

KAMDHENU VENTURES LIMITED

Regd. Off.: 2nd Floor, Building No. 9A, DLF Cyber City, Phase-III, Gurugram, Haryana - 122002 (India)

KVL/SEC/2024-25/74

Date: 13th February, 2025

To,

The Manager- Listing
National Stock Exchange of India Limited,
Exchange Plaza, BandraKurla Complex,
Pandra (E) Mumbai 400 054

Bandra (E), Mumbai-400 051 **NSE Symbol: KAMOPAINTS**

To, The Manager- Listing BSE Limited, PhirozeJeejeebhoy Towers, Dalal Street, Mumbai- 400 001

BSE Scrip Code: 543747

Sub: Investor Presentation – February, 2025.

Dear Sir/ Madam,

Pursuant to Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find attached herewith Investor Presentation - February, 2025, of the Company.

We request you to kindly take the same on records.

Thanking you, Yours faithfully,

For Kamdhenu Ventures Limited

(Saurabh Agarwal) Managing Director

Encl: as above.

E-mail: cs@kamdhenupaints.com Website: www.kamdhenupaints.com CIN: L51909HR2019PLC089207 Phone: 0124 4604500



KAMDHENU VENTURES LIMITED

INVESTOR PRESENTATION | February 2025



Unlocking Possibilities

Moving Forward

Safe Harbor



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Note: Kamdhenu Paints, India's leading brand in Indian Decorative Paints Segment, is owned by Kamdhenu Colour and Coatings Limited a wholly owned subsidiary of Kamdhenu Ventures Limited

Kamdhenu Paints - Leading Brand in Indian Decorative Paints Segment



Kamdhenu Ventures at a Glance



Inception in 2008

✓ Set up its own unit for manufacturing of decorative Paints under its flagship brand



Strong Brand Presence

✓ Amongst the Top Paints Company in India



Own Capacity

✓ 36,000 KL p.a. with Sales Potential of Rs. 450 crores Range of Premium & Regular Products



Large Sales Depots

√ 33 Sales Depots across the country



4,300+ Dealers 20,000+ Painters ✓ ~4,300+ dealers and 20,000+ Painters associated with the company



ISO Certified





Key Product Offerings

Premium Exterior Emulsions



Weather Supreme Advance Shyne



Weather Supreme



Weather Classic



Weather Classic Max

Premium Interior Emulsions



Kamo Hi Sheen



Velvety



Kamorich



Sheen n Shine

Premium Dual Emulsions



Kamodual Luxury



Kamodual Premium



Kamodu al Gold



Kamodual Platinum

Extensive Product Portfolio



Diversified and Eco-friendly Product Portfolio

Economical Emulsions



Kamoshield Exterior



Kamosilky Interior



Kamostar Exterior



Kamostar Interior

Under Coats



Kamo Damp Proof Advance



Interior Primer



Exterior Primer



Dual Primer

Putty



Kamoguard Acrylic Putty



Kamostar Water Proof Putty



Kamocare Putty



Kamoplast Putty

Extensive Product Portfolio



Diversified and Eco-friendly Product Portfolio

Specialized Coatings



Kamo Glitter



Stainers



SILVER SERIES

Colorant



Floor Coat

Construction Chemicals



Kamocrete CRP



Kamofin 2K





Kamo Shora Seal

Wood Coatings



Kamwood Melamine



Kamwood NC Sanding Sealer



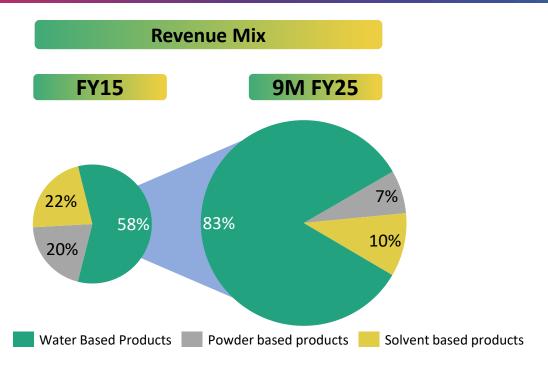
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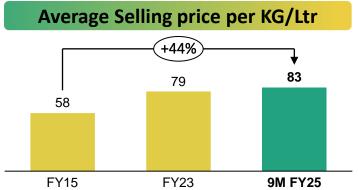


