



**DPSC Limited**

(Formerly Dishergarh Power Supply Co. Ltd.)

Adding Power to Life

# Annual Report & Accounts **2010-2011**

## VISION

A leading & reliable end-to-end energy solutions provider to the country.

## MISSION

To light up and empower industries and millions of homes by being the lowest cost, most reliable and environmentally sound conventional & non-conventional energy provider.

To provide employees a strong sense of ownership, professional respect and pride, resulting in high moral and performance.

To enhance shareholders' value by growth and profitability.

## VALUES

- Performance/Result Oriented
- Imagination and Initiative
- Employee Empowerment
- Fair business practices with all stakeholders
- Organizational Pride
- Customer Delight

## FOCUS AREAS

Together, we will achieve our vision by consistently growing through

- Competitiveness & cost efficiency
- Constant search for opportunities
- Complementary strategic alliances
- Competency enhancement
- Customer orientation





## DPSC Limited

### BOARD OF DIRECTORS

Hemant Kanoria - Chairman  
Sunil Kanoria  
Amit Kiran Deb  
Debi Prasad Patra  
Jyoti Kumar Poddar  
Nand Gopal Khaitan

### CHIEF OPERATING OFFICER

Jyotirmay Bhaumik

### COMPANY SECRETARY

Saikat Bardhan

### AUDITORS

Lodha & Co.  
Chartered Accountants  
14, Government Place East  
Kolkata- 700 069

### REGISTERED OFFICE

Plot No.-X 1, 2&3, Block EP,  
Sector -V, Salt Lake City,  
Kolkata- 700 091.  
Tel : +91 33 2357 4308-10  
Fax : +91 33 2357 2452  
E-mail : info@dpscl.com

Visit us at [www.dpscl.com](http://www.dpscl.com)

## DIRECTORS' PROFILE

### Hemant Kanoria - Chairman

Sri Hemant Kanoria has over thirty one years of experience in industry, trade and financial services. He is the Chairman of FICCI National Committee on Infrastructure. He is the former President of the Calcutta Chamber of Commerce and former member of Board of Governors of Indian Institute of Management, Calcutta.

### Sunil Kanoria

Sri Sunil Kanoria is a Chartered Accountant having over twenty three years of experience in the financial services industry. He is the Chairman of Eastern Region Council, ASSOCHAM and a governing body member of the Construction Industry Development Council (CIDC), in addition to holding other responsibilities. He has served as President of Merchants' Chamber of Commerce, Federation of Indian Hire Purchase Association (FIHPA) and Hire Purchase & Lease Association (HPLA).

### Amit Kiran Deb

Sri Amit Kiran Deb is an Masters Degree holder in Political Science from Allahabad University and had joined the Indian Administrative Service (IAS) in year 1971 assigned then to the West Bengal Cadre. Thereafter, he had served the Government in various critical departments and portfolios, including being the District Magistrate in Darjeeling and Midnapore, Commissioner-cum-Secretary, Education and Social Welfare Dept., Govt. of Tripura, Joint Secretary, Cabinet Secretariat and Joint Secretary, Department of Electronics and had also represented Government of India in GATT negotiations in services in Geneva. Thereafter, he had held several key positions in Government of West Bengal like Special Secretary, Power Department, Principal Secretary, Information and Cultural Affairs Department, Principal Secretary to Chief Minister, West Bengal, Home Secretary, Government of West Bengal before retiring as Chief Secretary, Government of West Bengal.

### Debi Prasad Patra

Shri Debi Prasad Patra IAS (Retd.) holds a Master Degree in Political Science from Delhi University. Sri Patra joined the Indian Administrative Service in 1979 and was assigned to the West Bengal Cadre and thereafter had a distinguished period spanning 24 years in Government wherein he had held several key portfolios including the post of Under Secretary, Home Department, District Magistrate of Darjeeling and South 24 Parganas, Director of Industries, Managing Director, West Bengal Industrial Development Corporation and Secretary, Information Technology. Sri Patra took voluntary retirement from Government services in year 2003 and from then has continued to enrich the Board of various reputed companies. Sri Patra currently is the Executive Chairman of MCC PTA India Corp. Pvt. Ltd. (MCPI), the leading Japanese FDI in India and Member of the Board of various other power companies like India Power Corporation Limited and India Power Corporation (Haldia) Limited.

### Jyoti Kumar Poddar

Sri Jyoti Poddar is a commerce graduate having rich experience of 25 years as an industrialist with interests in multifarious sectors like tea gardens, real estate and power. Sri Poddar has handled the entire Indian & Sri Lankan operations in solar business for Shell Solar Ltd., Netherland and is actively involved towards contributing to the green energy mission of the country by way of setting up solar photovoltaic cell manufacturing unit and other power projects in India.

### Nand Gopal Khaitan

Shri Nand Gopal Khaitan is an Attorney-At-Law, Advocate and Notary Public, practicing in the Hon'ble High Courts and the Hon'ble Supreme Court of India and is a Senior Partner of Khaitan & Co., a leading law firm in India. Mr. Khaitan passed his Attorneyship Examination from the Calcutta High Court in the year 1974 and stood first in the Preliminary, Intermediate and Final Examinations and was awarded Bell Chamber's Gold Medal by the Incorporated Law Society, High Court, Calcutta. He is a Notary Public appointed by the Govt. of India and is a Committee Member of FICCI, New Delhi, President of Indian Council of Arbitration, New Delhi, Executive Committee Member of Bharat Chamber of Commerce, Executive Committee Member of Mahadevi Birla Girls' Higher Secondary School and Executive Committee Member of The Agri-Horticultural Society of India, among holding honorary and executive membership in other esteemed Chambers and corporate bodies.



## AUDIT COMMITTEE

Shri Amit Kiran Deb - Chairman  
Shri Sunil Kanoria  
Shri Jyoti Kumar Poddar  
Shri N G Khaitan

## ANNUAL GENERAL MEETING

Friday, 29th July, 2011 at 11.00 a.m.  
at Registered Office, Plot X1, 2 &3,  
Block-EP, Sector -V, Salt Lake City,  
Kolkata - 700 091.

## SHAREHOLDERS'/INVESTORS' GRIEVANCE COMMITTEE

Shri Hemant Kanoria - Chairman  
Shri Jyoti Kumar Poddar  
Shri D P Patra

## REGISTRAR & SHARE TRANSFER AGENT

CB Management Services (P) Ltd.  
P-22, Bondel Road,  
Kolkata- 700 019.

Telephone : (033) 40116700/6711/6718  
Facsimile : (033) 2287 0263  
Email : rta@cbmsl.com

## REMUNERATION COMMITTEE

Shri N G Khaitan - Chairman  
Shri Hemant Kanoria  
Shri Jyoti Kumar Poddar

## COMMITTEE OF DIRECTORS

Shri Hemant Kanoria - Chairman  
Shri Sunil Kanoria  
Shri Jyoti Kumar Poddar  
Shri D P Patra

## BANKERS

AXIS Bank Ltd  
IDBI Bank  
State Bank of India  
HSBC Bank

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## Notice to Members

**NOTICE** is hereby given that the Ninety First Annual General Meeting of the Members of DPSC Limited will be held at its Registered Office, Plot X 1, 2 & 3 Block EP, Sector – V, Salt Lake City, Kolkata –700 091 on Friday, 29th July, 2011 at 11.00 a.m. to transact the following business: -

1. To receive, consider and adopt the Audited Profit & Loss Account for the year ended 31st March, 2011, the Balance Sheet as at that date and the Reports of the Board of Directors and the Auditors thereon.
2. To declare a dividend on the Equity shares for the year ended 31st March, 2011.
3. To appoint a Director in place of Shri Jyoti Kumar Poddar who retires by rotation and being eligible offers himself for re-appointment.
4. To appoint a Director in place of Shri N G Khaitan who retires by rotation and being eligible offers himself for re-appointment.
5. **To consider and, if thought fit, to pass with or without modifications, the following resolution as Ordinary Resolution:**

**“RESOLVED** that Messrs Lodha & Co., Chartered Accountants, having registration no. 301051E allotted by the Institute of Chartered Accountants of India, the retiring Auditors, being eligible and not being disqualified under Section 224 of the Companies Act, 1956, be re-appointed as the Statutory Auditors of the Company to hold office from the conclusion of this meeting until the conclusion of the next Annual General Meeting of the Company on such remuneration as fixed by the Board of Directors of the Company, based on the recommendation of the Audit Committee, in addition to reimbursement of all out of pocket expenses in connection with the audit of the accounts of the Company for the year ending 31st March, 2012”.

## SPECIAL BUSINESS:

**To consider and, if thought fit, to pass with or without modifications, the following Resolution:**

### As Ordinary Resolution:

6. **“RESOLVED THAT** pursuant to the provisions of sections 198, 269, 387 and all other applicable provisions, if any of the Companies Act, 1956 including Schedule XIII to the Companies Act 1956 as amended upto the date, the consent of the Company be and is hereby accorded to the appointment of Shri Jyotirmay Bhaumik as the Manager of the Company for a period of 5 (five) years with effect from 1st August, 2010 on the and other terms and conditions mentioned below and as set out in the Agreement entered between the Company and Shri Bhaumik, which Agreement is hereby specifically approved with liberty to the Board of Directors to alter and vary the remuneration & conditions of the said appointment and/or Agreement, so as not to exceed the limits specified in Schedule XIII to the Companies Act, 1956 or any amendments thereto:-





#### REMUNERATION

- a) Consolidated Salary of Rs. 1, 39, 000 per month
- b) PROVIDENT FUND  
As per Rules of the Company.
- c) PERQUISITES  
The perquisites and benefits will be as under:-
  - (i) Gratuity As per the Provision of Payment of Gratuity Act 1972.
  - (ii) Electricity for Office at Residence Full reimbursement of electricity bill subject to maximum of Rs.5000/- p.m.
  - (iii) Medical Allowance Rs. 11583/- per month  
(Domiciliary)
  - (iv) House Rent Allowance Rs. 26,000/- per month as HRA1 in accordance with the rules of the Company.
  - (v) Sweeper Rs. 1500/- per month
  - (vi) Entertainment Rs. 8,000/- per month
  - (vii) Security/Attendant for Office at Residence Rs. 8000/- per month
  - (viii) Reimbursement towards running and maintenance of car with Company's driver Rs. 23000/- per month
  - (ix) Maintenance of Office at residence Rs. 5000/- per month
  - (x) Club subscription/fees As per rules of the Company
  - (xi) Leave As per rules of the Company

**"RESOLVED FURTHER THAT** in the event of loss or inadequacy of profits in any financial year during the currency of tenure of Shri Bhaumik as Manager the remuneration and perquisites set out as aforesaid be paid or granted to him as minimum remuneration and perquisites provided that the total remuneration by way of salary, perquisites and other allowances shall not exceed the applicable ceiling limit in terms of Schedule XIII to the said Act as may be amended from time to time or any equivalent statutory re-enactment thereof for the time being in force."

**Registered Office:**

Plot X1, 2&3, Block -EP, Sector -V,  
Salt Lake City, Kolkata -700 091.

**Dated: 23rd May, 2011**

**By Order of the Board**  
**DPSC Ltd**

Saikat Bardhan,  
Company Secretary

## NOTES:

1. **A Member entitled to attend and vote at this Annual General Meeting is entitled to appoint a proxy to attend the Meeting and vote on a poll on his behalf. A proxy need not to be a member of the Company. Proxies, in order to be effective, must be deposited at the Company's Registered Office not less than forty-eight hours before the commencement of the Meeting.**
2. The Register of Members and Share Transfer Books of the Company will remain closed from **25th July, 2011 to 29th July, 2011**. (both days inclusive).
3. If the dividend on the equity shares as recommended by the Board of Directors be approved at the meeting, payment of such dividend will be made on and after 22nd August, 2011 to those members whose names will appear on the Company's Register of Members as on 25th July, 2011 and/or the Register of beneficial owners maintained by the Depositories as on the close of the aforesaid date.
4. The Securities and Exchange Board of India (SEBI) has made it mandatory for all companies to use the bank account details furnished by the depositories for depositing dividends through Electronic Clearing Service (ECS) to the investors wherever ECS and Bank details are available. In the absence of ECS facility, the Company is required to print the Bank account details if available on payment instruments for distribution of dividend and /or cash benefits etc. to the shareholders. The Company is complying with SEBI's directive in this regard.
5. Members are requested to notify change of address, if any, to the Company on or before 25th July, 2011 and Members holding shares in Demat mode are also requested to notify change of address, bank details, etc., to their respective Depository Participants (DP). Any intimation made to the Company without effecting necessary correction with the DP cannot be updated.
6. Members who hold shares in dematerialized form are requested to bring their Client ID and DP ID numbers for easy identification for attendance at the Meeting.
7. Members who have not yet encashed their dividend warrants so far for the financial year ended 31st March, 2006 or any subsequent financial years are requested to make their claim to the Registrar and Share Transfer Agents of the Company.
8. Members are informed that pursuant to the Circular issued by Depositories & Custodian Division, of Securities & Exchange Board of India (SEBI) for appointment of common agency for share registry work, the Company has appointed M/s. C B Management Services (P) Ltd., as Registrar & Share Transfer Agents for both Physical and Demat modes of securities of the Company.
9. Members desiring any information as regards the Accounts are requested to write to the Company at least seven days prior to the date of the Meeting so as to enable the Management to keep the information ready at the Meeting.
10. All the documents referred to in the accompanying notice, explanatory statement and the Register of Directors' shareholding and the Register of Contracts maintained under Sections 307 and 301 of the Companies Act, 1956 respectively are open for inspection at the registered office of the Company upto the date of Annual General Meeting. Register of Directors' shareholding shall be open for inspection upto 3 days after the Annual General Meeting.
11. The relevant Explanatory Statement pursuant to Section 173(2) of the Companies Act, 1956, in respect of the special business proposed to be transacted at the meeting, as item no. 6 is annexed hereto.
12. Members are informed that pursuant to the Circular issued by the Ministry of Corporate Affairs on "Green Initiatives in Corporate Governance" i.e. service of documents by e-mode instead of Under Posting Certificate [UPC], kindly register your e-mail address with the URL [www.cbmsl.com/green.php](http://www.cbmsl.com/green.php) for sending notice/documents through e-mail, otherwise the same will be served by other modes of service as provided under Section 53 of the Companies Act, 1956.
13. **Kindly bring your copy of the Annual Report at the Meeting.**

### Registered Office:

Plot X1, 2&3, Block -EP, Sector -V,  
Salt Lake City, Kolkata -700 091.

**Dated: 23rd May, 2011**

### By Order of the Board

**DPSC Ltd**

Saikat Bardhan,  
Company Secretary





## EXPLANATORY STATEMENT PURSUANT TO SECTION 173 (2) OF THE COMPANIES ACT, 1956.

### Item No. 6

The Board of Directors of the Company at their meeting held on 6th August, 2010, have, subject to the approval of the Members in a General Meeting and all other statutory approval, if any required, approved the appointment of Shri Jyotirmay Bhaumik as Manager of the Company for a period of five years with effect from 1st August, 2010 or till his superannuation whichever is earlier on the terms and conditions and remuneration as per the Agreement executed between Shri Bhaumik and Company. The remuneration payable to and the terms of appointment of Shri Bhaumik as Manager of the Company during the tenure of his appointment will comprise salary, allowances and other perquisites as set out in item no. 6 of the notice convening this meeting.

Shri Jyotirmay Bhaumik is a BE (Mechanical) from Jadavpur University, M. Tech (Thermal) from IIT - Delhi, MBA (Finance) and MBA (HR). Shri Bhaumik has 26 years of rich experience in the power sector. Prior to this assignment, Shri Bhaumik was CEO - Power in NSL Power Pvt. Ltd, a private power generating Company. He was also associated with Hindalco Industries Limited as President (Power) during the period 2005-2009 and during 1978-2005 he was associated with NTPC Limited at various senior levels before resigning as General Manager.

The Board is of the opinion that the Company would be benefited immensely from the knowledge and experience of Shri Bhaumik and in the best interest of the Company recommends that the resolution as set out in item no. 6 be approved and adopted.

The copy of Agreement executed between Company and Shri Bhaumik for his appointment dated 6th August, 2010 and abstract of the remuneration of Shri Bhaumik is available for inspection by the Members of the Company during the office hours on any working day except Saturday and will also be available at the Meeting.

None of the Directors of the Company is, in any way, concerned or interested in the said resolution.

#### Registered Office:

Plot X1, 2&3, Block -EP, Sector -V,  
Salt Lake City, Kolkata -700 091.

**Dated: 23rd May, 2011**

#### By Order of the Board DPSC Ltd

Saikat Bardhan,  
Company Secretary

### A BRIEF RESUME' OF THE DIRECTORS SEEKING APPOINTMENT/ RE-APPOINTMENT IN THE ENSUING ANNUAL GENERAL MEETING.

#### [In pursuance to Clause 49 of the Listing Agreement]

**Shri Jyoti Kumar Poddar**, B.Com (Hons) was inducted on the Board of Company as Non Executive Independent Director on 29-01-2010. He is an Industrialist having over 25 years of experience in power sector and financial service Industry. He is a non-executive director of India Power Corporation (Haldia) Ltd, Environ Energy Tech Services Ltd, Sitaram Properties (P) Ltd, Croza Consultants (P) Ltd, Bhaskar Silicon (P) Ltd and Environ Energy Corp. India (P) Ltd.

He is also member of Audit Committee, Remuneration Committee, Shareholders'/ Investors' Grievance Committee and Committee of Directors of the Board of the Company.

He does not hold any share in the Company.

**Shri Nand Gopal Khaitan**, Attorney at Law, Advocate and Notary Public, was inducted on the Board of Company as Non Executive Independent Director on 29-01-2010. He is having over 35 years of experience in legal field. Currently, he is Senior Partner of Khaitan & Company, Solicitors Firm, and Committee Member of Bharat Chamber of Commerce and Federation of Indian Chambers of Commerce & Industry and President of Indian Council of Arbitration, New Delhi. He is also a Non Executive Director of Chase Bright Steel Ltd, Govind Sugar Mills Ltd, HSIL Ltd, J K Lakshmi Cement Ltd, Mangalam Timber Products Ltd, Mangalam Cement Ltd, Naga Dhunseri Group Ltd, Reliance Chemotex Industries Ltd, Rasoi Ltd, Rowdon Business Pvt. Ltd, Xenix Servis Pvt. Ltd, CD Equifinance Pvt. Ltd, Ushodaya Marketing Pvt. Ltd and Srijan Overseas Pvt. Ltd.

He is Chairman of Remuneration Committee and member of the Audit Committee of the Board of the Company.

He does not hold any share in the Company.

## REPORT OF THE DIRECTORS

Your directors are pleased to present the 91st Annual Report and Audited Statement of Accounts of the Company for the year ended 31st March 2011.

## FINANCIAL RESULTS: [2010-2011]

		₹ in Lakh
	Year ended March 31, 2011	Year ended March 31, 2010
Total Income	41675.32	41393.21
Total Expenditure	40931.08	40380.41
<b>Profit before Exceptional Items and Taxation</b>	<b>744.24</b>	<b>1012.80</b>
Exceptional Items	-	544.04
		<b>1556.84</b>
Less: Provision for Taxation:		
Current Tax	-	291.05
Deferred Tax & Fringe Benefit Tax	176.75	(156.95)
<b>Profit after Tax but before Statutory Provisions and Transfers</b>	<b>567.49</b>	<b>1422.74</b>
<b>Statutory Provisions and Transfers</b>		
Unforeseen Exigencies	39.54	35.65
Unforeseen Exigencies - Interest	10.00	8.99
<b>Net Profit for the year</b>	<b>517.95</b>	<b>1378.10</b>
Add: Balance brought forward from last Accounts	4002.82	2674.09
<b>Profit Available for Appropriations:</b>	<b>4520.77</b>	<b>4052.19</b>
<b>Appropriations</b>		
Dividend	42.34	42.34
Income Tax on Dividend	6.87	7.03
Debenture Redemption Reserve	300.00	-
General Reserve	1242.10	-
<b>Balance carried to Balance Sheet</b>	<b>2929.46</b>	<b>4002.82</b>

## DIVIDEND:

The Board of Directors are pleased to recommend a dividend of ₹ 1.00 per share on the 42,33,868 Equity Shares of ₹ 10/- each for the year ended 31st March 2011, subject to the approval of the shareholders in the Annual General Meeting. The dividend, if approved, will result in a payout of ₹ 42.34 lakhs and shall be subject to Corporate Dividend Tax to be paid by your Company but will be tax free in the hands of the Shareholders.

