

PNC Infratech Limited

An ISO 9001 : 2015 Certified Company

Ref No: PNC/SE/91/25-26

Date: 10.2.2026

To,
The Manager
Department of Corporate Services
BSE Limited
Floor 25, P.J. Towers,
Dalal Street, Mumbai-400 001
Scrip code:539150

To,
The Manager
Listing Department
National Stock Exchange of India Limited
Exchange Plaza, BandraKurla Complex,
Bandra (East), Mumbai-400 051
NSE Symbol: PNCINFRA

Dear Sir,

Sub: Result Update Presentation on the financial results of the Company for the quarter and nine months ended December 31, 2025 (Q3 FY26)

We send herewith a copy of Result Update Presentation on Financial Performance for the quarter and nine months ended December 31, 2025 (Q3 FY26).

This information is submitted pursuant to Regulation 30(6) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

The above information is also being uploaded on the Company's website at www.pncinfratech.com.

We request you to take note of the same.

Thanking you,

For PNC Infratech Limited

Tapan Jain
Company Secretary & Compliance Officer
ICSIM. No.: A22603

Encl: a/a



Corporate Office : PNC Tower,
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CIN : L45201DL1999PLC195937



PNC Infratech Limited

Investor Presentation

Q3 FY26



This presentation and the accompanying slides (the “Presentation”), which have been prepared by **PNC Infratech Limited** (the “Company”), have been prepared solely for information purposes and do not constitute any offer, recommendation or invitation to purchase or subscribe for any securities, and shall not form the basis or be relied on in connection with any contract or binding commitment whatsoever. No offering of securities of the Company will be made except by means of a statutory offering document containing detailed information about the Company.

This Presentation has been prepared by the Company based on information and data which the Company considers reliable, but the Company makes no representation or warranty, express or implied, whatsoever, and no reliance shall be placed on, the truth, accuracy, completeness, fairness and reasonableness of the contents of this Presentation. This Presentation may not be all inclusive and may not contain all of the information that you may consider material. Any liability in respect of the contents of, or any omission from, this Presentation is expressly excluded.

This presentation contains certain forward-looking statements concerning the Company’s future business prospects and business profitability, which are subject to a number of risks and uncertainties and the actual results could materially differ from those in such forward-looking statements. The risks and uncertainties relating to these statements include, but are not limited to, risks and uncertainties regarding fluctuations in earnings, our ability to manage growth, competition (both domestic and international), economic growth in India and abroad, ability to attract and retain highly skilled professionals, time and cost over runs on contracts, our ability to manage our international operations, government policies and actions regulations, interest and other fiscal costs generally prevailing in the economy. The Company does not undertake to make any announcement in case any of these forward-looking statements become materially incorrect in future or update any forward-looking statements made from time to time by or on behalf of the Company.

Key Highlights & Financials



Key Highlights for Q3FY26



Revenue

- Revenue of Rs. 1,056 crore in Q3 FY26

EBITDA

- EBITDA of Rs. 131 crore in Q3FY26
- EBITDA Margin of 12.4% in Q3FY26

PAT

- PAT of Rs. 77 crore in Q3FY26
- PAT Margin of 7.3% in Q3FY26

Key Highlights for 9M FY26



Revenue

- Revenue of Rs. 3,176 crore in 9MFY26

EBITDA

- EBITDA of Rs. 408 crore in 9MFY26
- EBITDA Margin of 12.8% in 9MFY26

Profit After Tax

- PAT of Rs. 244 crore in 9MFY26
- PAT Margin of 7.7% in 9MFY26

Remaining value of contracts under execution is over Rs. 19,300 crore incl. contract worth Rs. 1,511 crore of which appointed date is awaited

Orderbook

Debt to Equity

- Debt to Equity ratio of 0.19 times as on 31st December 2025

The background of the slide is a photograph of a construction site. Several tall buildings are under construction, their facades covered in blue safety netting. Yellow tower cranes are positioned around the buildings. The sky is blue with large, white, fluffy clouds. The text "Orderbook Details" is centered over the image in a bold, blue, sans-serif font.

Orderbook Details

Robust Order Book over Rs. 19,300 crores



- Remaining value of contracts under execution of over Rs. 19,300 crore as on 31st December 2025
- The below orders are included in order book as on 31st December 2025 of which appointed date is awaited:
 - ✓ FC document signed and submitted to MPRDC well before Financial Closure date for 4 laning of Western Bhopal Bypass in the state of Madhya Pradesh on Hybrid Annuity Mode for a EPC cost of Rs. 1,091 crores
 - ✓ LOA received from Bihar State Road Development Corporation (BSRDC) for Construction of High Level Bridge and Approach Road on Hathouri-Atrar-Bavangama-Aurai Road on EPC Mode with total project cost of Rs. 420 crores

Key EPC Projects Under Construction	Awarding Authority	Remaining Value (Rs. Crs)
OB Removal and Coal Extraction Project	SECL	2,957
Jalna-Nanded	MSRDC	2,167
Pune Ring Road	MSRDC	2,064
Varanasi - Ranchi - Kolkata Highway (Pkg. 6)	NHAI	1,150
Varanasi - Ranchi - Kolkata Highway (Pkg. 3)	NHAI	986
Varanasi - Ranchi - Kolkata Highway (Pkg. 2)	NHAI	796
Top 6 projects		10,120
Water		2,656
2 nos. projects* (Bhopal Bypass HAM project, Construction of High Level Bridge and Approach Road EPC project in Bihar)		1,511
Other Projects**		5,059
Total Order Book as on 31st December 2025		19,346

