

Investor Presentation

February 2015



KNR CONSTRUCTIONS LIMITED

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A Well Established Name in Roads & Highway Constructions

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Business Overview

Business Overview

❖ One of the leading companies providing Engineering, Procurement and Construction (EPC) services

- ✓ Major Projects in Roads & Highways – one of the fast growing sector
- ✓ Established presence in Irrigation and Urban Water Infrastructure Management

❖ 20 years of experience of project execution

- ✓ Successfully executed ~5,400 lane km Road Projects
- ✓ Projects executed across 12 states in India

❖ Portfolio of 3 BOT Projects

- ✓ 670 lane Kms Projects in the state of Telangana, Karnataka & Kerala
- ✓ 2 Completed Annuity based Projects & 1 Toll based Project under construction

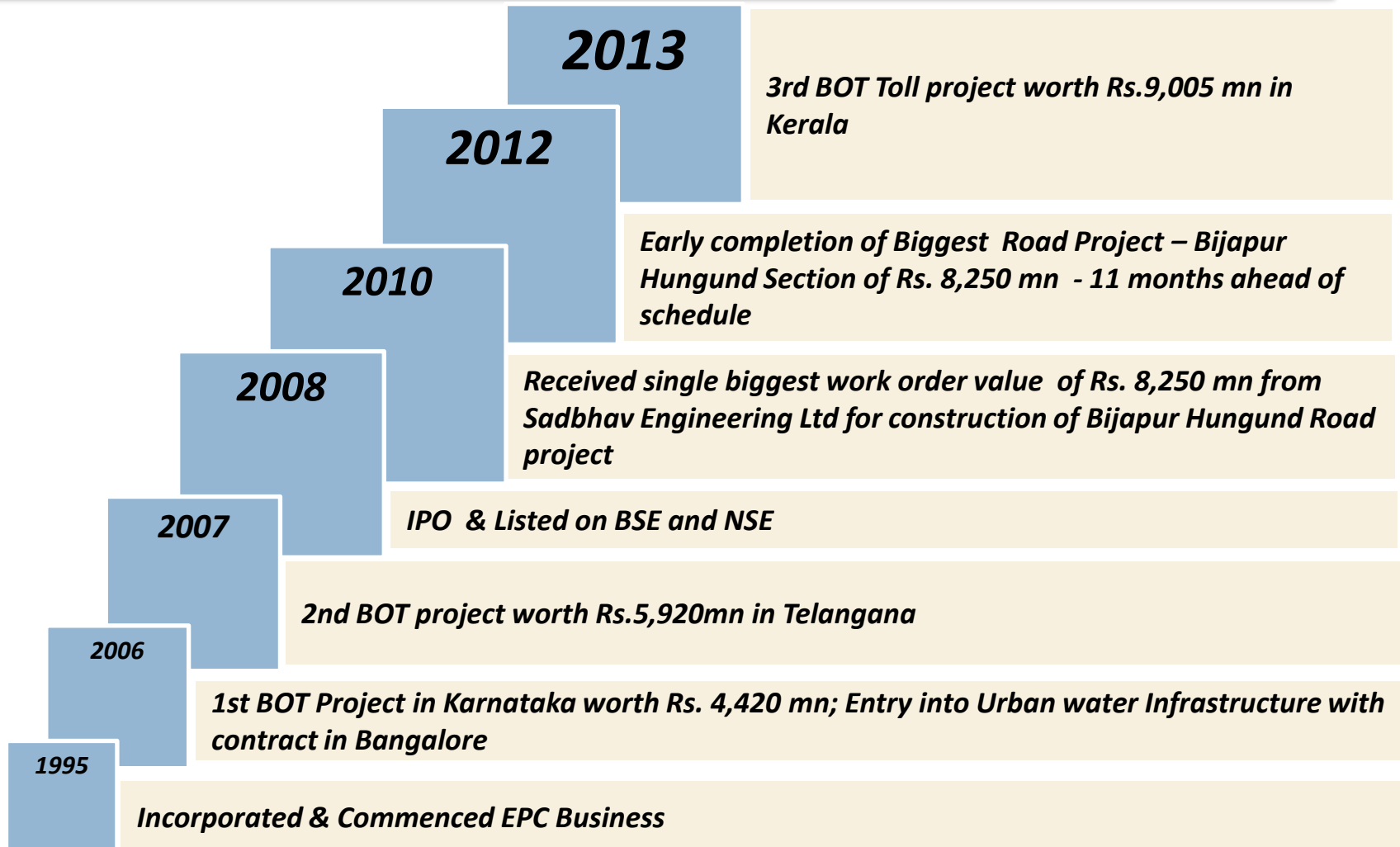
❖ Strong EPC Order-book of Rs. 12,129 mn as of December '14

- ✓ Rs. 11,413 mn in Roads sector; Rs. 716 mn in Irrigation

- ✓ To develop KNRCL as a Centre of excellence in the field of Infrastructure.
- ✓ To add more business verticals to the organization in the fields of construction of Elevated Metro Rail and Railway Projects

Vision

Transformation



Management...

Mr. K.Narasimha Reddy – Founder Promoter & Managing Director



- ❖ Over 46 years of experience in the Highway sector
- ❖ Started career in 1968 and engaged in the business of undertaking civil and mechanical contracts
- ❖ Extensive knowledge and experience in multi project planning Scheduling, cost controls in addition to overall construction and multi project management & driving force in taking the company towards greater heights

Mr. K. Jalandhar Reddy – Promoter & Executive Director



- ❖ Over 18 years of experience in the Highway and infrastructure sector
- ❖ Started his career with the organisation as a project Manager and was elevated to Executive Director on April 1, 1997
- ❖ Heads the tendering and bidding activities and is in charge of most of the projects in Southern India

Supported by Professional Team

Mr. K. Saravana Kumar (Senior Vice President)

- ❖ A Post Graduate in Civil Engineering from IIT, Kanpur with more than 25 years of professional experience in Highway Sector
- ❖ Has varied work experience of serving in the Private & Govt. sector incl. 15 years in NHAI

Mr. T.L. Verma (Vice President - Projects)

- ❖ A Bachelor of Engineering (BE) from MITS Gwalior (MP) with Over 35 years of total experience with ~20 years of experience in Highway sector
- ❖ Working with the company since 2006 on various projects i.e. Bridges and Highways, including construction of Concrete Roads

Mr. G Saravana Kumar (GM - Finance & Accounts)

- ❖ A Fellow Member of the Institute of Chartered Accountants of India with 18 years of experience in the areas of finance, accountancy and taxation
- ❖ Working with the company since 2006 and has the overall responsibility for the finalization of corporate accounts, taxation, finance and related jobs

