OF THE COMPANY

NOTICE IS HEREBY GIVEN that an Addendum is made to the Notice of the 78th Annual General Meeting ("Original Notice") of Kirloskar Electric Company Limited dated July 10, 2025, scheduled to be held on Tuesday, September 16, 2025, at 11.00 AM through Video Conferencing ('VC') / Other Audio Visual Means (OAVM).

The Board of directors of the Company, at its meeting held on August 12, 2025, has considered it necessary to include an additional Special Resolution for the approval of shareholders. This resolution pertains to the continuation of directorship of Mr. Ravi Ghai (DIN: 08715119), an Independent Director of the Company, who will attain the age of seventy-five (75) years in February 2026, in compliance with the provisions of Regulation 17(1A) of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended ("SEBI LODR Regulations").

Special Business:

Shareholders are requested to note the inclusion of the following Special Resolution as Item No. 8 to be transacted at the 78th AGM:

Item No. 8

To continue the directorship of Mr. Ravi Ghai (DIN: 08715119) as an independent director after attaining the age of seventy-five years and to consider and, if thought fit, to pass, with or without modification(s), the following resolution as a 'Special Resolution':

"RESOLVED THAT pursuant to the provisions of Regulation 17(1A) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, and other applicable provisions, if any, of the Companies Act, 2013 ('the Act') (including any statutory modification or re-enactment thereof for the time being in force) and the Articles of Association of the Company, consent of the Members be and is hereby accorded for the continuation of directorship of Mr. Ravi Ghai (DIN: 08715119) as an Non Executive Independent Director of the Company, who shall attain the age of seventy five (75) years on February 17, 2026, and to continue as Independent director till the expiry of his term of five consecutive years i.e., upto July 11, 2027, subject to not being disqualified from being a director under the provisions of the Act and rules made thereunder.

RESOLVED FURTHER THAT the Board of Directors be and is hereby authorized to do all such acts, deeds, matters, and things as may be necessary, proper, or expedient to give effect to this Resolution."

By the order of the Board of directors
For **Kirloskar Electric Company Limited**

Place: Bengaluru
Date: 12.08.2025

Sd/-
Vijay R Kirloskar
Executive Chairman
DIN: 00031253

NOTES:

- (a) Pursuant to the General Circular no. 09/2024 dated September 19, 2024, issued by the Ministry of Corporate Affairs ('MCA') and Circular no. SEBI/HO/CFD/CFD-PoD-2/P/CIR/2024/133 dated October 03, 2024 issued by SEBI (hereinafter collectively referred to as "the Circulars"), Companies are allowed to hold AGM through Video Conference ('VC') / Other Audio Visual Means ('OAVM'), without the physical presence of members at a common venue till September 30, 2025. Therefore the AGM of the Company is being held through VC / OAVM. Hence, Members can attend and participate in the ensuing AGM through VC/OAVM.
- (b) The Explanatory Statement pursuant to Section 102 of the Companies Act, 2013, relating to Special Business is annexed hereto.
- (c) Pursuant to the provisions of Section 108 of the Companies Act, 2013 read with Rule 20 of the Companies (Management and Administration) Rules, 2014 (as amended) and Regulation 44 of SEBI (Listing Obligations & Disclosure Requirements) Regulations 2015 (as amended), and the Circulars issued by the Ministry of Corporate Affairs dated April 08, 2020, April 13, 2020, May 05, 2020, January 13, 2021, May 05, 2022, December 28, 2022, September 25, 2023 and September 19, 2024 the Company is providing facility of remote e-voting to its Members in respect of the businesses to be transacted at the AGM. For this purpose, the Company has entered into an agreement with Central Depository Services (India) Limited (CDSL) for facilitating voting through electronic means, as the authorized e-Voting agency. The facility of casting votes by a member using remote e-voting as well as e-voting at the time of conducting AGM through video conferencing (VC) or other audio visual means (OAVM) will be provided by CDSL.
- (d) Pursuant to the MCA Circular No. 14/2020 dated April 08, 2020 issued by the Ministry of Corporate Affairs and SEBI circular dated May 13, 2022, the facility to appoint proxy to attend and cast vote for the members is not available for this AGM. However, the Body Corporates are entitled to appoint authorised representatives to attend the AGM through VC/OAVM and participate thereat and cast their votes through e-voting.
- (e) The members can join the AGM in the VC/OAVM mode 15 minutes before and after the scheduled time of the commencement of the meeting by following the procedure mentioned in the notice. The facility of participation at the AGM through VC/OAVM will be made available for 1,000 members on first come first served basis. This will not include large members (members holding 2% or more shareholding), Promoters, Institutional Investors, Directors, Key Managerial Personnel, the Chairpersons of the Audit Committee, Nomination and Remuneration Committee and Stakeholders Relationship Committee, Auditors,

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Scrutinizers etc., who are allowed to attend the AGM without restriction on account of first come first served basis.

- (f) The attendance of the members attending the AGM through VC/OAVM will be counted for the purpose of reckoning the quorum under Section 103 of the Companies Act, 2013.
- (g) Pursuant to Circular nos. 14/2020, 17/2020, 20/2020, 02/2021, 02/2022, 03/2022, 10/2022 & 09/2023 dated April 08, 2020, April 13, 2020, May 05, 2020, January 13, 2021, May 05, 2022, December 28, 2022, September 25, 2023 & September 19, 2024 respectively issued by Ministry of Corporate Affairs and Circulars dated May 12, 2020, January 15, 2021, May 13, 2022, October 07, 2023 & October 03, 2024 issued by SEBI, the 78th AGM of the Company will be held through VC/OAVM. The electronic copy of the Annual Report for the year ended March 31, 2025 and Notice of the 78th AGM are being sent to all the members whose email IDs are registered with the Company / Depository Participants(s) for communication purposes by way of link. The Notice can also be accessed from the websites of the Stock Exchanges i.e., BSE Limited and National Stock Exchange of India Limited at www.bseindia.com and www.nseindia.com respectively. The AGM Notice is also disseminated on the website of CDSL (agency for providing the remote e-Voting facility and e-voting system during the AGM) i.e., www.evotingindia.com. A copy of the notice of the AGM and annual report are also available for download from the website of the Company at www.kirloskarelectric.com.
- (h) Further, in compliance with Regulation 36(1)(b) of the SEBI (Listing Obligations & Disclosure Requirements) Regulations 2015 as amended, a letter providing the web-link, including the exact path, where the 78th Annual Report for the financial year 2024-25 is available, is being sent to those members whose e-mail IDs are not registered with the Company / Registrar and Transfer Agent / Depository Participants / Depositories.
- (i) For the purpose of AGM, the Register of Members of the Company will remain closed from Wednesday, September 10, 2025 to Tuesday, September 16, 2025 (both the days inclusive).
- (j) Documents relating to any of the items mentioned in the Notice and the Explanatory Statement thereto are open for inspection at the registered office of the Company on any working day during the business hours of the Company.
- (k) Members requiring information on the accounts and operations of the Company are requested to write to the Company at investors@kirloskarelectric.com atleast seven days before the date of the AGM to enable the management to keep the information ready.
- (l) Members holding share(s) either singly or jointly in identical order in more than one folio are requested to write to the Company enclosing the share certificates to enable the Company to consolidate their holdings in one folio.
- (m) Members holding shares in physical form are requested to notify any change of their addresses timely to the Company's Registrar and Share Transfer Agent ("RTA"), i.e., Integrated Registry Management Services Private Limited, No. 30, Ramana Residency, 4th Cross, Sampige Road Malleswaram, Bengaluru – 560003. Members holding shares in electronic form are advised to notify any change in their address to the concerned depository participants.
- (n) Members desirous of making a nomination in respect of their physical shareholdings in the Company, as permitted under Section 72 of the Companies Act, 2013, are requested to submit the prescribed Form No SH.13 duly completed to the secretarial department of the Company.
- (o) The Securities and Exchange Board of India (SEBI) has mandated the submission of Permanent Account Number (PAN) by every participant in securities market. Members holding shares in electronic form are, therefore, requested to submit the PAN to their Depository Participants with whom they are maintaining their DEMAT accounts. Members holding shares in physical form can submit their PAN details to the Company.
- (p) Voting through electronic means in compliance with the provisions of section 108 of the Companies Act, 2013, Rule 20 of Companies (Management and Administration) Rules, 2014, as substituted by the Companies (Management and Administration) Amendment Rules, 2015 and Regulation 44 of the SEBI (Listing Obligations and Disclosures Requirements) Regulations, 2015, the Company has provided a facility to its members to exercise their votes electronically through e - voting service arranged through Central Depository Services (India) Limited ("CDSL"). The facility to cast votes through e-voting will also be made available during the AGM and members attending the AGM through Video Conference, but who have not cast/ exercised their rights to vote by remote e-voting shall be able to exercise their right to vote through e-voting during the AGM. Members who have cast their votes through remote e-voting prior to the AGM may attend the AGM through Video Conference but shall not be entitled to cast their votes again during the AGM. The instructions for remote e-voting are provided herein.
- (q) Mr. K Chandra Sekhar, Practicing Company Secretary (ACS No. 14441/ COP No. 24363), has been appointed as scrutinizer to scrutinize the e-voting during the AGM and remote e-voting process in a fair and transparent manner.
- (r) The results of the e-voting along with the scrutinizer's report shall be placed in the Company's website at www.kirloskarelectric.com and on the website of CDSL within two working days of the conclusion of AGM. The results will also be communicated to the stock exchanges where the shares of the Company are listed.

(s) THE INTRUCTIONS TO MEMBERS FOR REMOTE E-VOTING AND E-VOTING DURING AGM AND JOINING MEETING THROUGH VC/OAVM AREAS UNDER:

Step 1 : Access through Depositories CDSL/NSDL e-Voting system in case of individual shareholders holding shares in demat mode.

Step 2 : Access through CDSL e-Voting system in case of shareholders holding shares in physical mode and non-individual shareholders in demat mode.

- (i) The voting period will begin on Friday, September 12, 2025 (from 9.00 A.M) and will end on Monday, September 15, 2025 (at 5.00 P.M). During this period members of the Company, holding shares either in physical form or in dematerialized form, as on the cut-off date, may cast their vote electronically. The e-voting module shall be disabled by CDSL for voting thereafter.
- (ii) The cut-off date for e-voting facility is Tuesday, September 09, 2025 and members whose names appear in the register of members shall be entitled to avail the service. Any person who becomes a member of the Company after dispatch of the notice of the AGM and holding shares as on the cut-off date is requested to contact Company's RTA to get the details relating to his/her user-id and password. Members may call the RTA through telephone number +91-80-23460815-818 or send an email request to irg@integratedindia.in.
- (iii) Pursuant to SEBI Circular No. SEBI/HO/CFD/CMD/CIR/P/2020/242 dated December 9, 2020 under Regulation 44 of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, listed entities are required to provide remote e-voting facility to its Members, in respect of all Members' resolutions. However, it has been observed that the participation by the public non-institutional Members/retail Members is at a negligible level.

Currently, there are multiple e-voting service providers (ESPs) providing e-voting facility to listed entities in India. This necessitates registration on various ESPs and maintenance of multiple user IDs and passwords by the Members.

In order to increase the efficiency of the voting process, pursuant to a public consultation, it has been decided to enable e-voting to all the Demat account holders, by way of a single login credential, through their Demat accounts/ websites of Depositories/ Depository Participants. Demat account holders would be able to cast their vote without having to register again with the ESPs, thereby, not only facilitating seamless authentication but also enhancing ease and convenience of participating in e-voting process.

Step 1 : Access through Depositories CDSL/NSDL e-Voting system in case of individual shareholders holding shares in demat mode.

- (iv) In terms of SEBI circular no. SEBI/HO/CFD/CMD/CIR/P/2020/242 dated (December 9, 2020) on e-Voting facility provided by Listed Companies, Individual Members holding securities in Demat mode are allowed to vote through their Demat account maintained with Depositories and Depository Participants. Members are advised to update their mobile number and email ID in their Demat accounts in order to access e-Voting facility.
- (v) Pursuant to the above said SEBI Circular, Login method for e-Voting and joining virtual meetings for Individual Members holding securities in Demat mode is given below:

Type of Members	Login Method
Individual Members holding securities in Demat mode with CDSL Depository	<ul style="list-style-type: none"> 1) Users who have opted for CDSL Easi / Easiest facility, can login through their existing user id and password. Option will be made available to reach e-Voting page without any further authentication. The users to login to Easi / Easiest are requested to visit CDSL website www.cdslindia.com and click on login icon & My Easi New (Token) Tab. 2) After successful login the Easi / Easiest user will be able to see the e-Voting option for eligible companies where the evoting is in progress as per the information provided by company. On clicking the evoting option, the user will be able to see e-Voting page of the e-Voting service provider for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. Additionally, there is also links provided to access the system of all e-Voting Service Providers, so that the user can visit the e-Voting service providers' website directly. 3) If the user is not registered for Easi/Easiest, option to register is available at CDSL website www.cdslindia.com and click on login & My Easi New (Token) Tab and then click on registration option. 4) Alternatively, the user can directly access e-Voting page by providing Demat Account Number and PAN No. from a e-Voting link available on www.cdslindia.com home page. The system will authenticate the user by sending OTP on registered Mobile & Email as recorded in the Demat account. After successful authentication, user will be able to see the e-Voting option where the e-voting is in progress and also able to directly access the system of all e-Voting Service Providers.

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Individual Members holding securities in demat mode with NSDL	<ol style="list-style-type: none"> 1) If you are already registered for NSDL IDeAS facility, please visit the e-Services website of NSDL. Open web browser by typing the following URL: https://eservices.nsd.com either on a Personal Computer or on a mobile. Once the home page of e-Services is launched, click on the “Beneficial Owner” icon under “Login” which is available under ‘IDeAS’ section. A new screen will open. You will have to enter your User ID and Password. After successful authentication, you will be able to see e-Voting services. Click on “Access to e-Voting” under e-Voting services and you will be able to see e-Voting page. Click on company name or e-Voting service provider name and you will be re- directed to e-Voting service provider website for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. 2) If the user is not registered for IDeAS e-Services, option to register is available at https://eservices.nsd.com. Select “Register Online for IDeAS “Portal or click at https://eservices.nsd.com/SecureWeb/IdeasDirectReg.jsp 3) Visit the e-Voting website of NSDL. Open web browser by typing the following URL: https://www.evoting.nsd.com/ either on a Personal Computer or on a mobile. Once the home page of e-Voting system is launched, click on the icon “Login” which is available under ‘Shareholder/Member’ section. A new screen will open. You will have to enter your User ID (i.e. your sixteen digit demat account number held with NSDL), Password/OTP and a Verification Code as shown on the screen. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or e-Voting service provider name and you will be redirected to e-Voting service provider website for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. 4) For OTP based login you can click on https://eservices.nsd.com/SecureWeb/evoting/evotinglogin.jsp. You will have to enter your 8-digit DP ID,8-digit Client Id, PAN No., Verification code and generate OTP. Enter the OTP received on registered email id/mobile number and click on login. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or e-Voting service provider name and you will be re-directed to e-Voting service provider website for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.
Individual Members (holding securities in demat mode) login through their Depository Participants	You can also login using the login credentials of your demat account through your Depository Participant registered with NSDL/CDSL for e-Voting facility. After successful login, you will be able to see e-Voting option. Once you click on e-Voting option, you will be redirected to NSDL/CDSL Depository site after successful authentication, wherein you can see e-Voting feature. Click on company name or e-Voting service provider name and you will be redirected to e-Voting service provider’s website for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.

Important note: Members who are unable to retrieve User ID/ Password are advised to use Forget User ID and Forget Password option available at above mentioned website.

Helpdesk details for Individual Members holding securities in DEMAT mode for any technical issues related to login through Depository i.e., CDSL and NSDL

Login type	Helpdesk details
Individual Members holding securities in Demat mode with CDSL	Members facing any technical issue in login can contact CDSL helpdesk by sending a request at helpdesk.evoting@cdslindia.com or contact at 022- 23058738 and 22-23058542-43.
Individual Members holding securities in Demat mode with NSDL	Members facing any technical issue in login can contact NSDL helpdesk by sending a request at evoting@nsdl.co.in or call at toll free no.: 022 - 4886700 / 2499700

Step 2 : Access through CDSL e-Voting system in case of shareholders holding shares in physical mode and non-individual shareholders in demat mode.

(vi) Login method for e-Voting and joining virtual meeting for Members holding shares in Physical mode and members other than individual holding in Demat form:

1. The members should log on to the e-voting website www.evotingindia.com during the voting period.
2. Click on “Shareholders / Members” tab.

3. Enter your User ID
 - a. For CDSL: 16 digits beneficiary ID,
 - b. For NSDL: 8 Character DP ID followed by 8 Digits Client ID,
 - c. Members holding shares in Physical Form should enter Folio Number registered with the Company.
4. Next enter the Image Verification as displayed and Click on Login.
5. If you are holding shares in DEMAT form and had logged on to www.evotingindia.com and voted on an earlier voting of any Company, then your existing password is to be used.
6. If you are a first time user follow the steps given below:

	For Members holding shares in physical Form and other than Individual members holding shares in DEMAT Form
PAN	Enter your 10 digit alpha-numeric PAN issued by Income Tax Department (Applicable for both DEMAT members as well as physical members) <ul style="list-style-type: none"> • Members who have not updated their PAN with the Company/Depository Participant are requested to use the first two letters of their name and the last 8 digits of the DEMAT account/folio number in the PAN Field.
Dividend Bank Details OR Date of Birth (DOB)	Enter the Date of Birth as recorded in your DEMAT account or in the Company records for the said DEMAT account or folio in DD/MM/YYYY format. If both the details are not recorded with the depository or company, please enter the member id / folio number in the Dividend Bank details field.

7. After entering these details appropriately, click on "SUBMIT" tab.
8. Members holding shares in physical form will then directly reach the Company selection screen. However, members holding shares in DEMAT form will now reach 'Password Creation' menu wherein they are required to mandatorily enter their login password in the new password field. Kindly note that this password is to be also used by the DEMAT holders for voting for resolutions of any other Company on which they are eligible to vote, provided that Company opts for e-voting through CDSL platform. It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential.
9. For Members holding shares in physical form, the details can be used only for e-voting on the resolutions contained in this Notice.
10. Click on the EVSN of KIRLOSKAR ELECTRIC COMPANY LIMITED on which you choose to vote.
11. On the voting page, you will see "RESOLUTION DESCRIPTION" and against the same the option "YES/NO" for voting. Select the option YES or NO as desired. The option YES implies that you assent to the Resolution and option NO implies that you dissent to the Resolution.
12. Click on the "RESOLUTIONS FILE LINK" if you wish to view the entire Resolution details.
13. After selecting the resolution you have decided to vote on, click on "SUBMIT". A confirmation box will be displayed. If you wish to confirm your vote, click on "OK", else to change your vote, click on "CANCEL" and accordingly modify your vote.
14. Once you "CONFIRM" your vote on the resolution, you will not be allowed to modify your vote.
15. You can also take a print of the voting done by you by clicking on "Click here to print" option on the Voting page.
16. If the DEMAT account holder has forgotten the password then Enter the User ID and the image verification code and click on Forgot Password & enter the details as prompted by the system.
17. There is also an optional provision to upload BR/POA if any uploaded, which will be made available to scrutinizer for verification.

(vii) Additional facility for Non – Individual Members and Custodians–Remote Voting only:

- Non-Individual Members (i.e., other than Individuals, HUF, NRI etc.) and Custodians are required to log on to www.evotingindia.com and register themselves in the "Corporates" module.
- A scanned copy of the Registration Form bearing the stamp and sign of the entity should be emailed to helpdesk.evoting@cdslindia.com.
- After receiving the login details a Compliance User should be created using the admin login and password. The Compliance User would be able to link the account(s) for which they wish to vote on.
- The list of accounts linked in the login will be mapped automatically & can be delink in case of any wrong mapping
- It is mandatory that a scanned copy of the Board Resolution and/or Power of Attorney (POA) which they have issued in

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favour of the Custodian, if any, should be uploaded in PDF format in the system for the scrutinizer to verify the same.

- Alternatively Non Individual Members are required to send the relevant Board Resolution/ Authority letter etc. together with attested specimen signature of the duly authorized signatory who are authorized to vote, to the Scrutinizer and to the Company at the email address viz; investors@kirloskarelectric.com, if they have voted from individual tab & not uploaded the same in the CDSL e-voting system for the scrutinizer to verify the same.

(t) INSTRUCTIONS FOR MEMBERS ATTENDING THE AGM THROUGH VC/OAVM & E-VOTING DURING MEETING ARE AS UNDER:

1. The procedure for attending meeting & e-Voting on the day of the AGM is same as the instructions mentioned above for Remote e-voting.
2. The link for VC/OAVM to attend meeting will be available where the EVSN of Company will be displayed after successful login as per the instructions mentioned above for Remote e-voting.
3. Shareholders who have voted through Remote e-Voting will be eligible to attend the meeting. However, they will not be eligible to vote at the AGM.
4. Members are encouraged to join the Meeting through Laptops / IPads for better experience.
5. Further Members will be required to allow Camera and use Internet with a good speed to avoid any disturbance during the meeting.
6. Please note that participants connecting from Mobile Devices or Tablets or through Laptop connecting via Mobile Hotspot may experience Audio/Video loss due to fluctuation in their respective network. It is therefore recommended to use stable Wi-Fi or LAN connection to mitigate any kind of aforesaid glitches.
7. Members who would like to express their views/ask questions during the meeting may register themselves as a speaker by sending their request in advance at least 07 days prior to meeting mentioning their name, Demat account number / folio number, email id, mobile number at investors@kirloskarelectric.com . The Members who do not wish to speak during the AGM but have queries may send their queries in advance atleast 07 days prior to meeting mentioning their name, Demat account number/folio number, email id, mobile number at investors@kirloskarelectric.com. These queries will be replied to by the Company suitably by email.
8. Those Members who have registered themselves as a speaker will only be allowed to express their views/ask questions during the meeting.
9. Only those Members, who are present in the AGM through VC/OAVM facility and have not casted their vote on the Resolutions through remote e-Voting and are otherwise not barred from doing so, shall be eligible to vote through e-Voting system available during the AGM.
10. If any Votes are cast by the Members through the e-voting available during the AGM and if the same Members have not participated in the meeting through VC/OAVM facility, then the votes cast by such Members shall be considered invalid as the facility of e-voting during the meeting is available only to the Members attending the meeting.

(u) PROCESS FOR THOSE MEMBERS WHOSE EMAIL ADDRESSES / MOBILE NUMBERS ARE NOT REGISTERED WITH THE DEPOSITORIES FOR OBTAINING LOGIN CREDENTIALS FOR E-VOTING FOR THE RESOLUTIONS PROPOSED IN THIS NOTICE:

- i. For Physical Member: Please provide necessary details like Folio No., Name of shareholder, scanned copy of the share certificate (front and back), PAN (self attested scanned copy of PAN card), AADHAAR (self attested scanned copy of Aadhaar Card) by email to Company/RTA email id.
 - ii. For Demat Members: Please provide Demat account details (CDSL-16 digit beneficiary ID or NSDL-16 digit DPID + CLID), Name, client master or copy of Consolidated Account statement, PAN (self attested scanned copy of PAN card), AADHAAR (self attested scanned copy of Aadhaar Card) to Company/RTA's email ID.
- (v) In case you have any queries or issues regarding e-voting, you may refer the Frequently Asked Questions ("FAQs") and e-voting manual available at <http://www.evotingindia.com> under help section or write an email to mail to: helpdesk.evoting@cdslindia.com

KIRLOSKAR ELECTRIC COMPANY LIMITED

(w) Information about directors seeking appointment / reappointment given in the annexure appended hereto and forms part of this report.

Contact Details: Quick reference for members	
Company	Kirloskar Electric Company Limited
Registered Office	No. 19, 2nd Main Road, Peenya 1st stage, Phase-I, Peenya, Bengaluru – 560058 CIN: L31100KA1946PLC000415; Email: investors@kirloskarelectric.com Website: www.kirloskarelectric.com Tel No.: 080-28397256; Fax: 080-28396727
Registrar and Transfer Agent	M/s. Integrated Registry Management Services Private Limited, No. 30, Ramana Residency, 4th Cross, Sampige Road Malleswaram, Bengaluru – 560003 CIN: U74900TN2015PTC101466 Email: irg@integratedindia.in Tel: 080-23460815-818; Fax: 080-23460819
e-Voting Agency	Central Depository Services (India) Limited All grievances connected with the facility for voting by electronic means may be addressed to Mr. Rakesh Dalvi, Sr. Manager, (CDSL) Central Depository Services (India) Limited, A Wing, 25th Floor, Marathon Futurex, Mafatlal Mill Compounds, N M Joshi Marg, Lower Parel (East), Mumbai - 400013 or send an email to helpdesk.evoting@cdslindia.com or call toll free no. 1800 21 09911.
Scrutinizer	Mr. K Chandra Sekhar, Practising Company Secretary. E-mail ID: associate@kcsassociates.co.in

By the order of the Board of Directors
For **Kirloskar Electric Company Limited**

Sd/-
Vijay R Kirloskar
Executive Chairman
DIN: 00031253

Place: Bengaluru
Date: 10.07.2025

The Explanatory Statement pursuant to Section 102 of the Companies Act, 2013, relating to Special Business is annexed hereto.

Item no. 3:

Based on the recommendations of the Nomination and Remuneration Committee and subject to the approval of members, the Board of directors at its meeting held on July 10, 2025 has re-appointed Mr. Anand Balaramacharya Hunnur (DIN: 06650798) as the Managing Director of the Company for a term of three (03) years effective from July 12, 2025 with the annual remuneration of ₹ 2,25,00,000/- (Rupees Two Crore Twenty Five Lakhs only). Broad particulars of terms of reappointment and remuneration payable to Mr. Anand B Hunnur are mentioned in the resolution. The remuneration proposed to Mr. Anand B Hunnur is within the limits specified in schedule V to the Companies Act, 2013. Member's approval is sought for the reappointment and payment of remuneration to Mr. Anand B Hunnur (DIN: 06650798) as Managing Director.

Brief resume, nature of his expertise in specific functional areas, names of companies in which Mr. Anand B Hunnur (DIN: 06650798) holds directorships, memberships, chairmanships of Board Committees, his shareholding in the Company and relationships amongst directors' inter-se as stipulated under SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, are provided in the annexure appended to the notice.

The terms of the appointment of Mr. Anand B Hunnur are contained in the agreement dated July 10, 2025 executed with the Company. The same is available for inspection at the registered office of the Company.

Except Mr. Anand B Hunnur, none of the Directors or Key Managerial Personnel (KMP) or relatives of Directors and KMP, are in any way concerned with or interested, financially or otherwise, in the in the proposed Resolution under Item no. 3 of the accompanying notice.

The Board of Directors of your Company recommends that the Resolution under Item no. 3 be passed in the interest of your Company.

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Disclosures as per schedule V of the Companies Act, 2013

I. General information:

1) Nature of industry:

Kirloskar Electric Company Limited (KECL) was incorporated on 26th July 1946. KECL is engaged in the manufacture of various electrical equipments such as motors, alternators and generators, transformers, DG sets etc., The Company has different product groups such as transformer and distribution group, large machine group, low voltage machine group, power generation group. Each product group is having different products within its broad range. KECL is one of the leading Companies in India which manufactures and supplies motors which are used in electric vehicles. The Company provides tailor made customized electrical equipments to its customers. The major Companies PSUs and EPCs are valued customers. The Company has overseas customers also.

2) Date of commencement of commercial production:

July 26, 1946

3) Financial performance based on given indicators as on March 31, 2025:

(₹ in Lakhs)

Particulars	Standalone		Consolidated	
	2024-25	2023-24	2024-25	2023-24
Revenue from operations	54,382	55,735	54,382	55,735
Other income (Net)	693	793	775	799
Total Revenue	55,075	56,528	55,075	56,534
Total Expense	54,327	55,011	55,753	55,126
Profit before Exceptional items	748	1,517	(596)	1,408
Exceptional Items	995	-	995	-
Profit / (Loss) before tax	1,743	1,517	399	1,408
Tax Expense	18	-	25	-
Profit / (Loss) after tax	1,725	1,517	374	1,408
Total other comprehensive income	2,867	(2,356)	2,867	(2,356)
Total comprehensive income for the period	4,592	(839)	3,241	(948)

Note: The above figures are extracted from the audited standalone and consolidated financial statements as per Indian Accounting Standards (Ind AS).

4) Foreign investments or collaborations, if any:

The company has investments in the following companies abroad:

- Kirloskar (Malaysia) SDN BHD ₹ 5.29 lakhs for 300,000 shares
- Kirsons Trading Pte Ltd ₹ 11.20 lakhs for 56,250 shares

II. Information about the appointee:

(1) Background details, Recognition or awards:

Mr. Anand B Hunnur, aged 64 years, holds a Bachelor's degree in Engineering from Karnataka University and has a Diploma in Marketing & Sales Management from Bharatiya Vidya Bhavan, Mumbai. He was Regional Manager for Western India from 2002 to 2005. Later he worked as an Associate Vice President– Marketing from 2006 to 2009. He worked in Emerson Electric Power Generation of India, Pune as Vice President – Marketing from 2009-2011 also worked as Head - Sales from April 2011 to October 2011 in WEG Electric India. He joined Kirloskar Electric Company Limited as Vice President Sales & Marketing in 2011 and was appointed as Director - Sales in August 12, 2014. He was appointed as Managing Director from May 26, 2017. He stepped down from his position on April 12, 2019, citing personal reasons and was subsequently reappointed on July 12, 2022. He has been instrumental in generating good business, improving overall operations and achieving the targets. He possesses varied and rich experience in sales and marketing.

The compensation package, which the company has proposed is lower compared to the salaries offered to managerial personnel within the comparable industries.

(2) Past remuneration

SI No.	Name of the company	Amount (₹)
1.	Salary	4,350,000/-
2.	Perquisites and allowances	14,266,265/-
3.	Others	1,383,735/-
	Total	20,000,000/-

(3) Remuneration proposed

The remuneration to the Managing Director of the Company is proposed in the resolution under item no. 3 in the notice:

(4) Comparative remuneration profile with respect to industry, size of the Company, profile of the position and person (in case of expatriates the relevant details would be with respect to the country of his origin)

The details of the turnover and the remuneration paid in other comparable similar Industries are as shown in the table given below:

(₹ in Crores)

SI No.	Name of the company	Turnover	Remuneration
1.	Voltamp Transformers Limited (2024-25)	1,934.23	5.67
2.	Bharat Bijlee Ltd (2023-24)	1,872.48	11.14
3.	Crompton Greaves Consumer Electricals Ltd (2024-25)	7,028.29	10.69
4.	Kirloskar Brothers Ltd (2024-25)	2,901.39	9.53

(Note: The above details have been considered from the public domain. The details may vary.)

(5) Pecuniary relationship directly or indirectly with the Company, or relationship with the managerial personnel, if any.

Except Mr. Anand B Hunnur, none of the directors or key managerial personnel (KMP) or relatives of directors and KMP is concerned or interested in the resolution at item no. 3 of the notice.

III. Other information:

(1) Reasons for loss or inadequate profits:

As the members are aware that the Lloyd Dynamowerke Gmbh & Co.KG (LDW) is a step down subsidiary of the Company set up in Germany. LDW was facing serious financial and operational challenges since the financial year 2011-12 after the economic slowdown in Europe. The Company infused capital from time to time and in the process its Balance Sheet exposure in the form of investment in LDW increased substantially up to ₹224.47 crores. LDW recorded huge losses in the year 2012-13 and 2013-14 and ultimately filed for insolvency in the German court of law. As a result of the investment in LDW, KEC experienced gradually incremental severe shortage of working capital, which led to low capacity utilization and thereby resulting into losses.

After the administrator was appointed to liquidate LDW, KEC lost total control over LDW and hence the investment was substantially impaired in the year 2014-15. Accumulation of operating losses continued weak business environment and funding of LDW together affected Company's operation. In order to address the whole issue, during the year 2014-15 the Company drew up a financial reorganization planning consultation with financial lenders (lenders). The lenders formed a Joint Lenders Forum (JLF) and corrective action plan was drawn up in mutual consultation with JLF members and Company.

Since then the Company has taken several initiatives to increase its profitability and to explore new opportunities of achieving cost reduction and price competitiveness. Infusion of substantial funds in the Company corroborates his commitment to the Company. His varied experience and exposure has come very handy to the business in these difficult times.

(2) Steps taken or proposed to be taken for improvement:

As mentioned earlier, the Company has already taken measures for improving its working, such as cutting costs at all levels, reduction in manpower, product development, improving working capital management etc., and the performance is getting improved. On the other hand, the Company has disposed off those assets of the Company and other vacant lands available which had no value to the operations of the Company. The Company has repaid its term loans and working capital loans borrowed under Joint Lenders Forum (JLF) from consortium banks / financial institutions.

(3) Expected increase in productivity and profit in measurable terms:

Implementing above suggestions, should lead to significant improvements in the Company's productivity and margin.

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IV. Disclosures:

Applicable disclosures required under Section II of part II, Schedule V to the Companies Act, 2013 are mentioned in the Board's report under corporate governance attached to 78th annual report which is available on the website of the Company at www.kirloskarelectric.com.

Further, the effective capital of the Company is negative and as required under Section II of part II, Schedule V to the Companies Act, 2013, the approval of members of the Company is sought by way of **Special Resolution**.

The Board of directors recommends the resolution set forth under item no. 3 of the accompanying notice for the approval of members.

Item no. 4:

Mr. Vijay Ravindra Kirloskar (DIN: 00031253) was reappointed as Executive Chairman of the Company for a period of three (3) years effective from August 12, 2023 at a remuneration of ₹ 4,00,00,000/- (Rupees Four Crores only) per annum. Considering the performance of the Company, the Board of Directors at its meeting held on May 23, 2024 and the members of the Company at the 77th AGM increased the remuneration payable to the Executive Chairman upto ₹ 5,00,00,000/- (Rupees Five Crores only) per annum with effect from April 01, 2024.

Based on the recommendations of Nomination and Remuneration committee and subject to the approval of the members of the Company and in terms of provisions of Section 196, 197, 198 and Schedule V of the Companies Act, 2013 read with Companies (Appointment and Qualification of Directors) Rules, 2014 and other applicable provisions, if any of the Companies Act, 2013, and the applicable provisions of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("SEBI Listing Regulations"), the provisions of the Articles of Association of the Company, the Board proposes a revision in the annual remuneration payable to Mr. Vijay Ravindra Kirloskar (DIN: 00031253) from ₹ 5,00,00,000/- (Rupees Five Crores only) per annum to ₹ 5,50,00,000/- (Rupees Five Crores Fifty Lakhs only) per annum with effect from July 10, 2025. This revision is recognition of his significant contributions and the Company's performance during the recent financial year(s).

It is affirmed that the proposed revised remuneration is within the limits prescribed under Section 197 and other applicable provisions of the Companies Act, 2013, read with Schedule V thereto, and the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, including any statutory modifications or re-enactments thereof for the time being in force.

Except Mr. Vijay R Kirloskar, Mrs. Meena Kirloskar and Ms. Rukmini Kirloskar none of the other directors or key managerial personnel (KMP) or relatives of directors and KMP is concerned or interested in the resolution at item no. 4.

Disclosures as per schedule V to the Companies Act, 2013:

I. **General information:** [Please refer to the General information provided under Item no. 3 from I.(1) to I. (4)]

II. Information about Mr. Vijay R Kirloskar:

(1) Background details, recognition or awards, job profile and his suitability:

Mr. Vijay Ravindra Kirloskar, aged 74 years, possesses a Master's degree in Management Science and Engineering from Worcester Polytechnic Institute, Worcester, MA, USA. His tenure with the Company commenced in 1978 as Manager-Production. He subsequently ascended to the position of President in 1982, and on August 17, 1985, he was appointed as the Company's Managing Director. From 1994 to 1998, he served as Chairman of the Kirloskar Group, a period during which the Group and the Company achieved substantial growth under his guidance. Furthermore, Mr. Kirloskar has held several significant positions within the industry, including Vice President of the Confederation of Indian Industry (CII) in 1998.

Mr. Kirloskar's extensive educational background and professional experience render him exceptionally well-suited for his current office. He bears responsibility for the overall management of the Company. Furthermore, his broad network and established relationships within the industry significantly contribute to the Company's strategic advantage, facilitating the acquisition of new customers, securing substantial order bookings, forging valuable new contacts, and establishing key technology agreements.

Mr. Kirloskar, in his capacity as a promoter and experienced senior managerial personnel, is instrumental in the comprehensive conduct of the Company's business operations. It is noteworthy that the Company's proposed compensation package for him is below the prevailing remuneration standards for managerial positions in comparable industries.

(2) Past remuneration: Details of remuneration drawn by Mr. Vijay Ravindra Kirloskar for past three years:

(Amount in ₹)

Year	Total Remuneration
2021-22	2,61,60,000/-
2022-23	4,00,00,000/-
2023-24	5,00,00,000/-

- (3) **Remuneration proposed:** Annual remuneration to the Executive Chairman is proposed in the resolution under item no. 4 in the notice.
- (4) **Comparative remuneration profile with respect to industry, size of the company, profile of the position and person (in case of expatriates the relevant details would be with respect to the country of his origin):** The compensation package, which the Company has proposed is lower compared to the salaries offered to managerial personnel within the comparable industries.

The details of the turnover and the remuneration paid to Executive Chairman in other comparable similar Industries are as shown in the table given below: (₹ in Crores)

SI No.	Name of the company	Turnover	Remuneration
1.	Voltamp Transformers Limited (2024-25)	1,934.23	8.26
2.	Bharat Bijlee Ltd (2023-24)	1,872.48	11.14
3.	Crompton Greaves Consumer Electricals Ltd (2024-25)	7,028.29	8.50
4.	Kirloskar Brothers Ltd (2024-25)	2,901.39	9.89

(Note: The above details have been considered from the public domain. The details may vary.)

- (5) **Pecuniary relationship directly or indirectly with the Company, or relationship with the managerial personnel, if any.**

Except for Mr. Vijay Ravindra Kirloskar, Mrs. Meena Kirloskar and Ms. Rukmini Kirloskar, none of the directors or key managerial personnel (KMP) or relatives of directors and KMP is concerned or interested in the resolution set forth under item no. 4 of the accompanying notice.

III. Other information: [Please refer to the disclosure under Item no. 3 from point (1) to (3)]

IV. Disclosures:

Applicable disclosures required under Section II of part II, schedule V to the Companies Act, 2013 are mentioned in the Board's report under corporate governance attached to this annual report.

Further, the effective capital of the Company is negative and as required under Section II of part II, schedule V to the Companies Act, 2013, the approval of members of the Company is sought by way of special resolution.

The Board of directors recommends the resolution set forth under item no. 4 of the accompanying notice for approval of the members.

Item no. 5:

In accordance with the provisions of Section 204 and other applicable provisions of the Companies Act, 2013, read with Rule 9 of the Companies (Appointment & Remuneration of Managerial Personnel) Rules, 2014 (including any statutory modification(s) or re-enactment(s) thereof, for the time being in force) ('the Act'), every listed company and certain other prescribed categories of companies are required to annex a Secretarial Audit Report, issued by a Practising Company Secretary, to their Board's report, prepared under Section 134(3) of the Act.

Pursuant to Regulation 24A of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ('SEBI LODR Regulations'), every listed entity and its material Subsidiaries in India are required to conduct Secretarial Audit and annex the Secretarial Audit Report to its annual report. Additionally, on the basis of recommendations of Board of directors with the approval of shareholders of listed entity at its Annual General Meeting, a listed entity must appoint or reappoint:-

- a. an individual as Secretarial Auditor for not more than one term of five consecutive years; or
- b. a Secretarial Audit firm as Secretarial Auditor for not more than two terms of five consecutive years;

Accordingly, based on the recommendation of the Audit Committee, the Board of directors at its meeting held on July 10, 2025, has approved the appointment of Mr. Sudheendra P Ghali (Membership no. FCS 7037 & COP no. 7537) Proprietor of M/s. S. P. Ghali & Co., Company Secretary, Belgaum as the Secretarial Auditors of the Company for a period of five (5) consecutive years, commencing on from financial year 2025-26 till financial year 2029-30, to conduct Secretarial Audit of the Company and to furnish the Secretarial Audit Report. The Board has proposed the secretarial audit fee of ₹ 1,75,000/- to be paid to secretarial auditor for the FY 2025-26. The fee for the remaining term would be fixed by the Board of Directors on the recommendation of audit committee and in consultation with the secretarial auditor.

Brief Profile:

S P Ghali & Co., a dynamic firm of practising company secretaries established in the year 2007, and has over 15+ years of experience in Corporate Secretarial & Legal Services Firm, which is mainly Headquartered in Belgaum & Main Branch in Bangalore and Hyderabad in the matter of advising, assisting and servicing pertaining to Corporate Secretarial & Legal Services for the commercial

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enterprises, financial institutions, private equity funds, start-ups, government and regulatory bodies in India and abroad. The core team of the firm consists of 15 qualified Company secretaries and more than 30 interns who are working endlessly from various locations to meet requirements and business solutions to enlarge the value to their clients.

Firm has immense knowledge and experience in dealing with matters relating to Company Law, Securities Laws, Goods and Service Tax (GST), Legal Due Diligence, Transaction documents, Mergers and Acquisitions, Initial Public Offerings (IPO) and Indirect taxes. Firms key offerings also include setting up compliances, approvals from all the government departments including approvals from the Registrar of Companies, Ministry of Corporate Affairs (MCA), Secretariat of Industrial Approvals (SIA), Reserve Bank of India (RBI), Director General of Foreign Trade (DGFT), Complete compliance guidance and return filing in indirect taxes as well as GST.

Pursuant to Section 204 of the Act and the Rules framed thereunder, read with Regulation 24A of Listing Regulations the Company has received written consent & eligibility letters from SP Ghali & Co.

None of the Directors, Key Managerial Personnel (KMP) or relatives of Directors and KMP is in any way concerned with or interested, financially or otherwise, in the resolution at item no. 5 of the accompanying notice.

The Board recommends the Ordinary Resolution set out at Item No. 5 for the approval of Members.

Item no. 6:

The Company has a branch office at Ajman, UAE, and in accordance with the laws of that country and other regulatory requirements, approval is sought from the members to appoint BMS Auditing, Chartered Accountants, as branch auditors for the branch office at Ajman, UAE, who shall hold the office from the conclusion of 78th Annual General Meeting till the conclusion of 79th Annual General Meeting of the Company. The members are further requested to authorize the Board of Directors of the Company to fix their remuneration.

None of the Directors, Key Managerial Personnel (KMP) or relatives of Directors and KMP is in any way concerned with or interested, financially or otherwise, in the resolution at item no. 6 of the accompanying notice.

The Board of directors recommends the resolution at item no. 6 to be passed as an ordinary resolution.

Item no. 7:

The Board on the recommendation of the Audit Committee had approved the appointment of M/s. Rao, Murthy & Associates, Cost Auditors at remuneration of ₹ 4,50,000/- (Rupees Four Lakhs Fifty Thousand only) to conduct the audit of the cost records of the Company for the financial year ended March 31, 2025. In accordance with the provisions of the Sec 148 of the Act read with the Companies (Audit & Auditors) Rules, 2014, the remuneration payable to the Cost Auditors has to be ratified by the members of the Company.

None of the Directors or Key Managerial Personnel (KMP) or relatives of Directors and KMP, are in any way concerned with or interested, financially or otherwise, in the in the proposed Resolution under Item no. 7 of the accompanying notice.

The Board of directors of your Company recommends that the Resolution under Item no. 7 be passed in the interest of your Company. The documents, if any, referred above, will be made available for inspection in electronic mode.

By the order of the Board of Directors
For **Kirloskar Electric Company Limited**

Sd/-
Vijay R Kirloskar
Executive Chairman
DIN: 00031253

Place: Bengaluru
Date:10.07.2025

Annexure-1

Information about directors seeking appointment / reappointment

Name of director	Mr. Anand Balaramacharya Hunnur
Age	64 years
Date of reappointment	10th July 2025
Relationship with other directors / KMP	NIL

KIRLOSKAR ELECTRIC COMPANY LIMITED

Qualification & experience	Mr. Anand B Hunnur, aged 64 years, holds a Bachelor's degree in Engineering from Karnataka University and has a Diploma in Marketing & Sales Management from Bharatiya Vidya Bhavan, Mumbai. He was Regional Manager for western India from 2002 to 2005. Later he worked as an Associate Vice President– Marketing from 2006 to 2009. He worked in Emerson Electric Power Generation of India, Pune as Vice President – Marketing from 2009-2011 also worked as Head - Sales from April 2011 to October 2011 in WEG Electric India. He joined Kirloskar Electric Company Limited as Vice President Sales & Marketing in 2011 and was appointed as Director - Sales in August 12, 2014. He was appointed as Managing Director from May 26, 2017. He stepped down from his position on April 12, 2019, citing personal reasons, and was subsequently reappointed on July 12, 2022. He has been instrumental in generating good business, improving overall operations and achieving the targets. He possesses varied and rich experience in sales and marketing.
Directorship in other listed companies	NIL
Shareholding in the Company	1,208 Equity shares
Chairperson of committees	NIL
Member of committees	Stakeholders' Relationship Committee

By the order of the Board of Directors
For **Kirloskar Electric Company Limited**

Sd/-

Vijay R Kirloskar
Executive Chairman
DIN: 00031253

Place: Bengaluru

Date: 10.07.2025

ADDENDUM TO THE EXPLANATORY STATEMENT PURSUANT TO SECTION 102 OF THE COMPANIES ACT, 2013 (FOR SPECIAL RESOLUTION AT ITEM NO. 8):

The following Explanatory statement sets out all material facts related to the special business mentioned in the accompanying addendum to the notice dated Tuesday, August 12, 2025 and shall be taken as forming part of the Notice.

The Board of Directors, based on the recommendation of the Nomination and Remuneration Committee, proposes the continuation of directorship of Mr. Ravi Ghai (DIN: 08715119) as an Independent Director of the Company, who attains age of 75 years during his tenure as Independent Director.

Mr. Ravi Ghai (DIN: 08715119) was appointed as an Independent Director of the Company on July 12, 2022 and holds office for a term of five consecutive years i.e., up to July 11, 2027. Mr. Ravi Ghai will attain the age of seventy five (75) years on February 2026. Regulation 17(1A) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, mandates that no listed entity shall appoint a person or continue the directorship of any person as a non-executive director who has attained the age of seventy-five years unless a special resolution is passed to that effect.

The Nomination and Remuneration Committee, and subsequently the Board of directors, after considering the performance evaluation of Mr. Ravi Ghai, his valuable contributions, extensive knowledge, experience, and the significant insights he bring to the Board's deliberations, believe that his continued association is highly beneficial for the Company. Mr. Ravi Ghai has consistently demonstrated independence in his judgment and actions, upholding the highest standards of corporate governance. His expertise in the fields of Banking, Investment, Finance, Risk compliance, Finance training and Credit appraisal is crucial for the Company's strategic direction and oversight functions, especially in the current business environment.

The Board is of the view that the skills, experience, and contributions of Mr. Ravi Ghai are invaluable to the Company and his continuation as an Independent Director for the remaining term is in the best interest of the Company and its shareholders.

Accordingly, the Board recommends the Special Resolution as set out at item no. 8 of this Addendum for the approval of the shareholders.

None of the Directors, Key Managerial Personnel (KMP) or relatives of Directors and KMP is in any way concerned with or interested, financially or otherwise, in the resolution at item no. 8 of the accompanying addendum notice.

By the order of the Board of Directors
For **Kirloskar Electric Company Limited**

Sd/-

Vijay R Kirloskar
Executive Chairman
DIN: 00031253

Place: Bengaluru

Date: 12.08.2025

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Board's report

Dear Shareholders,

The directors are pleased to present the 78th Annual Report of Kirloskar Electric Company Limited (hereinafter referred as "the Company" or "KECL") along with the audited financial statements for the financial year ended March 31, 2025. The consolidated performances of the Company and its subsidiaries have been referred to wherever required.

Review of performance and state of Company's affairs:

During the year under report, your Company achieved a total turnover of ₹54,382/- Lakhs (previous year ₹ 55,735/- Lakhs). The operations have resulted in profit of ₹4,592/- Lakhs (previous year loss was ₹ 839/- Lakhs) i.e., total comprehensive income for the period.

The financial summary and highlights are as follows:

(₹ in Lakhs)

PARTICULARS	Standalone		Consolidated	
	2024-25	2023-24	2024-25	2023-24
Revenue from operations	54,382	55,735	54,382	55,735
Other income (Net)	693	793	775	799
Total Revenue	55,075	56,528	55,157	56,534
Total Expense	54,327	55,011	55,753	55,126
Profit before Exceptional items	748	1,517	(596)	1,408
Exceptional Items	995	-	995	-
Profit / (Loss) before tax	1,743	1,517	399	1,408
Tax Expense	18	-	25	-
Profit / (Loss) after tax	1,725	1,514	374	1,408
Total other comprehensive income	2,867	(2,356)	2,867	(2,356)
Total comprehensive income for the period	4,592	(839)	3,241	(948)

Note: The above figures are extracted from the audited standalone and consolidated financial statements as per Indian Accounting Standards (Ind AS).

Dividend:

In view of the accumulated losses, the Board of directors of your Company has not recommended any dividend for the year under review.

Transfer to reserves:

In view of the accumulated losses, the Board of directors of your Company has not transferred any amount to the reserves for the year under review.

Change in the nature of business:

There was no change in nature of the business of the Company during the financial year ended on March 31, 2025.

Share Capital:

As on March 31, 2025, the paid up share capital of your Company stood at ₹ 66,41,40,710/- divided into 6,64,14,071 equity shares of ₹ 10/- each.

Disclosure under section 43(a)(ii) of the Companies Act, 2013:

The Company has not issued any shares with differential rights and hence no information as per provisions of Section 43(a)(ii) of the Act read with Rule 4(4) of the Companies (Share Capital and Debenture) Rules, 2014 has been furnished.

Disclosure under section 54(1)(d) of the Companies Act, 2013:

The Company has not issued any sweat equity shares during the financial year under review and hence no information as per provisions of Section 54(1)(d) of the Act read with Rule 8(13) of the Companies (Share Capital and Debenture) Rules, 2014 has been furnished.

Disclosure under section 55(2) & 77 of the Companies Act, 2013:

The Company has not redeemed any shares / debentures during the financial year under review and hence no information as per provisions of Section 55(2) & 77 of the Act read with the Companies (Share Capital and Debenture) Rules, 2014 has been furnished.

Disclosure under section 62(1)(b) of the Companies Act, 2013:

The Company has not issued any equity shares under Employees Stock Option Scheme ('ESOS') during the financial year under review and hence no information as per provisions of Section 62(1)(b) of the Act read with Rule 12(9) of the Companies (Share Capital and Debenture) Rules, 2014 has been furnished.

Disclosure under section 67(3) of the Companies Act, 2013:

During the financial year under review, there were no instances of non-exercising of voting rights in respect of shares purchased

KIRLOSKAR ELECTRIC COMPANY LIMITED

directly by employees under a scheme pursuant to Section 67(3) of the Act read with Rule 16(4) of Companies (Share Capital and Debentures) Rules, 2014 and hence no information has been furnished.

Transfer to Investor Education and Protection Fund:

The Company has transferred ₹ 10.30 lakhs to the Investors Education and Protection Fund (IEPF), pertaining to matured deposit along with interest amount therein.

The details of Nodal Officer of the Company, in line with the provisions of IEPF Regulations are available on the website of the Company at <https://kirloskarelectric.com/investors/investors-information/investor-contacts.html>.

Fixed deposits:

Sl.No.	Particulars	(₹in Lakhs)
1.	Accepted / renewed during the year	Nil
2.	Remained unpaid or unclaimed at the end of the year.	Nil
3.	Whether there has been any default in repayment of deposits or payment of interest thereon during the year and if so, number of such cases and the total amount involved:- <ul style="list-style-type: none"> • At the beginning of the year • Maximum during the year • At the end of the year 	N/A
4.	Details of deposits which are not in compliance with the requirements of Chapter V of the Act;	Nil

Note: During the year under review, the Company has transferred the matured & unclaimed deposit of ₹10,00,000/- (Rupees Ten Lakhs only) along with the interest amount ₹29,795/- (Rupees Twenty Nine Thousand Seven Hundred and Ninety Five Only) to IEPF, as the Company did not receive claim from the deposit holders. The Company took all efforts to contact the FD Holders by sending them reminders. There are no other unpaid or unclaimed Fixed Deposits with the Company.

Credit Ratings:

Information regarding credit ratings obtained by the Company for the year under review has been given under the Corporate Governance Report which forms part of this Annual Report.

Subsidiaries, associate companies & joint ventures:

The Company has four wholly owned subsidiaries, one step-down subsidiary, one associate Company and one Joint Venture.

The consolidated financial statements of the Company and its subsidiaries are prepared in accordance with the applicable accounting standards, issued by the Institute of Chartered Accountants of India and forms part of this Annual Report.

Neither the Executive Chairman and nor the Whole-time directors of the Company receive any remuneration or commission from any of its subsidiaries or associate Company.

Pursuant to Section 129(3) of the Companies Act, 2013 read with Rule 5 of the Companies (Accounts) Rules, 2014, the reports on the performance and financial position of each of the subsidiary and associate companies have been provided in **Form AOC-1** appended to this report.

Company has filed an application for the merger by absorption of four wholly-owned subsidiary companies - KELBUZZ Trading Private Limited (KTPL), Luxquisite Parkland Private Limited (LPPL), SLPKG Estate Holdings Private Limited (SEHPL) and SKG Terra Promenade Private Limited (STPPL) - with the holding company, Kirloskar Electric Company Limited (KECL), before the National Company Law Tribunal (NCLT), Bengaluru Bench, on October 31, 2024. The appointed date for this amalgamation is April 1, 2024. The Company is yet to receive the final merger order in this regard. Necessary information regarding this has been intimated to the Stock Exchanges and is also available on the website of the Company.

Directors and Key Managerial Personnel:

Your Company has a well-diversified Board comprising of directors having skills, competencies and expertise in various areas to ensure effective corporate governance of the Company.

As on March 31, 2025, the Board comprised of 11 (Eleven) directors, out of which 6 (six) were Non-Executive Independent Directors, 02 (Two) Non Executive Non Independent Women Directors and 03 (three) Executive Directors. The Company is in compliance with the regulation 17 of the SEBI (Listing Obligations and Disclosure Requirements) regulations, 2015 ("SEBI Listing Regulations").

In accordance with the provisions of section 152 of the Companies Act, 2013 and Articles of Association of the Company, Mr. Vijay Ravindra Kirloskar (DIN: 00031253), a Non-Executive Director being longest in the office, shall retire by rotation and being eligible, has offered himself for re-appointment. The resolution seeking members' approval for his re-appointment forms part of the AGM Notice.

During the year under review, the Independent Directors, namely Mr. Kamlesh Gandhi (DIN: 00004969), Mr. Satyanarayan Agarwal (DIN: 00111187) & Mr. Anil Kumar Bhandari (DIN: 00031194) have completed their second term, comprising five consecutive years,

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and have retired from their directorships effective from the close of business hours on September 20, 2024.

Ms. Rukmini Kirloskar (DIN: 00309266) was appointed as Director liable to retire by the rotation with effect from May 23, 2024 by the members of the Company by way of postal ballot on August 22, 2024 as required under the Regulation 17 (1C) of SEBI Listing Regulations.

Mr. K N Shanth Kumar (DIN: 00487956) was appointed as an Independent Director of the Company for a term of five (05) consecutive years, with effect from May 23, 2024 by the members of the Company by way of postal ballot on August 22, 2024 as required under the Regulation 17 (1C) of SEBI Listing Regulations.

Mr. Mohammed Saad Bin Jung (DIN: 00264525) was appointed as an Independent Director of the Company for a term of five (05) consecutive years with effect from August 6, 2024 by the members of the Company at the 77th Annual General Meeting held on September 16, 2024, as required under the Regulation 17 (1C) of SEBI Listing Regulations.

Dr. Pangal Ranganath Nayak (DIN: 01507096) was appointed as an Independent Director of the Company for a term of five (05) consecutive years, with effect from August 6, 2024 by the members of the Company at the 77th Annual General Meeting held on September 16, 2024, as required under the Regulation 17 (1C) of SEBI Listing Regulations.

Mr. Sanjeev Kumar Shivappa (DIN: 08673340) was reappointed as the Whole-time director in the capacity of Director (Finance) & Chief Financial Officer of the Company for a term of one (01) year with effect from February 14, 2025. The members of the Company has approved the reappointment of Mr. Sanjeev Kumar Shivappa by way of Postal Ballot on April 24, 2025.

Mr. Anand B Hunnur (DIN: 06650798) was re-appointed as the Managing Director of the Company for a period of three (03) years with effect from July 12, 2025. The Board recommends his re-appointment at the ensuing Annual General Meeting of the Company.

During the year under review, the Non-Executive Directors (NEDs) of the Company had no pecuniary relationship or transactions with the Company, other than sitting fees, commission and reimbursement of expenses incurred by them, if applicable, for the purpose of attending Board/ Committee meetings of the Company.

The Key Managerial Personnel (KMP) of the Company as on March 31, 2025 were Mr. Vijay R Kirloskar, Executive Director, Mr. Anand B Hunnur, Managing Director, Mr. Sanjeev Kumar Shivappa, Director (Finance) & Chief Financial Officer and Mr. Mahabaleshwar Bhat, General Manager – Corporate Affairs & Company Secretary.

Declaration by Independent Directors

In terms of the provisions of Section 149(7) of the Companies Act, 2013, the Company has received declarations from all the Independent Directors stating that they continue to meet the criteria of independence as provided under the provisions of Section 149(6) of the Companies Act, 2013 read with the Rules made there under and the SEBI Listing Regulations.

In terms of regulation 25(8) of the SEBI Listing Regulations, Independent Directors have confirmed that they are not aware of any circumstances or situation which exists or may be reasonably anticipated that could impair or impact their ability to discharge their duties. Based on the declarations received from the Independent Directors, the Board has confirmed that Independent Directors meet the criteria of independence as mentioned under regulation 16(1)(b) of SEBI Listing Regulations and that they are independent of the management.

All Independent Directors have affirmed compliance to the code of conduct for Independent Directors as prescribed in Schedule IV of the Companies Act, 2013 and the Code of Conduct for Directors and senior management personnel formulated by the Company.

All Independent Directors have registered their names in the Independent Director's Databank. In the opinion of the Board, the Independent Directors so appointed / re-appointed possess the requisite expertise, experience and proficiency and are of integrity.

Evaluation of Directors, Committees and the Board:

The evaluation process has been explained in the Corporate Governance Report which forms part of the annual report.

Number of meetings of the Board of Directors and its Committees:

The Board of directors met 06 (Six) times during the financial year 2024-25 under review through Video Conference mode / other audio visual means mode.

The maximum interval between any two meetings was within the maximum allowed gap pursuant to the Companies Act, 2013 and SEBI Listing Regulations read with the Circulars issued by MCA and SEBI

The Board meetings were held on May 23, 2024, August 06, 2024, September 16, 2024, November 05, 2024, February 12, 2025 and March 25, 2025.

The composition and the details of the meetings of the Board and its Committee held during the year are contained in the Corporate Governance Report which forms part of the annual report.

Nomination and Remuneration Policy:

The Nomination and Remuneration Committee is responsible for recommending to the Board, a policy relating to the appointment

and remuneration of the Directors, Key Managerial Personnel and other employees. The Nomination and Remuneration Policy is available on the website of the Company at <https://kirloskarelectric.com/investors/investors-information/policies.html>.

Features of Nomination and Remuneration Policy:

- The policy has been framed in line with the Company's philosophy to ensure equitable remuneration to all the directors, key managerial personnel (KMP) and employees of the Company.
- The policy lays down the criteria, terms and conditions including qualifications and positive attributes for identifying persons who are qualified to become directors (executive and non-executive / Independent) and persons who may be appointed in senior management and key managerial positions of the company.
- The policy determines the remuneration of Directors, Key Managerial Personnel and other employees based on the Company's size and financial position and trends and practices on remuneration prevailing in peer companies.
- This Policy is divided in three parts:
 - Part – A: covers matters to be dealt by the committee.
 - Part – B: covers appointments and nominations.
 - Part – C: covers remuneration and prerequisites etc.

Risk Management Policy:

Your Company has devised and implemented a comprehensive 'Risk Management Policy' which provides for identification, assessment and control of risks that the company would face in the normal course of business and mitigation measures associated with them. The Management identifies and controls risks through a properly defined framework in terms of the aforesaid policy. The Risk management policy has been appended to this report as **Annexure-I**.

Conservation of energy, technology absorption, Research & development and foreign exchange earnings and outgo:

The relevant data pertaining to conservation of energy, technology absorption and other details are given in the **Annexure - II**, which forms part of this report.

Management Discussion and Analysis:

The Management Discussion and Analysis Report ("MDAR") for the year under review, as prescribed under Part B of Schedule V read with Regulation 34 of the SEBI Listing Regulations is appended hereto as **Annexure – III** and forms part of this report.

Managerial remuneration:

The information required under Section 197(12) of the Companies Act, 2013 read with Rule 5(1) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 is disclosed in the **Annexure - IV**.

Particulars of employees:

In terms of the provisions of Section 197(12) of the Companies Act, 2013 read with rules 5(2) & 5(3) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, as amended, a statement showing disclosures pertaining to remuneration and also the names and other particulars of the employees drawing remuneration in excess of limits set out in the said rules are provided in a separate Annexure to the Board's Report which forms part of the annual report. The report and the accounts are being sent to the Members excluding the aforesaid annexure and in terms of Section 136 of the Companies Act 2013, the said annexure is open for inspection. Any Member interested in obtaining a copy of the same may write to the Company Secretary at investors@kirloskarelectric.com

Annual Return:

According to the provisions of Section 134(3)(a), a copy of annual return i.e., Form MGT-7 for the year ended March 31, 2024 has been placed on the Company's website: <https://kirloskarelectric.com/investors/investors-information/financial.html>.

Director's Responsibility Statement:

We, the Directors of your Company, confirm, to the best of our knowledge and ability that:-

- (a) in the preparation of the annual accounts, the applicable accounting standards have been followed and there are no material departures;
- (b) we have selected such accounting policies and applied them consistently and made judgments and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the Company at the end of the financial year and of the profit / loss of the Company for that period;
- (c) we have taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the Company and for preventing and detecting fraud and other irregularities;

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- (d) we have prepared the annual accounts on a going concern basis;
- (e) we have laid down internal financial controls to be followed by the Company and such internal financial controls are adequate and operating effectively.
- (f) we have devised proper systems to ensure compliance with the provisions of all applicable laws to the Company and that such systems were adequate and operating effectively.

Particulars of loans, guarantee, investments and securities:

There were no loans and advances, guarantees, investments made or security given to any Body Corporate by the Company during the financial year 2024-25.

Particulars of loans, advances, investments as required under the listing regulations:

The details of related party disclosures with respect to loans, advances, investment at the year end and maximum outstanding amount thereof during the year as required (under part A of Schedule V of the Listing Regulations) have been provided in the notes to the financial statement of Company.

Your directors draw attention of the members to note no. 17 & 36(9) of the standalone financial statements which sets out the details of loan and advance, guarantee or investment.

Particulars of contracts or arrangements with related parties:

All contracts/ arrangements/ transactions entered by the Company during the FY 2024-25 with related parties were on an arm's length basis and in the ordinary course of business and approved by the Audit Committee. Certain transactions, which were repetitive in nature, were approved through omnibus route.

There were no material transactions of the Company with any of its related parties as per the Act. Therefore the disclosure of the Related Party Transactions as required under Section 134(3)(h) of the Act in AOC-2 is not applicable to the Company for FY 2024-25 and, hence, the same is not required to be provided.

During the FY 2024-25, the Non-Executive Directors of the Company had no pecuniary relationship or transactions with the Company other than sitting fees and reimbursement of expenses, as applicable. The Policy on Related Party Transaction is available on the Company's website: <https://www.kirloskarelectric.com/images/pdf/investor/policies/Policy-on-related-party-transactions.pdf>.

