

5th November, 2025

BSE Limited

P.J. Towers, Dalal Street, Fort, Mumbai- 400 001 BSE scrip code: 543635 **National Stock Exchange of India Limited**

Exchange Plaza, Bandra-Kurla Complex, Bandra (East), Mumbai – 400 051 NSE symbol: PPLPHARMA

<u>Sub: Press Release and Investor Presentation – Unaudited Financial Results</u> (Standalone & Consolidated) of the Company for the quarter and half year ended 30th <u>September, 2025</u>

Dear Sir / Madam,

Further to our intimation made earlier with regard to Unaudited Financial Results (Standalone & Consolidated) of the Company for the quarter and half year ended 30th September, 2025 ('Financial Results'), please find enclosed herewith the Press Release and the Investor Presentation on the Financial Results.

The above information is also available on the website of the Company at https://www.piramalpharma.com/.

You are requested to kindly take the above information on record.

Yours truly, For **Piramal Pharma Limited**

Tanya Sanish Company Secretary

Encl.: a/a



PRESS RELEASE

Piramal Pharma Limited Announces Results for Q2 and H1 FY26

Mumbai, India | November 05, 2025: Piramal Pharma Limited (NSE: PPLPHARMA | BSE: 543635), a leading global pharmaceutical, health and wellness company, today announced its standalone and consolidated results for the Second Quarter (Q2) and Half Year (H1) ended 30th September 2025.

Consolidated Financial Highlights

(in ₹ Crores or as stated)

Particulars	Q2FY26	Q2FY25	YoY Growth	H1FY26	H1FY25	YoY Growth
Revenue from Operations	2,044	2,242	(9)%	3,977	4,193	(5)%
CDMO	1,044	1,324	(21)%	2,041	2,381	(14)%
CHG	644	643	0%	1,281	1,274	1%
ICH	319	277	15%	621	541	15%
EBITDA	224	403	(44)%	389	627	(38)%
EBITDA Margin	11%	18%		10%	15%	
PAT	(99)	23	NM	(181)	(66)	NM

Key Highlights for Q2 and H1 FY26

- Revenue from Operations for the quarter and half-year FY26 stood at ₹ 2,044 crores and ₹ 3,977 crores
 respectively. The YoY growth was impacted due to inventory destocking by the customer in one large
 CDMO order.
- **EBITDA margin** for the quarter and half-year FY26 were 11% and 10% respectively. Despite lower revenues in H1FY26, its impact on EBITDA was partly offset by our efforts towards cost optimization and operational excellence.
- **Net-Debt** at the end of H1FY26 reduced by ₹ 228 crores (vs. FY25) to ₹ 3,971 crores supported by tight control over working capital and capex investments, maintaining our net debt to EBITDA ratio below 3x.
- Sustainability— Released our 4th Annual Sustainability Report for the FY25, under the theme 'Innovating Responsibly. Growing Sustainably', which has also been assured by DNV Business Assurance India Pvt Ltd. The report outlines measurable progress and strengthened commitments under our four strategic pillars.

Nandini Piramal, Chairperson, Piramal Pharma Limited said, "YoY growth in the CDMO Business was primarily impacted by inventory destocking in one large on-patent commercial product. Inconsistent recovery in US biopharma funding along with uncertainties on global trade policies led to adverse impact on order inflows and customer decision making during H1FY26. However, in the months of September and October 2025, we have seen a significant pick up in biopharma funding, which if sustains, should lend impetus to increased RFPs and orders going forward. Also, we are seeing strong customer interest for onshore offerings which bodes well for the investments we have made in our overseas sites. In our CHG business we further strengthened our leadership position in the US Sevoflurane market, while simultaneously working to obtain regulatory approvals for ex-US markets from our India plant. Our consumer business delivered healthy mid-teen growth, seamlessly collaborating with various stakeholders for smooth transition to new GST rates changes."



