



REC Limited

(Formerly Rural Electrification Corporation Limited)

A Navratna Enterprise of Govt. of India

Investor Presentation
Performance Highlights
Q3 & 9M FY 19

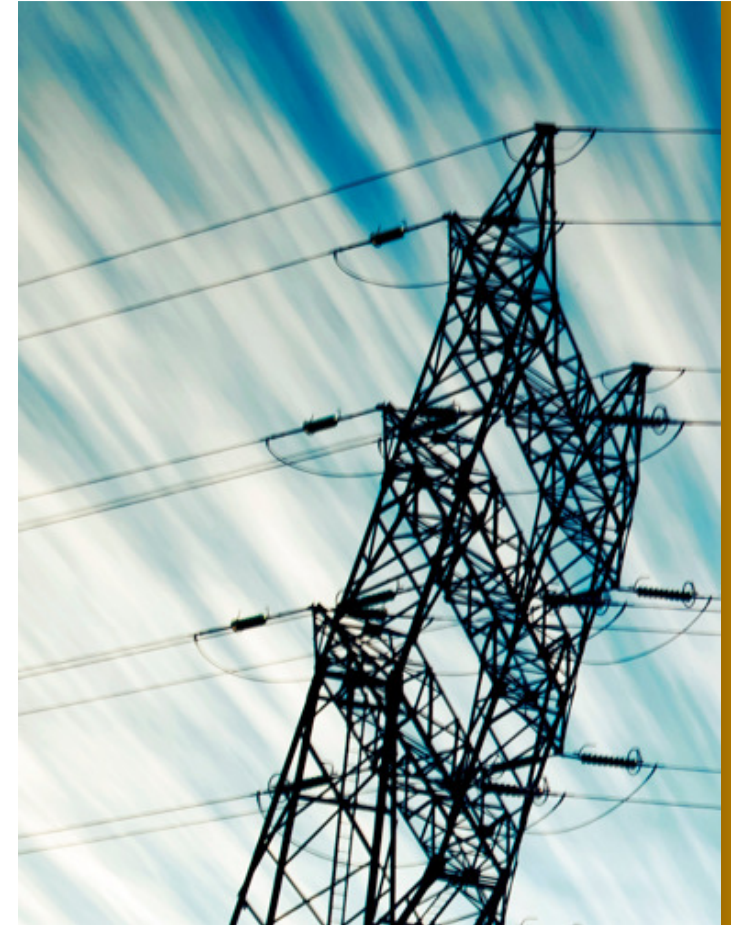
Lighting up lives through composite financial solutions.....

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Disclaimer :

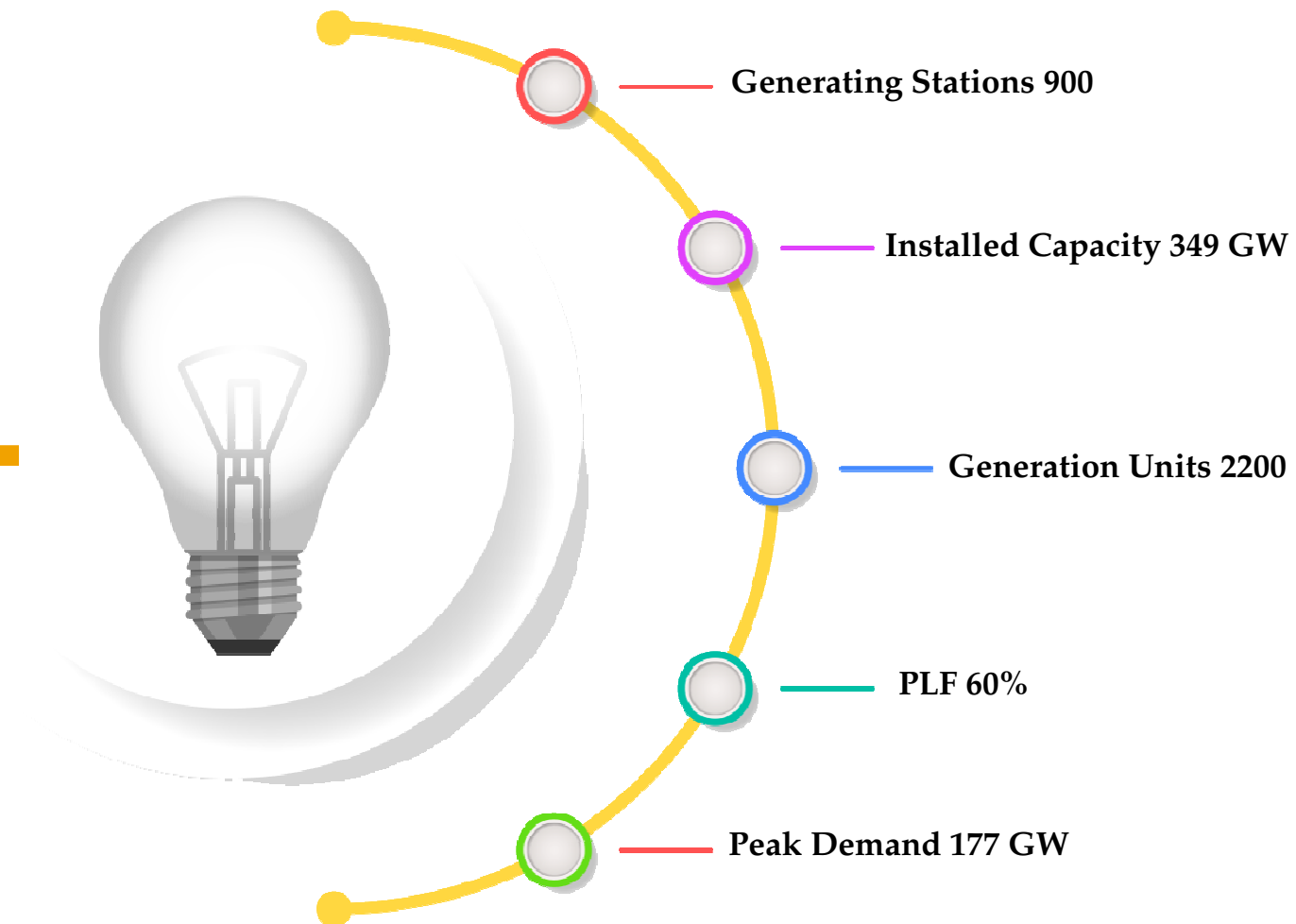
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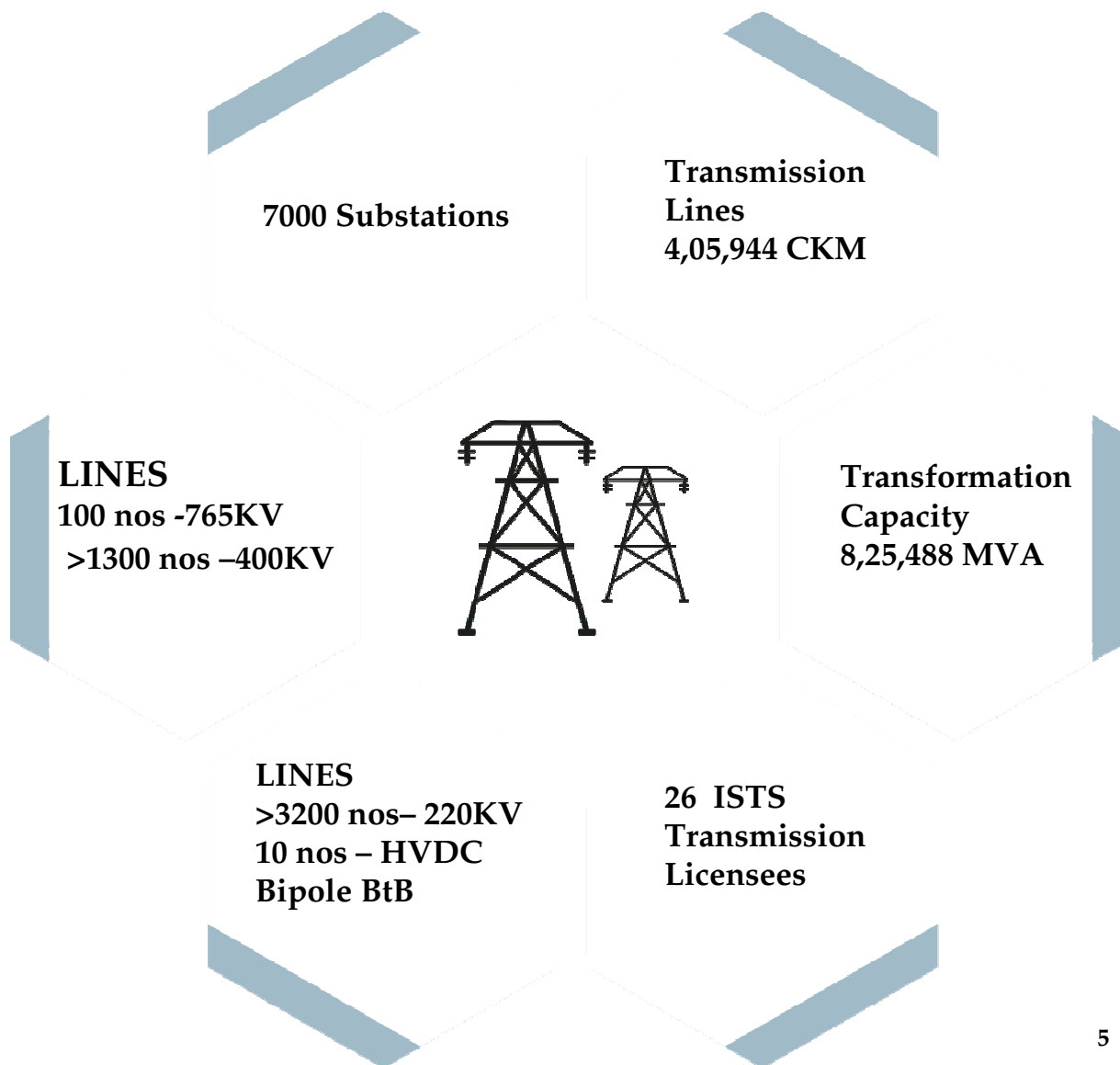
India Power Sector Empowering India