## REVIEW OF OPERATIONS:

Your Company has maintained its consistent operating performance during the year recording a benchmark Transmission & Distribution Loss figures of 3.32 % for the year ended on 31st March 2011, which is one of the lowest among power distribution utilities across India.

The Net Income from Operations was recorded at ₹ 405.63 Crore for the financial year ended 31st March 2011, in comparison to the previous year ended figures of ₹ 410.46 Crore, showing a marginal reduction owing to reduced actual consumption in the supply area. The Company supplied 971 Million Units of power during the year ended 31st March 2011 recording thereby





a marginal increase in supply, as compared to the previous year's figures of 965 Million Units. The Profit after Tax for the year ended 31st March 2011 effected by the rising cost of fuel and power purchase and after payment of pending wage settlement dues to the workers since 2007, were recorded at ₹ 5.17 Crores as against the previous year's figures of ₹ 13.78 Crores.

The Company's generating stations continued to remain consistent and satisfactory in spite of inconsistency of fuel availability from ECL and its distribution network continued to be robust and stable. The Company's relations with its consumers continued to remain cordial, in regard to quality of service and reliability of power supply.

The Company has undertaken a complete integration of the utility by way of addition in its generating capacities, distribution lines and Sub stations and also augmentation of its existing network system. With the continued peak performance coupled with the unlocking of values through the vision and guidance of the new management, your directors are confident that the Company will continue its growth and expansions.

### **TARIFF:**

The Hon'ble West Bengal Electricity Regulatory Commission (WBERC) issued its Tariff Order on 29th July, 2010 for the year 2010-11 against its filed Annual Performance Review and Annual Revenue requirement petition with WBERC. Due to Change in regulations, Multi Years Tariff [MYT] petition for next three years 2011-14 is expected to be filed by September, 2011. The Company has filed appeals against WBERC tariff orders with Appellate Tribunal for Electricity [ATE] in regards to certain disallowances in the Tariff Orders for the years 2006-07; 2007-08 and 2008-09 and judgement of the ATE is awaited.

### **PROJECTS:**

Your Company's capital expenditure plans are undertaken with the objective of ensuring better quality & reliability of supply to its consumers, augmenting power delivery infrastructure to cater to increasing demand, reduction of technical losses, improving its operational efficiencies and developing self sufficiency in generation to meet the emerging challenges of increasing competition in the future.

In furtherance of these objectives, your Company has envisaged various short and long term plans for increasing its generation base and augmenting its existing Transmission & Distribution network.

### **GENERATION:**

#### **12 MW Thermal Power Project at Dishergarh:**

As mentioned in the last report, your Company was exploring the possibilities of renovating its existing power station at Dishergarh so as to increase its efficiency level and reduce variable costs. During the year, the Company has taken up the renovation project of Dishergarh Power Station by replacement of old Boiler, Turbine, Generator (BTG) and augmentation of the remaining plant. The Company is using the latest Fluidised Bed Combustion (FBC) technology in this project that will optimise production and cost. All major statutory clearance has been obtained and EPC order for 12MW has been placed. After successful commissioning of this plant, the entire power will be absorbed in the existing network.

#### **2X270 MW Thermal Power Project at Raghunathpur:**

Considering the delay in 2x250MW power project at Dishergarh due to land related issues, your Company has decided to shift the location to Raghunathpur in Purlia district of West Bengal. Allotment of land for the 1st phase of the project has been received from the Govt. of West Bengal and the remaining part of the land allotment is in process. Application for MOEF clearance, chimney height clearance from AAI, coal linkage application, water allocation and other statutory clearances are in progress. As BHEL is now manufacturing plants of 270 MW instead of 250 MW, the configuration of 2x270MW has been finalised. The total project cost has been estimated at ₹ 2970 crore approx and expected to be completed by mid 2014.

### **DISTRIBUTION:**

Your Company's distribution network sourced 230MVA of power this year, with a mix of own generation and purchase from Damodar Valley Corporation (DVC) and West Bengal State Electricity Distribution Company Limited (WBSEDCL) registering a 82% growth as compared to last year figures of 190MVA.

The Company's 6 receiving stations at Dishergarh, Seebpore, Luchipur, Satagram, Gauri and Bankola operated satisfactorily at 70% efficiency level.

Your directors are pleased to inform you that the Company has undertaken massive capitalization plans in respect of its distribution

network to complement the long term vision. Such capitalization plans includes installation of several sub-stations across the existing network as well as commissioning of 220kV and 400kV Sub-station so as to enable national grid connectivity. During 2010, your Company has undertaken construction of a 220kV Sub-station at J K Nagar with completion date in October 2011. All necessary approvals have been obtained and construction is in full swing. On commissioning of this Sub-station, an additional 100MVA load will be available. The Company has also started strengthening its existing 33kV network, so as to reach at every corner in its license area, by way of undertaking construction of 5 new 33kV Sub-stations at Dhasaldanga, Chalbalpur, Nigha, Dhadka and Parbelia. While construction at Dhasaldanga is in progress, the remaining Sub-station will be followed. To enable National Grid connectivity, your Company is also contemplating undertaking construction of a 220/400kV Sub-station at Mangalpur.

### **SALES AND MARKETING:**

Acknowledging that customer satisfaction and quality service is the key for a sustainable growth story, your Company has during the year launched an extensive customer guidance, support and awareness programme, aiming at 100% customer retention and servicing. This includes prior intimation to customers in case of scheduled load shedding, regular customer calls and visits to understand and mitigate customer issues, workshops and customer meets for frequent interaction and support. The Company has also formed customer service help line numbers to attend and to mitigate customer issues in real time.

### **RENEWAL OF LEASE AGREEMENT WITH ECL:**

The Company has entered into an agreement with Eastern Coalfields Ltd for renewal of lease of Chinakuri Power Station for a period of one year till 31st March, 2012.

### **NON CONVERTIBLE DEBENTURES [NCDs]:**

The Company during the year under review has issued 10.75% secured, redeemable, non convertible Debentures of ₹100 Crore to augment the long-term resources of the Company, working capital purposes, financing capital projects of the Company, repayment of existing debt and capital expenditure. The issued NCDs is having dual A+ credit rating and is also listed with the National Stock Exchange of India Limited [NSE] on the Wholesale Debt Market [WDM] segment with effect from 4th January, 2011.

### **PROMOTER OF THE COMPANY:**

Consequent upon Scheme of Amalgamation of M/s. Orbis Power Venture Private Limited into and with M/s. India Power Corporation Limited as per the scheme sanctioned by the Hon'ble High Court, Calcutta, M/s. India Power Corporation Limited has therefore become the promoter of the Company as defined under Regulation 2(h) of the Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 1997 and has acquired control and management of the Company.

### **ACCOUNTING POLICIES:**

Major accounting policies adopted by the Company are detailed in the Notes to Accounts in Schedule 17.

### **SEGMENT INFORMATION:**

The company during the year has taken into account the nature of business, the different risks and returns and for better clarity of the state of affairs and performance of operations of the company, the two business segments have been identified, i.e. Power and Investment operation and a report thereto is forming part of this report.

### **TRAINING:**

The Company continued in its endeavor to impart appropriate and relevant training to its employees to equip them to meet the challenges that are ahead and to enhance their performance in the best interest of the Company. The Company has also taken up an exercise on career growth & planning by identifying potential & training needs of employees by engaging professionals in the field. The Company mainly focused on In-house Training Programme not only for job enrichment but also to prepare them for change to derive maximum benefit for the organization as well. The Company, keeping in mind the multifarious activities, the In - house Programmes, were divided into four parts viz., Corporate Core Programmes, Supportive / Need Based Programmes, Plant / Technical / Specific Skills Programmes and Safety, Health and Industrial Hygiene related programmes.

### **PERSONNEL:**

Industrial Relations in the Company continued to be satisfactory throughout the year under review.

There are no employees in the Company who are in receipt of salary of ₹ 60,00,000/- p.a. or ₹ 5,00,000/- p.m., if employed for part



of the year. Hence the Statement of particulars of employees as required under Section 217 (2A) of the Companies Act, 1956, read with Companies (Particulars of Employees) Rules, 1975, as amended till date is not attached.

### **SOCIAL RESPONSIBILITY & WELFARE:**

The Company besides its responsibilities to its consumers, stakeholders and employees is conscious about its social obligations and has been contributing to various activities mainly in the areas in which it is involved.

Corporate Social Responsibility (CSR) has always been an integral part of the vision of the Company and has been the cornerstone of its core value of Good Corporate Citizenship. CSR for the Company is well encompassing, including making socially responsible products, engaging in responsible employee relations, and not only making a responsible commitment to the community but also encouraging employee engagement in community initiatives.

The Company has pledged good amount of its profit on a yearly basis for the Company's CSR initiatives, largely to benefit the socially and economically disadvantaged sections of society. While the Company's focus area for CSR has been in the field of education, as responsible citizens, the Company has also been actively supporting issues such as health and environment.

### **POLICY STANDARISATION**

#### **ENVIRONMENT, HEALTH AND SAFETY POLICY:**

The Company, during the year under review has framed and implemented Environment, Health and Safety Policy to ensure health and safety of all employees of the Company directly or indirectly engaged in the business process at workplace and protecting the environment.

#### **POLICY ON PREVENTION OF SEXUAL HARASSMENT IN THE WORKPLACE:**

The Company has laid down defined guidelines and broad framework on the policy based on Visakha Guidelines, prohibiting sexual harassment at work place and providing an effective grievance redressal procedure, having provisions clearly laid down for prevention and reporting at all levels of employment.

#### **POLICY FOR STATUTORY COMPLIANCE:**

The Company has adopted and implemented a well defined legal corporate compliance framework of all laws, rules and regulations applicable to Company to eliminate the possibility of non-compliance (s) and imposition of penalties and stricture on the Company and/or its employee(s) resulting in adverse impact on the business and reputation of the Company.

#### **INFORMATION TECHNOLOGY:**

The Company is in the process of implementing IT Policy covering major areas like generation, distribution, materials, finance and human resources, for enhancing service level to its consumers, suppliers, employees and other stakeholders. Implementation of the above is expected to lead to better system integrity and process reliability thereby improving business decision making.

#### **PARTICULARS OF CONSERVATION OF ENERGY AND TECHNOLOGY ABSORPTION:**

The information pursuant to Section 217(1)(e) of the Companies Act, 1956 read with the Companies (Disclosure) of particulars in the Report of Board of Directors Rules 1988, is given in the Annexure forming part of this report.

#### **RISK MANAGEMENT:**

As part of the Risk Management framework, the Company reviewed periodically the various risks and finalised mitigation plans. The risk areas identified by the Risk Management framework were covered by the Internal Audit and major risks were discussed periodically.

#### **CORPORATE GOVERNANCE:**

Pursuant to Clause 49 of the Listing Agreement with the Stock Exchanges, a Management Discussion and Analysis, Corporate Governance Report, Managing Director's and Auditors' Certificate regarding compliance of conditions of Corporate Governance form a part of this Report.

A Code of Conduct, as applicable to the Board Members and Senior Management personnel has been adopted and practiced is available on the Company's website at [www.dpscl.com](http://www.dpscl.com).



## **DIRECTOR'S RESPONSIBILITY:**

Pursuant to Section 217 (2AA) of the Companies Act, 1956 the Directors, based on the representations received from the Management, confirm that:

- (i) annual accounts have been prepared in consonance with the applicable accounting standards with proper explanations relating to material departures;
- (ii) appropriate accounting policies have been selected and applied consistently and on the basis of judgments and estimates that are reasonable and prudent so as to give a true and fair view of the annual accounts of the Company as at March 31, 2011 and of the Profit of the Company for the year ended on that date ;
- (iii) proper and sufficient care have been taken for maintenance of proper accounting records in accordance with the provisions of the Companies Act, 1956 for safe guarding the assets of the Company and for detecting frauds and irregularities;
- (iv) the annual accounts have been prepared on a going concern basis.

## **STATUTORY DISCLOSURES:**

None of the Directors of the Company are disqualified as per the provisions of Section 274(1) (g) of the Companies Act, 1956.

## **DIRECTORS:**

Shri Debi Prasad Patra had tendered his resignation from the post of Managing Director from the close of business hour of the Company on 31st July, 2010. However, he continues as Non-Executive Director of the Company.

Shri Jyoti Kumar Poddar and Shri N G Khaitan retire from the Board by rotation and being eligible, offers themselves for reappointment.

## **MANAGER:**

Shri Jyotirmay Bhaumik, BE (Mechanical) from Jadavpur University, M. Tech (Thermal) from IIT – Delhi, MBA (Finance), and MBA (HR), having over 26 years of rich experience in the power sector has been appointed as Manager of the Company in terms of the provisions of Section 2(24) of the Companies Act, 1956 with effect from 1st August, 2010 to look after the operations and to undertake the development & upcoming of various power projects of the Company.

## **AUDITORS:**

Messrs. Lodha & Co., Chartered Accountants, will retire as Statutory Auditors at the ensuing Annual General Meeting and are eligible for re-appointment, pursuant to Section 224 of the Companies Act, 1956, (as per the certificate furnished by them) regarding their eligibility for re-appointment for the financial year ending 31st March 2012 as the Auditors of the Company.

## **COST AUDITOR:**

M/s. Mani & Co, Cost Accountants, pursuant to the direction of the Central Government, Govt. of India, was appointed as Cost Auditor of the Company for conducting Cost Audit for generation, transmission and distribution of electricity business of the Company for the financial year ended 31st March, 2011.

## **ACKNOWLEDGEMENT:**

Your Directors place on record their appreciation for the overwhelming co-operation and assistance received from the Hon'ble West Bengal Electricity Regulatory Commission, various Ministries of the Central and State Governments, particularly the Power Departments, West Bengal State Distribution Co. Ltd, Damodar Valley Corporation, Coal India Limited, Eastern Coalfields Limited and Banks etc.

The Board also places on record the valuable contribution of its esteemed consumers in the sustained growth of the Company. The Board also likes to express its deep appreciation of the understanding and support extended by the employees at all levels and it's esteemed Shareholders.

**Kolkata,  
23rd May, 2011**

**On behalf of the Board,  
Hemant Kanoria  
Chairman**



## Annexure to Directors' Report

### INFORMATION PURSUANT TO SECTION 217(1) (e) OF THE COMPANIES ACT, 1956

#### A. Conservation of Energy

The Company has always been conscious about the need for conservation of energy and has been taking measures to this effect in all possible areas to conserve national resources.

##### (a) Measures taken

###### Distribution

- i) Feeder level energy accounting has been introduced.
- ii) 11 KV feeder level metering has been implemented for accurate energy accounting for taking appropriate remedial measures in loss prone areas.
- iii) Re-orientation of Load has been carried out for saving in transformer/feeder losses.
- iv) Energy Conservation drive for all consumers has been undertaken for efficient use of Power.

###### Power Stations

- i) Phased installation of Variable Frequency Drives (VFD) for critical auxiliaries.
- ii) Operation Checklists have been introduced to achieve maximum efficiency from the boiler combustion system.
- iii] Re-arrangement of illumination and luminaries including replacement of conventional chokes by new generation electric chokes have been carried out for energy saving purpose.
- iv] Performance Monitoring Cell for the power stations is regularly studying and identifying the possible energy saving areas in respect of the power stations auxiliaries for taking remedial measures.
- v] Comprehensive energy audit has been carried out in the Power Stations by External Auditors.

##### (b) Improvements

There have been general improvements in operating efficiency of the power stations and distribution system.

##### (c) Impact of (a) and (b)

Major impacts of the energy conservation measures are: -

- i) substantial savings in distribution losses;
- ii) substantial energy savings due to improved and modified illumination system in powerhouses.

#### B. Technology Absorption

##### (a) Research & Development

The Company as such does not carry out any in-house basic work in Research & Development. However, for major activities of development, whenever contemplated in various areas of power generation and distribution, the expertise of Central Electricity Authority (CEA) and National Productivity Council (NPC) in the field of power is obtained.

(b) **Technology absorption, adoption & innovation.**

The Company considers Information Technology (IT) support as a key factor to its strategy for growth. During the year under review, the Company has continued its initiatives towards technology adoption in the following areas: -

- i) Local Area Network (LAN) with fiber optic cabling for office automation and SAP implementation to integrate Operation & Maintenance, Material management, Financial management and HR management functions of the organization;
- ii) IT support for energy accounting system to conduct energy audits;

**C. Foreign Exchange Earnings and Outgo:**

Foreign Exchange Earned:	₹ Nil
Foreign Exchange used for import of spare parts	₹ 15.51Lakh
Expenditure in Foreign Currency during the year	₹ Nil

**Kolkata,  
23rd May, 2011**

**On behalf of the Board,  
Hemant Kanoria  
Chairman**



## ANNEXURE TO DIRECTORS' REPORT

### MANAGEMENT DISCUSSION AND ANALYSIS

#### FORWARD LOOKING STATEMENTS

Statements in this Management Discussion and Analysis describing the Company's objectives, expectations or predictions may be forward looking within the meaning of applicable securities laws and regulations. Forward looking statements are based on certain assumptions, anticipations and expectations of future events. The Company has tried whenever possible to mark such statements by using words such as 'anticipate', 'estimate', 'expects', 'projects', 'intends', 'plans', 'believes' and words of similar substance in connection with any discussion of future performance. The Company cannot guarantee that these assumptions and expectations will be realised although the Company has tried to be prudent whenever possible. The Company assumes no responsibility to publicly amend, modify or revise forward-looking statements, on the basis of any subsequent developments, information or events. Actual results may differ materially from those expressed in the statement. Important factors that could influence the Company's operations include cost of fuel, determination of tariff and such other charges and levies by the regulatory authority, changes in government regulations, tax laws, economic developments within the country and such other factors.

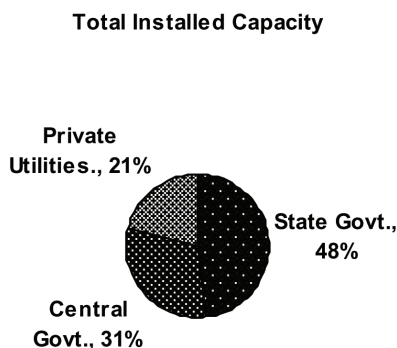
#### INDUSTRY STRUCTURE AND DEVELOPMENTS:

Electricity is one of the most vital infrastructure input for economic development of a country. There is a strong demand for electricity in India and it is steadily growing with the country's economic growth and rising consumerism. The Indian electricity market today offers one of the highest growth potential for private players. Government reforms, e.g. unbundling of State Electricity Boards, rise of power markets, introduction of Open Access Regulations, introduction of Renewable Energy Certificate Regulations, Restructured Accelerated Power Development and Reform Programme etc, are the key factor driving the power sector.

There is a huge demand for power in some Indian states due to rapid urbanization and industrialization. Besides, opportunities for private players are increasing with high energy shortage and government support in the form of incentives to set up power plants. We have found that the number of independent power plants will increase in the years to come with state governments inviting private players to invest in the power sector e.g. Gujarat, Maharashtra, Andhra Pradesh, etc.

The power sector in India is mainly controlled by the Government of India's Public Sector Undertakings (PSUs), have about 31% of total installed capacity of 173626.40 MW in India is being produced by them. Besides PSUs, several state-level corporations are there which accounts for about 48% of overall generation. Other than PSUs and state level corporations, private sector enterprises also play a major role in generation, transmission and distribution, about 21% of total installed capacity is generated by private sector. The Power Grid Corporation of India is responsible for the inter-state transmission of electricity and the development of national grid.