Kamoclear Lacquer

Focused on Premiumization of Portfolio







Reducing Low-Priced Products to Focus on Premium Products

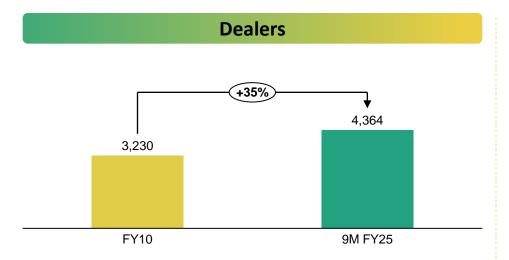
Entry strategy in initial years focused on affordable variants like powder-based paints, putty, distempers etc. to first gain the confidence and loyalty of the dealer & painter network

After having achieved rapid growth and a good base and with dealer relationships cemented, the brand decided to prioritize premium offerings, gradually reducing the low-priced dealers to focus on premium dealers

With renewed focus on premium products, innovative ideas such as designer galleries, rewarding schemes & incentives and a refreshed branding & advertisement campaign, the company has been able to achieve 43% share of premium products and increased the dealer count to 4,300+

Well-Entrenched and Highly Incentivized Dealer Network





Strong Relationship with Dealers



Target linked incentives in form of gifts-in-kind, gift vouchers, coupons



Best-in-class dealer margins on all products of paints products



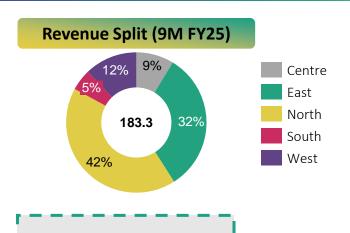
An annual awards program to app competition amongst the dealers An annual awards program to appreciate and encourage of healthy



Company sponsored trips to domestic and overseas tourist circuits

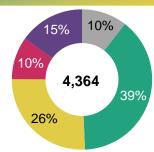


Invitation to company's cultural events, get-togethers etc.



Kamdhenu's sales are more concentrated in North & East India owing to a denser older dealer base in the region

Dealers Split (9M FY25)



The current dealer proportion in other regions is higher than the revenue contribution of these regions, providing scope for significant volume expansion in the future on existing investments

Penetration can be easily tripled in 5 years

Current scale at 4,300+ dealers out of 50,000+ dealers in India

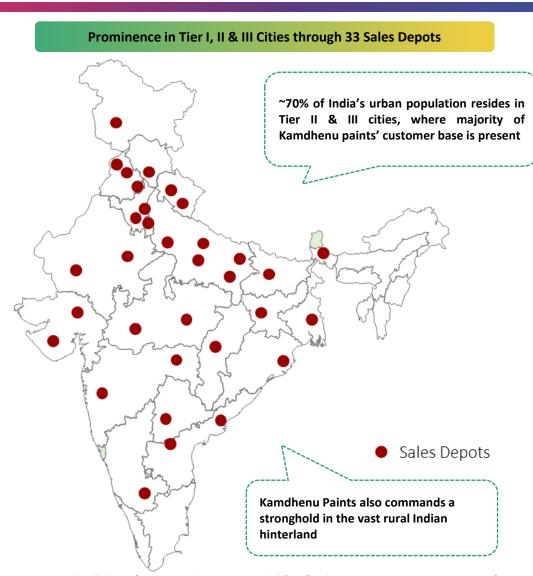
Penetration can be easily tripled in 5 years through new dealers across regions

Better understanding of various mini-markets, presence in all key states and strong track record with existing dealers will drive next phase of dealer addition

A Targeted Dealer Network with a Core Focus on Premium Products

Prominence in India's Emerging Cities

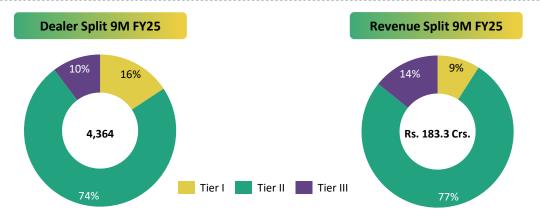




Focused strategy to set base in the smaller Indian towns identifying an underserved gap in the paint industry

Leveraged Group's deep networks through the steel business to attract professional and loyal dealers and painters in these towns, creating a niche market for itself

Kamdhenu commands strong market share in many sections of the North and East markets



Map not to scale. All data, information and maps are provided "as is" without warranty or any representation of accuracy, timeliness or completeness.