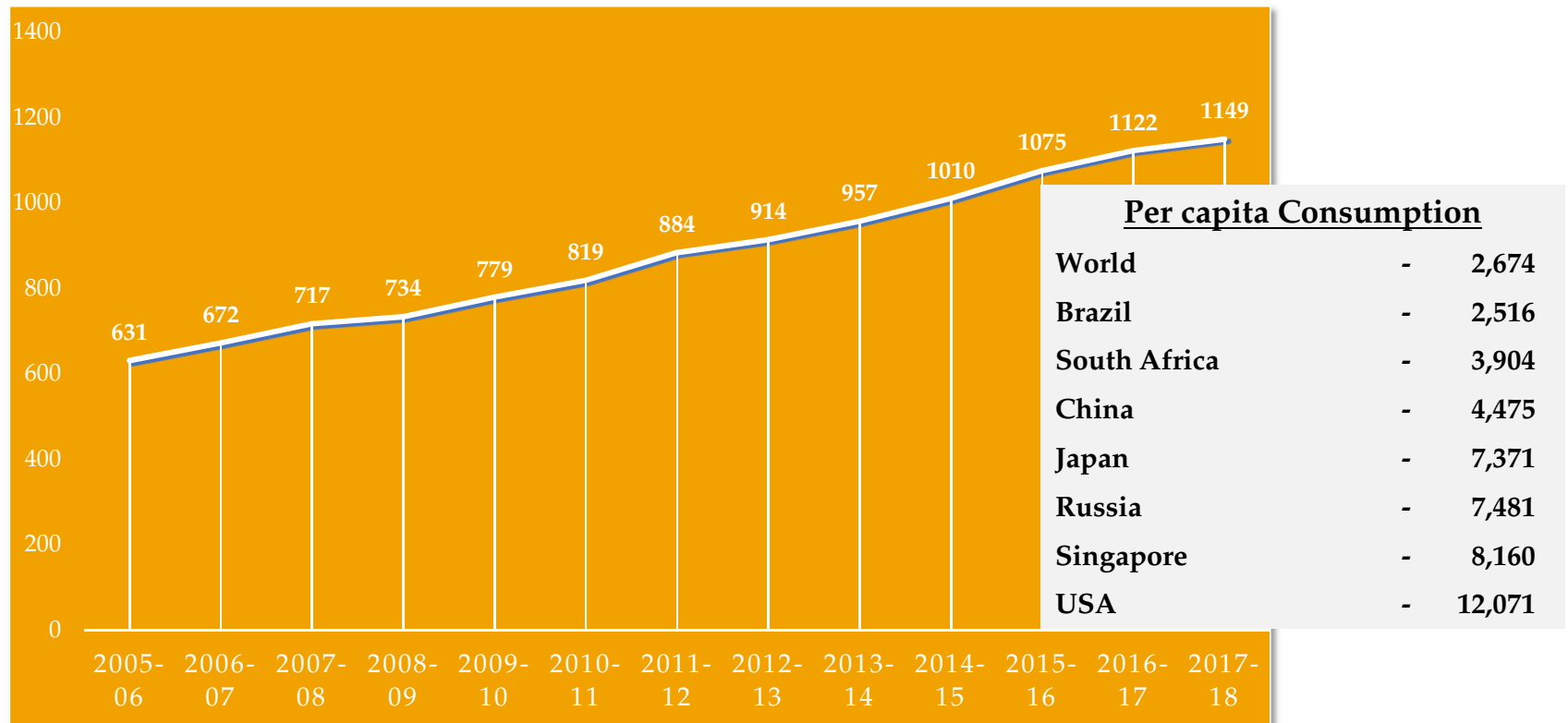
Generation



Transmission

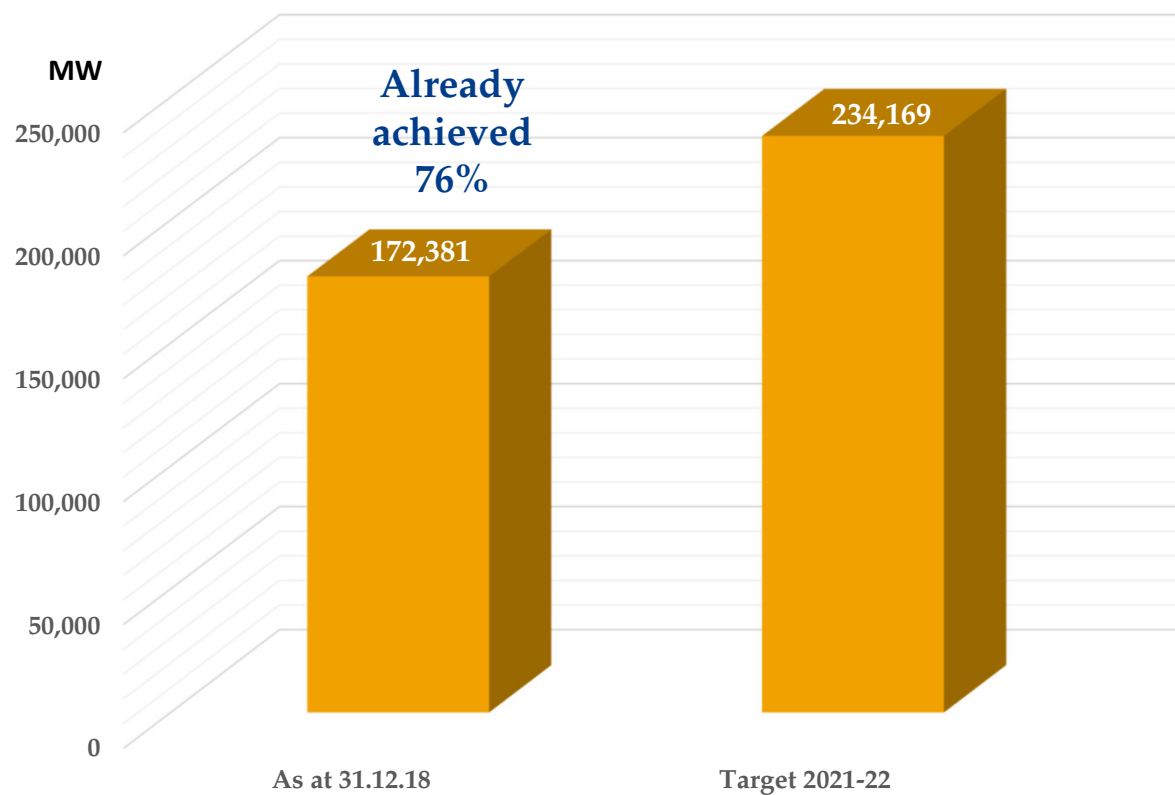


Annual Per Capita Consumption of Electricity (kwh)



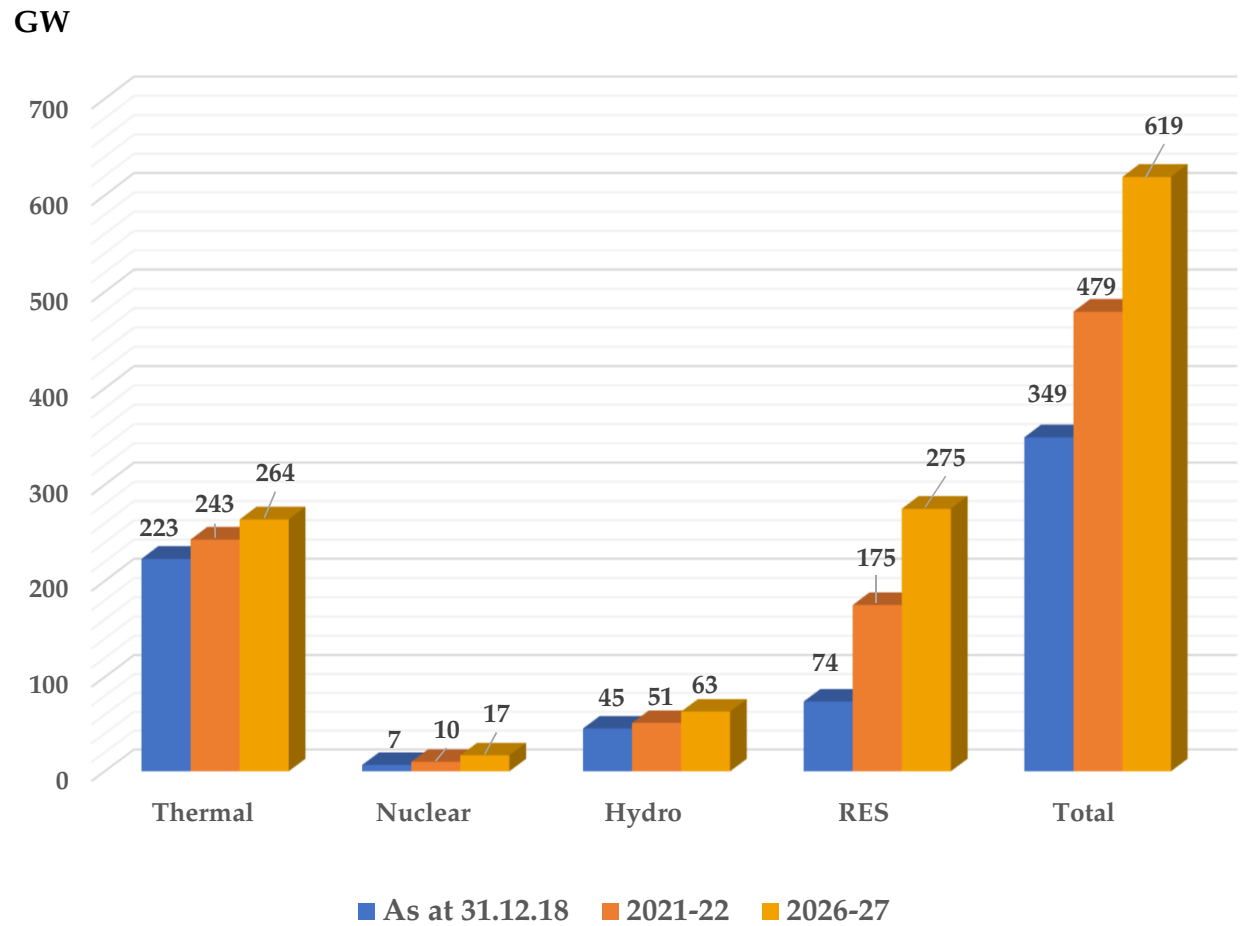
Source : CEA & Wikipedia

Estimated Demand by 2021-22 (MW)