Remaining value of contracts under execution is over Rs. 19,300 crores (incl. contract worth Rs. 1,511 crores where Appointed date is awaited) is over 3.5 times of FY25 revenue

Road Highway, Road Expressway, Railway, Airport Runway and Canal EPC projects constitute 71% of total order-book

■ Solar Project:

Awarding Entity	NHPC Limited being the "Intermediary Procurer/Renewable Energy Implementing Agency (REIA)"
Nature Of Order	"Setting up of 300 MW ISTS (Inter State Transmission System) Connected Solar Power Project with 150MW / 600 MWh Energy Storage Systems (ESS)"
Order Execution Period	1. Scheduled Commencement of Supply Date (SCSD) shall be 24 (Twenty-Four) months from the Effective Date of PPA (Power Purchase Agreement). 2. PPA (operation period) shall be for a period of 25 (Twenty-Five) years from the SCSD
Broad Consideration/ Size of the order	Rs.3.13/kWh; Total EPC value of over approx. Rs. 2,000 crores

■ Mining Project:

Awarding Entity	South Eastern Coalfields Limited (SECL), Bilaspur, Chhattisgarh
Nature Of Order	"Handling, Transport and Other Mining Services - Hiring of HEMM for OB Removal and Coal Extraction by Surface Miner and Loading and Transportation of Extracted Coal to different destinations at Gevra OCP Expansion Project"
Order Execution Period	Five (5) Years
Broad Consideration/ Size of the order	Rs.2,957 Crores exclusive of GST

The background of the slide is an aerial photograph of a large-scale construction project. It shows several tall, modern buildings under construction, with visible scaffolding and cranes. The ground is a mix of dirt, construction materials, and some completed sections of the buildings. The overall scene is one of active development.

Portfolio of Development Projects on PPP Mode

■ Completion of Sale of Equity Stake in 11 of Company's Road Assets

- ✓ As in January 2024, the Company executed definitive agreements with Vertis Infrastructure Trust (formerly known as Highways Infrastructure Trust) to divest 12 of its road assets, comprising of 11 National Highway HAM assets and 1 State Highway BOT Toll asset with approximately 3,800 lane-km aggregate length in two tranches.
- ✓ In May 2025, The Company, along with its wholly owned subsidiary, PNC Infra Holdings Limited have completed the sale of 10 road assets which are duly handed over to Vertis Infrastructure Trust (formerly known as Highways Infrastructure Trust), an Infrastructure Investment Trust (InvIT) whose sponsor is affiliated with funds, vehicles and/or accounts managed and/or advised by affiliates of KKR & Co. Inc.
- ✓ Tranche I comprises of 10 HAM assets for an equity consideration of Rs. 1,827.6 Crores, after adjustments on account of certain items of works descoped in the projects. Apart from the above consideration amount, there are certain other receivables of approximately Rs. 200.0 Crores that would be received by the Company as stipulated in the definitive agreements, upon realization of the same by the SPVs going forward.
- ✓ Further in July / August 2025, the Company along with its wholly owned subsidiary, PNC Infra Holdings Limited, transferred their entire stake in 1 subsidiary namely PNC Bareilly Nainital Highways Private Limited to Vertis Infrastructure Trust (formerly known as Highways Infrastructure Trust). The Equity consideration for this project is Rs. 153 Crores.
- ✓ Equity invested in the 11 assets by the Company is Rs. 1,446 Crores.
- ✓ The sale process of equity in the remaining asset, viz. PNC Challakere Karnataka Highways Private Limited is expected to be completed by 31st March 2026 upon completion of the respective Conditions Precedent for the asset.

Disinvestment aligns with the Company's strategic objective of recycling the capital invested in operating road assets into new infrastructure opportunities

Sizeable Project Portfolio: Operational Projects



Project	% Stake	Authority	State / Stretch	Type	JV Partners	Kms / Lanes	TPC (Rs. Crs)	Invested Equity (Rs. Crs)	PNC Share of Invested Amount (Rs. Crs)	Grant (Rs. Crs)	Total Debt (Rs. Crs)	Debt as on 31 st Dec'25 (Rs. Crs)
Gwalior Bhind **	100%	MPRDC	MP / NH-92	Toll	-	107.68 / 2	340.3	78.3	78.3	27.0	235.0	-
Rae Bareli Jaunpur	100%	NHAI	UP / NH-231	Annuity	-	166.40 / 2	837.4	139.6	139.6	0.0	697.8	188
Narela Industrial Area	100%	DSIIDC	Delhi / NA	Annuity	-	33 / -	175.0	35.0	35.0	0.0	140.0	-
							1,353	253	253	27	1,073	188