Mr. M.V. Venkata Rao (Company Secretary)

- ❖ A Fellow Member of the Institute of Company Secretaries of India
- ❖ Working with the company since 2007 and has the overall responsibility towards compliance of Rules & Regulations laid down by various authorities

Key Business Strengths

1. Project execution

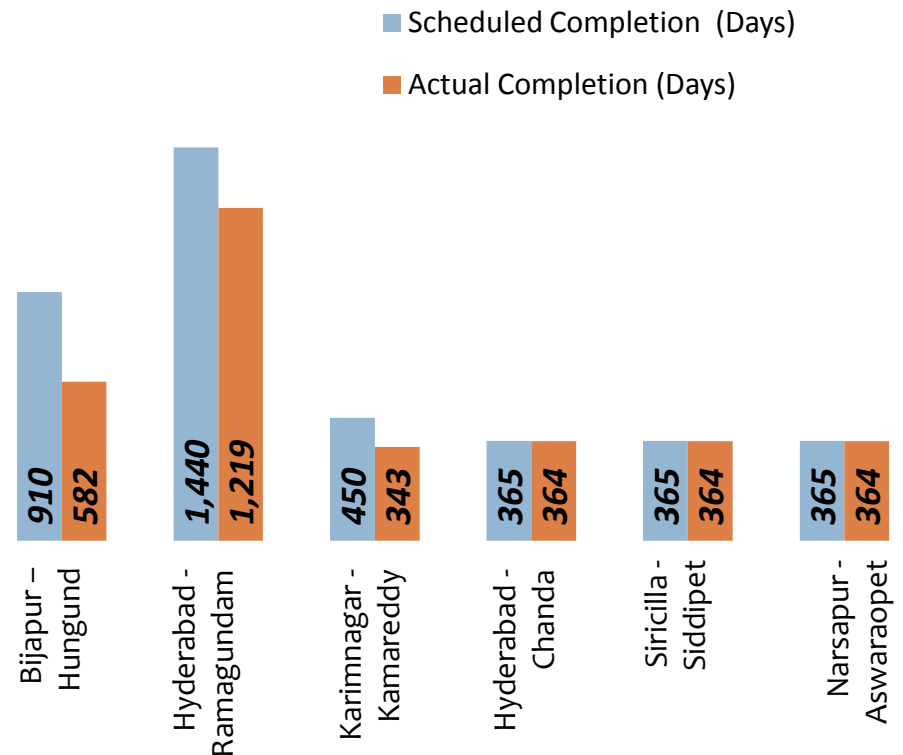
Significant experience and Strong track record in timely execution of Projects

❖ Top management's active involvement at all stages of Project execution

- ✓ Selection of Major Raw Material
- ✓ Selection of construction Camp location

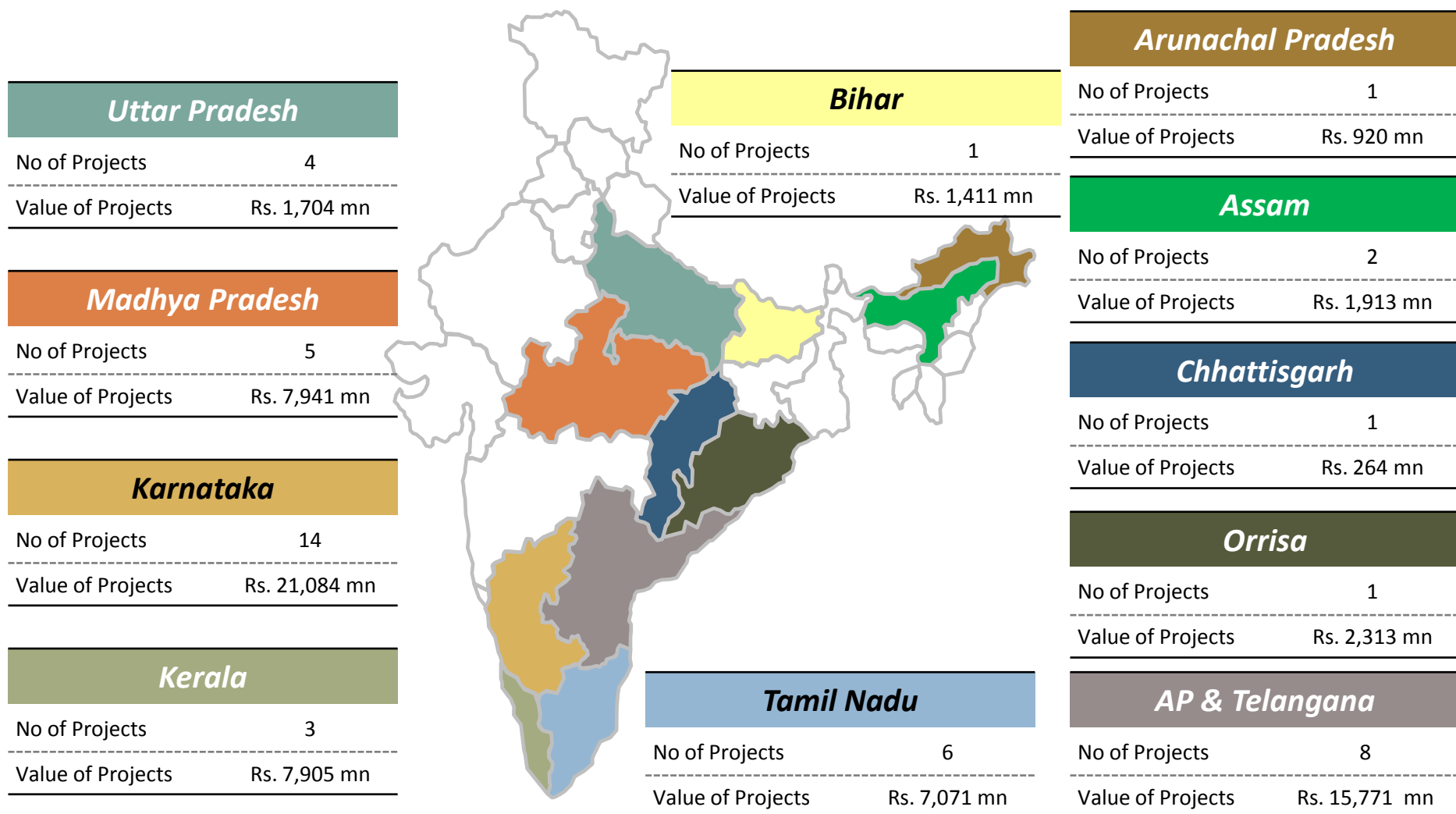
❖ Faster Decision making to ensure project completion on schedule