The Ministry of Power is the apex body responsible for the development of electrical energy in India. This ministry started functioning independently from 2 July 1992; earlier, it was known as the Ministry of Energy.

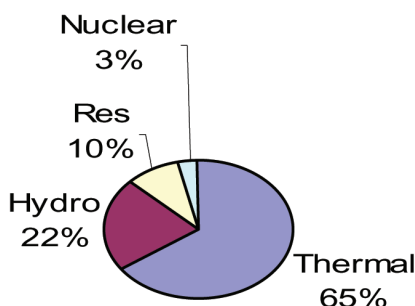




India is world's 6th largest energy consumer, accounting for 3.4% of global energy consumption. Due to India's economic rise, the demand for energy has grown at an average of 3.6% per annum over the past 30 years. At the end of March 2011, the installed power generation capacity of India stood at 173626.40 MW, while the per capita energy consumption stood at 733.54 KWh. The Government of India has set an ambitious target to add approximately 78,700 MW of installed generation capacity by 2012. The total demand for electricity in India is expected to cross 950,000 MW by 2030.

India is the sixth largest in terms of power generation. About 65% of the electricity consumed in India is generated by thermal power plants, 22% by hydroelectric power plants, 3% by nuclear power plants and rest by 10% from other alternate sources like solar, wind, biomass etc. 53.7% of India's commercial energy demand is met through the country's vast coal reserves. The country has also invested heavily in recent years on renewable sources of energy such as wind energy. As of Oct 2010, India's installed wind power generation capacity stood at 11632.44 MW. Additionally, India has committed massive amount of funds for the construction of various nuclear reactors which would generate at least 30,000 MW. In July 2009, India unveiled a \$19 billion plan to produce 20,000 MW of by solar power 2020.

**Installed Capacity of Power**



The per capita power consumption in India is 733.54KWh/yr, which is very minimal as compared to global average of 2340KWh/yr.

Electricity losses in India during transmission and distribution are extremely high, about 28.44% (2008-09). India needs to tide over a peak power shortfall of 13% by reducing losses due to theft and pilferage. Due to shortage of electricity, power cuts are common throughout India and this has adversely effected the country's economic growth. Theft of electricity, common in most parts of urban India, amounts to 1.5% of India's GDP. Despite an ambitious rural electrification program, some 400 million Indians lose electricity access during blackouts. While 84.9% of Indian villages have at least an electricity line, just 46 percent of rural households have access to electricity.

The transmission system planning in the country, in the past, had traditionally been linked to generation projects as part of the evacuation system. Ability of the power system to safely withstand a contingency without generation rescheduling or load-shedding was the main criteria for planning the transmission system. However, due to various reasons such as spatial development of load in the network, non-commissioning of load center generating units originally planned and deficit in reactive compensation, certain pockets in the power system could not safely operate even under normal conditions. This had necessitated backing down of generation and operating at a lower load generation balance in the past. Transmission planning has therefore moved away from the earlier generation evacuation system planning to integrate system planning.

While the predominant technology for electricity transmission and distribution has been Alternating Current (AC) technology, High Voltage Direct Current (HVDC) technology has also been used for interconnection of all regional grids across the country and for bulk transmission of power over long distances.

Certain provisions in the Electricity Act 2003 such as open access to the transmission and distribution network, recognition of power trading as a distinct activity, the liberal definition of a captive generating plant and provision for supply in rural areas are expected to introduce and encourage competition in the electricity sector. It is expected that all the above measures on the generation, transmission and distribution front would result in formation of a robust electricity grid in the country.



## Outlook and Opportunities

The per capita consumption of power in India in the year 2010-11 was 733.54KWh/yr which is low as compared to global average of 2340KWh/yr and this certainly reflects the demand supply gap and prospects and opportunities for the growth of Power Sector. With forward looking policies and regulations from the Government of India and CERC, an encouraging environment has been created for investments in all parts of electricity supply chain i.e., generation, transmission and distribution.

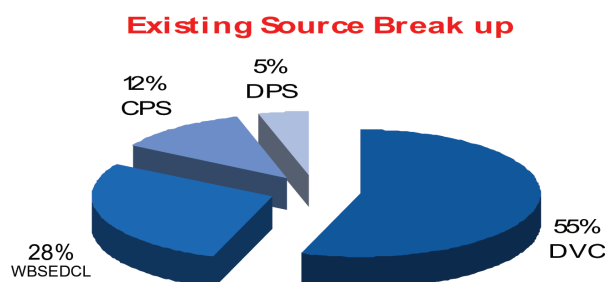
There are significant opportunities in generation sector for coal based plants at pithead or at coastal locations and for gas based CCPPs at load centers or near gas transportation infrastructure. Opportunities are also available in transmission network ventures and in the distribution sector once privatization of distribution starts in full earnest. However, land acquisition, environmental clearances and fuel linkages are not easily available, leading to delayed start of projects. In spite of the drawbacks, a huge investment opportunity is foreseen over the next ten years.

The outlook for the year 2011-12 is positive, with satisfactory growth in sales volumes and revenues. However, the Company's ability to cater to the increasing demand in its licensed area is being constrained by its lack of a substantial generation base and its continued dependence on Damodar Valley Corporation (DVC) to meet additional load growth. The Company in the times to come will be more focused on enhancing generating capacities with operational efficiencies; ensuring better operational flexibility with the usage / adoption of multi fuel technology; further expansion of capacities in other states; cost efficiency to enable supply of cheap and reliable power to consumers and environment protection and improvement.

### COMPANY:

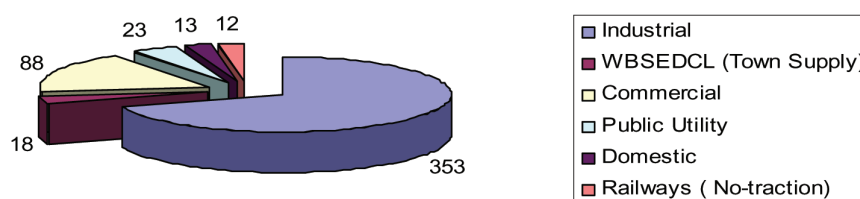
The Company incorporated in 1919 A.D. and set up primarily to supply power to Bengal Coal Company Limited, has a well spread out distribution network to cater to the needs of its consumers. The Company has a license area of 618 sq. km in the Asansol-Raniganj coal belt in the state of West Bengal and had been primarily supplying power at 11 kV only. It can presently supply power to minor loads at 3.3 kV and 550 V.

ECL is the single largest consumer of the Company constituting 54% of the load of the Company followed by West Bengal State Electricity Distribution Company Ltd (WBSEDCL) at 20% and the balance 26% of the load is absorbed by other industries.



The Company serves about 510 consumers comprising primarily of industrial load from collieries, cement plants, steel rolling plants and foundries, ceramic factories and some small commercial load, besides supplies to some public waterworks. Part of the power is also sold to West Bengal State Electricity Distribution Co. Ltd (WBSEDCL) for meeting supplies to various municipalities at low tension.

**Consumer mix-Number of Consumers**



The operational generating capacity of the Company is 42MW comprising 30 MW coal based thermal power station at Chinakuri and 12MW at Dishergarh which is under renovation and likely to be commissioned by end of 2011. The Company earns income mainly from the sale of electrical energy, which is sourced from its own generation as well as purchases from the Damodar Valley Corporation (DVC) and WBSEDCL. It also derives income from other sources, viz. investments and interest etc.

Your Company's capital expenditure plans are undertaken with objectives to ensuring better quality & reliability of supply to its consumers, augmenting power delivery infrastructure to cater to increasing demand, reduction of technical losses, improving its operational efficiencies and developing self sufficiency in generation to meet the emerging challenges of increasing competition in the future.

In furtherance of these objectives, your Company has envisaged various short and long term plans for increasing its generation base and augmenting and strengthening its existing Transmission & Distribution network.

## GENERATION:

As mentioned in their last report, your Company was exploring the possibilities of renovating its existing power station at Dishergarh so as to increase its efficiency level and reduce variable costs. During the year, the Company has taken up the renovation project of Dishergarh Power Station by replacement of old Boiler, Turbine, Generator (BTG) and augmentation of the remaining plant. The Company is using the latest Fluidised Bed Combustion (FBC) technology in this project that will optimise production and cost. All major statutory clearance has been obtained and EPC order for 12MW has been placed. Dismantling of existing plant has been completed and erection for replacement BTG is in progress. The total project cost has been estimated at ₹ 49 Lakh excluding taxes and duties with project completion date in November, 2011. Financial closure from IDBI Bank Ltd has been obtained. After successful commissioning of this plant, the entire power will be absorbed in the existing network.

### **2X270 MW Thermal Power Project at Raghunathpur:**

Considering the delay in 2x250MW power project at Dishergarh due to land related issues, your Company has decided to shift the location to Raghunathpur in Purlia district of West Bengal. Allotment of land for the 1st phase of the project has been received from the Govt. of West Bengal and the remaining part of the land allotment is in process. Application for MOEF clearance, chimney height clearance from AAI, coal linkage application, water allocation and other statutory clearances are in progress. As BHEL is now manufacturing plants of 270 MW instead of 250 MW, the configuration of 2x270MW has been finalised. The total project cost has been estimated at Rs.2970 crore approx and expected to be completed by mid 2014.



## DISTRIBUTION:

Your Company's distribution network sourced 230MVA of power this year, with a mix of own generation and purchase from Damodar Valley Corporation (DVC) and West Bengal State Electricity Distribution Company Limited (WBSEDCL) registering a 82% growth as compared to last year figures of 190MVA.

The Company's 6 receiving stations at Dishergarh, Seebpore, Luchipur, Satagram, Gauri and Bankola operated satisfactorily at 70% efficiency level.

Your directors are pleased to inform you that the Company has undertaken massive capitalization plans in respect of its distribution network to complement the long term vision. Such capitalization plans includes installation of several sub-stations across the existing network as well as commissioning of 220kV and 400kV Sub-station so as to enable national grid connectivity. During 2010, your Company has undertaken construction of a 220kV Sub-station at J K Nagar with completion date in October 2011. All necessary approvals have been obtained and construction is in full swing. On commissioning of this Sub-station, an additional 100MVA load will be available. The Company has also started strengthening its existing 33kV network, so as to reach at every corner in its license area, by way of undertaking construction of 5 new 33kV Sub-stations at Dhasaldanga, Chalbalpur, Nigha, Dhadka and Parbelia. While construction at Dhasaldanga is in progress, the remaining Sub-station will be followed. To enable National Grid connectivity, your Company is also contemplating undertaking construction of a 220/400kV Sub-station at Mangalpur.

## SALES AND MARKETING:

Acknowledging that customer satisfaction and quality service is the key for a sustainable growth story, your Company has during the year launched an extensive customer guidance, support and awareness programme, aiming at 100% customer retention and servicing. This includes prior intimation to customers in case of scheduled load shedding, regular customer calls and visits to understand and mitigate customer issues, workshops and customer meets for frequent interaction and support. The Company has also formed customer service help line numbers to attend and to mitigate customer issues in real time.

The operating costs primarily consist of fuel, electricity purchase, staff, repairs and maintenance and general overheads. The financial and operating performance of the Company during the Financial Year 2010-11 is given below:

(₹ In Lakh)

	Current Year	Previous Year
<b>INCOME</b>		
<i>Sales</i> <b>40563.11</b>	41046.80	
<i>Other Income</i>	<b>1112.21</b>	346.41
<b>Total</b>	<b>41675.32</b>	<b>41393.21</b>
<b>EXPENSES</b>		
<i>Fuel Consumption</i>	<b>4217.14</b>	5278.06
<i>Energy Purchase</i>	<b>29531.71</b>	29024.99
<i>Other Expenses</i>	<b>7182.23</b>	6077.36
<b>Total</b>	<b>40931.08</b>	<b>40380.41</b>
<b>Profit before Exceptional Item and Taxation</b>	<b>744.24</b>	<b>1012.80</b>

The details of financial performance of the Company are appearing in the Balance Sheet and the Profit and Loss Account of the Company.

The Net Income from Operations was recorded at ₹ 405.63 Crore for the financial year ended 31st March 2011, in comparison to the previous year ended figures of ₹ 410.46 Crore, showing a marginal reduction owing to reduced actual consumption in the supply area. The Company supplied 971 Million Units of power during the year ended 31st March 2011 recording thereby a marginal increase in supply, as compared to the previous year's figures of 965 Million Units. The Profit after Tax for the year ended 31st March 2011 effected by the rising cost of fuel and power purchase and after payment of pending wage settlement dues to the workers since 2007, were recorded at ₹ 5.17 Crores as against the previous year's figures of ₹ 13.78 Crores.

#### **INTERNAL CONTROL SYSTEMS:**

The Company has adequate internal control systems and procedures commensurate with the size of the Company, which include internal audit and review by external firm of Chartered Accountants and pre-audit of payments by internal team of Accountants. All major payments and statutory payments pass through the strict scrutiny by pre-audit team before release of the same to parties. The internal control measures such as defining the various levels of the authority through delegation of powers, well laid down purchase procedures, checks and balances in the financial system to safeguard the Company's assets, budgetary controls and variance analysis are in place.

The procurement and operational maintenance activities are planned well in advance to avoid any possible risk of late delivery of materials, delay in attending to maintenance needs etc. The Company stores and maintains all the relevant data and information as a back up, to avoid any possible risk of losing important business data.

The qualified and independent Audit Committee of the Board quarterly reviews the internal audit reports and the status of implementation of actions recommended.

#### **HUMAN RESOURCES:**

The Company continued in its endeavor to impart appropriate and relevant training to its employees to equip them to meet the challenges that are ahead and to enhance their performance in the best interest of the Company. The Company has also taken up an exercise on career growth & planning by identifying potentials & training needs of employees by engaging professionals in the field. The focus of the training has been to create high performance culture as well as bringing an improvement in the organization for meeting consumers' needs.

The Company maintained cordial industrial relations throughout the year under review. The manpower strength of the Company is 959 at the end of the Financial Year 2010-11.

#### **SEGMENT INFORMATION:**

The Company during the year has taken into account the nature of business, the different risks and returns and for better clarity of the state of affairs and performance of operations of the Company, the two business segments have been identified, i.e. Power and Investment operation and a report thereto is forming part of this report.

#### **RISKS AND CONCERNS:**

The opportunity for additional generational capacity created by high economic growth will be subject to a lot of risks i.e. the inadequacy of supply of coal to meet current demand, lack of infrastructures in both the exporting countries and India to handle larger quantity of coal for import into India. This will lead to higher fuel costs which need to be passed on to the consumers.

Delay in land acquisition, environmental clearances and other approvals remain an area of concern. Lack of water is another threat to the capacity addition plans, since about 80% of the upcoming capacity will be in areas of water scarcity. The rising subsidy bill of distribution companies needs to be addressed for the long term viability of the sector in India and remain a concern.

The availability and cost of capital for funding of new projects could also be cause of concern, given that power projects are capital intensive. The economy and the monetary policy will play a key role in ensuring that these projects receive timely funds. The imposition of export restrictions or levy of taxes by energy exporting countries could make the cost of imported energy into India even more expensive and unaffordable for the common man.





The Company has systems and practices in place to help in identifying potential risks and taking measures to mitigate those risks. The Risk Management framework of the Company addresses all potential risks including Fuel risks (availability & pricing), Regulatory Risks (Tariff Regulation, Environment Regulation etc.), Consumer Risks (Revenue Realization, Transmission Risks), Assets Risks (Natural Calamity etc.), Human Resource Risks and IT Risks.

The West Bengal Electricity Regulatory Commission (WBERC) has notified Multi Year Tariff Regulations. It has specified various operating norms and prescribed controllable and non-controllable expenses. The Company's Tariff Petition for 2008-09 to 2010-11 filed pursuant to these Regulations was considered by WBERC. While the Company has put in all the efforts for efficiently carrying out its operations, technical limitations of the existing units prevents it from meeting the benchmark standard, leading to inability to recover full costs of operations from the tariff revenues. The Company has therefore undertaken an accelerated growth plan as detailed in the Directors' Report, aiming at reducing such risks.

The demand from Eastern Coalfields Ltd., the main customer of the Company, is relatively stable and registers a nominal increase in the absence of development of new coalfields. Sales to WBSEDCL are anticipated to show a flat curve over the next few years with the progressive strengthening of their transmission network in the licensed area. Sales to other consumers maintained an encouraging trend and increased by 4 % on a year on year basis despite any un-noticeable economic development in the area. The successful establishment of proposed industrial parks by the State Government in various areas in the licensed area of the Company may lead to an upsurge in demand, which the Company will be able to cater to fully with the development of adequate capacity augmentation and its generation projects commissioning. The establishment of the proposed 220/33 kV substation as well as the new generation capacities by the Company coupled with the substantial investments proposed in augmenting the transmission & distribution network are aimed at removing this constraint, besides increasing the competitiveness of its tariffs, thus enabling the Company to cater to the potential increase in demand in the existing licensed area.

The Company may face risks through increase in captive power capacity by its consumers. However, the strong and established distribution network with a track record of uninterrupted power supply makes the Company well equipped to meet this challenge.

The operations of the Company are subject to risks generally associated with power generation, transmission and distribution businesses and the related transportation, receipt and storage of fuels and environmental issues.

**Kolkata,  
23rd May, 2011**

**On behalf of the Board,  
Hemant Kanoria  
Chairman**

## **ANNEXURE TO DIRECTORS' REPORT**

### **REPORT ON CORPORATE GOVERNANCE**

Corporate governance is considered as fundamental tools for the robust operation of corporate entity. Sound governance practices and responsible corporate behaviour contribute to superior long-term performance of companies. Adaptation to changing times is the key to corporate growth and long term survival. Continuous improvement is necessary in corporate governance as well. In fact, better governance practices enable companies to introduce more effective internal controls suitable to the changing nature of business operations, improve performance and also provide an opportunity to increase public understanding of the key activities and policies of the organisation. Indian companies have adopted better governance practices and have demonstrated openness in their dealings with stakeholders across the board. This has been augmented by regulatory authorities introducing and improving governance practices for Indian companies over the years.

#### **1. Company's Philosophy on Code of Governance:**

The Company believes that the Corporate Governance Code of the Listing Agreement ("the Code") prescribes only a minimum framework for governance of a business in corporate framework. However, the Company's philosophy is to develop this desired minimum framework and institutionalise the spirit it entails for enabling a sustainable value creation. This will lay the foundation for further development of superior governance practices, which are vital for growing successful business and for furthering the interest of all stakeholders in the best possible manner. The Company recognises that transparency, disclosure, financial controls and accountability are the pillars of any good system of corporate governance. The Company also believes that due emphasis on regulatory compliances including adoption of environment friendly technology; complete customer satisfaction through uninterrupted, reliable, quality power supply and discharge of social obligations as a responsible corporate member of the Society/Community.

#### **2. Board of Directors:**

##### **2.1 Composition**

The Board of Directors of the Company is composed of professionals drawn from diverse fields, who provide leadership and guidance to the Company's management and directs, supervises and controls the performance of the Company. As at 31st March, 2011, the Board comprises six Directors and half of the Directors on the Board including the Chairman are Non-Executive Directors and three were Non -Executive Independent Directors on Board.

The composition of Board is compliant with the requirements of sub clause (I) (A)(i) and (I) (A) (ii) of Clause 49 of the Listing Agreement.

Consequent upon relinquishment of the office of Managing Director by Shri D P Patra, during the year under review, The Board has appointed Shri Jyotirmay Bhaumik as Manager designated as Chief Operating Officer (COO) of the Company in terms of provisions of Section 2(24) of the Companies Act, 1956.



## Composition, Category, Other Directorships, Other Committee Positions held by the Directors as on 31st March, 2011.

Name of Directors	Category	No. of Other Directorships in Public Limited Companies incorporated in India	Other Committee <span style="color: red;">■</span> Positions	
			As Chairman	As Member
Shri Hemant Kanoria	Non-Executive Chairman	7	-	-
Shri Sunil Kanoria	Non-Executive Director	7	-	-
Shri Debi Prasad Patra <span style="color: red;">#</span>	--do--	2	-	-
Shri Jyoti Kumar Poddar	Non-Executive Independent Director	2	-	-
Shri Nand Gopal Khaitan	---do---	9	1	8
Shri Amit Kiran Deb	---do---	3	-	-

# Ceased to be Managing Director w. e. f. 1st August, 2010.

■ Positions held in Audit and Shareholders' /Investors' Grievance Committees in other Indian Public Limited Companies.