All Projects are Operational

Sizeable Project Portfolio: HAM Projects



Project	% Stake	Authority	State / Stretch	Kms / Lanes	Status	TPC (Rs. Crs)	Invested Equity (Rs. Crs)	PNC Share of Invested Amount (Rs. Crs)	Total Debt (Rs. Crs)	Debt / Bond as on 31 st Dec'25 (Rs. Crs)
Gaju Village- Devinagar (Pkg-1C)	100%	NHAI	UP/ NH-530B	33.0 / 4	COD	819	85	85	386	371
Challakere-Hariyur *	100%	NHAI	Karnataka / NH 150 A	55.7 / 4	PCOD	1,023	114	114	440	383
Hardoi	100%	NHAI	UP / NH-731	54.4 / 4	PCOD	948	97	97	443	439
Mathura - Gaju Village (Pkg- 1B)	100%	NHAI	UP/ NH-530B	32.9 / 4	PCOD	994	104	104	472	472
Kanpur-Lucknow (Pkg II)	100%	NHAI	UP / NH-31/25	45.2 / 6	PCOD	1,662	171	171	777	753
Kanpur-Lucknow (Pkg I)	100%	NHAI	UP / NH-27	17.5 / 6	UC	1,618	171	171	780	726
Sonauli- Gorakhpur	100%	NHAI	UP / NH-29E	79.5 / 4	UC	1,611	144	144	757	645
Akkalkot Pkg-II (Badadal-Maradgi S)	100%	NHAI	MH & KN / NH-150C	71.0 / 6	UC	1,733	126	126	812	523
Singraur Uphar - Baranpur Kadipur Ichauli (Package-III)	100%	MORTH	UP / NH-731A	25.5 / 4	UC	929	83	83	444	368
Greenfield Varanasi - Ranchi - Kolkata Highway (Pkg-2)	100%	NHAI	Bihar / Greenfield	27.0 / 6	UC	1,030	3	3	500	-
Greenfield Varanasi - Ranchi - Kolkata Highway (Pkg-3)	100%	NHAI	Bihar / Greenfield	36.0 / 6	UC	1,297	5	5	632	-
Greenfield Varanasi - Ranchi - Kolkata Highway (Pkg-6)	100%	NHAI	Bihar / Greenfield	35.2 / 6	UC	1,466	5	5	715	-
4 laning of Western Bhopal Bypass	100%	MPRDC	MP / NH-46 / SH-28	40.9 / 4	FC#	1,380	2	2	677	-
						16,510	1,110	1,110	7,835	4,680

* This project is part of the definitive agreements signed with Vertis Infrastructure Trust (formerly known as Highways Infrastructure Trust) on 15th January 2024 FC # - Financial Closure document submitted to MPRDC

Equity Requirement over the next 2-3 years of approximately Rs. 634 Crs for all HAM projects