State-of-the-art Manufacturing Facilities & Infrastructure



Manufacturing Facilities – Quick Facts



Re-aligned capacity at Own Manufacturing plant for Premium and Texture Paint Products





Quality assurance at Outsourced Units by deputing own technical team at the manufacturer's plant





Optimal utilization of the existing capacity coupled with a strong distribution network could result in immediate capture of a significant market share

Robust Tinting Infrastructure 1,500+ active tinting machines installed at dealer outlets to make wide range of shades by mixing Colorant from Computerized tinting 01 machine with the paint bases Minimizes inventories and ensures just-in-time delivery of the precise 02 amount of paint 03 Reduces disposal of excess paint as hazardous waste Reduces labour requirements and space for handling and storage of 04 paint inventory Reduces procurement costs for new paint 05

Signed Bollywood Celebrity & Entrepreneur Preity G Zinta as Brand Ambassador









Signed ace Bollywood celebrity and entrepreneur, Preity G Zinta as Brand Ambassador for decorative paints business under the brand name **KAMDHENU PAINTS**

This collaboration will help enhance the brand's pan-India reach and recall, helping catapult the brand as the preferred consumer choice

Preity G Zinta's inclusion as the Brand Ambassador is set to blend perfectly with the ethos of the brand, aptly representing a modern woman who performs every role seamlessly with her wide appeal across demographics



On her association with Kamdhenu, Preity G Zinta, said, "I am truly excited for my association with Kamdhenu Paints. I am happy to be a part of Kamdhenu family. Kamdhenu Paints is a reputed brand built on the touchstone of quality, integrity and commitment to its customers. There was a lot of common ground given the strong culture of innovation and the constant need to adapt to changing preferences. I look forward to our journey together."

PARTICIPATION OF NOTED CELEBRITIES



Brand Promotions, Event Participation Have Helped Strengthen Dealer Connect & Expand Visibility



Preity G Zinta



Emraan Hashmi



Madhuri Dixit



Kanika Kapoor



Tapsee Pannu



Jacqueline Fernandez



Kangana Ranaut



Malaika Arora



Sonam Kapoor



Dia Mirza



Sonu Nigam



Rakul Preet



Karishma Tanna



Govinda



Kareena Kapoor



Karisma Kapoor



Anil Kapoor



Manushi Chhillar

'TARGET KA BADSHAH'

Mega Paints Event for Dealer & Distributor Awards



Award functions and cultural events on annual basis

Notable celebrity affiliations through brand promotions, event participations help strengthen emotional connect with dealers where relationships were formative













Brand Promotions



Print Media



National Newspaper



EXPRESS Dainik Bhaskar

THE FINANCIAL EXPRESS

THE ECONOMIC TIMES

Regional Newspaper







Promotional Materials



- ✓ Distribution of catalogues
- ✓ Brochures
- ✓ Visiting cards
- ✓ Shop branding
- ✓ Sample board, pen, pad, mason kit having branding of Kamdhenu products.

Digital Campaign





- ✓ Social media campaigns to educate consumers about benefit of its products
- ✓ Enable people to make the right choice

Brand Promotions



Outdoor Campaigns







Brand Educational Activities



- ✓ Dealers & Distributor Meets
- ✓ Painters Meets
- ✓ Seminars, conferences
- ✓ Workshops
- ✓ International Trips
- ✓ Motivational Sessions

Television Campaign





✓ Strong presence on various national and regional TV
Channels such as Aajtak, Zee
News, Zee Business, ABP and
CNBC Network through
various sponsorships and
advertisement campaigns of
Kamdhenu products

Experienced Board of Directors





Mr. Sunil Kumar Agarwal



Mr. Saurabh Agarwal
Managing Director



Mr. Sachin Agarwal
Non Executive Director



Mr. Ramesh Chand Surana
Independent Director



Mr. Madhusudan
Agrawal
Independant Director



Mrs. Nishal Jain Independent Director

Growth Strategies & Next 5-year Vision



Growth Drivers



Robust Strategy



Expand pan-India visibility through aggressive spend on advertising and promotions



Increase sales penetration in South India by tie up with contract manufacturer



Targeting urban markets through institutional sales



Robust hiring plan, ERP tools and IT-aided distribution infrastructure

Q3 FY25 Key Performance Highlights



Kamdhenu Ventures Consolidated Highlights

Kamdhenu Colour and Coatings Limited Highlights

Rs. 74.0 Cr. Total Revenue	Rs. 4.6 Cr. EBITDA	6.3% EBITDA Margin
Rs. 2.0 Cr. PAT	2.7% PAT Margin	Rs. 91 Average Selling Price per KG/Liter

Rs. 74.0 Cr. Total Revenue	Rs. 4.8 Cr. EBITDA	6.4% EBITDA Margin
Rs. 2.1 Cr. PAT	2.8% PAT Margin	Rs. 91 Average Selling Price per KG/Liter