## 2.2 Board Meeting

The Board of Directors of the Company met six times during the year 2010-2011.

The Board meetings during the financial year 2010-2011 were held on 17th May, 2010; 26th June, 2010; 6th August, 2010; 12th November, 2010; 10th February, 2011 and 22nd March, 2011. The gap between any two consecutive meetings did not exceed four months.

## 2.3 Attendance of Directors

### Attendance of Directors at the Board Meetings held during

### 2010-2011 and at the last Annual General Meeting (AGM)

Name of Directors	No. of Meetings attended out of Six Meetings held during 2010-2011	Whether Attended last AGM held on 26th June, 2010
Shri Hemant Kanoria	6	Yes
Shri Sunil Kanoria	4	No
Shri Jyoti Poddar	5	Yes
Shri Nand Gopal Khaitan	4	Yes
Shri Debi Prasad Patra	5	Yes
Shri Amit Kiran Deb	6	Yes

## 2.4 Code of Conduct

In terms of sub clause (i) of Clause 49 I (D) of the Listing Agreement the Board has adopted a Code of Conduct (Code) for all Board Members and Senior Management personnel of the Company. The Board Members and Senior Management Personnel have affirmed compliance of the Code in terms of sub clause (ii) of Clause 49 I (D) of the Listing Agreement. A declaration to this effect from the Manager (COO) of the Company for the financial year ended on 31st March, 2011 is annexed to this report. The Code is available on the Website of the Company.

## 2.5 Prevention of Insider Trading

As per the SEBI (Prohibition of Insider Trading) Regulations 1992, the Company Secretary is the Compliance Officer and is responsible for setting forth policies, procedures, monitoring adherence to the rules for the preservation of price sensitive information, pre-clearance of trade, monitoring of trades and implementation of the Code of Conduct for trading in Company's securities under the overall supervision of the Board. The Company has adopted a Code of Conduct for Prevention of Insider Trading as well as a Code of Corporate Disclosure Practices. All the Directors on the Board, employees at senior management level at all locations and other employees who could be privy to unpublished price sensitive information of the Company are governed by this Code.

## 3. Audit Committee:

### 3.1 Composition:

- 3.1.1 The Audit Committee (the Committee) of the Company is existing since May 1997 and later re-constituted in terms of Clause 49 of the Listing Agreement. The Committee during the year comprised of Shri N G Khaitan, Shri Jyoti Kumar Poddar, Shri Sunil Kanoria as Members and Shri Amit Kiran Deb as Chairman.
- 3.1.2 Shri Sunil Kanoria is a qualified Chartered Accountant who has the requisite knowledge of finance and accounts and other Members of the Committee are also financially literate.
- 3.1.3 Shri Saikat Bardhan, Secretary & Compliance Officer of the Company acts as the Secretary to the Committee.

### 3.2 Terms of Reference

The present terms of reference of the Committee are in conformity with the requirements of Clauses 49 II (C) and 49 II (D) of the Listing Agreement. Major terms of reference of the Committee include overseeing the financial reporting process, review of financial statements, ensuring compliance with the regulatory guidelines, review of internal audit reports, recommending appointment and remuneration of statutory auditors to the Board of Directors and to review adequacy of internal control systems and internal audit function. The Committee also reviews Risk Management framework concerning the critical operation of the Company, Management Discussion & Analysis of the Company's operations, significant related party transactions.

The Committee Meetings were attended by the Managing Director and Manager as an invitee. The Statutory Auditors also attended the meetings as and when required. The Committee also invites the representatives of Protivity Internal Audit team for obtaining valuable guidance from their expertise in best practices in Internal Audit. The minutes of the Audit Committee meetings were circulated to the Board, discussed and taken note of.



### 3.3 Attendance of Members at the Meetings of the Audit Committee held during 2010-2011.

3.3.1 Seven meetings were held during the year on 12th April, 2010; 10th May, 2010; 17th May, 2010; 6th August, 2010; 22nd September, 2010; 12th November, 2010 and 10th February, 2011. The gap between any two consecutive meetings did not exceed four months.

Members	Meetings Attended
<b>Shri Amit Kiran Deb</b>	<b>7</b>
<b>Shri Jyoti Kumar Poddar</b>	<b>6</b>
<b>Shri Sunil Kanoria</b>	<b>5</b>
<b>Shri N G Khaitan</b>	<b>4</b>

3.3.2 Shri Amit Kiran Deb, the Chairman of Audit Committee has attended the last Annual General Meeting of the Company held on 26th June, 2010.

### 4. Remuneration Committee:

4.1 The Remuneration Committee (Committee) of the Company, during the year, comprised of Shri Hemant Kanoria, Shri Jyoti Kumar Poddar as members and Shri Nand Gopal Khaitan as Chairman. The broad terms of reference of the Committee is to:

4.1.1 Recommend to the Board remuneration including salary, perquisites and commission to be paid to the Company's Executive Director/Manager.

4.1.2 Finalize the perquisites of the Executive Director/Manager within the overall ceiling fixed by the Board.

4.2 The Committee met once during 2010-2011 on 22nd March, 2011 and Shri Hemant Kanoria and Shri Jyoti Kumar Poddar were present at the meeting.

4.3 All decisions on remuneration payable to Executive and Non-Executive Director(s) are taken by the Board of Directors and approved by the members at the Annual General Meeting of the Company. The remuneration paid to Managing Director (Part of the Year) /Manager as per the terms of appointment as approved by the Board of Directors and members of the Company. Such amount paid/payable to the Managing Director/Manager for the financial year ended 31st March, 2011 is as under: -

		<u>₹ in Lakh</u>
		<b>Shri Jyotirmay Bhaumik*</b>
(i)	Salary	10.59
(ii)	Contribution to Provident and Other Funds	1.08
(iii)	Provision for Gratuity	0.03
(iv)	Perquisites	0.06
(v)	Commission	0.00
	<b>Total</b>	<b>11.76</b>



#### Service Contracts, Notice Period and Severance fees

\*Period of Contract: 5 years from 1st August, 2010 or till the age of superannuation, whichever is earlier.

Severance fees: Not Paid.

- 4.4 The Non- Executive Directors do not have any material pecuniary relationship/ transactions with the Company in their personal capacity other than Sitting Fees which are paid at the rate of ₹ 7500/- for each meeting of the Board and ₹ 3000/- for each meeting of the Audit Committee, Shareholders Grievance Committee, Remuneration Committee and Committee of Directors Meeting attended by them.

#### 4.5 Details of sitting fees paid to the Non- Executive Directors and their share holding in the Company.

Name of Directors	Sitting Fees paid during the year (₹)	Ordinary Shares held as on 31st March, 2011.
Shri Hemant Kanoria	102000	NIL
Shri Sunil Kanoria	66000	NIL
Shri Jyoti Kumar Poddar	106500	NIL
Shri Nand Gopal Khaitan	42000	NIL
Shri Debi Prasad Patra	52500	NIL
Shri Amit Kiran Deb	66000	NIL
<b>Total</b>	<b>435000</b>	

The Company does not have any convertible instruments

#### 5. Shareholders Committee:

- 5.1 The Board of Directors of the Company constituted Shareholders'/Investors' Grievance Committee (the Grievance Committee) in the year 2002 which is in conformity with the requirement of sub clause (iii) of Clause 49(IVG) of the Listing Agreement. The Grievance Committee during the year comprised of Shri Debi Prasad Patra and Shri Jyoti Kumar Poddar as members and Shri Hemant Kanoria as Chairman.

The terms of reference of the Grievance Committee is to ensure effective redressal of complaints of the shareholders such as dematerialization, transfer, non-receipt of annual report/ dividend/ share certificate, etc.

- 5.2 The Grievance Committee met once during the year 2010-11 on 22nd March, 2011 and all the members of the Committee were present at the meeting.
- 5.3 Shri Saikat Bardhan, Secretary of the Company was delegated with the power of share transfers in terms of sub clause (iv) of Clause 49 IV (G) of the Listing Agreement. He has also been designated as Compliance Officer of the Company to deal with share transfers and other related matters.
- 5.4 During the year no complaint was received from a shareholder. No share transfer was pending as on 31st March, 2011.



## 6. Other Committees:

### 6.1 Committee of Directors

The Company has a Committee of Directors comprised of Shri Hemant Kanoria as Chairman and Shri Sunil Kanoria, Shri Debi Prasad Patra and Shri Jyoti Kumar Poddar as Members with a view to have a more focused attention on various facets of business and for better accountability particularly to monitor various upcoming Thermal Power Projects viz., 1X12 MW Renovation Project at DPS; 2X270 MW Projects at Raghunathpur, Purulia-W.B.; Construction of 33/11kV Sub Station of Perbelia, Dhaseldanga and Chalbalpur etc.

6.2 The Committee met seventeen times during the year 2010-11 on 12th April, 2010; 10th May, 2010; 24th May, 2010; 7th June, 2010; 26th June, 2010; 15th July, 2010; 30th July, 2010; 16th August, 2010; 30th August, 2010; 9th September, 2010; 29th September, 2010; 20th October, 2010; 3rd November, 2010; 12th November, 2010; 10th January, 2011; 10th February, 2011 and 8th March, 2011.

Members	Meetings Attended
<i>Shri Hemant Kanoria</i>	17
<i>Shri Jyoti Kumar Poddar</i>	15
<i>Shri Sunil Kanoria</i>	7
<i>Shri Debi Prasad Patra</i>	16

## 7. General Body Meetings:

7.1 Location and time of Annual General Meetings (AGM) held in last three years

Year	Location	Date	Time	Special Resolution passed
2007-2008	"Registered Office" Plot No.-X-1, 2&3 Block EP, Sector-V, Salt Lake City, Kolkata- 700 091.	26th September, 2008	11:30 a.m.	Yes
2008-2009	"Registered Office" Plot No.-X-1, 2&3 Block EP, Sector-V, Salt Lake City, Kolkata- 700 091.	16th September, 2009	11:00 a.m.	Yes
2009-2010	"Registered Office" Plot No.-X-1, 2&3 Block EP, Sector-V, Salt Lake City, Kolkata- 700 091.	26th June, 2010	11:00 a.m.	No

- 7.2 There were no special resolutions passed by the Company through Postal Ballot during the year and no resolution is proposed to be conducted by means of Postal Ballot at present.
- 7.3 Resume and other information regarding the directors seeking appointment/ reappointment as required by sub clause (i) of Clause 49 IV (G) of the Listing Agreement has been given in the Notice of the Annual General Meeting annexed to this Annual Report.

## 8. Disclosures:

- 8.1 List of related party transactions indicating relationship as required to be disclosed under Accounting Standard (AS) 18 have been furnished in Note 17 on Schedule 17 to the Audited Annual Accounts which forms part of this Annual Report. However, none of these related party transactions have potential conflict with the interest of the Company at large.

- 8.2 No penalties, strictures were imposed on the Company by the Stock Exchanges or SEBI or any other statutory authority, on any matter related to the capital markets, during the last three years.

- 8.3 Disclosure of Accounting Treatment

The accounts for the year ended 31st March, 2011 have been prepared in keeping with West Bengal Electricity Regulatory Commission (Terms & Conditions of Tariff) Regulation, 2007 (as amended) issued pursuant to the provisions of The Electricity Act, 2003 and applicable for the year ended 31st March, 2011 as indicated in Note 1(a) on Schedule 17 to the Annual Accounts. The accounting policies followed for preparation of these accounts, are generally in keeping with the Companies (Accounting Standard) Rules, 2006.

- 8.4 Disclosures on Risk Management

The Board of Directors has laid down procedures for assessment and minimization of risk which is being reviewed and updated periodically.

- 8.5 Management Discussion and Analysis

Management Discussion and Analysis forms part of this Annual Report.

- 8.6 CEO/CFO Certification

A certificate from the Manager (CEO) and the General Manager [F&A] (CFO) of the Company in terms of Clause 49 (V) of the Listing Agreement for the year ended 31st March, 2011 was placed before the Board in its meeting held on 23rd May, 2011.

- 8.7 All mandatory requirements have been appropriately complied with and the non mandatory requirements are dealt with at the end of the report.

## 9. Means of Communication:

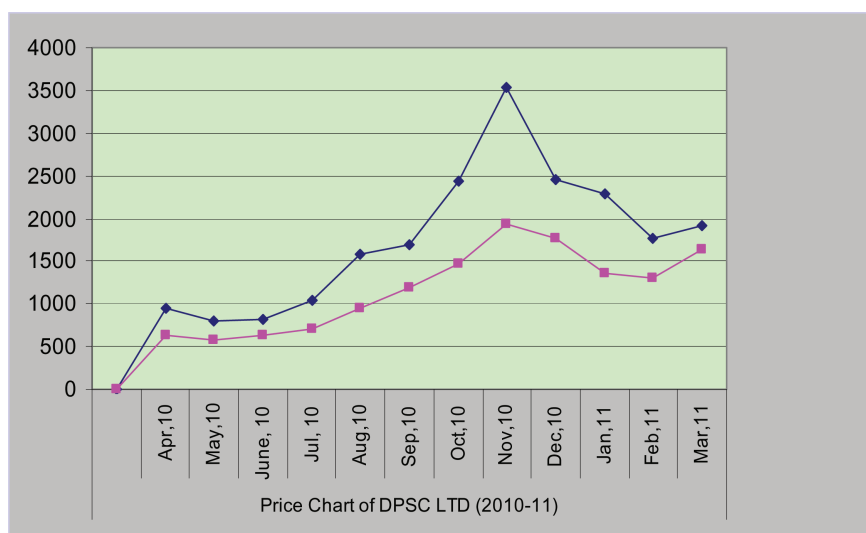
a)	Quarterly Results	Published in Newspapers like Business Standard and Aajkal
b)	Website, where displayed	<b>www.dpscl.com</b>
c)	Whether it also displays Official news releases and presentation made to institutional investors / analysts	Presentations are made to institutional investors upon their specific request(s)



## 10. General Shareholder Information.

I) Annual General Meeting	Date & Time : Friday, 29th July, 2011 At 11.00 a.m. Venue : REGISTERED OFFICE: Plot No.-X-1, 2&3 Block EP, Sector-V, Salt Lake City, Kolkata- 700 091.		
II) Financial Year	1st April to 31st March		
III) Book Closure Date	25th July, 2011 to 29th July, 2011 (both days inclusive)		
IV) Dividend Payment Date	Dividend @ ₹ 1.00 per share will be dispatched on or before 22nd August, 2011.		
V) Listing on Stock Exchanges	<b>The Calcutta Stock Exchange Ltd., (CSE)</b> 7, Lyon's Range, Kolkata- 700 001. <b>National Stock Exchange of India Ltd., (NSE)</b> Exchange Plaza, Plot No. C/1, G Block Bandra Kurla Complex, Bandra (E), Mumbai- 400 051.  Listing fees have been paid and there is no fee outstanding as on date.		
VI) Stock Code	CSE	DPS CO. : 14021	
	NSE	DPSCLTD	
VII) Market Price Data :	Shares of the Company are listed with CSE & NSE. The Shares of the Company are traded only at NSE and the monthly movement of share price during the year at NSE is summarised below:		

Months		NSE	
	High (₹)	Low (₹)	Volume Rs. In Lakh
April, 2010	947.00	640.00	6504.83
May, 2010	799.80	576.00	138.24
June, 2010	815.00	625.00	81.95
July, 2010	1047.80	700.05	300.52
August, 2010	1589.80	943.05	731.97
September, 2010	1689.00	1196.00	296.67
October, 2010	2445.00	1466.05	883.38
November, 2010	3534.00	1930.05	2324.86
December, 2010	2464.90	1760.10	245.41
January, 2011	2290.00	1351.20	146.93
February, 2011	1770.00	1309.05	159.16
March, 2011	1910.00	1640.05	220.17



**Performance and comparison to broad based indices such as BSE Sensex etc.**

Market Price Data and Comparison of the share prices with BSE Sensex is not given, as the shares of the Company were not listed on BSE. Shares of the Company are being traded only at NSE though it is also listed with CSE.

**VIII) Registrar & Share Transfer Agents**

C B Management Services (P) Ltd.  
P-22, Bondel Road,  
Kolkata- 700 019.  
Phone: (033) 40116700/6711/6718/6723;  
Fax: (033) 2287 - 0263; e-mail: rta@cbmsl.com

**IX) Distribution of Shareholding as on 31st March, 2011**

By Category of Shareholders				
		Category	No. of Share(s) held	Percentage (%) to Total
<b>A</b>		<b>Promoter(s) Holding</b>		
	1.	Promoters		
		a. Indian Promoters	3865184	91.29
		b. Foreign Promoters	-	-
	2.	Persons Acting in Concert	72417	1.71
		<b>Sub Total</b>	<b>3937601</b>	<b>93.00</b>
<b>B.</b>		<b>Public Share Holding</b>		
	3.	Institutional Investors		
		a. Mutual Funds and UTI	-	-
		b. Bank/ Financial Institutions/ Insurance companies	5201	0.12
		c. FIs	-	-
		<b>Sub Total</b>	<b>5201</b>	<b>0.12</b>
	4.	Others		
		a. Bodies Corporate	202554	4.79
		b. Indian Public 86139	2.04	
		c. Non-Resident Indians	892	0.02
		d. Public Sector company	150	0.00
		e. CM/CC	1331	0.03
		<b>Sub Total</b>	<b>291066</b>	<b>6.88</b>
		<b>Grand Total</b>	<b>4233868</b>	<b>100.00</b>





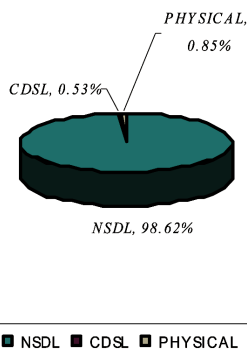
### By Size of Shareholding

Range From	To	Numbers of Shares	%	Number of Shareholders	%
1	500	60931	1.44	1723	97.18
501	1000	22931	0.54	32	1.80
1001	2000	14991	0.35	10	0.56
2001	3000	7878	0.19	3	0.17
3001	4000	6691	0.16	2	0.11
4001	5000	0	0.00	0	0.00
5001	10000	0	0.00	0	0.00
10001	50000	0	0.00	0	0.00
50001	100000	72417	1.71	1	0.06
100001	And Above	4048029	95.61	2	0.11
<b>Total</b>		<b>4233868</b>	<b>100.00</b>	<b>1773</b>	<b>100.00</b>

### X) Share Transfer System

The shares in physical form for transfer should be lodged at the office of the Company's Registrar and Share Transfer Agent, C B Management Services (P) Ltd., Kolkata. The transfers are processed within 14 days from the date of such request for transfer, if technically found to be in order and complete in all respects. As per directives issued by SEBI it is compulsory to trade in Company's equity shares in dematerialised form.

### XI) Dematerialization of Shares as on 31st March, 2011.



The Company has entered into arrangements with National Securities Depository Ltd., and Central Depository Services (India) Ltd., whereby Shareholders have an option to dematerialize their shares with either of the depositories.

As on 31st March, 2011, 4197693 shares representing 99.15 % of the total shares have been dematerialized.

DEMAT ISIN Number: INE360C01016

### XII) Outstanding GDRs /ADRs /Warrants or any Convertible Instruments, conversions date and likely impact on equity.

Not Applicable

<b>XIII) Plant Locations.</b>	<i>Dishergarh Power Station. Sanctoria, P.O.: Dishergarh Burdwan - 713 333 Ph. 0341 2520 023 Fax. 0341 2520 022</i>	<i>Chinakuri Power Station PO. Radhanagar Railway Colony Burdwan - 713 372 Ph. 0341 2510 520</i>
<b>XIV) Address for Correspondence.</b>	<i>Secretary DPSC Limited. Plot No.-X-1, 2&amp;3 Block EP, Sector-V, Salt Lake City, Kolkata- 700 091. Telephone : 033-2357 4308/09/10 Fax : (91) (33) 2357 2452 Email : sb@dpscl.com</i>	

### **Status of Adoption of the Non Mandatory Requirement**

#### **1. The Board**

The Company does not provide any office facility to the non-executive Chairman. None of the Independent Directors has the tenure in aggregate on the Board for more than nine years.