Key Business Highlights for Q2/H1 FY2026

Contract Development and Manufacturing Organization (CDMO):

- YoY growth during Q2 and H1 FY26 was primarily impacted by **inventory destocking by the customer** in one large CDMO order for on-patent commercial product.
- Inconsistent recovery in US biopharma funding along with uncertainties on global trade policies led to adverse impact on order inflow and decision making by customers in H1FY26. Although, seeing early signs of improvement with **funding uptick in the months of September and October 2025**.
- Efforts towards **cost optimization and operational excellence** helped partially offset impact on EBITDA.
- **Recently increasing RFPs/RFIs** especially for our onshore manufacturing facilities and differentiated capabilities like ADC, Sterile fill-finish, and on-patent commercial manufacturing, where we have made significant investments in capabilities and capacities.
- Good progress in the existing development pipeline Entered into a multi-million-dollar joint investment at Sellersville site (US), with NewAmsterdam Pharma for commercial manufacturing capacity for FDC of Obicetrapib and Ezetimibe to meet commercial demand.
- **Best-in-Class Quality Track Record** Successfully closed 19 regulatory inspections, including 1 USFDA inspection with zero observations in H1FY26. Continue to maintain our 'Zero OAI' status.

Complex Hospital Generics (CHG):

- Inhalation Anesthesia (IA)
 - o Continue to further strengthen our leadership position in the mature US Sevoflurane market with value market share of 45% in Mar'25 up from 44% in MAT Mar'24. (Source:- IQVIA)
 - o To drive growth, we are working on obtaining regulatory approvals for Sevoflurane in the ex-US markets from our Digwal plant in India.
- **Intrathecal Therapy** Sales during the quarter was impacted due to temporary supply challenges. Expect supplies to normalize in H2FY26. Maintained our #1 Rank in intrathecal Baclofen in the US with 75% value market share. (Source:- IQVIA)
- **Injectable Anesthesia and Pain Management** Initiatives to resolve supply constraints starting to yield results.
- **Differentiated and Specialty Products** Continue to invest in 505(b)(2)'s, complex generics, differentiated generics, and branded products through in-licensing deals or co-development projects to enable long term growth.

Piramal Consumer Healthcare (PCH):

- **Power Brands** continue to post strong growth of 20% YoY during Q2FY26, contributing to 51% of total PCH sales. Growth was primarily driven by Little's, Lacto Calamine, CIR, and i-range.
- New Product Launches Added 26 new products and SKUs in H1FY26.
- Investments in Media and Promotions 12% of PCH sales in H1FY26.
- **E-commerce** sales grew at over 40% YoY in Q2 and H1FY26, contributing about 24% to PCH sales. More than 40% of e-commerce sales coming from quick commerce.



Consolidated Profit and Loss Statement

(in ₹ Crores or as stated)

	Quarterly				Half Yearly			
Particulars	Q2FY26	Q2FY25	YoY Change	Q1FY26	QoQ Change	H1FY26	H1FY25	YoY Change
Revenue from Operations	2,044	2,242	(9)%	1,934	6%	3,977	4,193	(5)%
Other Income	66	61	7%	58	12%	124	81	54%
Total Income	2,109	2,303	(8)%	1,992	6%	4,101	4,274	(4)%
Material Cost	703	796	(12)%	694	1%	1,397	1,471	(5)%
Employee Expenses	611	560	9%	619	(1)%	1,230	1,139	8%
Other Expenses	571	544	5%	514	11%	1,085	1,037	5%
EBITDA	224	403	(44)%	165	36%	389	627	(38)%
Interest Expenses	82	108	(23)%	86	(4)%	169	215	(21)%
Depreciation	203	192	6%	197	3%	400	377	6%
Share of Net Profit of Associates	15	17	(14)%	19	(20)%	33	40	(16)%
Profit Before Tax	(46)	120	NM	(100)	NM	(146)	75	NM
Tax	53	98	(46)%	3	1,879%	56	141	(61)%
Net Profit after Tax	(99)	23	NM	(102)	NM	(202)	(66)	NM
Exceptional item ¹	-	-	NM	21	NM	21	-	NM
Net Profit after Tax after Exceptional Item	(99)	23	NM	(82)	NM	(181)	(66)	NM

^{1.} Exceptional items include, one time insolvency proceeds received from a claim filed against a third-party supplier of our complex hospital generics business, with the NCLT in November 2023

Consolidated Balance Sheet

(in ₹ Cr. or as stated)