Annexure – I

Summary Financials

Standalone Profitability Statement – Q3 & 9M

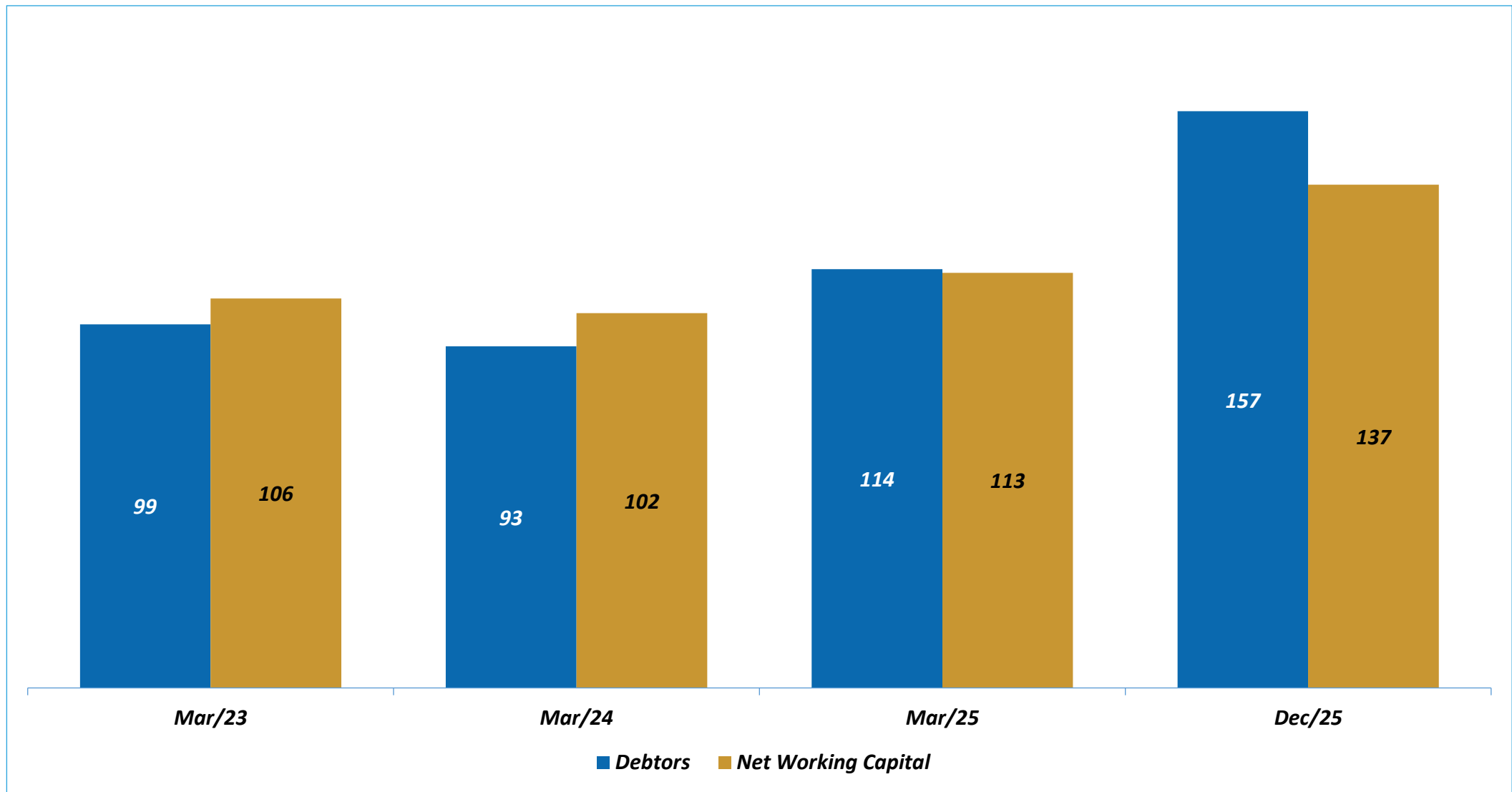


Rs. Crores	Q3 FY26	Q3 FY25	9M FY26	9M FY25*
REVENUE	1,056	1,205	3,176	4,099
EBITDA	131	146	408	873
EBITDA margin	12.4%	12.1%	12.8%	21.3%
Other Income	22	16	51	37
Depreciation	26	23	66	68
Financial Expenses	22	22	65	50
Profit Before Tax before Exceptional Item	106	118	328	793
Exceptional Item	-1^	0	5**^	0
Profit Before Tax after Exceptional Item	105	118	333	793
Total Tax Expenses	28	35	89	208
Current Tax	24	31	79	203
Taxation in respect of earlier years	0	3	0	3
Deferred Tax	5	0	10	2
Profit After Tax	77	83	244	585
PAT Margin	7.3%	6.9%	7.7%	14.3%
Total Other Comprehensive Income, net of tax	5	1	6	2
Total Comprehensive income	81	83	250	587

Notes: * - Includes Bonus of Rs. 56 crs from MSRDC and Arbitration claim of Rs. 379 crs received for 2 SPV namely PNC Raebareilly Highways Private Limited and PNC Kanpur Highways Limited received in 9M FY25

** - Includes gain of Rs. 5 crore realized on sale of equity shares of PNC Bareilly Nainital Highways Private Limited; ^ - Exceptional Items includes approx. Rs. 1 crore arising from the impact of the newly notified Labour Codes

Net Working Capital Days - Standalone



Consolidated Profitability Statement – Q3 & 9M



Rs. Crores	Q3 FY26	Q3 FY25	9M FY26	9M FY25*
REVENUE	1,201	1,470	3,751	5,065
EBITDA	239	379	860	1,704
EBITDA margin	19.9%	25.8%	22.9%	33.6%
Other Income	38	42	100	109
Depreciation	30	74	87	154
Financial Expenses	128	224	445	619
Profit Before Tax before Exceptional Item	118	124	428	1,041
Exceptional Item	-1^	0	484**^	0
Profit Before Tax after Exceptional Item	118	124	912	1,041
Total Tax Expenses	41	42	188	301
Current Tax	24	48	149	306
Taxation in respect of earlier years	8	10	8	10
Deferred Tax	9	-16	31	-15
Profit After Tax	77	81	724	740
PAT Margin	6.4%	5.5%	19.3%	14.6%
Total Other Comprehensive Income, net of tax	5	1	7	2
Total Comprehensive income	82	82	731	742

Notes:* - Includes Bonus of Rs. 56 crs from MSRDC and Arbitration claim from NHAI of Rs. 516 crs received in 2 SPV namely PNC Raebareli Highways Private Limited and PNC Kanpur Highways Limited received in 9M FY25

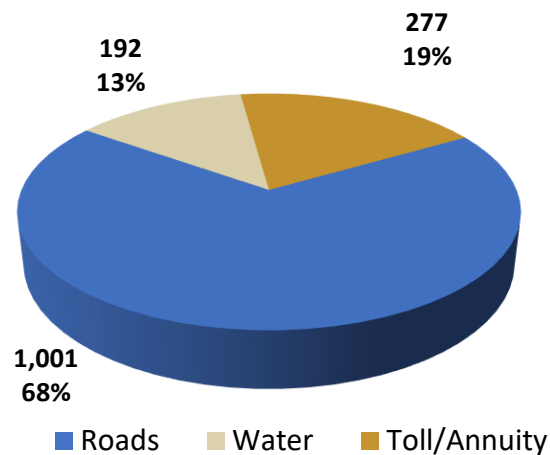
** - Includes gain of Rs. 430 crore net of tax on account of monetization of 11 HAM Assets in 9M FY26; ^ - Exceptional Items includes approx. Rs. 1 crore arising from the impact of the newly notified Labour Codes