❖ Received Bonus for completion of construction ahead of schedule



Pan India Project Execution*

Capability



Map not to scale
Does not depict political boundaries

* Projects executed in last 5 years

Project Execution Highlights

❖ Cement Concrete Road

- ✓ Completed Widening to 4/6 lanes and Strengthening of Existing two lane carriageway of NH – 5 in the State of Orissa for a length of 56.0 Kms with total contract value of work is Rs 2,310 mn
- ✓ Existing road was widened & strengthened with flexible pavement but, new 2- lane road was constructed with concrete (PQC)
- ✓ Concrete road was paved for a width of 8.75m with G&Z slip form paver having automatic device for placement of tie bars and dowel bars at fixed interval
- ✓ Concreted Batching Plant was installed with a capacity compatible with the paving capacity of G&Z paver for better quality control of PQC Road

❖ Hard Rock Excavation

- ✓ 2.6 Millions Cubic Meters deep hard rock excavation was done in the work of four laning of Islam Nagar (KM 230.00) to Kadthal (KM 278.00) of Nagpur –Hyderabad Section on NH-7 in the State of Telangana

2. In-house Construction Equipment

World Class Construction Equipments Use of Right tools for right work

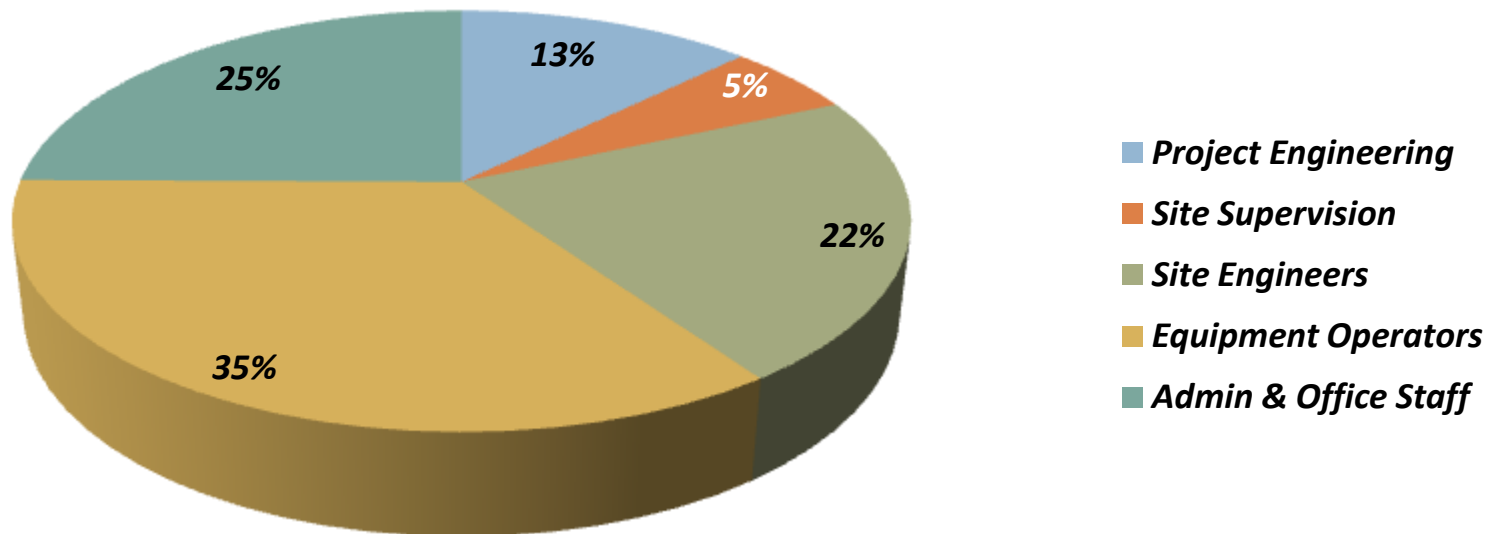
Sl. No.	Name Of The Machinery	Qty
1	Tippers	556
2	Excavators	164
3	Compactors	65
4	Concrete Mixers And Pumps	43
5	Loaders	40
6	Pavers	38
7	Crushers	33
8	Graders	33
9	Tractors	31
10	Cranes	30
11	Tankers	28
12	Transit Mixers	22
13	Rollers	20
14	Batching & Mixing	19
15	Breakers	13
16	Hot Mix Plant	12
17	Drillers	12
18	Dozers	11
19	Wet Mix Plant	11
20	Drum Mix Plant	9
Gross Block of Plant & Machinery *		Rs. 4,405mn



** as at 31.12.2014*

3. In-house Execution Team

**In-house team of ~700 Qualified and experienced employees
led by proven management team**



4. Reputed Clientele

	<i>National Highways Authority of India (NHA)</i>		<i>Andhra Pradesh Road Development Corporation (APRDC)</i>
	<i>Ministry of Road Transport & Highways (MoRTH)</i>		<i>Hyderabad Growth Corridor Limited (HGCL)</i>
	<i>Karnataka State Highway Improvement Project (KSHIP)</i>		<i>Karnataka Road Development Corporation (KRDCL)</i>
	<i>Madhya Pradesh Road Development Corporation Limited (MPRDCL)</i>		<i>Bruhat Bangalore Mahanagara Palike (BBMP)</i>
	<i>Uttar Pradesh State Highways Authority (UPSHA)</i>		<i>NMDC Limited</i>

4. Reputed Clientele (cont.)

	<i>A.P. Irrigation (Government of Andhra Pradesh)</i>		<i>GMR Projects Private Limited</i>
	<i>Engineers India Limited (Government of India Undertaking)</i>		<i>Sadbhav Engineering Limited</i>
	<i>Public Works Department (Government of Arunachal Pradesh)</i>		<i>Oriental Structural Engineers Pvt. Ltd.</i>

BOT Portfolio

BOT Portfolio – Completed Projects

	<i>Particulars</i>	<i>Patel KNR Infrastructures limited(PKIL)</i>	<i>Patel KNR Heavy Infrastructures Limited(PKHIL)</i>
Project Details	<i>Stake</i>	40 %	40 %
	<i>Project Type</i>	Road-Annuity	Road-Annuity
	<i>State</i>	Karnataka	Telangana
	<i>JV Partner</i>	PEL	PEIL
	<i>Client</i>	NHAI	NHAI
	<i>Length(KM)</i>	60.00	53.00
Terms	<i>Concession Start Date</i>	26 th March 2007	2 nd March 2008
	<i>Concession Period</i>	20 Years	20 Years
	<i>COD</i>	21 st December 2009	11 th June 2010
Financials	<i>Project Cost</i>	Rs. 4,420.0 mn	Rs. 5,920.0 mn
	<i>Equity (31.12.2014)</i>	Rs. 370.0 mn	Rs. 496.7 mn
	<i>Debt (31.12.2014)</i>	Rs. 3,341.4 mn	Rs. 4,953.5 mn
	<i>Securitized</i>	Yes*	Yes**
	<i>Semi-Annuity - 36 Instalments</i>	Rs. 329.4 mn	Rs. 443.7 mn

* PKIL securitized its project loan through issuance of non-convertible debentures to LIC of India & raised Rs. 4090 mn in April 2010. The said proceeds were used to retire the existing high cost project loan and unsecured loans of promoters and to meet the issue expenses.