Var. Balanca Chast thomas	As at				
Key Balance Sheet Items	30-Sep-25	31-Mar-25			
Total Equity	8,073	8,125			
Net Debt	3,971	4,199			
Total	12,045	12,324			
Net Fixed Assets	9,394	9,110			
Tangible Assets	4,655	4,534			
Intangible Assets including goodwill	3,651	3,599			
CWIP (including IAUD ²)	1,088	977			
Net Working Capital	2,201	2,798			
Other Assets ³	450	416			
Total Assets	12,045	12,324			

^{2.} IAUD – Intangible Assets Under Development; 3. Other Assets include Investments and Deferred Tax Assets (Net)



Q2 and H1 FY26 Earnings Conference Call

Piramal Pharma Limited will be hosting a conference call for investors / analysts on 06th November 2025 from 9:30 AM to 10:15 AM (IST) to discuss its Q2 and H1 FY26 Results.

The dial-in details for the call are as under:

Event	Location & Time	Telephone Number	
	India – 09:30 AM IST	+91 22 6280 1461 / +91 22 7115 8320 (Primary Number) 1 800 120 1221 (Toll free number)	
Conference call on	USA – 11:00 AM (Eastern Time – New York)	Toll free number 18667462133	
06 th November, 2025	UK – 04:00 AM (London Time)	Toll free number 08081011573	
	Singapore – 12:00 PM (Singapore Time)	Toll free number 8001012045	
	Hong Kong – 12:00 PM (Hong Kong Time)	Toll free number 800964448	
Express Join with Diamond Pass™	Please use this link for prior registration to reduce wait time at the time of joining the call –Click here		

About Piramal Pharma Limited:

Piramal Pharma Limited (PPL, NSE: PPLPHARMA I BSE: 543635), offers a portfolio of differentiated products and services through its 17¹ global development and manufacturing facilities and a global distribution network in over 100 countries. PPL includes Piramal Pharma Solutions (PPS), an integrated contract development and manufacturing organization; Piramal Critical Care (PCC), a complex hospital generics business; and Piramal Consumer Healthcare business, selling over-the-counter consumer and wellness products. In addition, one of PPL's associate companies, Abbvie Therapeutics India Private Limited, a joint venture between Abbvie and PPL, has emerged as one of the market leaders in the ophthalmology therapy area in the Indian pharma market. Further, PPL has a strategic minority investment in Yapan Bio Private Limited, that operates in the biologics / bio-therapeutics and vaccine segments.

For more information, visit: <u>Piramal Pharma</u> <u>LinkedIn</u>

1. Includes one facility via PPL's minority investment in Yapan Bio.

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Q2FY26 Results

November 2025



Disclaimer



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Except for the historical information contained herein, statements in this Presentation and any subsequent discussions, which include words or phrases such as 'will', 'aim', 'will likely result', 'would', 'believe', 'may', 'expect', 'will continue', 'anticipate', 'estimate', 'intend', 'plan', 'contemplate', 'seek to', 'future', 'objective', 'goal', 'likely', 'project', 'on-course', 'should', 'potential', 'pipeline', 'guidance', 'will pursue' 'trend line' and similar expressions or variations of such expressions may constitute 'forward-looking statements'.

Such forward-looking statements are not guarantees of future performance and are subject to known and unknown risks, uncertainties and other factors that could cause actual results to differ materially from those suggested by the forward-looking statements.

These risks and uncertainties include, but are not limited to Company's ability to successfully implement its strategy, the Company's growth and expansion plans, the performance of the Indian economy and of the economies of various international markets, obtain regulatory approvals, provisioning policies, technological changes, investment and business income, income or cash flow projections, the performance of the industry in India and world-wide, exposure to market risks as well as other risks. The Company's actual results, levels of activity, performance or achievements could differ materially from results expressed in or implied by this Presentation.

Company does not undertake any obligation to update forward-looking statements to reflect events or circumstances after the date thereof. Any forward-looking statements and projections made by third parties included in this Presentation are not adopted by the Company and the Company is not responsible for such third party statements and projections. Given these uncertainties and other factors, viewers of this Presentation are cautioned not to place undue reliance on these forward-looking statements. The information in this Presentation does not constitute financial advice (nor investment, tax, accounting or legal advice) and does not take into account an investor's individual investment objectives, including the merits and risks involved in an investment in the Company or its securities, or an investor's financial situation, tax position or particular needs. Past performance information in this Presentation should not be relied upon as an indication of (and is not an indicator of) future performance.