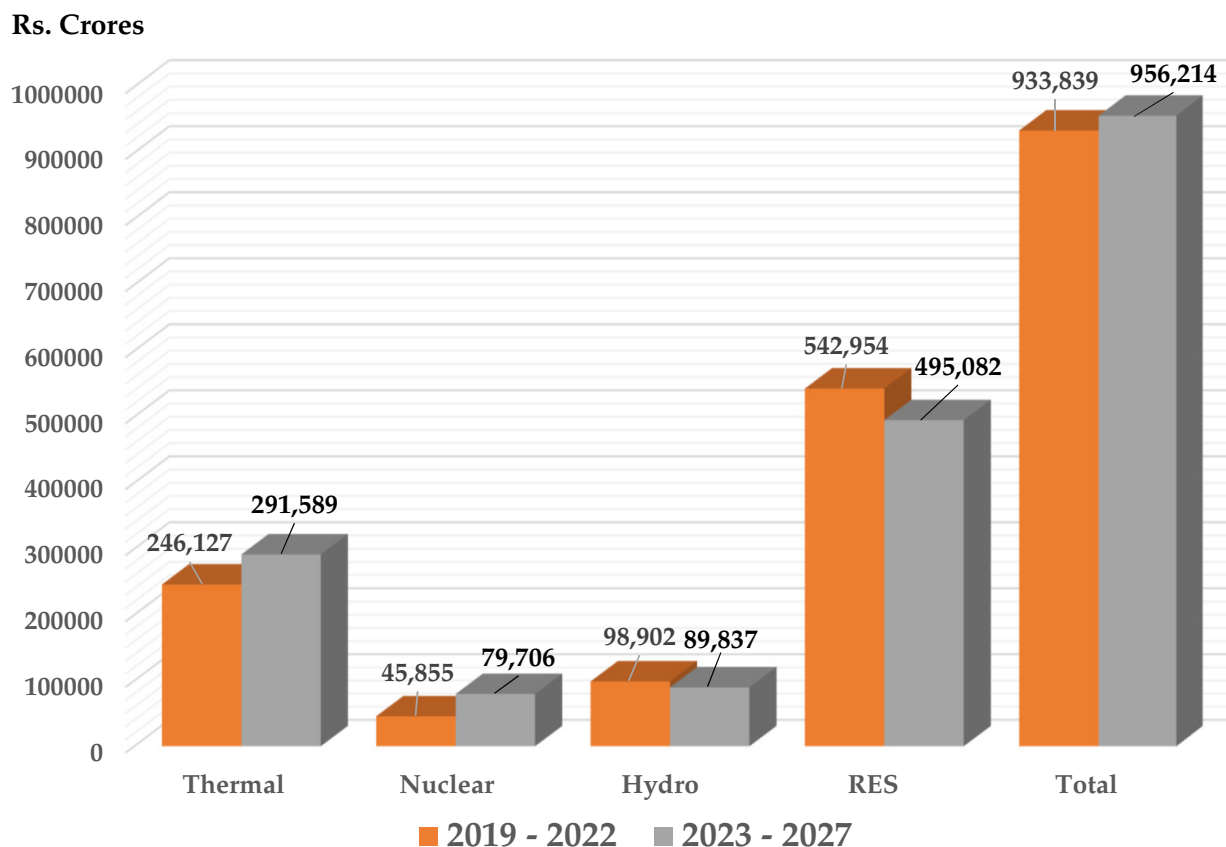
Source : CEA

Generation Capacity by 2026-27 (GW)



Source : CEA, National Electricity Policy

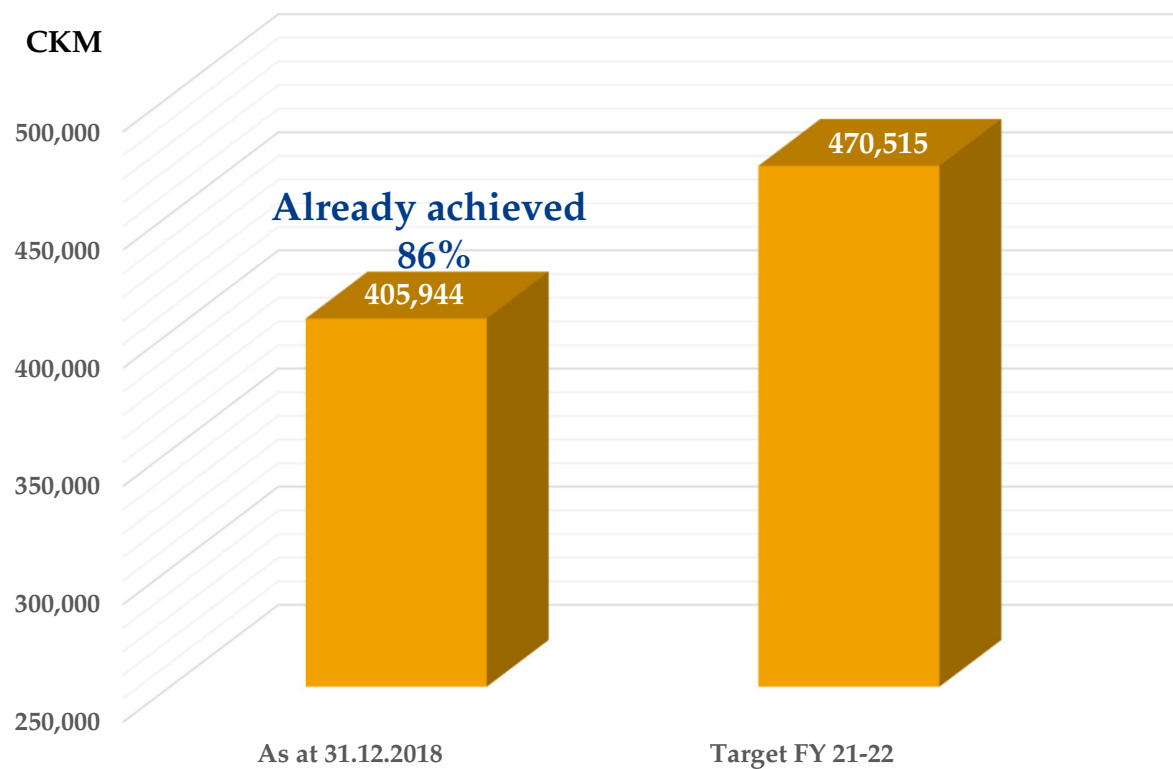
Fund Requirement (Generation) by 2026-27 (Rs. Crores)



Estimated fund requirement for generation capacity
 addition – **INR 18,90,053 Crores** from 2018-19 to 2026-27

Source : CEA, National Electricity Policy

Transmission Line Capacity by 2021-22 (CKM)



Source : CEA

Renewable Energy in India

Sources	Potential (%)	Potential (GW)
Wind Power (Onshore)	11%	103
Solar	83%	749
Small Hydro	2%	20
Biomass /Bagasse	3%	23
Waste to Energy	1%	2.7
Total Potential (GW)	100%	897.7
Wind Power (Offshore)		127
Grand Total Potential (GW)		1024.7
Source : Wind Energy Mission Doc, C-Wet , NISE estimates, MNRE		

- Voluntary commitment to reduce emission intensity by 33% - 35% from 2005 levels by 2030.
- To achieve about 40% cumulative electric power installed capacity from non-fossil fuel based energy resources by 2030
- Core drivers for renewable energy being Energy security (reducing dependence on fossil fuels); Electricity shortages (to meet the growing requirements) and Energy Access for all

Particulars	Installed Capacity 31.03.2018	Installed Capacity 31.12.2018	Target 2022		Expected 2027 (NEP)	
Solar >1 MW	21,651	25,212	100,000	57%	1,50,000	55%
Wind	34,046	35,138	60,000	24%	1,00,000	36%
Small Hydro Power	4,486	4,518	5,000	3%	8,000	3%
Biomass/Other	8,839	9,214	10,000	6%	17,000	6%
Total Installed Capacity (MW)	69,022	74,082	175,000	100%	2,75,000	100%

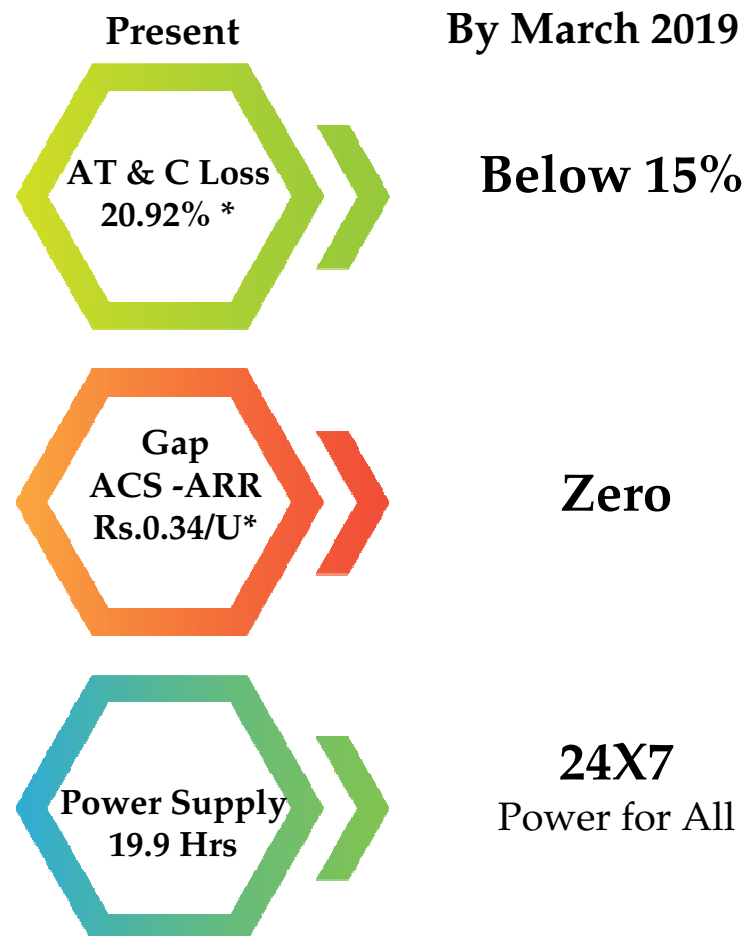
Target 2022 of 175 GW
< 20% of total potential
and estimated 2027
< 30% of total potential