9M FY25 Key Performance Highlights



Kamdhenu Ventures Consolidated Highlights

Rs. 183.3 Cr. Total Revenue	Rs. 12.0 Cr. EBITDA	6.5% EBITDA Margin
Rs. 4.8 Cr. PAT	2.6% PAT Margin	Rs. 83 Average Selling Price per KG/Liter

Kamdhenu Colour and Coatings Limited Highlights

Rs. 183.3 Cr. Total Revenue	Rs. 12.5 Cr. EBITDA	6.8% EBITDA Margin
Rs. 5.2 Cr. PAT	2.8% PAT Margin	Rs. 83 Average Selling Price per KG/Liter

Profit & Loss Statement (Kamdhenu Ventures Limited - Consolidated)

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(Rs. Crores) **Particulars** Q3 FY25 Q3 FY24 Y-o-Y **9M FY25 9M FY24** Y-o-Y **Revenue from Operations** 74.0 79.1 -6% 183.3 206.6 -11% Cost of materials consumed 36.8 36.7 96.2 96.2 Purchases of stock-in-trade 4.5 6.0 11.2 20.2 2.2 -3.3 Changes in inventories 0.9 -8.5 **Total Raw Material** 42.2 44.8 98.8 113.1 31.8 34.2 93.5 **Gross Profit** -7% 84.5 -10% 45.2% **GP Margin (%)** 43.0% 43.3% 46.1% 8.3 8.0 23.1 **Employee Expenses** 25.2 20.1 55.2 Other Expenses 18.8 47.3 6.2 -25% 15.1 -20% **EBITDA** 4.6 12.0 6.3% 7.8% 7.3% **EBITDA Margin (%)** 6.5% 0.1 0.1 0.7 0.4 Other Income 1.2 3.4 Depreciation 1.4 3.8 3.4 5.1 -33% 8.6 12.4 -30% **EBIT** 6.4% 6.0% EBIT Margin (%) 4.6% 4.7% **Finance Cost** 0.7 0.4 2.2 2.3 **Profit before Tax** 2.7 4.7 -42% 6.5 10.1 -36% PBT Margin (%) 3.6% 5.9% 3.5% 4.9% 0.7 0.6 1.7 0.5 Tax **Profit After Tax** 2.0 4.1 -51% 4.8 9.7 -51%

Balance Sheet (Kamdhenu Ventures Limited - Consolidated)

KAMDHENU PAINTS

		(KS. CIUIES)
Particulars	Sep-24	Mar-24
Equity		
Equity Share Capital	31.4	31.4
Other Equity	130.6	127.9
Total Equity	162.0	159.4
Non Current Liabilities		
Financial Liabilities		
Lease Liabilities	2.5	0.5
Other Financial Liabilities	6.1	6.0
Provisions	3.7	3.8
Deferred Tax Liabilities (Net)	0.4	0.8
Total Non Current Liabilities	12.7	11.1
Current Liabilities		
Financial Liabilities		
Borrowings	19.0	19.7
Lease Liabilities	0.7	0.4
Trade Payables	72.4	70.2
Other Financial Liabilities	3.5	3.0
Other Current Liabilities	3.3	5.7
Provisions	1.0	0.5
Current Tax Liabilities (Net)	1.1	0.7
Total Current Liabilities	100.9	100.1
Total Equity and Liabilities	275.6	270.5

		(Rs. Crores)
Particulars	Sep-24	Mar-24
Non Current assets		
Property, Plant and Equipments	43.8	43.6
Capital Work in Process	0.3	0.3
Right of Use Assets	3.2	0.9
Goodwill	0.0	0.0
Financial Assets		
Other Financial Assets	3.3	2.8
Other Non-Current Assets	2.1	1.2
Total Non Current Assets	52.8	48.7
Current Assets		
Inventories	76.2	65.5
Financial Assets		
Trade Receivables	131.7	143.9
Cash and Cash Equivalents	7.8	7.7
Bank Balances	0.9	0.8
Loans	0.9	0.6
Other Financial Assets	0.4	0.2
Other Current Assets	5.0	3.0
Total Current Assets	222.9	221.8
Total Assets	275.6	270.5

Cash Flow Statement (Kamdhenu Ventures Limited - Consolidated)



Cash Flow Statement	Sep-24	Sep-23
Net Profit Before Tax	3.7	5.4
Adjustments for: Non - Cash Items / Other Investment or Financial Items	4.8	4.2
Operating profit before working capital changes	8.6	9.6
Changes in working capital	-4.2	-31.5
Cash generated from Operations	4.4	-21.9
Direct taxes paid (net of refund)	-0.9	-0.0
Net Cash from Operating Activities	3.4	-21.9
Net Cash from Investing Activities	-0.9	-2.0
Net Cash from Financing Activities	-2.4	24.7
Net Decrease in Cash and Cash equivalents	0.1	0.8
Add: Cash & Cash equivalents at the beginning of the period	7.7	2.5
Cash & Cash equivalents at the end of the period	7.8	3.3