Your directors draw attention of the members to note no. 36(9) to the standalone financials statement which sets out the related party disclosures.

Corporate Social Responsibility:

Since criteria's for the applicability of CSR spending are not attracted to the Company, there was no obligation for the Company to spend CSR amount for the FY 2024-25. However the CSR committee has been constituted and also CSR policy has been framed.

The policy can be accessed at the following URL: <https://www.kirloskarelectric.com/investors/investors-information/policies.html>.

A responsibility statement of the CSR Committee that the implementation and monitoring of CSR policy is in compliance with CSR objectives and policy of the Company:

The CSR Committee hereby confirms that the implementation and monitoring of CSR policy has been carried out with all reasonable care and diligence and the same is in compliance with the CSR objectives and the policy of the Company. However, as explained above the CSR provisions are not applicable to the Company for the FY 2024-25 as per the requirements mentioned in the Companies Act, 2013.

Material Changes affecting the Company:

There have been no material changes and commitments affecting the financial positions of the Company between the end of the financial year and date of this report. There has been no change in the nature of business of the Company.

Significant and Material orders passed by the Regulators or Courts:

There were no significant and material orders passed against the Company by the regulators or courts or tribunals during financial year 2024-25 impacting the going concern status and Company's operations in future.

Vigil mechanism for Directors and Employees:

The Company has adopted a Whistle Blower Policy establishing vigil mechanism, to provide a formal procedural course to the directors and employees to report their concerns about any poor or unacceptable practices or any event of misconduct or violation of Company's code of conduct. The purpose of this policy is to provide a framework to secure whistle blowing incidents and to protect the employees who are willing to raise concerns about serious irregularities within the Company. The policy provides for adequate safeguards against victimization of employees who avail of the mechanism and also provides for direct access to the Chairman of

the Audit Committee. It is affirmed that no personnel of the Company has been denied access to the Audit Committee. The policy of Vigil Mechanism is available on the Company's website at <https://kirloskarelectric.com/investors/investorsinformation/policies.html>.

Statutory auditor:

Pursuant to the provisions of section 139 and other applicable sections of the Companies Act, 2013, read with Companies (Audit and Auditors) Rules, 2014, as amended, the Company at its 77th AGM has re-appointed M/s. Prabhashankar & Co., Chartered Accountants (Firm Registration No: 004982S) as the Statutory Auditors for a period of 3 years till the Conclusion of 80th Annual General Meeting.

Auditors' Report:

The standalone and the consolidated financial statements of the Company have been prepared in accordance with Indian Accounting Standards (IndAS) notified under Section 133 of the Act.

The Auditors' Report is enclosed with the financial statements in this Report. The Statutory Auditors were present in the last AGM.

Branch auditor:

M/s. BMS Auditing, Chartered Accountants, UAE were reappointed as the auditors for conducting audit of sales office at Ajman, UAE. Based on the recommendation of the Audit Committee, the Board of Directors of the Company has proposed to appoint, M/s. BMS Auditing, Chartered Accountants, as auditors for conducting audit of sales office at Ajman, UAE and to hold the office from the conclusion of 78th Annual General Meeting until the conclusion of 79th Annual General Meeting of the Company subject to the approval of the members of the Company.

Internal auditor:

The Company had appointed M/s. T. Sriram, Mehta & Tadimalla, Chartered Accountants (FRN: 004064S), Bengaluru as its internal auditors for the year 2024-25.

Cost auditor:

M/s. Rao, Murthy and Associates, Cost Accountants (Firm Registration no. 000065), were appointed as cost auditors of the Company for the financial year ended March 31, 2025. The Board of Directors of your Company has fixed ₹450,000/- (Rupees Four Lakhs Fifty Thousand only) as audit fees, which requires ratification by the members of the Company in terms of the applicable provisions of the Companies Act, 2013. Accordingly, a resolution seeking members' approval has been set forth in the notice of the 78th Annual General Meeting of the Company.

Disclosure under section 148(1) of the Companies Act, 2013:

During the period under review, the Company has conducted the audit of cost records and maintained the cost records as specified by the Central Government under section 148(1) of the Companies Act, 2013.

Secretarial auditor:

M/s. S P Ghali & Co., Company Secretaries, Belgaum were appointed as secretarial auditors of the Company to conduct secretarial audit for the financial year 2024-25 in terms of the provisions of Section 204 of the Companies Act, 2013. The audit report is enclosed as **Form MR - 3**.

Further, as per Regulation 24A(1)(b) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, Section 204 of the Companies Act, 2013, and based on the recommendation of the Audit Committee, the Board of Directors at its meeting held on July 10, 2025, has approved the appointment of Mr. Sudheendra P Ghali (Membership no. FCS 7037 & COP no. 7537) Proprietor of M/s. S. P. Ghali & Co., Company Secretary, Belgaum as the Secretarial Auditors of the Company for a period of five (5) consecutive years, commencing on from financial year 2025-26 till financial year 2029-30, to conduct Secretarial Audit of the Company and to furnish the Secretarial Audit Report.

The resolution for appointment of secretarial auditor for a period of five years forms part of notice of 78th Annual General Meeting.

Explanations or comments on auditors' qualifications / adverse remarks / emphasis on matters:

- a. The subsidiaries are taking active steps to repay the dues of the Company, from collection of book debts assigned and from disposal of immovable properties transferred apart from debts transferred as referred in the auditor's qualification. The Board of directors is confident of realization of entire amounts due from the Subsidiaries or realizing much more amount from the sale of immovable properties.
- b. The Company is in the process of completing the review and reconciliation of receivables / book debts and in our opinion any further provision required will not have material impact on the financial results of the Company and we are confident of realizing the book debts.

The detailed Company's explanation thereto has been given in the relevant notes to accounts.

Secretarial Standards:

During the financial year 2024-25, the Company has complied with provisions of applicable Secretarial standards issued by the Institute of Company Secretaries of India.

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Reporting of Fraud by Auditors:

During the year, under section 143(12) of the Companies Act 2013, neither the Internal Auditors, Statutory Auditors nor Secretarial Auditors have reported to the Audit Committee or the Board of the Company any material fraud by its officers or employees therefore no details are required to be disclosed under Section 134(3)(ca) of the Companies Act, 2013.

Details in respect of adequacy of internal financial controls with reference to the financial statement:

The Company has a robust system of internal financial control, which is in operation. The internal financial controls have been documented, digitized and embedded in the day to day affairs of the business process of the Company. The effectiveness of the internal financial controls are obtained through management reviews at regular intervals, assessments, monitoring by the functional experts as well as auditing of the internal control systems by the internal auditors during the course of their audits. We believe that these systems provide better assurance that our internal financial control systems are well designed and are operating effectively.

Corporate Governance:

Your Company is committed to maintain the highest standards of Corporate Governance and adheres to the Corporate Governance requirements set out by the Securities and Exchange Board of India ("SEBI").

Your Company's corporate governance report for the financial year 2024-25 is appended to this annual report. A certificate on the status of compliance on corporate governance is also appended and forms part of this annual report.

Prevention of Sexual Harassment at Workplace:

Your Company has zero tolerance policy in case of sexual harassment at workplace and committed to provide a healthy environment to each and every employee of the Company. Your Company has in place 'Policy on Sexual Harassment Redressal' and all employees (permanent, contractual, temporary, trainees) are covered under this policy.

Your Company has complied with the provisions relating to the constitution of Internal Complaints Committee under the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013. Further, we report as follows for the year ended on March 31, 2025:

Sl. No	Particulars	Status
1	No of complaints received in the year	Nil
2	No of complaints disposed off in the year	Nil
3	Cases pending for more than 90 days	Nil
4	No of workshops and awareness programme(s) conducted in the year	2
5	Nature of action by employer or District office, if any	Nil

Statement on compliance with Maternity Benefit Act, 1961

As per the provisions of Companies (Accounts) Second Amendment Rules, 2025, it is hereby confirmed that the Company has complied with all the applicable provisions of Maternity Benefit Act, 1961.

Merger and Acquisitions (M&A):

An application for the merger by absorption of four wholly-owned subsidiary companies - KELBUZZ Trading Private Limited (KTPL), Luxquisite Parkland Private Limited (LPPL), SLPKG Estate Holdings Private Limited (SEHPL), and SKG Terra Promenade Private Limited (STPPL) - with the holding company, Kirloskar Electric Company Limited (KECL), was filed before the National Company Law Tribunal (NCLT), Bengaluru Bench, on October 31, 2024. The appointed date for this amalgamation is April 1, 2024. All directions issued by the NCLT have been adhered to by the Company, with relevant filings and disclosures made periodically.

Participation and voting at 78th AGM:

Pursuant to the General Circular No. 09/2024 dated September 19, 2024, issued by the Ministry of Corporate Affairs (MCA) and Circular SEBI/HO/CFD/CFD-PoD-2/P/CIR/2024/133 dated October 3, 2024 issued by SEBI (hereinafter collectively referred to as "the Circulars"), the 78th AGM of the Company will be held through VC/OAVM. Electronic copy of the Annual Report for the year ended March 31, 2025 and Notice of the AGM are being sent to all the members electronically whose email IDs are registered with the Company / Depository Participant(s) for communication purposes and a letter providing the web-link, where complete details of the Annual Report is available to those members who have not so registered.

A copy of the notice of the AGM and annual report are also available for download from the website of the Company at www.kirloskarelectric.com.

Disclosure with respect to compliance to SEBI Listing Regulations, as amended from time to time:

The details with respect to Compliance with the SEBI Listing Regulations during the year are contained in the Corporate Governance Report which forms part of the annual report.

Corporate Insolvency Resolution Process (CIRP):

As already disclosed in the previous year, two petitions seeking to initiate a Corporate Insolvency Resolution Process (CIRP) against the Company were filed before the National Company Law Tribunal (NCLT), Bengaluru Bench, in accordance with Section 7 of the Insolvency and Bankruptcy Code, 2016 read with Rule 4 of the Insolvency and Bankruptcy (Application to Adjudicating Authority)

Rules, 2016. Both of these petitions were dismissed by the NCLT Bengaluru bench. While appeals were initially filed with the National Company Law Appellate Tribunal, Chennai, the applicants have since withdrawn them. Therefore, there were no proceedings either filed by the Company or against the Company, pending under the Insolvency and Bankruptcy Code, 2016, before the National Company Law Tribunal or any other court.

Other disclosures and affirmations

There was no instance of one-time settlement with any bank or financial institution during the reporting period.

Acknowledgements:

The Board of Directors takes the opportunity to express its sincere appreciation for the continued support and confidence received from the Company's bankers, customers, suppliers, depositors and the shareholders.

The Company considers its employees as its most valuable asset. Employees at all levels have put in their best to the services of the Company and the Board puts on record the sincere appreciation of their dedication and loyalty.

By the order of the Board of Directors
For **Kirloskar Electric Company Limited**

Place: Bengaluru
Date: 10.07.2025

Sd/-
Vijay R Kirloskar
Executive Chairman
DIN: 00031253

Annexure – I**RISK MANAGEMENT POLICY**

Risk management is the process of indentifying, measuring and minimizing uncertain events affecting resources. Enterprise risk management is about optimizing the process with which risks are taken and managed. The Company needs to assess which method best suits its objectives and its business. Risk management oversees and ensures the integrity of the process with which risks are taken. An attempt has been made by way of this document to identify the risk associated with the Company and the policies required to be adopted to mitigate the same.

Risk Management

- i) The Board, its Audit Committee and its executive management should collectively identify the risks impacting the Company's business and document their process of risk identification, risk minimization, risk optimization as a part of a risk management policy or strategy.
- ii) The Board should also affirm and disclose in its report to members that it has put in place critical risk management framework across the Company, which is overseen once every six months by the Board. The disclosure should also include a statement of those elements of risk, that the Board feels, may threaten the existence of the Company.

It has therefore become mandatory for the listed companies to prepare a comprehensive framework of risk management for assessment of risks and determine the responses to these risks so as to minimize their adverse impact on the organization.

KECL recognizes that risk is an integral and unavoidable component of business and is committed to managing the risk in a proactive and effective manner

The Company believes that the Risk cannot be eliminated. However, it can be:

- Transferred to another party, who is willing to take risk, say by buying an insurance policy or entering into a forward contract;
- Reduced, by having good internal controls;
- Avoided, by not entering into risky businesses;
- Retained, to either avoid the cost of trying to reduce risk or in anticipation of higher profits by taking on more risk, and;
- Shared, by following a middle path between retaining and transferring risk.

The Risk Management policy of the Company shall primarily focus on identifying, assessing and managing risks in the following areas:

1. Company assets and property
2. Employees
3. Foreign Currency Risks
4. Operational Risks
5. Non-compliance of statutory enactments
6. Competition risks
7. Contractual risks

1. Policy for managing risks associated with Company assets and property

The policy deals with nature of risk involved in relation to assets and property, objectives of risk management and measures to manage risk. The risk management policy relating to assets aims at ensuring proper security and maintenance of assets and adequate coverage of insurance to facilitate speedy replacement of assets with minimal disruption to operations. The role and responsibilities of the departments shall be identified to ensure adequate physical security and maintenance of its assets.

2. Policy for managing risk relating to employees

The employees constitute the most important asset of the Company. The risk management policy relating to employees is therefore necessary to cover all risks related to employees and their acts/omissions.

The policy deals with the nature of risk involved in relation to employees, objectives of risk management and measures to manage risk. In particular, the objectives of employee related risk management policy aims at reducing attrition rate, providing adequate security to employees in relation to life, disability, accident and sickness, providing adequate legal safeguards to protect confidential information, and protecting the Company from any contractual liability due to misconduct/errors/omissions of employees.

3. Policy for managing foreign currency risk

The revenues of the Company are from both domestic and international sources. The Company at times may resorts to long-term and short-term borrowings in foreign currency to finance expansion plans and growth. Any such move would attract the risk associated with frequent changes in valuation of foreign currencies.

The objective of foreign currency risk management is to protect cash flows and profit margins from volatility on account of fluctuations in exchange rates. The Policy for foreign currency risk management ensures that the treasury department continuously tracks movement of foreign currencies, avails services of experts and hedges the risk through appropriate mechanism such as forwarding contracts/options.

4. Operational risks

The Company is constantly working to limit the operational risk that run through all the facets of operations. This requires the combined efforts and support from all units including branches. The startup database of loss events is populated from internal audit reports. Apparent trends are analyzed and various operating groups combine into task forces to address these. The business continuity plan is reviewed quarterly by each unit.

5. Risks associated with non-compliance of statutory enactments

The Company being a legal entity engaged in manufacturing activity and listed on National Stock Exchange of India Limited (NSE) and Bombay Stock Exchange Limited (BSE). In view of the same, the Company is required to ensure compliance of provisions of various applicable statutory enactments, failure to comply one or more such provisions may render strict penalties as may be prescribed under such statutory enactments.

The Company shall ensure that qualified professionals are employed to comply with various laws. In addition to statutory audits, the Company shall promote undertaking of internal audit/s at different levels periodically to ensure timely check on statutory compliances.

6. Competition risks

Risk of competition is inherent to all business activities. The Company faces competition from the existing players in the domestic and international levels operating in the segment in which the Company operates. There is always an inherent risk that the existing competition may further get acute with the advent of new players and foreign players.

The Company needs to continuously upgrade its technology by conducting in-house research activities and should also have an updated knowledge about the requirement as per the industry standards. The Company is providing tailor made products to its customers so as to be ahead with other competitors. Further, the Company's strategy shall be to leverage its investments in its own high-profile brands, thereby leading to consolidation and value creation.

7. Contractual risks

There may be instances of defaults by customer/s in fulfilling contractual obligations as a result of which the Company may face financial losses. Similarly, defaults by the Company in fulfilling one or more contractual obligations due to reasons such as misrepresentations, breach of warranties etc cannot be ruled out.

The Company shall ensure that proper drafting of the contract and adequate indemnity clauses are incorporated in the contracts entered into with one or more parties. In addition, internal controls from technical team and strict supervisions and checks on execution of contracts and delivery be undertaken.

By the order of the Board of Directors
For **Kirloskar Electric Company Limited**

Sd/-

Vijay R Kirloskar
Executive Chairman

DIN: 00031253

Place: Bengaluru
Date: 10.07.2025

DISCLOSURE OF PARTICULARS REGARDING CONSERVATION OF ENERGY AND TECHNOLOGY ABSORPTION**A. Conservation of Energy:****a) Steps taken for conservation of energy:**

The Company is continually exploring new ways to make its operations more efficient by putting technology to use for direct energy savings and increasing renewable energy sources.

The Company conserves energy by:-

1. Improving system power factor.
2. Reduction of maximum demand and restricting the maximum demand to billing demand.
3. Monitoring of energy consumption and further requisite follow-up.
4. Optimum utilization of high energy consuming electrical equipments like winding machines.
5. Air-compressor pressure is maintained at reduced pressure with fixed timing and air leakages arrested.
6. Installation of capacitor panels.

b) Steps taken to utilize alternate source of energy:

1. Implementation of induction brazing processes.
2. Optimization of varnish impregnation process
3. Installation of system to ensure uniform temperature.
4. Energy conservation audit through external audit agency.

c) Capital investment on energy conservation equipment: NIL**B. Technology Absorption:****a) the efforts made towards technology absorption:-**

1. Efforts made, in brief, for technology absorption, adaptation and innovation.
 - In-house training of personnel.
 - Indigenization of materials, components and processes.
2. Future plan of action
 - Upgradation of existing technology
 - Development of new processes
3. Research and development is undertaken for the range of all the existing products, lowering costs and process improvements, indigenization or alternate sourcing of materials and development of energy efficient products.

b) Benefits derived from above:-

1. Benefits derived as a result of the above efforts
 - Enhanced product range
 - Quality improvement
 - Development of new products
2. Process improvement resulting in higher production.
3. Development of in-house skills for manufacture of high precision products.
4. Enhanced design and product capability to achieve customer satisfaction.
5. Product range extension to reach newer markets.
6. Special motors for vehicle application developed.
7. To enhance product performance and for better customer satisfaction, your Company will continue in:-
 - Upgrading existing technology.
 - Extending range of its products.
 - Developing new processes.
 - Applying research and value engineering.

c) In case of imported technology (imported during the last three years reckoned from the beginning of the financial year)-

- (a) Detail of Technology Imported – Nil
- (b) The year of import – NA

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(c) Has the technology been fully absorbed - NA

(d) If not fully absorbed, areas where this has not taken place, reasons there for and future plan of action – NA

d) Expenditure on R & D:

	(₹ in Lakhs)
Capital	Nil
Recurring	25.37
Total	25.37
Total R & D Expenditure	25.37
as a % of total turnover	0.05%

C. Foreign Exchange Earnings and Outgo:

1. Activities relating to export:

The Company has continued to maintain focus and avail export opportunities based on economic considerations.

During the year, the Company has exports (FOB Value) worth ₹ 2,723.45 /- Lakhs.

2. Total foreign exchange used and earned.

a) Foreign Exchange earned:	(₹ in Lakhs)
(i) FOB value of goods exported (net) of sales	2,723.45 /-
(ii) Dividend on shares (net of tax)	0.00
(iii) Repatriation of Profit	0.00
(iv) Others	0.00

b) Foreign Exchange Used

Value of imports calculated on the CIF basis.	(₹ in Lakhs)
(i) Raw materials & Components and spare parts	32.02 /-
(ii) Capital Goods	0.00

By the order of the Board of Directors
For **Kirloskar Electric Company Limited**

Sd/-
Vijay R Kirloskar
Executive Chairman
DIN: 00031253

Place: Bengaluru
Date: 10.07.2025

MANAGEMENT DISCUSSION AND ANALYSIS REPORT**Global Economy Outlook**

The global economy showed resilience in 2024, growing at a strong annualized rate of 3.2% in the latter half of the year. However, this growth is projected to slow slightly, with global GDP expanding by 3.1% in 2025 and 3.0% in 2026. This moderation is largely due to increased trade barriers in several G20 economies and greater policy uncertainty, which are expected to dampen investment and household spending.

The global economy, including India, is going through heightened uncertainties as the global trade war continues. Notably the Russia-Ukraine war and middle east conflicts, continue to drive volatility. While some supply chain shocks have eased, inflation remains slightly elevated in certain regions, especially the US, due to tariff pressures. The reciprocal tariffs recently announced are considerably larger than anticipated, impacting not only India but also other nations. This escalation risks aggravating the global trade war, which could negatively affect both global and Indian growth if not amicably resolved in the near future.

With the ongoing trade war, the RBI governor has highlighted that there are several known & unknowns that make quantification of the adverse impact difficult.

Industry outlook

The World Bank projects India's economy to remain exceptionally strong, with an average growth rate of 6.7 percent per fiscal year from 2024 through 2026, solidifying South Asia's position as the world's fastest-growing region. This robust performance is underpinned by strong domestic demand, a significant increase in investment, and resilient services sector activity.

India's economy is somewhat shielded from the global trade war because it doesn't rely heavily on international trade. However, in today's connected world, India won't be completely unaffected by rising global uncertainties. Even before the trade war grew, India's economic growth was slowing down, and widespread consumer spending is still a challenge. The global trade war is likely to make India's economic growth even tougher. On the bright side, domestic inflation is slowing, which is a positive amid worries about growth.

Despite a challenging global environment marked by ongoing geopolitical tensions and trade uncertainties, India is firmly advancing its 'Viksit Bharat 2047' roadmap. This ambitious plan aims for India to achieve developed nation status by its 100th year of independence. The government continues to drive this vision through substantial investments in infrastructure and a strong focus on boosting the manufacturing sector, demonstrating a clear commitment to fostering economic growth and stability.

Business Performance

To maintain a strong competitive position, the Company has proactively optimized costs, streamlined its workforce, and consolidated manufacturing operations. The Company manufactures and supplies varieties of electrical capital equipments ranging from AC Motors, DC Motors, EV Motors, Traction, AC Generators, DG Sets, Switchgears and Transformers etc., to the core economic sectors such as:

- Defense
- Metro Rail
- Nuclear Power
- Sugar
- Power Transmission & Distribution
- Data Centers
- Pharmaceutical
- Water & Irrigation
- Electronics
- Fertilizer
- Textile
- Steel and Metals
- Building and Infrastructure
- Oil and Gas Refineries
- Railways
- Thermal
- Mining
- Port & Shipping
- IT & Telecom
- FMCG
- Green Hydrogen
- Renewable (Solar, Floating Solar, Wind, and Hydro)
- Chemical
- Automobile
- Paper
- Cement

The Company upholds standards through the adoption of advanced technologies and dedicated in-house R&D. Our extensive track record of customization projects in Defense, Railways, Power, and complex industrial applications is driven by our robust engineering and R&D infrastructure and the profound expertise, diligence, and skill of our highly qualified engineers.

Opportunities

We are strategically positioned to capitalize on significant business opportunities in both domestic and international markets through

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2025-2026. Domestically, India's robust infrastructure development, substantial investments in renewable energy, and ongoing industrial modernization, supported by initiatives like "Make in India," will fuel demand for our diverse electrical equipment. Internationally, the global energy transition, the infrastructure needs of emerging economies, and the increasing requirement for specialized, custom-built electrical solutions present avenues for expansion.

India's burgeoning solar sector offers a significant growth opportunity. Driven by strong government backing and falling costs, this rapid expansion creates substantial demand for our core products in solar power generation, distribution, and storage. Furthermore, the solar industry's synergy with the growing electric vehicle (EV) market and the broader electrical sector provides additional avenues, as solar power will be vital for charging infrastructure and potentially next-generation EVs, requiring robust motor, generator, and switchgear solutions.

Threats

Our company's future financial performance will be significantly shaped by the evolving global economy. We anticipate moderate global growth, the continuation of protectionist trade policies, and ongoing geopolitical tensions. This presents a risk of volatile input costs for us, given our reliance on imported critical components like CRGO electrical steel.

Intense competition from both domestic and global players, often offering lower-cost products, pressures pricing and margins. Volatile raw material costs, especially for critical inputs like copper, iron, and steel, poses a significant risk, as these costs constitute a large portion of overall production expenses, and the ability to fully pass on such increases to customers remains a challenge. Furthermore, global economic slowdowns or escalating geopolitical tensions could curb industrial demand and export growth.

Despite market dynamics, our business maintains a robust product portfolio that spans all relevant industry sectors.

Segment wise or product wise performance

Your Company has identified the reportable segments as rotating machines group, power generation and distribution group and others, taking into account the nature of products and services, the different risks and returns and the internal reporting systems.

The segment wise turnover of your Company is as follows:

(₹ in Lakhs)

Products	2024-25	2023-24
Rotating Machines Group	27,080	28,232
Power Generation and Distribution Group	23,066	24,064
Others	4,236	3,439
Total	54,382	55,735

Note: figures has been regrouped as per IND-AS.

Future Outlook

KECL's operational resilience stems from its diversified client base and robust order inflow, minimizing reliance on any single industry, customer, or region. This strategic diversification insulates the Company from sector-specific downturns and regional economic slowdowns, thereby bolstering revenue stability.

We expect demand for our diversified product portfolio across sectors like Defense, Railways, and various industrial sectors, supported by government's initiatives to boost domestic manufacturing. We prudently navigate persistent intense competition, volatile raw material prices, and the need for continuous technological upgrades. While the Company is committed to enhancing internal strengths, including operational efficiencies and strategic debt management, maintaining consistent profitability amidst these external pressures will be crucial.

Risks mitigation measures

Recognizing that unstable growth in core sectors poses a significant risk, we've implemented several strategies to mitigate business challenges. We're continuously working to reduce manufacturing costs and enhance operational efficiencies, enabling us to offer competitive pricing. Our broad product portfolio provides a distinct competitive advantage, allowing us to effectively serve key verticals within the electrical engineering capital goods market. Furthermore, we deeply understand the critical role of our supply chain in ensuring the timely sourcing of raw materials and maintaining excellent delivery reliability.

Internal Control System and their adequacy

Your organization has internal audits and processes in place to ensure that all processes are under control. Consistency in operations and compliance as well as ease of monitoring are guaranteed by system-driven controls. Because SAP-ERP is implemented at your company, reasonable assurance regarding the accounting and financial records and controls is guaranteed. Internal auditors confirm accounting records in order to protect company assets from theft or damage and to ensure that the records are trustworthy when creating financial statements. Management reviews provide support for the internal auditors' evaluation of internal controls. The corresponding functions are in charge of initiating the resolution of all audit observations and related follow-up actions.

KIRLOSKAR ELECTRIC COMPANY LIMITED

Discussion on financial performance with respect to operational performance:-

PARTICULARS	Standalone		Consolidated	
	2024-25	2023-24	2024-25	2023-24
Revenue from operations	54,382	55,735	54,382	55,735
Other income (Net)	693	793	775	799
Total Revenue	55,075	56,528	55,157	56,534
Total Expense	54,327	55,011	55,753	55,126
Profit before Exceptional items	748	1,517	(596)	1,408
Exceptional Items	995	-	995	-
Profit / (Loss) before tax	1,743	1,517	399	1,408
Tax Expense	18	-	25	-
Profit / (Loss) after tax	1,725	1,517	374	1,408
Total other comprehensive income	2,867	(2,356)	2,867	(2,356)
Total comprehensive income for the period	4,592	(839)	3,241	(948)

Note: The financial statements of the Company has been prepared in accordance with Ind AS.

Material developments in Human Resources / Industrial Relations front, including number of people employed

During the period under review, your Company concentrated on optimizing cost and rationalizing manpower. It was decided to discontinue the component machining activity at the Unit – 15 with effect from January 22, 2024. However this has no adverse impact on the operations of the Company. The Company has complied with all the necessary compliances from time to time.

The number of permanent employees on the rolls of the Company as on March 31, 2025 is 858 employees.

Key financial ratios

Sl. No	Particulars of financial ratios	2024-25	2023-24
i.	Debtors Turnover	43 days	33 days
ii.	Inventory Turnover	31 days	33 days
iii.	Interest Coverage Ratio	0.07	0.07
iv.	Current Ratio	0.40	0.41
v.	Debt Equity Ratio	0.71	1.12
vi.	Operating Profit Margin (in %)	0.10	1.30
vii.	Net Profit Margin (in %)	3.08	2.68
viii.	Sector-specific equivalent ratios, as applicable	Nil	Nil

Detailed explanation of above ratios

a. Debtors Turnover:

The above ratio is used to quantify a Company's effectiveness in collecting its receivables or money owed by customers. The ratio shows how well a Company uses and manages the credit it extends to customers and how quickly that short-term debt is collected or is paid. It is calculated by dividing average debtors by turnover.

b. Inventory Turnover:

Inventory Turnover is the number of times a Company sells and replaces its inventory during a period. It is calculated by dividing average inventory by turnover.

c. Interest Coverage Ratio:

The Interest Coverage Ratio measures how many times a Company can cover its current interest payment with its available earnings. It is calculated by dividing PBIT by finance cost.

d. Current Ratio:

The Current Ratio is a liquidity ratio that measures a Company's ability to pay short-term obligations or those due within one year. It is calculated by dividing the current assets by current liabilities.

e. Debt Equity Ratio:

The ratio is used to evaluate a Company's financial leverage. It is a measure of the degree to which a Company is financing its operations through debt versus wholly owned funds. It is calculated by dividing a Company's total liabilities by its shareholder's equity.

f. Operating Profit Margin:

The operating profit margin is a profitability or performance ratio used to calculate the percentage of profit a Company produces from its operations. It is calculated by dividing the EBIT by turnover.

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g. Net Profit Margin (%):

The net profit margin is equal to how much net income or profit is generated as a percentage of revenue. It is calculated by dividing the profit for the year by turnover.

Details of any change in Return on Net worth (excluding revaluation reserves) as compared to the immediately previous financial year along with a detailed explanation thereof.

The net-worth of the Company for the financial year 2024-25 stood at ₹ (20,678) Lakhs which has been improved in comparison with net-worth in the previous financial year 2023-24 which stood at ₹(22,402.90) Lakhs. The net-worth of the Company is negative from the preceding financial years.

The Company has started making operational profits since the last financial year. The Company continues to face challenges for meeting its working capital requirements. With the resources available and as per the projected sales, we expect to reduce the negative net worth substantially by end of financial year 2025-26, without considering the monetization of non-core assets.

Disclosure of Accounting Treatment:

The financial statements of the Company has been prepared in accordance with IND-AS, as prescribed under Section 133 of the Companies Act, 2013 read with Rule 3 of the Companies (Indian Accounting Standards) Rules, 2015 and subsequent amendments thereto.

The detailed disclosure of accounting treatment is also provided in the notes to financial statements which forms part of this annual report.

By the order of the Board of Directors
For Kirloskar Electric Company Limited

Sd/-
Vijay R Kirloskar
Executive Chairman
DIN: 00031253

Place: Bengaluru
Date: 10.07.2025

Annexure IV

1. DISCLOSURE IN BOARD'S REPORT AS PER THE PROVISIONS OF SECTION 197 OF THE COMPANIES ACT, 2013 READ WITH RULE 5(1) OF THE COMPANIES (APPOINTMENT AND REMUNERATION OF MANAGERIAL PERSONNEL) RULES, 2014 (AS AMENDED)

- a. The percentage increase in remuneration of each Director, Chief Financial Officer, Chief Executive Officer, Company Secretary or Manager, during the financial year 2024-25, ratio of the remuneration of each director to the median remuneration of the employees of the Company for the financial year 2024-25;

Name	Designation	% increase in remuneration in the financial year 2024-25	Ratio of remuneration / to median remuneration of employees
Mr. Vijay R Kirloskar	Executive Chairman	25.00	102:1
Mr. Kamlesh Gandhi (\$)	Independent Director	-	-
Mr. S N Agarwal (\$)	Independent Director	-	-
Dr. Ashok Misra	Independent Director	-	-
Mr. Anil Kumar Bhandari (\$)	Independent Director	-	-
Mr. Ravi Ghai	Independent Director	-	-
Mr. Suresh Kumar	Independent Director	-	-
Mr. K N Shanth Kumar (#)	Independent Director	-	-
Mr. Mohammed Saad Bin Jung (@)	Independent Director	-	-
Dr. Pangal Ranganath Nayak (@)	Independent Director	-	-
Mrs. Meena Kirloskar	Non Executive Director	-	-
Ms. Rukmini Kirloskar (#)	Non Executive Director	-	-
Mr. Anand B Hunnur	Managing Director	33.33	41:1
Mr. Sanjeev Kumar S	Director (Finance) & CFO	18.18	13:1
Mr. Mahabaleshwar Bhat	Company Secretary	13.00	7:1

KIRLOSKAR ELECTRIC COMPANY LIMITED

Note: For the FY 2024-25, Non executive directors were paid sitting fee of ₹ 50,000/- per Board meeting and committee meetings.

\$: Independent directors retired with effect from September 20, 2024.

#: Appointed as directors with effect from May 23, 2024

@ : Appointed as directors with effect from August 6, 2024

- b. The median remuneration of the employees of the Company in the financial year 2024-25 is **₹ 4.88 Lakhs**.
- c. The percentage increase in the median remuneration of employees in the financial year: **4.28%**
- d. The number of permanent employees on the rolls of the Company for the financial year 2024-25 is **858 employees**
- e. Average percentile increase already made in the salaries of employees other than the managerial personnel in the preceding financial year was 4.64%. The average percentage increase in the managerial remuneration was 22%.
- f. It is hereby affirmed that the remuneration paid during the year ended March 31, 2025 is as per the remuneration policy of the Company.

By the order of the Board of Directors
For **Kirloskar Electric Company Limited**

Sd/-

Vijay R Kirloskar
Executive Chairman
DIN: 00031253

Place: Bengaluru
Date: 10.07.2025

Form AOC – 1

(Pursuant to first proviso to sub-section (3) of section 129 of the Companies Act, 2013 read with rule 5 of Companies (Accounts) Rules, 2014)

Statement containing salient features of the financial statement of subsidiaries/associate companies/joint ventures as on 31.03.2025

Part A: Subsidiaries

Sl. No	Name of the Subsidiary	Date of acquisition	Share Capital	Reserves & Surplus	Total Assets	Total Liabilities	Investments	Turnover	Profit / loss before taxation	Provision for taxation	Profit / loss before taxation	Proposed dividend	Equity Share capital (%)
1	KELBUZZ Trading Private Limited	16.12.2014	70,200,000	(614,701)	5,024	549,525	NIL	NIL	(218,811)	NIL	(218,811)	NIL	100%
2	Luxquisite Parkland Private Limited	16.12.2014	606,500,000	(630,037)	364	23,901	NIL*	NIL	(119)	NIL	(119)	NIL	100%
3	SKG Terra Promenade Private Limited	16.12.2014	200,000	(137,748)	55,063	218,611	NIL	NIL	65	664	65	NIL	100%
4	SLPKG Estate Holdings Private Limited	16.12.2014	1,000,000	(409,696)	50,949	459,645	NIL	NIL	(12,337)	NIL	(12,337)	NIL	100%

* Provision for impairment in value of Investment of ₹ 62,30,00,688/- is made

1. Names of subsidiaries which are yet to commence operations : Nil

2. Names of subsidiaries which have been liquidated or sold during the year : Nil

Part B: Associate Companies/ Joint Ventures

Sl. No	Name of the Associate Companies/ Joint Ventures	Date of acquisition/ association	Latest Audited Balance Sheet Date	Shares of Associate/Joint Ventures held by the company on the year end	Amount of Investment		Description of how there is significant influence	Reason why the associate/joint venture is not consolidated	Net worth attributable to Shareholding as per latest audited Balance Sheet#	Profit / Loss for the year#
					No	Extent of holding				
1.	Kirloskar Malaysia SDN BHD	04.12.1980	31.03.2024	300,000	₹ 529,000	30%	30% shares held by KECL	NA	(refer below note)	(refer below note)
2.	Kirsons Trading PTE LTD	21.04.1992	31.03.2024	56,250	₹ 4,502,000	7.5%	-	NA	(refer below note)	(refer below note)

#Since the net worth of the associate is negative; the loss is restricted to the value of the investment

1. Names of associates or joint ventures which are yet to commence operations: Nil

2. Names of associates or joint ventures which have been liquidated or sold during the year: Nil

For K N Prabhshankar & Co.
Chartered Accountants
Firm Regn. No: 004982S

A. Umesh Patwardhan
Partner
Membership No: 222945

Place: Bengaluru
Date: May 28, 2025

For and on behalf of the Board of Directors of
Kirloskar Electric Company Limited

Vijay Ravindra Kirloskar
Executive Chairman
DIN: 00031253

Sanjeev Kumar S
Director (Finance) &
Chief Financial Officer
DIN: 08673340

Anand B Hunnur
Managing Director
DIN: 06650798

Mahabaleshwar Bhat
General Manager –
Corporate Affairs &
Company Secretary
Membership no. A21919

KIRLOSKAR ELECTRIC COMPANY LIMITED

Form No. MR-3

SECRETARIAL AUDIT REPORT

For the Period 01-04-2024 to 31-03-2025

[Pursuant to section 204(1) of the Companies Act, 2013 and rule No. 9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014]

To,

The Members,

Kirloskar Electric Company Limited

I have conducted the Secretarial Audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by Kirloskar Electric Company Limited (hereinafter called the company). Secretarial Audit was conducted in a manner that provided me a reasonable basis for evaluating the corporate conducts / statutory compliances and expressing our opinion thereon. Based on my verification of the Kirloskar Electric Company Limited books, papers, minutes books, forms and returns filed and other records maintained by the Company and also the information provided by the Company, its officers, agents and authorized representatives during the conduct of secretarial audit; I hereby report that in my opinion, the Company has, during the audit period covering the period from 01-04-2024 to 31-03-2025 complied with the statutory provisions listed hereunder and also the Company has proper Board-processes and compliance-mechanism in place to the extent, in the manner and subject to the reporting made hereinafter:

I have examined the books, papers, minute books, forms and returns filed and other records, maintained by Kirloskar Electric Company Limited for the period from 01-04-2024 to 31-03-2025 according to the provisions of:

- (i) The Companies Act, 2013 (the Act) and the rules made there under;
- (ii) The Securities Contracts (Regulation) Act, 1956 ('SCRA') and the rules made there under;
- (iii) The Depositories Act, 1996 and the Regulations and Byelaws Framed there under;
- (iv) Foreign Exchange Management Act, 1999 and the rules and regulations made thereunder to extent of Foreign Director Investment, Overseas Direct Investment and External Commercial borrowings;
- (v) The following Regulations and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992 ('SEBI Act'):-
 - i. The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011;
 - ii. The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015;
 - iii. The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018 (**Not Applicable to the Company during the Audit Period**);
 - iv. The Securities and Exchange Board of India (Share Based Employee Benefits) Regulations, 2014 (**Not Applicable to the Company during the Audit Period**);
 - v. The Securities and Exchange Board of India (Issue and Listing of Debt Securities) Regulations, 2008 (**Not Applicable to the Company during the Audit Period**);
 - vi. The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 1993 regarding the Companies Act and dealing with client;
 - vii. The Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2009 (**Not Applicable to the Company during the Audit Period**) and
 - viii. The Securities and Exchange Board of India (Buyback of Securities) Regulations, 2018 (**Not Applicable to the Company during the Audit Period**);
 - ix. The Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.
- (vi) Other laws applicable to the Company: As per the representation made by the Company, there are no 'Industry specific' law(s) applicable to the Company. The Company has systems and processes in place to comply with general employee welfare laws applicable to it.

I have also examined compliance with the applicable clauses of the following:

- (i) Secretarial Standards issued by The Institute of Company Secretaries of India.
- (ii) The Listing Agreements entered into by the Company with NSE and BSE Stock Exchanges;

During the period under Review the Company has complied with the Provisions of the Act, Rules, Regulations, Guidelines,

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Standards, etc. as mentioned above :

I further report that:

The Board of Directors of the Company is duly constituted with proper balance of Executive Directors, Non-Executive Directors, and Independent Directors. The changes in the composition of the Board of Directors that took place during the period under review were carried out in compliance with the provisions of the Act.

Adequate notice is given to all directors to schedule the Board Meetings, agenda and detailed notes on agenda were sent at least seven days in advance, and a system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting and for meaningful participation at the meeting.

Majority decision is carried through while the dissenting members' views are captured and recorded as part of the minutes.

I further report that there are adequate systems and processes in the company commensurate with the size and operations of the company to monitor and ensure compliance with applicable laws, rules, regulations, and guidelines.

I further report that during the audit period the Company has not conducted any specific events / actions with regards to a major bearing on the Company's affairs in pursuance of the above referred laws, rules, regulations, guidelines, standards, etc. referred to above.

Place: Belgaum
Date:03/07/2025

Sd/-
Name: Sudheendra P. Ghali
FCS No: 7037
CP No: 7537
UDIN: F007037G000706868
Peer Review No: S2017KR518300

This letter which is annexed herewith as Annexure 1 forms an integral part of the Secretarial Audit Report (MR-3) and has to be read along with it.

'Annexure -1'

To

**The Members,
Kirloskar Electric Company Limited**

My report of even date is to be read along with this letter:

1. Maintenance of secretarial record is the responsibility of the management of the company. My responsibility is to express an opinion on these secretarial records based on our audit.
2. I have followed the audit practices and processes as were appropriate to obtain reasonable assurance about the correctness of the contents of the Secretarial records. The verification was done on test basis to ensure that correct facts are reflected in secretarial records. I believe that the processes and practices, I followed provide a reasonable basis for our opinion.
3. I have not verified the correctness and appropriateness of financial records and Books of Accounts of the company.
4. Wherever required, I have obtained the Management representation about the compliance of laws, rules and regulations and happening of events etc.
5. The compliance of the provisions of Corporate and other applicable laws, rules, regulations, standards is the responsibility of management. My examination was limited to the verification of procedures on test basis.
6. The Secretarial Audit report is neither an assurance as to the future viability of the company nor of the efficacy or effectiveness with which the management has conducted the affairs of the Company.

Place: Belgaum
Date:03/07/2025

Sd/-
Name: Sudheendra P. Ghali
FCS No: 7037
CP No: 7537
UDIN: F007037G000706868
Peer Review No: S2017KR518300

CORPORATE GOVERNANCE REPORT

1. Company's philosophy on corporate governance:

Kirloskar Electric Company Limited ('KECL') is firmly committed to a robust philosophy of Corporate Governance, which emphasizes transparency, integrity, ethical standards, and accountability to all stakeholders. Company's approach is guided by the requirements of the SEBI (Listing Obligations & Disclosure Requirements) Regulations, 2015 ("SEBI Listing Regulations"), and the Companies Act, 2013.

The Company achieves this through a well-balanced and diverse Board, regular disclosures, adherence to regulations (SEBI and Companies Act), and a clear Whistle Blower Policy to uphold ethical conduct. Essentially, KECL aims for value creation through responsible and transparent business practices.

Your Company's Board of directors ("the Board") fully understands and takes the responsibility for its commitments to various stakeholders. The primary objective of 'Customer Satisfaction' is relentlessly pursued.

2. Board of Directors:

a) Composition as on March 31, 2025 and other matters:

The Company's Board of Directors is composed of highly accomplished individuals, including executive, non-executive, and independent directors. This optimal balance, coupled with their extensive professional and technical expertise across areas like business strategy, management, marketing, and finance, empowers the Board to provide robust oversight and steer the business effectively.

On March 31, 2025, the Board was strategically composed of eleven (11) Directors, ensuring a balanced representation. This included three (03) Executive Directors (Executive Chairman, Managing Director, and Director (Finance) & Chief Financial Officer), six (06) Independent Directors, and two (02) Non-Executive Women Directors.

All independent directors satisfy the criteria for independence as defined under the Companies Act, 2013, and the SEBI Listing Regulations.

In compliance with the requirement of Regulation 17(1) (b) of the Listing Regulations, the chairperson of the Board is an Executive director hence, more than half of the Board members are Independent Directors as on March 31, 2025.

In appointing new directors, the Board thoroughly reviews recommendations from the Nomination and Remuneration Committee. The Committee's diligent evaluation covers candidates' qualifications, professional expertise, relevant experience, positive attributes and where applicable, their independence, all in accordance with our defined criteria.

The Board, inter-alia, provides leadership, strategic guidance and independent advise to the Company's management.

The Board members get updates on the Company's procedures and policies as per the familiarization program.

The Board as part of its corporate governance practice periodically reviews its composition to ensure that the same is closely aligned with the strategy and long-term needs of the Company.

None of the directors on the Board is a member in more than 10 committees or Chairman of more than 5 committees across all the Companies in which he is a director as specified under SEBI Listing Regulations. Necessary disclosures regarding committee positions have been received from the directors.

b) Category, attendance, directorships, membership, chairmanship of directors of your Company during the financial year ended March 31, 2025;

Name of the Director	Designation	Attendance		Directorships/Committee Memberships [®]			Directorship in other listed entity (Category of Directorship)
		Attendance of each director at the meeting of Board of Directors	Attendance at the previous AGM attended (Yes/No)	Directorship (s) in other companies as on March 31, 2025 excluding this Company	Committee Membership**	Committee Chairmanship**	
Mr. Vijay Ravindra Kirloskar*	Executive -Chairman	3	Yes	1	0	0	NIL
Mrs. Meena Kirloskar	NonExecutive-Non Independent Director	6	Yes	9	1	0	NIL

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Name of the Director	Designation	Attendance		Directorships/Committee Memberships [®]			Directorship in other listed entity (Category of Directorship)
		Attendance of each director at the meeting of Board of Directors	Attendance at the previous AGM attended (Yes/No)	Directorship (s) in other companies as on March 31, 2024 excluding this Company	Committee Membership**	Committee Chairmanship**	
Dr. Ashok Misra	Non Executive-Independent Director	5	Yes	3	0	2	Veranda Learning Solutions Limited (Non Executive - Independent Director)
Mr. Ravi Ghai	Non Executive-Independent Director	6	Yes	0	0	0	NIL
Mr. Suresh Kumar	Non Executive-Independent Director	6	Yes	2	0	2	Apeejay Surrendra Park Hotels Ltd (Non Executive - Independent Director)
Mr. Sanjeev Kumar S	Director (Finance) & CFO	6	Yes	0	0	0	NIL
Mr. Anand B Hunnur	Managing Director	6	Yes	1	0	0	NIL
Ms. Rukmini Kirloskar	Non-Executive-Non Independent Director	5	Yes	7	0	0	NIL
Mr. K.N. Shanth Kumar	Non-executive Independent Director	5	Yes	5	1	0	NIL
Mr. Mohammed Saad Bin Jung	Non Executive-Independent Director	3	Yes	2	1	0	NIL
Dr. Pangal Ranganath Nayak	Non Executive-Independent Director	3	No	1	0	0	NIL
Mr. Satyanarayan Agarwal [§]	Non Executive-Independent Director	3	Yes	Refer Note '\$' Below	Refer Note '\$' Below	Refer Note '\$' Below	Refer Note '\$' Below
Mr. Anil Kumar Bhandari [§]	Non Executive-Independent Director	3	Yes	Refer Note '\$' Below	Refer Note '\$' Below	Refer Note '\$' Below	Refer Note '\$' Below
Mr. Kamlesh Gandhi [§]	Non Executive-Independent Director	3	Yes	Refer Note '\$' Below	Refer Note '\$' Below	Refer Note '\$' Below	Refer Note '\$' Below

KIRLOSKAR ELECTRIC COMPANY LIMITED

*Mr. Vijay Ravindra Kirloskar (DIN: 00031253) is director of Kirloskar Power Build Gears Limited which is under Liquidation.

@ excludes foreign companies and companies covered under Section 8 of the Companies Act, 2013.

**Only Audit Committee and Stakeholders' Relationship Committee of Indian public limited companies have been considered.

\$ The Independent Directors have completed their second term, comprising five consecutive years, and have retired from their directorships effective from the close of business hours on September 20, 2024.

c) Number of Board meetings held and their dates:

The Board meets at regular intervals to discuss and decide on Company / business policy and strategy apart from other Board businesses.

During the financial year 2024-25, Six (06) meetings of the Board of directors were held through Video Conference mode / other audio visual means, the details of which are as given hereunder:-

Sl. No	Date of Board Meeting	No of directors entitled to attend	No of directors attended
1	May 23, 2024	12	12
2	August 06, 2024	12	10
3	September 16, 2024	14	12
4	November 05, 2024	11	11
5	February 12, 2025	11	8
6	March 25, 2025	11	10

The meetings and agenda items taken up during the meetings are in compliance with the Companies Act, 2013 and SEBI Listing Regulations read with various circulars issued by Ministry of Corporate Affairs (MCA) and Securities Exchange Board of India ("SEBI").

The maximum interval between any two meetings was within the maximum allowed gap pursuant to the Companies Act, 2013 and SEBI Listing Regulations read with the Circulars issued by MCA and SEBI.

All material information was circulated to the directors before the meeting or was placed at the meeting, including minimum information required to be made available to the Board as prescribed under Part-A of Schedule II of sub-regulation 7 of Regulation 17 of the SEBI Listing Regulations.

The necessary quorum was present for all the meetings.

In certain cases, the Board's approval was taken by passing resolutions through circulation, as permitted by law, which were confirmed in the subsequent meeting of the Board of Directors.

d) Other Directorships:

Necessary disclosures regarding committee positions have been made by the directors. As per the Companies Act, 2013, none of the directors of the Company holds office as a director, including as an alternate director, in more than twenty companies at the same time and none of them have directorships in more than ten public limited companies. For reckoning the limit of public companies, directorships in private companies that are either holding or subsidiary company of a public company are included and dormant companies are excluded.

As per regulation 26 of SEBI Listing Regulations, membership/chairmanship of Audit Committee and Stakeholders' Relationship Committee in all Indian public limited companies are considered and, accordingly, reported. Further, none of the directors of the Company hold membership in more than 10 committees, nor any director is the Chairman of more than 5 committees across all public limited companies where he / she holds directorships.

As per the declaration received from the directors, none of the directors of the Company is a director in seven listed entities or is an independent director in more than seven equity listed companies or in more than three equity listed companies in case they are whole-time director in any listed company.

e) Disclosure of relationships between directors inter-se:

As per the information available with the Company, none of the directors were related inter se except for Mr. Vijay Ravindra Kirloskar (DIN: 00031253), Mrs. Meena Kirloskar (DIN: 00286774) and Ms. Rukmini Kirloskar (DIN: 00309266) [Ms. Rukmini Kirloskar has been appointed as a Non Executive Director w.e.f., May 23, 2024].

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f) Shareholding of non-executive directors as at March 31, 2025:

Name of the director	Number of Equity Shares
Mrs. Meena Kirloskar	184,514
Dr. Ashok Misra	Nil
Mr. Ravi Ghai	Nil
Mr. Suresh Kumar	Nil
Mr. K N Shanth Kumar	Nil
Dr. Pangal Ranganath Nayak	Nil
Mr. Mohammed Saad Bin Jung	Nil
Ms. Rukmini Kirloskar	Nil

Note: Mr. Anil Kumar Bhandari (DIN: 00031194), Mr. Kamlesh Gandhi (DIN:00004969) & Mr. Satyanarayan Agarwal (DIN: 00111187), Independent Directors have completed their second term, comprising five consecutive years, and have retired from their directorships effective from the close of business hours on September 20, 2024

The sitting fees paid to the Non-Executive Directors and / or Independent Directors is within the limits prescribed under the Companies Act, 2013.

The Company doesn't have any Convertible instruments.

g) Details of Familiarization Programmes to Directors:

During the financial year, senior management team made presentations to the directors giving an overview of the Company's operations, functions, strategies and risk management plans of the Company. The details of the familiarization programs are available on the website of the Company at: <https://kirloskarelectric.com/investors/investors-information/policies.html>

h) Board Evaluation:

The Company believes that it is the effectiveness of the Board that contributes to the Company's performance and long term growth. The criteria for Board evaluation contemplates evaluation of directors' performances based upon their performances as directors apart from their specific role as independent, non-executive and executive directors.

The criteria also specifies that the Board would evaluate each committee's performance based on the mandate on which the committee has been constituted and the contributions made by each member of the said committee in effective discharge of their responsibilities.

- The Board of directors evaluated the performance of Independent Directors of the Company. Those directors who were subject to evaluation did not participate at the meeting. For this purpose, a comprehensive questionnaire was provided to each Board member. Each and every member except the director being evaluated, participated, discussed and filled in the questionnaire and provided their feedback. The results were thereafter compiled and noted.
- Pursuant to applicable SEBI Listing Regulations, the Nomination & Remuneration committee carried out evaluation of every director's performance. A comprehensive questionnaire was provided to each committee member for evaluation of every director's performance. Each member of the committee was requested to fill in the questionnaire and provide their feedback. The committee thereafter discussed and completed the evaluation process.
- A separate meeting of independent directors was also held on March 10, 2025 to evaluate the performance of the non independent directors, the performance of the Chairman, the Board of director and its committees. A comprehensive questionnaire was shared with each member to carry out the evaluation process. The directors filled the questionnaire and provided their feedback.

The evaluation process contained the following:

- Performance of the Board as a whole & its committees;
- Performance of the Executive Chairman Mr. Vijay R Kirloskar (DIN: 00031253);
- Performance of non executive - non independent directors i.e., Mrs. Meena Kirloskar (DIN: 00286774) & Ms. Rukmini Kirloskar (DIN: 00309226);

Based on the review and consideration of the Company's progress and performance during the year, the independent directors recorded the contributions made by the non independent directors.

The directors also reviewed the performance of the chairman after taking into account the views of executive and non-executive directors. The independent directors placed on record their appreciation of the leadership of the Chairman.

The independent directors further assessed the quality, quantity and timeliness of flow of information between the Company

KIRLOSKAR ELECTRIC COMPANY LIMITED

and the management and the Board to effectively discharge their responsibilities and to perform their duties. They expressed their satisfaction on flow of information.

The independent directors acknowledged the fact that the Board was well informed of the Company's activities. That had enabled the board to understand all the aspects of the Company and had helped them to take decisions effectively.

i) Core skills / expertise / competencies available with the Board:

The Board comprises of qualified directors who possess required skills, expertise and competencies that allows them to make effective contributions to the Board and to its Committees. They are nominated based on well-defined selection criteria set out by the Nomination and Remuneration Committee.

The following are the skills, expertise & competencies which are currently available with the Board:-

Sl. No	Name of the Director	Area of Expertise
1	Mr. Vijay R Kirloskar	Management & Strategy, Global Business Leadership, Finance, Investment & Treasury, Research & Training, Scientific development & Innovations, Product Development, Manufacturing & Sales Operation.
2	Mrs. Meena Kirloskar	Management & Strategy, Finance, Corporate Governance & Ethics and such other areas.
3	Dr. Ashok Misra	Academics, Engineering, General Management, Research & Training, Technology and such other areas.
4	Mr. Anand B Hunnur	Sales, Marketing, Electrical Engineering and such other areas.
5	Mr. Sanjeev Kumar S	Banking, Investment & Treasury Management and such other areas.
6	Mr. Ravi Ghai	Banking, Investment, Finance, risk compliance, finance training and credit appraisal.
7	Mr. Suresh Kumar	Business Strategy and such other areas.
8	Mr. K N Shanth Kumar	General administration, Public relation, Media and such other areas.
9	Ms. Rukmini Kirloskar	Finance, Sales and Marketing and such other areas.
10	Mr. Mohammed Saad Bin Jung	Public Relation, Environment & Social Governance (ESG) and such other areas.
11	Dr. Pangal Ranganath Nayak	Health Care, administration and such other areas.

Note: Mr. Anil Kumar Bhandari (DIN: 00031194), Mr. Kamlesh Gandhi (DIN:00004969) & Mr. Satyanarayan Agarwal (DIN: 00111187), Independent Directors have completed their second term, comprising five consecutive years, and have retired from their directorships effective from the close of business hours on September 20, 2024;

j) Opinion of the Board:

Pursuant to section 149(6) of the Act along with rules framed thereunder and Regulation 16(1)(b) of the SEBI Listing Regulations, the Independent Directors have provided an annual confirmation that they meet the criteria of independence, and in terms of Regulation 25(8) of the SEBI Listing Regulations, they also have confirmed that they are not aware of any circumstance or situation which exists or may be reasonably anticipated that could impair or impact their ability to discharge their duties. Based on the declarations received from the Independent Directors, the Board of Directors has confirmed that the Independent Directors of the Company meet the criteria of independence as mentioned under Section 149(6) of the Act and Regulation 16(1)(b) of the SEBI Listing Regulations and that they are independent of the management.

k) Information flow to the members of the Board of directors:

The Board is provided with all information concerning the agenda items for the meetings. Company's annual strategic plans and annual operating plans are also presented before the meetings seeking their inputs. Company's quarterly financial results and annual financial results are first presented to the Audit Committee and, subsequently, to the Board of directors for their approval. Agenda and notes on agenda are circulated among the members of the Board in advance of the meetings in accordance with the secretarial standards. The meetings facilitate directors to get insights on the affairs of the Company and get their inputs and suggestions on strategic and operational matters of the Company.

l) Detailed reasons for resignation of an independent director:

No Independent director/(s) have resigned from their position. However, Mr. Anil Kumar Bhandari (DIN: 00031194), Mr. Kamlesh Suresh Gandhi (DIN:00004969) & Mr. Satyanarayan Agarwal (DIN: 00111187), Independent Directors have completed their second term, comprising five consecutive years, and have retired from their directorships effective from the close of business hours on September 20, 2024.

m) None of the non executive independent directors have any pecuniary relationship or transaction with the Company.

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- n) Necessary information as required under schedule – II of listing regulations, as amended, have been placed before the meetings of the Board including the committees thereof.

3. Committees of Board

In line with regulatory requirements, our Board Committees play a vital governance role by meticulously reviewing key areas and making informed decisions that serve the Company's best interests.

Sub-committees, constituted by the Board, are tasked with addressing specific areas and rendering informed decisions commensurate with their delegated authority. The framework for each committee, encompassing its scope, powers, and composition, is delineated within its respective Charter. All decisions and recommendations emanating from these committees are subsequently presented to the Board for either information or approval.

As at March 31, 2025, your Company has the following committees of the Board:

A. **Audit Committee:**

The Company's qualified and independent Audit Committee plays a pivotal role in financial governance, serving as a direct link between management, external and internal auditors, and the Board. It is charged with the effective supervision of financial reporting, which includes providing direction to the audit function, monitoring audit scope and quality (both internal and statutory), and ensuring accurate and timely disclosures. Beyond these responsibilities, the Committee considers specific matters referred by the Board, in addition to adhering to the mandatory provisions of Regulation 18 read with Part C of Schedule II of SEBI Listing Regulations and Section 177 of the Companies Act, 2013.

The responsibilities of the Audit Committee includes review of quarterly, half yearly and annual financial statements before submission to the Board, approval or any subsequent modification of transactions of the Company with related parties amongst others.

I. **Terms of reference:**

The terms of reference of the Audit Committee are in conformity with the provisions of Section 177 of the Companies Act, 2013 read with Companies (Meetings of Board and its Powers) Rules, 2014 and as per applicable SEBI Listing Regulations.

The Audit Committee ensures that it has reviewed each area that it is required to review under its terms of reference and under applicable legislation or by way of good practice. This periodic review ensures that all areas within the scope of the Committee are reviewed.

II. **Composition and attendance:**

Audit Committee as on March 31, 2025 comprised of four independent directors and one non independent director.

During the financial year 2024-25, the committee met four (04) times on May 23, 2024, August 06, 2024, November 05, 2024 and February 12, 2025.

Composition and attendance of each member were as follows:

Name	Category	Meetings		
		Held during the tenure	No. of meetings, members are entitled to attend	No. of meetings attended
Mr. Suresh Kumar	Chairman	04	04	04
Mrs. Meena Kirloskar	Member	04	04	04
Dr. Ashok Misra @	Member	04	02	02
Mr. Mohammed Saad Bin Jung @	Member	04	02	01
Mr. K N Shanth Kumar @	Member	04	02	02
Mr. Kamlesh Gandhi \$	Member	04	02	02
Mr. Satyanarayan Agarwal \$	Member	04	02	02
Mr. Anil Kumar Bhandari \$	Member	04	02	02

Note: \$ Mr. Anil Kumar Bhandari (DIN: 00031194), Mr. Kamlesh Gandhi (DIN:00004969) & Mr. Satyanarayan Agarwal (DIN: 00111187), Independent Directors have successfully completed their second term, comprising five consecutive years, and have retired from their directorships effective from the close of business hours on September 20, 2024;

@ The Committee was reconstituted on October 16, 2024 and Dr. Ashok Misra, Mr. K N Shanth Kumar & Mr. Mohammed Saad Bin Jung, Independent Directors were appointed as committee members with immediate effect in place of those independent directors who have retired.

The Committee invites the Executive Chairman, Managing Director, the Chief Financial Officer of the Company and such other executives as it considers appropriate, representatives of the statutory auditors and internal auditors, to be present at its meetings.

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The Company Secretary acts as the secretary to the audit committee.

B. Nomination and Remuneration Committee:

I. Terms of reference

The Company has a Nomination and Remuneration Committee ("NRC") constituted pursuant to the Regulation 19 read with Part D of Schedule II of the SEBI Listing Regulation and section 178 of the Companies Act, 2013. The NRC is vested with the authority to recommend nomination for Board membership, remuneration of Directors, Key Managerial Personnels and senior employees', formulation of criteria for evaluation of Independent Directors and Board of Directors, remuneration to board and other senior management.

The NRC also carries out a separate exercise to evaluate the performance of individual Directors; Feedback is sought by way of structured questionnaires covering various aspects of Boards functioning such as adequacy of composition of the Board and its Committee, Board culture, execution & performance of specific duties, obligations and governances. Performance evaluation is carried out based on the responses received from all directors.

Performance evaluation criteria for independent directors:

Performance evaluation of Independent Directors was done by the entire Board, excluding the Independent Director being evaluated. The performance evaluation of Independent Directors is based on various criteria including experience, expertise, independent judgment, ethics, values and adherence to the corporate governance norms amongst others.

The committee comprised of four members as on March 31, 2025 all of whom are non executive directors.

During the financial year 2024-25, the committee met three (03) times on May 23, 2024, August 06, 2024 & February 12, 2025.

II. Composition and attendance of each member were as follows:

Name	Category	Meetings		
		Held during the tenure	No. of meetings, members are entitled to attend	No. of meetings attended
Mr. Suresh Kumar	Chairman	03	03	03
Mrs. Meena Kirloskar	Member	03	03	03
Dr. Ashok Misra @	Member	03	01	01
Mr. Mohammed Saad Bin Jung @	Member	03	01	00
Mr. Satyanarayan Agarwal \$	Member	03	02	02
Mr. Anil Kumar Bhandari \$	Member	03	02	02

Note: \$ Mr. Anil Kumar Bhandari (DIN: 00031194), Mr. Kamlesh Gandhi (DIN:00004969) & Mr. Satyanarayan Agarwal (DIN: 00111187), Independent Directors have completed their second term, comprising five consecutive years, and have retired from their directorships effective from the close of business hours on September 20, 2024;

@ The Committee was reconstituted on October 16, 2024 and Dr. Ashok Misra & Mr. Mohammed Saad Bin Jung, Independent Directors were appointed as committee members with immediate effect in place of those independent directors who have retired.

Remuneration of directors:

In line with the Company's philosophy to ensure equitable remuneration to all the Directors, Key Managerial Personnel (KMP) and employees of the Company, the Nomination and Remuneration policy of the Company has been framed. The Nomination and Remuneration policy of the Company is designed to create a high-performance culture among KMP, Managerial Personnel's and employees and enable the Company to attract, retain and motivate them to ensure long term sustainability of talented managerial persons and create competitive advantage.

The Nomination and Remuneration policy is available on the website of the Company at <https://kirloskarelectric.com/investors/investors-information/policies.html>.