Distribution Modernization by 2019

Does not include data of Mizoram, Nagaland, Andaman and Nicobar Islands, Lakshadweep

* Source : <https://www.uday.gov.in>



Overview

- W.e.f 11th October 2017, Govt. of India launched Rs. 16,350 crores household electrification scheme named Pradhan Mantri Sahaj Bijli Har Ghar Yojana (translated as the Prime Minister's Programme to provide easy electricity access to all households), or 'Saubhagya')
- Objective of the 'Saubhagya' is to provide energy access to all by last mile connectivity and electricity connections to all remaining un-electrified households in rural as well as urban areas estimated to be around 3.96 crores households.
- Projects under the scheme are sanctioned based on the Detailed Project Reports to be submitted by the States, prepared by the State DISCOMs / Power Department and sanctioned by an inter-ministerial Monitoring Committee headed by the Secretary (Power), Government of India
- Considering an average load of 1 KW per household and average uses of load for 8 hours in a day, estimated rise in demand for power after inclusion of all households will be about 28,000 MW. With the enhancement of income and habit of using electricity, the demand of electricity is bound to increase
- Access to electricity is also expected to boost power-based ancillary economic and business activities, which will further increase the demand for power

Financial Support under the Saubhagya Scheme

Agency	Nature of Support	Quantum of Support (% of Project Cost)	
		Other than Special Category States	Special Category States
Government of India	Grant	60%	85%
Utility / State Contribution	Own Fund	10%	5%
Loan (FIs/Banks)	Loan	30%	10%
Additional Grant from GoI on achievement of prescribed milestones	Grant	50% of loan component	50% of loan component
Maximum Grant by GoI (including additional grant on achievement of prescribed milestones)	Grant	75%	90%

REC is the Nodal Agency for operationalization of the Saubhagya scheme throughout India

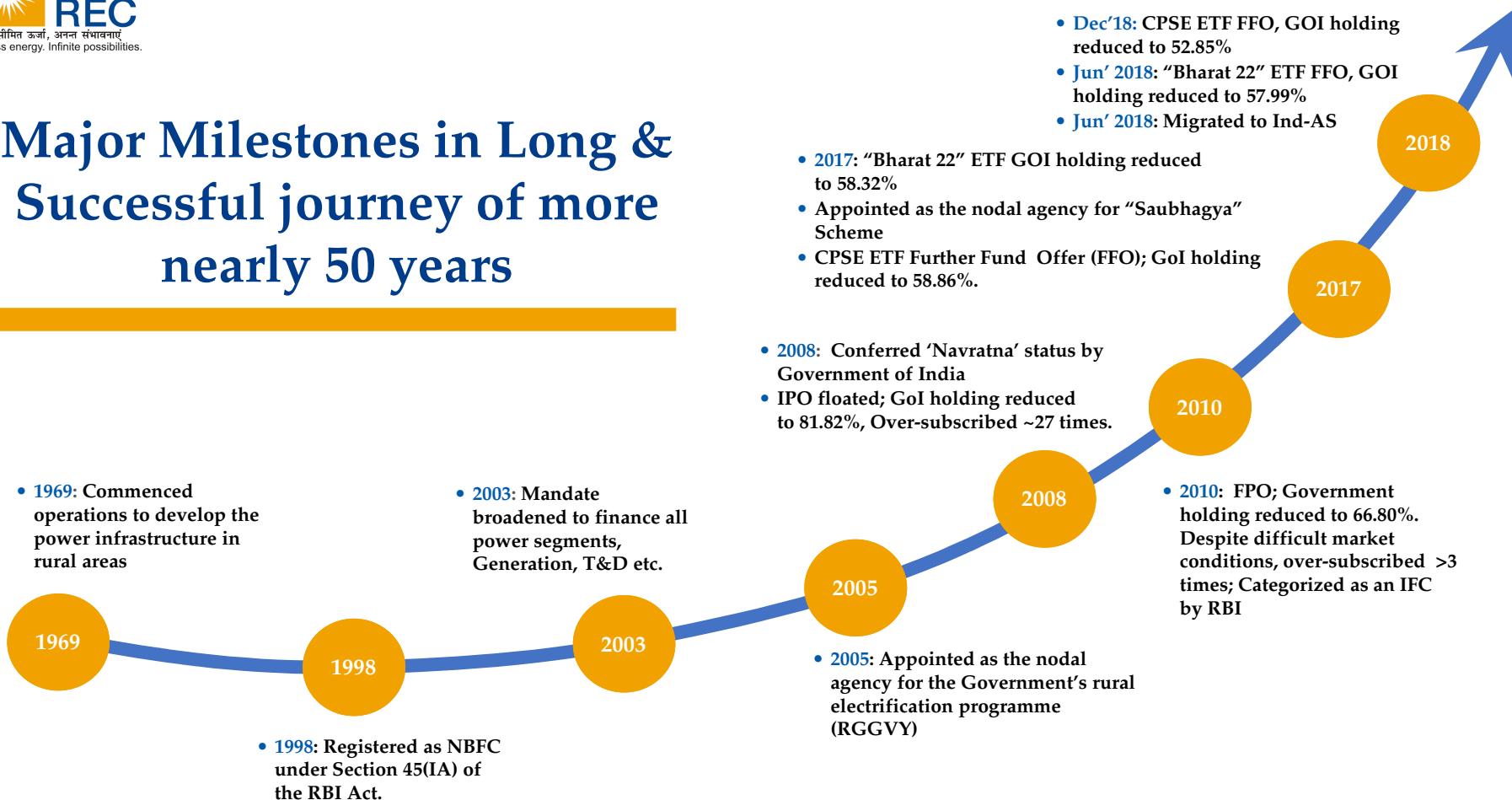
REC Overview



Key Strengths



Major Milestones in Long & Successful journey of more nearly 50 years



Board of Directors

Experienced Team with sector experience



Dr. P.V. Ramesh, IAS
Chairman & Managing Director

IAS officer (1985 batch)
with rich and varied
experience of > 33 years
On Board of REC since
05.01.2017

- Was Principal Finance Secretary / Additional Chief Secretary and Development Commissioner to Government of Andhra Pradesh for five years.
- Substantial expertise & experience in development assistance management (Government, UNOPS, UNFPA, IFAD, World Bank, DFID, DANIDA, UNICEF, etc.), resource mobilisation, financial management; delivering high quality technical assistance (UNDP, UNICEF, UNCTAD, UNIDO, World Bank, DANIDA, DFID etc.); effective management of international procurement and efficient contract administration (World Bank, UNOPS, UNOIP, Government), and international development agencies, governments, financial institutions, corporate enterprises, NGOs, and research institutions.
- Held senior diplomatic assignments including, UNFPA Country Representative in Afghanistan; Director UNOPS; UNOPS / World Bank Senior Advisor; UNOPS / IFAD Senior Country Programme Manager; UNOPS Senior Portfolio Manager; Staff Officer in IFAD and UNOPS HQ; represented UNOPS in undg at New York and IFAD in consultative group meetings.
- Physician with distinction in medicine and surgery from CMC Vellore, Tamil Nadu, India.



Mr. Ajeet Kumar Agarwal
Director (Finance)

> 34 years experience
in Finance Sector
On Board of REC since
01.08.2012

- Experience in the field of Financial Management and Operations encompassing organizational and financial planning, financial policy formulation, accounting, management control systems, funds management etc. Also supervise treasury & lending and advise on corporate risk management matters.
- B. Com (Hons.) from Shri Ram College of Commerce, Delhi University & Fellow Member of Institute of Chartered Accountants of India.

Board of Directors

Experienced Team with sector experience



Mr. Sanjeev Kumar Gupta

Director (Technical)

> 34 years experience
in Power

Transmission Sector

On Board of REC since

16.10.2015

- Extensive experience in Design & Engineering, planning & implementation & induction of new technologies in power transmission projects.
- BE (Electrical) from G.B. Pant University of Agriculture & Technology, Pant Nagar, Uttaranchal.



Dr. Arun Kumar Verma

Govt nominee Director

JS(RE), MoP

>29 years of
administrative &

management experience

On Board of REC since

06.10.2015

- Previously, posted as Member Secretary of Gujarat Ecology Commission, and Project Director of World Bank funded Integrated Coastal Zone Management.
- Holds Master's degree in Physics, Ph.D. in Tribal Development Policy. Post Graduate in Public Policy & Management (PGPPM) from IIM, Bengaluru & Maxwell School of Citizenship and International Affairs, Syracuse University, USA
- Part of the Indian Forest Services (IFS) since 1986 in the Gujarat cadre and has over 29 years of administrative and management experience.

Board of Directors

Experienced Team with sector experience



Professor T.T. Ram Mohan

Independent Director

Professor of Finance & Accounting in IIM, Ahmedabad.

On Board of REC since 13.11.2015

- Specializes in financial sector. Previously, Divisional Manager with Tata Economic Consultancy Services. Carried out policy studies for Govt and international agencies and consulting assignments in India as well as in the Gulf and the Middle East
- B.Tech from IIT, Mumbai; PGDM from IIM, Calcutta; Ph.D from Stern School, NY University.



Mr. Aravamudan Krishna Kumar

Independent Director

> 40 years experience in all facets of Banking Sector

On Board of REC since 13.11.2015

- Served SBI for >39 yrs, where elevated to position of MD & Group Executive.
- Was also on the Boards of SBICAP Securities, SBI Life Insurance, SBI General Insurance and SBI Credit Cards and subsidiaries of SBI. Is also an Independent Shareholder Director on the Board of Andhra Bank.

Board of Directors

Experienced Team with sector experience



Ms. Asha Swarup
Independent Director

IAS officer (1973 batch) Retd. with varied experience

On Board of REC since 08.02.2017

- Has served as Secretary Ministry of I&B, Special Secy./ Addl. Secy. & Financial Adviser in the Ministries of Commerce and Textiles. Chief Secretary, Principal Secy. in Departments of Finance, Health, Power, Home and Chairperson of HP Power Corp, HP State Electricity Board and HP Transmission Corporation in Himachal Pradesh
- IAS officer (Retd.) of 1973 batch, PG from DU and Pearson Fellow of IDRC, Canada.