**PKHIL securitized its project loan through issuance of non-convertible debentures to L&T Infrastructures Finance Company Limited and raised Rs 4000 mn in Sept. 2013. The said proceeds were used to retire the existing high cost project loans (Other than the ECB of USD 25 Millions availed from the Standard Chartered Bank , London) and unsecured loans of promoters and to meet the issue expenses.

BOT Portfolio – Under Construction

	Particulars	KNR Walayar Tollways Private Limited
Project Detail	Stake	100%
	Project Type	Road-Toll
	State	Kerala
	JV Partner	-
	Client	NHAI
	No of Lanes	Two to Four
	Length(KM)	54.00
Terms	Concession Start Date	18 th May 2013
	Concession Period	20 Years
	Scheduled COD	15 th Nov.2015
	Revenue Sharing	Grant
Financials	Project Cost	Rs. 9,005.1 mn
	Equity (Including Grant)(31.12.2014)	Rs. 2,852.81 mn
	Debt (31.12.2014)	Rs. 3,565.60 mn
	Status(31.12.2014)	~78% of Work Completed
	Toll Revenue Expected	Rs. 259.6 mn in 1st year and Rs. 783.3 mn in 2nd Year

Walayar –Vadakkancherry Project

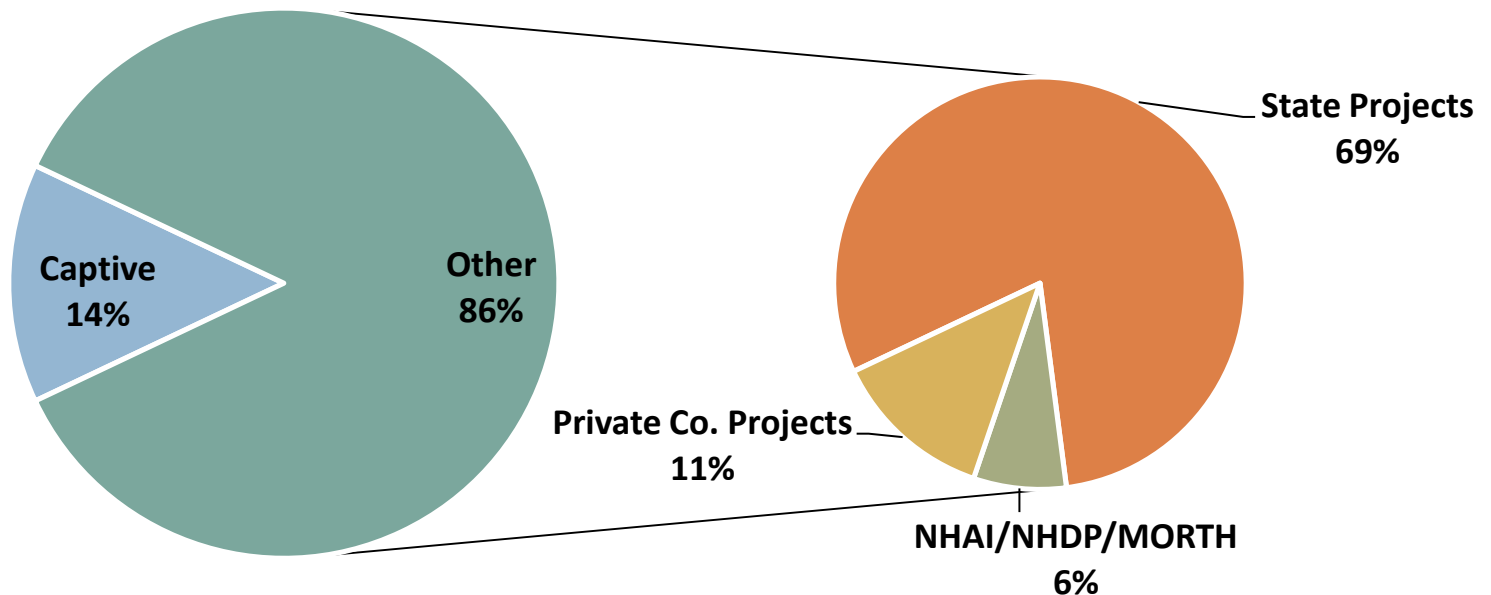
- ❖ KNR Walayar Tollways Private Limited is a wholly owned subsidiary of KNR Constructions Limited, incorporated as an SPV for execution of Walayar Road Project
- ❖ Overall Progress as on 31st December 2014
 - ✓ Physical Progress: 78.15% against 65.70% planned
 - ✓ Financial progress: 78.40% against 67.41% planned
- ❖ Caters to commercial traffic towards Kochi Port and Kochi International Container Transshipment Terminal
- ❖ The project road serves as an arterial link to most of the important southern cities such as Salem, Erode, Coimbatore, Trissur, Palakkad, Kochi, Alappuzha, Kollam, Thiruvananthapuram and Nagercoil
- ❖ Major industries like Wise Park, HP Gas Plant, ITI, BPL, UB, Instrumentation Limited, Percot Meridan, BEML etc. are located in this section