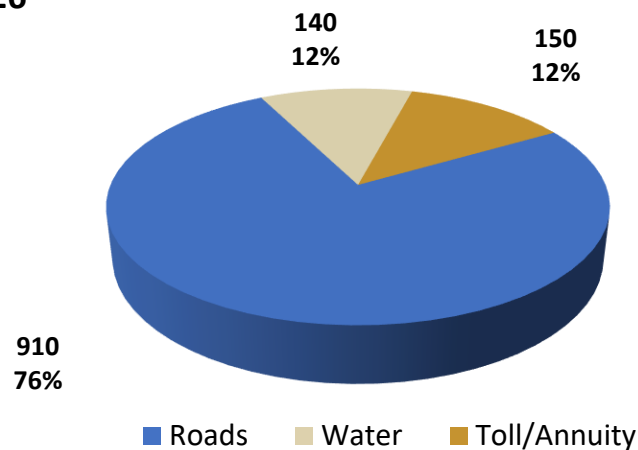
Segmental Revenue Break-up



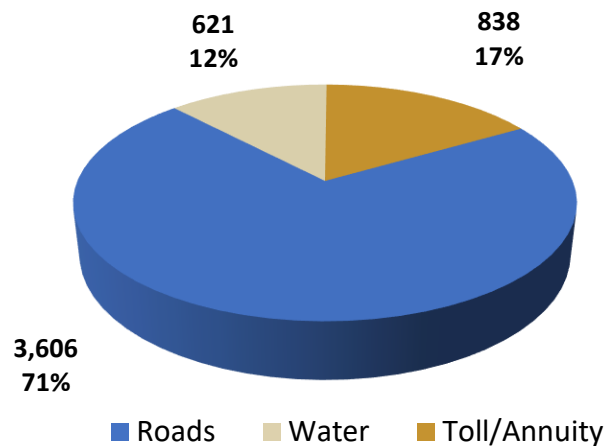
Q3FY25



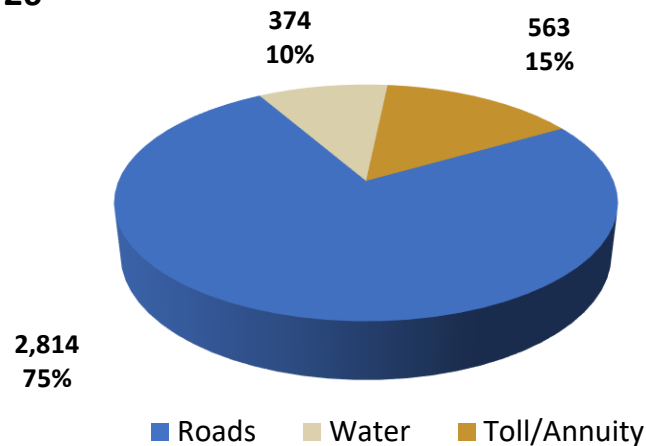
Q3FY26



9MFY25*



9MFY26



Notes: * Includes Bonus of Rs. 56 crs from MSRDC and Arbitration claim from NHAI of Rs. 516 crs received in 2 SPV namely PNC Raebareli Highways Private Limited and PNC Kanpur Highways Limited received in 9M FY25

A large, multi-story atrium with a high ceiling and extensive glass walls. The space is filled with natural light, and the architecture features a complex network of steel beams and glass panels. The text "Annexure – II" and "Company Overview" is overlaid in the center of the image.