(a) Non-Executive Directors:

(Amount in ₹)

Sl. No	Name	Sitting fees paid
1.	Mrs. Meena Kirloskar	6,50,000
2.	Mr. Suresh Kumar	7,00,000
3.	Dr. Ashok Misra	4,00,000
4.	Mr. Ravi Ghai	3,00,000

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(Amount in ₹)

Sl. No	Name	Sitting fees paid
5.	Mr. K N Shanth Kumar	3,50,000
6.	Ms. Rukmini Kirloskar	2,50,000
7.	Dr. Pangal Ranganath Nayak	2,00,000
8.	Mr. Mohammed Saad Bin Jung	2,50,000
9.	Mr. Anil Kumar Bhandari \$	3,50,000
10.	Mr. Kamlesh Gandhi \$	2,50,000
11.	Mr. Satyanarayan Agarwal \$	3,50,000

Note: \$ Mr. Anil Kumar Bhandari (DIN: 00031194), Mr. Kamlesh Gandhi (DIN:00004969) & Mr. Satyanarayan Agarwal (DIN: 00111187), Independent Directors have completed their second term, comprising five consecutive years, and have retired from their directorships effective from the close of business hours on September 20, 2024;

The Company pays sitting fees of ₹50,000/- per meeting to its Non-Executive Directors for attending the meetings of the Board and meetings of the committees of the Board.

There are no pecuniary relationships or transactions of the non-executive directors' vis-à-vis with the Company.

(b) Executive Directors:

(Amount in ₹)

Sl. No.	Name of the MD/WTD	Salary	Perquisites	Others	Total
1	Mr. Vijay R Kirloskar	1,20,00,000/-	3,80,00,000/-	-	5,00,00,000/-
2	Mr. Anand B Hunnur	43,50,000/-	1,42,66,265/-	13,83,735/-	2,00,00,000/-
3	Mr. Sanjeev Kumar S	10,49,000/-	51,16,003	3,34,003/-	65,00,000/-

The Company has not given any performance linked incentives, stock options etc., to the directors of the Company.

Employment agreements with executive directors: -

Name of the director	Effective date of executive employment agreement	Details of shareholders' approval on the agreements	Provision for Notice period and Severance pay
Mr. Vijay R Kirloskar	August 14, 2023	The shareholders approved the appointment and key terms of the agreement by passing a resolution at the AGM dated August 14, 2023.	According to the agreement if before the expiration of this agreement the tenure of office of the Executive Chairman is determined, by any reason whatsoever, the Executive Chairman shall subject to the provisions of Section 202 of the Companies Act, 2013, be entitled to receive as compensation for loss of office an amount equivalent to the remuneration which he would have earned if he had been in office for the unexpired residue of his term or for three years, whichever is shorter, calculated on the basis of the average remuneration actually earned by him during a period of three years immediately preceding the date on which he ceased to hold office or where held the office for a lesser period than three years, during such period.
Mr. Anand B Hunnur	July 10, 2025	Approval of members has been sought for the reappointment and payment of remuneration at the ensuing AGM.	Subject to Section 202 of the Companies Act, 2013, in the event of the Company determining the contract after completion of 18 months of service, the Managing Director shall be paid a compensation equivalent of three months' salary and if such determination of the contract is made by the Company after completion of 24 months of service, he shall be paid a compensation equivalent of salary for the balance period of service instead of three months' notice or salary in lieu thereof irrespective of the period of service rendered by him.

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Name of the director	Effective date of executive employment agreement	Details of shareholders' approval on the agreements	Provision for Notice period and Severance pay
Mr. Sanjeev Kumar S.	February 14, 2025	The shareholders approved the re-appointment and key terms of the agreement by passing a resolution through Postal Ballot dated April 24, 2025.	Subject to the provisions of Section 202 of the Companies Act, 2013, Mr. Sanjeev Kumar S be entitled to receive compensation for loss of office an amount equivalent to the remuneration which he would have earned if he had been in office for the unexpired residue of his term or for one year, whichever is shorter, calculated on the basis of the average remuneration actually earned by him during a period of one year immediately preceding the date on which he ceased to hold office or where held the office for a lesser period than one year, during such period.

C. Stakeholder Relationship Committee:

I. Terms of reference

The Company has constituted a Stakeholders Relationship Committee ("SRC") pursuant to regulation 20 of the SEBI Listing Regulations and Section 178 of the Companies Act. The SRC is primarily responsible for Redressal of the grievances of shareholders/investors including complaints related to transfer or transmission of shares, issuance of duplicate share certificates and other such grievances as may be raised by the shareholders from time to time.

Mr. Mahabaleshwar Bhat, General Manager- Corporate Affairs & Company Secretary is the Compliance officer of the Company.

During the financial year 2024-25, the committee met one (01) time on February 12, 2025.

II. Composition and attendance of each member were as follows:

Name	Category	Meetings	
		Held during the tenure	Attended
Mr. Suresh Kumar \$	Chairman	01	01
Mr. Vijay R Kirloskar	Member	01	00
Mr. Anand B Hunnur	Member	01	01
Mr. Anil Kumar Bhandari \$	-	-	-

\$ The Committee was reconstituted on October 16, 2024 and Mr. Suresh Kumar, Independent Director was appointed as committee chairman with immediate effect in place of Mr. Anil Kumar Bhandari.

Shareholders' complaints are taken up with high priority and it is the Company's policy that investors' complaints are attended with utmost priority and resolved expeditiously.

A statement of the investor complaints for the financial year 2024-25 is given below:

Sl. No.	Particulars	No. of Complaints
1	Investor complaints pending at the beginning of the year	0
2	Investor complaints received during the year	1
3	Investor complaints disposed off / resolved during the year	1
4	Investor complaints remaining unresolved at the end of the year	0

The quarterly statements on investor complaints received and disposed off are filed with Stock Exchanges within 21 / 30 days as applicable from the end of each quarter and such statement is also placed before the subsequent meeting of Board of directors every quarter.

D. Corporate Social Responsibility Committee

I. Terms of reference

The Company's contribution and initiatives towards social welfare and environment sustainability have been integral to its business. The terms of reference of the CSR Committee are in line with the provisions of Section 135 of the Companies Act, 2013.

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II. The Composition of the Committee and attendance details:

Your Company has a competent Corporate Social Responsibility Committee as per the Corporate Social Responsibility Policy as required under Section 135 of the Companies Act, 2013, which shall indicate the activities to be undertaken by the Company on Corporate Social Responsibility and Recommend the amount of expenditure to be incurred.

The committee was reconstituted by the Board on October 16, 2024.

As on March 31, 2025, the members of the CSR Committee were:

Name	Category
Mrs. Meena Kirloskar	Chairperson
Mr. Vijay R Kirloskar	Member
Mr. Suresh Kumar	Member

Considering the Company's financial performance during the preceding three financial years, provisions of Section 135 (3) of the Companies Act, 2013 relating to spending on CSR activities are not applicable and hence the Committee did not meet during the year 2024-25.

E. Risk Management Committee:

The Company does not falls under top 1,000 category based on Market Cap, therefore it is not required to constitute the Risk Management Committee.

F. Senior Management

Particulars of senior management:

Sl. No	Name	Designation
1.	Mr. Arunesh M	Vice President
2.	Mr. Kaushik Goswamy	Vice President
3.	Mr. Nitin Jain	Vice President
4.	Mr. Lokesh	Associate Vice President
5.	Mr. Basavaraj Baragudi	General Manager
6.	Mr. Mahabaleshwar Bhat	General Manager

4. General Meetings:

a) Annual General Meeting:

Location, time and special resolution for the last three AGMs:

	2022-23	2023-24	2024-25
Date, Venue and Time	12 th August, 2022 Held through Video Conferencing / Other Audio Visual Means 11.00 A.M	14 th August, 2023 Held through Video Conferencing / Other Audio Visual Means 11.00 A.M	16 th September, 2024 Held through Video Conferencing / Other Audio Visual Means 11.00 A.M
Special Resolutions Passed	1. Appointment of Mr. Ravi Ghai (DIN: 08715119), as Director of the Company and as an Independent Director of the Company. 2. Appointment of Mr. Anand B Hunnur (DIN: 06650798) as Managing Director of the Company.	1. Reappointment of Mr. Vijay R Kirloskar (DIN: 00031253) as Whole-time Director in the capacity of 'Executive Chairman' of the Company for a term of three years. 2. Appointment of Mr. Suresh Kumar (DIN: 02741371), as an Independent Director of the Company	1. Regularization of Additional Independent Director, Mr. Mohammed Saad Bin Jung (DIN: 00264525) by appointing him as an Independent Director of the Company. 2. Regularization of Additional Independent Director, Dr. Pangal Ranganath Nayak (DIN: 01507096) by appointing him as an Independent Director of the Company. 3. Revision in the remuneration payable to

			<p>Mr. Vijay R Kirloskar (DIN: 00031253), Executive Chairman.</p> <p>3. Revision in the remuneration payable to Mr. Anand B Hunnur (DIN: 06650798), Managing Director.</p> <p>4. Revision in the remuneration payable to Mr. Mr. Sanjeev Kumar S (DIN: 08673340), Director (Finance) & Chief Financial Officer.</p>
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b) Extraordinary General Meeting('EGM'):

No EGM was held during the financial year 2024-25.

c) Postal Ballot:

During the year under review, the Company has conducted two (02) Postal Ballots as per provisions of Section 110 of the Companies Act, 2013. Mr. Sudheendra P Ghali, Practicing Company Secretary (FCS No. 7037 / COP No. 7537), Belgaum was appointed as Scrutinizer for conducting Postal Ballots in a fair and transparent manner. The voting was conducted through electronic mode only. The Company had engaged the services of CDSL to provide e-voting facility to its members for its postal ballot process.

The notice of postal ballots were accompanied with detailed instructions kit to enable the members to understand the procedure and manner in which postal ballot voting (including remote e-voting) to be carried out.

The Scrutinizer's Report has been displayed on the website of the Company and CDSL viz. www.evotingindia.com. The resolutions were approved with requisite majority.

The detailed results of Resolutions passed through Postal Ballots are as under:

1. Postal Ballot concluded on 28.08.2024:

SI. No	Special Resolution passed	No. & % of votes received	No. & % of votes in favour	No. & % of votes against	Details of invalid votes
1	Regularization of Mr. K N Shanth Kumar (DIN: 00487956), Additional Independent Director, as an Independent Director.	33,278,412 (50.10%)	33,273,988 (99.99%)	4,424 (0.01%)	0
2	Regularization of Ms. Rukmini Kirloskar (DIN: 00309266), Additional Director, as a Non-Executive and Non-Independent Director of the Company.	33,278,507 (50.10%)	33,222,260 (99.83%)	56,247 (0.17%)	0

2. Postal Ballot concluded on 24.04.2025:

SI. No	Special Resolution passed	No. & % of votes received	No. & % of votes in favour	No. & % of votes against	Details of invalid votes
1	Re-appointment of Mr. Sanjeev Kumar Shivappa (DIN: 08673340) as Whole-time Director in the capacity of Director (Finance) & Chief Financial Officer of the Company.	33,138,279 (49.89%)	33,135,238 (99.99%)	3,041 (0.01%)	0

At present there is no special resolution proposed to be conducted through postal ballot.

5. Means of communication:

The Company has established procedures to disseminate in a planned manner, relevant information at large.

- a) The Company has been regularly publishing audited / un-audited financial results in leading newspapers, immediately after the same is approved by the Board. The results are also posted on the Company's website.

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- b) Newspaper wherein results normally published: The quarterly results are normally published in the all India edition of Business Standard and Bangalore edition of Prajavani.
- c) The quarterly results and other information relating to the Company are posted on the Company's website www.kirloskarelectric.com significant events, if any, during the financial year, are filed with the stock exchange and also posted on the Company's website www.kirloskarelectric.com from time-to-time.
- d) Annual Report: Annual Report containing audited standalone financial statements, consolidated financial statements together with Board's Report, Auditors Report and other important information are circulated to members entitled thereto and is also available on the Company's website www.kirloskarelectric.com.
- e) There were no official news releases during the year 2024-25.
- f) No presentation was made to institutional investors or to the analysts during the year 2024-25.
- g) Email ID for registering complaints by investors: investors@kirloskarelectric.com.

6. **General shareholder information:**

(a) *Date, Time and Venue of Annual General Meeting:*

The 78th Annual General Meeting of the Company will be held on Tuesday 16th day of September, 2025 at 11.00 A.M through Video Conference mode.

(b) *Financial Year:*

The Company's financial year starts on 1st April and ends on 31st March.

(c) *Dividend payment date:*

The Board of Directors has not recommended any dividend for the financial year ended March 31, 2025.

(d) *Stock Exchanges:*

The Company's Equity Shares are listed on the following stock exchanges and the Company has paid the appropriate listing fees for the financial year 2024-25;

1. National Stock Exchange of India Limited

Exchange Plaza, C-1, Block G,
Bandra Kurla Complex,
Bandra (E),
Mumbai – 400 051

2. The BSE Limited

Phiroze Jeejeebhoy Towers,
Dalal Street,
Mumbai- 400001

(e) *The securities of the Company were traded throughout the year and there was no notice of suspension from trading from any exchange.*

(f) *Registrar and Share Transfer Agents:*

Integrated Registry Management Services Private Limited, #30, Ramana Residency, 4th Cross, Sampige Road, Malleswaram, Bengaluru 560 003. Telephone No's: 23460815, 23460816, 23460817 and 2346081 Fax No. 23460819, Website: www.integratedindia.in; Contact Person: Mr. Vijayagopal S, Vice President.

(g) *Share Transfer System:*

The Company has Stakeholders Relationship Committee to review and resolve the Complaints by the Shareholders and investors which may arise from time to time. The Company has complied with requirements as specified in regulations 40 of SEBI Listing Regulations for effecting transmissions of securities of the Company.

With effect from April 01, 2019, SEBI has barred physical transfer of shares of the listed companies and mandated transfers only in a dematerialized form. However, pursuant to Circular NO. SEBI/HO/MIRSD/MIRSD-PoD/P/CIR/2025/97, dated July 2, 2025, SEBI has opened a special six-month window, from July 7, 2025, to January 6, 2026, for the re-lodgement of physical share transfer requests that were lodged before April 1, 2019, and subsequently rejected or not processed due to documentation issues. But, shareholders are not barred from holding shares in physical form.

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(h) *The distribution of shareholding as on March 31, 2025:*

Shareholding Range	No. of share holders in DEMAT Form	No. of Shares	No. of share holders in Physical Form	No. of Shares	Total No. of share holders	%	No. of shares	% of share holdings
1 – 500	61,581	57,79,688	19,688	7,99,307	81,269	91.76	65,78,995	9.91
501 – 1000	3,505	28,08,738	199	1,45,109	3,704	4.18	29,53,847	4.45
1,001 – 2000	1,673	25,41,242	102	1,39,599	1,775	2.00	26,80,841	4.04
2,001 – 3000	580	14,90,947	28	69,447	608	0.69	15,60,394	2.35
3,001 – 4000	283	10,30,152	10	35,278	293	0.33	10,65,430	1.60
4,001 – 5000	255	12,13,108	8	35,155	263	0.30	12,48,263	1.88
5,001 – 10,000	354	26,04,176	6	38,712	360	0.41	26,42,888	3.98
10,001 & above	292	4,56,75,997	3	20,07,416	295	0.33	4,76,83,413	71.80
Total	68,523	6,31,44,048	20,044	32,70,023	88,567	100.00	6,64,14,071	100.00

(i) *Shareholding pattern as on March 31, 2025:*

Category	No. of Shareholders	No of shares held	% of Shareholding
Promoters	10	3,29,37,967	49.59
Banks, financial institutions	15	31,969	0.05
Insurance Companies	1	7,54,484	1.14
Foreign Portfolio Investors	16	7,45,093	1.12
Indian Public	87,330	2,80,94,051	42.30
Bodies Corporate	312	12,03,790	1.81
NRIs / OCBs	873	7,43,772	1.12
Clearing Members	3	1,225	0.00
Trusts	2	5,058	0.01
Foreign Overseas corporate bodies	1	18,96,044	2.85
Foreign National	2	618	0.00
Total	88,565	6,64,14,071	100.00

(j) *Dematerialization of shares and liquidity:*

The paid up equity capital of the Company as on March 31, 2025 was ₹ 664,140,710/- (66,414,071 Shares of ₹10/- each). 63,027,375 equity shares representing 95.07% of the Equity Capital were held in dematerialized form as on March 31, 2025. There were 3,270,023 equity shares representing 4.92% in physical mode. The Company has sent reminders to the shareholders to update KYC pursuant to SEBI Circular SEBI/HO/MIRSD/MIRSD-PoD-1/P/CIR/2023/37 dated May 30, 2024.

The Company has arrangement with National Securities Depository Limited (NSDL) and Central Depository Services (India) Limited (CDSL) to facilitate holding of the Shares in electronic form. The Company's Equity Shares are traded on the BSE Limited (BSE) and National Stock Exchange of India Limited (NSE).

(k) *There were no outstanding GDRs/ADRs/Warrants or any other convertible instruments.*

(l) *There is no commodity price risk or foreign exchange risk and no hedging activities during the year 2024-25.*

(m) *Plant locations*

Details of addresses of plant locations are mentioned on page no. 3 of the Annual Report.

(n) *Address for correspondence:*

The Compliance Officer
 Kirloskar Electric Company Limited
 No. 19, 2nd Main Road, Peenya 1st Stage, Phase – 1,
 Peenya, Bangalore – 560 058
 Telephone: 080 – 28397256; Fax: 080 – 28396727
 Email: investors@kirloskarelectric.com
 Website Address – www.kirloskarelectric.com

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(o) Credit ratings obtained by the Company:

Credit ratings obtained for the financial year 2024-25 for all debt instruments:

Rating Agency	Credit Rating	
CRISIL Ratings Limited	Fund-based	B+
	Non-fund-based	A4

7. Other disclosures:

(a) Related party transactions policy:

The Policy on the related party transaction is available on the Company's website and the link is provided hereunder; <https://www.kirloskarelectric.com/investors/investors-information/policies.html>

(b) Disclosures on materially significant related party transactions:

No materially significant related party transactions took place in the financial year 2024-25.

(c) Details of non-compliance:

During the financial year under review, both stock exchanges i.e., National Stock Exchange of India Ltd ('NSE') vide., reference no. NSE/LIST-SOP/COMB/FINES/1340 dated November 21, 2024 and BSE Ltd ('BSE') vide., email with reference no. SOP-CReview/Sep 24-Q dated November 21, 2024 imposed a total fine of ₹ 60,000/- each (excluding GST) for delay in reconstitution of Audit Committee, Nomination & Remuneration Committee and Stakeholders Relationship Committee as per Regulation 18(1), 19 and 20 of respectively during the quarter ended September 2024.

However the Company contested the show cause notice stating that vacancy in the Committee has arise due to retirement of three (03) Independent Directors of the Company w.e.f., September 20, 2024 and new Directors in place of those retiring were already appointed by the Board. Regulation 17(1E) of the Listing Regulations outlines time limits for appointment of new directors in case of retirement of existing Directors. But Regulation 18, 19 and 20 of listing regulations does not specify about the time limit for reconstitution of Committee post vacancy due to retirement of independent directors;

The Company paid the fines imposed and also made representation to the Stock Exchanges to waive-off the fines as the delay in reconstitution of Committees was because of the absence of specific clarity in the relevant Regulations. Since prior to the SEBI LODR amendment dated December 12, 2024 there was no clarity in the regulation about timeline within which the Committees have to be reconstituted in case of retirement of Directors. Hence the Company has reconstituted the committee as per SEBI LODR within reasonable period before any meetings were held.

The waiver request of the Company was considered favorably by the exchanges for September 2024 & December 2024 quarters.

(d) Whistle Blower Policy/Vigil Mechanism:

The Company has established a mechanism for the employees to report to the management concerns about unethical behavior, actual or suspected fraud or violation of the Company's code of conduct or ethics. This mechanism will also provide for adequate safeguards against victimization of employees who avail of the mechanism and also provide for direct access to the Chairman of the Audit committee in exceptional cases.

The whistle blower policy is available on the Company's website and the link is provided here under <https://www.kirloskarelectric.com/investors/investors-information/policies.html>

(e) Details of compliance with mandatory requirements and adoption of the non mandatory requirements:

The Company has complied with the all the mandatory requirements of SEBI Listing Regulations. Specifically, your Company confirms compliance with corporate governance requirements specified in Regulation 17 to 27 and Regulation 46 read with Schedule V of the Listing Regulations.

The Board periodically reviews compliance reports pertaining to all laws applicable to the Company, prepared by the Company as well as steps taken by it to rectify instances of non-compliances, if any.

The extent of adoption of non-mandatory requirements is as follows:

Discretionary requirements under part E of Schedule II of SEBI Listing Regulations

• The Board:

The Chairman of the Company is an Executive Director. He maintains his office at the Company's expense and is also allowed reimbursement of expenses incurred in performance of his duties. As on date, the positions of the Chairman and the CEO/MD are separate.

• Modified opinion(s) in the audit report:

The details of audit qualifications are mentioned elsewhere in this annual report.

• Shareholder Rights:

Since the Company publishes its quarterly results in newspapers (Business Standard & Prajavani) having wide circulation, and the results are also displayed on the website of the Company and the Stock Exchanges, the Company does not send any declaration of quarterly performance to the shareholders.

• Reporting of internal auditor:

The internal auditors report directly to the Audit Committee and make presentations to the Audit Committee on their reports.

(f) Policy on Material Subsidiary:

The Company has adopted a Policy on Material Subsidiary in line with the requirements of the SEBI Listing Regulations. The objective of this policy is to lay down criteria for identification and dealing with material subsidiaries and to formulate a governance framework for subsidiaries of the Company. The policy for determining material subsidiaries has been disclosed on the website and the link is provided here under <https://kirloskarelectric.com/images/pdf/investor/policies/policy-for-determining-material-subsiidiary-05-04-2021.pdf>

(g) There are no commodity price risks and commodity hedging activities.

(h) No funds were raised through preferential allotment or qualified institutional placement during the year 2024-25.

(i) Disclosure in relation to the Sexual Harassment of women at workplace (Prevention, Prohibition and Redressal) Act, 2013:

Sl. No	Particulars	Status
1	No of complaints filed during the financial year	Nil
2	No of complaints disposed off during the financial year	Nil
3	No. of complaints as at the end of the financial year	Nil

(k) The total fees for all services paid by the Company and its subsidiaries, on a consolidated basis, to its respective statutory auditor are available in the Note no. 33 (ix) of Notes to accounts.

(l) The certificate regarding the compliance of conditions of Corporate Governance from the Statutory Auditors of the Company is attached as **Annexure 1** in this Report.

(m) The Certificate from M/s. SP Ghali & Co., Company Secretaries, Belgaum stating that none of the Directors on the Board of the Company have been debarred or disqualified from being appointed or continuing as directors of companies by the Board / Ministry of Corporate Affairs or any such statutory authority has been obtained. The Certificate is enclosed with this section as **Annexure - 2**.

(n) There were no shares lying in the suspense account as on March 31, 2025 (Pursuant to Regulation 34(3) and Schedule V Part F of the SEBI Listing Regulations).

(o) **Disclosure of certain types of agreements binding listed entities:** There are no agreements entered between the company and shareholders / promoters / promoter group / related parties / directors / KMP / employees of Company or of its holding, Subsidiary or Associate Company either directly or indirectly, whose purpose is to impact the management or control of the Company or impose any restriction or create any liability upon the Company.

For and on behalf of the Board of Directors,
Kirloskar Electric Company Limited

Sd/-
Vijay R Kirloskar
Executive Chairman
DIN: 00031253

Place: Bengaluru
Date: 10.07.2025

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Declaration signed by the Chief Executive Officer stating that the members of Board of directors and senior management personnel have affirmed compliance with the Code of Conduct of Board of directors and senior management.

The Listing Regulations require listed companies to lay down a code of conduct for directors and senior management, incorporating duties of directors as laid down in the Act. Accordingly, the Company has a Board approved code of conduct for all Board members and Senior Management of the Company and the same is posted on the website of the Company.

It is confirmed that all the Board members and senior managers have affirmed compliance with the Code of Conduct of the Company, for the year 2024-25.

For and on behalf of the Board of Directors,
Kirloskar Electric Company Limited

Sd/-
Vijay R Kirloskar
Executive Chairman
DIN: 00031253

Place: Bengaluru
Date: 10.07.2025

Annexure - 1

AUDITOR'S CERTIFICATE ON CORPORATE GOVERNANCE

To
Members of Kirloskar Electric Company Limited,
No.19, 2nd Main Road,
Peenya 1st Stage, Phase – I,
Peenya, Bangalore - 560058

1. We, K.N Prabhaskar & Co. Chartered Accountants, Bangalore (Firm Registration no. 004982S) Statutory Auditors of Kirloskar Electric Company Limited ("the Company") CIN:L31100KA1946PLC000415, have examined the compliance of the conditions of Corporate Governance by the Company, for the year ended on 31 March 2025, as stipulated in regulations 17 to 27 and clauses (b) to (i) of regulation 46(2) and para C and D of Schedule V of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (the Listing Regulations).

Managements' Responsibility

2. The compliance of conditions of Corporate Governance is the responsibility of the Management. This responsibility includes the design, implementation and maintenance of internal control and procedures to ensure the compliance with the conditions of the Corporate Governance stipulated in Listing Regulations.

Auditor's Responsibility

3. Our responsibility is limited to examining the procedures and implementation thereof, adopted by the Company for ensuring compliance with the conditions of the Corporate Governance. It is neither an audit nor an expression of opinion on the financial statements of the Company.

4. We have examined the books of account and other relevant records and documents maintained by the Company for the purposes of providing reasonable assurance on the compliance with Corporate Governance requirements by the Company.

Opinion

5. Based on our examination of the relevant records and according to the information and explanations provided to us and the representations provided by the Management, we certify that the Company has complied with the conditions of Corporate Governance as stipulated in regulations 17 to 27 and clauses (b) to (i) of regulation 46(2) and para C and D of Schedule V of the Listing Regulations during the year ended March 31, 2025.

6. We state that such compliance is neither an assurance as to the future viability of the Company nor the efficiency or effectiveness with which the Management has conducted the affairs of the Company.

for **K.N Prabhaskar & Co.,**
Chartered Accountants
Firm Regn. No. 004982S

Sd/-
A. Umesh Patwardhan
Partner
M. No. 222945
UDIN: 25222945BMLIGK8667

Place: Bengaluru
Date: 09.07.2025

CERTIFICATE OF NON-DISQUALIFICATION OF DIRECTORS

(pursuant to Regulation 34(3) and Schedule V Para C clause (10)(i) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015)

To,
The Members,
Kirloskar Electric Company Limited,
No.19, 2nd Main Road, Peenya 1st Stage Phase-1,
Peenya, Bengaluru - 560058
Karnataka, India

I have examined the relevant registers, records, forms, returns and disclosures received from the Directors of Kirloskar Electric Company Limited having CIN: L31100KA1946PLC000415 and having registered office at No.19, 2nd Main Road, Peenya 1st Stage Phase-1, Peenya, Bengaluru 560058 (hereinafter referred to as 'the Company'), produced before me by the Company for the purpose of issuing this Certificate, in accordance with Regulation 34(3) read with Schedule V Para-C Sub clause 10(i) of the Securities Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.

In my opinion and to the best of my information and according to the verifications (including Directors Identification Number (DIN) status at the portal www.mca.gov.in) as considered necessary and explanations furnished to me by the Company & its officers, I hereby certify that none of the Directors on the Board of the Company for the Financial Year ended on 31st March, 2025 have been debarred or disqualified from being appointed or continuing as Directors of companies by the Securities Exchange Board of India and/ or Ministry of Corporate Affairs.

Ensuring the eligibility for the appointment / continuity of every Director on the Board is the responsibility of the management of the Company. My responsibility is to express an opinion on these based on my verification. This certificate is neither an assurance as to the future viability of the Company nor of the efficiency or effectiveness with which the management has conducted the affairs of the Company.

**For SP Ghali & Co.,
Company Secretaries**

Sd/-
Sudheendra P Ghali
Proprietor
Membership No. F7037
COP no.: 7537
UDIN: F007037G000719111
Peer Review no. S2017KR518300

Place: Belgaum
Date: 08.07.2025

INDEPENDENT AUDITORS' REPORT

To the Members of

KIRLOSKAR ELECTRIC COMPANY LIMITED, BENGALURU

Report on the Audit of the Standalone Financial Statements

Qualified Opinion

We have audited the accompanying Standalone Ind AS financial statements of **KIRLOSKAR ELECTRIC COMPANY LIMITED** ("the Company"), which comprise the Balance Sheet as at March 31, 2025, and the Statement of Profit and Loss, including Other Comprehensive Income, Statement of Changes in Equity and Statement of Cash Flows for the year then ended, and Notes to the financial statements, including a summary of significant accounting policies and other explanatory information.

In our opinion and to the best of our information and according to the explanations given to us, except for the effects of the matter described in the Basis for Qualified Opinion paragraph below, the aforesaid Standalone Ind AS financial statements give the information required by the Companies Act, 2013, as amended ("the Act") in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India, of the state of affairs of the Company as at March 31, 2025, and its profit including other comprehensive income, its cash flows and the changes in equity for the year ended on that date.

Basis for Qualified Opinion

Attention of the Members is invited to note 36(16) to the Standalone Ind AS financial statements regarding the amounts due to the Company from certain subsidiaries towards part consideration receivable on sale/assignment of certain immovable properties, receivables, interest charged and expenses reimbursed. The amounts due from the said subsidiaries aggregates to ₹11,006.09 lakhs (₹11,153.84 lakhs as at March 31, 2024). Pending disposals/realization of assets by the subsidiaries, relying on the Management Representation, provision of ₹ 9,711.00 lakhs as at March 31, 2025 is recognized. Any shortfall in the realization of the amount outstanding (net of provision), if any, could not be ascertained.

We conducted our audit in accordance with Standards on Auditing (SAs) specified under section 143(10) of the Companies Act, 2013. Our responsibilities under those Standards are further described in the 'Auditor's Responsibilities for the Audit of the Financial Statements' section of our report. We are independent of the Company in accordance with the 'Code of Ethics' issued by the Institute of Chartered Accountants of India together with the ethical requirements that are relevant to our audit of the financial statements under the provisions of the Companies Act, 2013 and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ICAI's Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified opinion.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the Standalone Ind AS financial statements for the financial year ended March 31, 2025. These matters were addressed in the context of our audit of the Standalone Ind AS financial statements as a whole and in forming our opinion thereon, and we do not provide a separate opinion on these matters. We have determined the matters described below to be the key audit matters to be communicated in our report. For each matter below, our description of how our audit addressed the matter is provided in that context.

a. Going Concern Assessment – Effect of erosion in net worth of the company

- a) Note 36(17) of the Standalone Ind AS financial statements – The directors have detailed the reasons for preparing these Standalone Ind AS financial statements on a going concern basis, though the Company/Group (consisting of the Company, its subsidiaries and associate) has accumulated losses and their net worth (after excluding Revaluation Reserve) is eroded. There are certain overdue payments to creditors. The Company has repaid all the term loans which was restructured under JLF mechanism.
- We have relied on the representations made by the Company and the appraisal of the restructuring plan including monetization of few non-core assets, projection of increase in turnover and infusion of funds in the near future. The appropriateness of the said basis of Going Concern is subject to the Company adhering to the restructuring plan and infusion of requisite funds. Hence, we are of the opinion that there is no existence of material uncertainty that may cast a significant doubt on the Company's ability to continue as a going concern. Our opinion is not modified in respect of this matter.

Emphasis of Matter

- a. Attention of the members is invited to note 36(18) of the Standalone Ind AS financial statements which sets out that the Company has filed Special Leave Petition in respect of demand of resale tax penalty of ₹ 527 lakhs before the Honourable Supreme Court of India. Management has represented to us that it is not probable that there will be an outflow of economic benefits and hence no provision is required to be recognized in this regard. We have relied on this representation. Our opinion is not modified in respect of this matter.

Other Information

The Company's Board of Directors is responsible for the other information. The other information comprises the information included in the annual report but does not include the Standalone Ind AS financial statements and our auditor's report thereon. Our opinion on the Standalone Ind AS financial statements does not cover the other information and we do not express any form of assurance conclusion thereon. In connection with our audit of the Standalone Ind AS financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. As described in the Basis for Qualified Opinion section above, we were unable to obtain sufficient appropriate audit evidence regarding the quantification of shortfall in realization of consideration receivable from certain subsidiaries pending disposals/realization of assets by the subsidiaries. Accordingly, we are unable to conclude whether or not the other information in relation to this is materially misstated with respect to this matter.

Responsibility of Management and Those Charged with Governance for Financial Statements

The Company's Board of Directors is responsible for the matters stated in section 134(5) of the Companies Act, 2013 ("the Act") with respect to the preparation of these Standalone Ind AS financial statements that give a true and fair view of the financial position, financial performance, changes in equity and cash flows of the Company in accordance with the accounting principles generally accepted in India, including the accounting Standards specified under section 133 of the Act. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and the design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the Standalone Ind AS financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the Standalone Ind AS financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so. Those Board of Directors are also responsible for overseeing the company's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the Standalone Ind AS financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these Standalone Ind AS financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the standalone financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal financial controls relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the Company has adequate internal financial controls system in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the standalone financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the

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standalone financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the standalone financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Other Matters

1. We did not audit the financial statement/information of Ajman Branch office of the Company, included in the financial statements of the Company for the quarter ended and year ended March 31, 2025 whose financial statements/information reflect total assets of ₹689.27 lakhs as at March 31, 2025 and total revenues of ₹2,662.10 lakhs for the year ended on that date. The financial statements/information of the said branches has been audited by the Branch Auditor whose report has been furnished to us. So, to the extent the amounts have been derived from such financial statements is based solely on the report of the Branch auditor. Our report is not modified in respect of this matter.

Report on Other Legal and Regulatory Requirements

1. As required by the Companies (Auditor's Report) Order, 2020 ("the Order") issued by the Central Government in terms of sub-section (11) of section 143 of the Act, we give in the "**Annexure A**" a statement on the matters specified in paragraphs 3 and 4 of the Order to the extent applicable.
2. As required by section 143(3) of the Act, we report that:
 - a. We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purpose of our audit;
 - b. In our opinion proper books of account as required by law have been kept by the Company so far as appears from our examination of those books and proper returns adequate for the purposes of our audit have been received from the branches not visited by us;
 - c. The report on the accounts of the Kuala Lumpur office in Malaysia and Ajman office in UAE of the Company audited under Section 143(8) of the Act by the branch auditors have been forwarded to us and have been duly dealt with by us while preparing this report;
 - d. The Balance Sheet, the Statement of Profit and Loss including Other Comprehensive Income, the Statement of Cash Flows and the Statement of Changes in Equity dealt with by this Report are in agreement with the books of account;
 - e. In our opinion, the aforesaid Standalone Ind AS financial statements comply with the Accounting Standards specified under Section 133 of the Act, read with relevant rules as amended;
 - f. On the basis of the written representations received from the directors as on March 31, 2025 taken on record by the Board of Directors, none of the directors is disqualified as on March 31, 2025 from being appointed as a director in terms of Section 164 (2) of the Act;
 - g. With respect to the adequacy of the internal financial controls over financial reporting of the Company and the operating effectiveness of such controls, refer to our separate report in "**Annexure B**";
 - h. With respect to the other matters to be included in the Auditor's Report in accordance with the requirements of section 197(16) of the Act, as amended:

In our opinion and to the best of our information and according to the explanations given to us, the remuneration paid by the company to its directors during the year is in accordance with the provisions of section 197 of the Act.
 - i. With respect to the other matters to be included in the Auditors' Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014 as amended, in our opinion and to the best of our information and according to the explanations given to us:
 - i) The Company have disclosed the impact of pending litigations on its financial position in its financial statements - Refer Note 35(1a) to the Standalone Ind AS financial statements;

- ii) The Company did not have any long-term contracts including derivative contracts for which there were any material foreseeable losses under applicable laws or accounting standards;
- iii) There has been no delay in transferring amounts, required to be transferred, to the Investor Education and Protection Fund by the Company.
- iv) (a) The Management has represented that, to the best of its knowledge and belief, no funds (which are material either individually or in the aggregate) have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other person or entity, including foreign entity ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;

(b) The Management has represented, that, to the best of its knowledge and belief, no funds (which are material either individually or in the aggregate) have been received by the Company from any person or entity, including foreign entity ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Company shall, whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;

(c) Based on the audit procedures that have been considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub-clause (i) and (ii) of Rule 11(e), as provided under (a) and (b) above, contain any material misstatement.

(d) The Company has not declared or paid any Dividend during the year.

(e) The company has used such accounting software for maintaining its books of account which has a feature of recording audit trail (edit log) facility and the same has been operated throughout the year for all transactions recorded in the software and the audit trail feature has not been tampered with and the audit trail has been preserved by the company as per the statutory requirements for record retention.

For **K N Prabhaskar & Co.**,
Chartered Accountants
Firm Reg. No. 004982S

A.Umesh Patwardhan
Partner

M. No.222945
UDIN: 25222945BMLIGB4604

Place: Bengaluru
Date: May 28, 2025

Annexure 'A' to the Auditors' Report

The Annexure referred to in our report to the members of Kirloskar Electric Company Limited for the year ended March 31, 2024. We report that:

- i) a) (A) The Company has maintained proper records showing full particulars including quantitative details and situation of Property, plant and equipment (PPE).

(B) The Company has maintained proper records showing full particulars of Intangible Assets.
- b) Management has physically verified these PPE in various units as per a phased program of physical verification, which is at reasonable intervals. The discrepancies noticed on such verification were not material however the same has been properly dealt with in the books of account.
- c) According to the information and explanations given to us and on the basis of our examination of the records of the Company, the title deeds of immovable properties are held in the name of the Company.
- d) The Company has not revalued its Property, Plant and Equipment and Intangible Assets during the year.
- e) According to the information and explanations given to us, there are no proceedings which has been initiated or pending against the Company for holding any benami property under Benami Transactions (Prohibition) Act, 1988. Hence, reporting whether the Company has appropriately disclosed in the financial statements or not does not arise.
- ii) a) With regard to inventory, physical verification has been conducted by the management at reasonable intervals and certain mistakes noticed in the inventory records have been corrected to the extent identified based on physical verification taken

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from time to time. No material discrepancies were noticed.

- b) As per the explanations provided to us and records verified by us, the Company has been sanctioned working capital limits in excess of ₹Five crores, in aggregate, from banks on the basis of security of current assets during the financial year and the quarterly returns/ statements filed by the company with the banks are in agreement with the books of account of the Company and no material discrepancies were noticed.
- iii) a) The Company has not made investments not provided any guarantee or security or granted any advances in the nature of loans, secured or unsecured, to companies, firms, Limited Liability Partnerships or any other parties during the year.
- Since the Company has not made investment, not provided any loans or advances in the nature of loans or stood guarantee or provided security to any other entity during the year, reporting under clause 3(iii)(a), (c), (d), (e) & (f) of the Order are not applicable.
- iv) In our opinion and according to the information and explanations given to us, the company has not granted any loans or provided any guarantees or security to the parties covered under section 185 of the Companies Act, 2013. In our opinion and according to the information and explanations given to us, the company has complied with the provisions of section 186 of the Companies Act, 2013 in respect of investments made or guarantees given to the wholly owned subsidiaries covered under section 186 of the Companies Act, 2013. There were no loans given nor securities provided to wholly owned subsidiaries covered under section 186 of the Companies Act, 2013.
- v) In our opinion and according to the information and explanations given to us, the Company has complied with the directives issued by the Reserve Bank of India and the provisions of sections 73 to 76 of the Companies Act, 2013 or any other relevant provisions of the said Act and the rules framed there under, with regard to deposits accepted from the public. There were no delays in repayment of deposits during the financial year ended March 31, 2025 and the management has represented to us that there are no deposits unpaid as laid down in section 74 and other relevant provisions of the Companies Act, 2013. Further and according to the information by the Company, no order has been passed by the Company Law Board or National Company Law Tribunal or Reserve Bank of India or any Court or any other Tribunal.
- vi) We have broadly reviewed the books of account maintained by the Company pursuant to the Rules made by the Central Government for the maintenance of cost records under sub-section (1) of section 148 of the Act and read with paragraph 2 above regarding inventory records, we are of the opinion that prima facie, the prescribed accounts and records have been made and maintained. However, we have not carried out a detailed examination of such records.
- vii) a) The Company has been regular in depositing undisputed statutory dues including Provident fund, Employees' State Insurance, Income-tax, Goods and Services Tax, Duty of Customs, Cess and any Other Statutory Dues barring delays in few cases in certain months in respect of provident fund. According to the information and explanations given to us, there are no undisputed amounts payable in respect of above-mentioned statutory dues which were in arrears, as at March 31, 2024 for a period of more than six months from the date they became payable.
- b) According to the information and explanations given to us, the following dues of Sales Tax, Value Added Tax and Income Tax had not been deposited as at March 31, 2025 with the relevant authorities on account of disputes.

(₹ In lakhs)

Name of the statute	Nature of the dues	Amount (₹ in Lakhs.)	Period to which the amount relates	Forum where dispute is pending
Karnataka Sales Tax Act, 1957	Resale tax demanded	228.90	2003 - 2005	Supreme Court
The Central Sales Tax Act, 1956 & The Bombay Sales Tax Act, 1959	Sales tax demand	389.88	1999-00 to 2008-09, 2011-12 & 2012-13	Joint Commissioner of Commercial Taxes
Goods & Services Tax Act, 2017 - Mumbai	Sales tax Demand	60.31	2018-19, 2019-20 & 2020-21	Joint Commissioner GST
Goods & Services Tax Act, 2017	Transitional Input Tax Credit	1,417.12	2017-18	Additional Commissioner of Central Tax
Goods & Services Tax Act, 2017 - Hyderabad	Irregular Availment of GST	10.15	2020-21	Joint Commissioner GST

- viii) As per the information and explanations given to us, there were no such transactions relating to previously unrecorded income that have been surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961 (43 of 1961).
- ix) a) In our opinion and according to the information and explanations given to us, there were no loans taken by the Company from the Government or from the debenture holders. The Company has not defaulted in repayment of loans or borrowings to banks and financial institutions.
- b) As per the information and explanations given to us, the Company is not a declared wilful defaulter by any bank or financial institution or other lender.
- c) In our opinion and according to the information and explanations given to us, the Company has no term loans. Hence the question of reporting on the application of such term loans does not arise.
- d) According to the information and explanations given to us and the procedures performed by us, and on an overall examination of the financial statements of the company, we report that no funds raised on short-term basis have been used for long-term purposes by the company.
- e) As per the information and explanations given to us and on the basis of our examination of books and records, the Company has not taken any funds from any entity or person on account of or to meet the obligations of its subsidiaries, associates or joint ventures.
- f) As per the information and explanations given to us and on the basis of our examination of books and records, the company has not raised loans during the year on the pledge of securities held in its subsidiaries, joint ventures or associate companies.
- x) a) The Company has not raised any money by way of initial public offer or further public offer (including debt instruments) during the year. Hence, reporting under clause 3(x)(a) of the Order is not applicable
- b) The Company has not made any preferential allotment or private placement of shares or convertible debentures (fully, partially or optionally convertible) during the year. Hence, reporting on the compliance under Section 42 and Section 62 of the Companies Act, 2013 does not arise.
- xi) a) According to the information and explanation given to us and on the basis of examination of books and records, there were no frauds by the Company or on the Company that has been noticed or reported during the year.
- b) As there were no frauds noticed or reported during the year, filing of report under sub-section (12) of section 143 of the Companies Act by the auditors in Form ADT-4 as prescribed under rule 13 of Companies (Audit and Auditors) Rules, 2014 with the Central Government does not arise.
- c) According to the information and explanation given to us and basis of our examinations of books and records, there were no Whistle-blower complaints received during the year.
- xii) The Company is not a Nidhi Company. Hence, reporting under clause (xii) of the said Order does not apply.
- xiii) In our opinion and according to the information and explanation given to us and as represented to us by the management, all transactions with the related parties are in compliance with section 177 and 188 of Companies Act, 2013 and the details have been disclosed in the Standalone Ind AS financial statements as required by the applicable accounting standards.
- xiv) a) In our opinion, the Company has an adequate Internal audit system commensurate with the size and the nature of its business.
- b) We have considered the internal audit reports for the year under audit issued to the Company in determining the nature, timing and extent of our audit procedures.
- xv) According to the information and explanations given, the Company has not entered into any non-cash transactions with its Directors or persons connected with its directors, and hence provision of Section 192 of the Companies Act, 2013 are not applicable to the company.
- xvi) The Company is not required to be registered under section 45-IA of the Reserve Bank of India Act, 1934. Hence, reporting under clause 3(xvi)(a), (b) and (c) of the Order is not applicable.
- xvii) The Company has not incurred cash losses in the current year and in the immediately preceding financial year.
- xviii) There has been no resignation of the statutory auditors of the Company during the year.
- xix) On the basis of the financial ratios, ageing and expected dates of realisation of financial assets and payment of financial liabilities, other information accompanying the financial statements and as per our knowledge of the Board of Directors and Management plans, we are of the opinion that no material uncertainty exists as on the date of the audit report indicating that

SEVENTY EIGHTH ANNUAL REPORT 2024-25

Company is not capable of meeting its liabilities existing at the balance sheet as and when they fall due within a period of one year from the balance sheet date.

- xx) Since the Company does not come within the purview of Section 135 of the Companies Act 2013, reporting under this clause does not apply.
- xxi) Being reporting on Standalone Company, reporting on adverse remarks included in the Consolidated financial statements does not arise.

For **K N Prabhaskar & Co.,**
Chartered Accountants
Firm Reg. No. 004982S

A.Umesh Patwardhan
Partner
M. No.222945
UDIN: 25222945BMLIGB4604

Place: Bengaluru
Date: May 28, 2025

Annexure 'B' to the Auditors' Report

Report on the Internal Financial Controls under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 ("the Act")

We have audited the internal financial controls over financial reporting of **Kirloskar Electric Company Limited** ("the Company") as of March 31, 2025 in conjunction with our audit of the Standalone Ind AS financial statements of the Company for the year ended on that date.

Management's Responsibility for Internal Financial Controls

The Company's management is responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls over Financial Reporting issued by the Institute of Chartered Accountants of India ("ICAI"). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

Auditors' Responsibility

Our responsibility is to express an opinion on the Company's internal financial controls over financial reporting based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls over Financial Reporting (the "Guidance Note") and the Standards on Auditing, issued by ICAI and deemed to be prescribed under section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls, both applicable to an audit of Internal Financial Controls and, both issued by the Institute of Chartered Accountants of India. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system over financial reporting and their operating effectiveness. Our audit of internal financial controls over financial reporting included obtaining an understanding of internal financial controls over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial controls system over financial reporting.

Meaning of Internal Financial Controls over Financial Reporting

A company's internal financial control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit

preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Inherent Limitations of Internal Financial Controls over Financial Reporting

Because of the inherent limitations of internal financial controls over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls over financial reporting to future periods are subject to the risk that the internal financial control over financial reporting may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Opinion

In our opinion, the Company has, in all material respects, an adequate internal financial controls system over financial reporting and such internal financial controls over financial reporting were operating effectively as at March 31, 2025, based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India.

For **K N Prabhaskar & Co.**,
Chartered Accountants
Firm Reg. No. 004982S

A.Umesh Patwardhan
Partner
M. No.222945
UDIN: 25222945BMLIGB4604

Place: Bengaluru
Date: May 28, 2025

SEVENTY EIGHTH ANNUAL REPORT 2024-25

BALANCE SHEET AS AT MARCH 31, 2025

₹ In lakhs

Particulars	Note No.	As at March 31,2025	As at March 31,2024
ASSETS			
Non-current assets			
(a) Property, plant and equipment	3	43,522.89	43,757.18
(b) Capital work-in-progress	4	-	82.94
(c) Other intangible assets	5	20.93	39.06
(d) Financial assets			
(i) Investments	6	1,076.61	1,063.38
(ii) Trade receivables	7	205.27	322.00
(iii) Other financial assets	8	57.79	238.95
(e) Other non-current assets	9	1,975.92	1,726.35
Total non-current assets		46,859.41	47,229.86
Current assets			
(a) Inventories	10	4,493.12	4,777.79
(b) Financial assets			
(i) Trade receivables	11	5,889.21	6,435.66
(ii) Cash and cash equivalents	12	1,672.94	1,636.49
(iii) Other Bank balances	13	1,231.60	1,178.59
(c) Other current assets	14	2,108.77	3,565.50
Total current assets		15,395.64	17,594.03
TOTAL ASSETS		62,255.05	64,823.89
EQUITY AND LIABILITIES			
Equity			
(a) Share capital	15	6,641.41	6,641.41
(b) Other equity	16	8,491.22	3,899.33
TOTAL EQUITY		15,132.63	10,540.74
LIABILITIES			
Non-current liabilities			
(a) Financial liabilities			
(i) Other financial liabilities	17	630.18	629.24
(b) Provisions	18	2,693.84	2,650.12
(c) Deferred tax liabilities (net)	19	4,946.12	7,754.93
Total non current liabilities		8,270.14	11,034.29

KIRLOSKAR ELECTRIC COMPANY LIMITED

₹ In lakhs

Particulars	Note No.	As at March 31,2025	As at March 31,2024
Current liabilities			
(a) Financial liabilities			
(i) Borrowings	20	10,737.52	11,774.79
(ii) Trade payables			
(1) dues to micro, small and medium enterprises, and	21(1)	861.10	670.79
(2) dues to creditors other than micro, small and medium enterprises	21(2)	16,960.31	18,004.07
(iii) Other financial liabilities	22	1.41	109.74
(b) Provisions	23	1,749.71	3,086.18
(c) Other current liabilities	24	8,523.65	9,603.08
(d) Current tax liabilities (net)	25	18.58	0.21
Total current liabilities		38,852.28	43,248.86
TOTAL EQUITY AND LIABILITIES		62,255.05	64,823.89

Significant accounting policies and notes attached form an integral part of the financial statements

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To be read with our report of even date
For K N Prabhashankar & Co.
 Chartered Accountants
 Firm Regn. No: 004982S

For and on behalf of the Board of Directors of
Kirloskar Electric Company Limited

A. Umesh Patwardhan
 Partner
 Membership No:222945

Vijay Ravindra Kirloskar
 Executive Chairman
 DIN:00031253

Anand B Hunnur
 Managing Director
 DIN:06650798

Place: Bengaluru
 Date: May 28, 2025

Sanjeev Kumar S
 Director Finance &
 Chief Financial Officer
 DIN:08673340

Mahabaleshwar Bhat
 General Manager &
 Company Secretary
 Membership No:A21919

SEVENTY EIGHTH ANNUAL REPORT 2024-25

STATEMENT OF PROFIT AND LOSS FOR THE YEAR ENDED MARCH 31, 2025

₹ in Lakhs

Particulars		Note No.	March 31,2025		March 31,2024	
I	Revenue from operations	26		54,382.39		55,735.08
II	Other income	27		692.48		793.37
III	Total income (I + II)			55,074.87		56,528.45
IV	Expenses:					
	Cost of materials consumed	28	37,861.19		38,804.09	
	Changes in inventories of finished goods, work in progress and Stock-in-Trade	29	219.81		417.43	
				38,081.00		39,221.52
	Employee benefit expenses	30		7,546.27		7,652.82
	Finance costs	31		2,318.95		2,451.77
	Depreciation and amortization expenses	32		489.16		501.64
	Other expenses	33		5,891.44		5,183.49
				54,326.82		55,011.24
	Less: expenses capitalised			0.05		-
	Total expenses			54,326.77		55,011.24
V	Profit before exceptional items and tax (III-IV)			748.10		1,517.21
VI	Exceptional Items	34		994.97		-
VII	Profit before tax (V-VI)			1,743.07		1,517.21
VIII	Tax expense:	25A				
	Current tax		18.58		-	
	Deferred tax		-	18.58	-	-
IX	Profit for the year (VII - VIII)			1,724.49		1,517.21
X	Other comprehensive income					
	(i) Items that will not be reclassified to profit or loss:					
	a) Remeasurements of the defined benefit plans		45.36		(62.93)	
	b) Taxes on above		(12.62)		17.51	
	(ii) Items that will be reclassified to profit or loss:					
	a) Mark to Market of Investments		13.23		11.92	
	b) Taxes on above		2,821.43	2,867.40	(2,322.97)	(2,356.47)

KIRLOSKAR ELECTRIC COMPANY LIMITED

₹ in Lakhs

Particulars	Note No.	March 31,2025		March 31,2024	
XI Total comprehensive income for the year (IX+X)			4,591.89		(839.26)
XII Earning per equity share (for continuing operations & combined)	35				
Basic (in ₹)			2.60		2.28
Earning per equity share (for continuing operations & combined)	35				
Diluted (in ₹)			2.60		2.28
(Paid up value per share)			10.00		10.00

Significant accounting policies and notes attached form an integral part of the financial statements

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To be read with our report of even date
For K N Prabhashankar & Co.
 Chartered Accountants
 Firm Regn. No: 004982S

For and on behalf of the Board of Directors of
Kirloskar Electric Company Limited

A. Umesh Patwardhan
 Partner
 Membership No:222945

Vijay Ravindra Kirloskar
 Executive Chairman
 DIN:00031253

Anand B Hunnur
 Managing Director
 DIN:06650798

Place: Bengaluru
 Date: May 28, 2025

Sanjeev Kumar S
 Director Finance &
 Chief Financial Officer
 DIN:08673340

Mahabaleshwar Bhat
 General Manager &
 Company Secretary
 Membership No:A21919

SEVENTY EIGHTH ANNUAL REPORT 2024-25

CASH FLOW STATEMENT FOR THE YEAR ENDED MARCH 31, 2025

₹ in Lakhs

Particulars	March 31, 2025		March 31, 2024	
	Audited		Audited	
Cash flows from operating activities				
Profit before taxation		1,743.07		1,517.21
Adjustments for:				
Depreciation and amortisation	489.16		501.64	
Provisions (net)	(309.62)		(992.72)	
Profit on sale of fixed assets	0.32		(2.91)	
Interest income	(105.90)		(117.73)	
Dividends received	(0.63)		(0.51)	
Finance costs	2,318.95		2,451.77	
		2,392.28		1,839.54
		4,135.35		3,356.75
(Increase)/ decrease in trade and other receivables	1,275.28		(2,585.67)	
(Increase)/ decrease in inventories	286.13		390.17	
Increase/ (decrease) in trade payables and other current liabilities	(1,931.94)		2,380.38	
		(370.53)		184.88
		3,764.82		3,541.63
Income taxes paid		96.06		(106.04)
Net cash from operating activities		3,668.76		3,647.67
Cash flows from investing activities				
Purchase of property, plant and equipment	(388.55)		(250.15)	
Proceeds from sale of property, plant and equipment	0.23		3.96	
Purchase of investments	-		(4.00)	
Interest received	91.78		120.30	
Increase in margin money and short term deposits	128.15		(94.42)	
Dividend received	0.63		0.51	
Net cash from investing activities		(167.76)		(223.80)
Cash flows from financing activities				
ICD's accepted net	400.00		3,275.00	

KIRLOSKAR ELECTRIC COMPANY LIMITED

₹ in Lakhs

Particulars	March 31, 2025		March 31, 2024	
	Audited		Audited	
ICD's repaid net	(1,264.77)		(718.69)	
Repayment of fixed deposits from public	(10.00)		(7.40)	
Increase/ (decrease) of short term borrowings (net)	(162.50)		(3,246.38)	
Finance costs	(2,427.28)		(2,355.89)	
Net cash from financing activities		(3,464.55)		(3,053.36)
Net increase/(decrease) in cash and cash equivalents		36.45		370.51
Cash and cash equivalents at beginning of the year		1,636.49		1,265.98
Cash and cash equivalents at end of the year		1,672.94		1,636.49

Cash & Cash equivalents:

The above Cash flow statement has been prepared under the 'Indirect Method' as set out in the Ind AS-7, 'Statement of Cash Flow'. Cash and cash equivalents are net of bank overdrafts as required under Ind AS-7. Cash and cash equivalents included in the statement of cash flows comprise the following amounts in the balance sheet:

Cash on hand and bank balances	2,904.54	2,815.08
Less: Other bank balances	1,231.60	1,178.59
Cash and cash equivalents as restated	1,672.94	1,636.49

To be read with our report of even date
For K N Prabhaskar & Co.
 Chartered Accountants
 Firm Regn. No: 004982S

For and on behalf of the Board of Directors of
Kirloskar Electric Company Limited

A. Umesh Patwardhan
 Partner
 Membership No:222945

Vijay Ravindra Kirloskar
 Executive Chairman
 DIN:00031253

Anand B Hunnur
 Managing Director
 DIN:06650798

Sanjeev Kumar S
 Director Finance &
 Chief Financial Officer
 DIN:08673340

Mahabaleshwar Bhat
 General Manager &
 Company Secretary
 Membership No:A21919

Place: Bengaluru
 Date: May 28, 2025

NOTES TO FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2025

1. BACKGROUND:

Kirloskar Electric Company Limited ("the Company") was incorporated in the year 1946 and is a Listed Indian Company engaged in the manufacture and sale of electric motors, alternators, generators, transformers, switchgear, DG sets etc.

2. SIGNIFICANT ACCOUNTING POLICIES:

a. BASIS OF PREPARATION OF FINANCIAL STATEMENTS:

The financial statements of the company have been prepared in accordance with INDAS as prescribed under Section 133 of the Companies Act, 2013 read with Rule 3 of the Companies (Indian Accounting Standards) Rules, 2015 and subsequent amendments thereto.

The financial statements have been prepared on a historical cost basis, except for the following assets and liabilities which have been measured at fair value or revalued amount:

- Freehold Land classified as Own assets and Leasehold Land classified as Assets taken on Finance Lease
- Certain financial assets and liabilities measured at fair value (refer accounting policy regarding financial instruments).

b. USE OF ESTIMATES:

The preparation of the financial statements in conformity with Ind AS requires the Management to make estimates and assumptions that affect the reported balances of assets and liabilities and disclosures relating to contingent liabilities as at the date of the financial statements and reported amounts of income and expenses during the period. Accounting estimates could change from period to period. Actual results could differ from those estimates. Appropriate changes in estimates are made as the Management becomes aware of changes in circumstances surrounding the estimates. Changes in estimates are reflected in the financial statements in the period in which such changes are made. Examples of such estimates are estimation of useful life of assets, defined benefit obligations as per actuarial valuation, allowance for life time credit losses, warranty obligations, net realizable value of inventories etc.

c. FUNCTIONAL AND PRESENTATION CURRENCY:

These financial statements are presented in Indian Rupees (₹), which is the Company's functional currency. All the financial information is presented in Indian Rupees (₹) rounded to the nearest Lakhs, except Share and Earning per share data, unless otherwise stated.

d. FAIR VALUE MEASUREMENT

The Company measures financial instruments, such as, derivatives at fair value at each balance sheet date.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

- In the principal market for the asset or liability, or
- In the absence of a principal market, in the most advantageous market for the asset or liability

The principal or the most advantageous market must be accessible by the Company. The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The Company uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorised within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

- * Level 1 — Quoted (unadjusted) market prices in active markets for identical assets or liabilities
- * Level 2 — Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable
- * Level 3 — Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable.

For assets and liabilities that are recognised in the financial statements on a recurring basis, the Company determines whether transfers have occurred between levels in the hierarchy by re-assessing categorisation (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

For the purpose of fair value disclosures, the Company has determined classes of assets and liabilities on the basis of the nature, characteristics and risks of the asset or liability and the level of the fair value hierarchy as explained above.

e. PROPERTY, PLANT AND EQUIPMENT ("PPE"):

(i) Tangible Assets:

Land has been recognized on the revaluation model envisaged in Ind AS 16. Revaluations are carried out at sufficient regularity. Other items of PPE are stated at the cost of acquisition less accumulated depreciation and write down for impairment, if any. Direct costs are capitalized until the assets are ready to be put to use. Subsequent costs are included in the asset's carrying amount or recognized as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the entity and the cost of the item can be measured reliably. All other expenses on existing assets, including day-to-day repair and maintenance expenditure and cost of replacing parts, which do not meet the definition of PPE as per Ind AS 16 are charged to the statement of profit and loss for the period during which such expenses are incurred.

Gains or losses arising from de-recognition of PPE are measured as the difference between the net disposal proceeds and the carrying amount of PPE and are recognized in the statement of profit and loss when the PPE is derecognized.

(ii) Intangible assets:

Intangible assets acquired separately are measured on initial recognition at cost. Intangible assets comprise computer software held for use. Following initial recognition, intangible assets are carried at cost less accumulated amortization and accumulated impairment losses, if any.

Gains or losses arising from de-recognition of an intangible asset are measured as the difference between the net disposal proceeds and the carrying amount of the asset and are recognized in the statement of profit and loss when the asset is derecognized.

In both cases, the company has opted for the exemption provided in Ind AS 101 by treating the book value of PPE (other than land which was revalued on April 01, 2016) and intangible assets as on the transition date (April 01, 2016) as the deemed cost of the relevant assets.

(iii) Depreciation & Amortization:

- a. Depreciation on furniture and fixtures costing above ₹ 5,000/- provided at the residences of the employees has been charged at the rate of 33.33% on the straight-line method irrespective of the month of addition.
- b. Depreciation on assets taken on finance lease is charged over the primary lease period.
- c. Depreciation on PPE (other than Furniture and Fixtures provided to employees and assets taken on finance lease) bought/sold during the year is charged on straight line method as per the useful life in Schedule II of Companies Act, 2013 on a monthly basis, depending upon the month of the financial year in which the assets are installed/sold.
- d. The amortization period and the amortization method are reviewed at least at each financial year end. If the expected useful life of the asset is significantly different from previous estimates, the amortization period is changed accordingly. If there has been a significant change in the expected pattern of economic benefits from the asset, the amortization method is changed to reflect the changed pattern.

f. INVESTMENT PROPERTIES:

- a. Investment properties are properties held for a currently undetermined future use and are valued at cost.
- b. An investment property is derecognized upon disposal or when the investment property is permanently withdrawn from use and no future economic benefits are expected from the disposal. Any gain or loss arising on derecognition of the property (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in the standalone statement of profit and loss in the period in which the property is derecognized.

g. NON CURRENT ASSETS HELD FOR SALE:

Non Current Assets held for sale are stated at cost or estimated net realizable value, whichever is lower.

h. INVENTORIES:

- (i) Inventories does not include spare parts, servicing equipment and stand by equipment which meet definition of PPE as

per AS-10 (revised).

- (ii) Raw materials, stores, spare parts and components are valued at cost on weighted average basis or net realizable value whichever is lower.
- (iii) Work in progress is valued at works cost or net realizable value whichever is lower.
- (iv) Finished goods are valued at works cost or net realizable value whichever is lower.
- (v) Material cost of work in progress and finished goods are computed on weighted average basis.

i. REVENUE RECOGNITION:

Ind AS 115 supersedes Ind AS 11 Construction Contracts and Ind AS 18 Revenue and it applies, with limited exceptions, to all revenue arising from contracts with customers. Ind AS 115 establishes a five-step model to account for revenue arising from contracts with customers and requires that revenue be recognised at an amount that reflects the consideration to which an entity expects to be entitled in exchange for transferring goods or services to a customer.

Ind AS 115 requires entities to exercise judgment, taking into consideration all of the relevant facts and circumstances when applying each step of the model to contracts with their customers. The standard also specifies the accounting for the incremental costs of obtaining a contract and the costs directly related to fulfilling a contract. In addition, the standard requires extensive disclosures.

The Company adopted Ind AS 115 using the modified retrospective method of adoption with the date of initial application of 01 April 2018. Under this method, the standard can be applied either to all contracts at the date of initial application or only to contracts that are not completed at this date. The Company elected to apply the standard to all contracts as at 01 April 2018.

The cumulative effect of initially applying Ind AS 115 is recognised at the date of initial application as an adjustment to the opening balance of retained earnings. Therefore, the comparative information was not restated and continues to be reported under Ind AS 11 and Ind AS 18.

Effective 01 April 2018, the Company has adopted Indian Accounting Standard 115 (Ind AS 115) - 'Revenue from contracts with customers' using the cumulative catch-up transition method, applied to contracts that were not completed as on the transition date i.e. 01 April 2018. Accordingly, the comparative amounts of revenue and the corresponding contract assets / liabilities have not been retrospectively adjusted. The effect on adoption of Ind-AS 115 was insignificant.

j. EMPLOYEE BENEFITS:

(i) Short term employee benefits:

All short-term employee benefits such as salaries, wages, bonus, special awards and medical benefits which fall within 12 months of the period in which the employee renders related services which entitles them to avail such benefits and non-accumulating compensated absences are recognized on an undiscounted basis and charged to the statement of profit and loss.