Order Book & Business Strategy

Order-book Break-up

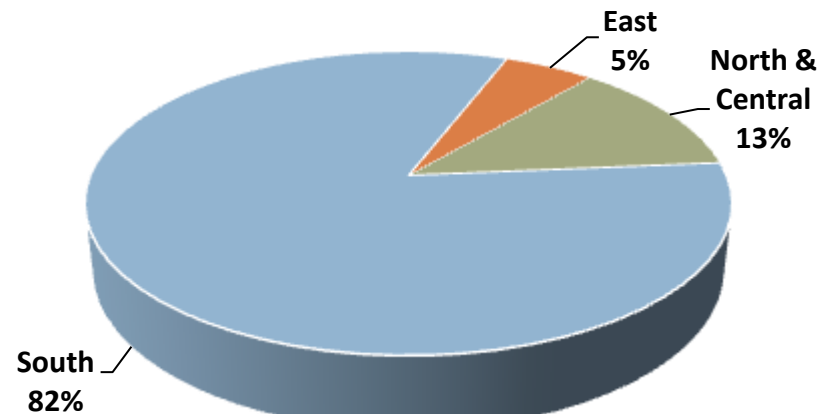
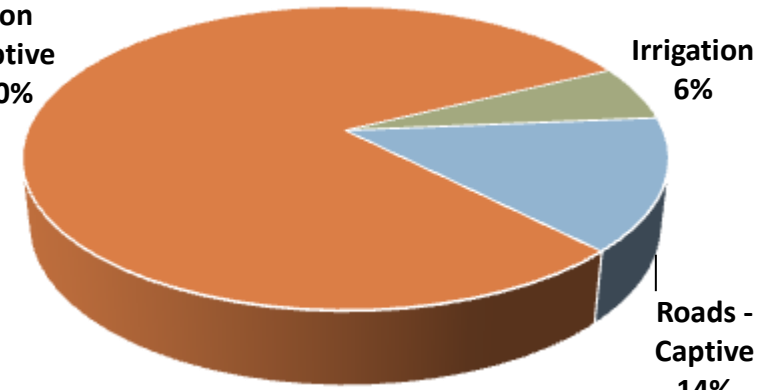
Order book of Rs. 12,129 million as on 31st December 2014



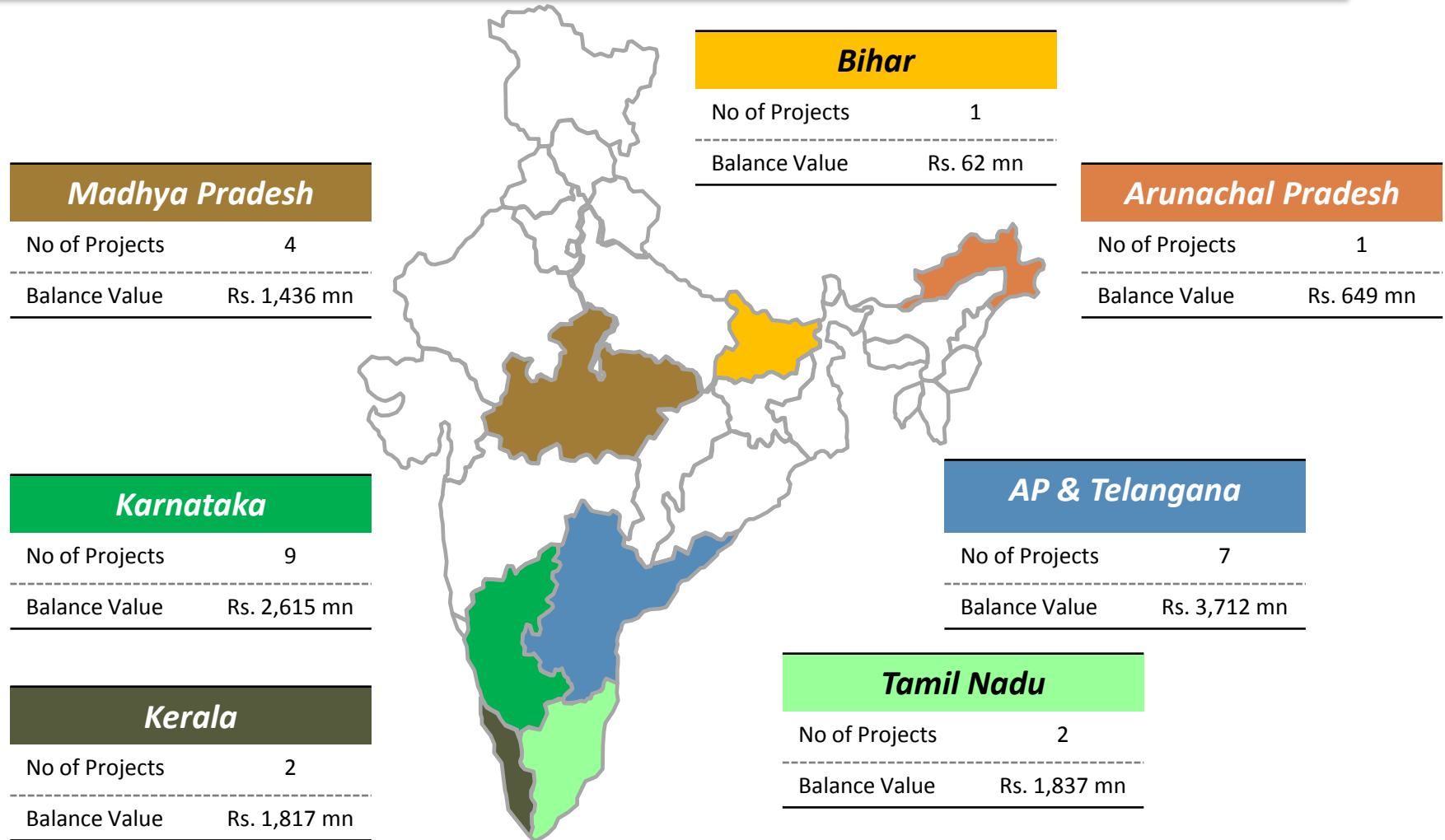
Order-book Highlights

Key Projects	Rs. mln
Rehabilitation and up gradation of existing Penchalakona to Yerpedu section	2,007
Four laning of Walayar – Vadakkancherry (Captive BOT Project)	1,708
Flyover Coimbatore city	1,375
Upgradation of the Road from Magadi NH-48 to Koratagere of SH-3 in Ramnagara and Tumkur Districts	698
2 laning of State Road from Gobuk – Mariyang – Sijhon Nallah in Arunachal Pradesh under Arunachal Pradesh Package of SARDP-NE	649
Top 5 Road Projects	6,437
Other Road Projects	4,976
Irrigation Projects	716
Total	12,129
Order Completion	66%