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Note: Figures in previous periods might have been regrouped or restated, wherever necessary to make them comparable to current period. For the ease of presentation, certain financial information herein has been rounded off to one decimal place or two decimal places or whole numbers, as the case may be.

Diversified Global Pharma and Wellness Company



Built a Company with Portfolio of Differentiated Products and Services, and Commercial Presence in 100+ Countries

CDMO Business

Integrated CDMO Company

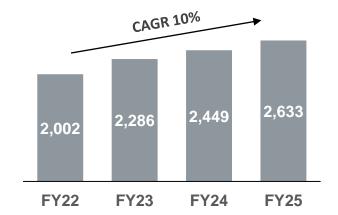
- 15 Manufacturing and development sites across US, Europe, Canada, and India
- 140+ Molecules under development with
 30+ molecules in Phase III
- 54% Share of Innovation related work
- 49% revenues from differentiated offerings –
 ADC, HPAPI, Sterile Injectables, Peptides, Onpatent API Development & Manufacturing
- 120+ Integrated projects executed

CAGR 11% 3,960 4,001 4,750 5,447 EY22 FY23 FY24 FY25

Complex Hospital Generics Business

A Critical Care Company

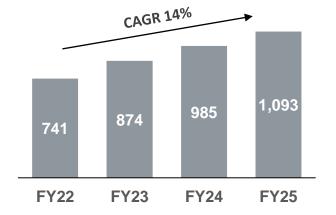
- One of the leading Inhalation Anesthesia companies in the world
 - #1 Rank in US sevoflurane market with
 45% market share
 - Vertically integrated manufacturing
- #1 Rank in US Intrathecal Baclofen market with 75% market share
- Commercial presence in 100+ countries and 6,000+ hospitals



Consumer Healthcare Business

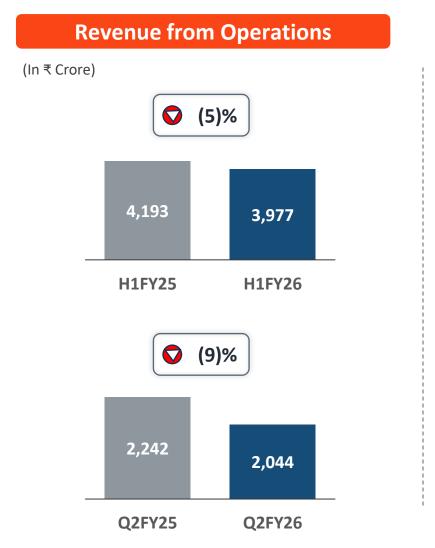
Consumer Health & Wellness Company

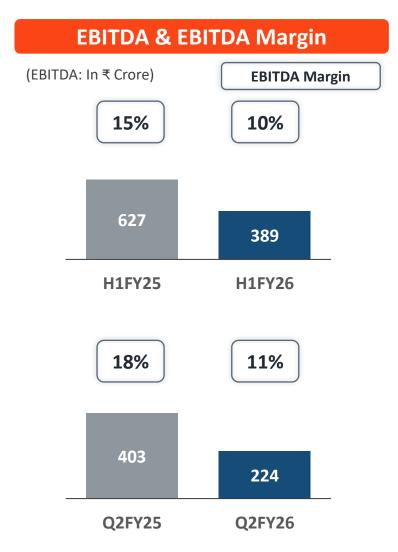
- Self-funded and asset light business model with annual revenue of over ₹ 1,000 Crs
- 25+ Brands Diversified portfolio across high growth segments
 - 6 Power Brands growing at ~20% CAGR
- Multichannel distribution network
 - 180k+ Chemists and cosmetics shops
 - 20+ Presence on e-commerce platforms

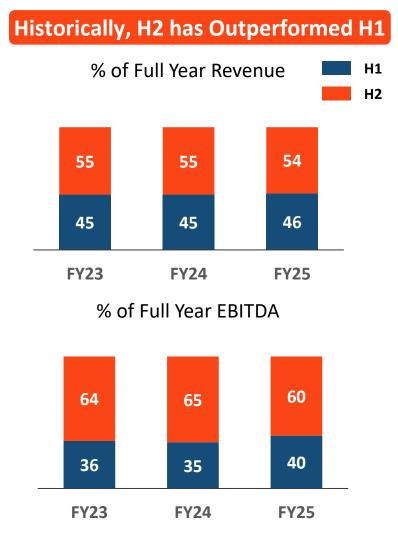


Key Financial Highlights – Q2/H1 FY2026











Business Wise Performance

CDMO Business



Performance Highlights

❖ YoY performance during Q2 and H1 FY26 impacted by:

- Inventory destocking in one large on-patent commercial product by the customer.
- Slower early-stage discovery and development order inflows in H1FY26 due to inconsistent recovery in US biopharma funding along with uncertainties on global trade policies leading to adverse impact on order inflow and customer decision making.