(ii) Post employment benefits:

a. **Defined contribution plans:**

The Company has contributed to provident, pension and superannuation funds which are defined contribution plans. The contributions paid/ payable under the scheme are recognized during the year in which employee renders the related service.

b. **Defined benefit plans:**

Employees' gratuity is defined benefit plan. The present value of the obligation under such plan is determined based on actuarial valuation using the Projected Unit Credit Method which considers each year of service as giving rise to an additional unit of benefit entitlement and measures each unit separately to build up the final obligation. Actuarial gains and losses are recognized immediately in the other comprehensive income. Obligation is measured at the present value of estimated future cash flows using a discounted rate that is determined by reference to market yields as at the balance sheet date on Government bonds where the currency and terms of the Government bonds are consistent with the currency and estimated terms that matches to the defined benefit obligation. Gratuity to employees is covered under Group Gratuity Life Assurance Scheme of the Life Insurance Corporation of India.

c. **Compensated Absences:**

Accumulated compensated absences, which are expected to be availed or encashed within 12 months from the end of the year end are treated as short term employee benefits. The obligation towards the same is measured at the expected

cost of accumulating compensated absences as the additional amount expected to be paid as a result of the unused entitlement as at the year end.

Accumulated compensated absences, which are expected to be availed or encashed beyond 12 months from the end of the year are treated as other long term employee benefits. The Company's liability is actuarially determined (using the Projected Unit Credit method) at the end of each year. Actuarial losses/ gains are recognized in the statement of profit and loss in the year in which they arise.

k. FOREIGN CURRENCY TRANSACTIONS:

- (i) Foreign currency transactions are translated into rupees at the exchange rate prevailing on the date of the transaction / rates that approximate the actual rates as at that date.
- (ii) Monetary foreign currency assets and liabilities outstanding as at the year-end are restated at the exchange rates prevailing as at the close of the financial year. All exchange differences are accounted for in the statement of profit and loss.
- (iii) Non monetary items denominated in foreign currency, are valued at the exchange rate prevailing on the date of transaction.
- (iv) Branches are considered as integral foreign operations and have been translated at rates prevailing on the date of transaction/rate that approximates the actual rate as at that date. Branch monetary assets and liabilities outstanding as at year end are restated at the year end rates.

l. TAXATION:

Income tax expense is the sum of current tax and deferred tax.

Current tax:

The current tax is based on taxable profit for the year. Taxable profit differs from 'profit before tax' as reported in the statement of profit and loss due to the effect of items of income or expense that are taxable or deductible in other years and items that are not taxable or deductible. The Company's current tax is calculated using tax rates that have been enacted or substantively enacted by the end of the reporting period.

Deferred tax:

Deferred tax is recognized using the balance sheet approach. Deferred tax assets and liabilities are recognized on temporary differences between the carrying amounts of assets and liabilities in the financial statements and the corresponding tax bases used in the computation of taxable profit.

Deferred tax liabilities are generally recognized for all taxable temporary differences. Deferred tax assets are generally recognized for all deductible temporary differences to the extent that it is probable that taxable profits will be available against which those deductible temporary differences can be utilized.

The carrying amount of deferred tax assets is reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be utilized.

Deferred tax liabilities and assets are measured at the tax rates that are expected to apply in the period in which the liability is settled or the asset realized, based on tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period.

The measurement of deferred tax liabilities and assets reflects the tax consequences that would follow from the manner in which the Company expects, at the end of the reporting period, to recover or settle the carrying amount of its assets and liabilities.

m. BORROWING COSTS:

Interest and other borrowing costs on specific borrowings relating to qualifying assets are capitalized up to the date such assets are ready for use / intended to use. Other interest and borrowing costs are charged to the statement of profit and loss.

n. LEASES:

The Company applies a single recognition and measurement approach for all leases, except for short-term leases and leases of low-value assets. The Company recognises lease liabilities to make lease payments and right-of-use assets representing the right to use the underlying assets.

(i) Right-of-use assets

The Company recognises right-of-use assets at the commencement date of the lease (i.e., the date the underlying asset is available for use). Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any re measurement of lease liabilities. The cost of right-of-use assets includes the amount of lease liabilities recognised, initial direct costs incurred, and lease payments made at or before the commencement date less any lease incentives received. Right-of-use assets are depreciated on a straight-line basis over the lease term. If ownership of the leased asset transfers to the Group at the end of the lease term or the cost reflects the exercise of a purchase option, depreciation is calculated using the estimated useful life of the asset. The right-of-use assets are also subject to impairment.

(ii) Lease Liabilities

At the commencement date of the lease, the Company recognises lease liabilities measured at the present value of lease payments to be made over the lease term. The lease payments include fixed payments (including in substance fixed payments) less any lease incentives receivable, variable lease payments that depend on an index or a rate, and amounts expected to be paid under residual value guarantees. The lease payments also include the exercise price of a purchase option reasonably certain to be exercised by the Company and payments of penalties for terminating the lease, if the lease term reflects the Company exercising the option to terminate. Variable lease payments that do not depend on an index or a rate are recognised as expenses (unless they are incurred to produce inventories) in the period in which the event or condition that triggers the payment occurs. In calculating the present value of lease payments, the Company uses its incremental borrowing rate at the lease commencement date because the interest rate implicit in the lease is not readily determinable. After the commencement date, the amount of lease liabilities is increased to reflect the accretion of interest and reduced for the lease payments made. In addition, the carrying amount of lease liabilities is remeasured if there is a modification, a change in the lease term, a change in the lease payments (e.g., changes to future payments resulting from a change in an index or rate used to determine such lease payments) or a change in the assessment of an option to purchase the underlying asset.

(iii) Short-term leases and leases of low-value assets

The Company applies the short-term lease recognition exemption to its short-term leases (i.e., those leases that have a lease term of 12 months or less from the commencement date and do not contain a purchase option). It also applies the lease of low-value assets recognition exemption to leases that are considered to be low value. Lease payments on short-term leases and leases of low-value assets are recognised as expense on a straight-line basis over the lease term.

o. PROVISIONS AND CONTINGENT LIABILITIES:

- (i) A provision is recognized when an enterprise has a present obligation (legal or constructive) as result of past event and it is probable that an outflow of embodying economic benefits of resources will be required to settle a reliably assessable obligation. Provisions are determined based on best estimate required to settle each obligation at each balance sheet date. If the effect of the time value of money is material, provisions are discounted using a current pre-tax rate that reflects, when appropriate, the risks specific to the liability. When discounting is used, the increase in the provision due to the passage of time is recognized as a finance cost.
- (ii) Provisions for onerous contracts, i.e. contracts where the expected unavoidable costs of meeting obligations under a contract exceed the economic benefits expected to be received, are recognized when it is probable that an outflow of resources embodying economic benefits will be required to settle a present obligation as a result of an obligating event, based on a reliable estimate of such obligation.
- (iii) Provisions for warranty-related costs are recognized when the service provided to the customer. Initial recognition is based on historical experience and the present value of the future estimated obligation. The initial estimate of warranty-related costs is revised annually. The annual unwinding of interest is recognized in the Statement of Profit and Loss.
- (iv) A contingent liability is a possible obligation that arises from past events whose existence will be confirmed by the occurrence or non-occurrence of one or more uncertain future events beyond the control of the Company or a present obligation that is not recognized because it is not probable that an outflow of resources will be required to settle the obligation. A contingent liability also arises in extremely rare cases where there is a liability that cannot be recognized because it cannot be measured reliably. The Company does not recognize a contingent liability but discloses its existence in the financial statements.

p. FINANCIAL INSTRUMENTS:

Financial assets and liabilities are recognized when the Company becomes a party to the contractual provisions of the instrument. Financial assets and liabilities are initially measured at fair value. Transaction costs that are directly

attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets and financial liabilities at fair value through profit or loss) are added to or deducted from the fair value measured on initial recognition of financial asset or financial liability.

(i) Cash and Cash Equivalents:

Cash and Cash Equivalents comprise cash and deposit with banks other than for term deposit earmarked for Bank Guarantee. The company considers all highly liquid investments including demand deposits with bank with an original maturity of three months or less and that are readily convertible to known amounts of cash to be cash equivalents.

(ii) Financial assets at amortized cost

Financial assets are subsequently measured at amortized cost if these financial assets are held within a business whose objective is to hold these assets in order to collect contractual cash flows and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

(iii) Financial liabilities

Financial liabilities are subsequently carried at amortized cost using the effective interest method. For trade and other payables maturing within one year from the balance sheet date, the carrying amounts approximate fair value due to the short maturity of these instruments.

q. IMPAIRMENT:

(i) Financial Assets:

The Company assesses at each date of balance sheet whether a financial asset or a group of financial assets is impaired. Ind AS 109 requires expected credit losses to be measured through a loss allowance. The Company recognizes lifetime expected losses for all contract assets and / or all trade receivables that do not constitute a financing transaction. For all other financial assets, expected credit losses are measured at an amount equal to the 12-month expected credit losses or at an amount equal to the life time expected credit losses if the credit risk on the financial asset has increased significantly since initial recognition.

(ii) Investment in Subsidiaries and Associates:

The Company has accounted for its investments in Subsidiaries and Associates at cost less impairment loss (if any).

(iii) Other Equity Investments:

All other equity instruments are measured at fair value, with value changes recognised in Statement of Profit and Loss, except for those equity investments for which the Company has elected to present the value changes in 'Other Comprehensive Income'.

(iv) Non Financial Assets:

A non financial asset is treated as impaired when the carrying cost of asset exceeds its recoverable value. An impairment loss, if any, is charged to statement of profit and loss, in the year in which an asset is identified as impaired.

r. EARNINGS PER SHARE:

Basic earnings per share are calculated by dividing the net profit or loss for the period attributable to equity shareholders by the weighted average number of equity shares outstanding during the period. The weighted average numbers of equity shares outstanding during the period are adjusted for events of bonus issue.

For the purpose of calculating diluted earnings per share, the net profit or loss for the period attributable to equity shareholders and the weighted average number of shares outstanding during the period are adjusted for the effects of all dilutive potential equity shares.

STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED MARCH 31, 2025

Particulars	₹ in Lakhs	
	As at March 31, 2025	As at March 31, 2024
Balance at the Beginning of the year	6,641.41	6,641.41
Changes in equity share capital during the year	-	-
Balance at the end of the year	6,641.41	6,641.41

Particulars	₹ in Lakhs														
	Total comprehensive income as at March 31, 2023	Capital redemption reserve	Capital reserve	Securities premium	Retained earnings	Reconstruction reserves	Total (A)	Other Comprehensive Income			Total (B)	Total Other equity (A+B)			
								Items that will be reclassified to profit or loss		Items that will not be reclassified to profit or loss			Total	Total	Total
								Fair value of Investment	Revaluation of Land						
Total comprehensive income as at March 31, 2023	2,401.75	18.06	4,410.84	(37,392.17)	641.67	(29,919.85)	108.18	34,420.46	129.80	34,658.44	4,738.59				
Add/(Less): profit/(Loss) for the year	-	-	-	1,517.21	-	1,517.21	11.92	-	-	11.92	1,529.13				
Add/(Less): Ind AS adjustments	-	-	-	-	-	-	-	-	(62.93)	(62.93)	(62.93)				
Less: Tax Adjustment on Ind AS items	-	-	-	-	-	-	(3.32)	(2,319.65)	17.51	(2,305.46)	(2,305.46)				
Total comprehensive income as at March 31, 2024	2,401.75	18.06	4,410.84	(35,874.96)	641.67	(28,402.64)	116.78	32,100.81	84.38	32,301.97	3,899.33				
Add/(Less): profit/(Loss) for the year	-	-	-	1,724.49	-	1,724.49	13.23	-	-	13.23	1,737.72				
Add/(Less): Ind AS adjustments	-	-	-	-	-	-	-	-	45.36	45.36	45.36				
Less: Tax Adjustment on Ind AS items	-	-	-	-	-	-	(0.54)	2,821.97	(12.62)	2,808.81	2,808.81				
Total comprehensive income as at March 31, 2025	2,401.75	18.06	4,410.84	(34,150.47)	641.67	(26,678.15)	129.47	34,922.78	117.12	35,169.37	8,491.22				

To be read with our report of even date
For K N Prabhaskar & Co.
 Chartered Accountants
 Firm Regn. No: 004982S

A. Umesh Patwardhan
 Partner
 Membership No:222945

Vijay Ravindra Kirloskar
 Executive Chairman
 DIN:00031253

Anand B Hunnur
 Managing Director
 DIN:06650798

Sanjeev Kumar S
 Director Finance &
 Chief Financial Officer
 DIN:08673340

Mahabaleshwar Bhat
 General Manager &
 Company Secretary
 Membership No:A21919

For and on behalf of the Board of Directors of
Kirloskar Electric Company Limited

Place: Bengaluru
 Date: May 28, 2025

NOTES TO FINANCIAL STATEMENTS

3 Property plant and equipment:

₹ In Lakhs

Tangible assets	Own Assets											Assets taken on Finance Lease		Total		
	Land	Building	Plant and equipment	Tools & Jigs	Electrical installations	Motor vehicles	Office equipments	Furniture and fittings	Leasehold improvements	Land						
Gross block																
Balance as at March 31, 2023	35,447.24	5,010.54	15,305.38	1,896.48	154.59	411.92	356.69	653.40	313.35	4,920.10				64,469.69		
Additions	-	30.00	85.61	55.01	-	87.60	47.89	7.60	-	-	-	-	-	313.71		
Disposals	-	-	34.92	-	-	106.04	7.16	86.37	-	-	-	-	-	234.49		
Balance as at March 31, 2024	35,447.24	5,040.54	15,356.07	1,951.49	154.59	393.48	397.42	574.63	313.35	4,920.10				64,548.91		
Additions	-	59.19	137.24	27.24	-	-	6.08	7.54	-	-	-	-	-	237.29		
Disposals	-	-	2.54	-	-	-	1.61	10.39	-	-	-	-	-	14.54		
Balance as at March 31, 2025	35,447.24	5,099.73	15,490.77	1,978.73	154.59	393.48	401.89	571.78	313.35	4,920.10				64,771.66		
Accumulated depreciation																
Balance as at March 31, 2023	-	2,835.75	14,578.97	1,554.44	154.43	395.44	225.12	638.61	158.98	-				20,541.74		
Depreciation charge for the year	-	154.34	199.36	62.07	0.09	14.30	36.63	6.17	10.47	-				483.43		
Disposals	-	-	34.92	-	-	106.04	6.15	86.33	-	-				233.44		
Balance as at March 31, 2024	-	2,990.09	14,743.41	1,616.51	154.52	303.70	255.60	558.45	169.45	-				20,791.73		
Depreciation charge for the year	-	157.05	192.24	61.49	0.07	12.08	32.01	5.87	10.47	-				471.28		
Disposals	-	-	2.54	-	-	-	1.60	10.10	-	-				14.24		
Balance as at March 31, 2025	-	3,147.14	14,933.11	1,678.00	154.59	315.78	286.01	554.22	179.92	-				21,248.77		
Net block																
Balance as at March 31, 2023	35,447.24	2,174.79	726.41	342.04	0.16	16.48	131.57	14.79	154.37	4,920.10				43,927.95		
Balance as at March 31, 2024	35,447.24	2,050.45	612.66	334.98	0.07	89.78	141.82	16.18	143.90	4,920.10				43,757.18		
Balance as at March 31, 2025	35,447.24	1,952.59	557.66	300.73	-	77.70	115.88	17.56	133.43	4,920.10				43,522.89		

Additional information:

- 1) Land taken on lease from KIADB at cost aggregating to ₹ 68.70 lakhs. On expiry of lease periods, payment of balance considerations if any, and execution of sale deeds, the relevant title will pass to the Company.
- 2) Management has determined that there are no significant parts of assets whose useful life is different from that of the principal asset to which it relates to in terms of Note 4 Schedule II to the Companies Act, 2013. Accordingly, useful life of assets have been determined for the overall asset and not for its individual components.

SEVENTY EIGHTH ANNUAL REPORT 2024-25

NOTES TO FINANCIAL STATEMENTS

₹ In Lakhs

Particulars	As at	As at
	March 31, 2025	March 31, 2024
4 Capital work in progress:		
Plant and machinery	-	82.94
	-	82.94

5 Other intangible assets

₹ In Lakhs

Gross block	Goodwill	Computer software	Technical knowhow & product development	Total
Balance as at March 31, 2023	423.46	623.79	149.23	1,196.48
Additions	-	42.11	-	42.11
Balance as at March 31, 2024	423.46	665.90	149.23	1,238.59
Additions	-	-	-	-
Disposals	-	159.03	-	159.03
Balance as at March 31, 2025	423.46	506.87	149.23	1,079.56
Accumulated amortisation				
Balance as at March 31, 2023	423.46	608.63	149.23	1,181.32
Amortisation charge for the year	-	18.21	-	18.21
Balance as at March 31, 2024	423.46	626.84	149.23	1,199.53
Amortisation charge for the year	-	17.88	-	17.88
Disposals	-	158.78	-	158.78
Balance as at March 31, 2025	423.46	485.94	149.23	1,058.63
Net block				
Balance as at March 31, 2023	-	15.16	-	15.16
Balance as at March 31, 2024	-	39.06	-	39.06
Balance as at March 31, 2025	-	20.93	-	20.93

6 Investments

Details of investments Name of the Company	As at March 31, 2025			As at March 31, 2024		
	No of shares	Face value	₹ In Lakhs	No of shares	Face value	₹ In Lakhs
a) Investments in equity Instruments:						
i) Subsidiaries: (Trade)						
<u>Fully paid up</u>						
KEC North America Inc (refer additional information 3)	210	-	129.36	210	-	129.36
Kelbuzz Trading Private Limited (refer additional information 6)	7,020,000	10	776.26	7,020,000	10	776.26
Luxquisite Parkland Private Limited (refer additional information 7)	60,650,000	10	6,065.00	60,650,000	10	6,065.00
SLPKG Estate Holdings Private Limited (refer additional information 6)	100,000	10	88.65	100,000	10	88.65
SKG Terra Promenade Private Limited (refer additional information 6)	20,000	10	2.00	20,000	10	2.00
ii) Associates: (Trade)						
<u>Fully paid up</u>						
Kirloskar (Malaysia) Sdn. Bhd. Kuala Lumpur, Malaysia	300,000	MR1	5.29	300,000	MR1	5.29

KIRLOSKAR ELECTRIC COMPANY LIMITED

NOTES TO FINANCIAL STATEMENTS

Details of investments Name of the Company	As at March 31, 2025			As at March 31, 2024		
	No of shares	Face value	₹ In Lakhs	No of shares	Face value	₹ In Lakhs
iii) Others						
<u>Fully paid up</u>						
ICICI bank Limited (on merger of Sangli Bank Limited)	5,945	2	80.16	5,945	2	65.15
The Mysore Kirloskar Limited (refer additional information 4)	770,750	10	-	770,750	10	-
Kirloskar Proprietary Limited (refer additional information 5)	286	100	40.02	286	100	37.33
Kirsons Trading Pte.Limited (refer additional information 5)	56,250	S \$1	43.58	56,250	S \$1	45.02
Kirloskar Power Equipments Limited (refer additional information 5)	340,000	10	39.45	340,000	10	42.48
Dr. Prabhakar Kore Credit Souhard Shakari Ltd	210	100	0.20	210	100	0.20
b) Investments in debentures or bonds:						
i) Others						
<u>Fully paid up</u>						
The Mysore Kirloskar Limited (refer additional information 4)	30,000	44	-	30,000	44	-
Total			7,269.97			7,256.74
Less:						
Provision for impairment in value of investments			6,193.36			6,193.36
Total			1,076.61			1,063.38

Additional Information:

- 1) Aggregate value of quoted investments:

Carrying Value	1.00	1.00
Market Value	80.16	65.15
- 2) Aggregate value of unquoted investments:

Carrying Value	7,189.81	7,191.59
----------------	----------	----------
- 3) This Company has been dissolved. However, the investment has not been written off pending approvals from Reserve Bank of India. However full provision has been made for the same.
- 4) Securities in The Mysore Kirloskar Limited have been written off.
- 5) Shares held in Kirloskar Proprietary Limited, Kirloskar Trading Pte Limited and Kirloskar Power Equipments Limited (all unlisted) have been mark to market based on the net asset value of an equity share as at March 31, 2024 and March 31, 2023 as per their latest audited financial statements as of those dates. The differential amounts as on the date of transition has been recognized in opening reserves and changes thereafter have been recognized as other comprehensive income.
- 6) Investments in Subsidiaries includes financial guarantee contracts which have been recognised at fair value at the inception in accordance with Ind AS 109 along with accrued guarantee charges. The carrying value of investments in subsidiaries include fair value of guarantees given by the company on behalf of the subsidiaries and the cumulative value of guarantee charges recognised as income. No guarantee fees is chargeable as per contractual terms.
- 7) During the year ended March 31, 2021, company has made 100% provision of ₹6,064 lakhs towards investment in one of its wholly owned subsidiary Luxquisite Parkland Private Limited.

SEVENTY EIGHTH ANNUAL REPORT 2024-25

NOTES TO FINANCIAL STATEMENTS

₹ In Lakhs

Particulars	As at March 31, 2025	As at March 31, 2024
7 Trade receivables: (unsecured and considered good)		
i) Long term trade receivables	205.27	322.00
	205.27	322.00
8 Other Financial Assets:		
i) Bank deposits with more than twelve months maturity	57.79	238.95
	57.79	238.95
9 Other non current assets: (unsecured and considered good, unless otherwise stated)		
i) Capital advances	936.34	702.14
Less: Allowance for capital Advance	12.93	-
	923.41	702.14
ii) Security deposits	343.31	316.59
iii) Rent deposit to related parties	100.00	100.00
iv) Deferred Income - rental deposit	14.48	20.81
v) Disputed statutory liabilities/ taxes paid	433.60	521.54
vi) Income tax receivable (net)	161.12	65.27
	1,052.51	1,024.21
	1,975.92	1,726.35
Amounts due from a private company in which a director of the Company is a director included in (iii) above	100.00	100.00
10 Inventories:		
i) Raw materials	1,101.52	1,164.65
ii) Work in progress	2,618.76	3,375.21
iii) Finished goods	833.69	282.18
iv) Stores and spares	56.00	59.23
v) Others (scrap stock)	4.88	16.75
Goods in transit:		
i) Finished goods	-	2.96
	4,614.85	4,900.98
Less: Provision for non-moving stocks	121.73	123.19
	4,493.12	4,777.79
11 Trade receivables:		
i) Trade receivables exceeding six months	1,479.10	1,742.53
ii) others	6,005.81	6,633.17
	7,484.91	8,375.70
Less: allowance for credit loss	1,595.70	1,940.04
	5,889.21	6,435.66
Amounts due by private companies in which directors of the Company are directors	-	-

KIRLOSKAR ELECTRIC COMPANY LIMITED

NOTES TO FINANCIAL STATEMENTS

Trade receivables ageing as at March 31, 2025:

₹ In Lakhs

Particulars	Undisputed trade receivables		Disputed trade receivables		Total
	Considered good	Considered credit impaired	Considered good	Considered credit impaired	
Less than 6 months	5,990.49	-	-	15.32	6,005.81
6 months to 1 year	79.95	68.11	-	11.42	159.48
1-2 year	241.11	11.46	0.48	68.68	321.73
2-3 year	67.36	0.66	2.09	50.83	120.94
more than 3 year	-	-	-	876.95	876.95
Total					7,484.91
Less: allowance for credit loss					1,595.70
Total					5,889.21

₹ In Lakhs

Particulars	As at March 31, 2025	As at March 31, 2024
12 Cash and Cash Equivalents:		
Cash and cash equivalents:		
i) Balances with banks		
- in other accounts	1,666.33	1,636.33
ii) Cash on hand	6.61	0.16
	1,672.94	1,636.49
13 Other bank balances:		
i) Balances with banks		
- in short term deposits	474.93	440.17
- in margin money, security for borrowings, guarantees and other commitments	756.67	738.42
	1,231.60	1,178.59
Total (12 + 13)	2,904.54	2,815.08
14 Other Current assets:		
(unsecured and considered good, unless otherwise stated)		
i) Loans and advances to related parties (Refer Note 35(5))	108.49	102.56
ii) Advance paid to suppliers and others	771.48	815.75
	879.97	918.31
Less: Allowance for doubtful advances for advance paid to suppliers and others	66.29	105.88
	813.68	812.43
iii) Receivables from subsidiaries	11,006.09	11,153.84
Less: Allowance for receivables from subsidiaries	9,711.00	8,400.77
	1,295.09	2,753.07
Total	2,108.77	3,565.50

SEVENTY EIGHTH ANNUAL REPORT 2024-25

NOTES TO FINANCIAL STATEMENTS

₹ in Lakhs

Particulars	As at March 31, 2025		As at March 31, 2024	
	Number	₹ in Lakhs	Number	₹ in Lakhs
15 Share capital:				
Authorized: (*)				
Preference Shares of ₹ 100/- each	3,000,000	3,000.00	3,000,000	3,000.00
Equity shares of ₹ 10/- each	85,000,000	8,500.00	85,000,000	8,500.00
		11,500.00		11,500.00
Issued, subscribed and fully paid up:				
Equity shares of ₹ 10/- each				
At the beginning of the year	66,414,071	6,641.41	66,414,071	6,641.41
Issued during the year	-	-	-	-
At the close of the year	66,414,071	6,641.41	66,414,071	6,641.41
Total carried to Balance Sheet	66,414,071	6,641.41	66,414,071	6,641.41

Foot notes:

1 Preference shares:

- The Company had issued cumulative preference shares of ₹ 100/- each. The preference shareholders did not have voting rights.
- 1,176,746 Preference shares (value ₹ 1,176.75 lakhs) were allotted pursuant to a contract without consideration being received in cash. These preference shares were allotted to preference share holders of Kaytee Switchgear Limited as fully paid up pursuant to the Scheme of arrangement approved by the Honorable High Court of Karnataka under sec 391 -394 of the Companies Act, 1956 without payment being received in cash.
- During the financial year 2014-15 Company issued and allotted 1,595,890 (Fifteen lakh ninety five thousand eight hundred and ninety) Compulsory Convertible Preference Shares ("CCPS") of ₹ 100/- (Rupees one hundred), to Mr. Vijay Ravindra Kirloskar (Promoter) by way of private placement for a tenor not exceeding 18 months which carried a preferential cumulative dividend of 0.1% (zero point one per cent) per annum, payable till the date of conversion into equity shares. 777,485 Preference shares were converted into 2,554,156 equity shares of face value of ₹ 10/- each issued at premium of ₹ 20.44 (Rupees twenty and forty four paise) as per the first tranche on February 11, 2016 and 818,405 Preference shares were converted into 2,688,583 equity shares of face value of ₹ 10/- each issued at a premium of ₹ 20.44 (Rupees twenty and forty four paise) as per the second tranche on September 26, 2016.

2 Equity shares:

- The Company has only one class of equity shares having a par value of ₹ 10/- each. Each holder of equity shares is entitled to one vote per share. In the event of liquidation of the Company, the holders of the equity shares will be entitled to receive the remaining assets of the Company, after distribution of all preferential amounts. The distribution will be in proportion to the equity shares held by the shareholder.

KIRLOSKAR ELECTRIC COMPANY LIMITED

NOTES TO FINANCIAL STATEMENTS

b. Equity Shares of ₹ 10/- each includes:

Particulars	As at March 31, 2025		As at March 31, 2024	
	Number	₹ in Lakhs	Number	₹ in Lakhs
(i) Equity shares include Shares allotted pursuant to a contract without consideration being received in cash. These shares were issued to shareholders of Kaytee Switchgear Limited and Kirloskar Power Equipment Limited as fully paid, pursuant to Scheme of arrangement approved by the Honorable High Court of Karnataka under sections 391 to 394 of the Companies Act, 1956.	17,252,550	1,725.26	17,252,550	1725.26
(ii) Shares allotted during the year 2007-08 to the promoters group in terms of order dated September 29, 2007 of the Honorable High Court of Karnataka read with scheme of arrangement dated February 13, 2003 under sections 391 to 394 of The Companies Act, 1956.	2,000,000	200	2,000,000	200
(iii) Shares allotted during the year 2003 - 04 to IDBI on conversion of Preference Share Capital at face value as per the scheme of arrangement approved by Honorable High Court of Karnataka.	6,000,000	600	6,000,000	600
(iv) Shares allotted during the year 2014-15 to Vijay R Kirloskar at a premium of ₹ 20.44 per share.	2,658,200	265.82	2,658,200	265.82
(v) Shares allotted during the year 2015-16 to Vijay R Kirloskar at a premium of ₹ 20.44 per share by conversion of CCPS.	2,554,156	255.42	2,554,156	255.42
(vi) Shares allotted during the year 2016-17 to Vijay R Kirloskar at a premium of ₹ 20.44 per share by conversion of CCPS.	2,688,583	268.86	2,688,583	268.86

c. Particulars of equity share holders holding more than 5% of the total number of equity share capital:

Particulars	As at March 31, 2025		As at March 31, 2024	
	Number	Percentage	Number	Percentage
(i) Abhiman Trading Company Private Limited	5,217,063	7.86%	5,217,063	7.86%
(ii) Vijayjyothi Investment & Agencies Private Limited	4,271,217	6.43%	4,271,217	6.43%
(iii) Vijay Ravindra Kirloskar	11,946,468	17.99%	11,891,468	17.91%
(iv) Vijay Farms Private Limited	3,540,807	5.33%	3,540,807	5.33%

d. Shareholding of promoters

SI No	Shares held by promoters at the end of the year			% Change during the year
	Promoter name	No. of Shares	% of total shares	
1	Vijay Ravindra Kirloskar	11,946,468	17.99	0.08%
2	Meena Kirloskar	184,514	0.28	-
3	Abhiman Trading Company Limited	5,217,063	7.86	-
4	Vijayjyothi Investments and Agencies Private Limited	4,271,217	6.43	-
5	Vijay Farms Private Limited	3,540,807	5.33	-
6	Vijaykirti Investments and Agencies Private Limited	3,064,094	4.61	-
7	Sri Vijayadurga Investments and Agencies Private Limited	1,774,506	2.67	-
8	Vimraj Enterprises Private Limited	1,606,483	2.42	-
9	Kirloskar Power Equipments Limited	1,146,315	1.72	-
10	Kirloskar Batteries Private Limited	186,500	0.28	-

NOTES TO FINANCIAL STATEMENTS

NOTES TO FINANCIAL STATEMENTS

16 Other Equity

Particulars	Capital redemption reserve	Capital reserve	Securities premium	Retained earnings	Reconstruction reserves	Total (A)	Other Comprehensive Income			Total (B)	Total Other equity (A+B)
							Items that will be reclassified to profit or loss		Items that will not be reclassified to profit or loss		
							Fair value of Investment	Revaluation of Land			
Total comprehensive income as at March 31, 2023	2,401.75	18.06	4,410.84	(37,392.17)	641.67	(29,919.85)	108.18	34,420.46	129.80	34,658.44	4,738.59
Add/(Less): profit/(Loss) for the year	-	-	-	1,517.21	-	1,517.21	11.92	-	-	11.92	1,529.13
Add/(Less): Ind AS adjustments	-	-	-	-	-	-	-	-	(62.93)	(62.93)	(62.93)
Less: Tax Adjustment on Ind AS items	-	-	-	-	-	-	(3.32)	(2,319.65)	17.51	(2,305.46)	(2,305.46)
Total comprehensive income as at March 31, 2024	2,401.75	18.06	4,410.84	(35,874.96)	641.67	(28,402.64)	116.78	32,100.81	84.38	32,301.97	3,899.33
Add/(Less): profit/(Loss) for the year	-	-	-	1,724.49	-	1,724.49	13.23	-	-	13.23	1,737.72
Add/(Less): Ind AS adjustments	-	-	-	-	-	-	-	-	45.36	45.36	45.36
Less: Tax Adjustment on Ind AS items	-	-	-	-	-	-	(0.54)	(2,821.97)	(12.62)	(2,808.81)	(2,808.81)
Total comprehensive income as at March 31, 2025	2,401.75	18.06	4,410.84	(34,150.47)	641.67	(26,678.15)	129.47	34,922.78	117.12	35,169.37	8,491.22

₹ in Lakhs

KIRLOSKAR ELECTRIC COMPANY LIMITED

NOTES TO FINANCIAL STATEMENTS

		₹ In Lakhs	
Particulars	As at March 31, 2025	As at March 31, 2024	
Non- Current Liabilities			
17 Other Financial Liabilities:			
Security deposits from suppliers and dealers	611.85	606.85	
Vehicle Loan	18.33	22.39	
	630.18	629.24	
18 Provisions:			
Provisions for employee defined benefit plans	2,693.84	2,650.12	
	2,693.84	2,650.12	
19 Deferred tax Liabilities (net):			
i) Deferred tax liability:			
a) On account of depreciation on fixed assets (other than land)	476.34	540.95	
b) On account of revaluation of land and others	4,946.12	7,754.93	
Total	5,422.46	8,295.88	
ii) Deferred tax asset:			
a) On account of timing differences in recognition of expenditure (restricted to Deferred tax liability on depreciation on fixed assets above)	476.34	540.95	
Total	476.34	540.95	
Net deferred tax liability/(asset)	4,946.12	7,754.93	
Current Liabilities			
20 Borrowings:			
1) Secured loans:			
a) Loans repayable on demand - from banks	3,605.29	3,767.79	
	3,605.29	3,767.79	
2) Unsecured loans:			
Other than banks:			
a) Inter corporate deposits	7,132.23	7,997.00	
b) Current maturities of fixed deposits	-	10.00	
Total	7,132.23	8,007.00	
Total	10,737.52	11,774.79	
1) Details of security for secured loans:			
a) Working capital loan (cash credit) from Lenders as specified in Master Restructuring Agreement ("MRA") are secured against a first pari passu charge by way of hypothecation of all book debts, receivables, stocks, inventories, operating cash flows, commissions, revenues of whatsoever nature and whatever arising (present & future) including Trust and Retention Account, a first pari passu charge by way of mortgage on all of the Company's immovable properties as set out in Schedule VI of MRA, a first pari passu charge by way of pledge of 24,886,143 fully paid equity shares of the Company held by the promoters as specified in MRA. These loans carry an interest rate of 16.50% (base rate of Bank of India plus 80 basis points) per annum and also guaranteed by the Executive Chairman of the Company.	3,605.29	3,767.79	
2) Details of security for unsecured loans:			
a) Inter corporate deposits are taken for periods ranging between 90 to 360 days with interest rates averaging upto 12.80% per annum.			
b) Fixed deposits include ₹ nil as at March 31, 2025 (as at March 31, 2024 ₹ 10.00 lakhs) matured unclaimed deposits.			

SEVENTY EIGHTH ANNUAL REPORT 2024-25

NOTES TO FINANCIAL STATEMENTS

₹ In Lakhs

Particulars	As at	As at
	March 31, 2025	March 31, 2024
21 Trade payables:		
1. Dues to micro, small and Medium enterprises	861.10	670.79
	861.10	670.79
2. Dues to creditors other than micro, small and Medium enterprises		
i) Other trade payables	12,731.95	13,500.84
ii) Acceptances	4,228.36	4,503.23
	16,960.31	18,004.07

Additional Information:

The details of amounts outstanding to Micro, Small and Medium Enterprises under Micro Small and Medium Enterprises Development Act, 2006 (MSMED Act), based on the available information with the Company are as under:

₹ In Lakhs

SI No.	Particulars	As at March 31, 2025	As at March 31, 2024
1	Principal amount due and remaining unpaid	861.10	670.79
2	Interest due on (1) above and the unpaid interest	88.04	79.51
3	Interest paid on all delayed payments under the MSMED Act	Nil	Nil
4	Interest due and payable for the period of delay other than (3) above	Nil	Nil
5	Interest accrued and remaining unpaid	0.32	8.53
6	The amount of further interest remaining due and payable even in the succeeding years, until such date when the interest dues above are actually paid to the small enterprise, for the purpose of disallowance of a deductible expenditure under section 23 of the Micro, Small and Medium Enterprises Development Act, 2006.	88.36	88.04

Trade Payables ageing as at March 31, 2025

₹ In Lakhs

S.No.	Particulars	Dues to micro and small enterprises	Other trade payables
1	Not due	360.33	6,837.79
2	Less than 1 year	326.12	1,656.34
3	1-2 years	58.46	317.14
4	2-3 years	16.92	281.78
5	More than 3 years	99.27	3,638.90
	Total	861.10	12,731.95

22 Other financial liabilities

a) Interest accrued	1.41	109.74
	1.41	109.74

23 Provisions:

a) Provision for short term compensated absences	134.98	163.46
b) Provision for wage arrears	1,086.16	1,079.95
c) Provision for warranty	421.76	444.46
d) Provision for contingencies	106.81	1,398.31
	1,749.71	3,086.18

KIRLOSKAR ELECTRIC COMPANY LIMITED

NOTES TO FINANCIAL STATEMENTS

₹ In Lakhs

Particulars	As at March 31, 2025	As at March 31, 2024
24 Other current liabilities:		
a) Statutory liabilities	326.62	607.48
b) Other liabilities *	5,795.27	6,415.23
c) Trade advances	2,401.76	2,580.37
	8,523.65	9,603.08
* include ₹ 3.14 Lakhs (March 31, 2024: ₹ 5.48 Lakhs) payable towards Voluntary Retirement Scheme (VRS)		
25 Current tax liabilities (net):		
a) Provision for tax (net of advance tax)	18.58	0.21
	18.58	0.21
25A Tax expense:		
Reconciliation of tax expense and the accounting profit multiplied by India's domestic tax rate for the year ended March 31, 2025 and March 31, 2024:		
Profit before tax	1,743.07	1,517.21
Income tax rate of 25.168% (a)	25.168%	25.168%
Computed expected tax expense/ (credit)	438.70	381.85
Non deductible / (allowable) expenses:		
Effect of expenses not allowed for tax purpose	(212.55)	(238.10)
Effect of income not considered for tax purpose	(29.89)	(33.33)
Impact of losses where deferred tax not recognised	(177.67)	(110.42)
Income tax expense charged/ (credited) to the Statement of Profit and Loss (#)	18.58	0.00
(#) ₹ 18.58 Lakhs Provision is made towards corporate tax for Ajman branch office (Kirloskar Electric Company Limited BFC - Ajman- United Arab Emirates.)		
26 Revenue from operations:		
i) Sale of products:		
Motors, alternators and generators	27,076.14	28,228.77
Transformers	22,469.20	23,058.94
DG sets	457.53	833.76
Others	3,650.53	2,993.66
Total	53,653.40	55,115.13
ii) Sale of services	728.99	619.95
Total Revenue	54,382.39	55,735.08
27 Other income:		
i) Interest income on bank deposits and others	105.90	117.73
ii) Interest and guarantee commission income from financial assets	118.77	132.42
iii) Dividend income from long term investments	0.63	0.51
iv) Profit on sale of fixed assets (net)	-	2.91
v) Provision no longer required and Unclaimed credit balance written back	409.43	486.23
vi) Miscellaneous income	57.75	53.57
	692.48	793.37
28 Cost of materials consumed:		
a) Consumption of raw materials, components, stores and spare parts	37,861.19	38,804.09
	37,861.19	38,804.09

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NOTES TO FINANCIAL STATEMENTS

₹ In Lakhs

Particulars	As at March 31, 2025	As at March 31, 2024
b) Consumption of major raw materials		
Additional Information:		
i) Copper (Wires, strips, rods, sheets etc)	14,736.99	11,597.12
ii) Iron and steel (pigiron, rounds, plates, sheets , etc.,)	7,232.74	7,522.19
iii) Stores and spares	56.00	59.23
iv) Others	15,835.46	19,625.55
2. Cost of materials consumed includes ₹ nil (Previous year ₹ nil) towards provision for slow and non moving inventory.		
29 Changes in inventories of finished goods, work in progress and stock in trade:		
Stocks at the end of the year:		
i) Work in progress		
Motors, alternators and generators	1,681.53	2,348.36
Transformers	655.66	791.10
DG Sets	240.80	201.86
Others	40.74	33.89
Total	2,618.73	3,375.21
ii) Finished goods		
Motors, alternators and generators	361.96	259.28
Transformers	471.72	20.92
DG Sets	-	-
Others	-	4.94
Total	833.68	285.14
iii) Scrap	4.88	16.75
A	3,457.29	3,677.10
Less: Stocks at the beginning of the year:		
i) Work in progress		
Motors, alternators and generators	2,348.36	2,290.46
Transformers	791.10	458.67
DG sets	201.86	212.69
Others	33.89	68.17
Total	3,375.21	3,029.99
ii) Finished goods		
Motors, alternators and generators	259.28	308.89
Transformers	20.92	739.46
DG sets	-	-
Others	4.94	1.98
Total	285.14	1,050.33
iii) Scrap	16.75	14.21
B	3,677.10	4,094.53
Total (B-A)	219.81	417.43
30 Employee benefit expenses:		
i) Salaries , wages and bonus	6,243.33	6,211.11
ii) Contribution to provident and other funds	628.66	758.49
iii) Staff welfare expenses	674.28	683.22
	7,546.27	7,652.82

KIRLOSKAR ELECTRIC COMPANY LIMITED

NOTES TO FINANCIAL STATEMENTS

₹ In Lakhs

Particulars	As at March 31, 2025	As at March 31, 2024
31 Finance costs:		
i) Interest expense	1,854.09	2,054.29
ii) Other borrowing costs	464.86	397.48
	2,318.95	2,451.77
32 Depreciation and amortization expenses:		
i) Depreciation of tangible assets	471.28	483.43
ii) Amortization of intangible assets	17.88	18.21
	489.16	501.64
33 Other expenses:		
i) Power and fuel	782.42	847.58
ii) Rent	178.65	154.50
iii) Repairs to buildings	23.82	78.59
iv) Repairs to machinery	136.92	144.37
v) Repairs to others	482.17	453.27
vi) Vehicle maintenance	33.97	31.21
vii) Insurance	21.83	32.75
viii) Rates and taxes	423.24	322.99
ix) Payment to auditors		
- as auditor (includes branch audit fees of ₹0.85, previous year ₹0.83)	20.85	28.33
- for taxation matters (includes ₹0.00, previous year ₹0.12 to branch auditor)	5.00	5.12
- for limited review	30.00	22.50
	55.85	55.95
x) Selling expenses	790.17	547.01
xi) Commission	84.69	37.64
xii) Warranty claims	89.78	82.40
xiii) Allowance for credit loss	120.95	(61.47)
xiv) Allowance for doubtful loans and advances	12.93	-
xv) Net (gain)/loss on foreign currency transaction and translation	2.68	8.50
xvi) Allowance for bad and doubtful receivables from Subsidiary companies	1,310.23	-
xvii) Bad trade receivables written off	465.29	395.09
Less: Allowance for doubtful trade receivable withdrawn	465.29	395.09
xviii) Irrecoverable loans and advances written off	-	9.62
Less: Allowance for doubtful loans and advances withdrawn	-	8.93
		0.69
xix) Loss on sale of fixed assets (net)	0.32	-
xx) Legal and professional charges	707.94	725.97
xxi) Travelling and conveyance	399.66	431.11
xxii) Printing and stationary	19.76	20.99
xxiii) Postage, telegrams and telephones	43.50	44.10
xxiv) Directors sitting fees	40.50	38.00

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NOTES TO FINANCIAL STATEMENTS

₹ In Lakhs

Particulars	As at	
	March 31, 2025	March 31, 2024
xxv) Provision for contingencies	18.73	-
Less: Provision for contingencies withdrawan	1,310.23	215.26
	(1,291.50)	(215.26)
xxvi) Security charges	355.31	341.06
xxvii) Contract Labour charges	970.98	984.74
xxviii) Miscellaneous expenses	94.67	76.80
	5,891.44	5,183.49

34 Exceptional items:

i) Write back of Inter corporate deposit and interest	994.97	-
	994.97	-

35 Earnings per share:

(Basic and diluted)

Profit for the year after tax	1,724.49	1,517.21
Weighted average number of equity shares	66,414,071	66,414,071
Paid up value per share	10.00	10.00
Earning per share (basic)	2.60	2.28
Earning per share (diluted)	2.60	2.28

36 Other notes to accounts:

1. Contingent liabilities and commitments:

(to the extent not provided for)

a) Contingent liabilities:

₹ In Lakhs

Particulars	As at	
	March 31,2025	March 31,2024
i) Claims against the Company not acknowledged as debts	308.36	288.71
ii) Guarantees	1,144.76	964.27
iii) Sales tax demanded under appeal. The Company has paid an aggregate amount of ₹118.03 lakhs as at March 31, 2024 against the demand which has been included in disputed statutory dues.	507.91	507.91
iv) GST Demand under appeal. The Company has paid an aggregate amount of ₹8.38 lakhs as at March 31, 2025 against the demand which has been included in disputed statutory dues.	78.85	-
v) The Company has filed before the Honorable Supreme Court, special leave petition in respect of resale tax and sales tax penalty of ₹ 527 lakhs (since merged with the Company) and confirmed by the Honorable High Court of Karnataka. The Company has paid an aggregate amount of ₹ 298.17 lakhs as at March 31, 2024 against the demand which has been included in disputed statutory dues as reported in Note 09 to Financial Statements.	527.07	527.07
vi) GST Demand for the transitional input tax credit. Appeal pending before Karnataka High Court.	1,417.12	1,417.12
vii) Disputed Income tax demand	-	3,196.18
viii) Certain industrial disputes are pending before various judicial authorities – not acknowledged by the Company. Liability has been considered against those cases for which is ascertainable, some cases are pending for it is not possible to ascertain liability.	unascertained	unascertained

NOTES TO FINANCIAL STATEMENTS

viii) The Company had furnished a guarantee for the redemption of preference shares issued by Kirloskar Investment and Finance Ltd to an extent of ₹ 200 lakhs as at March 31, 2024 (as at March 31, 2023 ₹ 200 lakhs) and had obtained counter guarantee from the said Company. The preference shareholder has claimed a sum of ₹ 200 lakhs along with dividends in arrears of ₹ 205.60 lakhs and interest from the Company. This claim has been upheld by the Debt Recovery Tribunal (DRT). The Company has preferred an appeal before the Debt Recovery Appellate Tribunal(DRAT) to set aside the orders passed by the DRT. The Company has deposited during the earlier year ₹ 102.80 lakhs with DRAT as directed by the Supreme Court of India and the matter stands re-posted for hearing. The Company does not acknowledge this liability.	405.60	405.60
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In respect of items above, future cash outflows in respect of contingent liabilities is determinable only on receipt of judgements pending at various forums / settlement of matter. The management believes, based on internal assessment and / or legal advice, that the probability of an ultimate adverse decision and outflow of resources of the Company is not probable. However as a matter of abundant caution the Company has recognized a provision for contingencies, to take care of any liabilities that may devolve, and included in Note 36(11).

b) Commitments

Particulars	March 31, 2025	March 31, 2024
Estimated amount of contracts remaining to be executed on capital account and not provided for (net of advances)	128.56	85.76

2. Additional Information:

a) Value of Imports calculated on CIF basis:

Raw materials, components and spare parts	32.02	7.26
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b) Expenditure in foreign currency: (net of withholding tax)

i) Travel	72.89	89.04
ii) Other expenses	130.50	9.90

SI.No.	Particulars	Amount	% to total	Amount	% to total
	Value of imported raw materials, spare parts and components consumed	31.12	0.08%	22.16	0.06%
	Value of indigenous raw materials, spare parts and components consumed	37,830.07	99.92%	38,781.93	99.94%
	Total	37,861.19	100.00%	38,804.09	100.00%

d) Details of non-resident shareholdings

i) Number of non resident share holders	873	807
ii) Number of shares held by non resident shareholders	7,43,772	7,79,390

e) Earnings in foreign exchange:

i) Export of goods calculated on FOB basis (net)	2,723.45	1,339.72
ii) Remittances from overseas offices (net)	2,056.78	1,046.53

3. Confirmation of balances from customers, suppliers and service providers with whom the Company had transactions are awaited in certain cases. Accounts with certain parties are under review and reconciliation. Adjustments will be made on completion of review/reconciliation. In the assessment of the management, effect on revenue if any, is not expected to be material.

4. Certain mistakes noticed in the inventory records have been corrected to the extent identified based on physical inventory taken from time to time. No material discrepancies were noticed.

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NOTES TO FINANCIAL STATEMENTS

- 5 Current assets, loans and advances include ₹ 108.49 Lakhs (as at March 31, 2024 ₹ 102.56 Lakhs) being rescheduled advances from certain companies in which certain key managerial personnel are interested. The Company is confident that these companies will fulfill their obligations and has considered these amounts as good of recovery.
- 6 During a previous year, the shareholders of the Company at the Annual General Meeting held on September 30, 2013 have approved an Employee Stock Option Scheme. However, the Company has not issued any options as at March 31, 2025 and accordingly, recognition of expense in this respect and requisite disclosures are not applicable.
- 7 **DISCLOSURES AS PER IND AS 19 "EMPLOYEE BENEFITS":**

(a) Defined Contribution Plan:

Contribution to defined contribution plan are recognized as expense for the year are as under:

₹ in Lakhs

Particulars	March 31,2025	March 31,2024
Employer's contribution to provident & pension funds	305.01	318.69
Employer's contribution to superannuation fund	43.24	107.05

(b) Defined Benefit Plan:

The employees' gratuity fund scheme managed by a trust and leave encashment is a defined benefit plan. The Present value of obligation is determined based on actuarial valuation using the projected unit credit method.

₹ in Lakhs

Particulars	As at March 31, 2025		As at March 31, 2024	
	Gratuity (Funded)	Leave (Funded)	Gratuity (Funded)	Leave (Funded)
Reconciliation of opening and closing balances of defined benefit obligation:				
Defined benefit obligation at beginning of the year	2,709.03	474.98	2,609.66	484.38
Current service cost (*)	103.48	34.98	102.75	37.60
Interest cost	181.28	34.34	191.91	36.18
Actuarial (gain)/ loss	(45.36)	7.19	62.92	35.36
Benefits paid from funds	(193.37)	-	(258.21)	-
Benefits paid directly by employer	-	(81.10)	-	(118.54)
Defined Benefit obligation at end of the year	2,755.06	470.39	2,709.03	474.98
Reconciliation of opening and closing balance of fair value of plan assets:				
Fair value of plan assets at beginning of the year	58.91	311.52	48.59	289.34
Interest income	-	22.52	0.61	21.61
Employer contribution	191.52	-	264.63	-
Benefits paid from funds	(193.37)	-	(258.21)	-
Actuarial gain/(loss)	4.16	1.37	3.29	0.57
Fair value of plan assets at year end	61.22	335.41	58.91	311.52
Reconciliation of fair value of assets and obligations:				
Fair value of plan assets	61.22	335.41	58.91	311.52
Present value of obligation	2,755.06	470.39	2,709.03	474.98
Amount recognized in Balance Sheet under liabilities:	2,693.84	134.98	2,650.12	163.46

KIRLOSKAR ELECTRIC COMPANY LIMITED

NOTES TO FINANCIAL STATEMENTS

Reconciliation of opening and closing balances of defined benefit obligation:	As at March 31, 2025		As at March 31, 2024	
	Gratuity (Funded)	Leave (Funded)	Gratuity (Funded)	Leave (Funded)
Expense recognized during the year: (under "note 30" "Employee benefit expenses" in the Statement of Profit and Loss)	Current year		Previous year	
In Income Statement:				
Current service cost	103.48	34.98	102.75	37.60
Interest cost	181.28	34.34	191.91	36.18
Actual return on plan assets	-	(22.52)	(0.61)	(21.61)
In Other Comprehensive Income:				
Actuarial (gain)/ loss	(49.52)	5.82	59.63	34.79
Net cost	235.24	52.62	353.68	86.96

Actuarial assumptions:	As at March 31, 2025		As at March 31, 2024	
Mortality table	Indian Assured Lives Mortality (2012-14) (Urban)	Indian Assured Lives Mortality (2012-14) (Urban)	Indian Assured Lives Mortality (2012-14) (Urban)	Indian Assured Lives Mortality (2012-14) (Urban)
Discount rate (per annum)	6.78%	6.78%	7.23%	7.23%
Expected rate of return on plan assets (per annum)	6.78%	6.78%	7.23%	7.23%
Rate of escalation in salary (per annum)	7.00%	7.00%	7.00%	7.00%

(*) Leave provision for current year includes provision for short term compensated absence as assessed by the actuary.

The estimates of rate of escalation in salary considered in actuarial valuation, take into account inflation, seniority, promotion and other relevant factors including supply and demand in the employment market.

Present value of DBO, Fair Value of Plan Assets, Deficit/(Surplus), Experience Adjustments for current and earlier periods of Gratuity (Funded):					
	2024-25	2023-24	2022-23	2021-22	2020-21
Defined benefit obligation at the end of the period	(2,755.06)	(2,709.03)	(2,609.65)	(2,541.31)	(2,407.85)
Plan assets at end of the period	61.22	58.91	48.59	70.93	116.08
Funded amount	(2,693.84)	(2,650.12)	(2,561.06)	(2,470.38)	(2,291.77)
Experience Gain/ (loss) adjustments on plan liabilities	101.27	(31.86)	(11.76)	(26.64)	86.69
Experience Gain/ (loss) adjustments on plan assets	4.16	3.29	(2.53)	(4.45)	(3.20)
Actuarial gain/ (loss) due to change in assumptions	(55.91)	(31.06)	44.13	42.17	2.86

(c) Sensitivity Analysis:

Significant Actuarial Assumptions for the determination of the defined benefit obligation are discount rate, expected salary increase and employee turnover. The sensitivity analysis below, has been determined based on possible effect of changes of an assumption occurring at end of the reporting period, while holding all other assumptions constant.

₹ in Lakhs

Particulars	March 31, 2025		March 31, 2024	
	Decrease	Increase	Decrease	Increase
Change in discounting rate (delta effect of +/- 0.5%)	134.87	(120.61)	67.39	(63.83)
Change in rate of salary increase (delta effect of +/- 0.5%)	(121.45)	133.25	(64.26)	67.22
Change in rate of plan assets (delta effect of +/- 0.5%)	2.35	(2.18)	(0.65)	0.61

These plans typically expose the Company to actuarial risks such as: investment risk, interest risk, longevity risk and salary risk.

Investment risk: The present value of the defined benefit plan liability is calculated using a discount rate which is determined by reference to market yields at the end of the reporting period on government bonds.

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NOTES TO FINANCIAL STATEMENTS

Interest risk: A decrease in the bond interest rate will increase the plan liability; however, this will be partially offset by an increase in the return on the plan assets.

Longevity risk: The present value of the defined benefit plan liability is calculated by reference to the best estimate of the mortality of plan participants both during and after their employment. An increase in the life expectancy of the plan participants will increase the plan's liability.

Salary risk: The present value of the defined plan liability is calculated by reference to the future salaries of plan participants. As such, an increase in the salary of the plan participants will increase the plan's liability.

8 SEGMENT REPORTING:

As per Ind AS 108 on "Operating Segments", segment information has been provided under the Notes to Consolidated Financial Statements.

9 RELATED PARTY TRANSACTIONS:

(a) Name of related parties and description of relationship where controls exists:

Sl. No.	Name of the Related Party	Relationship
1	Luxquisite Parkland Private Limited	Wholly Owned Subsidiary
	SLPKG Estate Holdings Private Limited	
	SKG Terra Promenade Private Limited	
	KELBUZZ Trading Private Limited	
2	Kirsons B V	Step down subsidiary
3	Mr. Vijay R Kirloskar	Key Management Personnel ("KMP")
	Mr. Sanjeev Kumar S	
	Mr. Mahabaleshwar Bhat	
	Mr. Anand Hunnur	
4	Mrs. Meena Kirloskar	Relative of KMP ("KMPR")
	Ms. Rukmini Kirloskar	
5	Kirloskar (Malaysia) Sdn. Bhd	Associates
6	Transport Corporation of India (up to September 20, 2024)	Enterprises which are related parties as per section 2(76) of the Companies Act, 2013. ("Others-A")
	Applied Engineering Services (India) LLP	
	Kue Management Services LLP	
	Shaaz Jung Films LLP	
	K N Guruswamy Properties LLP	
	The Printers (Mysore) Private Limited	
	K N Guruswamy and Company Private Limited	
	Anuradha Shanth Kumar Holdings Private Limited	
	Wan - IFRA South Asia Private Limited	
	E.P. Labs Private Limited	
	Bison Wilderness Resorts Private Limited	
	Africa Expeditions and Safari Private Limited	
	7	
Kirloskar Power Equipments Limited		
Ravindu Motors Private Limited		
Vijay Farms Private Limited		
Kirsons Trading PTE LTD.		
Sri Vijaydurga Investments and Agencies Private Limited		
Vijayjyothi Investment and Agencies Private Limited		
Abhiman Trading Company Private Limited		

KIRLOSKAR ELECTRIC COMPANY LIMITED

NOTES TO FINANCIAL STATEMENTS

Sl. No.	Name of the Related Party	Relationship
	Vimraj enterprises LLP (formerly known as Vimraj enterprises private limited)	
	Vijay Kirthi Investment and Agencies Private Limited	
	Ravindu Automobiles Private Limited	

(b) Transactions with the related parties

₹ in Lakhs

Particulars	Relationship	March 31, 2025	March 31, 2024
Purchase of goods and services:			
Vijay Farms Private Limited	Others-B	50.39	47.35
Sri Vijayadurga Investments and Agencies Private Limited		229.03	210.39
Ravindu Motors Private Limited		2.74	78.70
Abhiman Trading Company Private Limited		91.50	89.66
Kirsons Trading PTE LTD.		29.82	4.33
Transport Corporation of India (upto September 20, 2024)	Others-A	24.18	46.69
Sale of goods and services:			
Kirloskar (Malaysia) Sdn. Bhd	Associates	197.37	81.19
Kirsons Trading PTE LTD.	Others-B	220.73	200.68
Ravindu Motors Private Limited		16.08	-
Rent paid :			
Vijayjyothi Investments and Agencies Private Limited	Others-B	120.00	99.00
Remuneration paid:			
Vijay R Kirloskar*			
Short term employee benefits	KMP	532.40	407.50
Sanjeev Kumar S*			
Short term employee benefits		64.49	54.57
Mahabaleshwar Bhat*			
Short term employee benefits		35.84	30.73
Anand Hunnur*			
Short term employee benefits		197.91	146.05
Meena Kirloskar			
Sitting Fee	KMPP	6.50	5.00
Rukmini Kirloskar			
Sitting Fee		2.50	-
Investment made :			
KELBUZZ Trading Private Limited	Wholly Owned Subsidiary	-	1.00
Luxquisite Parkland Private Limited		-	1.00
SKG Terra Promenade Private Limited		-	1.00
SLPKG Estate Holdings Private Limited		-	1.00
Expenses of subsidiaries met by the Company and to be reimbursed :			
KELBUZZ Trading Private Limited	Wholly Owned Subsidiary	0.45	0.22
Luxquisite Parkland Private Limited		0.97	0.23
SKG Terra Promenade Private Limited		0.48	0.18
SLPKG Estate Holdings Private Limited		0.42	0.35

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NOTES TO FINANCIAL STATEMENTS

* Post employment benefit Amount not ascertained since accrued gratuity and compensated absence liability has been recognized for the Company as a whole.

Key managerial personnel are provided free use of company car and communication facilities. These are in addition to remuneration furnished above.

(c) Outstanding balances at the end of the year:

₹ in Lakhs

Particulars	Relationship	As at March 31, 2025	As at March 31, 2024
Amount due to Company:			
KELBUZZ Trading Private Limited	Wholly Owned Subsidiary	5,495.05	5,525.11
Luxquisite Parkland Private Limited		238.63	236.16
SKG Terra Promenade Private Limited		2,185.92	2,195.34
SLPKG Estate Holdings Private Limited		3,086.49	3,197.23
KIRSONS BV	Step down subsidiary	31.58	31.58
Kirloskar (Malaysia) Sdn. Bhd	Associate	-	14.13
Kirloskar Power Equipments Limited		0.35	0.35
Vijay Farms Private Limited	Others A & B	108.14	102.21
Vijayjyothi Investments and Agencies Private Limited (Rental Deposit)		100.00	100.00
Kirsons Trading PTE LTD.		-	5.28
Amount due from Company:			
Kirloskar (Malaysia) Sdn. Bhd	Associate	1.05	-
Transport Corporation of India (up to September 20, 2024)	Others-A	-	22.00
Kirloskar Batteries Private Limited	Others-B	15.00	14.81
Kirsons Trading PTE LTD.		3.91	-
Sri Vijayadurga Investments and Agencies Private Limited		37.77	30.48
Ravindu Motors Private Limited		1.29	15.02
Vijayjyothi Investments and Agencies Private Limited		20.57	109.29
Abhiman Trading Company Private Limited		21.07	31.86
Investment held :			
KELBUZZ Trading Private Limited	Wholly Owned Subsidiary	776.26	776.26
Luxquisite Parkland Private Limited (\$)		1.00	1.00
SKG Terra Promenade Private Limited		2.00	2.00
SLPKG Estate Holdings Private Limited		88.65	88.65
Kirloskar Power Equipment Limited	Others -B	39.45	42.48
Guarantees given for the loans taken by the Company and outstanding at the end of the year by:			
Vijay R Kirloskar	KMP	3,605.29	3,767.79

KEC North America Inc has been dissolved. The investments in and dues from the said company have not been written off, pending receipt of approvals from Reserve Bank of India. However, full provision has been made for the same. Since the said company has been dissolved, the same has not been considered for related party disclosures.

(\$) Provision for investment of Rs. ₹ 6,064.00 Lakhs had been made during year ended March 31, 2021.

10 OPERATING LEASE (Ind AS 17):

The Company has various operating leases for office facilities, guesthouse and residential premises of employees that are renewable on a periodic basis, and cancelable at its option. Rental expenses for operating leases included in the financial statements for the year are ₹ 200.60 Lakhs (Previous Year ₹ 173.74 Lakhs).

NOTES TO FINANCIAL STATEMENTS

- 11 The Company has made provisions towards wage arrears, warranty claims from the customers towards sales, short term compensated absences and contingencies. Details of the same are as under:

₹ in Lakhs

Sl. No.	Particulars		Provision for Contingencies	Wage Arrears	Short Term Compensated Absences	Warranty Claims
1	Balance outstanding as at:	1-Apr-24	1,398.31	1,079.95	163.46	444.46
		1-Apr-23	1,613.57	1,411.27	195.04	419.65
2	Provision for the year (net)	31-Mar-25	(1,291.50)	6.21	28.48	(22.70)
		31-Mar-24	(215.26)	(331.32)	31.58	24.81
3	Balance outstanding as at:	31-Mar-25	106.81	1,086.16	134.98	421.76
		31-Mar-24	1,398.31	1,079.95	163.46	444.46

Foot Note:

Provision in respect of wage settlement has been made on estimated basis and differences if any will be accounted on final settlement. Further as a matter of abundant caution an estimated provision has been made for contingencies as held in respect of ongoing litigations as detailed in note 23 and certain probable liability including in respect of customers.

12 Financial risk management objectives and policies:

The entity's principal financial liabilities comprise borrowings, trade and other payables. The main purpose of these financial liabilities is to finance the entity's operations to support its operations. The entity's principal financial assets include trade and other receivables, rental and bank deposits and cash and cash equivalents that are derived directly from its operations.

The entity is exposed to market risk/credit and liquidity risks. The entity's senior management oversee the management of these risks. The board reviews their activities. No significant derivative activities have been undertaken so far.

Market Risk

Market risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risks: interest rate risk, currency risk and other price risk, such as equity price risk and commodity risk. Financial instruments affected by market risk include deposits, FVTOCI investments and derivative financial instruments.

The sensitivity analysis in the following sections relate to the positions as at March 31, 2025 and March 31, 2024:

The analysis exclude the impact of movements in market variables on: the carrying values of gratuity and other post-retirement obligations; provisions; and the non-financial assets and liabilities of foreign operations.