Dr. Bhagvat Kishanrao Karad
Independent Director

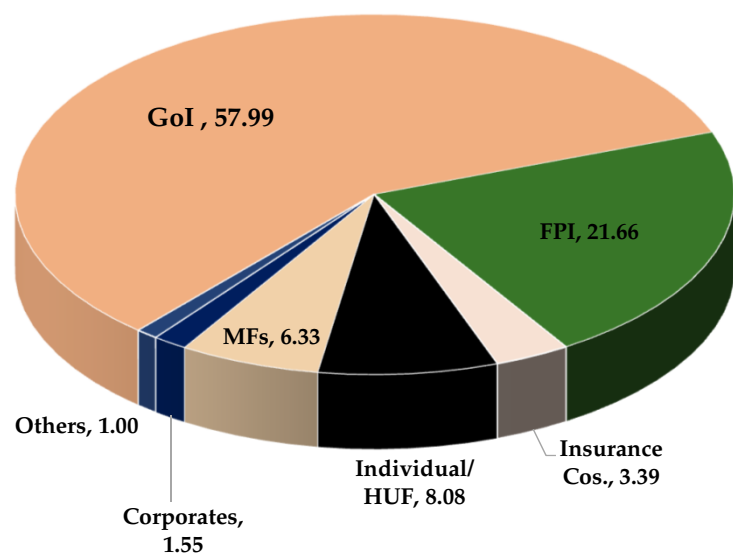
Medical practitioner with business acumen

On Board of REC since 17.07.2018

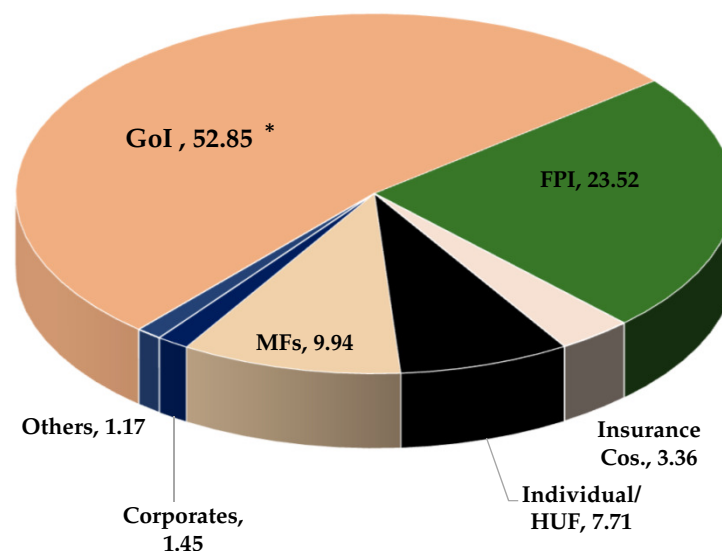
- Has been on advisory Board of Wockhardt Foundation & Aurangabad Airport Authority and advisory member for the Govt Medical College and Hospital, Aurangabad. Has been Mayor of Aurangabad Municipal Corporation twice. Due to his business acumen to run commercial organizations and experience to handle various social responsibilities, especially in Rural Maharashtra, he has gained knack in addressing socio-economic issues and writing as well as recommending policies to the concerned departments in the State Government especially for projects related to rural India. Serving as acting Chairman of Marathwada Statutory Development Board (MSDB)
- Pediatric Surgeon (M.B.B.S, M.S in General Surgery and F.C.P.S. M.Ch. in Pediatric Surgery).

Shareholding Pattern

As at 30.09.2018



As at 31.12.2018



Govt. of India, has divested 5.14% of equity share capital of REC under CPSE ETF Further Fund Offer 3 (FFO 3) in December 2018. Accordingly, as on date, Govt. of India holds 52.85% of the paid up share capital of REC.

The Cabinet Committee on Economic Affairs (CCEA), on 6th December 2018, has given its 'In Principle' approval for strategic sale of the Govt. of India's existing shareholding in REC to Power Finance Corporation Ltd.

Shareholders Outlook

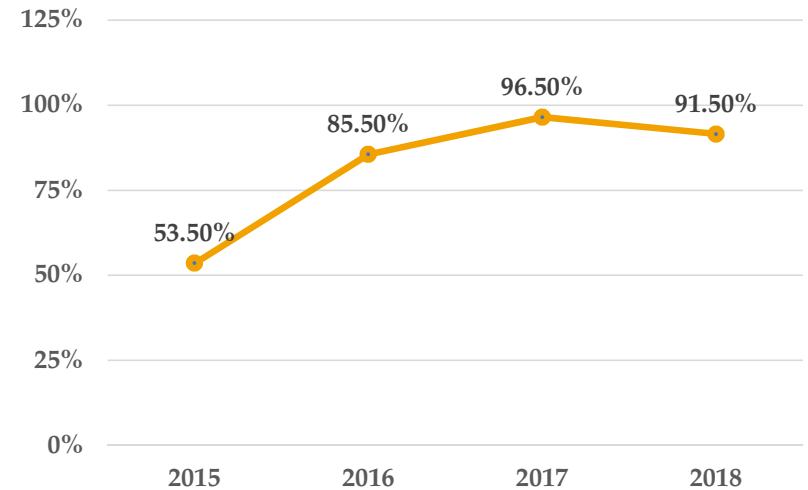
Top 10 Share holders as at December 31, 2018

Rank	Particulars	Shareholding (%)	Category
1	President of India	52.85	POI
2	CPSE ETF	3.16	MUT
3	Life Insurance Corporation of India	2.3	INS
4	HDFC Trustee Company Limited - HDFC Balanced Advantage Fund	2.27	MUT
5	HDFC Trustee Company Limited - HDFC Equity Fund	1.74	MUT
6	The Prudential Assurance Company Limited	1.53	FPI
7	Eastspring Investments - Developed and Emerging Asia Equity Fund	0.96	FPI
8	India Capital Fund Limited	0.89	FPI
9	HDFC Trustee Company Ltd. - HDFC Top 100 Fund	0.77	MUT
10	HDFC Trustee Company Ltd - HDFC midcap Opportunities fund	0.65	MUT
	TOTAL	68.03	

POI = President of India; INS = Insurance Companies ; FPI = Foreign Portfolio Investors;
MUT = Mutual Fund

Dividend Payout as a % of Equity Share Capital

Consistently high dividend paying company



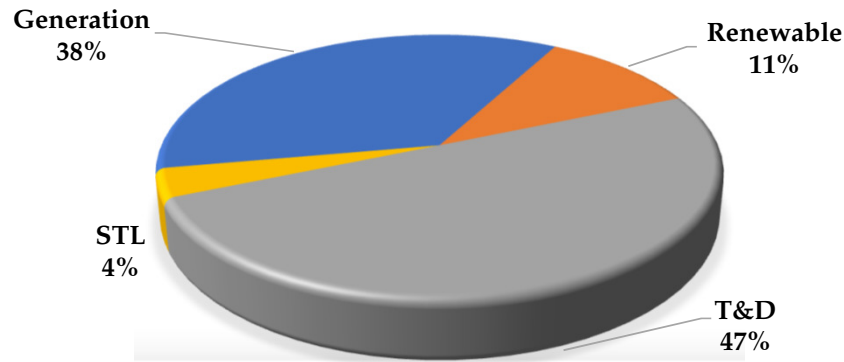
Dividend pay-out adjusted for bonus share issue of 1:1 in Sep'2016

Operational Performance



Sanctions - Composition

Sector-wise breakup of Sanctions in 9M FY19

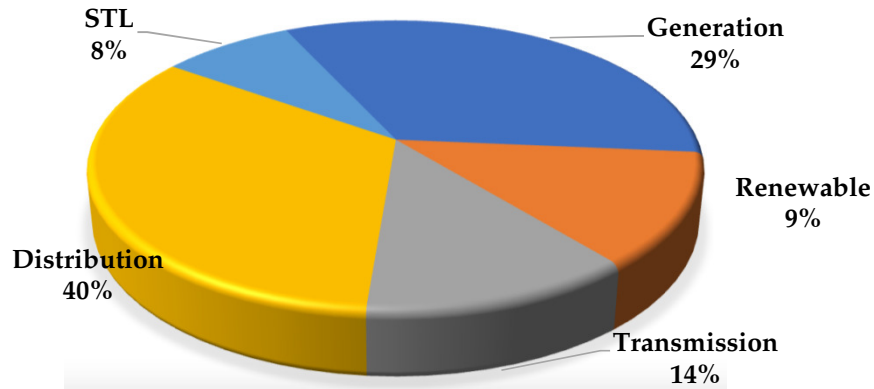


3% Project Loans
 9MFY19
 vs
 9MFY18

Discipline-wise	12M						Q3				9M			
	FY16	%	FY17	%	FY 18	%	FY 18	%	FY 19	%	FY 18	%	FY 19	%
Generation	27,828	43	28,209	34	53,224	49	25,580	65	14,832	52	49,384	52	36,362	38
Renewable Energy	2,966	5	2,090	2	7,034	7	1,494	4	4,905	17	4,864	5	10,288	11
Transmission & Distribution	31,377	47	49,047	59	40,541	38	9,931	26	8,010	28	35,020	37	45,617	47
Total Project Loans	62,171	95	79,346	95	100,799	94	37,005	95	27,747	97	89,268	94	92,267	96
<i>Growth</i>	5%		28%		27%				-25%				3%	
Short Term Loan	3,300	5	4,525	5	6,735	6	1,880	5	840	3	5,785	6	4,090	4
Total Sanctions	65,471	100	83,871	100	107,534	100	38,885	100	28,587	100	95,053	100	96,357	100
<i>Growth</i>			28%		28%				-26%				1%	