Annexure – II

Company Overview



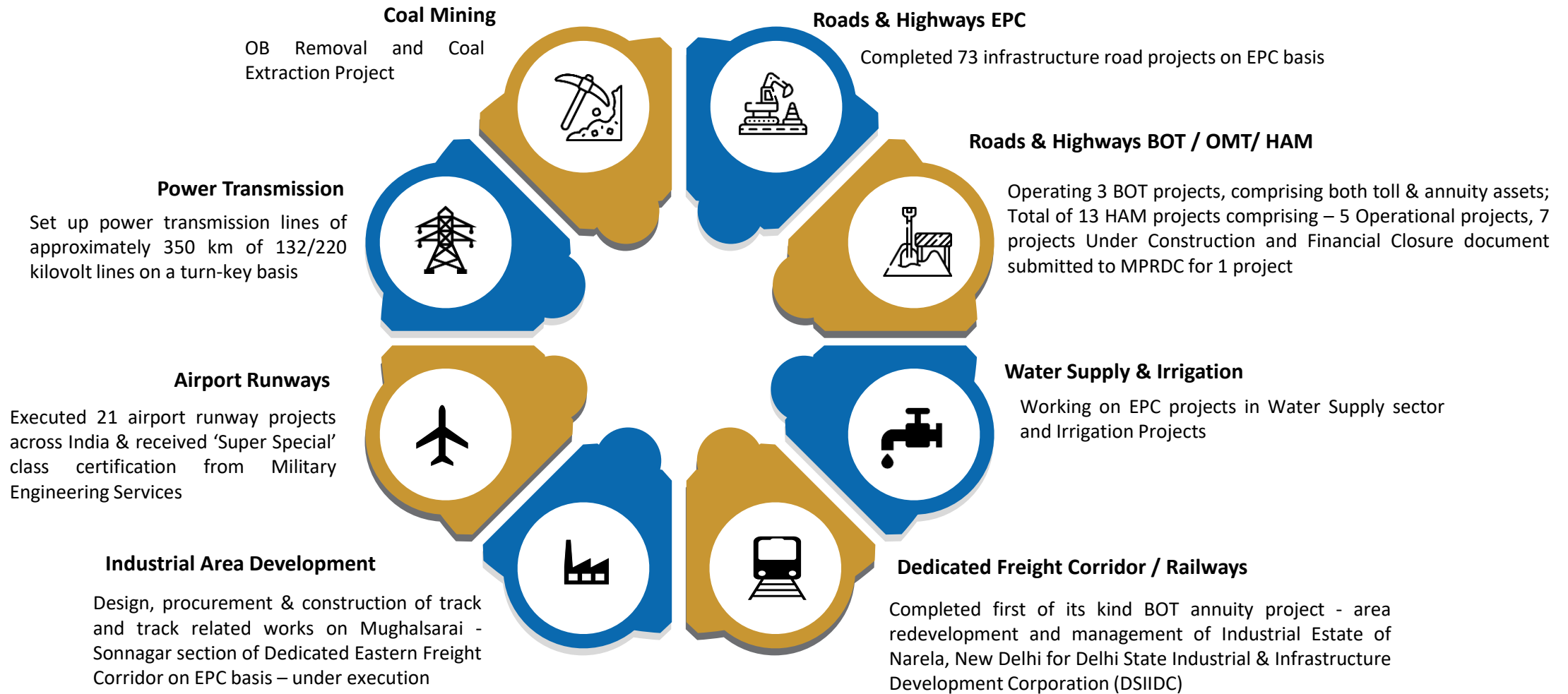
Introduction



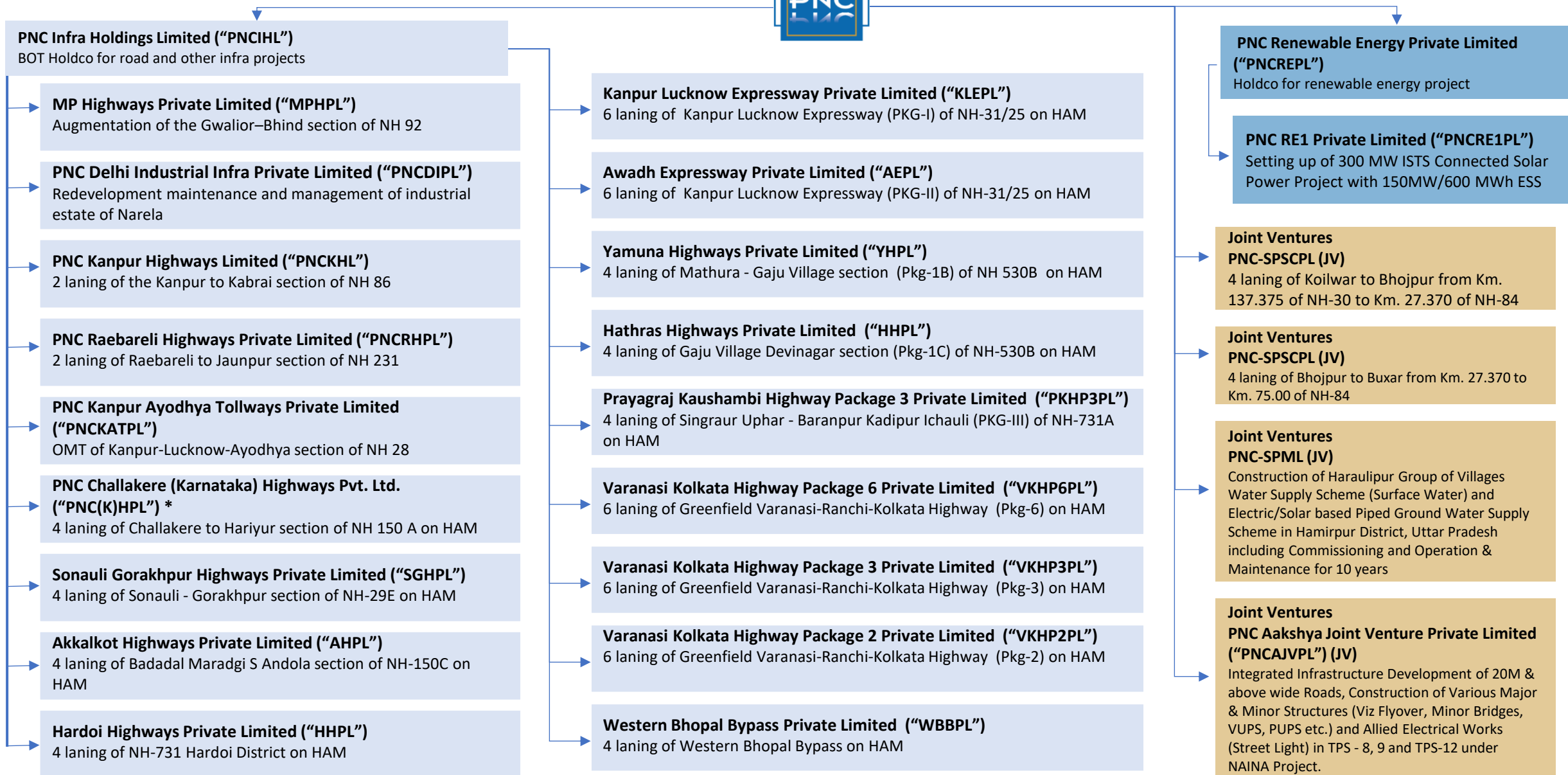
Established track record of timely/early completion of projects