The following assumption has been made in calculating sensitivity analysis.

The sensitivity of the relevant profit or loss item is the effect of the assumed changes in respective market risks. This is based on the financial assets and financial liabilities held at March 31, 2025 and March 31, 2024 including the effect of hedgeaccounting.

i. Foreign currency risk

Foreign currency risk is the risk that the fair value or future cash flows of an exposure will fluctuate because of changes in foreign exchange rates. The company's exposure to the risk of changes in foreign exchange rates relates primarily to the some of the vendor payments and customer receivables.

The foreign currency exposures that have not been hedged by any derivative instrument or otherwise as on Mar 31, 2025 are as under:

Particulars	As at March 31, 2025		As at March 31, 2024	
	FCY	₹ in Lakhs	FCY	₹ in Lakhs
Assets (Receivables)*	USD 505,385	586.04	USD 344,336	437.45
	EUR 166,734		EUR 167,344	
Liabilities (Payables)	USD 330,901	1,782.59	USD 381,030	2,019.83
	EUR 56,793		EUR 241,837	
	SGD 2,268,402		SGD 2,268,402	
	AED 11,002		AED 362,450	

* Excludes receivable of Euro 11.62 lakhs from Lloyd Dynamowerke GmbH & Co KG, as the same has been assigned to KELBUZZ Trading Private Limited, a wholly owned subsidiary

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NOTES TO FINANCIAL STATEMENTS

ii. Foreign currency sensitivity:

Every 1% strengthening in the exchange rate between the Indian rupee and the respective currencies for the above mentioned financial assets/liabilities for the years ended March 31, 2025 and March 31, 2024 would decrease the Company's loss and increase the Company's equity by approximately ₹ 11.97 Lakhs and ₹ 15.82 Lakhs respectively. A 1% weakening of the Indian rupee and the respective currencies would lead to an equal but opposite effect. In management's opinion, the sensitivity analysis is unrepresentative of the inherent foreign exchange risk because the exposure at the end of the reporting period does not reflect the exposure during the year.

13 Fair Value Measurement (Ind AS 113):

The Financial Instruments of the Company are initially recorded at fair value and subsequently measured at amortized cost based on the nature and timing of the cash flows.

The below table summarises particulars of Financial Instruments used:

Particulars	Note	As at March 31, 2025	As at March 31, 2024
Financial assets at amortized cost:			
Investments	6	1,076.61	1,063.38
Trade receivables	7 & 11	6,094.48	6,757.66
Other financial assets	8	57.79	238.95
Cash & cash equivalents	12	1,672.94	1,636.49
Other bank balances	13	1,231.60	1,178.59
Total financial assets		10,133.42	10,875.07
Financial liabilities at amortized cost:			
Borrowings	20	10,737.52	11,774.79
Other financial liabilities	17	630.18	629.24
Trade payables	21	17,821.41	18,674.86
	(1)&(2)		
Total financial liabilities		29,189.11	31,078.89

The Company has not classified any Financial Asset or Liabilities as measured at Fair value through Profit and Loss (FVTPL) or measured at Fair Value through Other Comprehensive Income (FVTOCI).

Fair value of shares held by the Company in ICICI Bank Limited as at the three reporting dates have been computed based on its value traded in an active market and constitutes Level 1 in the fair value hierarchy as set out in Ind AS 113. Shares held by the Company in other entities which are unlisted and not traded in an active market have been valued based on their net asset value per share as per their latest available audited financial statements with the company. The increase / (decrease) is recognized in other comprehensive income as at March 31, 2025 and March 31, 2024 on this count is estimated at ₹ 13.23 Lakhs and ₹ 11.92 Lakhs respectively.

The Fair Value of the above financial assets and liabilities are measured at amortized cost which is considered to be approximate to their fair values.

- 14 As reported in earlier years Lloyd Dynamowerke GmbH & Co. KG, Germany (LDW), a step down subsidiary of the Company, incurred substantial losses, thereby eroding its net worth and consequent to the actions of local directors of LDW, insolvency administrator was appointed by the court in Germany during the preceding year. The Company has been given to understand that a South Korean company acquired all significant assets, patents, estates, orders and employees of LDW. During the year, Company entered into Settlement Agreement with Insolvency Administrator of Lloyd Dynamowerke GmbH & Co. KG, Germany (LDW) for the settlement of all outstanding issues. EUR 125,000 was the settlement amount which KEC has agreed to pay through this settlement agreement and accordingly Company had disbursed the entire agreed amount and obtained No Due Confirmation from Insolvency Administrator
- 15 Wholly owned subsidiaries of the Company have accumulated losses and part/ whole of their net worth have been eroded. However having regard to the estimated fair value of the assets which these Companies hold, the diminution in value has been considered as temporary and consequently no provision is required to be recognised in the financial statements.

NOTES TO FINANCIAL STATEMENTS

- 16** As a measure of restructuring and with the consent of Lead Bank and other Lender Banks under the Joint Lender Forum (JLF) mechanism, the Company had transferred in the year ended March 31, 2015 certain assets comprising of immovable properties, receivables and inventories to its subsidiaries - Kelbuzz Trading Private Limited, SKG Terra Promenade Private Limited and SLPKG Estate Holdings Private Limited, which will function as special purpose vehicles to hold such assets, dispose off the same and pay off certain debts (bank dues) transferred by the Company. The amounts outstanding and due from the subsidiaries as at March 31, 2025 in respect of the transfer of the assets as mentioned above, other expenses incurred by the subsidiaries reimbursed by the Company and interest charged totally amounts to ₹11,006.09 lakhs (₹11,153.84 lakhs as at March 31, 2024) after considering Ind AS adjustments. As on date, the majority of the immovable properties in these subsidiaries have been disposed off and the debts including the interest thereon have been paid. All the Banks (Financial liabilities) in these subsidiaries have been paid off. However based on expected credit losses as prescribed under Ind AS as against the incurred loss model envisaged under earlier GAAP, a sum of ₹9,711.00 lakhs has been provided upto March 31, 2025 (₹8,400.77 lakhs provided upto March 31, 2024).
The Board of Directors in its meeting held on May 23, 2024, has approved the merger of its wholly owned subsidiaries Kelbuzz Trading Private Limited, SKG Terra Promenade Private Limited, SLPKG Estate Holdings Private Limited and Luxquisite Parkland Private Limited with the Holding company. The Company has filled the application of merger with NCLT on October 31, 2024.
On April 24, 2025 NCLT issued order to send notices to various statutory departments to raise their objection, if any, within 30 days of receipt of notices. Accordingly notices has been sent on May 06, 2025 by the Company.
- 17** The net worth (after excluding revaluation reserve) of the group in terms of the consolidated financial statement as at March 31, 2025 consisting of the Company, its subsidiaries and its associate is eroded. The company has repaid all term loans which were restructured under JLF mechanism. Also the company is in advance stage of negotiation for monetization/disposal of assets which will improve the working capital and in turn improve the performance in the forthcoming periods. The company is confident that this funding will have a positive impact on the performance and net worth. Accordingly your directors have prepared these financial statement of the company on the basis that it is a going concern and that no adjustments are considered necessary to the carrying value of assets and liabilities.
- 18** The Company has filed before the Honorable Supreme Court, special leave petition in respect of resale tax and sales tax penalty of ₹ 527 lakhs (since merged with the Company) and confirmed by the honorable High Court of Karnataka. The Company has paid an aggregate amount of ₹ 298.17 lakhs as at March 31, 2025 against the demand which has been included in disputed statutory liabilities / taxes paid as reported in Note - 9 to Financial Statements.
- 19** During the year ended March 31, 2024 Company has closed its branch situated at Kuala Lumpur, Malaysia. Effective date of closure is September 30, 2023. Closure of Branch has no impact on the operations of the Company.
- 20** Company has discontinued the component machining activity at unit – 15 situated at Budihal, Bangalore Rural District with effect from January 22, 2024. Discontinuation has no impact on the operations of the Company. All workers have been relieved from duty and all their compensation dues have been paid.

21. Ratios:

SI No	Ratios	March 31, 2025	March 31, 2024	Variance
1	Current ratio	0.40	0.41	(2.59)
	Current Assets	15,396	17,594	
	Current Liabilities	38,852	43,249	
2	Debt-Equity ratio	0.71	1.12	(36.48)
	Debt (Current and non current portion of long term borrowings + Short term borrowings)	10,738	11,775	
	Equity	15,133	10,541	
3	Debt service coverage ratio - (a)	1.96	1.82	7.63
	Earnings before interest, Depreciation and Tax (EBITDA)	4,551	4,471	
	Interest Expense on long term and short term borrowings for the period	2,319	2,452	

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NOTES TO FINANCIAL STATEMENTS

SI No	Ratios	March 31, 2025	March 31, 2024	Variance
	Schedule principal repayment of long term borrowings during the period	-	-	
4	Return on equity ratio - (b)	2.60	2.28	13.66
	Net profits after taxes	1,724	1,517	
	Average Shareholder's equity	664	664	
5	Inventory turnover ratio	8.22	7.89	4.16
	Cost of goods sold	38,081	39,222	
	Average inventory	4,635	4,973	
6	Trade receivables turnover ratio - (c)	8.46	10.98	(22.94)
	Revenue from operations	54,382	55,735	
	Average accounts receivables	6,426	5,075	
7	Trade payables turnover ratio	2.09	2.24	(6.69)
	Cost of goods sold	38,081	39,222	
	Average trade payables	18,248	17,538	
8	Net capital turnover ratio - (d)	(2.32)	(2.17)	6.72
	Net sales = Total sales - sales return	54,382	55,735	
	Working capital = current assets – current liabilities	(23,457)	(25,655)	
9	Net profit ratio - (e)	0.03	0.03	16.49
	Net Profit	1,724	1,517	
	Net sales = Total sales - sales return	54,382	55,735	
10	Return on capital employed - (f)	0.13	0.13	(0.19)
	Earnings before interest and taxes	4,062	3,969	
	Capital employed = tangible net worth + total debt + deferred Tax	30,795	30,031	

a) **Debt-Equity ratio:** Reduction in borrowings this year decreased the debt-equity ratio, increasing profits.

22. Other Statutory Information:

- (i) There are no proceedings initiated or are pending against the Company for holding any benami property under the prohibition of Benami Property Transaction Act, 1988 and rules made thereunder.
- (ii) The Company does not have any transactions with companies struck off.
- (iii) The Company does not have any charges or satisfaction which is yet to be registered with ROC beyond the statutory period.
- (iv) The Company has not traded or invested in Crypto currency or Virtual Currency during the financial year.
- (v) The Company has not advanced or loaned or invested funds to any other person(s) or entity(ies), including foreign entities (Intermediaries) with the understanding that the Intermediary shall:
 - (a) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the company (Ultimate Beneficiaries) or
 - (b) provide any guarantee, security or the like to or on behalf of the Ultimate Beneficiaries.
- (vi) The Company has not received any fund from any person(s) or entity(ies), including foreign entities (Funding Party) with the understanding (whether recorded in writing or otherwise) that the Company shall:
 - (a) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party (Ultimate Beneficiaries) or
 - (b) provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries,
- (vii) The Company does not have any such transaction which is not recorded in the books of accounts that has been surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961 (such as, search or survey or any other relevant provisions of the Income Tax Act, 1961)
- (viii) Previous year's figures have been regrouped/ rearranged wherever necessary to conform to the current year grouping.
- (ix) The Company has used accounting software for maintaining its books of account which has a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the software, creating an edit log of each change made in the books of account along with the date when such changes were made and

NOTES TO FINANCIAL STATEMENTS

ensuring that the audit trail cannot be disabled and no instance of audit trail feature being tampered with was noted in respect of accounting software(s) where the audit trail has been enabled. Further, the audit trail been preserved by the company as per the statutory requirements for record retention.

To be read with our report of even date
For K N Prabhashankar & Co.
Chartered Accountants
Firm Regn. No: 004982S

For and on behalf of the Board of Directors of
Kirloskar Electric Company Limited

A. Umesh Patwardhan
Partner
Membership No:222945

Vijay Ravindra Kirloskar
Executive Chairman
DIN:00031253

Anand B Hunnur
Managing Director
DIN:06650798

Place: Bengaluru
Date: May 28, 2025

Sanjeev Kumar S
Director Finance &
Chief Financial Officer
DIN:08673340

Mahabaleshwar Bhat
General Manager &
Company Secretary
Membership No:A21919

INDEPENDENT AUDITORS' REPORT

To the Members of

KIRLOSKAR ELECTRIC COMPANY LIMITED, BENGALURU

Report on the Audit of the Consolidated Financial Statements

Opinion

We have audited the accompanying Consolidated Ind AS financial statements of **KIRLOSKAR ELECTRIC COMPANY LIMITED** ("the Holding Company") and its subsidiaries (Holding Company and its subsidiaries collectively referred to as "the Group") and its associate, which comprise the Consolidated Balance Sheet as at March 31, 2025, and the Consolidated Statement of Profit and Loss, including Other Comprehensive Income, Consolidated Statement of Changes in Equity and Consolidated Statement of Cash Flows for the year then ended, and Notes to the Consolidated financial statements, including a summary of significant accounting policies and other explanatory information (hereinafter referred to as "the Consolidated Ind AS financial statements").

In our opinion and to the best of our information and according to the explanations given to us and based on consideration of reports of other auditors on separate financial statements and on the other financial information of the subsidiaries and associate, the aforesaid Consolidated Ind AS financial statements give the information required by the Companies Act, 2013, as amended ("the Act") in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India, of the Consolidated state of affairs of the Group as at March 31, 2025, and its Consolidated loss including other comprehensive income, its Consolidated cash flows and the Consolidated changes in equity for the year ended on that date.

Basis for Opinion

We conducted our audit in accordance with Standards on Auditing (SAs) specified under section 143(10) of the Companies Act, 2013. Our responsibilities under those Standards are further described in the 'Auditor's Responsibilities for the Audit of the Consolidated Ind AS Financial Statements' section of our report. We are independent of the Group in accordance with the 'Code of Ethics' issued by the Institute of Chartered Accountants of India together with the ethical requirements that are relevant to our audit of the Consolidated Ind AS financial statements under the provisions of the Companies Act, 2013 and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ICAI's Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified opinion.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the Consolidated Ind AS financial statements for the financial year ended March 31, 2025. These matters were addressed in the context of our audit of the Consolidated Ind AS financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. We have determined the matters described below to be the key audit matters to be communicated in our report. For each matter below, our description of how our audit addressed the matter is provided in that context.

a. Going Concern Assessment – Effect of erosion in net worth of the group

Note 35(16) of the Consolidated Ind AS financial statements – The directors have detailed the reasons for preparing these Consolidated Ind AS financial statements on a going concern basis, though the Company/Group (consisting of the Company, its subsidiaries and associate) has accumulated losses and their net worth (after excluding Revaluation Reserve) is eroded. There are certain overdue payments to creditors. The Company has repaid all the term loans which were restructured under JLF mechanism.

We have relied on the representations made by the Company and the appraisal of the restructuring plan including monetization of few non-core assets, projection of increase in turnover and infusion of funds in the near future. The appropriateness of the said basis of Going Concern is subject to the Company adhering to the restructuring plan and infusion of requisite funds. Hence, we are of the opinion that there is no existence of material uncertainty that may cast a significant doubt on the Company's ability to continue as a going concern. Our opinion is not modified in respect of this matter.

Emphasis of Matter

Attention of the members is invited to note 35(17) of the Consolidated Ind AS financial statements which sets out that the Group has filed Special Leave Petition in respect of demand of resale tax penalty of ₹ 527 lakhs before the Honourable Supreme Court of India. Management has represented to us that it is not probable that there will be an outflow of economic benefits and hence no provision is required to be recognized in this regard. We have relied on this representation. Our opinion is not modified in respect of this matter.

Other Information

The Group's Board of Directors is responsible for the other information. The other information comprises the information included in the annual report but does not include the Consolidated Ind AS financial statements and our auditor's report thereon. Our opinion on

the Consolidated Ind AS financial statements does not cover the other information and we do not express any form of assurance conclusion thereon. In connection with our audit of the Consolidated Ind AS financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the Consolidated Ind AS financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard

Responsibility of Management and Those Charged with Governance for Consolidated Financial Statements

The Holding Company's Board of Directors is responsible for the preparation and presentation of these Consolidated Ind AS financial statements in term of the requirements of the Act that give a true and fair view of the consolidated financial position, consolidated financial performance and consolidated changes in equity, consolidated cash flows of the Group including its associate in accordance with the accounting principles generally accepted in India, including the Accounting Standards specified under section 133 of the Act. The respective Board of Directors of the companies included in the Group and of its associate are responsible for maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the Group and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and the design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring accuracy and completeness of the accounting records, relevant to the preparation and presentation of the Consolidated Ind AS financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error, which have been used for the purpose of preparation of the Consolidated Ind AS financial statements by the Directors of the Holding Company, as aforesaid.

In preparing the Consolidated Ind AS financial statements, the respective Board of Directors of the companies included in the Group and of its associate are responsible for assessing the ability of the Group and of its associate to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

The respective Board of Directors of the companies included in the Group and of its associate are responsible for overseeing the financial reporting process of the Group and of its associate.

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the Consolidated Ind AS financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these Consolidated Ind AS financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the Consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal financial controls relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the Company has adequate internal financial controls system in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the Consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the Consolidated financial statements, including the disclosures, and whether the Consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

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- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group and its associate to express an opinion on the Consolidated financial statements. We are responsible for the direction, supervision and performance of the audit of the financial statements of such entities included in the Consolidated financial statements of which we are the independent auditors. For the other entities included in the Consolidated financial statements, which have been audited by other auditors, such other auditors remain responsible for the direction, supervision and performance of the audits carried out by them. We remain solely responsible for our audit opinion.

We communicate with those charged with governance of the Holding Company and such other entities included in the Consolidated financial statements of which we are the independent auditors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Other Matters

- a. We did not audit the financial statements of 4 subsidiaries included in the Consolidated year to date financial results, whose Consolidated financial results reflect total assets of ₹57.09 lakhs as at March 31, 2025, total revenues of ₹5.30 lakhs and net cash flows of ₹(102.19) lakhs for the year ended on that date, as considered in the Consolidated financial results. These financial statements and other financial information have been audited by other auditors whose reports have been furnished to us and our opinion on the year-to-date Consolidated results to the extent they have been derived from such financial statements is based solely on the report of the other auditors. Our report is not modified in respect of this matter.
- b. We did not audit the financial statement of 1 subsidiary included in the Consolidated year to date financial results, whose financial results reflect total assets of ₹209.70 lakhs as at March 31, 2025, total revenues of ₹Nil lakhs and net cash flows of ₹Nil for the year ended on that date, as considered in the Consolidated financial results. This financial statement and other financial information has been prepared and provided to us by the management and our opinion on the year to date Consolidated results to the extent they have been derived from such financial statement is based solely on the report of the management. Our report is not modified in respect of this matter.
- c. We did not audit the financial statement of Kirloskar (Malaysia) Sdn, Bhd., an associate of the Company whose share of loss of the Group was ₹ Nil (restricted to the value of the investments) was considered in the preparation of these Consolidated financial results. This financial statement and other financial information has been prepared and provided to us by the management and our opinion on the year to date Consolidated results to the extent they have been derived from such financial statement is based solely on the report of the management. Our report is not modified in respect of this matter.
- d. We did not audit the financial statements/information of Kuala Lumpur Branch office of the Company, included in the financial statements of the Company for the quarter and year ended March 31, 2025 whose financial statements/information reflect total assets of ₹689.27 lakhs as at March 31, 2025 and total revenues of ₹2,662.10 lakhs for the year ended on that date. The financial statements/information of the said branch has been audited by the Branch Auditor whose report has been furnished to us. So, to the extent the amounts have been derived from such financial statements is based solely on the report of the Branch auditor. Our report is not modified in respect of this matter.

Report on Other Legal and Regulatory Requirements

1. As required by section 143(3) of the Act, we report, to the extent applicable, that:
 - a. We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purpose of our audit of the aforesaid Consolidated Ind AS financial statements;
 - b. In our opinion, proper books of account as required by law relating to preparation of the aforesaid Consolidated Ind AS financial statements have been kept by the Group so far as it appears from our examination of those books and the reports of the other auditors;
 - c. The Consolidated Balance Sheet, the Consolidated Statement of Profit and Loss including Other Comprehensive Income, and the Consolidated Statement of Cash Flows and the Consolidated Statement of Changes in Equity dealt with by this Report are in agreement with the relevant books of account maintained for the purpose of preparation of the Consolidated Ind AS financial statements;

- d. In our opinion, the aforesaid Consolidated Ind AS financial statements comply with the Accounting Standards specified under Section 133 of the Act, read with relevant rules as amended;
- e. On the basis of the written representations received from the directors of the Holding Company as on March 31, 2025 taken on record by the Board of Directors of the Holding Company and the reports of the statutory auditors of its subsidiary companies incorporated in India, none of the directors of the Group companies incorporated in India is disqualified as on March 31, 2025 from being appointed as a director in terms of Section 164 (2) of the Act.
- f. With respect to the adequacy of the internal financial controls over financial reporting of the Holding Company and its subsidiaries incorporated in India and the operating effectiveness of such controls, refer to our separate report in **"Annexure A"**;
- g. With respect to the other matters to be included in the Auditor's Report in accordance with the requirements of section 197(16) of the Act, as amended:

In our opinion and to the best of our information and according to the explanations given to us, the remuneration paid by the company to its directors during the year is in accordance with the provisions of section 197 of the Act.

- h. With respect to the other matters to be included in the Auditors' Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014 as amended, in our opinion and to the best of our information and according to the explanations given to us:
 - i. The Holding Company and its subsidiary companies incorporated in India have disclosed the impact of pending litigations on its financial position in its Consolidated Ind AS financial statements – Refer note 35(1a) to the Consolidated Ind AS financial statements.
 - ii. The Holding Company and its subsidiary companies incorporated in India did not have any long-term contracts including derivative contracts for which there were any material foreseeable losses under applicable laws or accounting standards.
 - iii. There has been no delay in transferring amounts, required to be transferred, to the Investor Education and Protection Fund by the Holding Company and its subsidiary companies incorporated in India.
 - iv. (a) The respective Managements of the Company and its subsidiaries which are companies incorporated in India, whose financial statements have been audited under the Act, have represented to us that, to the best of their knowledge and belief, no funds (which are material either individually or in the aggregate) have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company or any of such subsidiaries to or in another person or entity, including foreign entity ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company or any of such subsidiaries ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.
 - (b) The respective managements of the Company and its subsidiaries which are companies incorporated in India, whose financial statements have been audited under the Act, have represented to us that, to the best of their knowledge and belief, no funds (which are material either individually or in the aggregate) have been received by the Company or any of such subsidiaries from any person or entity, including foreign entity ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Company or any of such subsidiaries shall, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.
 - (c) Based on the audit procedures that have been considered reasonable and appropriate in the circumstances performed by us on the Company and its subsidiaries which are companies incorporated in India whose financial statements have been audited under the Act, nothing has come to our notice that has caused us to believe that the representations under sub-clause (i) and (ii) of Rule 11(e), as provided under (a) and (b) above, contain any material misstatement.
 - (d) The Company has not declared or paid any Dividend during the year.
 - (e) The company has used such accounting software for maintaining its books of account which has a feature of recording audit trail (edit log) facility and the same has been operated throughout the year for all transactions recorded in the software and the audit trail feature has not been tampered with and the audit trail has been preserved by the company as per the statutory requirements for record retention.

- 2. With respect to the matters specified in paragraphs 3(xxi) and 4 of the Companies (Auditor's Report) Order, 2020 (the

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“Order”/“CARO”) issued by the Central Government in terms of Section 143(11) of the Act, to be included in the Auditor's report, according to the information and explanations given to us, and based on the CARO reports issued by us for the Standalone Financials of the Company and by other auditors for its subsidiaries included in the consolidated financial statements of the Company, to which reporting under CARO is applicable, there are no qualifications or adverse remarks in these CARO reports to be reported.

For **K N Prabhaskar & Co.**,
Chartered Accountants
Firm Reg. No. 004982S

A.Umesh Patwardhan
Partner

M. No.222945

UDIN: 25222945BMLIGC3399

Place: Bengaluru
Date: May 28, 2025

Annexure 'A' to the Auditors' Report

Report on the Internal Financial Controls under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 (“the Act”)

In conjunction with our audit of the Consolidated Ind AS financial statements of the Company as of and for the year ended March 31, 2025, we have audited the internal financial controls over financial reporting of Kirloskar Electric Company Limited (“the Company”) and its subsidiary companies which are incorporated in India, as of that date.

Management's Responsibility for Internal Financial Controls

The respective Board of Directors of the Holding Company and its subsidiaries, which are companies incorporated in India, are responsible for establishing and maintaining internal financial controls based on “the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls over Financial Reporting issued by the Institute of Chartered Accountants of India”. These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

Auditors' Responsibility

Our responsibility is to express an opinion on the Company's internal financial controls over financial reporting based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting (the “Guidance Note”) and the Standards on Auditing, issued by ICAI and deemed to be prescribed under section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls, both applicable to an audit of Internal Financial Controls and, both issued by the Institute of Chartered Accountants of India. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system over financial reporting and their operating effectiveness. Our audit of internal financial controls over financial reporting included obtaining an understanding of internal financial controls over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained and the audit evidence obtained by the other auditors in terms of their reports referred to in Other Matters paragraph below, is sufficient and appropriate to provide a basis for our audit opinion on the Holding Company and its subsidiaries incorporated in India, internal financial controls system over financial reporting.

Meaning of Internal Financial Controls over Financial Reporting

A company's internal financial control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally

accepted accounting principles. A company's internal financial control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Inherent Limitations of Internal Financial Controls over Financial Reporting

Because of the inherent limitations of internal financial controls over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls over financial reporting to future periods are subject to the risk that the internal financial control over financial reporting may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Opinion

In our opinion, the Holding Company and its subsidiary companies, which are incorporated in India have, in all material respects, an adequate internal financial controls system over financial reporting and such internal financial controls over financial reporting were operating effectively as at March 31, 2025, based on "the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India".

Other Matters

Our aforesaid reports under 143(3)(i) of the Act on the adequacy and operating effectiveness of the internal financial controls over financial reporting as it related to 4 subsidiary companies, incorporated in India, are based on the corresponding reports of the auditor of such companies incorporated in India.

For **K N Prabhaskar & Co.**,
Chartered Accountants
Firm Reg. No. 004982S

A.Umesh Patwardhan
Partner
M. No.222945
UDIN: 25222945BMLIGC3399

Place: Bengaluru
Date: May 28, 2025

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CONSOLIDATED BALANCE SHEET AS AT MARCH 31, 2025

₹ In lakhs

Particulars	Note No.	As at March 31,2025	As at March 31,2024
I. ASSETS			
Non-current assets			
(a) Property, plant and equipment	3	43,522.89	43,757.18
(b) Capital work-in-progress	4	-	82.94
(c) Investment Property	5	5.41	5.41
(d) Other Intangible assets	6	20.93	39.06
(e) Financial assets			
(i) Investments	7	203.41	190.18
(ii) Trade receivables	8	205.27	322.00
(iii) Other financial assets	9	57.79	238.95
(f) Other non-current assets	10	1,977.52	1,774.19
Total Non-current assets		45,993.22	46,409.91
Current assets			
(a) Inventories	11	4,538.00	4,823.47
(b) Financial assets			
(i) Trade receivables	12	5,853.65	8,619.87
(ii) Cash and cash equivalents	13(a)	1,682.75	1,674.80
(iii) Other Bank balances	13(b)	1,231.60	1,248.59
(c) Other current assets	14	814.71	1,237.67
Total Current assets		14,121.51	17,604.40
TOTAL ASSETS		60,114.73	64,014.31
I. EQUITY AND LIABILITIES			
Equity			
(a) Share capital	15	6,641.41	6,641.41
(b) Other equity	16	4,833.87	1,593.41
Equity attributable to shareholders		11,475.28	8,234.82
Non-controlling interest		-	-
TOTAL EQUITY		11,475.28	8,234.82
II. LIABILITIES			
Non-current liabilities			
(a) Financial liabilities			
(i) Other financial liabilities	17	630.17	629.24
(b) Provisions	18	2,693.84	2,650.12

KIRLOSKAR ELECTRIC COMPANY LIMITED

₹ In lakhs

Particulars	Note No.	As at March 31,2025	As at March 31,2024
(c) Deferred tax liabilities (net)	19	4,946.12	7,754.93
Total non current liabilities		8,270.13	11,034.29
Current liabilities			
(a) Financial liabilities			
(i) Borrowings	20	11,610.52	12,647.79
(ii) Trade payables			
(1) dues to micro and small enterprises, and	21(1)	861.10	670.79
(2) dues to creditors other than micro and small enterprises	21(2)	16,962.60	18,005.69
(iii) Other financial liabilities	22	626.82	633.00
(b) Provisions	23	1,749.71	3,086.19
(c) Other current liabilities	24	8,539.99	9,701.53
(d) Current Tax Liabilities (Net)	25	18.58	0.21
Total current liabilities		40,369.32	44,745.20
TOTAL EQUITY AND LIABILITIES		60,114.73	64,014.31

Significant accounting policies and notes attached form an integral part of the financial statements 1-35

**To be read with our report of even date
For K N Prabhashankar & Co.**
Chartered Accountants
Firm Regn. No: 004982S

**For and on behalf of the Board of Directors of
Kirloskar Electric Company Limited**

A. Umesh Patwardhan
Partner
Membership No:222945

Vijay Ravindra Kirloskar
Executive Chairman
DIN:00031253

Anand B Hunnur
Managing Director
DIN:06650798

Place: Bengaluru
Date: May 28, 2025

Sanjeev Kumar S
Director Finance &
Chief Financial Officer
DIN:08673340

Mahabaleshwar Bhat
General Manager &
Company Secretary
Membership No:A21919

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CONSOLIDATED STATEMENT OF PROFIT AND LOSS FOR THE YEAR ENDED MARCH 31, 2025

₹ in Lakhs

Particulars		Note No.	As at March 31,2025		As at March 31,2024	
I	Revenue from operations	26		54,382.39		55,735.08
II	Other income	27		774.51		798.85
III	Total income (I + II)			55,156.90		56,533.93
IV	Expenses:					
	Cost of materials consumed	28	37,861.19		38,804.09	
	Changes in inventories of finished goods, work in progress and Stock-in-Trade	29	219.81		417.43	
				38,081.00		39,221.52
	Employee benefit expenses	30		7,546.27		7,652.82
	Finance costs	31		2,432.47		2,565.27
	Depreciation and amortization expenses	32		489.16		501.64
	Other expenses	33		7,204.74		5,184.81
				55,753.64		55,126.06
	Less: expenses capitalised			0.05		-
	Total expenses			55,753.59		55,126.06
V	Profit before exceptional items and tax (III-IV)			(596.69)		1,407.87
VI	Exceptional Items			994.97		-
VII	Profit before tax (V-VI)			398.28		1,407.87
VIII	Tax expense:					
	Current tax		18.58		-	
	Earlier year tax		6.64		-	
	Deferred tax		-	25.22	-	-
IX	Profit for the year (VII - VIII)			373.06		1,407.87
X	Other comprehensive income					
	(i) Items that will not be reclassified to profit or loss :					
	a) Remeasurements of the defined benefit plans		45.36		(62.93)	
	b) Taxes on above		(12.62)		17.51	
	(ii) Items that will be reclassified to profit or loss:					
	a) Mark to Market of Investments		13.23		11.92	
	b) Revaluation gain on Land		-		-	
	c) Taxes on above		2,821.43	2,867.40	(2,322.97)	(2,356.47)
XI	Total comprehensive income for the year (IX+X)			3,240.46		(948.60)

KIRLOSKAR ELECTRIC COMPANY LIMITED

₹ in Lakhs

Particulars	Note No.	As at March 31,2025		As at March 31,2024	
XII Earning per equity share (for continuing operations & combined)	34				
Basic (in ₹)			0.56		2.12
Earning per equity share (for continuing operations & combined)	34				
Diluted (in ₹)			0.56		2.12
(Paid up value per share)			10.00		10.00

Significant accounting policies and notes attached form an integral part of the financial statements

1 - 35

To be read with our report of even date
For K N Prabhashankar & Co.
 Chartered Accountants
 Firm Regn. No: 004982S

For and on behalf of the Board of Directors of
Kirloskar Electric Company Limited

A. Umesh Patwardhan
 Partner
 Membership No:222945

Vijay Ravindra Kirloskar
 Executive Chairman
 DIN:00031253

Anand B Hunnur
 Managing Director
 DIN:06650798

Place: Bengaluru
 Date: May 28, 2025

Sanjeev Kumar S
 Director Finance &
 Chief Financial Officer
 DIN:08673340

Mahabaleshwar Bhat
 General Manager &
 Company Secretary
 Membership No:A21919

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CONSOLIDATED CASH FLOW STATEMENT FOR THE YEAR ENDED MARCH 31, 2025

₹ In lakhs

Particulars	As at March 31,2025		As at March 31,2024	
Cash flows from operating activities				
Profit before taxation		398.28		1,407.87
Adjustments for:				
Depreciation and amortisation	489.16		501.64	
Provisions (net)	568.60		(992.71)	
(Profit / Loss) on sale of fixed assets	0.32		(2.91)	
Interest income	(111.20)		(123.21)	
Dividends received	(0.63)		(0.51)	
Finance costs	2,432.47		2,565.27	
		3,378.72		1,947.57
		3,777.00		3,355.44
(Increase)/ decrease in trade and other receivables	1,581.39		(2,607.67)	
(Increase)/ decrease in inventories	286.13		390.18	
Increase/ (decrease) in trade payables and other current liabilities	(2,013.39)		2,379.91	
		(145.87)		162.42
		3,631.13		3,517.86
Income taxes paid		54.86		(140.15)
Net cash from operating activities		3,576.27		3,658.01
Cash flows from investing activities				
Purchase of property, plant and equipment	(385.53)		(250.15)	
Proceeds from sale of property, plant and equipment	0.23		3.96	
Redemption of Preference share capital	-		(4.00)	
Interest received	97.12		125.79	
Increase in margin money and short term deposits	189.15		(89.42)	
Dividend received	0.63		0.51	
Net cash from investing activities		(92.40)		(213.31)
Cash flows from financing activities				
ICD's accepted	400.00		3,275.00	
ICD's repaid	(1,264.77)		(718.69)	
Repayment of fixed deposits from public	(10.00)		(7.40)	
Increase/ (decrease) of short term borrowings (net)	(162.50)		(3,246.38)	
Finance costs	(2,438.65)		(2,367.26)	

KIRLOSKAR ELECTRIC COMPANY LIMITED

₹ In lakhs

Particulars	As at March 31,2025		As at March 31,2024	
Net cash from financing activities		(3,475.92)		(3,064.73)
Net increase/(decrease) in cash and cash equivalents		7.95		379.97
Cash and cash equivalents at beginning of the year		1,674.80		1,294.83
Cash and cash equivalents at end of the year		1,682.75		1,674.80

Cash & Cash equivalents:

The above Cash flow statement has been prepared under the 'Indirect Method' as set out in the Ind AS-7, 'Statements of Cash Flow'. Cash and cash equivalents are net of bank overdraft as required under Ind AS -7. Cash and cash equivalents included in the statement of cash flows comprise the following amounts in the balance sheet:

Cash on hand and bank balances	2,914.35	2,923.39
Less: Other bank balances	1,231.60	1,248.59
Cash and cash equivalents as restated	1,682.75	1,674.80

To be read with our report of even date
For K N Prabhaskar & Co.
 Chartered Accountants
 Firm Regn. No: 004982S

For and on behalf of the Board of Directors of
Kirloskar Electric Company Limited

A. Umesh Patwardhan
 Partner
 Membership No:222945

Vijay Ravindra Kirloskar
 Executive Chairman
 DIN:00031253

Anand B Hunnur
 Managing Director
 DIN:06650798

Place: Bengaluru
 Date: May 28, 2025

Sanjeev Kumar S
 Director Finance &
 Chief Financial Officer
 DIN:08673340

Mahabaleshwar Bhat
 General Manager &
 Company Secretary
 Membership No:A21919

SEVENTY EIGHTH ANNUAL REPORT 2024-25

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2025

1 BACKGROUND:

The Consolidated Financial Statements comprise financial statements of “Kirloskar Electric Company Limited (“the Holding Company”) and its subsidiaries and associate (collectively referred as “the Group”) for the year ended March 31, 2025 and the principal activities of the group is manufacture and sale of electric motors, alternators, generators, transformers, switchgear, DG sets etc.

2 SIGNIFICANT ACCOUNTING POLICIES :

a BASIS OF PREPARATION OF FINANCIAL STATEMENTS:

The financial statements of the company have been prepared in accordance with IND AS as prescribed under Section 133 of the Companies Act, 2013 read with Rule 3 of the Companies (Indian Accounting Standards) Rules, 2015 and subsequent amendments thereto.

The financial statements have been prepared on a historical cost basis, except for the following assets and liabilities which have been measured at fair value or revalued amount:

- Freehold Land classified as Own assets and Leasehold Land classified as Assets taken on Finance Lease
- Certain financial assets and liabilities measured at fair value (refer accounting policy regarding financial instruments).

b PRINCIPLES OF CONSOLIDATION :

- i) The financial statements of the Company and its subsidiaries have been consolidated on a line by line basis by adding together the book values of like items of assets, liabilities, income and expenditures after eliminating intra group balances and transactions to the extent identified and reconciled in accordance with Indian Accounting Standard (Ind AS) 110 - Consolidated Financial Statements .
- ii) The stepdown subsidiary of the Company, namely Kirsons BV has been classified as an ‘Integral Foreign Operation’. Revenue items denominated in foreign currency have been converted at the average rate prevailing during the year. Non monetary foreign currency assets and liabilities have been accounted at the rate of exchange prevailing on the transaction date. Monetary foreign currency assets and liabilities have been converted at the rates prevailing at the end of the year. Resultant differences have been adjusted in the statement of profit & loss.
- iii) The difference between the cost of investment in the subsidiaries, over the net assets at the time of acquisition of shares in the subsidiaries and associates are recognised in the financial statements as Goodwill or Capital Reserve, as the case may be.
- iv) Investments in associate companies have been accounted under the equity method as per Ind AS 28 - “Investments in Associates and Joint Ventures”.
- v) Under the equity method of accounting, the investment is initially recorded at cost, identifying any goodwill / capital reserve arising at the time of acquisition. The carrying amount of investment is adjusted thereafter for post acquisition changes in the investor’s share of net assets of the investee. The consolidated statement of profit and loss reflects the investor’s share of the results of operations of the investee. Calculation of goodwill/ capital reserve as well as post acquisition changes has been made based on available information. Comprehensive information was not available.

c FUNCTIONAL AND PRESENTATION CURRENCY:

These financial statements are presented in Indian Rupees (₹), which is the Company’s functional currency. All financial information is presented in Indian Rupees (₹) rounded to the nearest Lakhs, except share and Earning per share data, unless otherwise stated.

d FAIR VALUE MEASUREMENT :

The Company measures financial instruments, such as, derivatives at fair value at each balance sheet date

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

- In the principal market for the asset or liability, or
- In the absence of a principal market, in the most advantageous market for the asset or liability

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2025

The principal or the most advantageous market must be accessible by the Company. The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The Company uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorised within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

- * Level 1 — Quoted (unadjusted) market prices in active markets for identical assets or liabilities
- * Level 2 — Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable
- * Level 3 — Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable.

For assets and liabilities that are recognised in the financial statements on a recurring basis, the Company determines whether transfers have occurred between levels in the hierarchy by re-assessing categorisation (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

For the purpose of fair value disclosures, the Company has determined classes of assets and liabilities on the basis of the nature, characteristics and risks of the asset or liability and the level of the fair value hierarchy as explained above.

e PROPERTY, PLANT AND EQUIPMENT ("PPE"):**(i) Tangible Assets:**

Land has been recognized on the revaluation model envisaged in Ind AS 16. Revaluations are carried out at sufficient regularity. Other items of PPE are stated at the cost of acquisition less accumulated depreciation and write down for, impairment if any. Direct costs are capitalized until the assets are ready to be put to use. Subsequent costs are included in the asset's carrying amount or recognized as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the entity and the cost of the item can be measured reliably. All other expenses on existing assets, including day-to-day repair and maintenance expenditure and cost of replacing parts, which do not meet the definition of PPE as per Ind AS 16 are charged to the statement of profit and loss for the period during which such expenses are incurred.

Gains or losses arising from de-recognition of PPE are measured as the difference between the net disposal proceeds and the carrying amount of PPE and are recognized in the statement of profit and loss when the PPE is derecognized.

(ii) Intangible assets:

Intangible assets acquired separately are measured on initial recognition at cost. Intangible assets comprise computer software held for use. Following initial recognition, intangible assets are carried at cost less accumulated amortization and accumulated impairment losses, if any.

Gains or losses arising from de-recognition of an intangible asset are measured as the difference between the net disposal proceeds and the carrying amount of the asset and are recognized in the statement of profit and loss when the asset is derecognized.

In both cases, the company has opted for the exemption provided in Ind AS 101 by treating the book value of PPE (other than land which was revalued on April 01,2016) and intangible assets as on the transition date (April 01,2016) as the deemed cost of the relevant assets.

(iii) Depreciation & Amortization:

- a. Depreciation on furniture and fixtures costing above ₹ 5,000/- provided at the residences of the employees has been charged at the rate of 33.33% on the straight-line method irrespective of the month of addition.

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NOTES TO CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2025

- b. Depreciation on assets taken on finance lease is charged over the primary lease period.
- c. Depreciation on PPE (other than Furniture and Fixtures provided to employees and assets taken on finance lease) bought/sold during the year is charged on straight line method as per the useful life in Schedule II of Companies Act 2013 on a monthly basis, depending upon the month of the financial year in which the assets are installed/sold.
- d. The amortization period and the amortization method are reviewed at least at each financial year end. If the expected useful life of the asset is significantly different from previous estimates, the amortization period is changed accordingly. If there has been a significant change in the expected pattern of economic benefits from the asset, the amortization method is changed to reflect the changed pattern.

f INVESTMENT PROPERTIES:

- a. Investment properties are properties held for a currently undetermined future use and are valued at cost.
- b. An investment property is derecognized upon disposal or when the investment property is permanently withdrawn from use and no future economic benefits are expected from the disposal. Any gain or loss arising on derecognition of the property (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in the standalone statement of profit and loss in the period in which the property is derecognized.

g NON CURRENT ASSETS HELD FOR SALE:

Non Current Assets held for sale are stated at cost or estimated net realizable value, whichever is lower.

h INVENTORIES:

- (i) Inventories does not include spare parts ,servicing equipment and stand by equipment which meet definition of PPE as per AS-10 (revised) .
- (ii) Raw materials, stores, spare parts and components are valued at cost on weighted average basis or net realizable value whichever is lower.
- (iii) Work in progress is valued at works cost or net realizable value whichever is lower.
- (iv) Finished goods are valued at works cost or net realizable value whichever is lower.
- (v) Material cost of work in progress and finished goods are computed on weighted average basis.

i REVENUE RECOGNITION:

Ind AS 115 supersedes Ind AS 11 Construction Contracts and Ind AS 18 Revenue and it applies, with limited exceptions, to all revenue arising from contracts with customers. Ind AS 115 establishes a five-step model to account for revenue arising from contracts with customers and requires that revenue be recognised at an amount that reflects the consideration to which an entity expects to be entitled in exchange for transferring goods or services to a customer.

Ind AS 115 requires entities to exercise judgment, taking into consideration all of the relevant facts and circumstances when applying each step of the model to contracts with their customers. The standard also specifies the accounting for the incremental costs of obtaining a contract and the costs directly related to fulfilling a contract. In addition, the standard requires extensive disclosures.

The Company adopted Ind AS 115 using the modified retrospective method of adoption with the date of initial application of 01 April, 2018. Under this method, the standard can be applied either to all contracts at the date of initial application or only to contracts that are not completed at this date. The Company elected to apply the standard to all contracts as at 01 April, 2018.

The cumulative effect of initially applying Ind AS 115 is recognised at the date of initial application as an adjustment to the opening balance of retained earnings. Therefore, the comparative information was not restated and continues to be reported under Ind AS 11 and Ind AS 18.

Effective 01 April 2018, the Company has adopted Indian Accounting Standard 115 (Ind AS 115) -'Revenue from contracts with customers' using the cumulative catch-up transition method, applied to contracts that were not completed as on the transition date i.e. 01 April 2018. Accordingly, the comparative amounts of revenue and the corresponding contract assets / liabilities have not been retrospectively adjusted. The effect on adoption of Ind-AS 115 was insignificant.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2025**j EMPLOYEE BENEFITS:****(i) Short term employee benefits:**

All short-term employee benefits such as salaries, wages, bonus, special awards and medical benefits which fall within 12 months of the period in which the employee renders related services which entitles them to avail such benefits and non-accumulating compensated absences are recognized on an undiscounted basis and charged to the statement of profit and loss.

(ii) Post employment benefits:**a. Defined contribution plans:**

The Company has contributed to provident, pension and superannuation funds which are defined contribution plans. The contributions paid/ payable under the scheme are recognized during the year in which employee renders the related service.

b. Defined benefit plans:

Employees' gratuity is defined benefit plan. The present value of the obligation under such plan is determined based on actuarial valuation using the Projected Unit Credit Method which considers each year of service as giving rise to an additional unit of benefit entitlement and measures each unit separately to build up the final obligation. Actuarial gains and losses are recognized immediately in the other comprehensive income. Obligation is measured at the present value of estimated future cash flows using a discounted rate that is determined by reference to market yields as at the balance sheet date on Government bonds where the currency and terms of the Government bonds are consistent with the currency and estimated terms that matches to the defined benefit obligation. Gratuity to employees is covered under Group Gratuity Life Assurance Scheme of the Life Insurance Corporation of India.

c. Compensated Absences:

Accumulated compensated absences, which are expected to be availed or encashed within 12 months from the end of the year end are treated as short term employee benefits. The obligation towards the same is measured at the expected cost of accumulating compensated absences as the additional amount expected to be paid as a result of the unused entitlement as at the year end.

Accumulated compensated absences, which are expected to be availed or encashed beyond 12 months from the end of the year are treated as other long term employee benefits. The Company's liability is actuarially determined (using the Projected Unit Credit method) at the end of each year. Actuarial losses/ gains are recognized in the statement of profit and loss in the year in which they arise.

k FOREIGN CURRENCY TRANSACTIONS:

- (i) Foreign currency transactions are translated into rupees at the exchange rate prevailing on the date of the transaction / rates that approximate the actual rates as at that date.
- (ii) Monetary foreign currency assets and liabilities outstanding as at the year-end are restated at the exchange rates prevailing as at the close of the financial year. All exchange differences are accounted for in the statement of profit and loss.
- (iii) Non monetary items denominated in foreign currency, are valued at the exchange rate prevailing on the date of transaction.
- (iv) Branches are considered as integral foreign operations and have been translated at rates prevailing on the date of transaction/rate that approximates the actual rate as at that date. Branch monetary assets and liabilities outstanding as at year end are restated at the year end rates.

l TAXATION:

Income tax expense is the sum of current tax and deferred tax.

Current tax:

The current tax is based on taxable profit for the year. Taxable profit differs from 'profit before tax' as reported in the statement of profit and loss due to the effect of items of income or expense that are taxable or deductible in other years and items that are not taxable or deductible. The Company's current tax is calculated using tax rates that have been enacted or substantively enacted by the end of the reporting period.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2025

Deferred tax:

Deferred tax is recognized using the balance sheet approach. Deferred tax assets and liabilities are recognized on temporary differences between the carrying amounts of assets and liabilities in the financial statements and the corresponding tax bases used in the computation of taxable profit.

Deferred tax liabilities are generally recognized for all taxable temporary differences. Deferred tax assets are generally recognized for all deductible temporary differences to the extent that it is probable that taxable profits will be available against which those deductible temporary differences can be utilized.

The carrying amount of deferred tax assets is reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be utilized.

Deferred tax liabilities and assets are measured at the tax rates that are expected to apply in the period in which the liability is settled or the asset realized, based on tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period.

The measurement of deferred tax liabilities and assets reflects the tax consequences that would follow from the manner in which the Company expects, at the end of the reporting period, to recover or settle the carrying amount of its assets and liabilities.

m BORROWING COSTS:

Interest and other borrowing costs on specific borrowings relating to qualifying assets are capitalized up to the date such assets are ready for use / intended to use. Other interest and borrowing costs are charged to the statement of profit and loss.

n LEASES:

The Company applies a single recognition and measurement approach for all leases, except for short-term leases and leases of low-value assets. The Company recognises lease liabilities to make lease payments and right-of-use assets representing the right to use the underlying assets.

(i) Right-of-use assets

The Company recognises right-of-use assets at the commencement date of the lease (i.e., the date the underlying asset is available for use). Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities. The cost of right-of-use assets includes the amount of lease liabilities recognised, initial direct costs incurred, and lease payments made at or before the commencement date less any lease incentives received. Right-of-use assets are depreciated on a straight-line basis over the lease term. If ownership of the leased asset transfers to the Group at the end of the lease term or the cost reflects the exercise of a purchase option, depreciation is calculated using the estimated useful life of the asset. The right-of-use assets are also subject to impairment.

(ii) Lease Liabilities

At the commencement date of the lease, the Company recognises lease liabilities measured at the present value of lease payments to be made over the lease term. The lease payments include fixed payments (including in substance fixed payments) less any lease incentives receivable, variable lease payments that depend on an index or a rate, and amounts expected to be paid under residual value guarantees. The lease payments also include the exercise price of a purchase option reasonably certain to be exercised by the Company and payments of penalties for terminating the lease, if the lease term reflects the Company exercising the option to terminate. Variable lease payments that do not depend on an index or a rate are recognised as expenses (unless they are incurred to produce inventories) in the period in which the event or condition that triggers the payment occurs. In calculating the present value of lease payments, the Company uses its incremental borrowing rate at the lease commencement date because the interest rate implicit in the lease is not readily determinable. After the commencement date, the amount of lease liabilities is increased to reflect the accretion of interest and reduced for the lease payments made. In addition, the carrying amount of lease liabilities is remeasured if there is a modification, a change in the lease term, a change in the lease payments (e.g., changes to future payments resulting from a change in an index or rate used to determine such lease payments) or a change in the assessment of an option to purchase the underlying asset.

(iii) Short-term leases and leases of low-value assets

The Company applies the short-term lease recognition exemption to its short-term leases (i.e., those leases that have a lease term of 12 months or less from the commencement date and do not contain a purchase option). It also

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2025

applies the lease of low-value assets recognition exemption to leases that are considered to be low value. Lease payments on short-term leases and leases of low-value assets are recognised as expense on a straight-line basis over the lease term.

o PROVISIONS AND CONTINGENT LIABILITIES:

- i) A provision is recognized when an enterprise has a present obligation (legal or constructive) as result of past event and it is probable that an outflow of embodying economic benefits of resources will be required to settle a reliably assessable obligation. Provisions are determined based on best estimate required to settle each obligation at each balance sheet date. If the effect of the time value of money is material, provisions are discounted using a current pre-tax rate that reflects, when appropriate, the risks specific to the liability. When discounting is used, the increase in the provision due to the passage of time is recognized as a finance cost.
- ii) Provisions for onerous contracts, i.e. contracts where the expected unavoidable costs of meeting obligations under a contract exceed the economic benefits expected to be received, are recognized when it is probable that an outflow of resources embodying economic benefits will be required to settle a present obligation as a result of an obligating event, based on a reliable estimate of such obligation.
- iii) Provisions for warranty-related costs are recognized when the service provided to the customer. Initial recognition is based on historical experience and the present value of the future estimated obligation. The initial estimate of warranty-related costs is revised annually. The annual unwinding of interest is recognized in the Statement of Profit and Loss.
- iv) A contingent liability is a possible obligation that arises from past events whose existence will be confirmed by the occurrence or non-occurrence of one or more uncertain future events beyond the control of the Company or a present obligation that is not recognized because it is not probable that an outflow of resources will be required to settle the obligation. A contingent liability also arises in extremely rare cases where there is a liability that cannot be recognized because it cannot be measured reliably. The Company does not recognize a contingent liability but discloses its existence in the financial statements.

p FINANCIAL INSTRUMENTS:

Financial assets and liabilities are recognized when the Company becomes a party to the contractual provisions of the instrument. Financial assets and liabilities are initially measured at fair value. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets and financial liabilities at fair value through profit or loss) are added to or deducted from the fair value measured on initial recognition of financial asset or financial liability.

(i) Cash and Cash Equivalents:

Cash and Cash Equivalents comprise cash and deposit with banks other than for term deposit earmarked for Bank Guarantee. The company considers all highly liquid investments including demand deposits with bank with an original maturity of three months or less and that are readily convertible to known amounts of cash to be cash equivalents.

(ii) Financial assets at amortized cost:

Financial assets are subsequently measured at amortized cost if these financial assets are held within a business whose objective is to hold these assets in order to collect contractual cash flows and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

(iii) Financial liabilities:

Financial liabilities are subsequently carried at amortized cost using the effective interest method. For trade and other payables maturing within one year from the balance sheet date, the carrying amounts approximate fair value due to the short maturity of these instruments.

q IMPAIRMENT:**(i) Financial Assets:**

The Company assesses at each date of balance sheet whether a financial asset or a group of financial assets is impaired. Ind AS 109 requires expected credit losses to be measured through a loss allowance. The Company recognizes lifetime expected losses for all contract assets and / or all trade receivables that do not constitute a financing transaction. For all other financial assets, expected credit losses are measured at an amount equal to the 12-month expected credit losses or at an amount equal to the life time expected credit losses if the credit risk on the financial asset has increased significantly since initial recognition.

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NOTES TO CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2025

(ii) Other Equity Investments:

All other equity instruments are measured at fair value, with value changes recognised in Statement of Profit and Loss, except for those equity investments for which the Company has elected to present the value changes in 'Other Comprehensive Income'.

(iii) Non Financial Assets:

A non financial asset is treated as impaired when the carrying cost of asset exceeds its recoverable value. An impairment loss, if any, is charged to statement of profit and loss, in the year in which an asset is identified as impaired.

r EARNINGS PER SHARE:

Basic earnings per share are calculated by dividing the net profit or loss for the period attributable to equity shareholders by the weighted average number of equity shares outstanding during the period. The weighted average numbers of equity shares outstanding during the period are adjusted for events of bonus issue.

For the purpose of calculating diluted earnings per share, the net profit or loss for the period attributable to equity shareholders and the weighted average number of shares outstanding during the period are adjusted for the effects of all dilutive potential equity shares.

STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED MARCH 31, 2025

(a) Equity Share Capital

Particulars	₹ in Lakhs	
	As at March 31, 2025	As at March 31, 2024
Balance at the Beginning of the year	6,641.40	6,641.40
Changes in equity share capital during the year	-	-
Balance at the end of the year	6,641.40	6,641.40

(b) Other Equity

Particulars	Capital redemption reserve	Capital reserve on consolidation	Capital reserve	Securities premium	Retained earnings	Reconstruction reserves	Total (A)	Other Comprehensive Income			Total (B)	Total Other equity (A+B)	
								Items that will be reclassified to profit or loss		Items that will not be reclassified to profit or loss			Total
								Fair value of Investment	Revaluation of Land				
Total comprehensive income as at March 31 2023	2,401.75	23.87	18.06	4,410.84	(39,612.63)	641.67	(32,116.44)	108.18	34,420.46	129.81	36,658.45	2,542.01	
Add/(Less): Profit/ (loss) for the Year	-	-	-	-	1,407.87	-	1,407.87	11.92	-	-	11.92	1,419.79	
Add/(Less): Ind AS adjustments	-	-	-	-	-	-	-	-	-	(62.93)	(62.93)	(62.93)	
Less: Tax Adjustment on Ind AS items	-	-	-	-	-	-	-	(3.32)	(2,319.65)	17.51	(2,305.46)	(2,305.46)	
Total comprehensive income as at March 31 2024	2,401.75	23.87	18.06	4,410.84	(38,204.76)	641.67	(30,708.57)	116.78	32,100.81	84.39	32,301.98	1,593.41	
Add/(Less): Profit/ (loss) for the Year	-	-	-	-	373.06	-	373.06	13.23	-	-	13.23	386.29	
Add/(Less): Ind AS adjustments	-	-	-	-	-	-	-	-	-	45.36	45.36	45.36	
Less: Tax Adjustment on Ind AS items	-	-	-	-	-	-	-	(0.54)	2,821.97	(12.62)	2,808.81	2,808.81	
Total comprehensive income as at March 31 2025	2,401.75	23.87	18.06	4,410.84	(37,831.70)	641.67	(30,335.51)	129.47	34,922.78	117.13	35,169.38	4,833.87	

To be read with our report of even date
For K N Prabhasankar & Co.
 Chartered Accountants
 Firm Regn. No: 004982S

For and on behalf of the Board of Directors of
Kirloskar Electric Company Limited

A. Umesh Patwardhan
 Partner
 Membership No:222945

Vijay Ravindra Kirloskar
 Executive Chairman
 DIN:00031253

Anand B Hunnur
 Managing Director
 DIN:06650798

Sanjeev Kumar S
 Director Finance &
 Chief Financial Officer
 DIN:08673340

Mahabaleshwar Bhat
 General Manager &
 Company Secretary
 Membership No:A21919

Place: Bengaluru
 Date: May 28, 2025

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

3 Property plant and equipment:

₹ In Lakhs

Tangible assets	Own Assets											Assets taken on Finance Lease		Total		
	Land	Building	Plant and equipment	Tools & Jigs	Electrical installations	Motor vehicles	Office equipments	Furniture and fittings	Leasehold improvements	Land						
Gross block																
Balance as at March 31, 2023	35,447.24	5,010.54	15,305.38	1,896.48	156.21	411.92	356.69	653.40	313.35	4,920.10				64,471.31		
Additions		30.00	85.61	55.01	-	87.60	47.89	7.60						313.71		
Revaluation (Refer note 4 below)																
Disposals	-	-	34.92	-	-	106.04	7.16	86.37	-	-				-		234.49
Balance as at March 31, 2024	35,447.24	5,040.54	15,356.07	1,951.49	156.21	393.48	397.42	574.63	313.35	4,920.10				64,550.53		
Additions		59.19	137.24	27.24	-	-	6.08	7.54	-	-				237.29		
Disposals	-	-	2.54	-	-	-	1.61	10.39	-	-				14.54		
Balance as at March 31, 2025	35,447.24	5,099.73	15,490.77	1,978.73	156.21	393.48	401.89	571.78	313.35	4,920.10				64,773.28		
Accumulated depreciation																
Balance as at March 31, 2023	-	2,835.75	14,578.97	1,554.44	156.05	395.44	225.12	638.61	158.98	-				20,543.36		
Depreciation charge for the year	-	154.34	199.36	62.07	0.09	14.30	36.63	6.17	10.47	-				483.43		
Disposals	-	-	34.92	-	-	106.04	6.15	86.33	-	-				233.44		
Balance as at March 31, 2024	-	2,990.09	14,743.41	1,616.51	156.14	303.70	225.60	558.45	169.45	-				20,793.35		
Depreciation charge for the year	-	157.05	192.24	61.49	0.07	12.08	32.01	5.87	10.47	-				471.28		
Disposals	-	-	2.54	-	-	-	1.60	10.10	-	-				14.24		
Balance as at March 31, 2025	-	3,147.14	14,933.11	1,678.00	156.21	315.78	286.01	554.22	179.92	-				21,250.39		
Net block																
Balance as at March 31, 2023	35,447.24	2,174.79	726.41	342.04	0.16	16.48	131.57	14.79	154.37	4,920.10				43,927.95		
Balance as at March 31, 2024	35,447.24	2,050.45	612.66	334.98	0.07	89.78	141.82	16.18	143.90	4,920.10				43,757.18		
Balance as at March 31, 2025	35,447.24	1,952.59	557.66	300.73	-	77.70	115.88	17.56	133.43	4,920.10				43,522.89		

Additional information:

- 1) Land taken on lease from KIADB at cost aggregating to ₹ 68.70 lakhs. On expiry of lease periods, payment of balance considerations if any, and execution of sale deeds, the relevant title will pass to the Company.
- 2) Management has determined that there are no significant parts of assets whose useful life is different from that of the principal asset to which it relates to in terms of Note 4 Schedule II to the Companies Act, 2013. Accordingly, useful life of assets have been determined for the overall asset and not for its individual components.

KIRLOSKAR ELECTRIC COMPANY LIMITED

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

₹ In Lakhs

Particulars	As at March 31, 2025	As at March 31, 2024
4 Capital work in progress:		
Plant and machinery	-	82.94
	-	82.94
5 Investment property:		
Land	5.41	5.41
	5.41	5.41

6 Other Intangible Assets

₹ In Lakhs

Gross block	Goodwill	Computer software	Techincal knowhow & product development	Total
Balance as at March 31, 2023	423.46	623.78	1,088.51	2,135.75
Additions	-	42.11	-	42.11
Balance as at March 31, 2024	423.46	665.89	1,088.51	2,177.86
Additions	-	-	-	-
Revaluation	-	-	-	-
Disposals	-	159.02	-	159.02
Balance as at March 31, 2025	423.46	506.87	1,088.51	2,018.84
Accumulated amortisation:				
Balance as at March 31, 2023	423.46	608.62	1,088.51	2,120.59
Depreciation charge for the year	-	18.21	-	18.21
Balance as at March 31, 2024	423.46	626.83	1,088.51	2,138.80
Depreciation charge for the year	-	17.88	-	17.88
Disposals	-	158.77	-	158.77
Balance as at March 31, 2025	423.46	485.94	1,088.51	1,997.91
Net block				
Balance as at March 31, 2023	-	15.16	-	15.16
Balance as at March 31, 2024	-	39.06	-	39.06
Balance as at March 31, 2025	-	20.93	-	20.93

7 Investments:

Details of investments	Name of the Company	As at March 31, 2025			As at March 31, 2024		
		No. of shares	Face value	₹ In Lakhs	No. of shares	Face value	₹ In Lakhs
a) Investments in equity Instruments:							
i)	Associates: (Trade)						
	<u>Fully paid up</u>						
	Kirloskar (Malaysia) Sdn. Bhd. Kuala Lumpur, Malaysia	3,00,000	MR1	-	3,00,000	MR1	-
ii)	Others						
	<u>Fully paid up</u>						
	ICICI bank Limited (on merger of Sangli Bank Limited)	5,945	2	80.16	5,945	2	65.15
	The Mysore Kirloskar Limited (refer additional information 3 below)	7,70,750	10	-	7,70,750	10	-
	Kirloskar Proprietary Limited	26	100	40.02	26	100	37.33
	Kirsons Trading Pte.Limited	56,250	S \$1	43.58	56,250	S \$1	45.02

SEVENTY EIGHTH ANNUAL REPORT 2024-25

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Kirloskar Power Equipments Limited	3,40,000	10	39.45	3,40,000	10	42.48
Dr. Prabhakar Kore Credit Souhard Shakari Ltd	210	100	0.20	210	100	0.20
b) Investments in debentures or bonds						
i) Others						
Fully paid up						
The Mysore Kirloskar Ltd (refer additional information 3 below)	30,000	44	-	30,000	44	-
Total			203.41			190.18

Additional Information:

- Aggregate value of quoted investments:
Carrying Value 1.00 1.00
Market Value 80.16 65.15
- Aggregate value of unquoted investments:
Carrying Value 123.25 125.03
- Securities in The Mysore Kirloskar Limited have been written off.
- Shares held in Kirloskar Proprietary Limited, Kirloskar Trading Pte Limited and Kirloskar Power Equipment Limited (all unlisted) have been mark to market based on the net asset value of an equity share as at March 31, 2024 and March 31, 2023 as per their latest audited financial statements as of those dates. The differential amounts as on the date of transition has been recognized in opening reserves and changes thereafter have been recognized as other comprehensive income.