Disbursements – Composition

Sector-wise breakup of Disbursements in 9M FY19

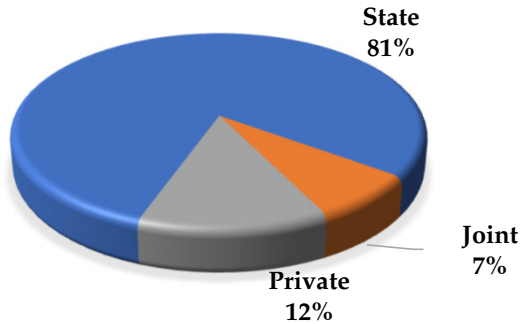


42% Project Loans
9MFY19
vs
9MFY18

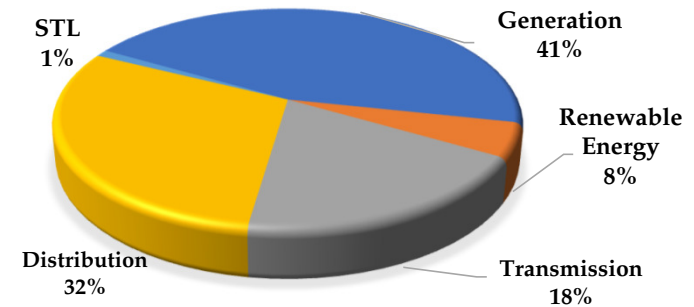
Discipline-wise	12M						Q3				9M			
	FY 16	%	FY 17	%	FY18	%	FY 18	%	FY 19	%	FY 18	%	FY 19	%
Generation	12,820	27	21,697	37	18,086	29	5,398	42	4,826	24	13,283	34	15,670	29
Renewable Energy	304	1	1,618	3	5,403	9	696	5	734	4	2,669	7	4843	9
Transmission	8,529	19	10,520	18	6,668	11	950	7	3,235	16	4,193	11	7,237	14
Distribution	22,173	48	19,429	34	24,920	40	3,649	29	10,042	51	14,078	35	20,929	40
Total Transmission & Distribution	30,702	67	29,949	52	31,588	51	4,599	36	13,277	67	18,271	46	28,166	54
Total Project Loans	43,826	95	53,264	92	55,077	89	10,693	83	18,837	95	34,223	87	48,679	92
Growth			22%		3%				76%				42%	
Short Term Loan	2,200	5	4,775	8	6,635	11	2,199	17	890	5	5,204	13	3,590	8
Total Disbursements	46,026	100	58,039	100	61,712	100	12,892	100	19,727	100	39,427	100	52,269	100
Growth			26%		6%				53%				33%	

Outstanding Loans – Composition

**Customer-wise
breakup
of Loans as at
31.12.2018**



**Category-wise
breakup of
Loans as at
31.12.2018**



Discipline-wise	12M						Q3 & 9M	
	FY 16		FY 17		FY18		FY19	
	Amt	%	Amt	%	Amt	%	Amt	%
State	153,941	77	151,976	75	186,445	78	216,259	81
Joint	16,808	8	16,728	8	19,798	8	19,792	7
Private	30,529	15	33,225	17	33,206	14	33,119	12
Total	201,278	100	201,929	100	239,449	100	269,170	100
Growth			0%		19%		12%	
Generation	86,980	43	100,441	50	108,442	46	109,623	41
Renewable Energy	1,000	1	2,447	1	7,506	3	21,642	8
Transmission	35,289	18	42,520	21	45,558	19	49,787	18
Distribution	76,087	37	52,933	26	72,295	30	85,490	32
Total T&D	111,376	55	95,453	47	117,853	49	135,277	50
Short Term Loans	1,922	1	3,588	2	5,648	2	2,628	1

Outstanding Loans - Asset Diversification

PAN India Presence with loan concentration across 28 states and 1 Union Territory

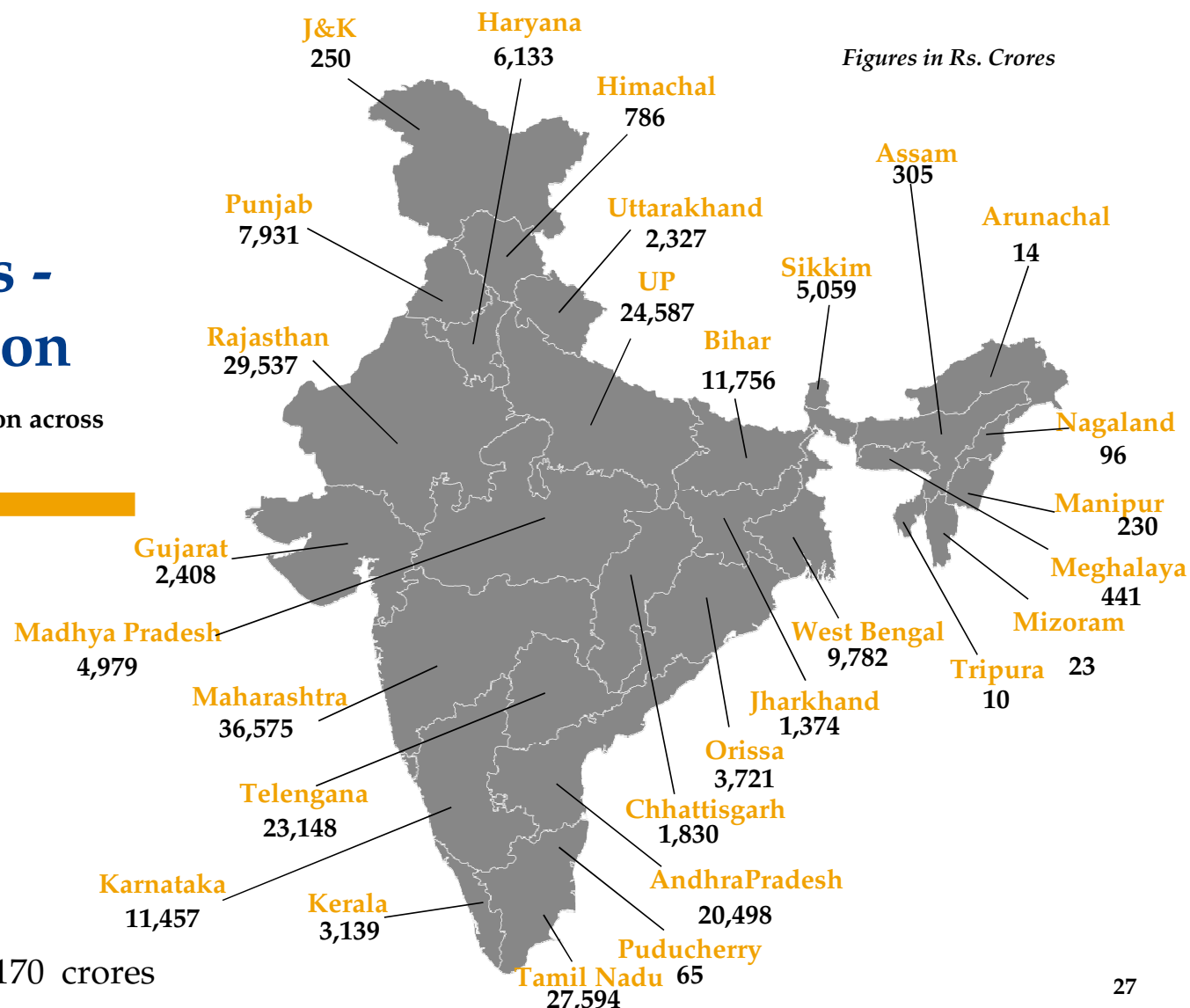
State Sector Borrowers

2,36,051

Private Sector Borrowers

33,119

Total Loan Outstanding – Rs. 2,69,170 crores



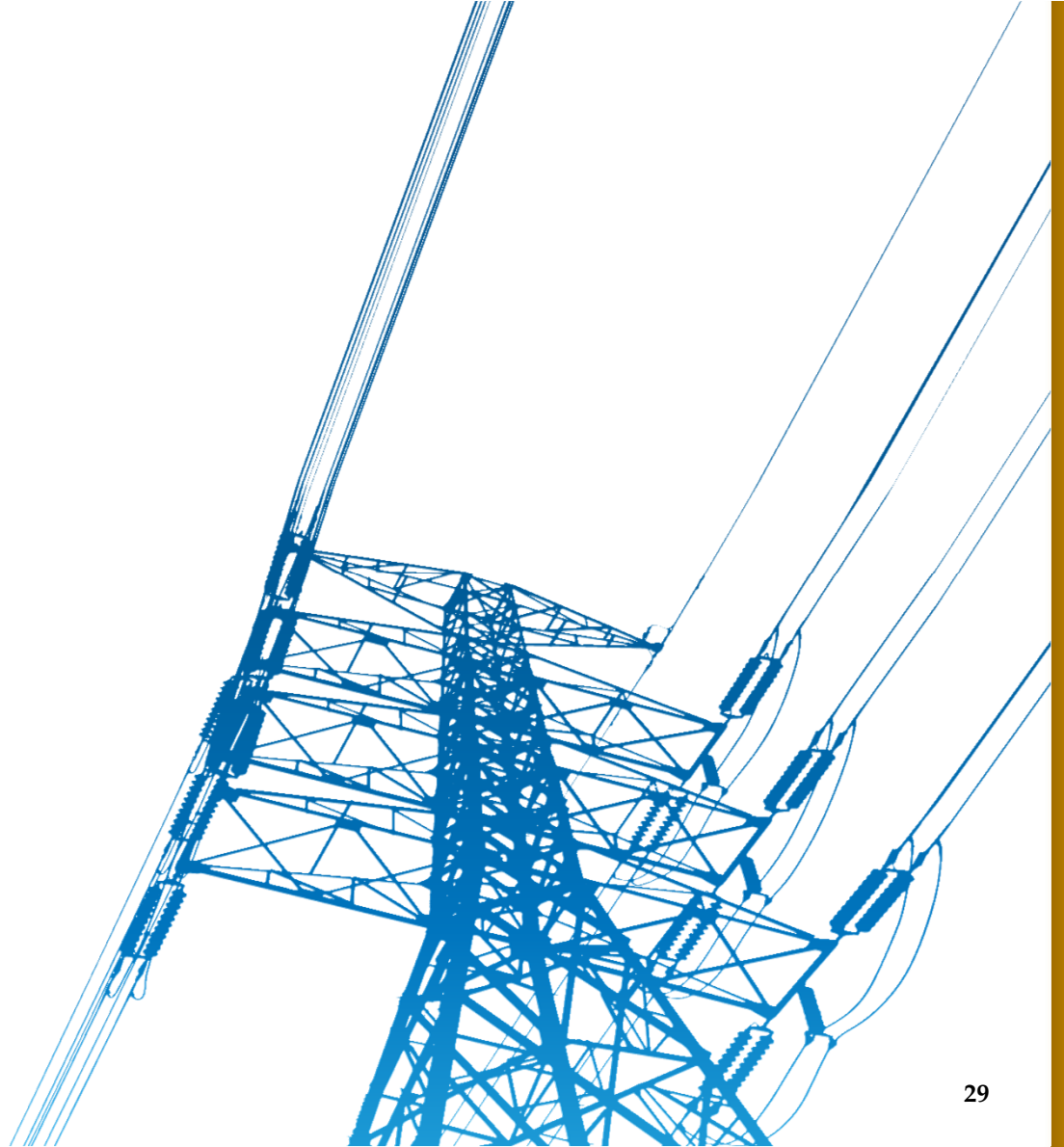
Outstanding Loans –Loan Concentration

Major Borrowers (as on December 31, 2018)