#### **2. Remuneration Committee**

The Company has a Remuneration Committee as referred in Section 4 of this report.

#### **3. Audit Qualification**

Observations of the Auditors have been appropriately addressed in the Directors' Report.

#### **4. Other Items**

The rest of the Non-Mandatory requirements such as **Shareholders Rights; Training of Board Members; Mechanism for evaluating non-executive Board Members and Whistle Blower Policy** will be implemented by the Company as and when required and/or deemed necessary by the Board.

Kolkata,  
23rd May, 2011

**On behalf of the Board,  
Hemant Kanoria  
Chairman**



## **DECLARATION REGARDING COMPLIANCE BY BOARD MEMBERS AND SENIOR MANAGEMENT PERSONNEL WITH THE CODE OF CONDUCT**

This is to confirm that the Company has adopted the Code of Conduct for its Board Member and Senior Management Personnel including Managing Director as well as Non-Executive Independent Directors and the same are available on the website of the Company.

I also confirm that the Company has received a declaration of compliance with the Code of Conduct as applicable by the Members of the Board and Senior Management Personnel of the Company for the financial year ended 31st March, 2011.

For the purpose of this declaration, Senior Management shall mean personnel of the Company who are members of its core management team excluding Board of Directors and would comprise all members of management committee, including all functional heads.

**Kolkata**  
**23rd May, 2011**

**Jyotirmay Bhaumik**  
**Chief Operating Officer**

## **CERTIFICATION BY CHIEF EXECUTIVE OFFICER (CEO) / CHIEF FINANCIAL OFFICER (CFO) IN TERMS OF REVISED CLAUSE 49 (V) OF THE LISTING AGREEMENT.**

We, Jyotirmay Bhaumik, Chief Operating Officer and Gautam Das, General Manager (Finance & Accounts) of DPSC Limited certify in terms of the requirement of revised Clause 49 (V) of the Listing Agreement, that we have reviewed the financial statements and the cash flow statement of the Company for the financial year ended 31st March, 2011 and to the best of our knowledge, we certify that:

1. a) these statements do not contain any materially untrue statement or omit any material fact or contain statements that might be misleading;
- b) these statements together present a true and fair view of the Company's affairs and are in compliance with existing accounting standards, applicable laws and regulations;
- c) there are no transactions entered into by the Company during the year which are fraudulent, illegal or violative of the Company's code of conduct.
2. We accept responsibility for establishing and maintaining internal controls for financial reporting and that we have evaluated the effectiveness of internal control systems of the Company pertaining to financial reporting and are not aware of deficiencies in the design or operation of such internal controls, if any, which need to be disclosed to the Auditors and Audit Committee.
3. We have indicated to the auditors and the Audit Committee that:
  - i) there has been no significant changes in internal controls during the year;
  - ii) there has been no significant changes in accounting policies during the year other than accounting for depreciation as required by West Bengal Electricity Regulatory Commission (Tariff) Regulation, 2007 as indicated in Note 1 (d) on Schedule 17 to the Annual Accounts; and
  - iii) there has been no instances of fraud during the period of which we are aware.

**Jyotirmay Bhaumik**  
**Chief Operating Officer**  
**23rd May, 2011**

**Gautam Das**  
**General Manager (F&A)**

## **AUDITORS' CERTIFICATE REGARDING COMPLIANCE OF CONDITIONS OF CORPORATE GOVERNANCE**

TO THE MEMBERS OF  
DPSC LIMITED

We have examined the compliance of conditions of Corporate Governance by DPSC Limited, for the year ended 31st March 2011, as stipulated in Clause 49 of the Listing Agreement of the said Company with Stock Exchanges in India.

The compliance of conditions of Corporate Governance is the responsibility of the Company's management. Our examination was carried out in accordance with the Guidance Note on Certification of Corporate Governance (as stipulated in Clause 49 of the Listing Agreement), issued by the Institute of Chartered Accountants of India and was limited to procedures and implementation thereof, adopted by the Company for ensuring the compliance of the conditions of Corporate Governance. It is neither an audit nor an expression of opinion on the financial statements of the Company.

In our opinion and to the best of our information and according to explanations given to us, we certify that the Company has complied with the conditions of Corporate Governance as stipulated in the above mentioned statements of the Company.

We state that such compliance is neither an assurance as to the future viability of the Company nor the efficiency or effectiveness with which the management has conducted the affairs of the Company.

For Lodha & Co.  
Chartered Accountants  
Firm ICAI Registration No: 301051E

**Place: Kolkata**  
**Date: 23rd May 2011**

R P Singh  
Partner  
Membership No.: 52438



## AUDITORS' REPORT

### TO THE MEMBERS OF DPSC LIMITED

1. We have audited the attached Balance Sheet of DPSC Limited, as at 31st March 2011, and the related Profit and Loss Account and Cash Flow Statement for the year ended on that date annexed thereto, which we have signed under reference to this report. These financial statements are the responsibility of the Company's Management. Our responsibility is to express an opinion on these financial statements based on our audit.
2. We conducted our audit in accordance with the auditing standards generally accepted in India. Those Standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by Management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.
3. As required by the Companies (Auditor's Report) Order 2003, as amended by the Companies (Auditor's Report) (Amendment) Order, 2004, (together 'the Order') issued by the Central Government of India in terms of sub-section (4A) of Section 227 of 'the Companies Act, 1956' of India (the 'Act') and on the basis of such checks of the books and records of the Company as we considered appropriate and according to the information and explanations given to us, we give in the Annexure a statement on the matters specified in paragraphs 4 and 5 of the Order.
4. Further to our comments in the Annexure referred to in paragraph 3 above, we report that:
  - a) We have obtained all the information and explanations, which to the best of our knowledge and belief were necessary for the purposes of our audit;
  - b) In our opinion, proper books of account as required by law have been kept by the Company so far as appears from our examination of those books;
  - c) The Balance Sheet, the Profit and Loss Account and the Cash Flow Statement dealt with by this report are in agreement with the books of account;
  - d) In our opinion, the Balance Sheet, the Profit and Loss Account and the Cash Flow Statement dealt with by this report comply with the accounting standards referred to in sub-section (3C) of Section 211 of the Act;
  - e) On the basis of written representations received from the directors, as on 31st March 2011 and taken on record by the Board of Directors, none of the directors is disqualified as on 31st March 2011 from being appointed as a director in terms of clause (g) of sub-section (1) of Section 274 of the Act;
  - f) In our opinion and to the best of our information and according to the explanations given to us, the said financial statements together with the notes thereon and attached thereto give in the prescribed manner the information required by the Act and give a true and fair view in conformity with the accounting principles generally accepted in India:
    - (i) in the case of the Balance Sheet, of the state of affairs of the Company as at 31st March 2011;
    - (ii) in the case of the Profit and Loss Account, of the profit for the year ended on that date; and
    - (iii) in the case of the Cash Flow Statement, of the cash flows for the year ended on that date.

For Lodha & Co.  
Chartered Accountants  
Firm ICAI Registration No: 301051E

**Place: Kolkata**  
**Date: 23rd May 2011**

R P Singh  
Partner  
Membership No.: 52438



## ANNEXURE TO AUDITORS' REPORT

Referred to in paragraph 3 of the Auditors' Report of even date to the members of DPSC Limited on the financial statement for the year ended 31st March, 2011

- (1) (a) The Company has maintained proper records showing full particulars including quantitative details and situation of fixed assets.
- (b) The fixed assets are physically verified by the Management according to a phased programme designed to cover all the items over a period of three years, which in our opinion, is reasonable having regard to the size of the Company and the nature of its assets. Pursuant to the programme, a portion of the fixed assets has been physically verified by the Management during the year. However, reconciliation between the book records and the physical inventory is under process and as such discrepancies, if any, could not be ascertained.
- (c) In our opinion and according to the information and explanations given to us, a substantial part of fixed assets has not been disposed of by the Company during the year.
- (2) (a) The inventory has been physically verified by the Management during the year/ at the year end. In our opinion, the frequency of verification is reasonable.
- (b) In our opinion, the procedures of physical verification of inventory followed by the Management are reasonable and adequate in relation to the size of the Company and the nature of its business.
- (c) On the basis of our examination of the records and details, in our opinion, the Company has maintained proper records of inventory. The discrepancies noticed on physical verification of inventory as compared to the book records were not material.
- (3) As informed, the Company has neither granted nor taken any loans, secured or unsecured, to or from companies, firms or other parties covered in the register maintained under Section 301 of the Companies Act, 1956. Accordingly para 4(iii)(a) to 4(iii)(g) of the Order are not applicable to the Company.
- (4) In our opinion and according to the information and explanations given to us, there is an adequate internal control system commensurate with the size of the Company and the nature of its business for the purchase of inventory, fixed assets and for the sale of energy and services. Further, on the basis of our examination of the books and records of the Company, and according to the information and explanations given to us, we have neither come across nor have been informed of any continuing failure to correct major weaknesses in the aforesaid internal control system.
- (5) According to the information and explanations given to us, there have been no contracts or arrangements referred to in Section 301 of the Act during the year to be entered in the register required to be maintained under that Section. Accordingly, the question of commenting on transactions made in pursuance of such contracts or arrangements does not arise.
- (6) The Company has not accepted any deposits from the public within the meaning of Sections 58A and 58AA of the Act and the rules framed there under.
- (7) In our opinion, the Company has an adequate internal audit system commensurate with its size and nature of its business.
- (8) We have broadly reviewed the books of account maintained by the Company in respect of the product where pursuant to the Rules made by the Central Government of India, the maintenance of cost records has been prescribed under clause (d) of sub-section (1) of Section 209 of the Act and are of the opinion that prima facie, the prescribed accounts and records have been made and maintained. We have not, however, made a detailed examination of the records with a view to determine whether they are accurate or complete.
- (9) (a) According to the information and explanations given to us and the records of the Company examined by us, in our opinion, the Company has generally been regular in depositing during the year the undisputed statutory dues including provident fund, investor education and protection fund, employees' state insurance, income-tax, sales tax, wealth tax, service tax, customs duty, excise duty, cess and other material statutory dues as applicable with the appropriate authorities.
- (b) According to the information and explanations given to us and the records of the Company examined by us, the particulars of dues of income tax, sales tax, wealth tax, service tax, custom duty, excise duty and cess as applicable as at 31st March, 2011 which have not been deposited on account of a dispute, are as follows:



Name of the Statute	Nature of dues	Amount (Rs in Lacs)	Forum where dispute is pending
West Bengal Sales Tax Act, 1994	Sales Tax	0.83 Lacs	West Bengal Commissioner Taxes Appellate & Revisional Board
	Purchase Tax	1.40 Lacs	West Bengal Commissioner Taxes Appellate & Revisional Board
		1.78 Lacs	West Bengal Commissioner Taxes Appellate & Revisional Board

- (10) The Company has no accumulated losses as at 31st March 2011 and it has not incurred any cash losses in the financial year ended on that date or in the immediately preceding financial year.
- (11) According to the records of the Company examined by us and the information and explanations given to us, the Company has not defaulted in repayment of dues to any bank as at the Balance Sheet date. The Company has not taken any loan from financial institutions.
- (12) The Company has not granted any loans and advances on the basis of security by way of pledge of shares, debentures and other securities.
- (13) The provisions of any special statute applicable to chit fund/ nidhi /mutual benefit fund/ societies are not applicable to the Company.
- (14) In our opinion, the Company is not a dealer or trader in shares, securities, debentures and other investments.
- (15) In our opinion and according to the information and explanations given to us, the Company has not given any guarantee for loans taken by others from banks or financial institutions during the year.
- (16) In our opinion and according to the information and explanations given to us, on an overall basis, the term loans have been applied for the purposes for which they were obtained.
- (17) On the basis of an overall examination of the balance sheet of the Company, in our opinion and according to the information and explanations given to us, there are no funds raised on a short-term basis which have been used for long-term investment.
- (18) The Company has not made any preferential allotment of shares to parties and companies covered in the register maintained under Section 301 of the Act during the year.
- (19) The Company has created securities in respect of debentures issued during the year.
- (20) The Company has not recently raised any money by public issue.
- (21) During the course of our examination of the books and records of the Company, carried out in accordance with the generally accepted auditing practices in India, and according to the information and explanations given to us, we have neither come across any instance of fraud on or by the Company, noticed or reported during the year, nor have we been informed of such case by the Management.

For Lodha & Co.  
Chartered Accountants  
Firm ICAI Registration No: 301051E

**Place: Kolkata**  
**Date: 23rd May 2011**

R P Singh  
Partner  
Membership No.: 52438

## DPSC Limited

### Balance Sheet as at 31st March 2011

			As at 31st March 2011	(Rupees in lakhs) As at 31st March 2010
	<u>Schedule</u>			
<b>SOURCES OF FUNDS</b>				
<b>1. Shareholders' Funds:</b>				
a) Share Capital	<b>1</b>		423.39	423.39
b) Reserves and Surplus	<b>2</b>		10,606.16	10,087.88
			<u>11,029.55</u>	<u>10,511.27</u>
<b>2. Loan Funds:</b>	<b>3</b>			
<b>Secured Loans</b>			11,500.50	1,543.75
<b>3. Other Funds:</b>				
a) Consumers' Security Deposit			394.73	294.51
b) Contribution from Consumers towards Service Lines			966.72	817.55
<b>4. Deferred Tax Liability (Net)</b>			1,530.96	1,354.15
<b>(Note 18 on Schedule 17)</b>			<u><b>25,422.46</b></u>	<u><b>14,521.23</b></u>
<b>APPLICATION OF FUNDS</b>				
<b>1. Fixed Assets:</b>	<b>4</b>			
a) Gross Block		15,813.40		14,755.69
b) Less: Depreciation		4,085.81		3,645.59
c) Net Block		<u>11,727.59</u>		<u>11,110.10</u>
d) Capital Work-in-Progress		<u>8,160.01</u>		<u>611.58</u>
			19,887.60	11,721.68
<b>2. Investments</b>	<b>5</b>		505.49	408.71
<b>3. Current Assets, Loans and Advances</b>				
a) Inventories	<b>6</b>	1,271.78		913.98
b) Sundry Debtors	<b>7</b>	7,876.38		11,841.16
c) Cash and Bank Balances	<b>8</b>	3,794.76		681.55
d) Other Current Assets	<b>9</b>	313.68		156.54
e) Loans and Advances	<b>10</b>	6,999.20		671.61
		<u>20,255.80</u>		<u>14,264.84</u>
<b>Less: Current Liabilities and Provisions</b>				
a) Liabilities	<b>11</b>	13,481.22		10,511.31
b) Provisions	<b>12</b>	1,745.21		1,362.69
		<u>15,226.43</u>		<u>11,874.00</u>
<b>Net Current Assets</b>			5,029.37	2,390.84
			<u><b>25,422.46</b></u>	<u><b>14,521.23</b></u>

Notes on Accounts **17**

Schedules 1 to 12 and Schedule 17 referred to above form an integral part of the Balance Sheet.

This is the Balance Sheet referred to in our report of even date.

For and on behalf of the Board

For Lodha & Co.  
Firm Registration Number: 301051E  
Chartered Accountants

R.P Singh  
Partner  
(Membership No. 52438)

Saikat Bardhan  
Company Secretary

D.P. Patra  
Director

J. Poddar  
Director

Kolkata,  
Date: 23rd May 2011



## DPSC Limited

### Profit and Loss Account for the Year Ended 31st March 2011

			(Rupees in lakhs)
	Schedule	2010-11	2009-10
<b>INCOME</b>			
Income from Operations	13	40,563.11	41,046.80
Other Income	14	1,112.21	346.41
		<b>41,675.32</b>	<b>41,393.21</b>
<b>EXPENDITURE</b>			
Energy Purchased		29,531.71	29,024.99
Generation, Distribution, Administration and Other Expenses	15	10,229.06	10,517.36
Depreciation		554.39	537.20
Interest	16	615.92	300.86
		<b>40,931.08</b>	<b>40,380.41</b>
<b>Profit before Exceptional Item and Taxation</b>		744.24	1,012.80
<b>Exceptional Item</b>		-	544.04
<b>Profit before Taxation</b>		744.24	1,556.84
<b>Provision for Taxation</b>			
Current Tax- Minimum Alternate Tax	149.00		-
Less: MAT Credit Entitlement (Note 20 on Schedule 17)	149.00	-	291.05
Deferred Tax [(Release)/Charge]		176.81	(156.95)
Fringe Benefit Tax		(0.06)	-
		567.49	1,422.74
<b>Profit after Taxation before Statutory Provisions and Transfers</b>			
<b>Statutory Provisions and Transfers</b>			
For Unforeseen Exigencies		39.54	35.65
For Unforeseen Exigencies - Interest		10.00	8.99
<b>Net Profit for the year</b>		517.95	1,378.10
Balance brought forward from last accounts		4,002.82	2674.09
<b>Profit Available for Appropriation</b>		4,520.77	4052.19
<b>APPROPRIATIONS</b>			
Dividend	42.34		42.34
Income Tax on Dividend	6.87	49.21	7.03
Debenture Redemption Reserve		300.00	-
General Reserve		1242.10	-
<b>Balance carried to Balance Sheet</b>		<b>2,929.46</b>	<b>4,002.82</b>
Earnings per Share (Basic and Diluted) [Note 17 on Schedule 17]		12.23	32.55
Notes on Accounts	17		

Schedules 13 to 17 referred to above form an integral part of the Profit and Loss Account.

This is the Profit and Loss Account referred to in our report of even date.

For and on behalf of the Board

For Lodha & Co.

Firm Registration Number: 301051E

Chartered Accountants

R.P Singh  
Partner  
(Membership No. 52438)

Saikat Bardhan  
Company Secretary

D.P. Patra  
Director

J. Poddar  
Director

Kolkata,  
Date: 23rd May 2011

## DPSC Limited

### Schedules forming part of the Balance Sheet

(Rupees in lakhs)

	31st March 2011	31st March 2010
<b>SCHEDULE 1</b>		
<b>SHARE CAPITAL</b>		
<b>Authorised</b>		
16,000 10% 'A' Cumulative Preference Shares of Rs.100/- each	16.00	16.00
12,000 10% 'B' Cumulative Preference Shares of Rs.100/- each	12.00	12.00
4,720,000 Ordinary Shares of Rs.10/- each	472.00	472.00
	<u>500.00</u>	<u>500.00</u>
<b>Issued and Subscribed</b>		
3,153,868 Ordinary Shares of Rs.10/-each, fully paid up in cash	315.39	315.39
72,000 Ordinary Shares of Rs.10/- each, fully paid, issued for payment other than in cash	7.20	7.20
1,008,000 Ordinary Shares of Rs.10/- each, fully paid, issued by way of bonus shares, by capitalisation of General Reserve	100.80	100.80
	<u>423.39</u>	<u>423.39</u>

Note : Of the above Ordinary Shares of Rs. 10/- each:

- (a) Nil (Previous Year 24,20,455) Shares are held by Orbis Power Venture Private Limited, the Holding Company; and
- (b) 39,37,601 (Previous Year 72,417) Shares are held by India Power Corporation Limited, the Holding Company.
- (c) Pursuant to scheme of amalgamation M/s Orbis Power Venture Private Limited has amalgamated with and into M/s India Power Corporation Limited w.e.f 1st October 2010.