₹ In Lakhs

Particulars	As at March 31, 2025	As at March 31, 2024
8 Trade receivables: (unsecured and considered good)		
i) Long term trade receivables	205.27	322.00
	205.27	322.00
9 Other financial assets:		
i) Bank deposits with more than twelve months maturity	57.79	238.95
	57.79	238.95
10 Other non current assets: (unsecured and considered good, unless otherwise stated)		
i) Capital advances	936.34	702.14
Less: Allowance for capital Advance	12.93	-
	923.41	702.14
ii) Security deposits	344.91	316.59
iii) Rent deposit to related parties	100.00	100.00
iv) Deferred Income - rental deposit	14.48	20.81
v) Disputed statutory liabilities/ taxes paid	433.60	521.54
vi) Income tax receivable (net)	161.12	113.11
	1,054.11	1,072.05
	1,977.52	1,774.19

Amounts due from a private company in which a director of the Company is a director included in (iii) above

100.00 100.00

KIRLOSKAR ELECTRIC COMPANY LIMITED

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

₹ In Lakhs

Particulars	As at March 31, 2025	As at March 31, 2024
11 Inventories:		
i) Raw materials	1,147.20	1,210.33
ii) Work in progress	2,618.76	3,375.21
iii) Finished goods	833.69	282.18
iv) Stores and spares	56.00	59.23
v) Others (scrap stock)	4.88	16.75
Goods in transit:		
i) Finished goods	-	2.96
	4,660.53	4,946.66
Less: Provision for non-moving stocks	121.73	123.19
	4,538.80	4,823.47
12 Trade receivables:		
i) Trade receivables exceeding six months	5,594.94	5,876.75
ii) others	6,005.81	6,633.16
	11,600.75	12,509.91
Less: allowance for credit loss	5,747.10	3,890.04
	5,853.65	8,619.87
1) Amounts due by private companies in which directors of the Company are directors	-	-

Trade receivables ageing as at March 31, 2025:

Particulars	Undisputed trade receivables		Disputed trade receivables		Total
	Considered good	Considered-credit impaired	Considered good	Considered-credit impaired	
Less than 6 months	5,990.49	-	-	15.32	6,005.81
6 months to 1 year	79.95	68.11	-	11.42	159.48
1-2 year	241.11	11.46	0.48	68.68	321.73
2-3 year	67.36	0.66	2.09	50.83	120.94
More than 3 year	-	-	-	4,992.79	4,992.79
Total					11,600.75
Less: allowance for credit loss					5,747.10
Total					5,853.65

13 a) Cash and cash equivalents:

i) Balances with banks		
- in other accounts	1,676.14	1,674.64
ii) Cash on hand	6.61	0.16
	1,682.75	1,674.80

b) Other bank balances:

i) Balances with banks		
- in short term deposits	474.93	440.17
- in margin money, security for borrowings, guarantees and other commitments	756.67	808.42
	1,231.60	1,248.59

Total (a + b)	2,914.35	2,923.39
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SEVENTY EIGHTH ANNUAL REPORT 2024-25

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

₹ In Lakhs

Particulars	As at		As at	
	March 31, 2025		March 31, 2024	
14 Other Current assets:				
(unsecured and considered good, unless otherwise stated)				
i) Loans and advances to related parties (refer note 35(5))		108.49		102.56
ii) Advance paid to suppliers and others		772.51		1,240.99
		881.00		1,343.55
Less: Allowance for doubtful advances for advance paid to suppliers and others		66.29		105.88
		814.71		1,237.67
Debts due by directors or other officers of the company				
Amounts due by private companies in which directors of the Company are directors		108.49		102.56
15 Share capital:				
Authorized: (*)				
Preference Shares of ₹ 100/- each	3,000,000	3,000.00	3,000,000	3,000.00
Equity shares of ₹ 10/- each	85,000,000	8,500.00	85,000,000	8,500.00
		11,500.00		11,500.00
Issued, subscribed and fully paid up:				
Equity shares of ₹ 10/- each				
At the beginning of the year	66,414,071	6,641.41	66,414,071	6,641.41
Issued during the year	-	-	-	-
At the close of the year	66,414,071	6,641.41	66,414,071	6,641.41
Total carried to Balance Sheet	66,414,071.00	6,641.41	66,414,071.00	6,641.41

Foot notes

1 Preference shares:

- a. The Company had issued cumulative preference shares of ₹ 100/- each. The preference shareholders did not have voting rights.
- b. 1,176,746 Preference shares (value ₹ 1,176.75 lakhs) were allotted pursuant to a contract without consideration being received in cash. These preference shareholders were allotted to preference share holders of Kaytee Switchgear Limited as fully paid up pursuant to the Scheme of arrangement approved by the Honorable High Court of Karnataka under sec 391 -394 of the Companies Act, 1956 without payment being received in cash.
- c. During the financial year 2014-15 Company issued and allotted 1,595,890 (Fifteen lakh ninety five thousand eight hundred and ninety) Compulsory Convertible Preference Shares ("CCPS") of ₹ 100/-(Rupees one hundred), to Mr. Vijay Ravindra Kirloskar (Promoter) by way of private placement for a tenor not exceeding 18 months which will carry a preferential cumulative dividend of 0.1% (zero point one per cent) per annum, payable till the date of conversion into equity shares. 777,485 Preference shares were converted into 2,554,156 equity shares of face value of Rs. ₹ 10/- each issued at premium of ₹ 20.44 (Rupees twenty and forty four paise) as per the first tranche on February 11, 2016 and 818,405 Preference shares were converted into 2,688,583 equity shares of face value of Rs. ₹ 10/- each issued at a premium of ₹ 20.44 (Rupees twenty and forty four paise) as per the second tranche on September 26, 2016.

2 Equity shares:

- a. The Company has only one class of equity shares having a par value of ₹ 10/- each. Each holder of equity shares is entitled to one vote per share. In the event of liquidation of the Company, the holders of the equity shares will be entitled to receive the remaining assets of the Company, after distribution of all preferential amounts. The distribution will be in proportion to the equity shares held by the shareholder.

KIRLOSKAR ELECTRIC COMPANY LIMITED

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

b. Equity Shares of ₹ 10/- each includes:

Particulars	As at March 31, 2025		As at March 31, 2024	
	Number	₹ in Lakhs	Number	₹ in Lakhs
(i) Equity shares include Shares allotted pursuant to a contract without consideration being received in cash. These shares were issued to shareholders of Kaytee Switchgear Limited and Kirloskar Power Equipment Limited as fully paid, pursuant to Scheme of arrangement approved by the Honorable High Court of Karnataka under sections 391 to 394 of the Companies Act, 1956.	17,252,550	1,725.26	17,252,550	1,725.26
(ii) Shares allotted during the year 2007-08 to the promoters group in terms of order dated September 29, 2007 of the Honorable High Court of Karnataka read with scheme of arrangement dated February 13, 2003 under sections 391 to 394 of The Companies Act, 1956.	2,000,000	200.00	2,000,000	200.00
(iii) Shares allotted during the year 2003 - 04 to IDBI on conversion of Preference Share Capital at face value as per the scheme of arrangement approved by Honorable High Court of Karnataka.	6,000,000	600.00	6,000,000	600.00
(iv) Shares allotted during the year 2014-15 to Vijay R Kirloskar at a premium of ₹ 20.44 per share	2,658,200	265.82	2,658,200	265.82
(v) Shares allotted during the year 2015-16 to Vijay R Kirloskar at a premium of ₹ 20.44 per share by conversion of CCPS.	2,554,156	255.42	2,554,156	255.42
(vi) Shares allotted during the year 2016-17 to Vijay R Kirloskar at a premium of ₹ 20.44 per share by conversion of CCPS.	2,688,583	268.86	2,688,583	268.86

c. Particulars of equity share holders holding more than 5% of the total number of equity share capital:

Particulars	As at March 31, 2025		As at March 31, 2024	
	Number	Percentage	Number	Percentage
(i) Abhiman Trading Company Private Limited	5,217,063	7.86%	5,217,063	7.86%
(ii) Vijayjyothi Investment & Agencies Private Limited	4,271,217	6.43%	4,271,217	6.43%
(iii) Mr. Vijay Ravindra Kirloskar	11,946,468	17.99%	11,891,468	17.91%
(iv) Vijay Farms Private Limited	3,540,807	5.33%	3,540,807	5.33%

d. Shareholding of promoters

SI No.	Shares held by promoters at the end of the year			% Change during the year
	Promoter name	No. of Shares	% of total shares	
1	Vijay Ravindra Kirloskar	11,946,468	17.99	0.08%
2	Meena Kirloskar	184,514	0.28	-
3	Abhiman Trading Company Limited	5,217,063	7.86	-
4	Vijayjyothi Investments and Agencies Private Limited	4,271,217	6.43	-
5	Vijay Farms Private Limited	3,540,807	5.33	-
6	Vijaykirti Investments and Agencies Private Limited	3,064,094	4.61	-
7	Sri Vijayadurga Investments and Agencies Private Limited	1,774,506	2.67	-
8	Vimraj Enterprises Private Limited	1,606,483	2.42	-
9	Kirloskar Power Equipments Limited	1,146,315	1.72	-
10	Kirloskar Batteries Private Limited	186,500	0.28	-

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

16 Other Equity

Particulars	Capital redemption reserve	Capital reserve on consolidation	Capital reserve	Securities premium	Retained earnings	Reconstruction reserves	Total (A)	Other Comprehensive Income			Total (B)	Total Other equity
								Items that will be reclassified to profit or loss		Items that will not be reclassified to profit or loss		
								Fair value of Investment	Revaluation of Land			
Total comprehensive income as at March 31, 2023	2,401.75	23.87	18.06	4,410.84	(39,612.63)	641.67	(32,116.44)	108.18	34,420.46	129.81	36,658.45	2,542.01
Add/(Less): Profit/ (loss) for the Year	-	-	-	-	1,407.87	-	1,407.87	11.92	-	-	11.92	1,419.79
Add/(Less): Ind AS adjustments	-	-	-	-	-	-	-	-	-	(62.93)	(62.93)	(62.93)
Less: Tax Adjustment on Ind AS items	-	-	-	-	-	-	-	(3.32)	(2,319.65)	17.51	(2,305.46)	(2,305.46)
Total comprehensive income as at March 31, 2024	2,401.75	23.87	18.06	4,410.84	(38,204.76)	641.67	(30,708.57)	116.78	32,100.81	84.39	32,301.98	1,593.41
Add/(Less): Profit/ (loss) for the Year	-	-	-	-	373.06	-	373.06	13.23	-	-	13.23	386.29
Add/(Less): Ind AS adjustments	-	-	-	-	-	-	-	-	-	45.36	45.36	45.36
Less: Tax Adjustment on Ind AS items	-	-	-	-	-	-	-	(0.54)	2,821.97	(12.62)	2,808.81	2,808.81
Total comprehensive income as at March 31, 2025	2,401.75	23.87	18.06	4,410.84	(37,831.70)	641.67	(30,335.51)	129.47	34,922.78	117.13	35,169.38	4,833.87

KIRLOSKAR ELECTRIC COMPANY LIMITED

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

₹ In Lakhs

Particulars	As at March 31, 2025	As at March 31, 2024
Non- Current Liabilities		
17 Other Financial Liabilities:		
Security deposits from suppliers and dealers	611.84	606.85
Vehicle Loan	18.33	22.39
	630.17	629.24
18 Provisions:		
Provisions for employee defined benefit plans	2,693.84	2,650.12
	2,693.84	2,650.12
19 Deferred tax Liabilities (Net):		
i) Deferred tax liability:		
a) On account of depreciation on fixed assets (other than land)	476.34	540.95
b) On account of revaluation of land	4,946.12	7,754.93
Total	5422.46	8,295.88
ii) Deferred tax asset:		
a) On account of timing differences in recognition of expenditure (restricted to Deferred tax liability)	476.34	540.95
Total	476.34	540.95
Net deferred tax liability/(asset)	4,946.12	7,754.93
Current Liabilities		
20 Borrowings:		
1) Secured loans:		
a) Loans repayable on demand		
- from banks	3,605.29	3,767.79
- Other than banks	-	-
	3,605.29	3,767.79
2) Unsecured loans:		
Other than banks:		
a) Inter corporate deposits	8,005.23	8,870.00
b) Current maturities of fixed deposits	-	10.00
	8,005.23	8,880.00
Total	11,610.52	12,647.79
1) Details of security for secured loans:		
a) Working capital loan (cash credit) from Lenders as specified in Master Restructuring Agreement ("MRA") are secured against a first pari passu charge by way of hypothecation of all book debts, receivables, stocks, inventories, operating cash flows, commissions, revenues of whatsoever nature and whatever arising (present & future) including Trust and Retention Account, a first pari passu charge by way of mortgage on all of the Company's immovable properties as set out in Schedule VI of MRA, a first pari passu charge by way of pledge of 24,886,143 fully paid equity shares of the Company held by the promoters as specified in MRA. These loans carry an interest rate of 16.5% (base rate of Bank of India plus 80 basis points) per annum and also guaranteed by the Executive Chairman of the Company.	3,605.29	3,767.79
2) Details of security for unsecured loans:		
a) Inter corporate deposits are taken for periods ranging between 90 to 360 days with interest rates averaging upto 12.80% per annum.		
b) Fixed deposits include ₹ nil as at March 31, 2025 (as at March 31, 2024 ₹ 10.00 lakhs) matured unclaimed deposits.		

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NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

₹ In Lakhs

Particulars	As at	As at
	March 31, 2025	March 31, 2024
21 Trade payables:		
1) Dues to micro, small and Medium enterprises	861.10	670.79
	861.10	670.79
2) Dues to creditors other than micro, small and Medium enterprises		
i) Other trade payables	12,734.24	13,502.46
ii) Acceptances	4,228.36	4,503.23
	16,962.60	18,005.69

Additional Information:

The details of amounts outstanding to Micro, Small and Medium Enterprises under Micro Small and Medium Enterprises Development Act, 2006 (MSMED Act), based on the available information with the Company are as under:

₹ In Lakhs

SI No.	Particulars	As at March 31, 2025	As at March 31, 2024
1	Principal amount due and remaining unpaid	861.10	670.79
2	Interest due on (1) above and the unpaid interest	88.04	79.51
3	Interest paid on all delayed payments under the MSMED Act	Nil	Nil
4	Interest due and payable for the period of delay other than (3) above	Nil	Nil
5	Interest accrued and remaining unpaid	0.32	8.53
6	The amount of further interest remaining due and payable even in the succeeding years, until such date when the interest dues above are actually paid to the small enterprise, for the purpose of disallowance of a deductible expenditure under section 23 of the Micro, Small and Medium Enterprises Development Act, 2006.	88.36	88.04

Trade Payables ageing as at March 31, 2025:

₹ In Lakhs

SI.No.	Particulars	Dues to micro and small enterprises	Other trade payables
1	Not due	360.33	6,840.07
2	Less than 1 year	326.12	1,656.34
3	1-2 years	58.46	317.14
4	2-3 years	16.92	281.78
5	More than 3 years	99.27	3,638.90
	Total	861.10	12,734.23

22 Other financial liabilities:

a) Interest accrued	626.82	633.00
	626.82	633.00

23 Provisions:

a) Provision for short term compensated absences	134.98	163.46
b) Provision for wage arrears	1,086.16	1,079.96
c) Provision for warranty	421.76	444.46
d) Provision for contingencies	106.81	1,398.31
	1,749.71	3,086.19

24 Other current liabilities:

a) Statutory liabilities	337.97	618.78
b) Other liabilities *	5,800.26	6,502.38
c) Trade advances	2,401.76	2,580.37
	8,539.99	9,701.53

KIRLOSKAR ELECTRIC COMPANY LIMITED

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

₹ In Lakhs

Particulars	As at March 31, 2025	As at March 31, 2024
* Other liabilities include ₹ 3.14 Lakhs (March 31, 2024: ₹ 5.48 Lakhs) payable towards Voluntary Retirement Scheme (VRS)		
25 Current tax liabilities (Net):		
a) Provision for tax (net of advance tax outside India)	18.58	0.21
	18.58	0.21
26 Revenue from operations:		
i) Sale of products		
Motors, alternators and generators	27,076.14	28,228.77
Transformers	22,469.20	23,058.94
DG sets	457.53	833.76
Others	3,650.53	2,993.66
Total	53,653.40	55,115.13
ii) Sale of services	728.99	619.95
Total revenue	54,382.39	55,735.08
27 Other income:		
i) Interest income on Bank Deposits and Others	111.20	123.21
ii) Interest and guarantee commission income from financial assets	118.77	132.42
iii) Dividend income from long term investments	0.63	0.51
iv) Profit on sale of fixed assets (net)	-	2.91
v) Provision no longer required and Unclaimed credit balance written back	486.16	486.23
vi) Miscellaneous income	57.75	53.57
	774.51	798.85
28 Cost of materials consumed:		
a) Consumption of raw materials, components, stores and spare parts	37,861.19	38,804.09
	37,861.19	38,804.09
b) Consumption of major raw materials		
Additional Information:		
i) Copper (Wires, strips, rods, sheets, etc)	14,736.99	11,597.12
ii) Iron and steel (pigiron, rounds, plates, sheets, etc.,)	7,232.74	7,522.19
iii) Stores and spares	56.00	59.23
iv) Others	15,835.46	19,625.55
29 Changes in inventories of finished goods, work in progress and stock in trade:		
Stocks at the end of the year:		
i) Work in progress		
Motors, alternators and generators	1,681.53	2,348.36
Transformers	655.66	791.10
DG Sets	240.80	201.86
Others	40.74	33.89
Total	2,618.73	3,375.21

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NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

₹ In Lakhs

Particulars	As at March 31, 2025	As at March 31, 2024
ii) Finished goods		
Motors, alternators and generators	361.96	259.28
Transformers	471.72	739.45
DG sets	-	-
Others	-	4.94
Total	833.68	285.14
iii) Scrap	4.88	16.75
A	3,457.29	3,677.10
Less: Stocks at the beginning of the year:		
i) Work in progress		
Motors, alternators and generators	2,348.36	2,290.46
Transformers	791.10	458.67
DG sets	201.86	212.69
Others	33.89	68.17
Total	3,375.21	3,029.99
ii) Finished goods		
Motors, alternators and generators	259.28	308.89
Transformers	20.92	739.46
DG sets	-	-
Others	4.94	1.98
Total	285.14	1,050.33
iii) Scrap	16.75	14.21
B	3,677.10	4,094.53
Total (B-A)	219.81	417.43
30 Employee benefit expenses:		
i) Salaries , wages and bonus	6,243.33	6,211.11
ii) Contribution to provident and other funds	628.66	758.49
iii) Staff welfare expenses	674.28	683.22
	7,546.27	7,652.82
31 Finance costs:		
i) Interest expenses	1,967.58	2,167.78
ii) Other borrowing costs	464.89	397.49
	2,432.47	2,565.27
32 Depreciation and amortization expenses		
i) Depreciation of tangible assets	471.28	483.43
ii) Amortization of intangible assets	17.88	18.21
	489.16	501.64

KIRLOSKAR ELECTRIC COMPANY LIMITED

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

₹ In Lakhs

	Particulars	As at March 31, 2025	As at March 31, 2024
33	Other expenses:		
i)	Power and fuel	782.42	847.58
ii)	Rent	178.65	154.50
iii)	Repairs to buildings	23.82	78.59
iv)	Repairs to machinery	136.92	144.37
v)	Repairs to others	482.17	453.27
vi)	Vehicle maintenance	33.97	31.21
vii)	Insurance	21.92	32.96
viii)	Rates and taxes	424.34	323.21
ix)	Payment to auditors		
	- as auditor (includes branch audit fees of ₹0.83, previous year ₹0.96)	21.40	28.85
	- for taxation matters (includes ₹0.00, previous year ₹0.12 to branch auditor)	5.00	5.12
	- for limited review	30.00	22.50
		56.40	56.47
x)	Selling expenses	790.17	547.01
xi)	Commission	84.69	37.64
xii)	Warranty claims	89.78	82.40
xiii)	Allowance for credit loss	2,322.35	(61.47)
xiv)	Allowance for doubtful loans and advances	440.70	-
xv)	Net (gain)/loss on foreign currency transaction and translation	2.58	7.87
xvi)	Bad trade receivables written off	465.70	395.09
	Less: Allowance for doubtful trade receivable withdrawn	465.29	395.09
		-	-
xvii)	Irrecoverable loans and advances written off	-	0.69
	Less: Allowance for doubtful loans and advances withdrawn	-	0.69
		-	-
xviii)	Loss on sale of fixed asset (net)	0.32	-
xix)	Legal and professional charges	700.68	726.92
xx)	Travelling and conveyance	399.66	431.11
xxi)	Printing and stationary	19.76	20.99
xxii)	Postage, telegrams and telephones	43.50	44.10
xxiii)	Directors sitting fees	40.50	38.00
xxiv)	Provision for contingencies	18.73	-
	Less: Provision for contingencies withdrawan	1,310.23	215.26
		(1,291.50)	(215.26)
xxv)	Security charges	355.31	341.06
xxvi)	Contract labour charges	970.98	984.74
xxvii)	Miscellaneous expenses	94.65	76.85
		7,204.74	5,184.81

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NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Particulars	As at March 31, 2025	As at March 31, 2024
34 Earnings per share: (Basic and diluted)		
Profit for the year after tax expense	373.06	1,407.87
Weighted average number of equity shares	66,414,071	66,414,071
Paid up value per share	10.00	10.00
Earning per share (Basic)	0.56	2.12
Earning per share (Diluted)	0.56	2.12

35 Other notes to accounts:

1 Contingent liabilities and commitments:

(to the extent not provided for)

a) Contingent liabilities:

₹ In Lakhs

Particulars	As at March 31,2025	As at March 31,2024
i) Claims against the Company not acknowledged as debts	308.36	288.71
ii) Guarantees	1,144.76	964.27
iii) Sales tax demanded under appeal. The Company has paid an aggregate amount of ₹118.03 lakhs as at March 31, 2024 against the demand which has been included in disputed statutory dues.	507.91	507.91
iv) The Company has filed before the Honorable Supreme Court, special leave petition in respect of resale tax and sales tax penalty of ₹ 527 lakhs (since merged with the Company) and confirmed by the Honorable High Court of Karnataka. The Company has paid an aggregate amount of ₹ 298.17 lakhs as at March 31, 2024 against the demand which has been included in disputed statutory dues as reported in Note 10 to Financial Statements.	527.07	527.07
v) GST Demand for the transitional input tax credit, the Company is in process of filing for rectification or to be contest in Tribunal/ High Court.	1,417.12	1,417.12
vi) Disputed Income tax demand	-	3,196.18
vii) Certain industrial disputes are pending before various judicial authorities – not acknowledged by the Company. Liability has been considered against those cases for which is ascertainable, some cases are pending for it is not possible to ascertain liability.	unascertained	unascertained
viii) The Company had furnished a guarantee for the redemption of preference shares issued by Kirloskar Investment and Finance Ltd to an extent of ₹ 200 lakhs as at March 31, 2024 (as at March 31, 2023 ₹200 lakhs) and had obtained counter guarantee from the said Company. The preference shareholder has claimed a sum of ₹ 200 lakhs along with dividends in arrears of ₹205.60 lakhs and interest from the Company. This claim has been upheld by the Debt Recovery Tribunal (DRT). The Company has preferred an appeal before the Debt Recovery Appellate Tribunal (DRAT) to set aside the orders passed by the DRT. The Company has deposited during the earlier year ₹ 102.80 lakhs with DRAT as directed by the Supreme Court of India and the matter stands re-posted for hearing. The Company does not acknowledge this liability.	405.60	405.60

In respect of items above, future cash outflows in respect of contingent liabilities is determinable only on receipt of judgements pending at various forums / settlement of matter. The management believes, based on internal assessment and / or legal advice, that the probability of an ultimate adverse decision and outflow of resources of the Company is not probable. However as a matter of abundant caution the Company has recognized a provision for contingencies, to take care of any liabilities that may devolve, and included in Note 35(11).

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

b) Commitments

Particulars	As at March 31, 2025	As at March 31, 2024
Estimated amount of contracts remaining to be executed on capital account and not provided for (net of advances)	128.56	85.76

2 Additional Information:

a) Value of Imports calculated on CIF basis:

Raw materials, components and spare parts	32.02	7.26
---	-------	------

b) Expenditure in foreign currency: (net of withholding tax)

i) Professional, consultancy and other fees	-	-
ii) Travel	72.89	89.04
iii) Other expenses	130.50	9.90

SI No.	Particulars	Amount	% to total	Amount	% to total
i)	Value of imported raw materials, spare parts and components consumed	31.12	0.08%	22.16	0.06%
ii)	Value of indigenous raw materials, spare parts and components consumed	37,830.07	99.92%	38,781.93	99.94%
	Total	37,861.19	100.00%	38,804.09	100.00%

d) Details of non-resident shareholdings

i) Number of non resident share holders	875	807
ii) Number of shares held by non resident shareholders	744,390	779,390

e) Earnings in foreign exchange:

(i) Export of goods calculated on FOB basis (net)	2,723.45	1,339.72
(ii) Remittances from overseas offices (net)	2,056.78	1,046.53

3 Confirmation of balances from customers, suppliers and service providers with whom the Company had transactions are awaited in certain cases. Accounts with certain parties are under review and reconciliation. Adjustments will be made on completion of review/reconciliation. In the assessment of the management, effect on revenue if any, is not expected to be material.

4 Certain mistakes noticed in the inventory records have been corrected to the extent identified based on physical inventory taken from time to time. No material discrepancies were noticed.

5 Current assets, loans and advances include ₹ 108.49 Lakhs (as at March 31, 2024 ₹ 102.56 Lakhs) being rescheduled advances from certain companies in which certain key managerial personnel are interested. The Company is confident that these companies will fulfill their obligations and has considered these amounts as good of recovery.

6 During a previous year, the shareholders of the Company at the Annual General Meeting held on September 30, 2013 have approved an Employee Stock Option Scheme. However, the Company has not issued any options as at March 31, 2025 and accordingly, recognition of expense in this respect and requisite disclosures are not applicable.

7 DISCLOSURES AS PER IND AS 19 "EMPLOYEE BENEFITS":

(a) Defined Contribution Plan:

Contribution to defined contribution plan are recognized as expense for the year are as under:

₹ in Lakhs

Particulars	March 31, 2025	March 31, 2024
Employer's contribution to provident & pension funds	305.01	318.69
Employer's contribution to superannuation fund	43.24	107.05

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NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(b) Defined Benefit Plan:

The employees' gratuity fund scheme managed by a trust and leave encashment is a defined benefit plan. The Present value of obligation is determined based on actuarial valuation using the projected unit credit method.

Reconciliation of opening and closing balances of defined benefit obligation:	As at March 31, 2025		As at March 31, 2024	
	Gratuity (Funded)	Leave (Funded)	Gratuity (Funded)	Leave (Funded)
Defined benefit obligation at beginning of the year	2,709.03	474.98	2,609.66	484.38
Current service cost (*)	103.48	34.98	102.75	37.60
Interest cost	181.28	34.34	191.91	36.18
Actuarial (gain)/ loss	(45.36)	7.19	62.92	35.36
Benefits paid from funds	(193.37)	-	(258.21)	-
Benefits paid directly by employer	-	(81.10)	-	(118.54)
Defined Benefit obligation at end of the year	2,755.06	470.39	2,709.03	474.98
Reconciliation of opening and closing balance of fair value of plan assets:				
Fair value of plan assets at beginning of the year	58.91	311.52	48.59	289.34
Interest income	0.00	22.52	0.61	21.61
Employer contribution	191.52	-	264.63	-
Benefits paid from funds	(193.37)	-	(258.21)	-
Actuarial gain/(loss)	4.16	1.37	3.29	0.57
Fair value of plan assets at year end	61.22	335.41	58.91	311.52
Reconciliation of fair value of assets and obligations:				
Fair value of plan assets	61.22	335.41	58.91	311.52
Present value of obligation	2,755.06	470.39	2,709.03	474.98
Amount recognized in Balance Sheet under liabilities:	2,693.84	134.98	2,650.12	163.46
Reconciliation of opening and closing balances of defined benefit obligation:	As at March 31, 2025		As at March 31, 2024	
	Gratuity (Funded)	Leave (Funded)	Gratuity (Funded)	Leave (Funded)
Expense recognized during the year: (under "note 30" "Employee benefit expenses" in the Statement of Profit and Loss)	Current year		Previous year	
In Income Statement:				
Current service cost	103.48	34.98	102.75	37.60
Interest cost	181.28	34.34	191.91	36.18
Actual return on plan assets	-	(22.52)	(0.61)	(21.61)
In Other Comprehensive Income:				
Actuarial (gain)/ loss	(49.52)	5.82	59.63	34.79
Net cost	235.24	52.62	353.68	86.96
Actuarial assumptions:	As at March 31, 2025		As at March 31, 2024	
Mortality table	Indian Assured Lives Mortality 2012-14 (Urban)	Indian Assured Lives Mortality 2012-14 (Urban)	Indian Assured Lives Mortality 2012-14 (Urban)	Indian Assured Lives Mortality 2012-14 (Urban)
Discount rate (per annum)	6.78%	6.78%	7.23%	7.23%
Expected rate of return on plan assets (per annum)	6.78%	6.78%	7.23%	7.23%
Rate of escalation in salary (per annum)	7.00%	7.00%	7.00%	7.00%

(*) Leave provision for current year includes provision for short term compensated absence as assessed by the actuary.

KIRLOSKAR ELECTRIC COMPANY LIMITED

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

The estimates of rate of escalation in salary considered in actuarial valuation, take into account inflation, seniority, promotion and other relevant factors including supply and demand in the employment market.

Present value of DBO, Fair Value of Plan Assets, Deficit/(Surplus), Experience Adjustments for current and earlier periods of Gratuity (Funded):					
	2024-25	2023-24	2022-23	2021-22	2020-21
Defined benefit obligation at the end of the period	(2,755.06)	(2,709.03)	(2,609.65)	(2,541.31)	(2,407.85)
Plan assets at end of the period	61.22	58.91	48.59	70.93	116.08
Funded amount	(2,693.84)	(2,650.12)	(2,561.06)	(2,470.38)	(2,291.77)
Experience Gain/ (loss) adjustments on plan liabilities	101.27	(31.86)	(11.76)	(26.64)	86.69
Experience Gain/ (loss) adjustments on plan assets	4.16	3.29	(2.53)	(4.45)	(3.20)
Actuarial gain/ (loss) due to change in assumptions	(55.91)	(31.06)	44.13	42.17	2.86

(c) Sensitivity Analysis:

Significant Actuarial Assumptions for the determination of the defined benefit obligation are discount rate, expected salary increase and employee turnover. The sensitivity analysis below, has been determined based on possible effect of changes of an assumption occurring at end of the reporting period, while holding all other assumptions constant.

₹ In Lakhs

Particulars	March 31,2025		March 31,2024	
	Decrease	Increase	Decrease	Increase
Change in discounting rate (delta effect of +/- 0.5%)	134.87	(120.61)	67.39	(63.83)
Change in rate of salary increase (delta effect of +/- 0.5%)	(121.45)	133.25	(64.26)	67.22
Change in rate of plan assets (delta effect of +/- 0.5%)	2.35	(2.18)	(0.65)	0.61

These plans typically expose the Company to actuarial risks such as: investment risk, interest risk, longevity risk and salary risk.

Investment risk: The present value of the defined benefit plan liability is calculated using a discount rate which is determined by reference to market yields at the end of the reporting period on government bonds.

Interest risk: A decrease in the bond interest rate will increase the plan liability; however, this will be partially offset by an increase in the return on the plan assets.

Longevity risk: The present value of the defined benefit plan liability is calculated by reference to the best estimate of the mortality of plan participants both during and after their employment. An increase in the life expectancy of the plan participants will increase the plan's liability.

Salary risk: The present value of the defined plan liability is calculated by reference to the future salaries of plan participants. As such, an increase in the salary of the plan participants will increase the plan's liability.

8 SEGMENT REPORTING:

The Company has identified the reportable segments as Power generation and distribution, Rotating machine group and others taking into account the nature of products and services, the different risks and returns and the internal reporting systems. The accounting policies for segment reporting are in line with the accounting policies followed by the Company.

₹ In Lakhs

SI No.	Particulars	Primary Segment			Total
		Power generation and distribution	Rotating machines group	Others	
1	Segment Revenues				
	External Revenues	23,066.18	27,079.96	4,236.25	54,382.39
		24,064.15	28,232.06	3,438.87	55,735.08
	Intersegment revenues	1,742.17	852.22	13.36	2,607.75
		265.71	1,087.24	12.44	1,365.39
	Total Revenues	24,808.35	27,932.18	4,249.61	56,990.14
		24,329.86	29,319.30	3451.31	57,100.47

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NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

₹ In Lakhs

SI No.	Particulars	Primary Segment			Total
		Power generation and distribution	Rotating machines group	Others	
2	Segment Results:				
	Profit/ (loss) before depreciation, interest and taxation	2,522.73	2,357.80	1,553.20	6,433.73
		3,060.97	2,705.86	1,501.67	7,268.50
	Less: Interest				2,432.47
				2,565.27	
	Less: Depreciation and amortizations				489.16
					501.64
3	Unallocable Expenditure				3,888.33
					3,592.57
4	Unallocable and Other Income (including Extraordinary items)				774.51
					798.85
5	Less: Tax expense				25.22
					0.00
	Total Profit				373.06
					1,407.87
6	Segment Assets	8,841.28	38,220.25	8,620.68	55,682.21
		9,897.78	38,254.63	9,184.87	57,337.28
7	Unallocable Assets				4,432.52
					6,677.03
8	Segment Liabilities	11,320.57	13,640.68	661.32	25,622.57
		11,539.32	14,591.01	811.23	26,941.56
9	Unallocable Liabilities				23,016.88
					28,837.93
10	Capital Expenditure	(2,479.29)	24,579.57	7,959.36	30,059.64
		(1,641.55)	23,663.62	8,373.64	30,395.71
11	Unallocated capital expenditure				(18,584.36)
					(22,160.89)

Revenue from customers

	March 31, 2025	March 31, 2024
India	51,420.46	54,351.26
Outside India	2,961.93	1,383.82
Total revenue	54,382.39	55,735.08

Total assets

	March 31, 2025	March 31, 2024
India	59,486.16	63,142.72
Outside India	628.57	871.59
Total assets	60,114.73	64,014.31

KIRLOSKAR ELECTRIC COMPANY LIMITED

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Total liabilities

	March 31, 2025	March 31, 2024
India	48,552.57	55,609.21
Outside India	86.88	170.28
Total liabilities	48,639.45	55,779.49

9 RELATED PARTY TRANSACTIONS:

(a) Name of related parties and description of relationship where controls exists:

Sl. No.	Name of the Related Party	Relationship
1	Mr. Vijay R Kirloskar	Key Management Personnel ("KMP")
	Mr. Sanjeev Kumar S	
	Mr. Mahabaleshwar Bhat	
	Mr. Anand Balaramacharya Hunnur	
2	Mrs. Meena Kirloskar	Relative of KMP ("KMPP")
	Ms. Rukmini Kirloskar	
3	Kirloskar (Malaysia) Sdn. Bhd	Associates
4	Transport Corporation of India (up to September 20, 2024)	Enterprises which are related parties as per section 2(76) of the Companies Act, 2013. ("Others-A")
	Applied Engineering Services (India) LLP	
	Kue Management Services LLP	
	Shaaz Jung Films LLP	
	K N Guruswamy Properties LLP	
	The Printers (Mysore) Private Limited	
	K N Guruswamy and Company Private Limited	
	Anuradha Shanth Kumar Holdings Private Limited	
	Wan - IFRA South Asia Private Limited	
	E.P. Labs Private Limited	
	Bison Wilderness Resorts Private Limited	
	Africa Expeditions and Safari Private Limited	
	5	
Kirloskar Power Equipments Limited		
Ravindu Motors Private Limited		
Vijay Farms Private Limited		
Kirsons Trading PTE LTD.		
Sri Vijaydurga Investments and Agencies Private Limited		
Vijayjyothi Investment and Agencies Private Limited		
Abhiman Trading Company Private Limited		
Vimraj enterprises LLP (formerly known as Vimraj enterprises private limited)		
Vijay Kirthi Investment and Agencies Private Limited		
Ravindu Automobiles Private Limited		

(b) Transactions with the related parties

₹ in Lakhs

Particulars	Relationship	March 31, 2025	March 31, 2024
Purchase of goods and services:			
Vijay Farms Private Limited	Others-B	50.39	47.35
Sri Vijayadurga Investments and Agencies Private Limited		229.03	210.39
Ravindu Motors Private Limited		2.74	78.70
Abhiman Trading Company Private Limited		91.50	89.66
Kirsons Trading PTE LTD.		29.82	4.33
Transport Corporation of India (upto September 20, 2024)	Others-A	24.18	46.69

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NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

₹ in Lakhs

Particulars	Relationship	March 31, 2025	March 31, 2024
Sale of goods and services:			
Kirloskar (Malaysia) Sdn. Bhd	Associates	197.37	81.19
Kirsons Trading PTE LTD.	Others-B	220.73	200.68
Ravindu Motors Private Limited		16.08	-
Rent paid			
Vijayjyothi Investments and Agencies Private Limited	Others-B	120.00	99.00
Remuneration paid:			
Vijay R Kirloskar*			
Short term employee benefits		532.40	407.50
Sanjeev Kumar S*			
Short term employee benefits		64.49	54.57
Mahabaleshwar Bhat*	KMP		
Short term employee benefits		35.84	30.73
Anand Hunnur*			
Short term employee benefits		197.91	146.05
Meena Kirloskar	KMPR		
Sitting Fee		6.50	5.00
Rukmini Kirloskar			
Sitting Fee	KMPR	2.50	-

Post employment benefit Amount not ascertained since accrued gratuity and compensated absence liability has been recognized for the Company as a whole.

Key managerial personnel are provided free use of company car and communication facilities. These are in addition to remuneration furnished above.

(c) Outstanding balances at the end of the year:

₹ in Lakhs

Particulars	Relationship	March 31, 2025	March 31, 2024
Amount due to Company:			
Kirloskar (Malaysia) Sdn. Bhd	Associate	-	14.13
Kirloskar Power Equipments Limited		0.35	0.35
Vijay Farms Private Limited		108.14	102.21
Vijayjyothi Investments and Agencies Private Limited (Rental Deposit)	Others A & B	100.00	100.00
Kirsons Trading PTE LTD.		-	5.28
Amount due from Company:			
Kirloskar (Malaysia) Sdn. Bhd	Associate	1.05	-
Transport Corporation of India (up to September 20, 2024)	Others-A	-	22.00
Kirloskar Batteries Private Limited		15.00	14.81
Kirsons Trading PTE LTD.		3.91	-
Ravindu Motors Private Limited		1.29	15.02
Sri Vijayadurga Investments and Agencies Private Limited	Others-B	37.77	30.48
Vijayjyothi Investments and Agencies Private Limited		20.57	109.29
Abhiman Trading Company Private Limited		21.07	31.86
Guarantees given for the loans taken by the Company and outstanding at the end of the year by:			
Vijay R Kirloskar	KMP	3,605.29	3,767.79

KEC North America Inc has been dissolved. The investments in and dues from the said company have not been written off, pending receipt of approvals from Reserve Bank of India. However, full provision has been made for the same. Since the said company has been dissolved, the same has not been considered for related party disclosures.

Provision for investment of ₹ 6,064.00 Lakhs had been made during year ended March 31, 2021.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

10 OPERATING LEASE (Ind AS 17):

The Company has various operating leases for office facilities, guesthouse and residential premises of employees that are renewable on a periodic basis, and cancellable at its option. Rental expenses for operating leases included in the financial statements for the year are ₹ 200.60 Lakhs (Previous Year ₹ 173.74 Lakhs).

- 11 The Company has made provisions towards wage arrears, warranty claims from the customers towards sales, short term compensated absences and contingencies. Details of the same are as under:

₹ in Lakhs

SI. No.	Particulars		Provision for Contingencies	Wage Arrears	Short Term Compensated Absences	Warranty Claims
1	Balance outstanding as at:	01-Apr-24	1,398.31	1,079.96	358.50	444.46
		01-Apr-23	1,613.57	1,411.27	195.04	419.65
2	Provision for the year (net)	31-Mar-25	(1,291.50)	6.20	60.06	(22.70)
		31-Mar-24	(215.26)	(331.31)	(163.46)	24.81
3	Balance outstanding as at:	31-Mar-25	106.81	1,086.16	298.44	421.76
		31-Mar-24	1,398.31	1,079.96	358.50	444.46

Foot Note:

Provision in respect of wage settlement has been made on estimated basis and differences if any will be accounted on final settlement. Further as a matter of abundant caution an estimated provision has been made for contingencies as held in respect of ongoing litigations as detailed in note 23 and certain probable liability including in respect of customers.

12 Financial risk management objectives and policies:

The entity's principal financial liabilities comprise borrowings, trade and other payables. The main purpose of these financial liabilities is to finance the entity's operations to support its operations. The entity's principal financial assets include trade and other receivables, rental and bank deposits and cash and cash equivalents that are derived directly from its operations.

The entity is exposed to market risk/credit and liquidity risks. The entity's senior management oversee the management of these risks. The board reviews their activities. No significant derivative activities have been undertaken so far.

Market Risk

Market risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risks: interest rate risk, currency risk and other price risk, such as equity price risk and commodity risk. Financial instruments affected by market risk include deposits, FVTOCI investments and derivative financial instruments.

The sensitivity analysis in the following sections relate to the positions as at March 31, 2025 and March 31, 2024

The analysis exclude the impact of movements in market variables on: the carrying values of gratuity and other post-retirement obligations; provisions; and the non-financial assets and liabilities of foreign operations.

The following assumption has been made in calculating sensitivity analysis.

The sensitivity of the relevant profit or loss item is the effect of the assumed changes in respective market risks. This is based on the financial assets and financial liabilities held at March 31, 2025 and March 31, 2024 including the effect of hedge accounting.

i) Foreign currency risk

Foreign currency risk is the risk that the fair value or future cash flows of an exposure will fluctuate because of changes in foreign exchange rates. The company's exposure to the risk of changes in foreign exchange rates relates primarily to the some of the vendor payments and customer receivables.

The foreign currency exposures that have not been hedged by any derivative instrument or otherwise as on March 31, 2023 are as under:

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NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Particulars	As at March 31, 2025		As at March 31, 2024	
	FCY	₹ in Lakhs	FCY	₹ in Lakhs
Assets (Receivables)	USD 505,385	549.06	USD 344,336	401.48
	EUR 166,734		EUR 127,344	
Liabilities (Payables)	USD 330,901	1,782.59	USD 381,030	2,019.83
	EUR 56,793		EUR 241,837	
	SGD 2,268,402		SGD 2,268,402	
	AED 11,002		AED 362,450	

Foreign currency sensitivity:

Every 1% strengthening in the exchange rate between the Indian rupee and the respective currencies for the above mentioned financial assets/liabilities for the years ended March 31, 2025 and March 31, 2024 would decrease the Company's loss and increase the Company's equity by approximately ₹12.34 Lakhs and ₹16.18 Lakhs respectively. A 1% weakening of the Indian rupee and the respective currencies would lead to an equal but opposite effect. In management's opinion, the sensitivity analysis is unrepresentative of the inherent foreign exchange risk because the exposure at the end of the reporting period does not reflect the exposure during the year.

13 Fair Value Measurement (Ind AS 113):

The Financial Instruments of the Company are initially recorded at fair value and subsequently measured at amortized cost based on the nature and timing of the cash flows.

The below table summarises particulars of Financial Instruments used:

Particulars	Note	March 31, 2025	March 31, 2024
Financial Assets at amortized cost:			
Investments	7	203.41	190.18
Trade receivables	8 & 12	6,058.92	8,941.87
Other financial assets	9	57.79	238.95
Cash & cash equivalents	13 (a)	1,682.75	1,674.80
Other bank balances	13 (b)	1,231.60	1,248.59
Total financial assets		9,234.47	12,294.39
Financial liabilities at amortized cost:			
Borrowings	20	11,610.52	12,647.79
Other financial liabilities	17	630.17	629.24
Trade payables	21 (1) & (2)	17,823.70	18,676.48
Total financial liabilities		30,064.39	31,953.51

The Company has not classified any Financial Asset or Liabilities as measured at Fair value through Profit and Loss (FVTPL) or measured at Fair Value through Other Comprehensive Income (FVTOCI).

Fair value of shares held by the Company in ICICI Bank Limited as at the three reporting dates have been computed based on its value traded in an active market and constitutes Level 1 in the fair value hierarchy as set out in Ind AS 113. Shares held by the Company in other entities which are unlisted and not traded in an active market have been valued based on their net asset value per share as per their latest available audited financial statements with the company. The increase/(decrease) is recognized in other comprehensive income as at March 31,2025 and March 31,2024 on this count is estimated at ₹ 13.23 Lakhs and ₹ 11.92 Lakhs respectively.

The Fair Value of the above financial assets and liabilities are measured at amortized cost which is considered to be approximate to their fair values.

- 14 As reported in earlier years Lloyd Dynamowerke GmbH & Co. KG, Germany (LDW), a step down subsidiary of the Company, incurred substantial losses, thereby eroding its net worth and consequent to the actions of local directors of LDW, insolvency administrator was appointed by the court in Germany during the preceding year. The Company has been given to understand that a South Korean company acquired all significant assets, patents, estates, orders and employees of LDW. During the year, Company entered into Settlement Agreement with Insolvency Administrator of Lloyd Dynamowerke GmbH & Co. KG, Germany (LDW) for the settlement of all outstanding issues. EUR 125,000 was the settlement amount which KEC has agreed to pay through this settlement agreement and accordingly Company had disbursed the entire agreed amount and obtained No Due Confirmation from Insolvency Administrator.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

- 15** Wholly owned subsidiaries of the Company have accumulated losses and part/ whole of their net worth have been eroded. However having regard to the estimated fair value of the assets which these Companies hold, the diminution in value has been considered as temporary and consequently no provision is required to be recognised in the financial statements.
- 16** The net worth (after excluding revaluation reserve) of the group in terms of the consolidated financial statement as at March 31, 2025 consisting of the Company, its subsidiaries and its associate is eroded. The company has repaid all term loans including Asset Restructuring Company Limited (ARCIL) which were restructured under JLF mechanism. Also ,the company is in advance stage of negotiation for monetization/disposal of assets which will improve the working capital and in turn improve the performance in the forthcoming periods. The company is confident that this funding will have a positive impact on the performance and net worth. Accordingly your directors have prepared these financial statement of the company on the basis that it is a going concern and that no adjustments are considered necessary to the carrying value of assets and liabilities.
- 17** The Company has filed before the Honorable Supreme Court, special leave petition in respect of resale tax and sales tax penalty of ₹ 527 lakhs (since merged with the Company) and confirmed by the Honorable High Court of Karnataka. The Company has paid an aggregate amount of ₹ 298.17 lakhs as at March 31, 2025 against the demand which has been included in disputed statutory liabilities / taxes paid as reported in Note -10 to Financial Statements.
- 18** During the year ended March 31, 2024, Company has closed its branch situated at Kuala Lumpur, Malaysia. Effective date of closure is September 30, 2023. Closure of branch has no impact on the operations of the Company.
- 19** Company has discontinued the component machining activity at unit - 15 situated at Bhudihal, Bangalore Rural District with effect from January 22, 2024. Discontinuation has no impact on the operations of the Company. All workers have been relieved from duty and all their compensation dues have been paid.

20 Ratios:

SI No	Ratios	March 31,2025	March 31,2024	Variance
1	Current ratio	0.35	0.39	(11.09)
	Current Assets	14,122	17,604	
	Current Liabilities	40,369	44,745	
2	Debt-Equity ratio	1.01	1.54	(34.12)
	Debt (Current and non current portion of long term borrowings + Short term borrowings)	11,611	12,648	
	Equity	11,475	8,235	
3	Debt service coverage ratio - (a)	1.36	1.74	(21.76)
	Earnings before interest, Depreciation and Tax (EBITDA)	3,320	4,475	
	Interest Expense on long term and short term borrowings for the period	2,432	2,565	
	Schedule principal repayment of long term borrowings during the period	-	-	
4	Return on equity ratio - (b)	0.56	2.12	(73.50)
	Net profits after taxes	373	1,408	
	Average Shareholder's equity	664	664	
5	Inventory turnover ratio	8.13	7.82	4.09
	Cost of goods sold	38,081	39,222	
	Average inventory	4,681	5,019	
6	Trade receivables turnover ratio	7.25	7.57	(4.19)
	Revenue from operations	54,382	55,735	
	Average accounts receivables	7,500	7,365	
7	Trade payables turnover ratio	2.09	2.24	(6.68)
	Cost of goods sold	38,081	39,222	
	Average accounts payables	18,250	17,541	

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NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

SI No	Ratios	March 31,2025	March 31,2024	Variance
8	Net capital turnover ratio - (c)	(2.07)	(2.05)	0.89
	Net sales = Total sales - sales return	54,382	55,735	
	Working capital = current assets – current liabilities	(26,248)	(27,141)	
9	Net profit ratio - (d)	0.01	0.03	(72.84)
	Net Profit	373	1,408	
	Net sales = Total sales - sales return	54,382	55,735	
10	Return on capital employed - (e)	0.10	(0.14)	(27.26)
	Earnings before interest and taxes	2,831	3,973	
	Capital employed = tangible net worth + total debt + deferred tax	28,011	28,598	

- a) **Debt-Equity ratio:** Reduction in borrowings this year decreased the debt-equity ratio, increasing profits.
- b) **Return on equity ratio** declined as the provision for allowance on credit losses reduced profit.
- c) **Net Profit ratio** decreased due to the provision for allowance on credit losses reduces net profit by increasing expenses .
- d) **Return on capital employed** is decreased due to the provision for allowance on credit losses reducing EBIT.

- 21 Previous year's figures have been regrouped wherever required in conformity with current year presentation.
- 22 Additional information, as required under Schedule III to the Companies Act, 2013, of enterprises consolidated as subsidiary or associates:

Name of the Enterprise	Net Assets i.e. total assets minus total liabilities		Share in profit or loss	
	As % of consolidated net assets	Amount (₹ in Lakhs)	As % of consolidated profit or loss	Amount (₹ in Lakhs)
Parent				
Kirloskar Electric Company Limited	(1.98)	22,754.98	(7.67)	3,053.33
Subsidiaries				
Indian				
1 Kelbuzz Trading Private Limited	0.47	(5,445.00)	5.49	(2,188.10)
2 SLPKG Estates Holdings Private Limited	0.36	(4,086.96)	0.31	(123.38)
3 Luxquisite Parkland Private Limited	0.02	(235.37)	0.00	(1.19)
4 SKG Terra Promenade Private Limited	0.14	(1,635.48)	(0.00)	0.65
Foreign				
Kirsons B.V.	(0.01)	123.11	0.86	(343.03)
Minority Interest in all subsidiaries		-		-
Associates (Investments as per the equity method)				
Kirloskar (Malaysia) Sdn. Bhd.	0.00%	-	0.00%	-

23 Other Statutory Information:

- (i) There are no proceedings initiated or are pending against the Company for holding any benami property under the prohibition of Benami Property Transaction Act, 1988 and rules made thereunder.
- (ii) The Company does not have any transactions with companies struck off.
- (iii) The Company does not have any charges or satisfaction which is yet to be registered with ROC beyond the statutory period.
- (iv) The Company has not traded or invested in Crypto currency or Virtual Currency during the financial year.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

- (v) The Company has not advanced or loaned or invested funds to any other person(s) or entity(ies), including foreign entities (Intermediaries) with the understanding that the Intermediary shall:
- (a) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the company (Ultimate Beneficiaries) or
 - (b) provide any guarantee, security or the like to or on behalf of the Ultimate Beneficiaries.
- (vi) The Company has not received any fund from any person(s) or entity(ies), including foreign entities (Funding Party) with the understanding (whether recorded in writing or otherwise) that the Company shall:
- (a) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party (Ultimate Beneficiaries) or
 - (b) provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries,
- (vii) The Company does not have any such transaction which is not recorded in the books of accounts that has been surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961 (such as, search or survey or any other relevant provisions of the Income Tax Act, 1961)
- (viii) Previous year's figures have been regrouped/ rearranged wherever necessary to conform to the current year grouping.
- (ix) The Company has used accounting software for maintaining its books of account which has a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the software, creating an edit log of each change made in the books of account along with the date when such changes were made and ensuring that the audit trail cannot be disabled and no instance of audit trail feature being tampered with was noted in respect of accounting software(s) where the audit trail has been enabled. Further, the audit trail been preserved by the company as per the statutory requirements for record retention.

To be read with our report of even date

For K N Prabhashankar & Co.

Chartered Accountants

Firm Regn. No: 004982S

A. Umesh Patwardhan

Partner

Membership No:222945

Place: Bengaluru

Date: May 28, 2025

For and on behalf of the Board of Directors of

Kirloskar Electric Company Limited

Vijay Ravindra Kirloskar

Executive Chairman

DIN:00031253

Sanjeev Kumar S

Director Finance &

Chief Financial Officer

DIN:08673340

Anand B Hunnur

Managing Director

DIN:06650798

Mahabaleshwar Bhat

General Manager &

Company Secretary

Membership No:A21919

INDEPENDENT AUDITORS' REPORT

TO THE MEMBERS OF M/s. Kelbuzz Trading Private Limited

Report on the INDAS Financial Statements:

Opinion:

We have audited the accompanying standalone IND AS financial statements of M/s. Kelbuzz Trading Private Limited ("the Company"), which comprises of the Balance Sheet as at 31 March, 2025 and the Statement of Profit and loss, the Cash Flow Statement, the statement for Changes in Equity for the year then ended, and a summary of significant accounting policies and other explanatory information annexed thereto.

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid standalone Ind AS financial statements give the information required by the Act, in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India including the Ind AS, of the state of affairs of the company as at 31st March 2025, and its loss and its cash flows for the year ended on that date.

Basis for Opinion:

We conducted our audit of the INDAS financial statements in accordance with the Standards on Auditing specified u/s 143(10) of the Companies Act, 2013. Our responsibilities under those standards are further described in the Auditor's responsibilities for the Audit or the Financial Statements section of our report. We are Independent of the company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India together with the ethical requirements that are relevant to our audit of the standalone financial statements under the provisions of the Companies Act, 2013 and the Rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and ICAI's Code of Ethics.

We believe that the audit evidence we have obtained have sufficient and appropriate to provide basis for our audit opinion on Standalone INDAS financial statements.

Key Audit Matters:

Key audit matters are those matters that in our professional judgment, were of most significance in our audit of standalone financial statements for the financial year ended March 31, 2025. These matters were addressed in the context of our audit of the Standalone Financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. For each matter below, our description of how our audit addressed the matter is provided in that context.

We have determined that there are no Key Audit Matters to communicate in our report.

Information other than the standalone financial statements and the auditors report thereon:

The company's Board of Directors is responsible for the preparation of other information. The other information comprises the information included in the management discussion and analysis, Board's Report, Business responsibility report, Corporate Governance and Shareholders Information, but does not include the standalone INDAS financial statements and our Auditors report thereon.

Our opinion on the standalone IND AS financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the standalone IND AS financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the standalone IND AS financial statements, our responsibility is to read the other information and in doing so, whether, the other information is materially inconsistent with the standalone IND AS financial statements or our knowledge obtained during the course of our audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is no material mis-statement of this other information, we required to report the fact. We have nothing to report in this regard.

Management's Responsibility for the Ind AS Financial Statements:

The Company's Board of Directors is responsible for the matters stated in Section 134(5) of the Companies Act, 2013 (the Act) with respect to the preparation of these standalone financial statements that give a true and fair view of the financial position, financial performance and cash flows of the Company in accordance with the accounting principles generally accepted in India, including the Accounting Standards (Ind AS) specified under section 133 of the Act, read with Rule 7 of the Companies (Accounts) Rules, 2014. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies, making judgements, and maintenance of adequate internal financial controls, that were operating

effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the Ind AS financial statements that give a true and fair view and are free from material mis-statement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the company or to cease operations, or has no realistic alternative but to do so.

The Board of Directors are also responsible for overseeing the Company's financial reporting process.

Auditor's Responsibility:

Our objectives are to obtain reasonable assurance about whether the financial statements are as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these standalone INDAS financial statements.

As part of an audit in accordance with SAs, we exercise professional judgement and maintain professional skepticism throughout the audit. We also:

1. Identify and assess the risks of material misstatement of the standalone IND AS financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omission, mis-representation, or the override or internal control.
2. Obtain an understanding of internal financial controls relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the Company has adequate internal financial controls system in place and the operating effectiveness of such controls.
3. Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the management.
4. Conclude on the appropriateness of management's use of the going concern basis of accounting and based on the audit evidence obtained, whether material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the standalone IND AS financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However future events or conditions may cause the company to cease to continue as a going concern.
5. Evaluate the overall presentation, structure and content of the standalone IND AS financial statements, including the disclosures, and whether the standalone IND AS financial statements represent the underlying transactions and event in a manner that achieves fair presentation.
6. Obtain sufficient appropriate audit evidence regarding the financial information of the Company and its operations to express an opinion on the standalone financial statements. We are responsible for the direction, supervision and performance of the audit of the financial statements of such entities included in the standalone financial statements of which we are the independent auditors. For the other entities included in the standalone financial statements, which have been audited by the other auditors, such other auditors remain responsible for the direction, supervision and performance of the audits carried out by them. We remain solely responsible for our audit opinion.

Materiality is the magnitude of misstatements in the standalone financial statements that, individually or in aggregate, makes it probable that the economic decisions of a reasonably knowledgeable user of the standalone financial statements may be influenced. We consider quantitative materiality and qualitative factors in (i) planning the scope of our audit work and in evaluating the results of our work; and (ii) to evaluate the effect of any identified misstatements in the standalone financial statements.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the standalone financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare

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circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on other legal and regulatory requirements:

1. As required by the Companies (Auditor's Report) Order, 2020, ("The Order") issued by the Government of India, in terms of sub section (11) of section 143 of the Act. And on the basis of such checks of the books and records of the company as we considered appropriate and according to the information and explanations given to us, we give in the "Annexure 1", a statement on the matters specified in the paragraphs 3 & 4 of the said order.
2. As required under Section 143(3) of the Act, we report that:
 - a) we have sought and obtained all the information and explanations, which to the best of our knowledge and belief were necessary for the purpose of our audit;
 - b) in our opinion, proper books of account as required by law have been kept by the Company so far as appears from our examination of those books ;
 - c) The Balance Sheet, the Statement of Profit and Loss, the Cash Flow Statement and the Statement of Changes in Equity dealt with by this report are in agreement with the books of accounts;
 - d) in our opinion, the aforesaid standalone Ind AS financial statements comply with the accounting standards specified under section 133 of the Act, read with Rule 7 of the Companies (Accounts) Rules, 2014;
 - e) on the basis of written representations received from the directors, taken on record by the Board of Directors, none of the directors is disqualified from being appointed as a Director in terms of Section 164(2) of the Act as on 31st March 2025; and
 - f) with respect to the adequacy of the internal financial controls over financial reporting of the Company and the operating effectiveness of such controls, refer to our separate report in "Annexure 2"; and
 - g) with respect to the other matters to be included in the Auditor's Report in accordance with the requirements of Section 197(16) of the Act, as amended, we do not offer any comment on the remuneration paid by the company to its Directors as during the aforementioned period, no remuneration has been paid by the company to its Directors;
 - h) with respect to the other matters to be included in the auditor's report in accordance with the Rule 11 of the Companies (Audit and Auditors) Rules, 2014 in our opinion and to the best of our information and according to the explanation given to us:
 - i. The Company does not have pending litigations, which would impact its Ind AS financial statements.
 - ii. The company did not have any long term contracts and has not entered into any derivative contracts. Accordingly no provision is required to be recognized in the respect of material foreseeable losses under applicable laws or accounting standards.
 - iii. There were no amounts which were required to be transferred to the Investor Education and Protection Fund by the Company.
 - iv. (a) The Management has represented that, to the best of its knowledge and belief, no funds(which are material either individually or in the aggregate) have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other person or entity, including foreign entity ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;
 - (b) The Management has represented, that, to the best of its knowledge and belief, no funds (which are material either individually or in the aggregate) have been received by the Company from any person or entity, including foreign entity ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Company shall, whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;
 - (c) Based on the audit procedures that have been considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub-clause (i) and (ii) of Rule 11(e), as provided under (i) and (ii) above, contain any material misstatement.
 - v. The company had not proposed any dividend during the previous year, no interim dividend was proposed or declared during the year and the Board of Directors have not proposed any dividend for the year which is required to be approved in the Annual General Meeting. In the light of these circumstances, we have not offered any comment upon the

compliance under Section 123 of the Act.

- vi. Based on our examination, which included test checks, the Company has used accounting softwares for maintaining its books of account for the financial year ended March 31, 2025 which has a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the softwares. Further, during the course of our audit we did not come across any instance of the audit trail feature being tampered with and the audit trail has been preserved by the Company as per the statutory requirements for record retention.

For **K. R. Kaamath & Co.**
Chartered Accountants

(CA Rohith Kamath)

Proprietor

M. No: 221737

Firm Reg No: 012708S

UDIN: 25221737BMOODM6195

Date: May 26, 2025

Place: Bangalore

Annexure -1 to the Auditors' Report

Annexure referred to in paragraph 1 under the heading "Report on other legal and regulatory requirements" of our Report to the members of **Kelbuzz Trading Private Limited, Bangalore.**

1. The company does not have any fixed assets during the period covered under audit, hence the clause 3(i) of the Order is not applicable.
2.
 - a) The inventories have been physically verified during the year by the management. In our opinion, the frequency of verification is reasonable.
 - b) In our opinion and to the information and explanation given to us, the procedures of physical verification of inventories followed by the management are reasonable and adequate in relation to the size of the company and the nature of its business.
 - c) The Company has maintained proper records of inventories. As explained to us, there were no material discrepancies noticed on physical verification of inventories as compared to the book records.
 - d) In accordance to the explanation and information given to us, during the period covered under audit, as there are no outstanding to bank / financial institutions, there is no requirement to file any quarterly statements or returns to any lenders. Hence no comments are being offered on the same.
3. The company has not granted any loans during the year to the Companies, firms or other parties listed in the registered maintained under section 189 of the Act, the clause 3(iii) of the Order is not applicable.
4. In accordance to the information provided and explanations given to us, the company has not granted loan, made investment, provided any guarantee or security hence comments required under clause 3(iv) has not been made here.
5. The company has not accepted any deposits as applicable under the directives issued by the Reserve Bank of India and the provisions of sections 73 to 76 or any other provisions of the Act, and the rules framed thereunder. Accordingly, the provisions of Clause 3(iv) of the said order are not applicable.
6. To the best of our knowledge and explanations given to us, the Central Government has not prescribed the maintenance of cost records under clause (d) of sub section (1) of section 148 of the Act for the products of the company. Accordingly, provisions of clause 3(vi) of the said order are not applicable.
7.
 - a) According to the records of the Company, the Company is generally regular in depositing the undisputed statutory dues applicable to it with the appropriate authorities. In terms of its books of accounts, no undisputed statutory dues payable in respect of provident fund, employees state insurance, income tax, wealth tax, GST, service tax, customs duty, excise duty, value added tax, cess, and any other undisputed statutory dues were outstanding, as at March 31, 2025 for a period of more than six months from the date they became payable.
 - b) According to the records of the company and according to the information and explanations given to us, there were no dues outstanding on account of income tax, wealth tax, GST, service tax, sales tax, customs duty, excise duty and cess on account of dispute.
8. According to the records of the company and according to the information and explanations provided to us, there are no transactions that are not recorded in the books of accounts to be surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961.
9.
 - (i) According to the records of the company and according to the information and explanations provided to us, the company

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has not defaulted in repayment of dues to the bank.