S.No.	Top Ten Borrowers	Amount Outstanding (Rs Cr.)	% of Total Loan Assets
1	Maharashtra State Electricity Distribution Company Limited	19,918	7.40%
2	Tamil Nadu Generation and Distribution Corporation	13,841	5.14%
3	Rajasthan Rajya Vidyut Utpadan Nigam Limited	12,227	4.54%
4	Maharashtra State Power Generation Company Limited	12,176	4.52%
5	Telangana Power Generation Corporation	9,492	3.53%
6	Tamil Nadu Transmission Corporation (TANTRANSCO)	8,959	3.33%
7	Nabinagar Power Generating Co. Pvt Ltd	8,713	3.24%
8	Andhra Pradesh Power Generation Corporation (APGENCO)	8,600	3.19%
9	Uttar Pradesh Power Transmission Corporation Limited	6,833	2.54%
10	Andhra Pradesh Southern Power Distribution Company Limited (APSPDCL)	4,755	1.77%
	Total	105,515	39.20%

Well diversified asset portfolio with Top 10 borrowers accounting for ~39% of current loans and no single borrower accounting for more than ~ 7% of total loan book

Asset Quality



Asset Quality & Provision Coverage

As at December 31, 2018

Figures : Rs. Crores

Utility	Total Loan Outstanding	Credit Impaired Assets (NPAs) (Stage – III)			Standard Assets (Stage – I & II)			Total Provision
		Outstanding	Provision *	Provision coverage ratio (%)	Outstanding	Provision	Provision coverage ratio (%)	
State Sector								
- Gencos	91,777	-	-	-	91,777	128	0.14	128
- Renewables	8,404	-	-	-	8,404	14	0.14	14
- Transcos	47,754	-	-	-	47,754	16	0.03	16
- Discoms	88,116	-	-	-	88,116	249	0.28	249
Total State Sector	236,051	-	-	-	236,051	407	0.59	407
Private Sector								
- Genco	27,141	18,255	9,203	50.41	8,886	1,321	14.87	10,524
- Transcos	2,034	2,034	480	23.60	-	-	-	480
- Renewables	3,944	98	38	38.78	3,846	34	0.87	72
Total Private Sector	33,119	20,387	* 9,721	47.68	12,732	1,355	10.64	11,076
Grand Total	269,170	20,387	* 9,721	47.68	248,783	1,762	0.71	11,483

NPAs	Value	%
Gross	20,387	7.57
Net	10,666	3.96

* Additional Provision available in the form of Provision against Standard Assets, Reserve for Bad & Doubtful debts u/s 36(1)(viiia)(c) of the Income Tax Act, 1961 and Reserve fund u/s 45-IC of RBI Act amounting to Rs. 5,647 crores

Borrowing Profile

National Ratings

 “AAA”	 “AAA”	 “AAA”	 “AAA”
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International Ratings

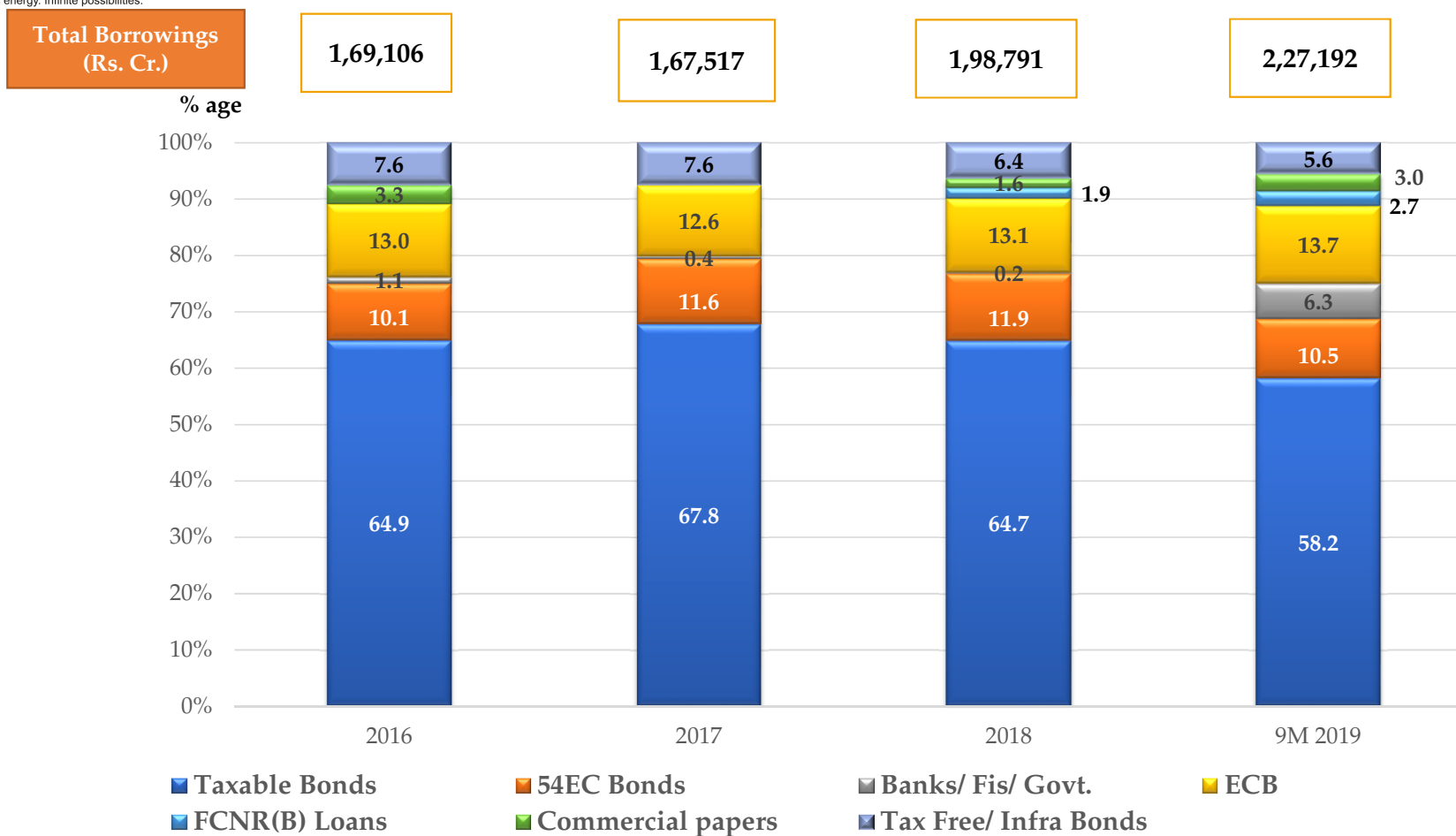
 “BBB - ”	 “Baa3”
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Outstanding Borrowings

Rs. Crores

Particulars	12M			Q3 & 9M
	FY 16	FY 17	FY 18	FY 19
Institutional, Subordinate & Zero Coupon Bonds	109,678	113,449	128,871	132,389
Foreign Currency Borrowings	21,924	21,081	25,996	31,086
FCNR (B) Loans	-	-	3,811	6,078
Capital Gain Bonds	17,164	19,477	23,705	23,931
Tax Free Bonds	12,648	12,648	12,648	12,648
Commercial Papers	5,600	-	3,250	6,750
Banks, FIs, Govt., etc.	1,850	750	400	14,200
Infra Bonds	242	112	110	110
Grand Total	169,106	167,517	198,791	227,192
Average annualized Cost of Funds	8.50%	8.13%	7.53%	7.20%