Despite lower revenues in H1FY26, its impact on EBITDA was partly offset by our efforts towards cost optimization and operational excellence.

Expect better revenue and EBITDA performance going forward driven by:

- Significant uptick in biopharma funding in months of September and October 2025. Sustenance of the funding momentum should lend impetus to early-stage order inflows.
- Recently increasing RFPs/RFIs trends for our onshore manufacturing facilities and differentiated capabilities like ADC, Sterile fill-finish, and on-patent commercial manufacturing. We have made timely investments to capitalize on the opportunity.
- Good inflow of commercial orders
- Enhancement in our Business Development team to adapt to the market dynamics and better engage with our customers.

Revenue Growth (In ₹ Crore) **(14)% (21)%** 2,381 2,041 1,324 1,044 **H1FY25 H1FY26 Q2FY25 Q2FY26**

Strong Customer Interest for our US Sites



Steadily Increasing our Footprint in the US



Ongoing expansion in Lexington



Riverview



Initiated US\$ 90 Mn investment to expand Lexington and Riverview facilities, part of our ADCelerate programme:-

- Lexington:- Adding commercial-scale sterile injectables capacity to increase output from 104 to 240+ batches annually. The upgrade will enhance efficiency and strengthen support for rising market demand.
- Riverview:- New commercial-scale suite for payload-linker development and manufacturing. This is in addition to our earlier investments totaling US\$ 60 Mn in Riverview and Aurora facilities towards significantly increasing our capacity for producing APIs, HPAPIs, and payload-linkers.

Sellersville:- Multi-million-dollar **joint investment** with NewAmsterdam Pharma to **provide commercial capacity** for fixed dose combination of Obicetrapib and Ezetimibe to meet commercial demand.

Our Presence in the US

3

Manufacturing and Development Sites

~US\$ 200 Mn

Investment in US

450+

Employees

API, Formulation
Capabilities

USFDA, EMA, PMDA, HC

Major Regulatory Accreditation

Sellersville

Dedicated Suite to Enhance OSD Production at Sellersville, USA





PPDS, India

Played crucial role in product development



Sellersville, USA

Pithampur, India

Dedicated OSD Suite Dual Sourcing Support



"We are thrilled to expand our OSD production capabilities at the Sellersville facility with this new manufacturing suite. This addition will not only enhance our production capacity and speed, but reinforce our commitment to patient centricity, too."

Peter DeYoung, CEO, Piramal Global Pharma The multi-million-dollar joint investment with NewAmsterdam Pharma will provide commercial capacity for fixed dose combination of Obicetrapib and Ezetimibe to meet commercial demand.





"By investing in PPS' Sellersville facility, we are enabling the manufacturing of the FDC with exceptional precision and efficiency to meet the future commercial demand. We are excited to continue growing alongside our trusted partner, PPS, and thrilled about the potential for our collaboration to benefit countless patients around the globe."

Douglas Kling, COO,
NewAmsterdam Pharma

Complex Hospital Generics Business



Performance Highlights

Inhalation Anesthesia

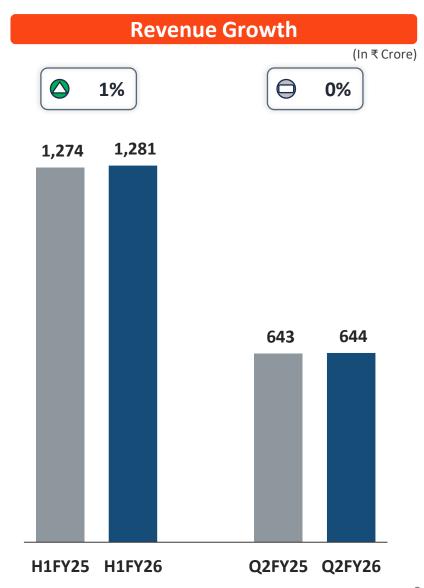
- Continue to consolidate our #1 position in the mature US Sevoflurane market, with value share of 45% in Mar'25 up from 44% in MAT Mar'24. (Source:- IQVIA)
- To drive growth, we are working on obtaining regulatory approvals for Sevoflurane in the ex-US markets from our Digwal plant in India.