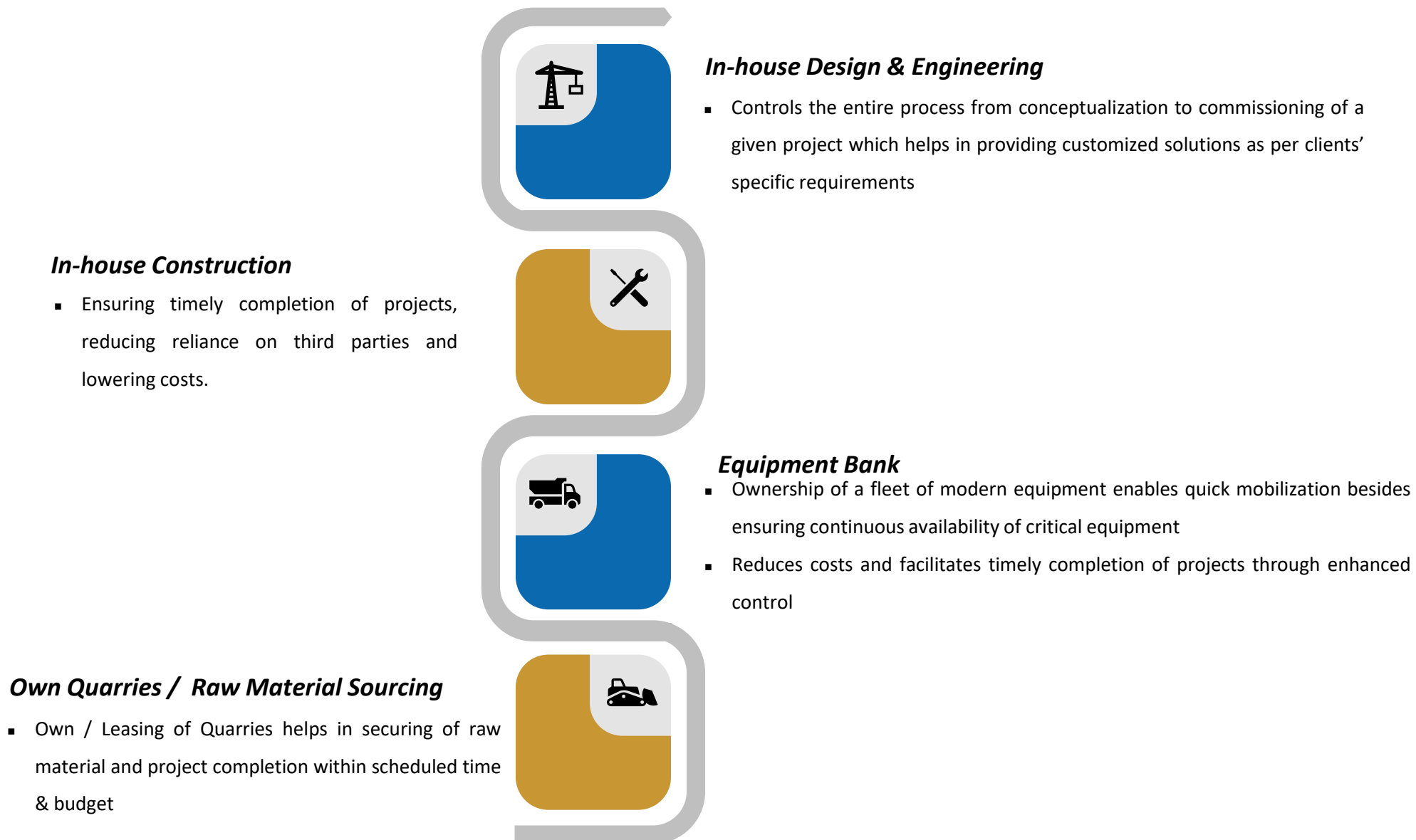
- Infrastructure construction, development, and management company; expertise in the execution of projects including highways, bridges, flyovers, airport runways, industrial areas, railways and transmission lines
- Executed over 97 major infrastructure projects spread across 15 states, of which 73 are road EPC projects; currently executing 24 projects
- Large fleet of sophisticated equipment and professionally qualified & experienced employee base
- Operating 3 BOT projects, comprising both toll & annuity assets; Total of 13 HAM projects comprising – 5 Operational projects, 7 projects Under Construction, and Financial Closure document submitted to MPRDC for 1 project

Strong credit rating of CARE AA+ for Long Term Loans
CARE A1+ for Short Term Loans
“Stable” outlook



Corporate Structure







Strong Credit Rating

- Long term bank facilities “CARE AA+ (Double A plus)”
- Short term bank facilities “CARE A1+ (A One plus)” “Stable” outlook



Man & Machine added to execute more projects

- Strengthening of In-house execution team with induction of engineers with strong technical knowledge
- Investments in Machinery over the years to augment and upgrade the execution capabilities



Working Capital Limits

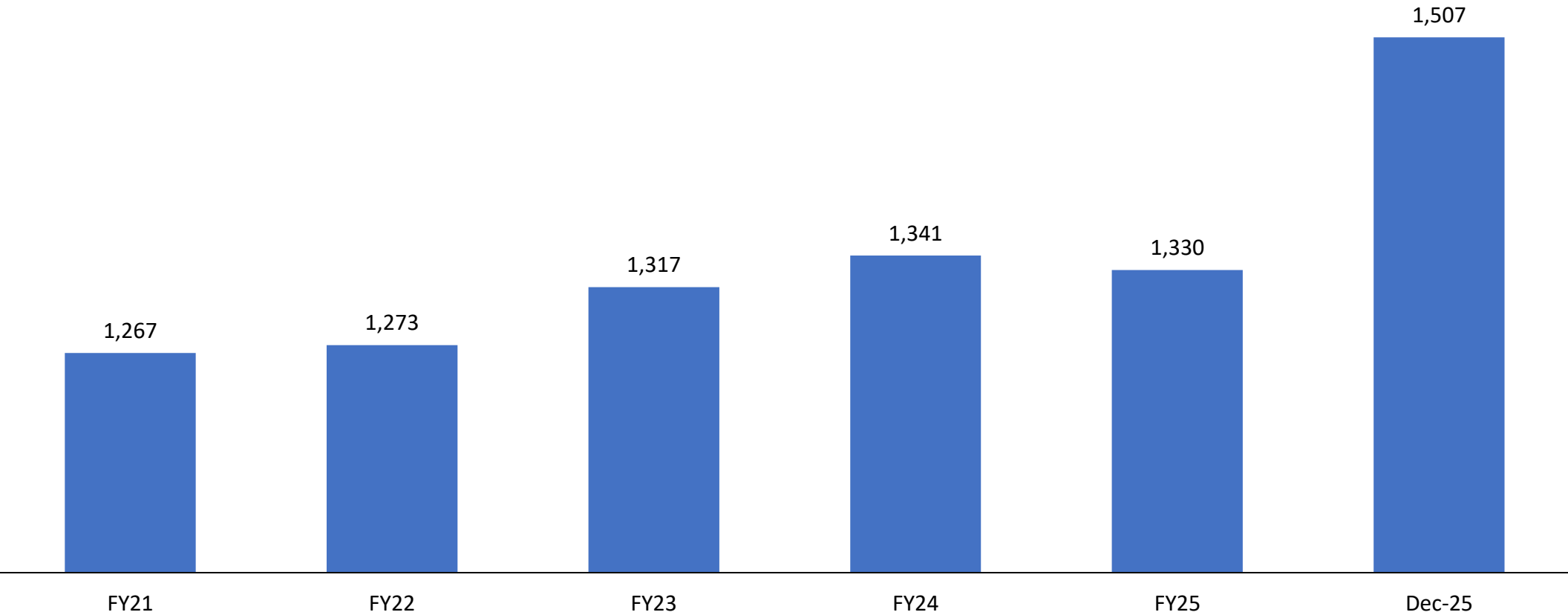
- Fund Based Limits of Rs. 1,000 crores which will enable us to execute projects without financial constraints
- Non-Fund Based Limits of Rs. 5,000 crores will enable to Bid for higher no. of projects which are larger in size