## DPSC Limited

### Schedules forming part of the Balance Sheet

(Rupees in lakhs)

		<u>31st March 2011</u>	<u>31st March 2010</u>
<b><u>SCHEDULE 2</u></b>			
<b>RESERVES AND SURPLUS</b>			
Share Premium		1,659.39	1,659.39
Capital Reserve		82.47	82.47
Capital Redemption Reserve		28.00	28.00
General Reserve			
Balance as per last account	3,757.90		3,757.90
Add: Transferred from Profit and Loss Account	<u>1,242.10</u>		<u>-</u>
		5,000.00	3,757.90
Contingencies Reserve		266.64	266.64
Reserve for Unforeseen Exigencies			
Balance as per last account	111.63		75.98
Add: Transferred from Profit and Loss Account	<u>39.54</u>		<u>35.65</u>
		151.17	111.63
Reserve for Unforeseen Exigencies - Interest			
Balance as per last account	8.99		-
Transferred from Profit and Loss Account	<u>10.00</u>		<u>8.99</u>
		18.99	8.99
Development Reserve No.I		68.58	68.58
Development Reserve No.II		101.46	101.46
Debenture Redemption Reserve		300.00	-
Profit and Loss Account		<u>2,929.46</u>	<u>4,002.82</u>
		10,606.16	10,087.88

## DPSC Limited

### Schedules forming part of the Balance Sheet

(Rupees in lakhs)

<u>SCHEDULE 3</u>		<u>31st March 2011</u>	<u>31st March 2010</u>
<b>LOAN FUNDS</b>			
<b>Nature of Loans</b>			
<b>Secured Loans</b>			
Term Loans -			
State Bank of India	Note 1	-	499.34
State Bank of India	Note 1	-	413.39
State Bank of India	Note 1	-	0.26
Interest accrued and due		-	3.69
Cash Credit from Scheduled Banks -			
State Bank of Patiala	Note 2	-	8.17
IDBI Bank Ltd.	Note 2	1,500.50	618.90
Non Convertible Debentures	Note 3	10,000.00	-
		<u>11,500.50</u>	<u>1,543.75</u>

### Notes

1. Secured by first charge on the movable assets both present and future pertaining to the Company's sub-stations at Ikra and Feeder Road ,33 KV line from Akhalpur to Ikra site, 33 Kv Seebpore Satgram feeder Road, Switches, Circuit Breakers and Transformers at Seebpore and Dishergarh,Electro-static Precipitator at Chinakuri Power Station, Dist: Burdawan, West Bengal.
2. Secured by first charge, ranking pari passu with the charge created by hypothecation of entire stock of coal, stores and spares, movable plant and machinery, book debts, outstanding monies, receivables and claims, both present and future.
3. Non Convertible Debentures represent 10.75% Secured Non Convertible Debentures (Privately placed). These are secured by first Pari-passu charge against Immovable properties consisting of land and building at Kolkata, Asanboni and sanctoria (Burdwan )and Iswarpura (Gujrat) and are redeemable at Par in five equal instalments at the end of 6th, 7th, 8th, 9th and 10th year respectively from the date of allotment i.e. 3rd November 2010.

**(Rupees in lakhs)**

	<b>Gross Block</b>				<b>Depreciation</b>			<b>Net Block</b>	
	As at 01.04.2010 (At Cost)	Additions	Withdrawals/ Adjustments	As at 31.03.2011 (At Cost)	For the year	Withdrawals/ Adjustments	As at 31.03.2011	As at 31.03.2011	As at 31.03.2010
<b>Tangible Assets</b>									
Land Freehold	33.10	30.13	-	63.23	-	-	-	63.23	33.10
Land Leasehold	351.37	-	-	351.37	5.21	-	40.04	311.33	316.54
Building	2,620.98	207.84	-	2,828.82	70.82	-	352.57	2,476.25	2,339.23
Plant & Machinery	3,041.06	12.39	40.90	3,012.55	104.52	36.04	1,021.37	1,991.18	2,088.17
Mains, Meters & Transformers	7,475.11	821.96	97.79	8,199.28	280.01	28.34	2,117.81	6,081.47	5,608.97
Vehicle	97.99	13.50	18.15	93.34	4.63	16.45	74.81	18.53	11.36
Computer	441.31	96.75	-	538.06	27.69	-	194.59	343.47	274.41
Furniture	539.24	60.65	39.45	560.44	29.01	33.34	221.08	339.36	313.83
<b>Intangible Assets</b>									
Computer Software-Acquired	155.53	10.78	-	166.31	32.50	-	63.54	102.77	124.49
<b>TOTAL</b>	<b>14,755.69</b>	<b>1,254.00</b>	<b>196.29</b>	<b>15,813.40</b>	<b>554.39</b>	<b>114.17</b>	<b>4,085.81</b>	<b>11,727.59</b>	<b>11,110.10</b>
<b>PREVIOUS YEAR</b>	<b>14,260.06</b>	<b>585.19</b>	<b>89.56</b>	<b>14,755.69</b>	<b>537.20</b>	<b>48.29</b>	<b>3,645.59</b>	<b>-</b>	<b>-</b>
Capital Work-in-Progress (Note 1)								8,160.01	611.58
								<b>19,887.60</b>	<b>11,721.68</b>

**Note:**

1. Capital Work-in-Progress includes :
  - (a) Capital Advances (unsecured considered good) Rs.7652.63 lakhs ( Previous Year Rs.45.37 lakhs)
  - (b) Acquired intangible asset - Computer software under implementation Rs. 41.80 lakhs (Previous Year Rs. Nil)



## DPSC Limited

### Schedules forming part of the Balance Sheet

(Rupees in lakhs)

<b>SCHEDULE 5</b>	<b>No. 31st March 2011</b>	<b>No. 31st March 2010</b>	<b>Face value of each security</b>	<b>Book Value as at 31st March 2011</b>	<b>Book Value as at 31st March 2010</b>
<b>INVESTMENTS</b>					
<b>Long Term Investments (other than Trade)</b>					
[ Refer Note 1 (e) on Schedule 17]					
<b>Contingencies Reserve Investments</b>					
Quoted					
IOB 2018 Bonds	2	2	1,000,000	20.00	20.00
7.99 % GOI 2017 Bonds	5,000	5,000	100	5.00	5.00
Catholic Syrian Bonds-2014	6	6	1,000,000	57.30	57.30
ICICI Bank 2015 Bonds	2	2	1,000,000	19.00	19.00
9.05% Corporation Bank, 2019 Bonds	1	1	1,000,000	10.00	10.00
Unquoted					
UTI Balanced Fund (Income Re-investment) Scheme @	60,137.44	56,550.71	10	8.65	7.81
UTI- GESC Investment Plan - Dividend	1,624,341.02	1,624,341.02	10	169.30	169.30
<b>Contingency Reserve Interest Investment</b>					
Unquoted					
FD with Kerala Development Finance Corporation *	1	0	100,000	1.00	-
FD with Kerala Development Finance Corporation *	1	0	500,000	5.00	-
FD with Housing & Urban Development Corporation *	1	0	250,000	2.50	-
<b>Unforeseen Exigencies Reserve Investments</b>					
Quoted					
11 %PFC 2018 Bonds	3	3	1,000,000	30.00	30.00
9.20% Bank of Baroda Perpetual Bonds*	3	0	1,000,000	30.00	-
ICICI Bank 2015 Bonds	2	2	1,000,000	19.20	19.20
9.05% Corporation Bank, 2019 Bonds	3	3	1,000,000	30.00	30.00
<b>Unforeseen Exigencies Reserve - Interest Investment</b>					
Quoted					
8.26% GOI Bonds*	3,000	-	100	5.98	-
7.87 % Kerala SDL 2016 *	1,000	-	100	0.99	-
Unquoted					
Fixed Deposit with Andhra Pradesh State Financial Corporation	1	1	500,000	5.00	5.00
FD with Kerala Development Finance Corporation *	1	0	400,000	4.00	-
FD with Kerala Development Finance Corporation *	1	0	150,000	1.50	-
FD with Kerala Development Finance Corporation *	1	0	300,000	3.00	-
<b>Others</b>					
Fully paid Ordinary Shares					
Quoted					
Yule Financing & Leasing Co. Ltd.-at under cost	297,930	297,930	10	-	-
Tide Water Oil Co. (I) Ltd.	1,006	1,006	10	0.72	0.72
Unquoted					
Transformer & Switchgear Ltd.- at under cost	24,407	24,407	10	-	-
Descon Ltd. **	0	80,300	10	0.00	8.03
WEBFIL Limited	2,003,800	2,003,800	10	200.38	200.38
National Power Exchange *	500,000	500,000	10	50.00	-
India Power Corporation Limited ***	51,870,000	273,000	1	27.30	27.30



## DPSC Limited

### Schedules forming part of the Balance Sheet

(Rupees in lakhs)

<b>SCHEDULE 5</b>	<b>No. 31st March 2011</b>	<b>No. 31st March 2010</b>	<b>Face value of each security</b>	<b>Book Value as at 31st March 2011</b>	<b>Book Value as at 31st March 2010</b>
Fully Paid Debentures					
Unquoted					
Woodlands Hospital and Medical Research Centre Ltd.					
5% Non-Redeemable Registered Mortgage Debenture Stock 1957	2	2	2,500	0.05	0.05
				705.87	609.09
Less: Provision for Diminution in carrying amount of Investments				200.38	200.38
				505.49	408.71
@ 3586.73 Units (Previous Year- 2564.16) representing dividend reinvested during the year					
* Purchased/Invested during the year					
** Redeemed/ Sold During the Year					
*** During the year, pursuant to the scheme of amalgamation of OrbisPower Venture Pvt. Limited with India Power Corporation Limited (IPCL), 49,14,000 equity shares of Rs. 10 each were allotted to the Company by way of bonus issue and consequently number of shares were increased to 51,87,000. Further, these shares were sub divided into face value of Re. 1 each thereby increasing the number of shares to 5,18,70,000.					
Aggregate amount of quoted investments				228.19	191.22
Aggregate amount of Market Value of Quoted Investments (excluding Yule Financing & Leasing Co. Ltd. in absence of any current quotation)				296.36	245.75
Aggregate amount of unquoted investments				477.68	417.87

**31st March 2011**

**31st March 2010**

### SCHEDULE 6

#### INVENTORIES

[As valued and certified by the management, refer

**Note 1(f) on Schedule 17]**

Stores and spare parts	922.80	801.64
Fuel - (Coal) [including in transit Rs. 9.48 lakhs (Previous Year Rs. 4.71 lakhs)]	347.06	110.16
Loose tools	1.92	2.18
	1,271.78	913.98



## DPSC Limited

### Schedules forming part of the Balance Sheet

(Rupees in lakhs)

	31st March 2011	31st March 2010
<b><u>SCHEDULE 7</u></b>		
<b>SUNDRY DEBTORS</b>		
Debts over six months		
Secured - Considered good	8.49	4.25
Unsecured - Considered good	651.37	593.20
Other Debts - Considered good		
[Note 4(a) ,4(b) and 4( c) on Schedule 17]		
Secured	229.45	209.36
Unsecured	6,987.07	11,034.35
	<u>7,876.38</u>	<u>11,841.16</u>
<b><u>SCHEDULE 8</u></b>		
<b>CASH AND BANK BALANCES</b>		
Cash in hand	4.41	6.61
Stamps in hand	0.29	0.46
With Scheduled Banks on :		
Current Accounts	2,957.75	83.00
Unforeseen Exigencies Reserve fund account	38.36	36.93
Unpaid Dividend Accounts	0.76	0.86
Fixed Deposit Accounts	739.05	552.60
Margin and Guarantee Deposit Accounts (under lien )	54.14	1.09
	<u>3,794.76</u>	<u>681.55</u>
<b><u>SCHEDULE 9</u></b>		
<b>OTHER CURRENT ASSETS</b>		
( Unsecured - Considered good)		
Consumer job work in progress (at or below cost - as valued and certified by the management)	91.07	130.70
Accrued Interest on:		
Investments	11.95	9.52
Bank and Intercompany Deposits etc.	205.09	9.21
Deposits		
Considered good	5.57	7.11
Considered doubtful	-	2.00
	<u>5.57</u>	<u>9.11</u>
Less: Provision	-	2.00
	<u>5.57</u>	<u>7.11</u>
	<u>313.68</u>	<u>156.54</u>



## DPSC Limited

### Schedules forming part of the Balance Sheet

(Rupees in lakhs)

	31st March 2011	31st March 2010
<b><u>SCHEDULE 10</u></b>		
<b>LOANS AND ADVANCES</b>		
Unsecured - considered good, except otherwise stated -		
Loans	0.41	1.35
Intercompany Short-term Deposit	5,341.97	-
Advances recoverable in cash or kind or for value to be received		
Considered good	859.35	144.84
Advance Payment of Income Tax (including tax deducted at source)	648.47	524.97
MAT Credit Entitlement Receivable (Note 19 on Schedule 17)	149.00	-
Fringe Benefit Tax ( Net of Provision )	-	0.45
	<u>6,999.20</u>	<u>671.61</u>
<b><u>SCHEDULE 11</u></b>		
<b>CURRENT LIABILITIES</b>		
Sundry Creditors:		
Dues to Micro Enterprise and Small Enterprise (Note 1)	0.14	0.77
Others (Note 2 )	13,146.49	10,180.14
Advance from consumers for jobs	333.83	329.54
Investor Education and Protection Fund shall be credited by the following amount: (Note 3)		
- Unpaid Dividend	0.76	0.86
	<u>13,481.22</u>	<u>10,511.31</u>

#### Notes:

- Represents amount due to micro enterprises and small enterprises (identified during the year on the basis of information available with the management ).No balance is outstanding for 45 days or more. No interest in terms of Micro, Small and Medium Enterprises Development Act, 2006 has either been paid or accrued during the year (previous year Rs. 0.07 lakhs) and remaining unpaid as at 31st March, 2011.
- Sundry Creditors include Rs. 168.38 lakhs (Previous Year-Rs. 148.32 lakhs) being advance from consumers.
- No amount was due for deposit as on Balance Sheet date.

## DPSC Limited

### Schedules forming part of the Balance Sheet

(Rupees in lakhs)

	31st March 2011	31st March 2010
<b>SCHEDULE 12</b>		
<b>PROVISIONS</b>		
Taxation	668.75	519.75
Long Term Employee Benefits	1,027.25	793.57
Proposed Dividend	42.34	42.34
Tax on Proposed Dividend	6.87	7.03
	<u>1,745.21</u>	<u>1,362.69</u>

## DPSC Limited

### Schedules forming part of the Profit & Loss Account

(Rupees in lakhs)

	2010-11	2009-10
<b>SCHEDULE 13</b>		
<b>Income from Operations</b>		
Sale of Energy	39,047.80	41,046.80
[Note 4 (a) on Schedule 17]		
SLDC UI Fund	156.30	-
Realisable through Regulatory Mechanism	1,124.16	-
[Note 2 and 4(b) Schedule 17]		
Profit on Sale of Shares- Long Term	152.57	-
Rent	81.78	-
Income from Investments (Gross):		
Long Term (Other than Trade )		
Dividend	0.50	-
	<u>40,563.11</u>	<u>41,046.80</u>
<b>SCHEDULE 14</b>		
<b>OTHER INCOME</b>		
Miscellaneous Receipts	132.22	81.77
Rent	-	156.51
Income from Investments :Long Term (Other than Trade )		
- Interest	23.58	21.18
Tax Deducted at Source Rs. 0.07 lakhs (Previous Year- Rs. Nil)		
Interest (Gross)		
- on Loans	1.14	1.05
- on Intercompany Deposit	357.85	-
Tax Deducted at Source Rs. 16.78 lakhs (Previous Year- Rs. Nil)		
- on Bank Deposits	35.66	9.36
Tax Deducted at Source Rs. 4.52 lakhs (Previous Year- Rs. Nil)		
Profit on Sale of Fixed Assets (Net)	67.48	-
Interest on Income Tax Refund	14.93	18.13
Liability no longer required written back	112.12	-
Provision for doubtful advances written back	2.00	19.19
Provision for doubtful debts written back	-	35.16
Sale of Stores	365.23	4.06
	<u>1,112.21</u>	<u>346.41</u>



## DPSC Limited

### Schedules forming part of the Profit & Loss Account

(Rupees in lakhs)

		2010-11	2009-10
<b>SCHEDULE 15</b>			
<b>GENERATION, DISTRIBUTION, ADMINISTRATION AND OTHER EXPENSES</b>			
Fuel - (Coal)		4,217.14	5,278.06
Salaries and Wages :			
Salaries, Wages and Bonus	3,052.90		2,338.76
Contributions to Provident and other funds	897.60		334.53
Medical and Welfare expenses	313.13		302.40
		4,263.63	2,975.69
Repairs, Maintenance & Stores:			
Consumption of Stores	28.59		78.12
Repairs and Maintenance - Plant and Machinery	251.30		302.38
[including Stores Rs.108.16 lakhs (Previous Year Rs.117.56 lakhs)]			
Repairs and Maintenance -Buildings	114.33		215.46
[including stores Rs. 1.98 lakhs (Previous Year Rs.1.35 lakhs)]			
Repairs and Maintenance - Others	228.70		358.33
[including stores Rs.50.82 lakhs (Previous Year Rs.75.64 lakhs)]			
		622.92	954.29
Lease Rental		394.16	430.14
Loss on disposal of Fixed Assets (Net)		-	8.93
Provision for Diminution in carrying amount of Long Term Investment		-	100.38
Rent		9.23	11.97
Rates and Taxes		23.39	26.71
Insurance		21.71	22.07
Miscellaneous Expenses		603.75	645.32
Auditors' Remuneration			
As Auditors-			
Audit Fees	5.00		5.00
Tax Audit Fees	2.50		2.50
For Certification (includes Rs. 2.45 lakhs paid to earlier auditor )	8.15		8.76
Reimbursement of Expenses [including Service Tax Rs.1.73 lakhs (PreviousYear- Rs.1.56 lakhs )] [includes Rs. 0.26 lakhs paid to earlier auditor)	2.17		1.69
		17.82	17.95
Directors' Fees		4.35	4.25
Commission to Managing Director		-	2.48
Obsolete Stores Written off		32.82	-
Doubtful Advances/Other Current Assets written off		6.36	2.00
Bad Debts written off		11.78	37.12
		10,229.06	10,517.36

**Schedules forming part of the Profit & Loss Account**
**(Rupees in lakhs)**

	<u>2010-11</u>	<u>2009-10</u>
<b>SCHEDULE 16</b>		
<b>INTEREST</b>		
Debenture	444.83	-
Consumers' Security Deposit	21.62	17.72
Cash Credit from bank	20.63	141.38
Term Loan	66.40	141.69
Amortisation of Debenture issue expenses	62.15	-
Others	0.29	0.07
	<u>615.92</u>	<u>300.86</u>

**SCHEDULE 17**
**NOTES ON ACCOUNTS**
**1. SIGNIFICANT ACCOUNTING POLICIES**
**(a) General :**

These accounts have been prepared in keeping with applicable provisions of the Companies Act, 1956 and West Bengal Electricity Regulatory Commission (Terms & Conditions of Tariff) Regulations, 2007 issued pursuant to the provisions of Electricity Act, 2003 and amended from time to time (Tariff Regulations) as applicable for the year.

**(b) Reserves:**

Contingencies Reserve was created by appropriation out of revenue of each year till the year ended 31st March, 2004 in accordance with the provisions of the Sixth Schedule to the erstwhile Electricity (Supply) Act, 1948. As permitted by the Tariff Regulations, an amount not exceeding 0.25% of the value of gross fixed assets at the beginning of the year is appropriated to a Reserve for Unforeseen Exigencies each year effective 2006-07, subject to the overall ceiling that the balance in this Reserve together with the balance in Contingency Reserve shall not exceed 5% of the value of gross fixed assets at the beginning of the year. For the purpose of arriving at such ceiling reinvestment of interest accrued on Reserve for Unforeseen Exigencies Investment (ascertained separately) are required to be excluded as per the Tariff Regulations.

**(c) Fixed Assets:**

- (i) Fixed Assets (both tangible and intangible) are stated at cost of acquisition or construction including any cost attributable to bringing the assets to their working condition. In case of a project, cost also includes pre-operative expenses, where applicable, and expenditure during trial run (net of income).
- (ii) Impairment loss is recognised wherever the carrying amount of fixed assets of a cash generating unit exceeds its recoverable amount, i.e., net selling price or value in use, whichever is higher.