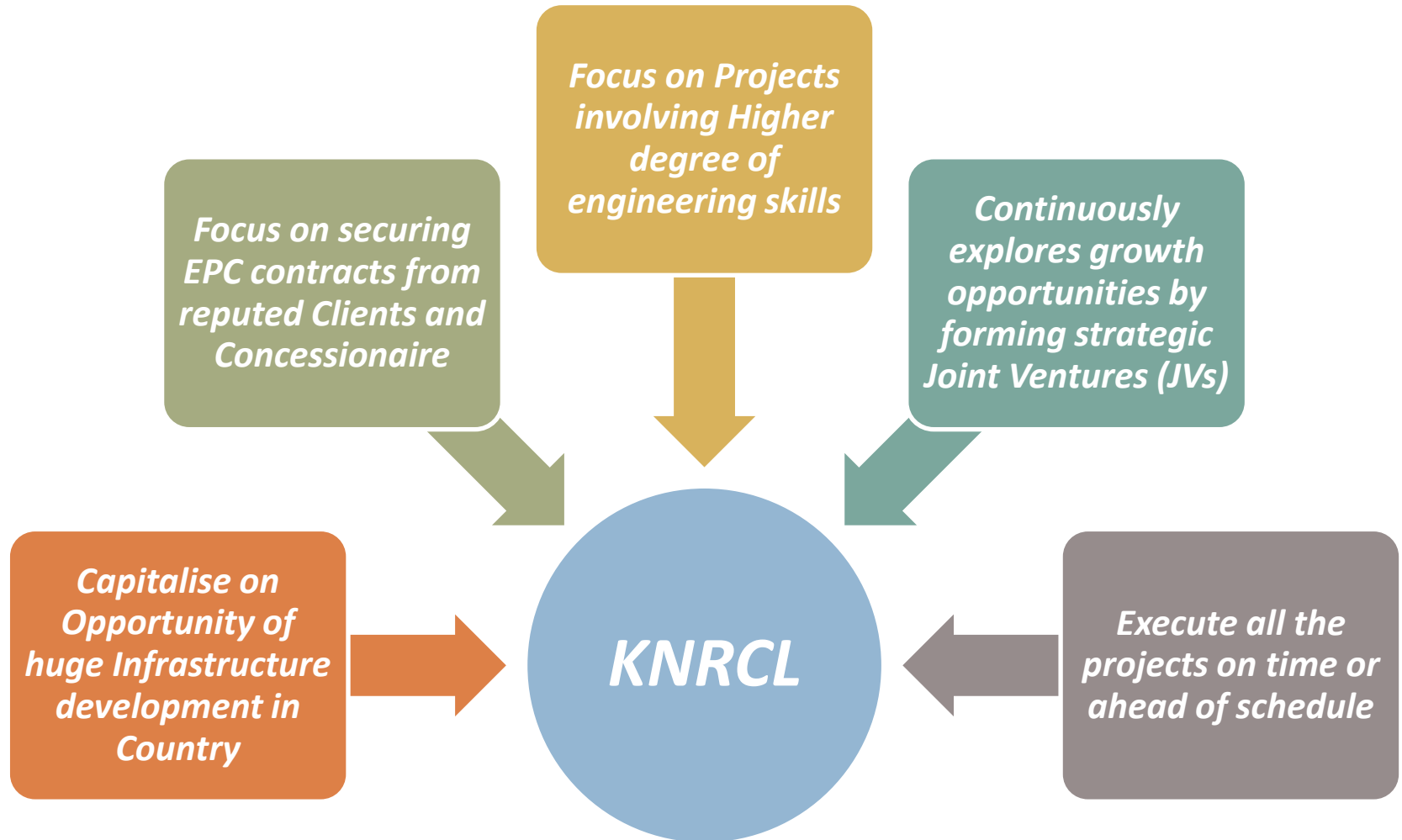
Roads -
Non
Captive
80%



Order-book: State-wise



Business Strategy



Financial Highlights

Standalone Financial Results

Rs. Million	Q3 FY15	Q3 FY14	YoY	9m FY15	9m FY14	YoY
Total Revenue	2,135.6	2,088.7	2%	6,204.6	5,743.6	8%
Operating Expenses	1,518.6	1,446.4		4,374.0	3,958.5	
Employees Expenses	96.3	86.3		270.5	260.5	
Other Expenditure	220.5	212.6		645.7	638.9	
EBITDA	300.2	343.3	-13%	914.4	885.7	3%
EBITDA margin	14.1%	16.4%		14.7%	15.4%	
Other Income	20.1	18.8		70.6	48.9	
Depreciation	128.9	143.8		414.8	431.4	
Interest	28.6	30.9		90.7	112.8	
PBT	162.8	187.5	-13%	479.5	390.5	23%
Tax *	14.0	52.8		-6.8	60.8	
Profit After Tax	148.8	134.6	11%	486.3	329.7	47%
PAT margin	7.0%	6.4%		7.8%	5.7%	

* Reduction in income tax liability is mainly on account of claiming of deduction of profits under Section 80 IA for the eligible projects executed .