Intrathecal Therapy

- Continue to maintain our **#1 Rank** in intrathecal Baclofen segment in the US with **75%** value market share. (Source:- IQVIA)
- Intrathecal sales during the quarter was impacted due to temporary supply challenges. Supplies expected to normalize in H2FY26.
- ❖ Injectable Pain Management Initiatives to resolve supply constraints starting to yield results.

Differentiated and Specialty Products

• Continue to invest in 505(b)(2)'s, complex generics, differentiated generics, and branded products through in-licensing deals or co-development projects to enable long term growth.



Piramal Consumer Healthcare Business



Performance Highlights

- ❖ 15% Revenue growth in Q2 and H1 FY26 faster than market growth.
- ❖ Power Brands grew 20% YoY during Q2FY26, contributing 51% to total PCH sales.
 - Growth was driven by Little's, Lacto Calamine, CIR, and i-range.
- **E-commerce sales** grew at over 40% YoY in Q2 and H1 FY26, contributing ~24% to PCH sales. Over 40% of e-commerce sales coming from quick commerce.
- **Advertisement spends in H1FY26 at 12%** of PCH sales.
- **Smooth transition to the changed GST rates** with no business impact.
- New product launches 26 new products and SKUs launched in H1FY26. Products launched in last 24 months contributed 8% to PCH sales in FY25.







Revenue Growth (In ₹ Crore) **15% 15%** 621 541 319 277

H1FY25 H1FY26

Q2FY25 Q2FY26

Focus on Power Brands with Brand Promotion and Marketing



(In ₹ Cr)





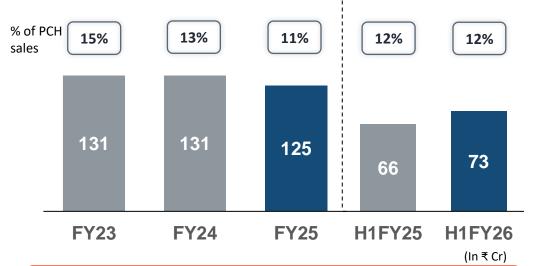




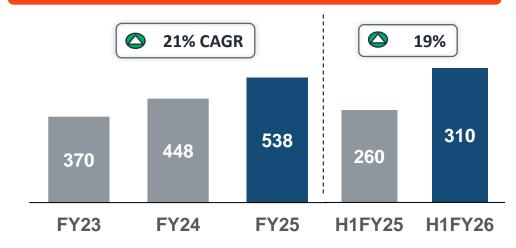




Investments in Brand Promotion and Marketing



Strong Growth in our Power Brands



Joint Venture with AbbVie



AbbVie Therapeutics India Private Limited, a joint venture between AbbVie and PPL, is one of the market leaders in the ophthalmology therapy area in the Indian pharma market



+



Ownership 51%

Ownership

49%

In FY2025, the JV reported revenue of ₹494 Cr. with PAT margin of 28%



Lumigan



Combigan Glaucoma



Refresh Tears

Dry Eyes



Alphagan Glaucoma



Pred Forte

Eye Inflammation



Financials

Consolidated Financials Highlights



(in ₹ Cr. or as stated)

Particulars	Q2FY26	Q2FY25	YoY Change	Q1FY26	QoQ Change	H1FY26	H1FY25	YoY Change
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EBITDA	224	403	(44)%	165	36%	389	627	(38)%
EBITDA Margin	11%	18%		9%		10%	15%	
Share of Net Profit of Associates	15	17	(14)%	19	(20)%	33	40	(16)%
PAT	(99)	23	NM	(82)	NM	(181)	(66)	NM
PAT Margin	(5)%	1%		(4)%		(5)%	(2)%	

^{1.} Revenue from Operations includes foreign exchange gains/losses

Consolidated Financials Highlights



(in ₹ Cr. or as stated)

Key Balance Sheet Items	As on 30-Sep-25	As on 31-Mar-25		
Total Equity	8,073	8,125		
Net Debt	3,971	4,199		
Total	12,045	12,324		
Net Fixed Assets	9,394	9,110		
Tangible Assets	4,655	4,534		
Intangible Assets including goodwill	3,651	3,599		
CWIP (including IAUD*)	1,088	977		
Net Working Capital	2,201	2,798		
Other Assets#	450	416		
Total	12,045	12,324		

^{*}IAUD – Intangible Assets Under Development



Sustainability

Innovating Responsibly. Growing Sustainably.