**(d) Depreciation/ Amortisation:**

- (i) In compliance with the Tariff Regulations, effective 2006-07, annual charge towards depreciation is calculated on straight line method at the rates specified therein on original cost of the fixed assets. Based on a legal opinion obtained by the Company, charging of depreciation as per the provisions of the Tariff Regulations as aforesaid is in sufficient compliance with the requirements under the provisions of the Companies Act, 1956 for declaration of dividend, determination of net profit and computation of managerial remuneration.
- (ii) Additions to fixed assets made by the Company after commencement of lease in the leased premises at Chinakuri Power Station (under operating lease) are depreciated on the basis mentioned in 1(d)(i) above. As per the terms of the lease agreement, in the event of non-renewal of the lease on expiry of the term, all such additions to fixed assets owned by the Company would be taken over by the lessor at their respective written down values as on the date of the termination of the lease. After the expiry of existing lease the same has been extended upto 31.3.2012 in terms of letter from Eastern Coal Fields Ltd dated 27th April, 2011.
- (iii) Cost of leasehold lands are amortised under the straight line method over the related lease period.
- (iv) Cost of Computer software is amortized under straight Line method over 5 years.



(e) Investments:

Long term investments are stated at cost. Diminution, other than temporary, in their carrying amounts is either written down or provided for. Gain/losses on disposal of investments are recognised as income/expenditure.

(f) Inventories:

Inventories are valued at lower of cost or net realisable value.

Cost is calculated on weighted average basis and includes expenditure incurred for bringing such inventories to their present location and condition. Adjustments in the carrying amount of obsolete, defective and slow moving items as may be identified at the time of physical verification is made where appropriate to cover any eventual loss on their ultimate realisation.

(g) Taxation:

Current Tax in respect of taxable income for the year is provided for as per applicable tax laws. Deferred Tax is recognised subject to the consideration of prudence in respect of Deferred Tax Asset, on timing differences, being the differences between taxable income and accounting income that originate in one period and are capable of reversal in one or more subsequent periods and is measured using tax rates and laws that have been enacted or substantively enacted by the Balance Sheet date. Deferred Tax Assets are reviewed at each Balance Sheet date to reassess realisability thereof.

Entitlement Credit in respect of Minimum Alternate Tax is recognised only if there is convincing evidence of realisation of the same.

(h) Revenue Recognition:

- (i) Sale of energy on account of electricity supplied is billed to consumers at rates approved by West Bengal Electricity Regulatory Commission (WBERC). Amount recoverable from/ refundable to consumers on account of Fuel and Power Purchase Cost Adjustment (FPPCA) based on the approved formulae is considered as a part of sale of energy. This inter alia include estimated fuel and power purchase and other cost adjustments considering the formulae prescribed in the Tariff Regulations/ Order and may necessitate adjustments upon confirmation thereof by the relevant authorities.
- (ii) Dividends on shares held as long term investments are accounted for when the Company's right to receive payment is established and interest income from bonds and other securities held as long term investments are accounted for on accrual basis.

(i) Borrowing Costs :

Borrowing costs that are attributable to the acquisition or construction of qualifying assets (being an asset that necessarily takes substantial period of time to get ready for intended use) are capitalised as part of the cost of such assets. All other borrowing costs are charged to revenue.

(j) Employee Benefits:

(i) Short Term Employee Benefits:

These are recognised at the undiscounted amount as expense for the year in which the related service is rendered.

(ii) Post Employment Benefit Plans:

Contribution under Defined Contribution Plans payable in keeping with the related schemes are recognised as expenditure for the year.

In case of Defined Benefit Plans, the cost of providing the benefit is determined using the projected Unit Credit Method with the actuarial valuation being carried out at each Balance Sheet date. Actuarial gains and losses are recognised in full in the Profit and Loss Account for the period in which they occur. Past service cost is recognised immediately to the extent that the benefits are already vested, and otherwise is amortized on a straight- line basis over the average period until the benefit become vested. The retirement benefit obligation recognised in the Balance Sheet represents the present value of the defined benefit obligation as adjusted for unrecognised past service cost, if any, and as reduced by the fair value of plan assets, where funded. Any asset resulting from this calculation is limited to the present value of any economic benefit available in the form of refunds from the plan or deductions in future contributions to the plan.

(iii) Other Long Term Employee Benefits (Unfunded):

The cost of providing long -term employee benefits is determined using Projected Unit Credit Method with actuarial valuation being carried out at each Balance Sheet date. Actuarial gains and losses and past service cost are recognised immediately in the Profit and Loss Account for the period in which they occur. Other long term employee benefit obligation recognised in the Balance Sheet represents the present value of related obligation.



- (iv) Payments under Voluntary Retirement Scheme (VRS) is amortised over the period for which benefit by way of cost reduction is expected to arise [limited to the lower of - (a) the remaining period of service of the employee, (b) 5 years and (c) year ending 31st March 2010].
- 2 Net Sales/ income from operation include Rs.1124.16 lakhs, on account of additional liabilities for the period from 1st April 2007 to 31st March 2011 in terms of Memorandum of Settlement between the Company and various Workers Unions for wage revision dated 25th February, 2011 for which necessary petition has been submitted before the Hon'ble WBERC on 19th May 2011.
- 3 Effective 2004-05 power purchased from Damodar Valley Corporation (DVC) is accounted for on the basis of tariff rates (including fuel cost adjustments) charged by DVC on a provisional basis awaiting issuance of revised tariff order by the Hon'ble Central Electricity Regulatory Commission (CERC) for the years 2004-05 to 2010-11 in terms of the directions issued by the Hon'ble Appellate Tribunal for Electricity (ATE). The Tariff fixed by CERC and the directions issued by the Hon'ble ATE has been challenged by DVC before the Hon'ble Supreme Court of India.
- 4 (a) Gross Sales of energy is net of i) FPPCA of Rs. 2228.87 lakhs for the year 2010-11 refundable to consumers (with corresponding credit to sundry debtors) on the basis of formulae prescribed under the applicable Tariff Regulations, which is inclusive of Rs. 949.84 lakhs provisionally refundable to consumers on account of over recovery of fixed costs and necessary adjustments thereof will be made upon confirmation by the relevant authorities and ii) FPPCA of Rs.1463.13 lakhs for earlier years adjusted based on annual performance review order given effect to during the year. Adjustments in these respect are carried out and given effect to from time to time based on the order of West Bengal Electricity Regulatory Commission or directions from appropriate authorities on the matter.
- (b) Additional employee cost of Rs. 1124.16 lakhs in pursuance of 'Memorandum of Settlement' of 25th February, 2011 has been considered realisable through regulatory mechanism as a part of tariff and has been recognised as income with a corresponding debit to sundry debtors.
- (c) Sundry Debtors include FPPCA (net) Rs. 2595.11 (Previous Year -Rs. 6602.43 lakhs) recognised as sale of energy in the earlier years as per prescribed formulae by the Hon'ble WBERC awaiting final disposal by the relevant authorities.
- 5 Details of interest received /accrued during the year on Reserve for Unforeseen Exigencies Investment, which has been debited to Profit and Loss Account as Reserve for Unforeseen Exigencies - Interest in terms of Tariff Regulations, are given below:

	Rs in lakhs	
	31.3.2011	31.3.2010
Interest Accrued and received during the year	3.62	2.40
Interest Accrued in 2008-09 but received in 2009-10	-	2.58
<b>Total Interest Received</b>	3.62	4.98
Interest Accrued during the year but not received	6.38	4.01
	10.00	8.99

- 6 Guarantees given on behalf of the Company, as per the Bank Certificates - Rs. 212.18 lakhs (Previous Year - Rs. 0.10 lakhs).
- 7 Estimated amount of contracts remaining to be executed on capital account and not provided for (net of advances) Rs. 4199.13 lakhs (Previous Year - Rs.298.79 lakhs).
- 8 Contingent liability to the extent ascertainable and not provided for :
- (a) Demands of Sales Tax authorities against which the Company's appeal is pending Rs. 4.00 lakhs (Previous Year - Rs.5.87 lakhs).
- (b) Amount refundable to the consumers Rs.281.44 lakhs (Previous Year-Rs. 281.44 lakhs) as per the Hon'ble WBERC's APR Order for the year 2006-07 against which Company's appeal is pending before the Hon'ble ATE.
- (c) Claims against certain supplies not acknowledged as debt - Rs. 288.14 lakhs (Previous Year - Rs. Nil).
- (d) Other demands against which appeals are pending Rs.10.00 lakhs ( Previous Year -Rs.10.00 lakhs )
- 9 Salaries and Wages exclude amounts incurred for work for consumers Rs. 8.05 lakhs (Previous Year - Rs. 6.96 lakhs)
- 10 Schedule 15 to the Accounts interalia includes in:
- (a) Coal Handling Charges Rs. 18.34 lakhs (Previous Year Rs. 29.36 lakhs) under the head Fuel -(Coal)
- (b) Raw Water charges Rs. 4.48 lakhs (Previous year Rs. 7.30 lakhs) under the head Consumption of stores
- (c) Ash Handling Charge Rs. 51.89 lakhs (Previous year Rs. 73.85 Lakhs) under the head Repairs and Maintenance- Plant and Machinery
- (d) Payments to Contract labour:



(i) Rs. 4.89 Lakhs (Previous Year Rs. 7.59 Lakhs) under the head Repairs and Maintenance- Plant and Machinery

(ii) Rs. 59.31 Lakhs (Previous Year Rs. 61.21 Lakhs) under the head Repairs and Maintenance- Building

11 Advances recoverable in cash or kind include Rs. 455.48 lakhs on account of unamortised debenture related expenses.

12 (a) Remuneration paid/ payable to Manager w.e.f 1.10.2010, previous year Managing Director (upto 10.2.2010)

(Rs. in lakhs)

	<b>2010-11</b>	<b>2009-10</b>
(i) Salary	10.59	19.16
(ii) Contribution to Provident and Other Funds	1.08	2.27
(iii) Provision for Gratuity	0.03	-
(iv) Perquisites	0.06	8.10
(v) Commission	-	2.48
[Refer Note ( c ) below ]	11.76	32.01
(b) Exit Settlement Compensation to erstwhile Managing Director		33.50
(c) Remuneration to Manager for the year is awaiting shareholder approval		
(d) Computation of Net Profit in accordance with Section 309(5) of the Companies Act, 1956 and Commission payable to the Managing Director -		

(Rs. in lakhs)

	<b>2010-11 *</b>	<b>2009-10</b>
Profit after Taxation	-	1,422.74
Add: Provision for Taxation	-	134.10
Add: Managerial Remuneration	-	32.01
Add: Directors' Fees	-	4.25
Add: Provision for Diminution in the carrying amount of Investment	-	100.38
Add: Diminution in the carrying amount of Investment	-	-
Add: Loss on Redemption of Investment	-	-
Less: Profit on Sale of Long Term Investment (Net)	-	(544.04)
Net Profit as per Section 309(5)	-	1,149.44
5% thereof	-	57.47
Commission payable @ 0.25 % of Net Profit as above subject to maximum of Rs. 5.00 lakhs.	-	2.86
Proportionate Commission for holding office upto 10.2.2010	-	2.48
* No Commission is payable for the current year.		

### 13 Segment Information

(Rs. in lakhs)

<b>Particulars</b>	<b>Energy</b>	<b>Investment</b>	<b>Total</b>
Segment Revenue	41,007.31	234.85	41,242.16
Segment Results before Interest Expense	709.66	167.80	877.46
Interest Expense (net of Interest Income)	-	-	182.76
Tax Expense	-	-	176.75
Profit after Tax	-	-	517.95
Segment Assets	38,715.10	1,933.79	40,648.89
Segment Liabilities	29,508.11	111.23	29,619.34
Capital Expenditure	1,253.13	0.87	1,254.00
Depreciation/amortisation	500.94	53.45	554.39
Non Cash Expenditure other than depreciation/amortisation	162.65	-	162.65

From the current year, taking into account the nature of business, the different risks and returns and for better clarity of the state of affairs and performance of operations of the company, the two business segments i.e. Energy comprising of generation, transmission and distribution of power and Investment comprising of investments in non-power assets including land, building and securities etc. have been identified. As decision for identification of segments have been taken from this year only corresponding figures for previous year have not been given.

14	(a)	Licensed and installed capacity and actual production for the year:		31.03.2011	31.03.2010
		Licensed Capacity		Not applicable	Not applicable
		Derated installed capacity (as certified by the Company's Technical Expert)	Kilowatt	42,200	42,200
		Actual generation of electrical energy	KWh	120,015,623	206,487,755
	(b)	Purchase of energy	KWh	900,560,441	816,440,401
	(c)	Sale of energy	KWh	971,260,547	965,835,962
	(d)	Raw material (Fuel) consumed - Coal (all indigenous)	Tonne	107,190	176,877
			Rs. in lakhs	4,217.14	5,278.06
	(e)	Opening and closing stock of goods produced		Not applicable	Not applicable
	(f)	Expenditure in foreign currency during the year:			
		Stores and Spares	Rs. in lakhs	15.51	2.14
		Travelling Expenses	Rs. in lakhs	-	5.40
		Staff Training	Rs. in lakhs	-	11.68

#### 15 Employee Benefits :

##### 15.1 Post Employment Defined Benefit Plans:

###### Gratuity (Funded)

The Company's gratuity scheme, a defined benefit plan, covers the eligible employees and is administered through a gratuity fund trust. Such gratuity fund, whose investments are managed by Life Insurance Corporation of India(LICI), make payments to vested employees on their cessation of employment, death, incapacitation, of an amount based on the respective employee's salary and tenure of employment subject to a maximum limit of Rs.10.00 lakhs. Vesting occurs upon completion of five years of service.

###### Superannuation (Funded)

The Company's superannuation scheme, a defined benefit plan, covers certain category of employees and is administered through a trust fund. Investments of the fund are managed by LICI . Upon retirement, death or cessation of employment Superannuation Fund purchases annuity policies in favour of vested employees or their spouses to secure periodic pension. Such superannuation benefits are based on respective employee's tenure of employment and salary. Benefits under this plan have already vested.

###### Post retirement Medical Benefit (Unfunded)

The Company has a scheme for domiciliary treatment for its certain category of retired employees till death and their surviving spouses upto an annual maximum limit.

###### Lumpsum payment (Unfunded)

The Company has a defined benefit plan which covers certain categories of employees for providing a lumpsum amount at various scales to the vested employee or his nominee upon retirement, death or cessation of service based on tenure of employment. Vesting occurs upon completion of 25 years of service.



## 15.2 Reconciliation of opening and closing balances of the present value of defined benefit obligations:

(Rs. in lakhs)

	<b>Funded</b>			
	<b>Gratuity</b>		<b>Superannuation Fund</b>	
	As at 31.3.2011	As at 31.3.2010	As at 31.3.2011	As at 31.3.2010
Opening balance	838.94	789.53	105.70	134.61
Current Service Cost	47.74	46.47	4.28	5.19
Interest Cost	65.89	59.63	7.41	9.04
Plan Amendments	452.13	-	-	-
Actuarial loss/(gain)	23.21	31.50	(4.02)	(0.04)
Benefits paid	(80.60)	(88.19)	(13.89)	(43.10)
Closing balance	1347.31	838.94	99.48	105.70

(Rs. in lakhs)

	<b>Unfunded</b>					
	<b>Post Retirement Medical</b>		<b>Leave Encashment</b>		<b>Lumpsum payment</b>	
	As at 31.3.2011	As at 31.3.2010	As at 31.3.2011	As at 31.3.2010	As at 31.3.2011	As at 31.3.2010
Opening balance	56.28	58.39	298.86	245.81	52.50	53.22
Current Service Cost	-	-	26.94	23.43	1.97	2.04
Interest Cost	4.51	4.49	20.78	16.70	4.00	4.15
Actuarial loss/(gain)	(1.63)	(2.09)	80.08	87.05	3.90	(4.21)
Benefits paid	(3.21)	(4.51)	(93.95)	(74.13)	(4.02)	(2.70)
Closing balance	55.95	56.28	332.71	298.86	58.35	52.50

## 15.3 Reconciliation of opening and closing balances of the fair value of plan assets\*-

(Rs. in lakhs)

	<b>Gratuity</b>		<b>Superannuation Fund</b>	
	As at 31.3.2011	As at 31.3.2010	As at 31.3.2011	As at 31.3.2010
Opening balance	537.70	545.81	21.13	54.79
Actual return on Plan Assets	70.96	50.08	(1.36)	4.43
Expected return on Plan Assets	(60.27)	(48.05)	2.13	3.32
Actuarial gain/(loss)	10.69	2.03	(3.49)	1.11
Contribution	301.24	30.00	17.48	5.01
Benefits paid	(80.60)	(88.19)	(13.89)	(43.10)
Closing balance	829.30	537.70	23.36	21.13
* Consisting funds maintained with LIC	99.00%	98.76%	56.00%	52.21%
* Consisting funds maintained with Yule Group Gratuity Fund	1.00%	1.24%	-	-
* Consisting funds maintained with Yule Agency Superannuation Fund	-	-	44.00%	47.79%

## 15.4 Amount recognised in Balance Sheet-

(Rs. in lakhs)

	Funded				Funded			
	Gratuity				Superannuation Fund			
	As at 31.3.2011	As at 31.3.2010	As at 31.3.2009	As at 31.3.2008	As at 31.3.2011	As at 31.3.2010	As at 31.3.2009	As at 31.3.2008
Present value of obligation	1347.31	838.94	789.53	695.41	99.48	105.70	134.61	118.09
Fair Value of Plan Assets	829.30	537.70	545.81	534.54	23.36	21.13	54.79	47.00
Net Asset/(Liability)	(518.01)	(301.24)	(243.72)	(160.87)	(76.12)	(84.57)	(79.82)	(71.09)

(Rs. in lakhs)

	Unfunded				Unfunded				Unfunded			
	Post Retirement Medical				Leave Encashment				Lumpsum payment			
	As at 31.3.2011	As at 31.3.2010	As at 31.3.2009	As at 31.3.2008	As at 31.3.2011	As at 31.3.2010	As at 31.3.2009	As at 31.3.2008	As at 31.3.2011	As at 31.3.2010	As at 31.3.2009	As at 31.3.2008
Present value of obligation	55.95	56.28	58.39	55.28	332.71	298.86	245.81	206.62	58.35	52.50	53.22	50.22
Fair Value of Plan Assets	-	-	-	-	-	-	-	-	-	-	-	-
Net Asset/(Liability)	(55.95)	(56.28)	(58.39)	(55.28)	(332.71)	(298.86)	(245.81)	(206.62)	(58.35)	(52.50)	(53.22)	(50.22)

## 15.5 Amount recognised in Profit and Loss Account-

(Rs. in lakhs)

	Gratuity		Superannuation Fund	
	Year ended 31.3.2011	Year ended 31.3.2010	Year ended 31.3.2011	Year ended 31.3.2010
Current service cost	47.74	46.47	4.28	5.19
Interest cost	65.89	59.63	7.41	9.04
Expected return on Plan Assets	(60.27)	(48.05)	(2.13)	(3.32)
Past Service Cost	452.13			
Actuarial Loss/(Gains)	12.52	29.47	(0.53)	(1.15)
Recognised in Profit and Loss Account	518.01	87.52	9.03	9.76
Under	Contribution to Provident and Other Funds			

(Rs. in lakhs)

	Post Retirement Medical		Leave Encashment		Lumpsum payment	
	Year ended 31.3.2011	Year ended 31.3.2010	Year ended 31.3.2011	Year ended 31.3.2010	Year ended 31.3.2011	Year ended 31.3.2010
Current service cost	-	-	26.94	23.43	1.97	2.04
Interest cost	4.51	4.49	20.78	16.70	4.00	4.15
Expected return on Plan Assets	-	-	-	-	-	-
Actuarial Loss/(Gains)	(1.63)	(2.09)	80.08	87.05	3.90	(4.21)
Recognised in Profit and Loss Account	2.88	2.40	127.80	127.18	9.87	1.98
Under	Medical and Welfare Expenses		Salaries, Wages and Bonus			