Balance sheet

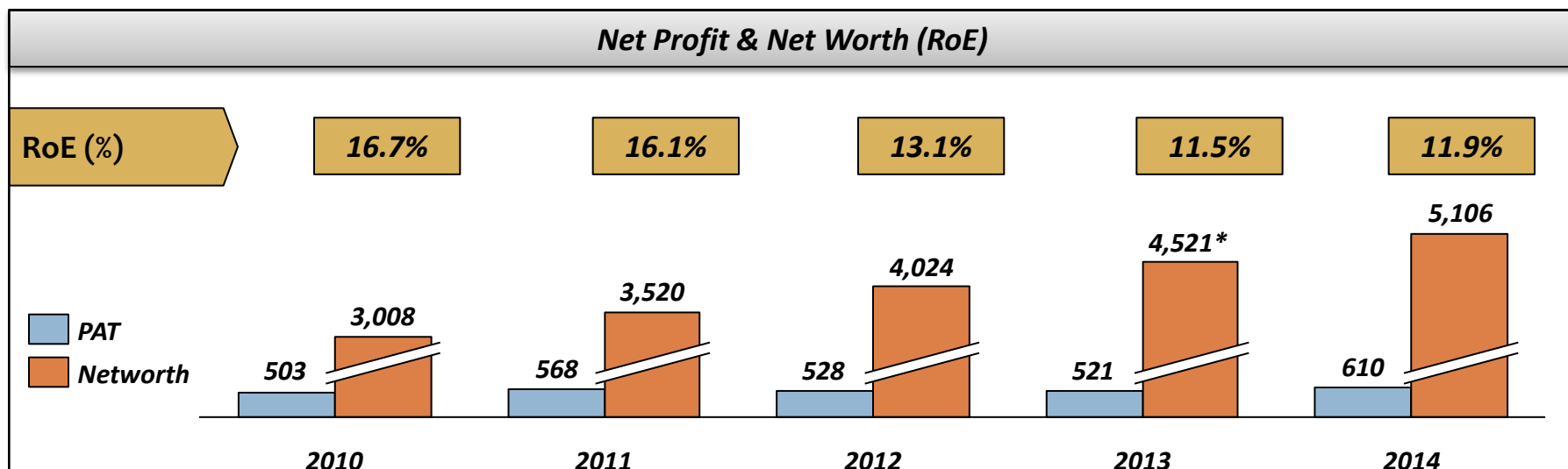
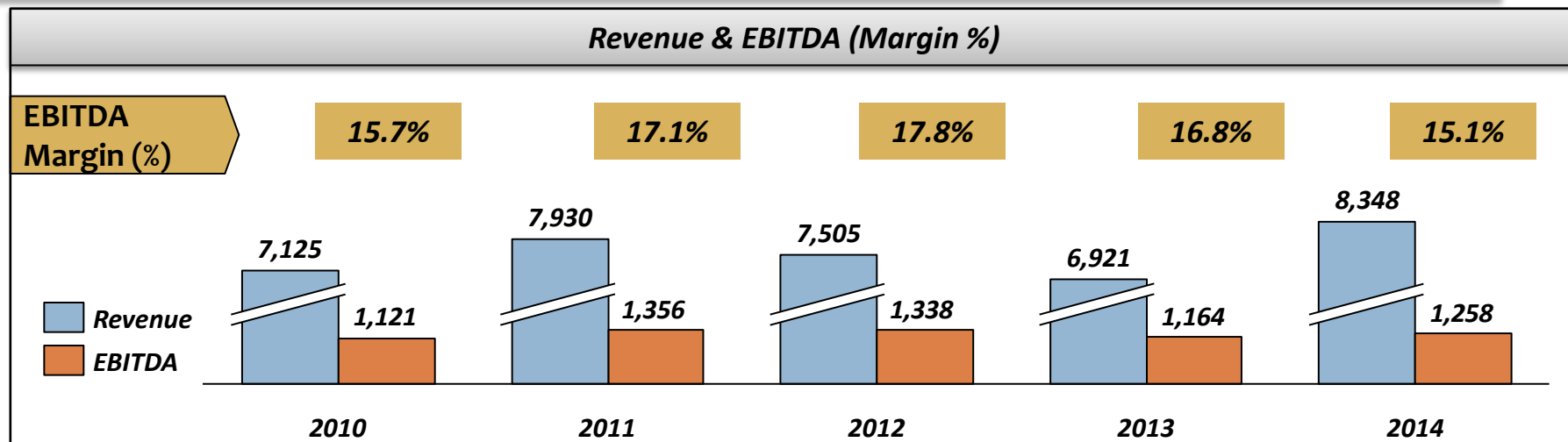
Rs. in Million	Sept-14	Mar-14	Rs. in Million	Sept-14	Mar-14
Shareholder's Fund	5,333	5,133	Non-Current Assets	5,212	5,481
Share capital	281	281	Fixed Assets	2,307	2,640
Reserves & Surplus	5,052	4,852	Non-current Investments	247	248
Minority Interest	--	--	Deferred Tax Assets (Net)	192	118
Non-Current Liabilities	936	1,081	Long Term Loans & Advances	1,660	1,612
Long term borrowings	11	83	Other Non-Current Assets	806	863
Other Long Term Liabilities	913	987	Current Assets	4,531	4,065
Long Term Provisions	12	11	Current Investments	107	152
Current Liabilities	3,474	3,332	Inventories	364	341
Short Term Borrowings	603	498	Trade Receivables	864	1,171
Trade Payables	557	787	Cash & Cash Equivalents	202	112
Other Current Liabilities	1,786	1,622	Short Term Loans & Advances	1,716	1,466
Short Term Provisions	528	425	Other Current Assets	1,278	823
Total Equity & Liabilities	9,743	9,546	Total Assets	9,743	9,546

Amongst very few companies in the infrastructure sector , the company's Long Term bank loan facilities are rated as A- and Short Term bank loan facilities are rated as A2+ by CRISIL , reflecting strong execution capabilities and robust financial risk profile

Financial Highlights

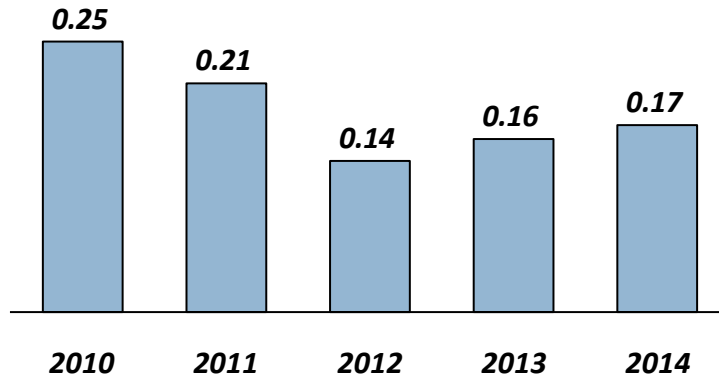
<i>Financial Year</i>	<i>2010</i>	<i>2011</i>	<i>2012</i>	<i>2013</i>	<i>2014</i>
Turnover	Rs. 7,125	Rs. 7,930	Rs. 7,505	Rs. 6,921	Rs. 8,348
	\$118.6	\$132.0	\$125.0	\$115.2	\$139.0
EBITDA	Rs. 1,121	Rs. 1,356	Rs. 1,338	Rs. 1,164	Rs. 1,258
	\$18.7	\$22.6	\$22.3	\$19.4	\$20.9
Profit before Tax (PBT)	Rs. 826	Rs. 897	Rs. 784	Rs. 670	Rs. 669
	\$13.8	\$14.9	\$13.1	\$11.2	\$11.1
Profit after Tax (PAT)	Rs. 503	Rs. 568	Rs. 528	Rs. 521	Rs. 610
	\$8.4	\$9.5	\$8.8	\$8.7	\$10.2
EPS	Rs. 17.88	Rs. 20.21	Rs. 18.76	Rs. 18.54	Rs. 21.68
	\$0.30	\$0.34	\$0.31	\$0.31	\$0.36
Net Worth	Rs. 3,008	Rs. 3,520	Rs. 4,024	Rs. 4,521	Rs. 5,106
	\$50.1	\$58.6	\$67.0	\$75.3	\$85.0