- (ii) The company has not been declared as a willful defaulter by any bank or financial institution or other lender.
 - (iii) According to the records of the company and according to the information and explanations provided to us, the company has applied the proceeds of the term loans obtained by it for the purpose for which it was obtained.
 - (iv) According to the records of the company and according to the information and explanations provided to us, the funds raised on a short term basis have not been utilized for long term purposes.
 - (v) According to the records of the company and according to the information and explanations provided to us, the Company has not taken any funds from any entity or person on account of or to meet the obligations of its subsidiaries, associates or joint ventures.
 - (vi) According to the records of the company and according to the information and explanations provided to us, the Company has not raised any loans during the year on the pledge of securities held in its subsidiaries, joint ventures or associate companies.
10. (i) According to the records of the company and according to the information and explanations provided to us, the company has not made any Initial Public Offer during the year.
- (ii) During the year, the company has made allotment of shares and according to the records of the company and according to the information and explanations provided to us the requirements of the section 42 and section 62 of the Companies Act have been complied with and the funds so raised have been utilized for the purposes for which it has been raised.
11. (i) Based on the audit procedures performed for the purpose of reporting the true and fair view of the financial statements and as per the information and explanations given to us, we report that no material frauds on or by the company has been noticed or reported.
- (ii) According to the records of the company and according to the information and explanations provided to us, report under sub-Section (12) of Section 143 of the Companies Act has not been filed by the auditors in Form ADT-4 as prescribed under Rule 13 of Companies (Audit and Auditors) Rules 2014 with the Central Government.
- (iii) According to the records of the company and according to the information and explanations provided to us, the company has not any whistle-blower complaints during the year.
12. The Company is not a Nidhi Company and hence reporting under clause (xii) of the Order is not applicable.
13. The transactions entered into with related parties are in compliance with section 177 & 188 of The Companies Act 2013 and the details have been disclosed in the financial statements as required by the applicable accounting standards.
14. (i) The company has an internal audit system commensurate with the size and nature of its business.
- (ii) The reports of the Internal Auditors for the period under audit has been considered.
15. The company has not entered into any non-cash transactions with directors or persons connected with directors, during the year.
16. The company is not required to be registered under section 45-IA of the Reserve Bank of India Act, 1934, Accordingly, clause 3(xvi)(a) of the said order is not applicable.
17. The company has not incurred any cash losses during the financial year, previous year Rs. 40,22,000/- (Rupees Forty lakhs twenty two thousand only) during the immediately preceding Financial Year covered in this audit.
18. There has not been any resignation by the statutory auditors of the company during the year.
19. On the basis of the financial ratios, aging and expected dates of realization of financial assets and payment of financial liabilities, other information accompanying the financial statements, the auditor's knowledge of the Board of Directors and management plans, we are of the opinion that no material uncertainty exists as on the date of the audit report that company is capable of meeting its liabilities existing at the date of balance sheet as and when they fall due within a period of one year from the balance sheet date.
20. The provisions of the section 135 of the Companies Act, 2013 is not applicable to the company, hence clause 3(xx)(a) and (b) of the said order is not applicable to the company.
21. According to the information and explanations give to us and based on our examination of the records of the Company, there are no qualifications or adverse remarks by the respective auditors in the Companies (Auditor's Report) Order (CARO) reports of the companies included in the consolidated financial statements.

For **K. R. Kaamath & Co.**
Chartered Accountants

(CA Rohith Kamath)

Proprietor

M. No: 221737

Firm Reg No: 012708S

UDIN: 25221737BMOODM6195

Date: May 26, 2025

Place: Bangalore

Annexure –2 to the Auditors' Report

Report on the Internal Financial Controls under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 (“the Act”)

We have audited the internal financial controls over financial reporting of **Kelbuzz Trading Private Limited** (“the Company”) as of 31 March 2025 in conjunction with our audit of the standalone financial statements of the Company for the year ended on that date.

Management's Responsibility for Internal Financial Controls:

The Company's management is responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls over Financial Reporting issued by the Institute of Chartered Accountants of India ('ICAI'). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

Auditors' Responsibility

Our responsibility is to express an opinion on the Company's internal financial controls over financial reporting based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls over Financial Reporting (the “Guidance Note”) and the Standards on Auditing, issued by ICAI and deemed to be prescribed under section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls, both applicable to an audit of Internal Financial Controls and, both issued by the Institute of Chartered Accountants of India. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system over financial reporting and their operating effectiveness. Our audit of internal financial controls over financial reporting included obtaining an understanding of internal financial controls over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the standalone financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial controls system over financial reporting.

Meaning of Internal Financial Controls over Financial Reporting

A company's internal financial control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorisations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Inherent Limitations of Internal Financial Controls Over Financial Reporting

Because of the inherent limitations of internal financial controls over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also,

SEVENTY EIGHTH ANNUAL REPORT 2024-25

projections of any evaluation of the internal financial controls over financial reporting to future periods are subject to the risk that the internal financial control over financial reporting may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Opinion

In our opinion, the Company has, in all material respects, an adequate internal financial controls system over financial reporting and such internal financial controls over financial reporting were operating effectively as at 31 March 2025, based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India.

Date: May 26, 2025
Place: Bangalore

For **K. R. Kaamath & Co.**
Chartered Accountants

(CA Rohith Kamath)
Proprietor
M. No: 221737
Firm Reg No: 012708S
UDIN: 25221737BMOODM6195

KELBUZZ TRADING PRIVATE LIMITED**BALANCE SHEET AS AT MARCH 31, 2025**

Amount in ₹'000

Particulars		Note No.	As at March 31, 2025	As at March 31, 2024
I.	ASSETS			
	Non - current assets			
	(a) Other non current assets	3	-	222,177
	Total non current assets		-	222,177
	Current assets			
	(a) Financial assets			
	(i) Cash and cash equivalents	4	456	99
	(b) Other current assets	5	4,568	4,568
	Total current assets		5,024	4,667
	TOTAL ASSETS		5,024	226,844
II.	EQUITY AND LIABILITIES			
	Equity			
	(a) Share capital	6	70,200	70,200
	(b) Other equity	7	(614,701)	(395,890)
	Total equity		(544,501)	(325,690)
	Liabilities			
	Current liabilities			
	(a) Other current liabilities	8	549,525	552,534
	Total current liabilities		549,525	552,534
	TOTAL EQUITY AND LIABILITIES		5,024	226,844
	Significant accounting policies and notes attached form an integral part of the financial statements	1,2,12 to 16		

In Accordance with our report attached

For and on behalf of the Board of Directors of
Kelbuzz Trading Private LimitedFor **K.R.Kamath & Co**
Chartered Accountants**Vikas Kumar Gandhi**
Director
DIN:07104367**Prakash Purushotham**
Director
DIN:07199035**CA. Rohith Kamath**
Proprietor
M. No. 221737
FRN: 012708SPlace: Bengaluru
Date: May 26, 2025

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STATEMENT OF PROFIT AND LOSS FOR THE YEAR ENDED MARCH 31, 2025

Amount in ₹'000

Particulars		Note No.	Current Year	Previous Year
I.	Other income	9	319	-
			319	-
II.	Expenses			
	Other expenses	10	219,130	4,022
	Total expenses		219,130	4,022
III.	Loss before tax (I - II)		(218,811)	(4,022)
IV.	Tax expense		-	-
	Current tax			
V.	Loss for the year (III - IV)		(218,811)	(4,022)
VI.	Earning per equity share	11		
	Basic & diluted (in ₹)		(31.17)	(0.57)
		1,2,12 to 16		

In Accordance with our report attached

For and on behalf of the Board of Directors of
Kelbuzz Trading Private Limited

For **K.R.Kamath & Co**
Chartered Accountants

Vikas Kumar Gandhi
Director
DIN:07104367

Prakash Purushotham
Director
DIN:07199035

CA. Rohith Kamath
Proprietor
M. No. 221737
FRN: 012708S

Place: Bengaluru
Date: May 26, 2025

KELBUZZ TRADING PRIVATE LIMITED

CASH FLOW STATEMENT FOR THE YEAR ENDED MARCH 31, 2025

Amount in ₹'000

Particulars	March 31, 2025		March 31, 2024	
Cash flows from operating activities				
Loss before taxation		(218,811)		(4,022)
Adjustments for:				
Interest received	(319)	(319)	-	-
		(219,130)		(4,022)
(Increase)/ decrease in other non current assets	222,177		23,132	
Increase/ (decrease) in other current liabilities	(3,009)		(19,110)	
		219,168		4,022
Net cash from operating activities		38		-
Cash flows from investing activities				
Interest received	319		-	
Net cash from investing activities		319		-
Net cash from financing activities		-		-
Net increase/(decrease) in cash and cash equivalents		357		-
Cash and cash equivalents at beginning of the year		99		99
Cash and cash equivalents at end of the year		456		99

In Accordance with our report attached

For and on behalf of the Board of Directors of
Kelbuzz Trading Private Limited

For **K.R.Kamath & Co**
Chartered Accountants

Vikas Kumar Gandhi
Director
DIN:07104367

Prakash Purushotham
Director
DIN:07199035

CA. Rohith Kamath
Proprietor
M. No. 221737
FRN: 012708S

Place: Bengaluru
Date: May 26, 2025

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CHANGES IN EQUITY AS AT MARCH 31, 2025

(a) Equity share capital

Amount in ₹'000

Particulars	As at March 31, 2025	As at March 31, 2024
Balance at the beginning of the year	70,200	70,100
Changes in equity share capital during the year	-	100
Balance at the end of the year	70,200	70,200

(b) Other equity

Amount in ₹'000

Particulars	Retained earnings	Total other equity
Total comprehensive income as at March 31, 2023	(391,868)	(391,868)
Add: Loss for the year	(4,022)	(4,022)
Total comprehensive income as at March 31, 2024	(395,890)	(395,890)
Add: Loss for the year	(218,811)	(218,811)
Total comprehensive income as at March 31, 2025	(614,701)	(614,701)

In Accordance with our report attached

For and on behalf of the Board of Directors of
Kelbuzz Trading Private Limited

For **K.R.Kamath & Co**
Chartered Accountants

Vikas Kumar Gandhi
Director
DIN:07104367

Prakash Purushotham
Director
DIN:07199035

CA. Rohith Kamath
Proprietor
M. No. 221737
FRN: 012708S

Place: Bengaluru
Date: May 26, 2025

NOTES TO FINANCIAL STATEMENTS**1. BACKGROUND:**

Kelbuzz Trading Private Limited ("the Company") was incorporated on December 5, 2014 and is a subsidiary of Kirloskar Electric Company Limited. The Company has been formed as Special Purpose Vehicle ("SPV") as per the restructuring terms.

2. SIGNIFICANT ACCOUNTING POLICIES:**2.1 BASIS OF PREPARATION OF FINANCIAL STATEMENTS:**

The financial statements of the company have been prepared in accordance with IND AS as prescribed under Section 133 of the Companies Act, 2013 read with Rule 3 of the Companies (Indian Accounting Standards) Rules, 2015 and subsequent amendments thereto.

The financial statements have been prepared on a historical cost basis, except for the following assets and liabilities which have been measured at fair value or revalued amount:

- Freehold Land classified as own assets and leasehold land classified as assets taken on finance lease.
- Certain financial assets and liabilities measured at fair value (refer accounting policy regarding financial instruments).

2.2 USE OF ESTIMATES:

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

2.3 ASSETS HELD FOR SALE:

Assets held for sale are stated at the cost or estimated net realizable value whichever is lower.

2.4 TAXES ON INCOME:

Provision for current tax for the year is after taking cognizance of excess/short provision in prior years. Deferred tax assets / liability is recognized, subject to consideration of prudence, on timing differences.

2.5 IMPAIRMENT OF ASSETS:

An asset is treated as impaired when the carrying cost of asset exceeds its recoverable value. An impairment loss, if any, is charged to profit and loss account, in the year in which an asset is identified as impaired.

2.6 PROVISIONS AND CONTINGENT LIABILITIES:

- a. A provision is recognized when the Company has a present obligation as a result of past event and it is probable that outflow of resources will be required to settle the obligation, in respect of which reliable estimate can be made. Provisions (excluding retirement benefits) are not discounted to its present value and are determined based on best estimate required to settle the obligation at the balance sheet date. These are reviewed at each balance sheet date and adjusted to reflect the current best estimates.
- b. Financial effect of contingent liabilities is disclosed based on information available upto the date on which financial statements are approved. However, where a reasonable estimate of financial effect cannot be made, suitable disclosures are made with regard to this fact and the existence and nature of the contingent liability.

2.7 FINANCIAL INSTRUMENTS:

Financial assets and liabilities are recognized when the Company becomes a party to the contractual provisions of the instrument. Financial assets and liabilities are initially measured at fair value. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets and financial liabilities at fair value through profit or loss) are added to or deducted from the fair value measured on initial recognition of financial asset or financial liability.

(i) Cash and cash equivalents:

Cash and cash equivalents comprise cash and deposit with banks other than for term deposit earmarked for Bank Guarantee. The company considers all highly liquid investments including demand deposits with bank with an original maturity of three months or less and that are readily convertible to known amounts of cash to be cash equivalents.

NOTES TO FINANCIAL STATEMENTS

(ii) **Financial assets at amortized cost**

Financial assets are subsequently measured at amortized cost if these financial assets are held within a business whose objective is to hold these assets in order to collect contractual cash flows and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

(iii) **Financial liabilities**

Financial liabilities are subsequently carried at amortized cost using the effective interest method. For trade and other payables maturing within one year from the balance sheet date, the carrying amounts approximate fair value due to the short maturity of these instruments.

In Accordance with our report attached

For and on behalf of the Board of Directors of
Kelbuzz Trading Private Limited

For **K.R.Kamath & Co**
Chartered Accountants

Vikas Kumar Gandhi
Director
DIN:07104367

Prakash Purushotham
Director
DIN:07199035

CA. Rohith Kamath
Proprietor
M. No. 221737
FRN: 012708S

Place: Bengaluru
Date: May 26, 2025

KELBUZZ TRADING PRIVATE LIMITED

NOTES TO FINANCIAL STATEMENTS

Amount in ₹ '000

Particulars	As at March 31, 2025	As at March 31, 2024
3. Other non current assets		
(i) Other receivables	368,086	368,138
Less: Provision for doubtful receivables	(368,086)	(149,000)
	-	219,138
(ii) Advance Income Tax	-	3,039
Total	-	222,177
4. Cash and cash equivalents:		
Balances with banks		
- in other accounts	456	99
Total	456	99
5. Other Current Asset		
Assets held for sale	4,568	4,568
Total	4,568	4,568

6. Share capital:

Particulars	As at March 31, 2025		As at March 31, 2024	
	Number	₹'000	Number	₹'000
Authorized:				
Equity shares of ₹ 10/- each	7,090,000	70,900	7,090,000	70,900
Preference shares of ₹ 10/- each	10,000	100	10,000	100
		71,000		71,000
Issued, subscribed and fully paid up:				
Preference shares of ₹ 10 /- each				
At the beginning of the reporting period	-	-	10,000	100
Issued during the reporting period	-	-	-	-
Redeemed during the reporting period	-	-	10,000	100
At the close of the reporting period	-	-	-	-
Equity shares of ₹ 10/- each				
At the beginning of the period	7,020,000	70,200	7,010,000	70,100
Issued during the reporting period	-	-	10,000	100
At the close of the period	7,020,000	70,200	7,020,000	70,200
Total		70,200		70,200

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NOTES TO FINANCIAL STATEMENTS

Other Information:

1 Preference shares:

- The Company has issued non cumulative preference shares of ₹ 10/- each. The preference shareholders do not have voting rights.
- Preference shares carry a dividend of 0.1%.
- The Company has redeemed 10,000 Preference shares at Rs 10 per share during the previous year ended March 31, 2024

2 Equity shares:

- The Company has only one class of equity shares having a par value of ₹ 10/- each. Each holder of equity shares is entitled to one vote per share. In the event of liquidation of the Company, the holders of the equity shares will be entitled to receive the remaining assets of the Company, after distribution of all preferential amounts. The distribution will be in proportion to the equity shares held by the shareholder.

Equity shares of Rs.10/- each includes:	As at March 31, 2025		As at March 31, 2024	
	Number	₹'000	Number	₹'000
Shares allotted pursuant to a contract without consideration being received in cash. These shares were issued to Kirloskar Electric Company Limited as fully paid.	7,010,000	70,100	7,010,000	70,100

Particulars of equity share holders holding more than 5% of the total number of equity share capital:	As at March 31, 2025		As at March 31, 2024	
	Number	Percentage	Number	Percentage
Kirloskar Electric Company Limited (Holding Company)	7,019,999	100%	7,019,999	100%

d. Shareholding of promoters

Shares held by promoters at the end of the year			
	Number	Percentage	Percentage of change during the year
Kirloskar Electric Company Limited (Holding Company)	7,019,999	100%	-

7 Other Equity

Amount in ₹'000

Particulars	Retained earnings	Total other equity
Total comprehensive income as at March 31, 2023	(391,868)	(391,868)
Add: Loss for the year	(4,022)	(4,022)
Total comprehensive income as at March 31, 2024	(395,890)	(395,890)
Add: Loss for the year	(218,811)	(218,811)
Total comprehensive income as at March 31, 2025	(614,701)	(614,701)

8 Other current liabilities:

Particulars	As at March 31, 2025	As at March 31, 2024
i) Amount due to holding company	549,505	552,511
ii) Other liabilities	20	23
	549,525	552,534

9 Other income:

Interest income	319	-
	319	-

KELBUZZ TRADING PRIVATE LIMITED

NOTES TO FINANCIAL STATEMENTS

Amount in ₹'000

Particulars	Current Year	Previous Year
10 Other expenses:		
i) Rates and taxes	5	4
ii) Payment to auditors - as auditor	13	15
iii) Professional charges	23	-
iv) Provision for doubtful trade receivables	219,086	4,000
v) Bank charges	-	-
vi) Insurance expenses	3	3
	219,130	4,022
11 Earnings per share:		
(Basic and diluted)		
Loss for the year after tax expense	(218,811)	(4,022)
Weighted average number of equity shares	7,020,000	7,020,000
Loss per share (in ₹)	(31.17)	(0.57)

12 SEGMENT REPORTING:

The Company is a SPV engaged in the realisation of fixed and current assets transferred from its holding company. Since the Company's business activity primarily falls within single business segment, no further disclosures required other than those given in the financial statements.

13 RELATED PARTY TRANSACTIONS:

(a) List of related parties:

Sl. No.	Name of the Related Party	Relationship
1	Kirloskar Electric Company Limited	Holding Company
2	Prakash Purushotham	Director
3	Vikas Kumar Gandhi	
4	Ashok Misra	

(b) Transactions with related parties:

Amount in ₹'000

Particulars	Relationship	Current Year	Previous Year
Reimbursement of expenses: Kirloskar Electric Company Limited	Holding Company	45	22
Investment in Equity Shares: Kirloskar Electric Company Limited	Holding Company	-	100

(c) Outstanding balances at the end of the year:

Amount in ₹'000

Particulars	Relationship	As at March 31, 2025	As at March 31, 2024
Amount due from Company: Kirloskar Electric Company Limited	Holding Company	549,505	552,511

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NOTES TO FINANCIAL STATEMENTS

- 14 a. In respect of aggregate trade receivables transferred from the holding company and outstanding as at March 31, 2025 for more than 2 years, amounting to ₹ Nil (Previous year ₹ 219,138 thousand) net of provision.
- b. The Company is taking active steps to dispose off the current assets so taken over and pay the unpaid consideration to its holding company.
- c. Assignment of dues from non residents are subject to approval of Reserve Bank of India, if required.
- 15 The Board of Directors in its meeting held on June 28, 2024, has approved the merger with the Holding company. The Company has filled the application of Merger with NCLT, Bangalore Bench on October 31, 2024. On April 24, 2025 NCLT Bangalore Bench issued order to send notices to various statutory departments to raise their objection, if any, within 30 days of receipt of notices. Accordingly notices has been sent on May 06, 2025 by the Company.
- 16 Previous year figures have been regrouped wherever necessary to confirm with current year presentation.
-

In Accordance with our report attached

For and on behalf of the Board of Directors of
Kelbuzz Trading Private Limited

For **K.R.Kamath & Co**
Chartered Accountants

Vikas Kumar Gandhi
Director
DIN:07104367

Prakash Purushotham
Director
DIN:07199035

CA. Rohith Kamath
Proprietor
M. No. 221737
FRN: 012708S

Place: Bengaluru
Date: May 26, 2025

INDEPENDENT AUDITORS' REPORT**TO THE MEMBERS OF M/s. Luxquisite Parkland Private Limited****Report on the INDAS Financial Statements:****Opinion:**

We have audited the accompanying standalone IND AS financial statements of M/s. Luxquisite Parkland Private Limited ("the Company"), which comprises of the Balance Sheet as at 31 March, 2025 and the Statement of Profit and loss, the Cash Flow Statement, the statement for Changes in Equity for the year then ended, and a summary of significant accounting policies and other explanatory information annexed thereto.

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid standalone Ind AS financial statements give the information required by the Act, in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India including the Ind AS, of the state of affairs of the company as at 31st March 2025, and its loss and its cash flows for the year ended on that date.

Basis for Opinion:

We conducted our audit of the INDAS financial statements in accordance with the Standards on Auditing specified u/s 143(10) of the Companies Act, 2013. Our responsibilities under those standards are further described in the Auditor's responsibilities for the Audit or the Financial Statements section of our report. We are Independent of the company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India together with the ethical requirements that are relevant to our audit of the standalone financial statements under the provisions of the Companies Act, 2013 and the Rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and ICAI's Code of Ethics.

We believe that the audit evidence we have obtained have sufficient and appropriate to provide basis for our audit opinion on Standalone INDAS financial statements.

Key Audit Matters:

Key audit matters are those matters that in our professional judgment, were of most significance in our audit of standalone financial statements for the financial year ended March 31, 2025. These matters were addressed in the context of our audit of the Standalone Financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. For each matter below, our description of how our audit addressed the matter is provided in that context.

We have determined that there are no Key Audit Matters to communicate in our report.

Information other than the standalone financial statements and the auditors report thereon:

The company's Board of Directors is responsible for the preparation of other information. The other information comprises the information included in the management discussion and analysis, Board's Report, Business responsibility report, Corporate Governance and Shareholders Information, but does not include the standalone IND AS financial statements and our Auditors report thereon.

Our opinion on the standalone IND AS financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the standalone IND AS financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the standalone IND AS financial statements, our responsibility is to read the other information and in doing so, whether, the other information is materially inconsistent with the standalone IND AS financial statements or our knowledge obtained during the course of our audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is no material mis-statement of this other information, we required to report the fact. We have nothing to report in this regard.

Management's Responsibility for the Ind AS Financial Statements:

The Company's Board of Directors is responsible for the matters stated in Section 134(5) of the Companies Act, 2013 (the Act) with respect to the preparation of these standalone financial statements that give a true and fair view of the financial position, financial performance and cash flows of the Company in accordance with the accounting principles generally accepted in India, including the Accounting Standards (Ind AS) specified under section 133 of the Act, read with Rule 7 of the Companies (Accounts) Rules, 2014. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies, making judgements, and maintenance of adequate internal financial controls, that were operating

SEVENTY EIGHTH ANNUAL REPORT 2024-25

effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the Ind AS financial statements that give a true and fair view and are free from material mis-statement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the company or to cease operations, or has no realistic alternative but to do so.

The Board of Directors are also responsible for overseeing the Company's financial reporting process.

Auditor's Responsibility:

Our objectives are to obtain reasonable assurance about whether the financial statements are as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these standalone IND AS financial statements.

As part of an audit in accordance with SAs, we exercise professional judgement and maintain professional skepticism throughout the audit. We also:

1. Identify and assess the risks of material misstatement of the standalone IND AS financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omission, mis-representation, or the override or internal control
2. Obtain an understanding of internal financial controls relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the Company has adequate internal financial controls system in place and the operating effectiveness of such controls.
3. Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the management.
4. Conclude on the appropriateness of management's use of the going concern basis of accounting and based on the audit evidence obtained, whether material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the standalone IND AS financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However future events or conditions may cause the company to cease to continue as a going concern.
5. Evaluate the overall presentation, structure and content of the standalone IND AS financial statements, including the disclosures, and whether the standalone IND AS financial statements represent the underlying transactions and event in a manner that achieves fair presentation.
6. Obtain sufficient appropriate audit evidence regarding the financial information of the Company and its operations to express an opinion on the standalone financial statements.
7. We are responsible for the direction, supervision and performance of the audit of the financial statements of such entities included in the standalone financial statements of which we are the independent auditors. For the other entities included in the standalone financial statements, which have been audited by the other auditors, such other auditors remain responsible for the direction, supervision and performance of the audits carried out by them. We remain solely responsible for our audit opinion.

Materiality is the magnitude of misstatements in the standalone financial statements that, individually or in aggregate, makes it probable that the economic decisions of a reasonably knowledgeable user of the standalone financial statements may be influenced. We consider quantitative materiality and qualitative factors in (i) planning the scope of our audit work and in evaluating the results of our work; and (ii) to evaluate the effect of any identified misstatements in the standalone financial statements

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the standalone financial statements of the current period and are therefore the key audit matters. We describe these

matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on other legal and regulatory requirements:

1. As required by the Companies (Auditor's Report) Order, 2020, ("The Order") issued by the Government of India, in terms of sub section (11) of section 143 of the Act. And on the basis of such checks of the books and records of the company as we considered appropriate and according to the information and explanations given to us, we give in the "Annexure 1", a statement on the matters specified in the paragraphs 3 & 4 of the said order
2. As required under Section 143(3) of the Act, we report that:
 - a) we have sought and obtained all the information and explanations, which to the best of our knowledge and belief were necessary for the purpose of our audit;
 - b) in our opinion, proper books of account as required by law have been kept by the Company so far as appears from our examination of those books ;
 - c) The Balance Sheet, the Statement of Profit and Loss, the Cash Flow Statement and the Statement of Changes in Equity dealt with by this report are in agreement with the books of accounts.
 - d) in our opinion, the aforesaid standalone Ind AS financial statements comply with the accounting standards specified under section 133 of the Act, read with Rule 7 of the Companies (Accounts) Rules, 2014;
 - e) on the basis of written representations received from the directors, taken on record by the Board of Directors, none of the directors is disqualified from being appointed as a Director in terms of Section 164(2) of the Act as on 31st March 2025; and
 - f) with respect to the adequacy of the internal financial controls over financial reporting of the Company and the operating effectiveness of such controls, refer to our separate report in "Annexure 2"; and
 - g) with respect to the other matters to be included in the Auditor's Report in accordance with the requirements of Section 197(16) of the Act, as amended, we do not offer any comment on the remuneration paid by the company to its Directors as during the aforementioned period, no remuneration has been paid by the company to its Directors
 - h) with respect to the other matters to be included in the auditor's report in accordance with the Rule 11 of the Companies (Audit and Auditors) Rules, 2014 in our opinion and to the best of our information and according to the explanation given to us:
 - i. The Company does not have pending litigations, which would impact its Ind AS financial statements
 - ii. The company did not have any long term contracts and has not entered into any derivative contracts. Accordingly no provision is required to be recognized in the respect of material foreseeable losses under applicable laws or accounting standards.
 - iii. There were no amounts which were required to be transferred to the Investor Education and Protection Fund by the Company.
 - iv. (a) The Management has represented that, to the best of its knowledge and belief, no funds(which are material either individually or in the aggregate) have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other person or entity, including foreign entity ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;
 - (b) The Management has represented, that, to the best of its knowledge and belief, no funds (which are material either individually or in the aggregate) have been received by the Company from any person or entity, including foreign entity ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Company shall, whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;
 - (c) Based on the audit procedures that have been considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub-clause (i) and (ii) of Rule 11(e), as provided under (i) and (ii) above, contain any material misstatement.
 - v. The company had not proposed any dividend during the previous year, no interim dividend was proposed or declared during the year and the Board of Directors have not proposed any dividend for the year which is required to be approved in the

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Annual General Meeting. In the light of these circumstances, we have not offered any comment upon the compliance under section 123 of the Act.

- vi. Based on our examination, which included test checks, the Company has used accounting softwares for maintaining its books of account for the financial year ended March 31, 2025 which has a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the softwares. Further, during the course of our audit we did not come across any instance of the audit trail feature being tampered with the audit trail has been preserved by the Company as per the statutory requirements for record retention.

For **K. R. Kaamath & Co.**
Chartered Accountants

(**CA Rohith Kamath**)
Proprietor

M. No: 221737

Firm Reg No: 012708S

UDIN: 25221737BMOODO6391

Date: May 26, 2025

Place: Bangalore

Annexure -1 to the Auditors' Report

Annexure referred to in paragraph 1 under the heading "Report on other legal and regulatory requirements" of our Report to the members of **Luxquisite Parkland Private Limited, Bangalore**

- 1) The company does not have any fixed assets during the period covered under audit, hence the clause 3(i) of the Order is not applicable
- 2)
 - a) The inventories have been physically verified during the year by the management. In our opinion, the frequency of verification is reasonable.
 - b) In our opinion and to the information and explanation given to us, the procedures of physical verification of inventories followed by the management are reasonable and adequate in relation to the size of the company and the nature of its business.
 - c) The Company has maintained proper records of inventories. As explained to us, there were no material discrepancies noticed on physical verification of inventories as compared to the book records.
 - d) In accordance to the explanation and information given to us, during the period covered under audit, as there are no outstanding to bank / financial institutions, there is no requirement to file any quarterly statements or returns to any lenders. Hence no comments are being offered on the same.
- 3) The company has not granted any loans during the year to the Companies, firms or other parties listed in the registered maintained under section 189 of the Act, the clause 3(iii) of the Order is not applicable
- 4) In accordance to the information provided and explanations given to us, the company has not granted loan, made investment, provided any guarantee or security hence comments required under clause 3(iv) has not been made here.
- 5) The company has not accepted any deposits as applicable under the directives issued by the Reserve Bank of India and the provisions of sections 73 to 76 or any other provisions of the Act, and the rules framed thereunder. Accordingly, the provisions of Clause 3(v) of the said order are not applicable.
- 6) To the best of our knowledge and explanations given to us, the Central Government has not prescribed the maintenance of cost records under clause (d) of sub section (1) of section 148 of the Act for the products of the company. Accordingly, provisions of clause 3(vi) of the said order are not applicable.
- 7)
 - a) According to the records of the Company, the Company is generally regular in depositing the undisputed statutory dues applicable to it to with the appropriate authorities. In terms of its books of accounts, no undisputed statutory dues payable in respect of provident fund, employees state insurance, income tax, wealth tax, GST, service tax, customs duty, excise duty, value added tax, cess, and any other undisputed statutory dues were outstanding, as at March 31, 2025 for a period of more than six months from the date they became payable.
 - b) According to the records of the company and according to the information and explanations given to us, there were no dues outstanding on account of income tax, wealth tax, GST, service tax, sales tax, customs duty, excise duty and cess on account of dispute.
- 8) According to the records of the company and according to the information and explanations provided to us, there are no transactions that are not recorded in the books of accounts to be surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961.

- 9) (i) According to the records of the company and according to the information and explanations provided to us, the company has not defaulted in repayment of dues to the bank.
- (ii) The company has not been declared as a willful defaulter by any bank or financial institution or other lender.
- (iii) According to the records of the company and according to the information and explanations provided to us, the company has applied the proceeds of the term loans obtained by it for the purpose for which it was obtained.
- (iv) According to the records of the company and according to the information and explanations provided to us The funds raised on a short term basis have not been utilised for long term purposes
- (v) According to the records of the company and according to the information and explanations provided to us, the Company has not taken any funds from any entity or person on account of or to meet the obligations of its subsidiaries, associates or joint ventures
- (vi) According to the records of the company and according to the information and explanations provided to us, the Company has not raised any loans during the year on the pledge of securities held in its subsidiaries, joint ventures or associate companies
- 10) (i) According to the records of the company and according to the information and explanations provided to us, the company has not made any Initial Public Offer during the year.
- (ii) During the year, the company has made allotment of shares and according to the records of the company and according to the information and explanations provided to us the requirements of the section 42 and section 62 of the Companies Act have been complied with and the funds so raised have been utilized for the purposes for which it has been raised
- 11) (i) Based on the audit procedures performed for the purpose of reporting the true and fair view of the financial statements and as per the information and explanations given to us, we report that no material frauds on or by the company has been noticed or reported.
- (ii) According to the records of the company and according to the information and explanations provided to us, report under sub-Section (12) of Section 143 of the Companies Act has not been filed by the auditors in Form ADT-4 as prescribed under Rule 13 of Companies (Audit and Auditors) Rules 2014 with the Central Government.
- (iii) According to the records of the company and according to the information and explanations provided to us, the company has not any whistle-blower complaints during the year.
- 12) The Company is not a Nidhi Company and hence reporting under clause (xii) of the Order is not applicable
- 13) The transactions entered into with related parties are in compliance with section 177 & 188 of The Companies Act 2013 and the details have been disclosed in the financial statements as required by the applicable accounting standards.
- 14) (i) The company has an internal audit system commensurate with the size and nature of its business.
- (ii) The reports of the Internal Auditors for the period under audit has been considered.
- 15) The company has not entered into any non-cash transactions with directors or persons connected with directors, during the year.
- 16) The company is not required to be registered under section 45-IA of the Reserve Bank of India Act, 1934, Accordingly, clause 3(xvi)(a) of the said order is not applicable.
- 17) The company has incurred an amount of Rs. 1,19,000/- (One lakh nineteen thousand only) as cash losses during the financial year and for previous year Rs. 24,849 (Rupees Twenty four thousand eight hundred forty nine only) during the immediately preceding Financial Year covered in this audit.
- 18) There has not been any resignation by the statutory auditors of the company during the year.
- 19) On the basis of the financial ratios, aging and expected dates of realization of financial assets and payment of financial liabilities, other information accompanying the financial statements, the auditor's knowledge of the Board of Directors and management plans, we are of the opinion that no material uncertainty exists as on the date of the audit report that company is capable of meeting its liabilities existing at the date of balance sheet as and when they fall due within a period of one year from the balance sheet date.
- 20) The provisions of the section 135 of the Companies Act, 2013 is not applicable to the company, hence clause 3(xx)(a) and (b) of the said order is not applicable to the company.
- 21) According to the information and explanations give to us and based on our examination of the records of the Company, There are no qualifications or adverse remarks by the respective auditors in the Companies (Auditor's Report) Order (CARO) reports of the companies included in the consolidated financial statements.

For **K. R. Kaamath & Co.**
Chartered Accountants

Date: May 26, 2025
Place: Bangalore

(CA Rohith Kamath)
Proprietor
M. No: 221737
Firm Reg No: 012708S
UDIN: 25221737BMOODO6391

Annexure – 2 to the Auditors' Report

Report on the Internal Financial Controls under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 ("the Act")

We have audited the internal financial controls over financial reporting of **Luxquisite Parkland Private Limited** ("the Company") as of 31 March 2025 in conjunction with our audit of the standalone financial statements of the Company for the year ended on that date.

Management's Responsibility for Internal Financial Controls:

The Company's management is responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls over Financial Reporting issued by the Institute of Chartered Accountants of India ('ICAI'). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

Auditors' Responsibility

Our responsibility is to express an opinion on the Company's internal financial controls over financial reporting based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls over Financial Reporting (the "Guidance Note") and the Standards on Auditing, issued by ICAI and deemed to be prescribed under section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls, both applicable to an audit of Internal Financial Controls and, both issued by the Institute of Chartered Accountants of India. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system over financial reporting and their operating effectiveness. Our audit of internal financial controls over financial reporting included obtaining an understanding of internal financial controls over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the standalone financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial controls system over financial reporting.

Meaning of Internal Financial Controls over Financial Reporting

A company's internal financial control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorisations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Inherent Limitations of Internal Financial Controls Over Financial Reporting

Because of the inherent limitations of internal financial controls over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls over financial reporting to future periods are subject to the risk that the internal financial control over financial reporting may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Opinion

In our opinion, the Company has, in all material respects, an adequate internal financial controls system over financial reporting and such internal financial controls over financial reporting were operating effectively as at 31 March 2025, based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India.

For **K. R. Kaamath & Co.**
Chartered Accountants

(CA Rohith Kamath)
Proprietor

M. No: 221737
Firm Reg No: 012708S
UDIN: 25221737BMOODO6391

Date: May 26, 2025
Place: Bangalore

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BALANCE SHEET AS AT MARCH 31, 2025

Amount in ₹'000

Particulars		Note No.	As at March 31, 2025	As at March 31, 2024
I.	ASSETS			
	Non - current assets			
	(a) Financial assets			
	(i) Investments	3	-	-
	Total non current assets		-	-
	Current assets			
	(a) Financial assets			
	(i) Cash and cash equivalents	4	214	217
	(b) Other current assets	5	150	-
	Total current assets		364	217
	TOTAL ASSETS		364	217
II.	EQUITY AND LIABILITIES			
	Equity			
	(a) Share capital	6	606,500	606,500
	(b) Other equity	7	(630,037)	(629,918)
	Total Equity		(23,537)	(23,418)
	Current liabilities			
	(a) Other current liabilities	8	23,901	23,635
	Total current liabilities		23,901	23,635
	TOTAL EQUITY AND LIABILITY		364	217
Significant accounting policies and notes attached form an integral part of the financial statements		1,2, 11 to 14		

In Accordance with our report attached

For and on behalf of the Board of Directors of
Luxquisite Parkland Private Limited

For **K.R.Kamath & Co**
Chartered Accountants

Vikas Kumar Gandhi
Director
DIN:07104367

Prakash Purushotham
Director
DIN:07199035

CA. Rohith Kamath
Proprietor
M. No. 221737
FRN: 012708S

Sanjeev Kumar S
Chief Financial Officer

Mahabaleshwar Bhat
Company Secretary
Membership No. A21919

Place: Bengaluru
Date: May 26, 2025

STATEMENT OF PROFIT AND LOSS FOR THE YEAR ENDED MARCH 31, 2025

Amount in ₹'000

Particulars		Note No.	Current Year	Previous Year
I	Income		-	-
	Total revenue		-	-
II	Expenses			
	Other expenses	9	119	25
	Total expenses		119	25
III	Loss before tax (I - II)		(119)	(25)
IV	Tax expense:			
	Current tax		-	-
V	Loss for the year (III - IV)		(119)	(25)
VI	Earning per equity share:	10		
	Basic & diluted (in ₹)		(0.00)	(0.00)
	Significant accounting policies and notes attached form an integral part of the financial statements	1,2, 11 to 14		

In Accordance with our report attached

For and on behalf of the Board of Directors of
Luxquisite Parkland Private Limited

For **K.R.Kamath & Co**
Chartered Accountants

Vikas Kumar Gandhi
Director
DIN:07104367

Prakash Purushotham
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Proprietor
M. No. 221737
FRN: 012708S

Sanjeev Kumar S
Chief Financial Officer

Mahabaleshwar Bhat
Company Secretary
Membership No. A21919

Place: Bengaluru
Date: May 26, 2025

SEVENTY EIGHTH ANNUAL REPORT 2024-25

CASH FLOW STATEMENT FOR THE YEAR ENDED MARCH 31, 2025

Amount in ₹'000

Particulars	March 31, 2025		March 31, 2024	
Cash flows from operating activities				
Loss before taxation		(119)		(25)
Adjustments for:				
(Increase)/decrease in other current assets	(150)		-	
Increase/ (decrease) in trade payables and other current liabilities	266		25	
		116		25
Net cash from operating activities		(3)		-
Cash flows from investing activities		-		-
Cash flows from investing activities		-		-
Net increase/(decrease) in cash and cash equivalents		(3)		-
Cash and cash equivalents at beginning of the period		217		217
Cash and cash equivalents at end of the period		214		217

In Accordance with our report attached

For and on behalf of the Board of Directors of
Luxquisite Parkland Private Limited

For **K.R.Kamath & Co**
Chartered Accountants

Vikas Kumar Gandhi
Director
DIN:07104367

Prakash Purushotham
Director
DIN:07199035

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M. No. 221737
FRN: 012708S

Sanjeev Kumar S
Chief Financial Officer

Mahabaleshwar Bhat
Company Secretary
Membership No. A21919

Place: Bengaluru
Date: May 26, 2025

CHANGES IN EQUITY AS AT MARCH 31, 2025

(a) Equity Share Capital

Amount in ₹'000

Particulars	As at March 31, 2025	As at March 31, 2024
Balance at the Beginning of the year	606,500	606,400
Changes in equity share capital during the year	-	100
Balance at the end of the year	606,500	606,500

(b) Other Equity

Amount in ₹'000

Particulars	Retained earnings	Total Other equity
Total comprehensive income as at March 31, 2023	(629,893)	(629,893)
Add: Loss for the year	(25)	(25)
Total comprehensive income as at March 31, 2024	(629,918)	(629,918)
Add: Loss for the year	(119)	(119)
Total comprehensive income as at March 31, 2025	(630,037)	(630,037)

In Accordance with our report attached

For and on behalf of the Board of Directors of
Luxquisite Parkland Private Limited

For **K.R.Kamath & Co**
Chartered Accountants

Vikas Kumar Gandhi
Director
DIN:07104367

Prakash Purushotham
Director
DIN:07199035

CA. Rohith Kamath
Proprietor
M. No. 221737
FRN: 012708S

Sanjeev Kumar S
Chief Financial Officer

Mahabaleshwar Bhat
Company Secretary
Membership No. A21919

Place: Bengaluru
Date: May 26, 2025

NOTES TO FINANCIAL STATEMENTS

1. BACKGROUND:

Luxquisite Parkland Private Limited ("the Company") was incorporated on December 2, 2014 and is a subsidiary of Kirloskar Electric Company Limited. The Company has been formed as Special Purpose Vehicle ("SPV") as per the restructuring terms.

2. SIGNIFICANT ACCOUNTING POLICIES:

2.1 BASIS OF PREPARATION OF FINANCIAL STATEMENTS:

The financial statements of the company have been prepared in accordance with IND AS as prescribed under Section 133 of the Companies Act, 2013 read with Rule 3 of the Companies (Indian Accounting Standards) Rules, 2015 and subsequent amendments thereto.

The financial statements have been prepared on a historical cost basis, except for the following assets and liabilities which have been measured at fair value or revalued amount:

- Freehold Land classified as own assets and leasehold land classified as assets taken on finance lease
- Certain financial assets and liabilities measured at fair value (refer accounting policy regarding financial instruments).

2.2 USE OF ESTIMATES:

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

2.3 TAXES ON INCOME:

Provision for current tax for the year is after taking cognizance of excess / short provision in prior years. Deferred tax assets/liability is recognized, subject to consideration of prudence, on timing differences.

2.4 IMPAIRMENT :

(i) Investment in Subsidiaries and Associates:

The Company has accounted for its investments in Subsidiaries at cost less impairment loss (if any).

2.5 PROVISIONS AND CONTINGENT LIABILITIES:

A provision is recognized when the Company has a present obligation as a result of past event and it is probable that outflow of resources will be required to settle the obligation, in respect of which reliable estimate can be made. Provisions (excluding retirement benefits) are not discounted to its present value and are determined based on best estimate required to settle the obligation at the balance sheet date. These are reviewed at each balance sheet date and adjusted to reflect the current best estimates.

Financial effect of contingent liabilities is disclosed based on information available upto the date on which financial statements are approved. However, where a reasonable estimate of financial effect cannot be made, suitable disclosures are made with regard to this fact and the existence and nature of the contingent liability.

2.6 FINANCIAL INSTRUMENTS:

Financial assets and liabilities are recognized when the Company becomes a party to the contractual provisions of the instrument. Financial assets and liabilities are initially measured at fair value. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets and financial liabilities at fair value through profit or loss) are added to or deducted from the fair value measured on initial recognition of financial asset or financial liability.

(i) Cash and cash equivalents

Cash and cash equivalents comprise cash and deposit with banks other than for term deposit earmarked for Bank Guarantee. The company considers all highly liquid investments including demand deposits with bank with an original maturity of three months or less and that are readily convertible to known amounts of cash to be cash equivalents.

(ii) Financial assets at amortized cost

Financial assets are subsequently measured at amortized cost if these financial assets are held within a business whose objective is to hold these assets in order to collect contractual cash flows and the contractual terms of the

LUXQUISITE PARKLAND PRIVATE LIMITED

financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

(iii) Financial liabilities

Financial liabilities are subsequently carried at amortized cost using the effective interest method. For trade and other payables maturing within one year from the balance sheet date, the carrying amounts approximate fair value due to the short maturity of these instruments.

NOTES TO FINANCIAL STATEMENTS

3 Non current investments:

Details of Investments	Name of the Company	As at March 31, 2025			As at March 31, 2024		
		No of shares	Face value	Amount (₹'000)	No of shares	Face value	Amount (₹'000)
Investments in equity Instruments:							
Fully paid up	Kirsons BV	2,602	€ 100.00	623,001	2,602	€ 100.00	623,001
Total				623,001			623,001
Less : Provision for impairment in value of investments				623,001			623,001
Total				-			-

Additional Information:

Aggregate value of unquoted investments:

4 Cash and cash equivalents:

Amount ₹'000

Particulars	As at March 31, 2025	As at March 31, 2024
Cash and cash equivalents		
(i) Balances with banks		
- in other accounts	214	217
Total	214	217

5 Other current asset:

Particulars	As at March 31, 2025	As at March 31, 2024
Security Deposit	150	-
Total	150	-

6. Share capital:

Particulars	As at March 31, 2025		As at March 31, 2024	
	Number	₹'000	Number	₹'000
a Authorized:				
Equity shares of Rs.10/- each	10,000	100	10,000	1,00
Preference shares of Rs.10/- each	60,990,000	609,900	60,990,000	609,900
		610,000		610,000

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NOTES TO FINANCIAL STATEMENTS

Particulars	As at March 31, 2025		As at March 31, 2024	
	Number	₹'000	Number	₹'000
b Issued, subscribed and fully paid up:				
Preference shares of Rs.10/- each				
At the beginning of the reporting period	-	-	10,000	100
Issued during the reporting period	-	-	-	-
Redeemed during the reporting period	-	-	10,000	100
At the close of the reporting period	-	-	-	-
c Equity shares of Rs.10/- each				
At the beginning of the reporting period	60,650,000	606,500	60,640,000	606,400
Issued during the reporting period	-	-	10,000	100
At the close of the reporting period	60,650,000	606,500	60,650,000	606,500
Total		606,500		606,500

Other Information:

1 Preference shares:

- The Company has issued non cumulative preference shares of ₹ 10/- each. The preference shareholders do not have voting rights.
- Preference shares carry a dividend of 0.1%.
- The Company has redeemed 10000 Preference shares at Rs 10 per share during previous year ended March 31, 2024

2 Equity shares:

- The Company has only one class of equity shares having a par value of Rs 10/- each. Each holder of equity shares is entitled to one vote per share. In the event of liquidation of the Company, the holders of the equity shares will be entitled to receive the remaining assets of the Company, after distribution of all preferential amounts. The distribution will be in proportion to the equity shares held by the shareholder.

Particulars of equity share holders holding more than 5% of the total number of equity share capital:	As at March 31, 2025		As at March 31, 2024	
	Number	Percentage	Number	Percentage
Kirloskar Electric Company Limited (Holding Company)	60,649,999	100%	60,649,999	100%

c. Shareholding of promoters

Shares held by promoters at the end of the year			
	Number	Percentage	Percentage of change during the year
Kirloskar Electric Company Limited (Holding Company)	60,649,999	100%	-

7 Other Equity

Amount in ₹'000

Particulars	Retained earnings	Total Other equity
Total comprehensive income as at March 31, 2023	(629,893)	(629,893)
Add: Loss for the year	(25)	(25)
Total comprehensive income as at March 31, 2024	(629,918)	(629,918)
Add: Loss for the year	(119)	(119)
Total comprehensive income as at March 31, 2025	(630,037)	(630,037)

LUXQUISITE PARKLAND PRIVATE LIMITED

NOTES TO FINANCIAL STATEMENTS

Amount in ₹'000

Particulars	As at March 31, 2025	As at March 31, 2024
8 Other current liabilities:		
a) Amount due to holding company	23,863	23,616
b) Other liabilities	32	19
c) TDS payable	6	-
	23,901	23,635

Amount in ₹'000

Particulars	Current Year	Previous Year
9 Other expenses:		
i) Rates and taxes	77	4
ii) Payment to auditors - as auditor	15	15
iii) Professional charges	24	5
iv) Bank Charges	3	1
	119	25

10 Earnings per share:

(Basic and diluted)

After extraordinary item:

Loss for the year after tax expense	(119)	(25)
Weighted average number of equity shares	60,650,000	60,640,000
Loss per share	(0.00)	(0.00)

11 SEGMENT REPORTING:

The Company's business activity primarily falls within single business segment, no further disclosures required other than those given in the financial statements.

11 RELATED PARTY TRANSACTIONS:

(a) List of related parties:

Sl. No.	Name of the Related Party	Relationship
1	Kirloskar Electric Company Limited	Holding Company
2	Vikas Kumar Gandhi	Director
3	Karibasappa Kori \$	
4	Anil Kumar Bhandari #	
5	Prakash Purushotham	Key Management Personnel
6	Sanjeev Kumar S	
7	Mahabaleshwar Bhat \$	

\$ w.e.f October 05, 2024

up to September 20, 2024

(b) Transactions with related parties:

Amount in ₹'000

Particulars	Relationship	Current Year	Previous Year
Reimbursement of expenses			
Kirloskar Electric Company Limited	Holding Company	97	23
Investment in Equity Shares			
Kirloskar Electric Company Limited	Holding Company	-	100

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NOTES TO FINANCIAL STATEMENTS

(c) Outstanding balances at the end of the year:

Amount in ₹'000

Particulars	Relationship	As at March 31, 2025	As at March 31, 2024
Amount due from Company Kirloskar Electric Company Limited	Holding Company	23,863	23,616

- 13 The Board of Directors in its meeting held on June 28, 2024, has approved the merger with the Holding company. The Company has filled the application of Merger with NCLT, Bangalore Bench on October 31, 2024. On April 24, 2025 NCLT Bangalore Bench issued order to send notices to various statutory departments to raise their objection, if any, within 30 days of receipt of notices. Accordingly notices has been sent on May 06, 2025 by the Company.
- 14 Previous years figures have been regrouped wherever required in conformity with current year presentation.

In Accordance with our report attached

For and on behalf of the Board of Directors of
Luxquisite Parkland Private Limited

For **K.R.Kamath & Co**
Chartered Accountants

Vikas Kumar Gandhi
Director
DIN:07104367

Prakash Purushotham
Director
DIN:07199035

CA. Rohith Kamath
Proprietor
M. No. 221737
FRN: 012708S

Sanjeev Kumar S
Chief Financial Officer

Mahabaleshwar Bhat
Company Secretary
Membership No. A21919

Place: Bengaluru
Date: May 26, 2025

SLPKG ESTATE HOLDINGS PRIVATE LIMITED

INDEPENDENT AUDITORS' REPORT

TO THE MEMBERS OF M/s. SLPKG Estate Holdings Private Limited

Report on the IND AS Financial Statements:

Opinion:

We have audited the accompanying standalone IND AS financial statements of **M/s. SLPKG Estate Holdings Private Limited** ("the Company"), which comprises of the Balance Sheet as at 31 March, 2025 and the Statement of Profit and loss, the Cash Flow Statement, the statement for Changes in Equity for the year then ended, and a summary of significant accounting policies and other explanatory information annexed thereto.

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid standalone Ind AS financial statements give the information required by the Act, in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India including the Ind AS, of the state of affairs of the company as at 31st March 2025, and its loss and its cash flows for the year ended on that date.

Basis for Opinion:

We conducted our audit of the IND AS financial statements in accordance with the Standards on Auditing specified u/s 143(10) of the Companies Act, 2013. Our responsibilities under those standards are further described in the Auditor's responsibilities for the Audit or the Financial Statements section of our report. We are Independent of the company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India together with the ethical requirements that are relevant to our audit of the standalone financial statements under the provisions of the Companies Act, 2013 and the Rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and ICAI's Code of Ethics.

We believe that the audit evidence we have obtained have sufficient and appropriate to provide basis for our audit opinion on Standalone IND AS financial statements.

Key Audit Matters:

Key audit matters are those matters that in our professional judgment, were of most significance in our audit of standalone financial statements for the financial year ended March 31, 2025. These matters were addressed in the context of our audit of the Standalone Financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. For each matter below, our description of how our audit addressed the matter is provided in that context.

We have determined that there are no Key Audit Matters to communicate in our report.

Information other than the standalone financial statements and the auditors report thereon:

The company's Board of Directors is responsible for the preparation of other information. The other information comprises the information included in the management discussion and analysis, Board's Report, Business responsibility report, Corporate Governance and Shareholders Information, but does not include the standalone IND AS financial statements and our Auditors report thereon.

Our opinion on the standalone IND AS financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the standalone IND AS financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the standalone IND AS financial statements, our responsibility is to read the other information and in doing so, whether, the other information is materially inconsistent with the standalone IND AS financial statements or our knowledge obtained during the course of our audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is no material mis-statement of this other information, we required to report the fact. We have nothing to report in this regard.

Management's Responsibility for the Ind AS Financial Statements:

The Company's Board of Directors is responsible for the matters stated in Section 134(5) of the Companies Act, 2013 (the Act) with respect to the preparation of these standalone financial statements that give a true and fair view of the financial position, financial performance and cash flows of the Company in accordance with the accounting principles generally accepted in India, including the Accounting Standards (Ind AS) specified under section 133 of the Act, read with Rule 7 of the Companies (Accounts) Rules, 2014. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies, making judgements, and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the

SEVENTY EIGHTH ANNUAL REPORT 2024-25

Ind AS financial statements that give a true and fair view and are free from material mis-statement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the company or to cease operations, or has no realistic alternative but to do so.

The Board of Directors are also responsible for overseeing the Company's financial reporting process.

Auditor's Responsibility:

Our objectives are to obtain reasonable assurance about whether the financial statements are as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these standalone INDAS financial statements.

As part of an audit in accordance with SAs, we exercise professional judgement and maintain professional skepticism throughout the audit. We also:

1. Identify and assess the risks of material misstatement of the standalone IND AS financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omission, mis-representation, or the override or internal control.
2. Obtain an understanding of internal financial controls relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the Company has adequate internal financial controls system in place and the operating effectiveness of such controls.
3. Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the management.
4. Conclude on the appropriateness of management's use of the going concern basis of accounting and based on the audit evidence obtained, whether material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the standalone IND AS financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the company to cease to continue as a going concern.
5. Evaluate the overall presentation, structure and content of the standalone IND AS financial statements, including the disclosures, and whether the standalone IND AS financial statements represent the underlying transactions and event in a manner that achieves fair presentation.
6. Obtain sufficient appropriate audit evidence regarding the financial information of the Company and its operations to express an opinion on the standalone financial statements.

We are responsible for the direction, supervision and performance of the audit of the financial statements of such entities included in the standalone financial statements of which we are the independent auditors. For the other entities included in the standalone financial statements, which have been audited by the other auditors, such other auditors remain responsible for the direction, supervision and performance of the audits carried out by them. We remain solely responsible for our audit opinion.

Materiality is the magnitude of misstatements in the standalone financial statements that, individually or in aggregate, makes it probable that the economic decisions of a reasonably knowledgeable user of the standalone financial statements may be influenced. We consider quantitative materiality and qualitative factors in (i) planning the scope of our audit work and in evaluating the results of our work; and (ii) to evaluate the effect of any identified misstatements in the standalone financial statements

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in

the audit of the standalone financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on other legal and regulatory requirements:

1. As required by the Companies (Auditor's Report) Order, 2020, ("The Order") issued by the Government of India, in terms of sub section (11) of section 143 of the Act. And on the basis of such checks of the books and records of the company as we considered appropriate and according to the information and explanations given to us, we give in the "Annexure 1", a statement on the matters specified in the paragraphs 3 & 4 of the said order.
2. As required under Section 143(3) of the Act, we report that:
 - a) we have sought and obtained all the information and explanations, which to the best of our knowledge and belief were necessary for the purpose of our audit;
 - b) in our opinion, proper books of account as required by law have been kept by the Company so far as appears from our examination of those books ;
 - c) The Balance Sheet, the Statement of Profit and Loss, the Cash Flow Statement and the Statement of Changes in Equity dealt with by this report are in agreement with the books of accounts;
 - d) in our opinion, the aforesaid standalone Ind AS financial statements comply with the accounting standards specified under section 133 of the Act, read with Rule 7 of the Companies (Accounts) Rules, 2014;
 - e) on the basis of written representations received from the directors, taken on record by the Board of Directors, none of the directors is disqualified from being appointed as a Director in terms of Section 164(2) of the Act as on 31st March 2025; and
 - f) with respect to the adequacy of the internal financial controls over financial reporting of the Company and the operating effectiveness of such controls, refer to our separate report in "Annexure 2"; and
 - g) with respect to the other matters to be included in the Auditor's Report in accordance with the requirements of Section 197(16) of the Act, as amended, we do not offer any comment on the remuneration paid by the company to its Directors as during the aforementioned period, no remuneration has been paid by the company to its Directors;
 - h) with respect to the other matters to be included in the auditor's report in accordance with the Rule 11 of the Companies (Audit and Auditors) Rules, 2014 in our opinion and to the best of our information and according to the explanation given to us:
 - i. The Company does not have pending litigations, which would impact its Ind AS financial statements .
 - ii. The company did not have any long term contracts and has not entered into any derivative contracts. Accordingly no provision is required to be recognized in the respect of material foreseeable losses under applicable laws or accounting standards.
 - iii. There were no amounts which were required to be transferred to the Investor Education and Protection Fund by the Company.
 - iv. (a) The Management has represented that, to the best of its knowledge and belief, no funds(which are material either individually or in the aggregate) have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other person or entity, including foreign entity ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;
 - (b) The Management has represented, that, to the best of its knowledge and belief, no funds (which are material either individually or in the aggregate) have been received by the Company from any person or entity, including foreign entity ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Company shall, whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;
 - (c) Based on the audit procedures that have been considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub-clause (i) and (ii) of Rule 11(e), as provided under (i) and (ii) above, contain any material misstatement.

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- v. The company had not proposed any dividend during the previous year, no interim dividend was proposed or declared during the year and the Board of Directors have not proposed any dividend for the year which is required to be approved in the Annual General Meeting. In the light of these circumstances, we have not offered any comment upon the compliance under section 123 of the Act.
- vi. Based on our examination, which included test checks, the Company has used accounting softwares for maintaining its books of account for the financial year ended March 31, 2025 which has a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the softwares. Further, during the course of our audit we did not come across any instance of the audit trail feature being tampered with and the audit trail has been preserved by the Company as per the statutory requirements for record retention.

For **K. R. Kaamath & Co.**
Chartered Accountants

(CA Rohith Kamath)
Proprietor

M. No: 221737

Firm Reg No: 012708S

UDIN: 25221737BMOODL9465

Date: May 26, 2025

Place: Bangalore

Annexure -1 to the Auditors' Report

Annexure referred to in paragraph 1 under the heading "Report on other legal and regulatory requirements" of our Report to the members of **SLPKG Estate Holdings Private Limited, Bangalore**

- 1) The company does not have any fixed assets during the period covered under audit, hence the clause 3(i) of the Order is not applicable.
- 2)
 - a) The inventories have been physically verified during the year by the management. In our opinion, the frequency of verification is reasonable.
 - b) In our opinion and to the information and explanation given to us, the procedures of physical verification of inventories followed by the management are reasonable and adequate in relation to the size of the company and the nature of its business.
 - c) The Company has maintained proper records of inventories. As explained to us, there were no material discrepancies noticed on physical verification of inventories as compared to the book records.
 - d) In accordance to the explanation and information given to us, during the period covered under audit, as there are no outstanding to bank / financial institutions, there is no requirement to file any quarterly statements or returns to any lenders. Hence no comments are being offered on the same.
- 3) The company has not granted any loans during the year to the Companies, firms or other parties listed in the registered maintained under section 189 of the Act, the clause 3(iii) of the Order is not applicable.
- 4) In accordance to the information provided and explanations given to us, the company has not granted loan, made investment, provided any guarantee or security hence comments required under clause 3(iv) has not been made here.
- 5) The company has not accepted any deposits as applicable under the directives issued by the Reserve Bank of India and the provisions of sections 73 to 76 or any other provisions of the Act, and the rules framed thereunder. Accordingly, the provisions of Clause 3(v) of the said order are not applicable.
- 6) To the best of our knowledge and explanations given to us, the Central Government has not prescribed the maintenance of cost records under clause (d) of sub section (1) of section 148 of the Act for the products of the company. Accordingly, provisions of clause 3(vi) of the said order are not applicable.
- 7)
 - a) According to the records of the Company, the Company is generally regular in depositing the undisputed statutory dues applicable to it to with the appropriate authorities. In terms of its books of accounts, no undisputed statutory dues payable in respect of provident fund, employees state insurance, income tax, wealth tax, GST, service tax, customs duty, excise duty, value added tax, cess, and any other undisputed statutory dues were outstanding, as at March 31, 2025 for a period of more than six months from the date they became payable.
 - b) According to the records of the company and according to the information and explanations given to us, there were no dues outstanding on account of income tax, wealth tax, GST, service tax, sales tax, customs duty, excise duty and cess on account of dispute.

- 8) According to the records of the company and according to the information and explanations provided to us, there are no transactions that are not recorded in the books of accounts to be surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961.
- 9) (i) According to the records of the company and according to the information and explanations provided to us, the company has not defaulted in repayment of dues to the bank.
- (ii) The company has not been declared as a willful defaulter by any bank or financial institution or other lender.
- (iii) According to the records of the company and according to the information and explanations provided to us, the company has applied the proceeds of the term loans obtained by it for the purpose for which it was obtained.
- (iv) According to the records of the company and according to the information and explanations provided to us, the funds raised on a short term basis have not been utilised for long term purposes.
- (v) According to the records of the company and according to the information and explanations provided to us, the Company has not taken any funds from any entity or person on account of or to meet the obligations of its subsidiaries, associates or joint ventures.
- (vi) According to the records of the company and according to the information and explanations provided to us, the Company has not raised any loans during the year on the pledge of securities held in its subsidiaries, joint ventures or associate companies.
- 10) (i) According to the records of the company and according to the information and explanations provided to us, the company has not made any Initial Public Offer during the year.
- (ii) During the year, the company has not made any preferential allotment or private placement of shares or debentures during the year.
- 11) (i) Based on the audit procedures performed for the purpose of reporting the true and fair view of the financial statements and as per the information and explanations given to us, we report that no material frauds on or by the company has been noticed or reported.
- (ii) According to the records of the company and according to the information and explanations provided to us, report under sub-Section (12) of Section 143 of the Companies Act has not been filed by the auditors in Form ADT-4 as prescribed under Rule 13 of Companies (Audit and Auditors) Rules 2014 with the Central Government.
- (iii) According to the records of the company and according to the information and explanations provided to us, the company has not any whistle-blower complaints during the year.
- 12) The Company is not a Nidhi Company and hence reporting under clause (xii) of the Order is not applicable.
- 13) The transactions entered into with related parties are in compliance with section 177 & 188 of The Companies Act 2013 and the details have been disclosed in the financial statements as required by the applicable accounting standards.
- 14) (i) The company has an internal audit system commensurate with the size and nature of its business.
- (ii) The reports of the Internal Auditors for the period under audit has been considered.
- 15) The company has not entered into any non-cash transactions with directors or persons connected with directors, during the year.
- 16) The company is not required to be registered under section 45-IA of the Reserve Bank of India Act, 1934, Accordingly, clause 3(xvi)(a) of the said order is not applicable.
- 17) The company has incurred cash loss of Rs. 1,23,37,000/- (Rupees One crore twenty three lakhs thirty seven thousand only) as cash losses during the financial year previous year Rs. 68,36,000/- (Rupees sixty eight lakhs thirty six thousand only) during the immediately preceding Financial Year covered in this audit.
- 18) There has not been any resignation by the statutory auditors of the company during the year.
- 19) On the basis of the financial ratios, aging and expected dates of realization of financial assets and payment of financial liabilities, other information accompanying the financial statements, the auditor's knowledge of the Board of Directors and management plans, we are of the opinion that no material uncertainty exists as on the date of the audit report that company is capable of meeting its liabilities existing at the date of balance sheet as and when they fall due within a period of one year from the balance sheet date.
- 20) The provisions of the section 135 of the Companies Act, 2013 is not applicable to the company, hence clause 3(xx)(a) and (b) of the said order is not applicable to the company.