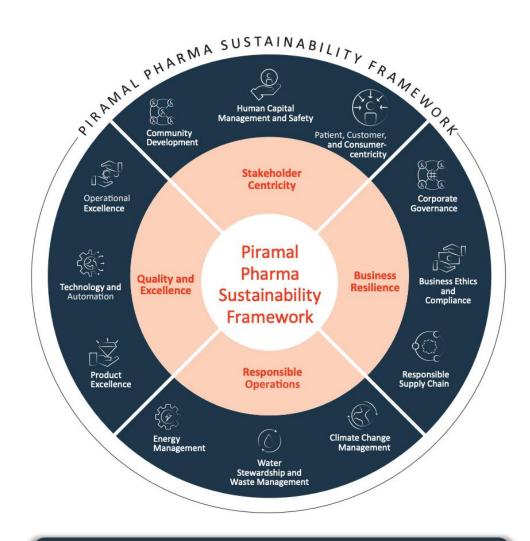
Sustainability Purpose

Operating Responsibly.
Growing Sustainably.



Sustainability Vision

To become a globally leading integrated pharmaceutical company, operating on the principles of sustainability, inclusivity, and ethics.



The report has been assured by DNV Business
Assurance India Pvt Ltd.

Access the full report

Piramal Pharma Sustainability Report FY 2025

Scan Me

to view report



Click here to access the full report

Embedding Sustainability in Every Step of Our Growth





Responsible Operations

Zero

Hazardous Waste to Landfill

2.10 Lakh

Kiloliters of Freshwater
Saved

10.5%

Reduction in Scope 1 & 2 Emissions Over Base Year (FY22) 14.08%

Total Energy Sourced from Bio-Briquettes/Biomass



Business Resilience

50%

Independent Directors on the Board

100%

Workforce Trained on Code of Conduct

26.5%

Of critical Suppliers Assessed on ESG

Zero

Cases of Data Breaches/
Corruption Incidents



Quality and Excellence

36

Successful Regulatory Inspections 165

Successful Customer Audits

2

Successful USFDA Inspections

17

KPI Dashboards to Digitalise
Governance



Stakeholder Centricity

20%

Of the Global Workforce are
Women

65/100

EcoVadis Score (Bronze Medal)

Zero

Fatalities in the Last Four Years

0.05

Loss Time Injury Rate

Dial-in Details for Q2 and H1 FY26 Earnings Conference Call



Event	Location & Time	Telephone Number			
	India – 09:30 AM IST	+91 22 6280 1461 / +91 22 7115 8320 (Primary Number)			
	IIIdia 05.50 AIVI IST	1 800 120 1221 (Toll free number)			
Conference call	USA – 11:00 PM	Toll free number			
on 6 th November	(Eastern Time – New York)	18667462133			
2025	UK – 04:00 AM	Toll free number			
2023	(London Time)	08081011573			
	Singapore – 12:00 PM	Toll free number			
	(Singapore Time)	8001012045			
	Hong Kong – 12:00 PM	Toll free number			
	(Hong Kong Time)	800964448			
Express Join with Diamond Pass™	Please use this link for prior registration	his link for prior registration to reduce wait time at the time of joining the call —Click here			

For Investor Queries:

Gagan Borana

Investor Relations and Enterprise Risk Management

Email: gagan.borana@piramal.com



Madhusudan Dalmia

Investor Relations

Email: madhusudan.dalmia@piramal.com



Our Websites:-

Piramal Pharma Limited www.piramalpharma.com

Complex Hospital Generics www.piramalcriticalcare.com

CDMO

www.piramalpharmasolutions.com

Piramal Consumer Healthcare www.wellify.in