Financial Highlights

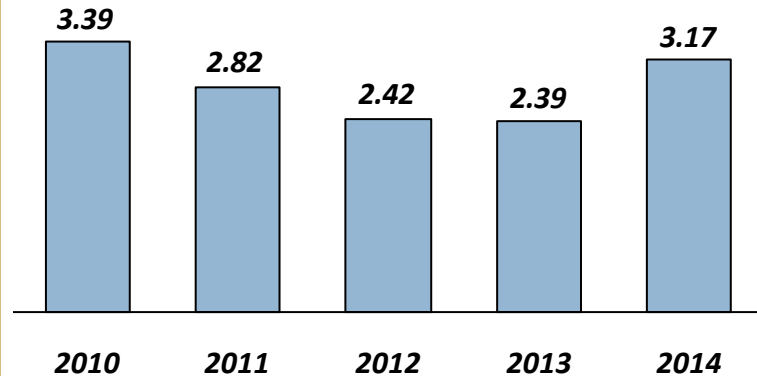


Financial Highlights

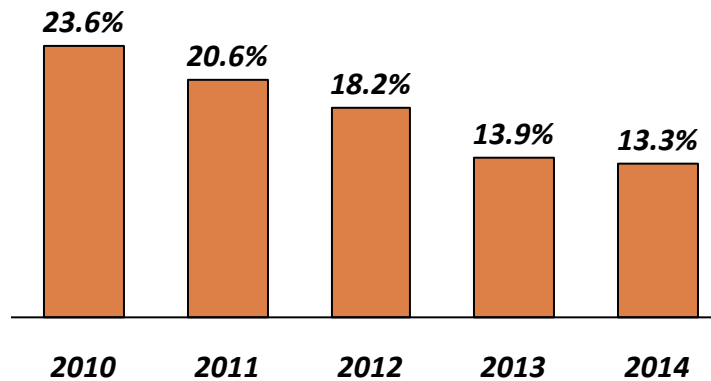
Debt / Equity Ratio



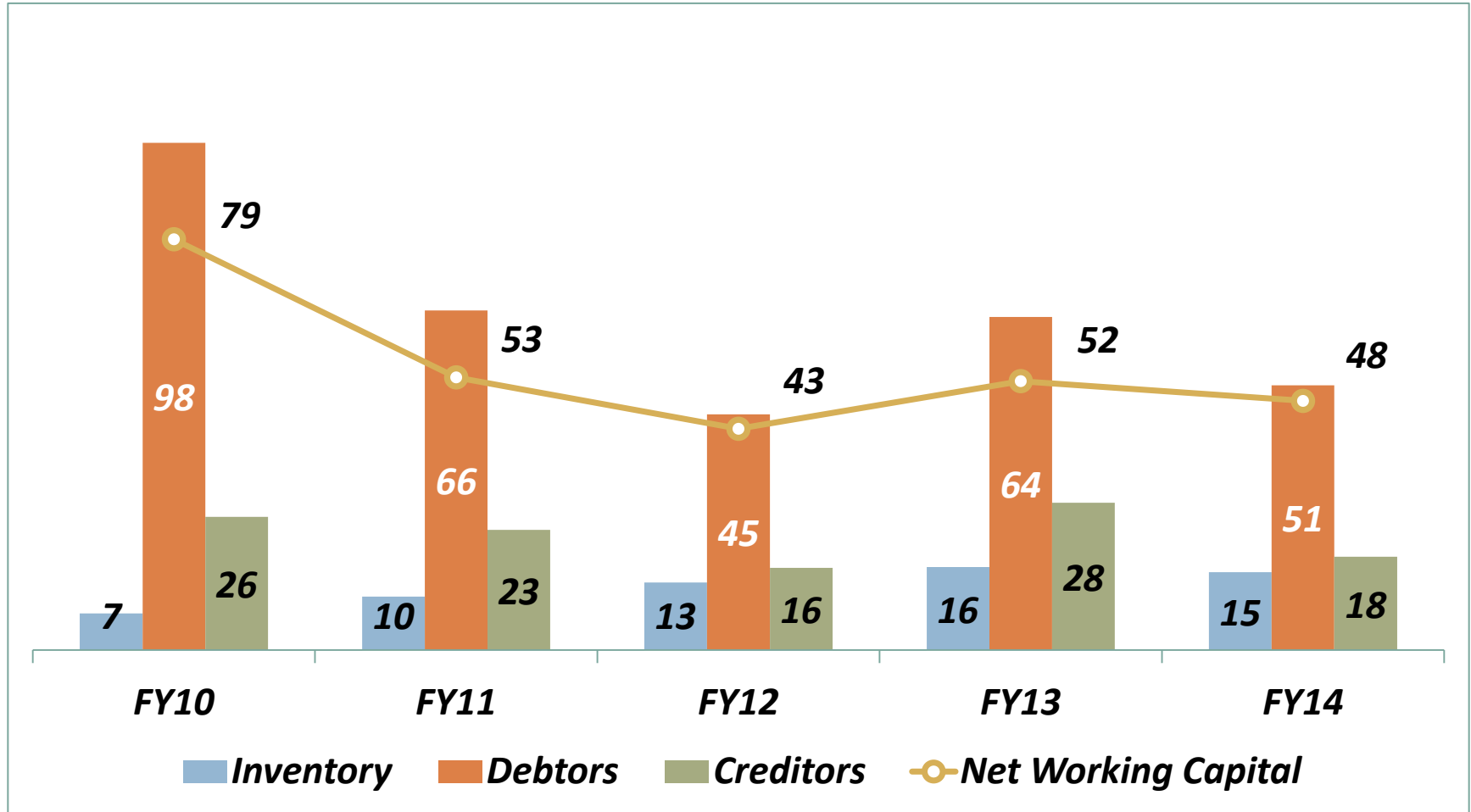
Fixed Asset Turnover



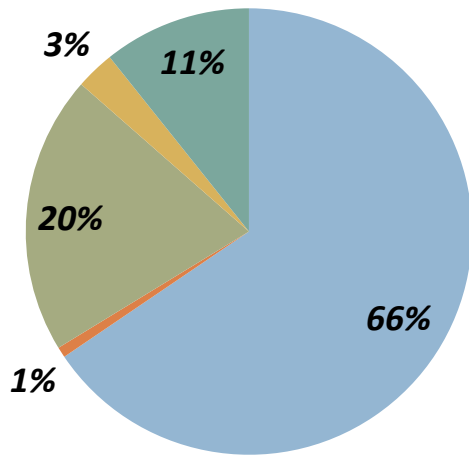
RoCE



Net Working Capital Days



Shareholding Pattern as on 31st December 2014



■ **PROMOTERS**
■ **FOREIGN INST. INVESTORS**
■ **MUTUAL FUNDS**
■ **BODIES CORPORATES**
■ **PUBLIC & OTHERS**

<i>Shareholders Holding more than 1% of the Equity (Other than Promoters)</i>	<i>% to Equity</i>
HDFC Mutual Fund	8.35%
Tata Mutual Fund	4.08%
ICICI Prudential Mutual Fund	2.16%
DSP Blackrock Mutual Fund	2.00%
Franklin Mutual Fund	1.95%
L&T Mutual Fund	1.47%
Ajai Hari Dalmia	1.34%
Total	21.35%

Other Businesses

**Irrigation & Water
Management
Projects
And**

**Urban Water
Infrastructure
Management**



- ❖ **Strong growth opportunity in development of Agricultural Infrastructure**
- ❖ **Execution of Irrigation & Water Supply Projects with Joint Venture Partners**
- ❖ **Executed 3 Projects in Telangana & 1 Project in Bihar**
- ❖ **Executed an Urban Water Infrastructure project in the State of Karnataka**

For further information, please contact:

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