Outstanding Borrowings



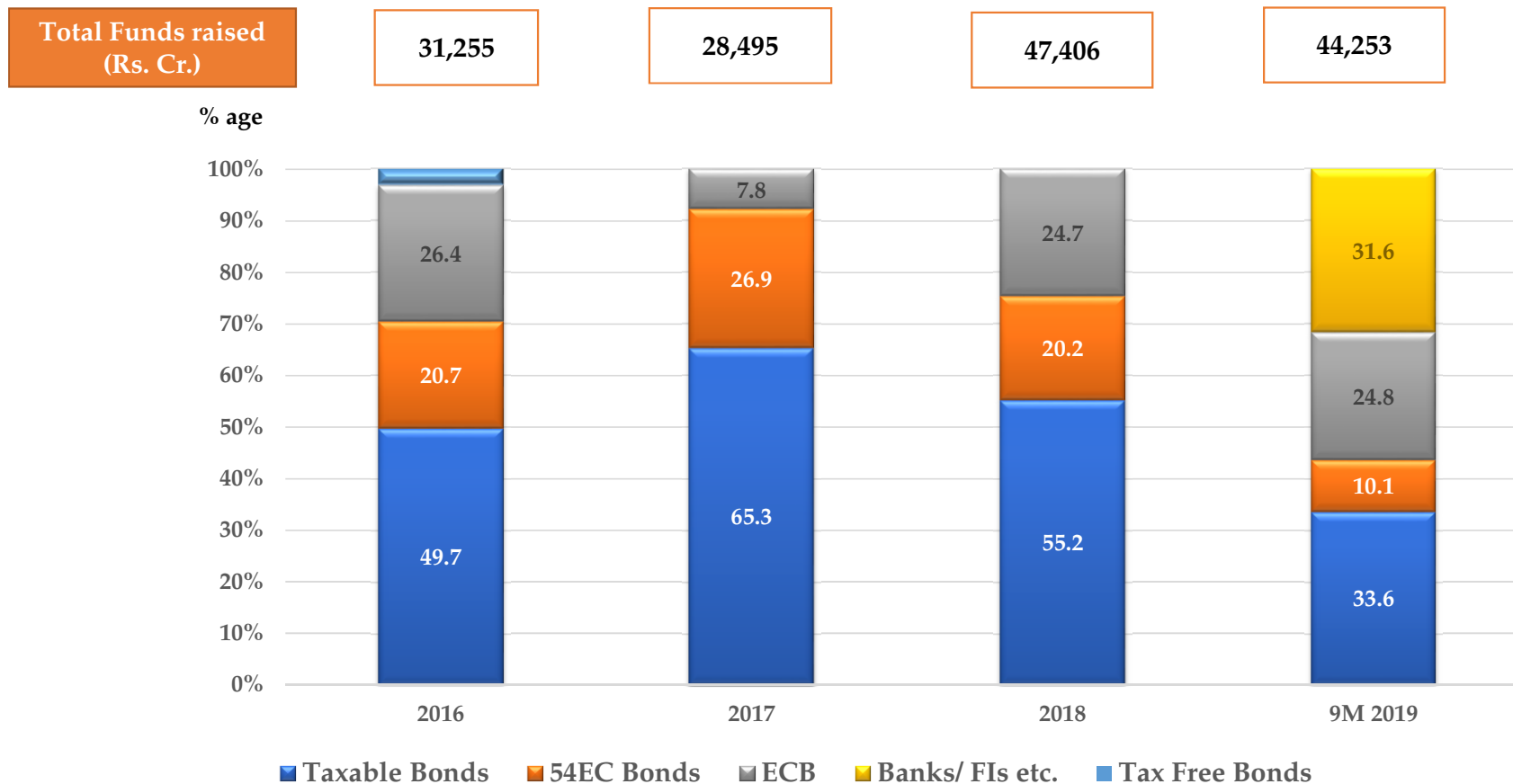
Funds Raised During The Period

Rs. Crores

Category	12M			Q3		9M	
	FY16	FY17	FY18	FY18	FY19	FY18	FY19
(A) <u>Long Term</u>							
Capital Gains Bonds	6,477	7,663	9,565	2,016	1,554	5,428	4,453
Tax Free Bonds	1,000	-	-	-	-	-	-
Institutional Bonds/ Subordinate Debt	15,526	18,600	26,145	10,120	9,849	16,425	14,849
Term Loans from Banks/ Fis/Govt.	-	-	-	-	11,700	-	14,000
Foreign Currency Borrowings	8,252	2,232	11,696	2,935	7,087	7,137	10,951
Total (A)	31,255	28,495	47,406	15,071	30,190	28,990	44,253
	7.01%	6.85%	6.17%	6.62%	8.13%	6.05%	8.06%
(B) <u>Short Term</u>							
FCNR (B) Loan	-	-	3,759	643	-	1285	-
Commercial papers	20,772	19,917	12,115	0	6,598	7,591	14,474
Total (B)	20,772	19,917	15,874	643	6,598	8,876	14,474
Total (A + B)	52,027	48,412	63,280	15,714	36,788	37,866	58,727

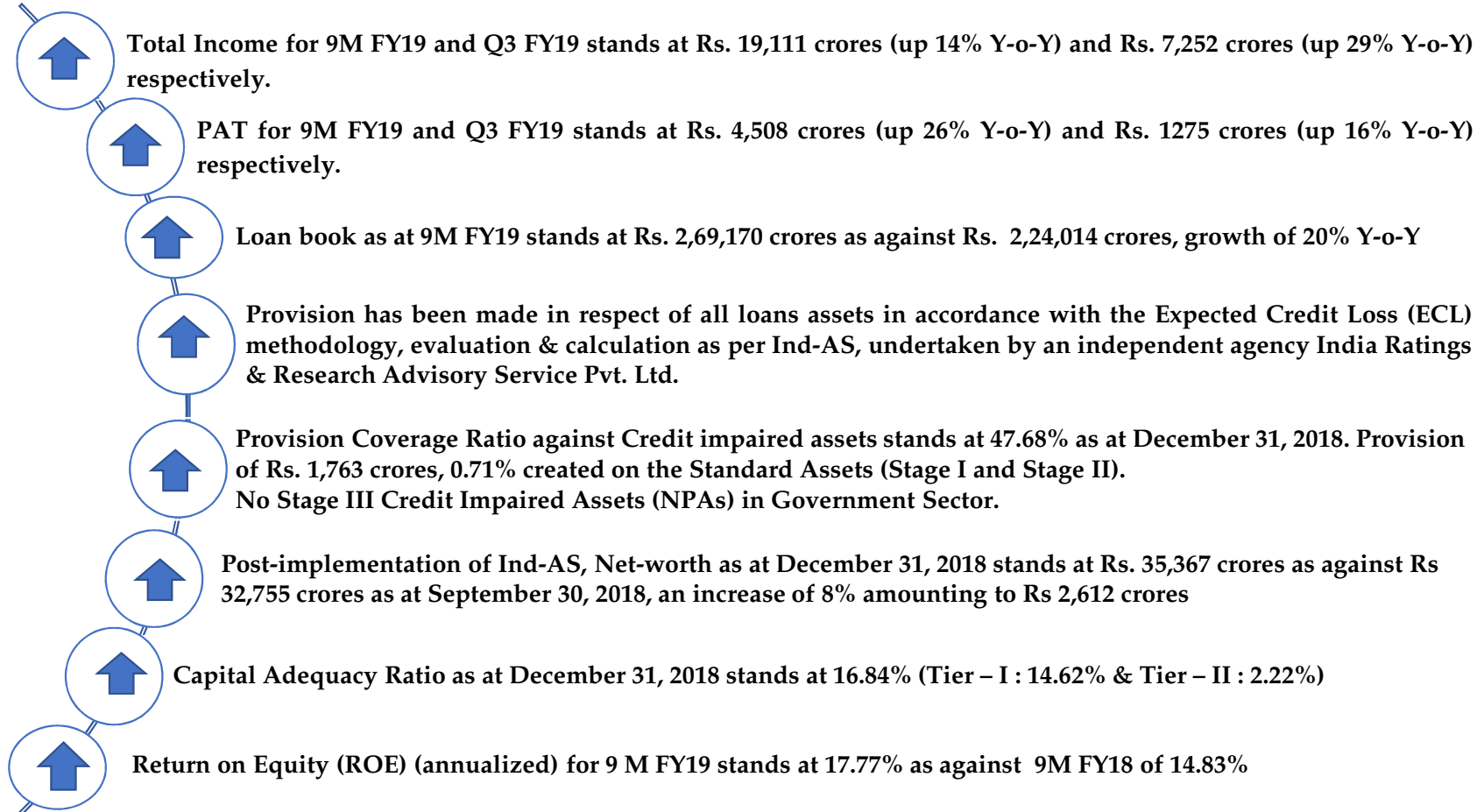
%age denotes annualized cost of borrowings mobilized

Funds Raised During The Period (Long Term)





Key Financial Highlights



Standalone Statement of Profit & Loss

Rs. Crores

Particulars	Q3		9M	
	FY 18	FY 19	FY 18	FY 19
Interest Income	5,479	6,567	16,337	18,234
Less: Finance Costs	3,291	4,089	9,731	11,501
Net Interest Income	2,188	2,478	6,606	6,733
Other Operating Income	152	685	447	877
Other Income	6	5	8	20
Total Income	5,637	7,257	16,792	19,131
Other costs *	745	1,312	1,084	941
Impairment loss on financial assets	95	26	1,075	223
Profit Before Tax	1,506	1,830	4,902	6,466
Tax Expense	409	555	1,321	1,959
Profit After Tax	1,097	1,275	3,581	4,507
Other Comprehensive Income/(Loss)	98	67	98	-21
Total Comprehensive Income/(Loss)	1,195	1,342	3,679	4,486

* Other Costs include Net Transaction/ Transaction exchange loss, Fee and Commission Expense, Net loss on Fair Value Change, Employee Benefit Expenses, CSR Expenses, Depreciation & amortization expense and Other Expenses

Statement of Assets and Liabilities

Rs. Crores

Particulars	As at 31.12.2018
Assets	
(A) Financial Assets	<u>276,729</u>
Cash and Bank	2,460
Derivative financial instruments	2,250
Loans	258,379
Investments	2,564
Other financial assets	11,076
(B) Non-Financial Assets	<u>2,737.00</u>
Current tax assets (net)	0
Deferred tax assets (net)	2,377
Fixed Assets (as per Ind-AS)	318
Other non-financial assets	42
Total Assets (A+B)	279,466
Liabilities	
(C) Financial Liabilities	<u>243,716</u>
Derivative financial instruments	-
Borrowings as per Ind-AS	232,404
Other financial liabilities	11,312
(D) Non-Financial Liabilities	<u>383</u>
(E) Equity	<u>35,367</u>
Equity Share Capital	1,975
Other equity	33,392
Total Liabilities (C+D+E)	279,466

Key Ratios

Particulars	Q3		9M
	FY 18	FY 19	FY 19
Yield on Interest bearing Loan Assets (%)	10.73	11.05	10.51
Cost of Funds (%)	7.36	7.65	7.20
Interest Spread (%)	3.37	3.40	3.31
Net Interest Margin (%)	4.29	4.25	3.93
Return on Net Worth (%)	13.31	14.97	17.77
Interest Coverage Ratio (Times)	1.46	1.45	1.56
Debt Equity Ratio (Times)	5.39	6.42	6.42
Earning per Share (Face Value Rs. 10 per share)	5.55	6.45	22.82
Book Value Per Share (Face Value Rs. 10 per share)	171.14	179.08	179.08

Yield = Ratio of interest income to average interest earning loan assets

Cost of funds = Ratio of finance costs to average borrowings, without foreign exchange fluctuation gain/loss amortized.

Interest Spread = Yield minus Cost of Funds

Net Interest Margin = Ratio of net interest income, without foreign exchange fluctuation gain/loss amortized to average interest earning loan assets

Interest Coverage Ratio = Ratio of Profit before Interest & Tax to Interest

Debt Equity = Ratio of Total Borrowings to Net Worth

Return on Average Net worth = Ratio of PAT to average Net Worth

Reconciliation of Net Profit for quarter and 9M ended on December 31, 2017

Rs. Crores

Particulars	Q3 FY18	9M FY18
Profit under IGAAP for the period	1,296	3,812
Adjustments under Ind AS :		
Adjustment on account of Expected Credit Loss	111	-237
Adjustment on account of MTM accounting for derivatives	-456	-426
Adjustment on account of effective interest rate on financial liabilities and financial assets	-23	-48
Changes in Fair Value of Investments through Other Comprehensive Income (OCI)	0	20
Re-measurement gains/(losses) on defined benefit plans through Other Comprehensive Income (OCI)	0	4
Other Misc. adjustments	0	2
Tax impact	169	454
Total Ind-AS Impact	-199	-231
Profit under Ind AS for the period	1,097	3,581
Other comprehensive income, net of tax	98	98
Total comprehensive income under Ind AS	1,195	3,679

Thank You