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21) According to the information and explanations give to us and based on our examination of the records of the Company, There are no qualifications or adverse remarks by the respective auditors in the Companies (Auditor's Report) Order (CARO) reports of the companies included in the consolidated financial statements.

Date: May 26, 2025
Place: Bangalore

For **K. R. Kaamath & Co.**
Chartered Accountants

(CA Rohith Kamath)
Proprietor
M. No: 221737
Firm Reg No: 012708S
UDIN: 25221737BMOODL9465

Annexure – 2 to the Auditors' Report

Report on the Internal Financial Controls under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 ("the Act")

We have audited the internal financial controls over financial reporting of **SLPKG Estate Holdings Private Limited** ("the Company") as of 31 March 2025 in conjunction with our audit of the standalone financial statements of the Company for the year ended on that date.

Management's Responsibility for Internal Financial Controls:

The Company's management is responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls over Financial Reporting issued by the Institute of Chartered Accountants of India ('ICAI'). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

Auditors' Responsibility

Our responsibility is to express an opinion on the Company's internal financial controls over financial reporting based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls over Financial Reporting (the "Guidance Note") and the Standards on Auditing, issued by ICAI and deemed to be prescribed under section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls, both applicable to an audit of Internal Financial Controls and, both issued by the Institute of Chartered Accountants of India. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system over financial reporting and their operating effectiveness. Our audit of internal financial controls over financial reporting included obtaining an understanding of internal financial controls over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the standalone financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial controls system over financial reporting.

Meaning of Internal Financial Controls over Financial Reporting

A company's internal financial control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorisations of management and directors of the company; and (3)

provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Inherent Limitations of Internal Financial Controls Over Financial Reporting

Because of the inherent limitations of internal financial controls over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls over financial reporting to future periods are subject to the risk that the internal financial control over financial reporting may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Opinion

In our opinion, the Company has, in all material respects, an adequate internal financial controls system over financial reporting and such internal financial controls over financial reporting were operating effectively as at 31 March 2025, based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India.

Date: May 26, 2025

Place: Bangalore

For **K. R. Kaamath & Co.**
Chartered Accountants

(CA Rohith Kamath)

Proprietor

M. No: 221737

Firm Reg No: 012708S

UDIN: 25221737BMOODL9465

SEVENTY EIGHTH ANNUAL REPORT 2024-25

BALANCE SHEET AS AT MARCH 31, 2025

Amount in ₹ '000

Particulars		Note No	As at March 31, 2025	As at March 31, 2024
I.	ASSETS			
	Non - current assets			
	(a) Other non current assets	3	50,836	53,656
	Total non current assets		50,836	53,656
	Current assets			
	(a) Financial Assets			
	(i) Cash and cash equivalents	4 (a)	113	3,494
	(ii) Other bank balances	4 (b)	-	7,000
	(b) Other Current assets	5	-	3
	Total current assets		113	10,497
	TOTAL ASSETS		50,949	64,153
II.	EQUITY AND LIABILITIES			
	Equity			
	(a) Share capital	6	1,000	1,000
	(b) Other Equity	7	(409,696)	(397,359)
	Total Equity		(408,696)	(396,359)
	Liabilities			
	Current liabilities			
	(a) Financial liabilities			
	(i) Borrowings	8	87,300	87,300
	(b) Other current liabilities	9	372,345	373,212
	Total Current Liabilities		459,645	460,512
	TOTAL EQUITY AND LIABILITIES		50,949	64,153
	Significant accounting policies and notes attached form an integral part of the financial statements	1,2,14 to 19		

In Accordance with our report attached

For and on behalf of the Board of Directors of
SLPKG Estate Holdings Private Limited

For **K.R.Kamath & Co**
Chartered Accountants

Vikas Kumar Gandhi
Director
DIN:07104367

Prakash Purushotham
Director
DIN:07199035

CA. Rohith Kamath
Proprietor
M. No. 221737
FRN: 012708S

Place: Bengaluru
Date: May 26, 2025

SLPKG ESTATE HOLDINGS PRIVATE LIMITED

STATEMENT OF PROFIT AND LOSS FOR THE YEAR ENDED MARCH 31, 2025

Amount in ₹ '000

	Particulars	Note No	Current Year	Previous Year
I	Other income	10	100	549
II	Expenses			
	Finance costs	11	11,349	11,349
	Other expenses	12	1,088	(3,964)
	Total expenses		12,437	7,385
III	Loss before tax (I - II)		(12,337)	(6,836)
IV	Tax expense			
	Current tax		-	-
V	Loss for the year (III - IV)		(12,337)	(6,836)
VI	Earning per equity share	13		
	Basic & diluted (in ₹)		(123.37)	(68.36)
	Significant accounting policies and notes attached form an integral part of the financial statements	1,2,14 to 19		

In Accordance with our report attached

For and on behalf of the Board of Directors of
SLPKG Estate Holdings Private Limited

For **K.R.Kamath & Co**
Chartered Accountants

Vikas Kumar Gandhi
Director
DIN:07104367

Prakash Purushotham
Director
DIN:07199035

CA. Rohith Kamath
Proprietor
M. No. 221737
FRN: 012708S

Place: Bengaluru
Date: May 26, 2025

SEVENTY EIGHTH ANNUAL REPORT 2024-25

CASH FLOW STATEMENT FOR THE YEAR ENDED MARCH 31, 2025

Amount in ₹ '000

Particulars	March 31, 2025		March 31, 2024	
Cash flows from operating activities				
Loss before taxation		(12,337)		(6,836)
Adjustments for:				
Finance costs		11,349		11,349
Interest income		(100)		(549)
		(1,088)		3,964
Decrease/(Increase) in other non current assets	2,820		1,171	
Decrease/(Increase) in current assets	3		2	
Increase/(Decrease) in non current liabilities	-		(3,224)	
Increase/(Decrease) in other current liabilities	(867)		10,214	
		1,956		8,163
		868		12,127
Net cash from operating activities		868		12,127
Net cash from investing activities		-		-
Cash flows from financing activities				
Finance costs	(11,349)		(11,349)	
Interest Income	100		549	
Net cash from financing activities		(11,249)		(10,800)
Net increase/(decrease) in cash and cash equivalents		(10,381)		1,327
Cash and cash equivalents at beginning of the year		10,494		9,167
Cash and cash equivalents at end of the year		113		10,494

In Accordance with our report attached

For and on behalf of the Board of Directors of
SLPKG Estate Holdings Private Limited

For **K.R.Kamath & Co**
Chartered Accountants

Vikas Kumar Gandhi
Director
DIN:07104367

Prakash Purushotham
Director
DIN:07199035

CA. Rohith Kamath
Proprietor
M. No. 221737
FRN: 012708S

Place: Bengaluru
Date: May 26, 2025

SLPKG ESTATE HOLDINGS PRIVATE LIMITED

CHANGES IN EQUITY AS AT MARCH 31, 2025

(a) Share capital

Amount in ₹ '000

Particulars	As at March 31, 2025	As at March 31, 2024
Balance at the beginning of the year	1,000	900
Changes in equity share capital during the year	-	100
Balance at the end of the year	1,000	1,000

(b) Other equity

Amount in ₹ '000

Particulars	Retained earnings	Total Other equity
Total comprehensive income as at March 31, 2023	(390,523)	(390,523)
Add: Loss for the year	(6,836)	(6,836)
Total comprehensive income as at March 31, 2024	(397,359)	(397,359)
Add: Loss for the year	(12,337)	(12,337)
Total comprehensive income as at March 31, 2025	(409,696)	(409,696)

In Accordance with our report attached

For and on behalf of the Board of Directors of
SLPKG Estate Holdings Private Limited

For **K.R.Kamath & Co**
Chartered Accountants

Vikas Kumar Gandhi
Director
DIN:07104367

Prakash Purushotham
Director
DIN:07199035

CA. Rohith Kamath
Proprietor
M. No. 221737
FRN: 012708S

Place: Bengaluru
Date: May 26, 2025

NOTES TO FINANCIAL STATEMENTS

1. BACKGROUND:

SLPKG Estate Holdings Private Limited ("the Company") was incorporated on December 2, 2014 and is a subsidiary of Kirloskar Electric Company Limited. The Company has been formed as Special Purpose Vehicle ("SPV") as per the restructuring terms.

2. SIGNIFICANT ACCOUNTING POLICIES:

2.1 BASIS OF PREPARATION OF FINANCIAL STATEMENTS:

The financial statements of the company have been prepared in accordance with IND AS as prescribed under Section 133 of the Companies Act, 2013 read with Rule 3 of the Companies (Indian Accounting Standards) Rules, 2015 and subsequent amendments thereto.

The financial statements have been prepared on a historical cost basis, except for the following assets and liabilities which have been measured at fair value or revalued amount:

- Freehold Land classified as Own assets and Leasehold Land classified as Assets taken on finance lease.
- Certain financial assets and liabilities measured at fair value (refer accounting policy regarding financial instruments).

2.2 USE OF ESTIMATES:

The preparation of financial statements in conformity with Generally Accepted Accounting Principles requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

2.3 ASSETS HELD FOR SALE:

Assets held for sale are stated at the cost or estimated net realizable value whichever is lower.

2.4 TAXES ON INCOME:

Provision for current tax for the year is after taking cognizance of excess/short provision in prior years. Deferred tax assets/liability is recognized, subject to consideration of prudence, on timing differences.

2.5 IMPAIRMENT OF ASSETS:

An asset is treated as impaired when the carrying cost of asset exceeds its recoverable value. An impairment loss, if any, is charged to profit and loss account, in the year in which an asset is identified as impaired.

2.6 PROVISIONS AND CONTINGENT LIABILITIES:

- a. A provision is recognized when the Company has a present obligation as a result of past event and it is probable that outflow of resources will be required to settle the obligation, in respect of which reliable estimate can be made. Provisions (excluding retirement benefits) are not discounted to its present value and are determined based on best estimate required to settle the obligation at the balance sheet date. These are reviewed at each balance sheet date and adjusted to reflect the current best estimates.
- b. Financial effect of contingent liabilities is disclosed based on information available upto the date on which financial statements are approved. However, where a reasonable estimate of financial effect cannot be made, suitable disclosures are made with regard to this fact and the existence and nature of the contingent liability.

2.7 FINANCIAL INSTRUMENTS:

Financial assets and liabilities are recognized when the Company becomes a party to the contractual provisions of the instrument. Financial assets and liabilities are initially measured at fair value. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets and financial liabilities at fair value through profit or loss) are added to or deducted from the fair value measured on initial recognition of financial asset or financial liability.

(i) Cash and cash equivalents:

Cash and cash equivalents comprise cash and deposit with banks other than for term deposit earmarked for Bank Guarantee. The company considers all highly liquid investments including demand deposits with bank with an original maturity of three months or less and that are readily convertible to known amounts of cash to be cash equivalents.

(ii) Financial assets at amortized cost:

Financial assets are subsequently measured at amortized cost if these financial assets are held within a business whose objective is to hold these assets in order to collect contractual cash flows and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

(iii) Financial liabilities:

Financial liabilities are subsequently carried at amortized cost using the effective interest method. For trade and other payables maturing within one year from the balance sheet date, the carrying amounts approximate fair value due to the short maturity of these instruments.

SEVENTY EIGHTH ANNUAL REPORT 2024-25

NOTES TO FINANCIAL STATEMENTS

Particulars	Amount in ₹'000	
	As at March 31, 2025	As at March 31, 2024
3 Other non current assets:		
(i) Assets held for sale	50,836	50,836
(ii) Other receivables	47,054	48,804
Less: Provision for doubtful receivables	(47,054)	(46,000)
	-	2,804
(iii) Advance Income Tax	-	16
Total	50,836	53,656
4(a) Cash and cash equivalents:		
(i) Balances with banks		
- in other accounts	113	3,494
	113	3,494
4(b) Other bank balances:		
(i) Balances with bank		
- in short term deposits	-	7,000
	-	7,000
5 Other current assets:		
Accrued interest on fixed deposits	-	3
	-	3

6 Share capital:

Particulars	Amount in ₹'000			
	As at March 31, 2025		As at March 31, 2024	
	Number	₹	Number	₹
Authorized:				
Preference shares of ₹ 10/- each	10,000	100	10,000	100
Equity shares of Rs.10/- each	100,000	1,000	100,000	1,000
		1,100		1,100
Issued, subscribed and fully paid up:				
Preference shares of ₹ 10 /- each				
At the beginning of the reporting period	-	-	10,000	100
Issued during the reporting period	-	-	-	-
Redeemed during the reporting period	-	-	10,000	100
At the close of the reporting period	-	-	-	-
Equity shares of ₹ 10/- each				
At the beginning of the reporting period	100,000	1,000	90,000	900
Issued during the reporting period	-	-	10,000	100
Bought back during the reporting period	-	-	-	-
At the close of the reporting period	100,000	1,000	100,000	1,000
		1,000		1,000

SLPKG ESTATE HOLDINGS PRIVATE LIMITED

NOTES TO FINANCIAL STATEMENTS

Other Information:

1 Preference shares:

- a. The Company has issued non cumulative preference shares of ₹ 10/- each. The preference shareholders do not have voting rights.
- b. Preference shares carry a dividend of 0.1%.
- c. The Company has redeemed 10000 Preference shares at Rs 10 per share during the previous year ended March 31,2024.

2 Equity shares:

- a. The Company has only one class of equity shares having a par value of ₹ 10/- each. Each holder of equity shares is entitled to one vote per share. In the event of liquidation of the Company, the holders of the equity shares will be entitled to receive the remaining assets of the Company, after distribution of all preferential amounts. The distribution will be in proportion to the equity shares held by the shareholder.

Particulars of equity share holders holding more than 5% of the total number of equity share capital:	As at March 31, 2025		As at March 31, 2024	
	Number	Percentage	Number	Percentage
Kirloskar Electric Company Limited (Holding Company)	99,999	100%	99,999	100%

c. Shareholding of promoters

Shares held by promoters at the end of the year			
	Number	Percentage	Percentage of change during the year
Kirloskar Electric Company Limited (Holding Company)	99,999	100%	-

7 Other equity:

Amount in ₹'000

Particulars	Retained earnings	Total other equity
Total comprehensive income as at March 31, 2023	(390,523)	(390,523)
Add: Loss for the year	(6,836)	(6,836)
Total comprehensive income as at March 31, 2024	(397,359)	(397,359)
Add: Loss for the year	(12,337)	(12,337)
Total comprehensive income as at March 31, 2025	(409,696)	(409,696)

Particulars	As at March 31, 2025	As at March 31, 2024
8 Borrowings:		
Unsecured loans:		
Other than banks		
i) Inter corporate deposits	87,300	87,300
	87,300	87,300
9 Other current liabilities:		
a) Amount due to holding company	308,649	319,723
b) Interest accrued	62,541	52,326
c) Other liabilities	20	28
d) Statutory liability	1,135	1,135
	372,345	373,212

SEVENTY EIGHTH ANNUAL REPORT 2024-25

NOTES TO FINANCIAL STATEMENTS

Amount in ₹'000

Particulars	Current Year	Previous Year
10 Other income :		
i) Interest income on FD	99	549
ii) Interest income on income tax refund	1	-
	100	549
11 Finance costs :		
i) Interest expenses	11,349	11,349
	11,349	11,349
12 Other expenses:		
i) Rates and taxes	4	11
ii) Payment to auditors - as auditor	15	8
iii) Professional charges	9	-
iv) a. Provision for doubtful trade receivable	1,054	-
b. Provision for doubtful trade receivable withdrawn	-	(4,000)
v) Insurance	6	17
vi) Bank charges	-	-
	1,088	(3,964)
13 Earnings per share:		
(Basic and diluted)		
Loss for the year after tax expense	(12,337)	(6,836)
Weighted average number of equity shares	100,000	100,000
Loss per share (in ₹)	(123.37)	(68.36)

14 SEGMENT REPORTING:

The Company is a SPV engaged in the realisation of fixed and current assets transferred from its holding company. Since the Company's business activity primarily falls within single business segment, no further disclosures required other than those given in the financial statements.

15 RELATED PARTY TRANSACTIONS:

(a) List of related parties:

Sl. No.	Name of the Related Party	Relationship
1	Kirloskar Electric Company Limited	Holding Company
2	Prakash Purushotham	Director
3	Vikas Kumar Gandhi	
4	Karibasappa Kori \$	
5	Anil Kumar Bhandari #	

\$ w.e.f October 05, 2024
up to September 20, 2024

(b) Transactions with related parties:

Amount in ₹'000

Particulars	Relationship	Current Year	Previous Year
Reimbursement of expenses:			
Kirloskar Electric Company Limited	Holding Company	42	35
Investment in Equity Shares:			
Kirloskar Electric Company Limited	Holding Company	-	100

SLPKG ESTATE HOLDINGS PRIVATE LIMITED

NOTES TO FINANCIAL STATEMENTS

(c) Outstanding balances at the end of the year:

Amount in ₹'000

Particulars	Relationship	As at March 31, 2025	As at March 31, 2024
Amount due from Company:			
Kirloskar Electric Company Limited	Holding Company	308,649	319,723

- 16 The Company is taking active steps to dispose off the immoveable properties and current assets so taken over and pay the unpaid consideration to its holding company and repay other borrowings.
- 17 In respect of aggregate trade receivables transferred from the holding company and outstanding as at March 31, 2025 for more than 2 years amounting to ₹ Nil (Previous year ₹ 2,804 thousand) net of provision.
- 18 The Board of Directors in its meeting held on June 28, 2024, has approved the merger with the Holding company. The Company has filled the application of Merger with NCLT, Bangalore Bench on October 31, 2024. On April 24, 2025 NCLT Bangalore Bench issued order to send notices to various statutory departments to raise their objection, if any, within 30 days of receipt of notices. Accordingly notices has been sent on May 06, 2025 by the Company.
- 19 Previous year figures have been regrouped wherever necessary to confirm with current year presentation.

In Accordance with our report attached

For and on behalf of the Board of Directors of
SLPKG Estate Holdings Private Limited

For **K.R.Kamath & Co**
Chartered Accountants

Vikas Kumar Gandhi
Director
DIN:07104367

Prakash Purushotham
Director
DIN:07199035

CA. Rohith Kamath
Proprietor
M. No. 221737
FRN: 012708S

Place: Bengaluru
Date: May 26, 2025

INDEPENDENT AUDITORS' REPORT

TO THE MEMBERS OF M/s. SKG Terra Promenade Private Limited

Report on the INDAS Financial Statements:

Opinion:

We have audited the accompanying standalone IND AS financial statements of M/s. SKG Terra Promenade Private Limited ("the Company"), which comprises of the Balance Sheet as at 31 March, 2025 and the Statement of Profit and loss, the Cash Flow Statement, the statement for Changes in Equity for the year then ended, and a summary of significant accounting policies and other explanatory information annexed thereto.

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid standalone Ind AS financial statements give the information required by the Act, in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India including the Ind AS, of the state of affairs of the company as at 31st March 2025, and its loss and its cash flows for the year ended on that date.

Basis for Opinion:

We conducted our audit of the INDAS financial statements in accordance with the Standards on Auditing specified u/s 143(10) of the Companies Act, 2013. Our responsibilities under those standards are further described in the Auditor's responsibilities for the Audit or the Financial Statements section of our report. We are Independent of the company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India together with the ethical requirements that are relevant to our audit of the standalone financial statements under the provisions of the Companies Act, 2013 and the Rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and ICAI's Code of Ethics.

We believe that the audit evidence we have obtained have sufficient and appropriate to provide basis for our audit opinion on Standalone INDAS financial statements.

Key Audit Matters:

Key audit matters are those matters that in our professional judgment, were of most significance in our audit of standalone financial statements for the financial year ended March 31, 2025. These matters were addressed in the context of our audit of the Standalone Financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. For each matter below, our description of how our audit addressed the matter is provided in that context.

We have determined that there are no Key Audit Matters to communicate in our report.

Information other than the standalone financial statements and the auditors report thereon:

The company's Board of Directors is responsible for the preparation of other information. The other information comprises the information included in the management discussion and analysis, Board's Report, Business responsibility report, Corporate Governance and Shareholders Information, but does not include the standalone IND AS financial statements and our Auditors report thereon.

Our opinion on the standalone IND AS financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the standalone IND AS financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the standalone IND AS financial statements, our responsibility is to read the other information and in doing so, whether, the other information is materially inconsistent with the standalone IND AS financial statements or our knowledge obtained during the course of our audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is no material mis-statement of this other information, we required to report the fact. We have nothing to report in this regard.

Management's Responsibility for the Ind AS Financial Statements:

The Company's Board of Directors is responsible for the matters stated in Section 134(5) of the Companies Act, 2013 (the Act) with respect to the preparation of these standalone financial statements that give a true and fair view of the financial position, financial performance and cash flows of the Company in accordance with the accounting principles generally accepted in India, including the Accounting Standards (Ind AS) specified under section 133 of the Act, read with Rule 7 of the Companies (Accounts) Rules, 2014. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies, making judgements, and maintenance of adequate internal financial controls, that were operating

effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the Ind AS financial statements that give a true and fair view and are free from material mis-statement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the company or to cease operations, or has no realistic alternative but to do so.

The Board of Directors are also responsible for overseeing the Company's financial reporting process.

Auditor's Responsibility:

Our objectives are to obtain reasonable assurance about whether the financial statements are as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these standalone IND AS financial statements.

As part of an audit in accordance with SAs, we exercise professional judgement and maintain professional skepticism throughout the audit. We also:

1. Identify and assess the risks of material misstatement of the standalone IND AS financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omission, mis-representation, or the override or internal control
2. Obtain an understanding of internal financial controls relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the Company has adequate internal financial controls system in place and the operating effectiveness of such controls.
3. Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the management.
4. Conclude on the appropriateness of management's use of the going concern basis of accounting and based on the audit evidence obtained, whether material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the standalone IND AS financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However future events or conditions may cause the company to cease to continue as a going concern.
5. Evaluate the overall presentation, structure and content of the standalone IND AS financial statements, including the disclosures, and whether the standalone IND AS financial statements represent the underlying transactions and event in a manner that achieves fair presentation.
6. Obtain sufficient appropriate audit evidence regarding the financial information of the Company and its operations to express an opinion on the standalone financial statements.

We are responsible for the direction, supervision and performance of the audit of the financial statements of such entities included in the standalone financial statements of which we are the independent auditors. For the other entities included in the standalone financial statements, which have been audited by the other auditors, such other auditors remain responsible for the direction, supervision and performance of the audits carried out by them. We remain solely responsible for our audit opinion.

Materiality is the magnitude of misstatements in the standalone financial statements that, individually or in aggregate, makes it probable that the economic decisions of a reasonably knowledgeable user of the standalone financial statements may be influenced. We consider quantitative materiality and qualitative factors in (i) planning the scope of our audit work and in evaluating the results of our work; and (ii) to evaluate the effect of any identified misstatements in the standalone financial statements

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the standalone financial statements of the current period and are therefore the key audit matters. We describe these

SEVENTY EIGHTH ANNUAL REPORT 2024-25

matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on other legal and regulatory requirements:

1. As required by the Companies (Auditor's Report) Order, 2020, ("The Order") issued by the Government of India, in terms of sub section (11) of section 143 of the Act. And on the basis of such checks of the books and records of the company as we considered appropriate and according to the information and explanations given to us, we give in the "Annexure 1", a statement on the matters specified in the paragraphs 3 & 4 of the said order
2. As required under Section 143(3) of the Act, we report that:
 - a) we have sought and obtained all the information and explanations, which to the best of our knowledge and belief were necessary for the purpose of our audit;
 - b) in our opinion, proper books of account as required by law have been kept by the Company so far as appears from our examination of those books ;
 - c) The Balance Sheet, the Statement of Profit and Loss, the Cash Flow Statement and the Statement of Changes in Equity dealt with by this report are in agreement with the books of accounts.
 - d) in our opinion, the aforesaid standalone Ind AS financial statements comply with the accounting standards specified under section 133 of the Act, read with Rule 7 of the Companies (Accounts) Rules, 2014;
 - e) on the basis of written representations received from the directors, taken on record by the Board of Directors, none of the directors is disqualified from being appointed as a Director in terms of Section 164(2) of the Act as on 31st March 2025; and
 - f) with respect to the adequacy of the internal financial controls over financial reporting of the Company and the operating effectiveness of such controls, refer to our separate report in "Annexure 2"; and
 - g) with respect to the other matters to be included in the Auditor's Report in accordance with the requirements of Section 197(16) of the Act, as amended, we do not offer any comment on the remuneration paid by the company to its Directors as during the aforementioned period, no remuneration has been paid by the company to its Directors
 - h) with respect to the other matters to be included in the auditor's report in accordance with the Rule 11 of the Companies (Audit and Auditors) Rules, 2014 in our opinion and to the best of our information and according to the explanation given to us:
 - i. The Company does not have pending litigations, which would impact its Ind AS financial statements
 - ii. The company did not have any long term contracts and has not entered into any derivative contracts. Accordingly no provision is required to be recognized in the respect of material foreseeable losses under applicable laws or accounting standards.
 - iii. There were no amounts which were required to be transferred to the Investor Education and Protection Fund by the Company.
 - iv. (a) The Management has represented that, to the best of its knowledge and belief, no funds(which are material either individually or in the aggregate) have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other person or entity, including foreign entity ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;
 - (b) The Management has represented, that, to the best of its knowledge and belief, no funds (which are material either individually or in the aggregate) have been received by the Company from any person or entity, including foreign entity ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Company shall, whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;
 - (c) Based on the audit procedures that have been considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub-clause (i) and (ii) of Rule 11(e), as provided under (i) and (ii) above, contain any material misstatement.
- v. The company had not proposed any dividend during the previous year, no interim dividend was proposed or declared during the year and the Board of Directors have not proposed any dividend for the year which is required to be approved in the

Annual General Meeting. In the light of these circumstances, we have not offered any comment upon the compliance under section 123 of the Act.

- vi. Based on our examination, which included test checks, the Company has used accounting softwares for maintaining its books of account for the financial year ended March 31, 2025 which has a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the softwares. Further, during the course of our audit we did not come across any instance of the audit trail feature being tampered with and the audit trail has been preserved by the Company as per the statutory requirements for record retention.

For **K. R. Kaamath & Co.**
Chartered Accountants

(CA Rohith Kamath)

Proprietor

M. No: 221737

Firm Reg No: 012708S

UDIN: 25221737BMOODN4683

Date: May 26, 2025

Place: Bangalore

Annexure -1 to the Auditors' Report

Annexure referred to in paragraph 1 under the heading "Report on other legal and regulatory requirements" of our Report to the members of SKG Terra Promenade Private Limited, Bangalore

- 1) The company does not have any fixed assets during the period covered under audit, hence the clause 3(i) of the Order is not applicable
- 2) a) The inventories have been physically verified during the year by the management. In our opinion, the frequency of verification is reasonable.
b) In our opinion and to the information and explanation given to us, the procedures of physical verification of inventories followed by the management are reasonable and adequate in relation to the size of the company and the nature of its business.
c) The Company has maintained proper records of inventories. As explained to us, there were no material discrepancies noticed on physical verification of inventories as compared to the book records.
d) In accordance to the explanation and information given to us, during the period covered under audit, as there are no outstanding to bank / financial institutions, there is no requirement to file any quarterly statements or returns to any lenders. Hence no comments are being offered on the same.
- 3) The company has not granted any loans during the year to the Companies, firms or other parties listed in the registered maintained under section 189 of the Act, the clause 3(iii) of the Order is not applicable
- 4) In accordance to the information provided and explanations given to us, the company has not granted loan, made investment, provided any guarantee or security hence comments required under clause 3(iv) has not been made here.
- 5) The company has not accepted any deposits as applicable under the directives issued by the Reserve Bank of India and the provisions of sections 73 to 76 or any other provisions of the Act, and the rules framed thereunder. Accordingly, the provisions of Clause 3(v) of the said order are not applicable.
- 6) To the best of our knowledge and explanations given to us, the Central Government has not prescribed the maintenance of cost records under clause (d) of sub section (1) of section 148 of the Act for the products of the company. Accordingly, provisions of clause 3(vi) of the said order are not applicable.
- 7) a) According to the records of the Company, the Company is generally regular in depositing the undisputed statutory dues applicable to it to with the appropriate authorities. In terms of its books of accounts, no undisputed statutory dues payable in respect of provident fund, employees state insurance, income tax, wealth tax, GST, service tax, customs duty, excise duty, value added tax, cess, and any other undisputed statutory dues were outstanding, as at March 31, 2024 for a period of more than six months from the date they became payable.
b) According to the records of the company and according to the information and explanations given to us, there were no dues outstanding on account of income tax, wealth tax, GST, service tax, sales tax, customs duty, excise duty and cess on account of dispute.
- 8) According to the records of the company and according to the information and explanations provided to us, there are no transactions that are not recorded in the books of accounts to be surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961.

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- 9) (i) According to the records of the company and according to the information and explanations provided to us, the company has not defaulted in repayment of dues to the bank.
- (ii) The company has not been declared as a willful defaulter by any bank or financial institution or other lender.
- (iii) According to the records of the company and according to the information and explanations provided to us, the company has applied the proceeds of the term loans obtained by it for the purpose for which it was obtained.
- (iv) According to the records of the company and according to the information and explanations provided to us the funds raised on a short term basis have not been utilised for long term purposes
- (v) According to the records of the company and according to the information and explanations provided to us, the Company has not taken any funds from any entity or person on account of or to meet the obligations of its subsidiaries, associates or joint ventures
- (vi) According to the records of the company and according to the information and explanations provided to us, the Company has not raised any loans during the year on the pledge of securities held in its subsidiaries, joint ventures or associate companies
- 10) (i) According to the records of the company and according to the information and explanations provided to us, the company has not made any Initial Public Offer during the year.
- (ii) During the year, the company has made allotment of shares and according to the records of the company and according to the information and explanations provided to us the requirements of the section 42 and section 62 of the Companies Act have been complied with and the funds so raised have been utilized for the purposes for which it has been raised
- 11) (i) Based on the audit procedures performed for the purpose of reporting the true and fair view of the financial statements and as per the information and explanations given to us, we report that no material frauds on or by the company has been noticed or reported.
- (ii) According to the records of the company and according to the information and explanations provided to us, report under sub-Section (12) of Section 143 of the Companies Act has not been filed by the auditors in Form ADT-4 as prescribed under Rule 13 of Companies (Audit and Auditors) Rules 2014 with the Central Government.
- (iii) According to the records of the company and according to the information and explanations provided to us, the company has not any whistle-blower complaints during the year.
- 12) The Company is not a Nidhi Company and hence reporting under clause (xii) of the Order is not applicable
- 13) The transactions entered into with related parties are in compliance with section 177 & 188 of The Companies Act 2013 and the details have been disclosed in the financial statements as required by the applicable accounting standards.
- 14) (i) The company has an internal audit system commensurate with the size and nature of its business.
- (ii) The reports of the Internal Auditors for the period under audit has been considered.
- 15) The company has not entered into any non-cash transactions with directors or persons connected with directors, during the year
- 16) The company is not required to be registered under section 45-IA of the Reserve Bank of India Act, 1934, Accordingly, clause 3(xvi)(a) of the said order is not applicable.
- 17) The company has not incurred any cash losses during the financial year and for previous year Rs. 19,000/- (Rupees nineteen thousand only) during the immediately preceding Financial Year covered in this audit.
- 18) There has not been any resignation by the statutory auditors of the company during the year
- 19) On the basis of the financial ratios, aging and expected dates of realization of financial assets and payment of financial liabilities, other information accompanying the financial statements, the auditor's knowledge of the Board of Directors and management plans, we are of the opinion that no material uncertainty exists as on the date of the audit report that company is capable of meeting its liabilities existing at the date of balance sheet as and when they fall due within a period of one year from the balance sheet date
- 20) The provisions of the section 135 of the Companies Act, 2013 is not applicable to the company, hence clause 3(xx)(a) and (b) of the said order is not applicable to the company.
- 21) According to the information and explanations give to us and based on our examination of the records of the Company, There are no qualifications or adverse remarks by the respective auditors in the Companies (Auditor's Report) Order (CARO) reports of the companies included in the consolidated financial statements

For **K. R. Kaamath & Co.**
Chartered Accountants

(CA Rohith Kamath)
Proprietor

M. No: 221737

Firm Reg No: 012708S

UDIN: 25221737BMOODN4683

Date: May 26, 2025
Place: Bangalore

Annexure – 2 to the Auditors Report

Report on the Internal Financial Controls under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 (“the Act”)

We have audited the internal financial controls over financial reporting of SKG Terra Promenade Private Limited (“the Company”) as of 31 March 2025 in conjunction with our audit of the standalone financial statements of the Company for the year ended on that date.

Management’s Responsibility for Internal Financial Controls:

The Company’s management is responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls over Financial Reporting issued by the Institute of Chartered Accountants of India (‘ICAI’). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to company’s policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

Auditors Responsibility

Our responsibility is to express an opinion on the Company’s internal financial controls over financial reporting based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls over Financial Reporting (the “Guidance Note”) and the Standards on Auditing, issued by ICAI and deemed to be prescribed under section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls, both applicable to an audit of Internal Financial Controls and, both issued by the Institute of Chartered Accountants of India. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system over financial reporting and their operating effectiveness. Our audit of internal financial controls over financial reporting included obtaining an understanding of internal financial controls over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor’s judgment, including the assessment of the risks of material misstatement of the standalone financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Company’s internal financial controls system over financial reporting.

Meaning of Internal Financial Controls over Financial Reporting

A company’s internal financial control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company’s internal financial control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorisations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the company’s assets that could have a material effect on the financial statements.

Inherent Limitations of Internal Financial Controls Over Financial Reporting

Because of the inherent limitations of internal financial controls over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls over financial reporting to future periods are subject to the risk that the internal financial control over financial reporting may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

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Opinion

In our opinion, the Company has, in all material respects, an adequate internal financial controls system over financial reporting and such internal financial controls over financial reporting were operating effectively as at 31 March 2025, based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India.

Date: May 26, 2025
Place: Bangalore

For **K. R. Kaamath & Co.**
Chartered Accountants

(CA Rohith Kamath)
Proprietor
M. No: 221737
Firm Reg No: 012708S
UDIN: 25221737BMOODN4683

SKG TERRA PROMENADE PRIVATE LIMITED

BALANCE SHEET AS AT MARCH 31, 2025

Amount in ₹'000

	Particulars	Note No.	As at March 31, 2025	As at March 31, 2024
I.	ASSETS			
	Non - current assets			
	(a) Other non current assets	3	54,856	54,856
	Total non current assets		54,856	54,856
	Current assets			
	(a) Financial assets			
	(i) Cash and cash equivalents	4	197	22
	(b) Other current assets	5	10	1,728
	Total current assets		207	1,750
	TOTAL ASSETS		55,063	56,606
II.	EQUITY AND LIABILITIES			
	Equity			
	(a) Share capital	6	200	200
	(b) Other equity	7	(163,748)	(163,149)
	Total equity		(163,548)	(162,949)
	Liabilities			
	Current liabilities			
	(a) Other current liabilities	8	218,611	219,555
	(b) Short term provisions		-	-
	Total current liabilities		218,611	219,555
	TOTAL EQUITY AND LIABILITIES		55,063	56,606
	Significant accounting policies and notes attached form an integral part of the financial statements	1,2,12 to 16		

In Accordance with our report attached

For and on behalf of the Board of Directors of
SKG Terra Promenade Private Limited

For **K.R.Kamath & Co**
Chartered Accountants

Vikas Kumar Gandhi
Director
DIN:07104367

Prakash Purushotham
Director
DIN:07199035

CA. Rohith Kamath
Proprietor
M. No. 221737
FRN: 012708S

Place: Bengaluru
Date: May 26, 2025

SEVENTY EIGHTH ANNUAL REPORT 2024-25

STATEMENT OF PROFIT AND LOSS FOR THE YEAR ENDED MARCH 31, 2025

Amount in ₹'000

	Particulars	Note No.	Current Year	Previous Year
I	Other income	9	112	-
			112	-
II	Expenses			
	Other expenses	10	47	19
	Total expenses		47	19
III	Profit/(Loss) before tax (I - II)		65	(19)
IV	Tax expense:			
	Earlier year tax		664	-
V	Loss for the year (III - IV)		(599)	(19)
VI	Earning per equity share:	11		
	Basic & diluted (in ₹)		3.25	(1.90)
	Significant accounting policies and notes attached form an integral part of the financial statements	1, 2, 12 to 16		

In Accordance with our report attached

For and on behalf of the Board of Directors of
SKG Terra Promenade Private Limited

For **K.R.Kamath & Co**
Chartered Accountants

Vikas Kumar Gandhi
Director
DIN:07104367

Prakash Purushotham
Director
DIN:07199035

CA. Rohith Kamath
Proprietor
M. No. 221737
FRN: 012708S

Place: Bengaluru
Date: May 26, 2025

SKG TERRA PROMENADE PRIVATE LIMITED

CASH FLOW STATEMENT FOR THE YEAR ENDED MARCH 31, 2025

Amount in ₹'000

Particulars	March 31, 2025		March 31, 2024	
Cash flows from operating activities				
Profit before taxation		65		(19)
Adjustments for:				
Interest income	(112)	(112)	-	-
Increase/(decrease) in other current liabilities	(944)	(47)	(731)	(19)
Increase/(decrease) in other current assets	1,718		-	
Income taxes paid		774 (664)		(731) -
Net cash from operating activities		63		(750)
Cash flows from investing activities				
Interest received	112		-	
Net cash from investing activities		112		-
Net cash from financing activities		-		-
Net increase/(decrease) in cash and cash equivalents		175		(750)
Cash and cash equivalents at beginning of the period		22		772
Cash and cash equivalents at end of the period		197		22

In Accordance with our report attached

For and on behalf of the Board of Directors of
SKG Terra Promenade Private Limited

For **K.R.Kamath & Co**
Chartered Accountants

Vikas Kumar Gandhi
Director
DIN:07104367

Prakash Purushotham
Director
DIN:07199035

CA. Rohith Kamath
Proprietor
M. No. 221737
FRN: 012708S

Place: Bengaluru
Date: May 26, 2025

SEVENTY EIGHTH ANNUAL REPORT 2024-25

CHANGES IN EQUITY AS AT MARCH 31, 2025

(a) Equity share capital

Amount in ₹'000

Particulars	As at March 31, 2025	As at March 31, 2024
Balance at the beginning of the year	200	100
Changes in equity share capital during the year	-	100
Balance at the end of the year	200	200

(b) Other equity

Particulars	Retained earnings	Total other equity
Total comprehensive income as at March 31, 2023	(163,130)	(163,130)
Add: Loss for the year	(19)	(19)
Total comprehensive income as at March 31, 2024	(163,149)	(163,149)
Add: Loss for the year	(599)	(599)
Total comprehensive income as at March 31, 2025	(163,748)	(163,748)

In Accordance with our report attached

For and on behalf of the Board of Directors of
SKG Terra Promenade Private Limited

For **K.R.Kamath & Co**
Chartered Accountants

CA. Rohith Kamath
Proprietor
M. No. 221737
FRN: 012708S

Vikas Kumar Gandhi
Director
DIN:07104367

Prakash Purushotham
Director
DIN:07199035

Place: Bengaluru
Date: May 26, 2025

NOTES TO FINANCIAL STATEMENTS**1. BACKGROUND:**

SKG Terra Promenade Private Limited ("the Company") was incorporated on December 3, 2014 and is a subsidiary of Kirloskar Electric Company Limited. The Company has been formed as Special Purpose Vehicle ("SPV") as per the restructuring terms.

2. SIGNIFICANT ACCOUNTING POLICIES:**2.1 BASIS OF PREPARATION OF FINANCIAL STATEMENTS:**

The financial statements of the company have been prepared in accordance with IND AS as prescribed under Section 133 of the Companies Act, 2013 read with Rule 3 of the Companies (Indian Accounting Standards) Rules, 2015 and subsequent amendments thereto.

The financial statements have been prepared on a historical cost basis, except for the following assets and liabilities which have been measured at fair value or revalued amount:

- Freehold Land classified as own assets and leasehold land classified as assets taken on finance lease
- Certain financial assets and liabilities measured at fair value (refer accounting policy regarding financial instruments).

2.2 USE OF ESTIMATES:

The preparation of financial statements in conformity with Generally Accepted Accounting Principles requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

2.3 ASSETS HELD FOR SALE:

Assets held for sale are stated at the cost or estimated net realizable value whichever is lower.

2.4 TAXES ON INCOME:

Provision for current tax for the year is after taking cognizance of excess/short provision in prior years. Deferred tax assets/liability is recognized, subject to consideration of prudence, on timing differences.

2.5 IMPAIRMENT OF ASSETS:

An asset is treated as impaired when the carrying cost of asset exceeds its recoverable value. An impairment loss, if any, is charged to profit and loss account, in the year in which an asset is identified as impaired.

2.6 PROVISIONS AND CONTINGENT LIABILITIES:

A provision is recognized when the Company has a present obligation as a result of past event and it is probable that outflow of resources will be required to settle the obligation, in respect of which reliable estimate can be made. Provisions (excluding retirement benefits) are not discounted to its present value and are determined based on best estimate required to settle the obligation at the balance sheet date. These are reviewed at each balance sheet date and adjusted to reflect the current best estimates.

Financial effect of contingent liabilities is disclosed based on information available upto the date on which financial statements are approved. However, where a reasonable estimate of financial effect cannot be made, suitable disclosures are made with regard to this fact and the existence and nature of the contingent liability.

2.7 FINANCIAL INSTRUMENTS:

Financial assets and liabilities are recognized when the Company becomes a party to the contractual provisions of the instrument. Financial assets and liabilities are initially measured at fair value. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets and financial liabilities at fair value through profit or loss) are added to or deducted from the fair value measured on initial recognition of financial asset or financial liability.

(i) Cash and cash equivalents:

Cash and cash equivalents comprise cash and deposit with banks other than for term deposit earmarked for Bank Guarantee. The company considers all highly liquid investments including demand deposits with bank with an original maturity of three months or less and that are readily convertible to known amounts of cash to be cash equivalents.

(ii) Financial assets at amortized cost:

Financial assets are subsequently measured at amortized cost if these financial assets are held within a business

SEVENTY EIGHTH ANNUAL REPORT 2024-25

whose objective is to hold these assets in order to collect contractual cash flows and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount.

(iii) Financial liabilities:

Financial liabilities are subsequently carried at amortized cost using the effective interest method. For trade and other payables maturing within one year from the balance sheet date, the carrying amounts approximate fair value due to the short maturity of these instruments.

Particulars	Amount in ₹'000	
	As at March 31, 2025	As at March 31, 2024
3. Other non current assets:		
Assets Held for sale	54,856	54,856
Total	54,856	54,856
4. Cash and cash equivalents:		
Balances with banks		
- in other accounts	197	22
Total	197	22
5. Other Current Assets:		
Security deposit	10	-
TDS Receivable	-	1,728
Total	10	1,728

6. Share capital:

Particulars	As at March 31, 2025		As at March 31, 2024	
	Number	₹'000	Number	₹'000
Authorized:				
Preference shares of ₹ 10/- each	10,000	100	10,000	100
Equity shares of ₹ 10/- each	90,000	900	90,000	900
		1,000		1,000
Issued, subscribed and fully paid up:				
Preference shares of ₹ 10 /- each				
At the beginning of the reporting period	-	-	10,000	100
Issued during the reporting period	-	-	-	-
Redeemed during the reporting period	-	-	10,000	100
At the close of the reporting period	-	-	-	-
Equity shares of ₹ 10/- each				
At the beginning of the reporting period	20,000	200	10,000	100
Issued during the reporting period	-	-	10,000	100
Bought back during the reporting period	-	-	-	-
At the close of the reporting period	20,000	200	20,000	200
Total		200		200

Other Information:

1 Preference shares:

- The Company has issued non cumulative preference shares of ₹ 10/- each. The preference shareholders do not have voting rights.
- Preference shares carry a dividend of 0.1%.

SKG TERRA PROMENADE PRIVATE LIMITED

NOTES TO FINANCIAL STATEMENTS

c. The Company has redeemed 10,000 Preference shares at Rs 10 per share during the previous year ended March 31, 2024.

2 Equity shares:

a. The Company has only one class of equity shares having a par value of ₹ 10/- each. Each holder of equity shares is entitled to one vote per share. In the event of liquidation of the Company, the holders of the equity shares will be entitled to receive the remaining assets of the Company, after distribution of all preferential amounts. The distribution will be in proportion to the equity shares held by the shareholder.

b. Particulars of equity share holders holding more than 5% of the total number of equity share capital:	As at March 31, 2025		As at March 31, 2024	
	Number	Percentage	Number	Percentage
Kirloskar Electric Company Limited (Holding Company)	19,999	100%	19,999	100%

c. Shareholding of promoters

Shares held by promoters at the end of the year			
	Number	Percentage	Percentage of change during the year
Kirloskar Electric Company Limited (Holding Company)	19,999	100%	-

7. Other Equity:

Amount in ₹'000

Particulars	Retained earnings	Total Other equity
Total comprehensive income as at March 31, 2023	(163,130)	(163,130)
Add: Loss for the year	(19)	(19)
Total comprehensive income as at March 31, 2024	(163,149)	(163,149)
Add: Loss for the year	(599)	(599)
Total comprehensive income as at March 31, 2025	(163,748)	(163,748)

8. Other current liabilities:

Particulars	As at March 31, 2025	As at March 31, 2024
a) Amount due to holding company	218,592	219,534
b) Other liabilities	19	21
	218,611	219,555

Particulars	Current Year	Previous Year
-------------	--------------	---------------

9. Other Income:

Interest on income tax refund	112	-
	112	-

10. Other expenses:

i) Rates and taxes	24	3
ii) Payment to auditors - as auditor	15	15
iii) Insurance charges	-	1
iv) Professional fees	8	-
v) Bank charges	-	-
	47	19

11. Earnings per share:

(Basic and diluted)

Profit/(loss) for the year after tax expense	65	(19)
Weighted average number of equity shares	20,000	10,000
Profit/(loss) per share (in ₹)	3.25	(1.90)

SEVENTY EIGHTH ANNUAL REPORT 2024-25

NOTES TO FINANCIAL STATEMENTS

12. SEGMENT REPORTING:

The Company is a SPV engaged in the realisation of fixed and current assets transferred from its holding company. Since the Company's business activity primarily falls within single business segment, no further disclosures required other than those given in the financial statements.

13. RELATED PARTY TRANSACTIONS:

(a) List of related parties:

Sl. No.	Name of the Related Party	Relationship
1	Kirloskar Electric Company Limited	Holding Company
2	Prakash Purushotham	Director
3	Vikas Kumar Gandhi	
4	Ashok Mishra	

(b) Transactions with related parties:

Amount in ₹'000

Particulars	Relationship	Current Year	Previous Year
Reimbursement of expenses: Kirloskar Electric Company Limited	Holding Company	48	18
Investment in Equity Shares: Kirloskar Electric Company Limited	Holding Company	-	100

(c) Outstanding balances at the end of the year:

Amount in ₹'000

Particulars	Relationship	As at March 31, 2025	As at March 31, 2024
Amount due from Company: Kirloskar Electric Company Limited	Holding Company	218,592	219,534

14. The Company is taking active steps to dispose off the remaining immoveable properties so taken over and pay the unpaid consideration to its holding company and repay the holding company's borrowings from bank.

15. The Board of Directors in its meeting held on June 28, 2024, has approved the merger with the Holding company. The Company has filled the application of Merger with NCLT, Bangalore Bench on October 31, 2024.

On April 24, 2025 NCLT Bangalore Bench issued order to send notices to various statutory departments to raise their objection, if any, within 30 days of receipt of notices. Accordingly notices has been sent on May 06, 2025 by the Company.

16. Previous years figures have been regrouped wherever required in conformity with current year presentation.

In Accordance with our report attached

For and on behalf of the Board of Directors of
SKG Terra Promenade Private Limited

For **K.R.Kamath & Co**
Chartered Accountants

Vikas Kumar Gandhi
Director
DIN:07104367

Prakash Purushotham
Director
DIN:07199035

CA. Rohith Kamath
Proprietor
M. No. 221737
FRN: 012708S

Place: Bengaluru
Date: May 26, 2025

Financial statements of the year 2024-25

SEVENTY EIGHTH ANNUAL REPORT 2024-25

1. BALANCE SHEET AS PER MARCH 31, 2025

(after appropriation of the result)

Particulars	SI no.	March 31, 2025		March 31, 2024	
		€		€	
ASSETS					
Fixed assets					
Intangible fixed assets	1	0.00		0.00	
Intellectual property					
Current assets					
Receivables	3				
Loans and advancements to subsidiaries		0.00		471,566.28	
Tax receivables		62.49		62.49	
Prepaid expenses		1,103.16		1,103.16	
			1,165.65		472,731.93
TOTAL			1,165.65		472,731.93
EQUITY AND LIABILITIES					
Shareholders' equity	4				
Issued and paid up share capital		260,200.00		260,200.00	
Share premium		30,935,543.55		30,935,543.55	
Other reserves		-31,239,906.10		-30,859,817.43	
			-44,162.55		335,926.12
Current liabilities	5				
Accounts payable		40,928.20		40,928.20	
Accruals		4,400.00		95,877.61	
			45,328.00		136,805.81
TOTAL			1,165.65		472,731.93

2. PROFIT AND LOSS ACCOUNT FOR THE PERIOD APRIL 1, 2024 TILL MARCH 31, 2025

Particulars	SI no.	March 31, 2025	March 31, 2024
		€	€
Other income			
Write-backs of liabilities	6	82,944.79	
		82,944.79	0.00
Costs			
Operating costs	7	463,033.46	1,000.00
		463,033.46	1,000.00
Operating result		-380,088.67	-1,000.00
Financial result	8	0.00	1,458.11
Result ordinary activities before taxation		-380,088.67	-2,458.11
Taxation		-	-
Net result for the year		-380,088.67	-2458.11

3. PRINCIPLES FOR VALUATION AND DETERMINATION OF THE RESULT

GENERAL INFORMATION

The financial statements have been prepared in accordance with Title 9, Book 2 of the Dutch Civil Code.

The valuation of assets and liabilities and the determination of the result occurs under the historical costs convention. Unless presented otherwise assets and liabilities are stated at face value. Income and expenses are accounted for on accrual basis. Profit is only included if and when realized on balance sheet date. Losses originating before the end of the financial year are taken into account if and when these are known before finalizing the financial statements.

Place of business

Kirsons B.V. (registered at the Chamber of Commerce under number 34308680) is actually established at Evert van de Beekstraat 104 in Schiphol (Netherlands).

Groupcompanies

The company forms part of a group, of which Kirsons B.V. in Amsterdam is at the head. The group consists furthermore of Lloyd Dynamowerke GmbH & Co. KG in Bremen (Germany) and Lloyd Beteiligungs-GmbH in Bremen (Germany).

Consolidation

Based upon the exemption stated in article 408, Book 2 of the Dutch Civil Code the company does not prepare consolidated financial statements. The company's financial statements as well as those of its subsidiaries are included in the consolidated financial statements of Kirloskar Electric Company Limited in Bangalore, India.

3.1 PRINCIPLES FOR THE VALUATION OF ASSETS AND LIABILITIES

Intangible fixed assets

The intangible fixed assets are valued at cost price and diminished with straight line depreciation and downward value adjustments.

Financial fixed assets

The participations in the subsidiaries are valued at cost price according to Dutch reporting guideline RJ 214.325 since the exemption of article 408, Book 2 of the Dutch Civil Code is applied. If necessary a provision for reduction in value is taken into account.

Receivables

Upon initial recognition the receivables are accounted for at face value. Provisions deemed necessary for doubtful accounts are deducted. These provisions are determined by individual assessment of the receivables.

Cash

Cash in hand and at the bank are accounted for at face value.

Current liabilities

Current liabilities are stated at face value.

PRINCIPLES FOR THE DETERMINATION OF THE RESULT

Costs

Operating costs are taken into account in the period to which they relate, if necessary by means of accruals.

Depreciation costs

Intangible fixed assets including goodwill and tangible fixed assets are being depreciated from the moment of putting into operation based upon the expected economical useful life of each net asset. Downward value adjustments are here taken into account.

Financial result

The interest income and interest expenses relate to in this financial year received and paid interest of issued and received loans.

Taxation

Corporation tax is calculated at the applicable rate on the result for the financial year, taking into account differences between profit calculated according to the financial statements and profit calculated for taxation purposes.

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4. NOTES TO THE BALANCE SHEET AS PER MARCH 31, 2025

ASSETS

FIXED ASSETS

1. Intangible fixed assets

	Intellectual property
	€
Bookvalue as per April 1, 2024	0.00
Depreciation	0.00
Downward value adjustments	0.00
Bookvalue as per March 31, 2025	0.00
Acquisition price	1,270,000.00
Accumulated depreciation	-1,270,000.00
Bookvalue as per March 31, 2025	-
Rate of depreciation	%
Intellectual property	10

2. Financial fixed assets

	31.03.2025	31.03.2024
	€	€
Subsidiaries		
Lloyd Dynamowerke GmbH & Co. KG te Bremen (Germany) (94,89%)	-	-
Lloyd Beteiligung GmbH te Bremen (Germany) (100,00%)	-	-
	01-04-2024 till 31-03-2025	01-04-2023 till 31-03-2024
	€	€
Lloyd Dynamowerke GmbH & Co. KG		
Account balance as per April 1	30,081,211.75	30,081,211.75
Movements	-	-
	30,081,211.75	30,081,211.75
Provision in connection with insolvency	-30,081,211.75	-30,081,211.75
Account balance as per March 31	0.00	0.00
Lloyd Beteiligung GmbH		
Account balance as per April 1	33,937.02	33,937.02
Movements	-	-
	33,937.02	33,937.02
Provision in connection with insolvency	-33,937.02	-33,937.02
Account balance as per March 31	0.00	0.00

In view of regular insolvency proceedings ongoing at Lloyd Dynamowerke GmbH & Co. KG in Bremen (Germany) and by way of precaution the investment is fully provided for. The managing board has initiated several legal steps for the recovery of the investment. Because Lloyd Beteiligung GmbH in Bremen (Germany) is a partner of Lloyd Dynamowerke GmbH & Co. KG and also by way of precaution the investment is fully provided for.

CURRENT ASSETS

3. Receivables

	March 31, 2025	March 31, 2024
	€	€
Loans and advancements to subsidiaries	0.00	125,134.68
Lloyd Dynamowerke GmbH & Co. KG, shareholders	0.00	346,431.60
	0.00	471,566.28

Because of the insolvency proceedings ongoing at Lloyd Dynamowerke GmbH & Co. KG the company cannot claim repayments on the shareholders loan and the accounts receivable as agreed upon in previous years. Provisions are made in connection with this insolvency.

Lloyd Dynamowerke GmbH & Co. KG, shareholders' loan

	01-04-2024 till 31-03-2025	01-04-2023 till 31-03-2024
	€	€
Account balance as per April 1	625,673.41	625,673.41
Movements	-	-
	625,673.41	625,673.41
Provision in connection with insolvency	-625,673.41	-500,538.73
Account balance as per March 31	0.00	125,134.68
Lloyd Dynamowerke GmbH & Co. KG, accounts receivable		
Account balance as per April 1	1,732,158.00	1,732,158.00
Movements	-	-
	1,732,158.00	1,732,158.00
Provision in connection with insolvency	-1,732,158.00	-1,385,726.40
Account balance as per March 31	0.00	346,431.60

	March 31, 2025	March 31, 2024
	€	€
Tax receivables		
Value Added Tax	62.49	62.49
Prepaid expenses		
Deposit rent	254.00	254.00
Miscellaneous	849.16	849.16
	1,103.16	1,103.16

EQUITY AND LIABILITIES

4. Shareholders' equity

	March 31, 2025	March 31, 2024
	€	€
Issued and paid up share capital		
2.602 ordinary shares each of a nominal value of € 100	260,200.00	260,200.00

The authorised capital of the company amounts to € 390.000 consisting of 3.900 ordinary shares each of a nominal value of € 100.

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	01-04-2024 till 31-03-2025	01-04-2023 till 31-03-2024
	€	€
Share premium		
Account balance as per April 1	30,935,543.55	30,935,543.55
Movements	-	-
Account balance as per March 31	30,935,543.55	30,935,543.55
Other reserves		
Account balance as per April 1	-30,859,817.43	-30,856,359.32
Net result	-380,088.67	-2,458.11
Account balance as per March 31	-31,239,906.10	-30,859,817.43

5. Current liabilities

	March 31, 2025	March 31, 2024
	€	€
Accounts payable		
Accounts payable to creditors	928.20	928.20
Accounts payable Kirloskar Electric Company Limited	40,000.00	40,000.00
	40,928.20	40,928.20
Accruals and deferred liabilities		
Accruals		
Audit fee	4,000.00	8,000.00
Legal expenses, consultancy charges and tax matters	400.00	4,932.82
Loan Kirsons Trading Pte Ltd. (Singapore)	0.00	82,944.79
	4,400.00	95,877.61

OFF BALANCE COMMITMENTS

Subsequent events after balance sheet date

There have not been any subsequent events after balance sheet date with major financial consequences.

Financial commitments for more than one year

There are no claims, obligations and settlements which are not accounted for in the balance sheet.

5. NOTES TO THE PROFIT AND LOSS ACCOUNT FOR THE PERIOD APRIL 1, 2024 TILL MARCH 31, 2025

Number of employees

During the year 2024-2025 the company did not engage any employees.

	March 31, 2025	March 31, 2024
	€	€
6. Write-backs of liabilities		
Unclimed balance written off	82,944.79	-
Loan Kirsons Trading Pte Ltd. (Singapore) has been written back		
	82,944.79	-
7. General expenses		
Tax advise, VAT and corporate tax	-8,532.82	1,000.00
Audit fee	471,566.28	
Roundingoff	-	-
	4,63,033.46	1,000.00
8. Financial result		
Bank charges	-	1,458.11
	-	1,458.11

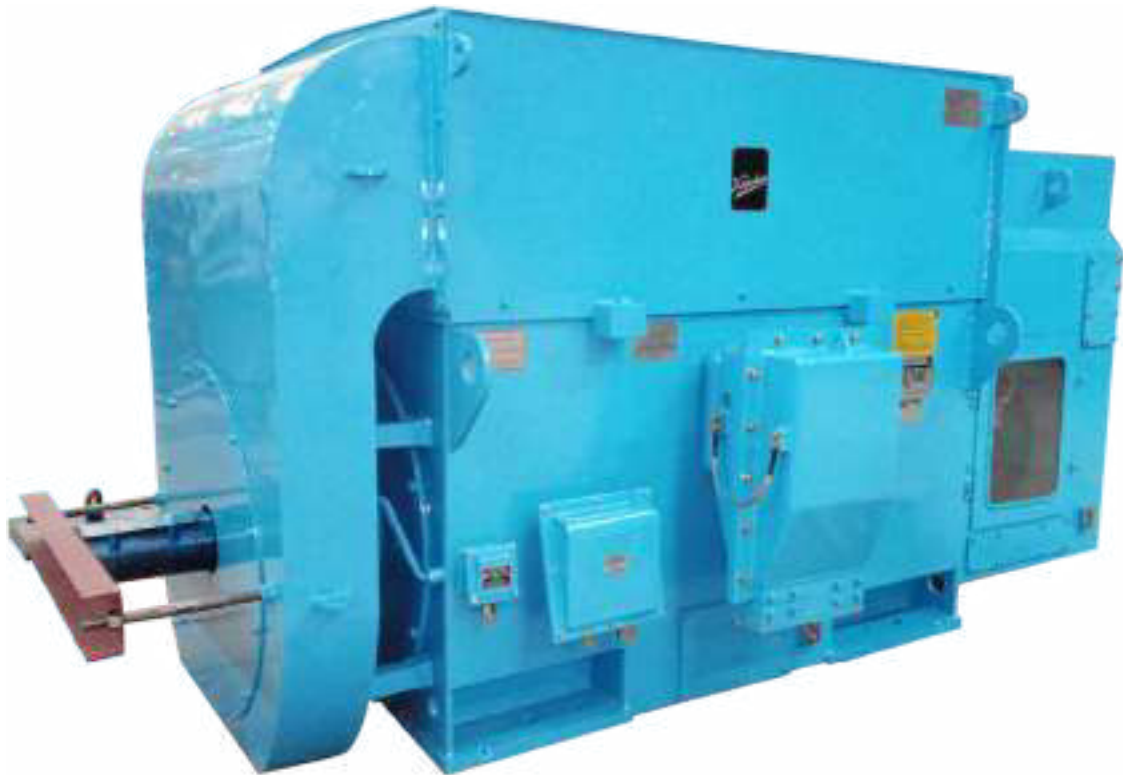
SEVENTY EIGHTH ANNUAL REPORT 2024-25

Statement on Impact of Audit Qualifications (for Audit Report with modified opinion) submitted along-with Annual Audited Financial Results - (Standalone)

Statement on Impact of Audit Qualifications for the Financial Year ended March 31, 2025 [See Regulation 33 / 52 of the SEBI (LODR) (Amendment) Regulations, 2016]				
I.	Sl. No.	Particulars	Audited Figures (as reported before adjusting for qualifications) (₹ in Lakhs)	Adjusted Figures (audited figures after adjusting for qualifications) (₹ in Lakhs)
	1.	Turnover / Total income	55,075	55,075
	2.	Total Expenditure	54,327	54,327
	3.	Net Profit/(Loss)	1,725	1,725
	4.	Earnings Per Share	2.60	2.60
	5.	Total Assets	62,255	62,255
	6.	Total Liabilities	47,123	47,123
	7.	Net Worth	15,132	15,132
	8.	Any other financial item(s) (as felt appropriate by the management)	Nil	Nil
II.	<p><u>Audit Qualification (each Audit Qualification separately):</u></p> <p>a. Details of Audit Qualification: Attention of the Directors is invited to note 4 to the audited financial results regarding amounts due to the Company from certain subsidiaries towards part consideration receivable on sale and assignment of certain immovable properties, receivables, interest charged and expenses reimbursed. We have relied on the management's representations that it is confident of realization of amounts due to the said subsidiaries aggregating to ₹ 11,006.09 lakhs (₹ 11,153.84 lakhs as of March 31, 2024) against which provision is recognized for an amount of ₹ 9,711.00 lakhs. Pending disposals/realization of assets by the subsidiaries, shortfall in realization of the amount outstanding (net of provision), if any, could not be ascertained.</p> <p>b. Type of Audit Qualification : Qualified Opinion</p> <p>c. Frequency of qualification: Repetitive</p> <p>d. For Audit Qualification(s) where the impact is quantified by the auditor, Management's Views: Not Applicable</p> <p>e. For Audit Qualification(s) where the impact is not quantified by the auditor:</p> <p>(i) Management's estimation on the impact of audit qualification: These subsidiaries are taking active steps to repay the dues of the Company, from collection of book debts assigned and from disposal of immovable properties transferred apart from debts transferred as referred above. The board of directors are confident of realisation of the entire amounts due from the said subsidiaries or realizing much more amount from the sale of immovable properties.</p> <p>(ii) If management is unable to estimate the impact, reasons for the same: Same as Above comment.</p> <p>(iii) Auditors' Comments on (i) or (ii) above: Same as Above in Point a</p>			
III.	<p><u>Signatories:</u></p> <ul style="list-style-type: none"> • Executive Chairman: Vijay R Kirloskar • CFO: Sanjeev Kumar S • Audit Committee Chairman: Suresh Kumar • Statutory Auditor: A.Umesh Patwardhan, Mem. No.222945 K N Prabhashankar & Co., Chartered Accountants Firm Regn. No.0004982S <p>Place: Bengaluru Date: May 28, 2025</p>			



1400Kw, 11kv, 1000RPM, MPAF500HCSPL – HT Motor



1800kw, 8P, 6.6KV, MPA560HW – HT Motor

If undelivered, Please return to :
KIRLOSKAR ELECTRIC COMPANY LIMITED
No. 19, 2nd Main Road, Peenya 1st stage
Phase - I, Peenya, Bengaluru - 560 058