Enhanced to Augment and upgrade the execution



Rs. Crores



Present Capex will enable us to achieve a Turnover of Rs. 10,000-12,000 crores

Upgraded

- PNC Challakere (Karnataka) Highways Pvt. Ltd. *
 - ✓ Long term bank facilities at CARE A+ (RWD) (Placed on Rating Watch with Developing Implications)
- Harthras Highways Pvt. Ltd.
 - ✓ Long term bank facilities at CARE AA+; Stable (Double A plus; Outlook: Stable)
- Hardoi Highways Pvt. Ltd.
 - ✓ Long term bank facilities at CARE AA+; Stable (Double A plus; Outlook: Stable)
- Awadh Expressway Pvt. Ltd.
 - ✓ CARE A+; Positive (Single A plus ; Outlook: Positive) on long term bank facilities
- Yamuna Highways Pvt. Ltd.
 - ✓ CARE AA; Positive (Double AA; Outlook: Positive) on long term bank facilities

Reaffirmed

- PNC Infratech Ltd.
 - ✓ Long term bank facilities at CARE AA+; Stable (Double A plus; Outlook: Stable)
 - ✓ Reaffirmed Short term bank facilities at CARE A1+ (A One plus)
- PNC Raebareli Highways Pvt. Ltd.
 - ✓ Long term bank facilities (Senior debt) at CARE AA+; Stable (Double A plus; Outlook: Stable)
 - ✓ Long term bank facilities (Sub debt) at CARE AA+; Stable (Double A plus; Outlook: Stable)
- Sonauli Gorakhpur Highways Pvt. Ltd.
 - ✓ Long term bank facilities at CARE A; Stable (Single A; Outlook: Stable)
- Kanpur Lucknow Expressway Pvt. Ltd.
 - ✓ CARE A; Stable (Single A; Outlook: Stable) on long term bank facilities
- Akkalkot Highways Pvt. Ltd.
 - ✓ CARE A; Stable (Single A; Outlook: Stable) on long term bank facilities
- Prayagraj Kaushambi Highway Package 3 Pvt. Ltd.
 - ✓ CARE A; Stable (Single A; Outlook: Stable) on long term bank facilities



Mr. Pradeep Kumar Jain

Chairman & Managing Director

- Over 42 years of experience in the construction, infrastructure sector and allied areas
- Responsible for overall administration and supervision of projects and liaison with agencies



Mr. Naveen Kumar Jain

Promoter

- Over 33 years of experience in industries such as construction, cold storage, transportation, machineries and transport organization



Mr. Chakresh Kumar Jain

Managing Director

- Over 32 years of experience in development of infrastructure sector, such as construction of highways, airports, rail over-bridges among others
- Responsible for overall finance, project management & administration



Mr. Yogesh Jain

Managing Director

- Over 27 years of experience in planning, execution, supervision of work starting from pre-qualification and tendering up to completion and handing over of sites
- Responsible for technical supervision of projects up to completion stage of such projects



Mr. Pradeep Kumar Jain
Chairman & Managing Director



Mr. Chakresh Kumar Jain
Managing Director



Mr. Yogesh Jain
Managing Director



Mr. Anil Kumar Rao
Whole-time Director



Mr. Talluri Raghupati Rao
Wholetime Director



Mr. Krishan Kumar Jalan (IAS)
Independent Director



Mr. Gauri Shankar
Independent Director



Mr. Subhash Chander Kalia
Independent Director



Mr. Naresh Kumar Jain
Independent Director



Ms. Seema Singh
Independent Director



Uttar Pradesh Power Corporation Limited



State Water & Sanitation Mission
NAMAMI GANGE AND RURAL WATER SUPPLY DEPARTMENT
Government of Uttar Pradesh



Diversification



- Leveraging Strong Project Execution track record to diversify into new functional areas of infrastructure development
- Expand presence in water supply and irrigation sectors
- Diversify into railways and metro rail projects, renewable energy, storage systems, industrial area development, Coalfields and other related infrastructure sectors

Strong Relationship



- Improve performance and competitiveness of existing business through investments in technology, equipment and skilled manpower
- Investments in modern equipment will ensure cost effective execution

Focused Approach



- Maintaining Strategic Alliances with companies whose Resources, Skills & Strategies for synergy
- Enters in project-specific JVs or sub-contracting relationships

Competitiveness



- Continue to focus on our Core EPC Strength & Regional Expertise
- Increase presence in BOT, OMT & HAM projects by leveraging our technical and financial credentials developed through our focus on core EPC projects



For further information, please contact:

Company :

PNC Infratech Ltd
CIN: L45201DL1999PLC195937

Mr. Pankaj Agarwal
Vice President (F&A)

pankajca@pncinfratech.com

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CIN: U74140MH2010PTC204285

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