## 15.6 Experience Adjustments on Plan Liabilities and Assets

(Rs. in lakhs)

	Gratuity				Superannuation Fund			
	31.3.2011	31.3.2010	31.3.2009	31.3.2008	31.3.2011	31.3.2010	31.3.2009	31.3.2008
Defined benefit obligations	1,347.31	838.94	789.53	695.41	99.48	105.70	134.61	118.09
Plan Assets	829.30	537.70	545.81	534.54	23.36	21.13	54.79	47.00
Surplus/(Deficit)	(518.01)	(301.24)	(243.72)	(160.87)	(76.12)	(84.57)	(79.82)	(71.09)
Experience adjustments on Plan Liabilities Loss/(Gains)	23.21	44.68	27.64	(0.81)	(4.02)	(2.23)	(0.41)	54.55
Experience adjustments on Plan Assets Loss/(Gains)	10.69	2.03	(1.04)	6.81	(3.49)	1.11	(0.35)	(0.99)
Actuarial (Gain)/Loss on Plan Liabilities due to change of assumptions	-	(13.18)	5.29	(5.11)	-	2.19	2.59	(0.38)

(Rs. in lakhs)

	Post Retirement Medical Benefit				Leave Encashment			
	31.3.2011	31.3.2010	31.3.2009	31.3.2008	31.3.2011	31.3.2010	31.3.2009	31.3.2008
Defined benefit obligations	55.95	56.28	58.39	55.28	332.71	298.86	245.81	206.62
Plan Assets	-	-	-	-	-	-	-	-
Surplus/(Deficit)	(55.95)	(56.28)	(58.39)	(55.28)	(332.71)	(298.86)	(245.81)	(206.62)
Experience adjustments on Plan Liabilities Loss/(Gains)	(1.63)	(0.93)	1.79	(2.01)	80.08	93.00	39.64	(26.55)
Experience adjustments on Plan Assets Loss/(Gains)	-	-	-	-	-	-	-	-
Actuarial (Gain)/Loss on Plan Liabilities due to change of assumptions	-	(1.16)	0.46	4.16	-	(5.95)	1.93	(1.73)

(Rs. in lakhs)

	Lumpsum Payment			
	31.3.2011	31.3.2010	31.3.2009	31.3.2008
Defined benefit obligations	52.50	52.50	53.22	50.22
Plan Assets	-	-	-	-
Surplus/(Deficit)	(52.50)	(52.50)	(53.22)	(50.22)
Experience adjustments on Plan Liabilities Loss/(Gains)	-	(4.21)	(0.79)	4.77
Experience adjustments on Plan Assets Loss/(Gains)	-	-	-	-
Actuarial (Gain)/Loss on Plan Liabilities due to change of assumptions	-	-	0.31	(0.31)



### 15.7 Principal Actuarial Assumptions used -

(Rs. in lakhs)

	Year ended 31.3.2011			Year ended 31.3.2010
Mortality Table (before separation from service)	LICI (1994-96)			LICI (1994-96)
Mortality Table (after separation from service)	LICI (1996-98)			LICI (1996-98)
Discount rate				
Gratuity	8.25%			8.25%
Leave Encashment	8.25%			8.25%
Post Retirement Medical	8.25%			8.25%
Superannuation Fund	7.50%			7.50%
Lumpsum Payment	8.25%			8.00%
Inflation rate	5.00%			5.00%
Expected Return on assets				
Gratuity	9.30%			9.30%
Superannuation Fund	9.30%			9.30%
Medical cost trend rates	3.00%			3.00%
Formula used	Projected Unit Credit Method			Projected Unit Credit Method

The estimates of future salary increase considered in the actuarial valuation takes into account factors like inflation, seniority, promotion and other relevant factors.

### 15.8 Effect of increase / decrease of one percentage point in the assumed medical cost trend rates on:

(Rs. in lakhs)

	Year ended 31.3.2011		Year ended 31.3.2010	
	<b>Increase</b>	<b>Decrease</b>	<b>Increase</b>	<b>Decrease</b>
Aggregate of current service cost and interest cost	Nil	Nil	Nil	Nil
Accumulated Post Employment benefit obligation	56.51	55.40	56.85	55.71

15.9 The contribution to the defined benefit plans expected to be made by the Company during the annual period beginning after the Balance Sheet date is yet to be reasonably determined.

15.10 During the year Rs. 340.98 lakhs has been recognised as expenditure towards Defined Contribution Plans of the Company (Previous Year Rs. 231.82 lakhs).



## 16. Related Party Disclosures:

### List of Related Parties:

(a) Where control exists		
(i) Associate	- Descon Limited	Upto 05.04.2010
(ii) Subsidiary of Associate	- Descon Soft Limited	Upto 05.04.2010
(iii) Holding Company	- Orbis Power Venture Private Limited	Up to 30.09.2010
	- India Power Corporation Limited	From 01.10.2010
(iv) Ultimate Holding Company	- India Power Corporation Limited	Up to 30.09.2010
	- Aksara Commercial Private Limited	From 01.10.2010
(b) Key management personnel		
(i) Managing Director	- Shri S. Radhakrishnan (upto 10.02.2010)	
(ii) Managing Director	- Shri Debi Prasad Patra (From 11.02.2010 to 31.07.2010)	
(iii) Chief Operating Officer	- Shri Jyotirmay Bhaumik (from 01.08.2010)	

### Transactions :

(Rs. in lakhs)

Particulars	Related Parties					
	2010-11			2009-10		
	Referred to in			Referred to in		
	(a) (i)	(a) (ii)	(b) (iii)	(a) (i)	(a) (ii)	(b) (i)
	above			above		
(e) Income						
Rent	13.81	-	-	78.33	68.81	-
Rendering of Services	5.67	-	-	38.55	20.31	-
Interest Received	-	-	-	-	-	-
(f) Expenditure						
Capital Jobs	-	-	-	14.34	-	-
Receiving of Services:						
Software Service	11.02	-	-	132.36	-	-
Other Services	8.77	-	-	101.83	-	-
Rent	0.79	-	-	2.58	-	-
Remuneration	-	-	11.76	-	-	32.01
Exit Settlement Compensation	-	-	-	-	-	33.50
(g) Outstanding						
Payables	1.52	0.04	-	55.70	-	-
Receivables	20.00	-	-	62.65	27.50	-

17. Earnings per Share (EPS):		(Rs. in lakhs)	
		2010-11	2009-10
Profit after Tax (Rs. in lakhs)	(a)	517.95	1,378.10
Number of Ordinary Shares of Rs.10 each	(b)	4,233,868	4,233,868
Dilutive Potential Equity Shares	(c)	-	-
Earnings per Share (Basic and Diluted) [Rs.]	(a)/(b)	12.23	32.55

18. Year end Deferred Tax balance comprises the following :		(Rs. in lakhs)	
		31st March 2011	31st March 2010
Deferred Tax Liabilities		1854.46	1614.23

- (i) Being tax impact calculated at applicable rates on difference between written down value of block of assets as per income tax laws and book written down value of the fixed assets

Deferred Tax Assets

(i) Items allowed for tax purpose on payment	314.47		246.40
(ii) Voluntary Retirement Compensation	9.03	323.50	13.68
Net Deferred Tax Liability		1,530.96	1,354.15

19. During the year the company has recognised Entitlement for MAT Credit of Rs. 149 lakhs (Previous Year Rs. - Nil) based on the convincing evidence that the Company is expected to pay normal tax within the credit entitlement period.

20. Exceptional item represents profit (net) arising from sale of certain long term investments.

21. Figures for the previous year have been re-grouped/ re-arranged wherever necessary.

For Lodha & Co  
Firm Registration Number: 301051E  
Chartered Accountants

For and on behalf of Board

R.P Singh  
Partner  
(Membership No. 52438)  
Kolkata  
Date: 23rd May 2011

Saikat Bardhan  
Company Secretary

D.P. Patra  
Director

J. Poddar  
Director



## DPSC Limited

### Cash Flow Statement for the year ended 31st March, 2011

(Rupees in lakhs)

	Year Ended 31st March, 2011	Year Ended 31st March, 2010
<b>A. Cash Flow From Operating Activities :</b>		
Net Profit / (Loss) before Taxation	744.24	1,556.84
Adjustments for:		
Depreciation	554.39	537.20
Loss on Disposal of fixed assets (Net)	-	8.93
Income from Long Term (Other than Trade) Investments	(24.08)	(21.18)
Interest (Received/ Receivable on Deposits) [Gross]	(36.80)	(10.41)
Profit on Disposal of Fixed Asset (Net)	(67.48)	-
Interest on Intercompany Deposit	(357.85)	-
Profit on Sale of Long term Investment (Exceptional Items)	(152.57)	(544.04)
Interest (Paid/ Payable on Loans etc)	615.92	300.86
Provision for Doubtful Debts written back	-	(35.16)
Liability no longer required written back	(112.12)	-
Provision for Advances written back	(2.00)	(19.19)
Obsolete stores written off	32.82	-
Bad Debts Written off	11.78	37.12
Doubtful Advance and Current Asset written off	6.36	-
Provision for diminution in carrying amount of Investment	-	100.38
Provision for Doubtful Advances	-	2.00
Amortization of payments under Voluntary Retirement Scheme	-	51.72
	<u>468.37</u>	<u>408.23</u>
<b>Operating Profit before Working Capital Changes</b>	<b>1,212.61</b>	<b>1,965.07</b>
<b>Adjustments for:</b>		
Inventories	(360.17)	1.87
Trade and Other Receivables	3,310.18	(1,093.12)
Trade Payables	2,907.79	1,251.97
	<u>5,857.80</u>	<u>160.72</u>
<b>Cash Generated from Operations</b>	<b>7,070.41</b>	<b>2,125.79</b>
Payments under Voluntary Retirement Scheme	-	(26.35)
Direct Taxes Paid (Net of tax deducted at source)	(122.99)	(259.92)
<b>Net Cash from Operating Activities</b>	<b>6,947.42</b>	<b>1,839.52</b>
<b>B. Cash Flow from Investing Activities :</b>		
Payments for fixed assets	(8,803.81)	(736.85)
Sale proceeds of Fixed Assets	2.71	2.68
Purchase of Investments (Long - Term)	(103.96)	(45.00)
Proceeds from sale/redemption of Investments	160.60	554.55
Inter Corporate Deposit given	(5341.97)	-
Interest received on Inter Corporate Deposit	167.82	-
Interest received on Deposits	30.95	1.20
Income from long- term (Other than Trade) Investments	20.81	17.99
<b>Net Cash used in Investing Activities</b>	<b>(13,866.85)</b>	<b>(205.43)</b>

## DPSC Limited

### Cash Flow Statement for the year ended 31st March, 2011

(Rupees in lakhs)

	Year Ended 31st March, 2011	Year Ended 31st March, 2010
<b>C. Cash Flow from Financing Activities :</b>		
Proceeds from other Capital Accounts	249.39	88.56
Proceeds from Issue of Non Convertible Debentures	10000.00	-
Proceeds from Long Term Borrowing	-	1.96
Repayment of Long Term borrowing	(912.99)	(600.69)
Increase/ (Decrease) in Cash Credit facilities from Banks	873.43	(484.87)
Dividend paid (including tax on dividend)	(49.47)	(49.16)
Interest paid	(180.77)	(313.96)
<b>Net Cash from Financing Activities</b>	<b>9,979.59</b>	<b>(1,358.16)</b>
Net increase/ (decrease) in Cash and Cash Equivalents	3,060.16	275.93
Cash and Cash Equivalents as at the beginning of the year	680.46	404.53
Cash and Cash Equivalents as at the closing of the year	<b>3,740.62</b>	<b>680.46</b>

### Notes to the Cash Flow Statement for the year ended 31st March, 2011

1 The above Cash Flow Statement has been prepared under the Indirect Method as set out in the Accounting Standard (AS) 3 on Cash Flow Statements.

2 Cash and Cash Equivalents include :

	As at 31.03.2011	As at 31.03.2010
Cash and Bank Balances (Schedule 8 to Balance Sheet)	3794.76	681.55
Less: Bank Balances as -		
Margin and Guarantee Deposit Accounts	54.14	1.09
	<b>3740.62</b>	<b>680.46</b>

3 Previous year's figures have been re-grouped/re-arranged wherever necessary.

Schedules referred to above forms an integral part of this cash flow statement.

This is the Cash Flow Statement referred to in our report of even date.

For Lodha & Co.  
Firm Registration Number: 301051E  
Chartered Accountants

R.P Singh  
Partner  
(Membership No. 52438)

Kolkata  
Date: 23rd May 2011

Saikat Bardhan  
Company Secretary

D.P. Patra  
Director

J. Poddar  
Director

For and on behalf of the Board



## DPSC Limited

SCHEDULE 17 (Contd.)

### NOTES ON THE ACCOUNTS AS AT AND FOR THE YEAR ENDED 31st MARCH 2011

Additional information pursuant to the provisions of Part IV of Schedule VI to the Companies Act, 1956:-

### BALANCE SHEET ABSTRACT AND COMPANIES GENERAL BUSINESS PROFILE:-

#### I. Registration Details

Registration No. 

-	-	3	2	6	3
---	---	---	---	---	---

 State Code 

2	1
---	---

Balance Sheet 

3	1
---	---

0	3
---	---

2	0	1	1
---	---	---	---

  
Date Month Year

#### II. Capital Raised during the year (Amount in Rs. Thousands)

Public Issue

						N	I	L
--	--	--	--	--	--	---	---	---

Rights Issue

						N	I	L
--	--	--	--	--	--	---	---	---

Bonus Issue

						N	I	L
--	--	--	--	--	--	---	---	---

Private Placement

						N	I	L
--	--	--	--	--	--	---	---	---

#### III. Position of Mobilisation and Deployment of Funds (Amount in Rs. Thousands)

Total Liabilities

(excluding shareholders' funds and including Deferred tax liability)

		2	9	6	1	9	3	4
--	--	---	---	---	---	---	---	---

Total Assets

(excluding miscellaneous expenditure to the extent not written-off or adjusted)

		4	0	6	4	8	8	9
--	--	---	---	---	---	---	---	---

#### Sources of Funds

Paid-up Capital

				4	2	3	3	9
--	--	--	--	---	---	---	---	---

Reserves and Surplus

		1	0	6	0	6	1	6
--	--	---	---	---	---	---	---	---

Secured Loans

		1	1	5	0	0	5	0
--	--	---	---	---	---	---	---	---

Unsecured Loans

						N	I	L
--	--	--	--	--	--	---	---	---

Other Funds

			1	3	6	1	4	5
--	--	--	---	---	---	---	---	---

#### Application of Funds

Net Fixed assets

		1	9	8	8	7	6	0
--	--	---	---	---	---	---	---	---

Investments

				5	0	5	4	9
--	--	--	--	---	---	---	---	---

Net Current Assets

			5	0	2	9	3	7
--	--	--	---	---	---	---	---	---

Misc. Expenditure

						N	I	L
--	--	--	--	--	--	---	---	---

Accumulated Losses

						N	I	L
--	--	--	--	--	--	---	---	---



**IV. Performance of the Company ( Amount in Rs. Thousand)**

Turnover  
(including Other Income and  
prior Period Adjustments)

		4	1	6	7	5	3	2
--	--	---	---	---	---	---	---	---

Total Expenditure

		4	0	9	3	1	0	8
--	--	---	---	---	---	---	---	---

+ - Profit/Loss before Tax

			+	7	4	4	2	4
--	--	--	---	---	---	---	---	---

(+ for Profit - for Loss)

+ - Profit/Loss after Tax

			+	5	1	7	9	5
--	--	--	---	---	---	---	---	---

Earning Per Share

			+	1	2	.	2	3
--	--	--	---	---	---	---	---	---

Dividend rate %  
(Proposed)

				1	0	.	0	0
--	--	--	--	---	---	---	---	---

**V. Generic names of three Principal Products/Services of Company (As per Monetary Terms)**

Item Code No. ITC Code : Not Specified.

Product Description : Electricity Generation, Transmission and Distribution.

For and Behalf of the Board

Saikat Bardhan  
Company Secretary

D.P. Patra  
Director

J. Poddar  
Director

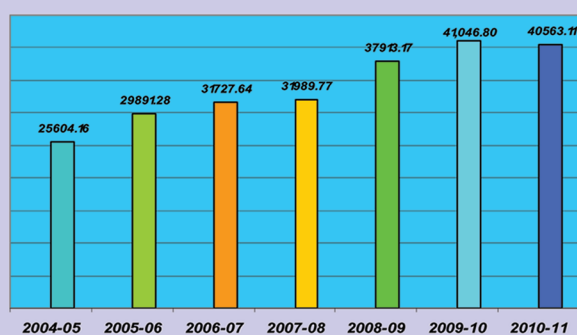
Kolkata, 23rd May, 2011

## SEVEN YEARS FINANCIAL HIGHLIGHTS

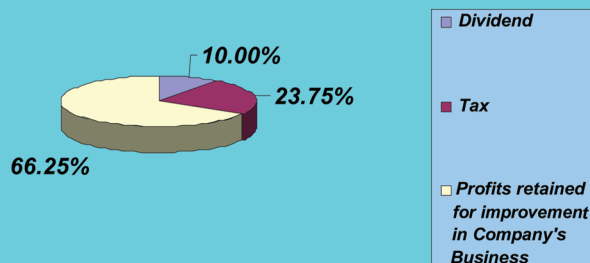
(Rs. In Lakh)

	2004-05	2005-06	2006-07	2007-08	2008-09	2009-10	2010-11
GROSS BLOCK	8010.19	8520.26	9349.14	12522.10	14260.06	14755.69	15813.40
INCOME FROM OPERATIONS	25604.16	29891.28	31727.64	31989.77	37913.17	41046.80	40563.11
PROFIT BEFORE TAX	474.93	976.51	742.63	268.31	1037.76	1556.84	744.24
PROFIT AFTER TAX	377.55	868.96	525.69	104.95	756.94	1378.10	517.95
DIVIDEND	-	10%	12.5%	10%	10%	10%	10%
RETURN PER SHARE IN %	89.17	205.24	124.16	24.79	178.80	325.49	122.33

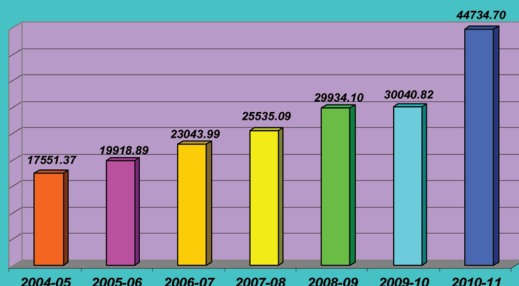
TURNOVER (in Lakh)



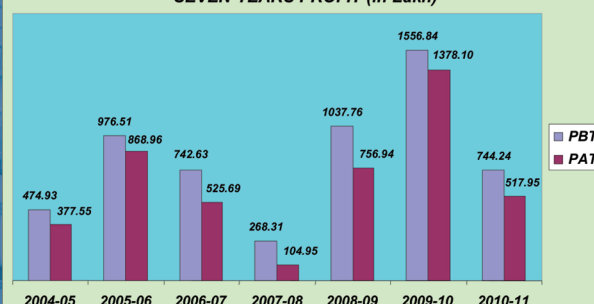
Distribution of Profit (in Lakh)  
(2010-11)



GROSS ASSETS (in Lakh)



SEVEN YEARS PROFIT (in Lakh)







## DPSC Limited

(Formerly Dishergarh Power Supply Co. Ltd.)

Adding Power to Life

Registered Office:

Plot No. - X-I, 2&3 Block EP, Sector-V

Salt Lake City, Kolkata-700 091

Telephone : 033-2357 4308/09/10

Fax : (91) (33) 2357 2452

E-mail: [info@dpscl.com](mailto:info@dpscl.com)

Website : [www.dpscl.com](http://www.dpscl.com)

Central Office:

Sanctoria, P.O.: Dishergarh

Burdwan - 713 333

Ph. 0341 2520023, Fax. 0341 2520 022