Profit & Loss Statement (Kamdhenu Colour and Coating Limited)



				(Rs. Crores)		
Particulars	Q3 FY25	Q3 FY24	Y-o-Y	9M FY25	9M FY24	Y-o-Y
Revenue from Operations	74.0	79.1	-6%	183.3	206.6	-11%
Cost of materials consumed	36.8	36.7		96.2	96.2	
Purchases of stock-in-trade	4.5	6.0		11.2	20.2	
Changes in inventories	0.9	2.2		-8.5	-3.3	
Total Raw Material	42.2	44.8		98.8	113.1	
Gross Profit	31.8	34.2	-7%	84.5	93.5	-10%
GP Margin (%)	43.0%	43.3%		46.1%	45.2%	
Employee Expenses	8.3	8.0		25.2	23.1	
Other Expenses	18.7	20.0		46.8	54.6	
EBITDA	4.8	6.3	-24%	12.5	15.7	-20%
EBITDA Margin (%)	6.4%	7.9%		6.8%	7.6%	
Other Income	0.1	0.1		0.3	0.4	
Depreciation	1.4	1.2		3.8	3.4	
EBIT	3.5	5.2	-32%	9.0	12.7	-29%
EBIT Margin (%)	4.8%	6.5%		4.9%	6.1%	
Finance Cost	0.7	0.4		2.2	2.3	
Profit before Tax	2.8	4.8	-41%	6.9	10.4	-34%
PBT Margin (%)	3.8%	6.0%		3.7%	5.0%	
Tax	0.7	0.6		1.7	0.5	
Profit After Tax	2.1	4.1	-50%	5.2	9.9	-48%

Balance Sheet (Kamdhenu Colour and Coating Limited)

KAMDHENU PAINTS

(Rs. Crores)

		(113. C101C3)
Particulars	Sep-24	Mar-24
Equity		
Equity Share Capital	0.0	0.0
Other Equity	102.3	99.3
Total Equity	102.4	99.4
Non Current Liabilities		
Financial Liabilities		
Borrowings	57.8	57.8
Lease Liabilities	2.5	0.5
Other Financial Liabilities	6.1	6.0
Provisions	3.7	3.8
Deferred Tax Liabilities (Net)	0.4	0.8
Total Non Current Liabilities	70.5	68.8
Current Liabilities		
Financial Liabilities		
Borrowings	18.5	19.7
Lease Liabilities	0.7	0.4
Trade Payables	72.3	70.2
Other Financial Liabilities	3.5	3.0
Other Current Liabilities	3.3	5.7
Provisions	1.0	0.5
Current Tax Liabilities (Net)	1.1	0.7
Total Current Liabilities	100.4	100.1
Total Equity and Liabilities	273.3	268.3

Particulars	Sep-24	Mar-24
Non Current assets		
Property, Plant and Equipments	43.8	43.6
Capital Work in Process	0.3	0.3
Right of Use Assets	3.2	0.9
Goodwill		
Financial Assets		
Other Financial Assets	1.7	1.0
Other Non-Current Assets	2.1	1.1
Total Non Current Assets	51.2	46.9
Current Assets		
Inventories	76.2	65.5
Financial Assets		
Trade Receivables	131.6	143.8
Cash and Cash Equivalents	7.4	7.5
Bank Balances	0.9	0.8
Loans	0.9	0.6
Other Financial Assets	0.4	0.2
Other Current Assets	4.8	2.9
Total Current Assets	222.1	221.4
Total Assets	273.3	268.3

Cash Flow Statement (Kamdhenu Colour and Coating Limited)



Cash Flow Statement	Sep-24	Sep-23
Net Profit Before Tax	4.1	5.6
Adjustments for: Non - Cash Items / Other Investment or Financial Items	4.9	4.5
Operating profit before working capital changes	8.9	10.1
Changes in working capital	-4.4	-28.3
Cash generated from Operations	4.6	-18.2
Direct taxes paid (net of refund)	-0.9	-0.0
Net Cash from Operating Activities	3.6	-18.2
Net Cash from Investing Activities	-0.9	-2.3
Net Cash from Financing Activities	-2.8	21.3
Net Decrease in Cash and Cash equivalents	-0.2	0.8
Add: Cash & Cash equivalents at the beginning of the period	7.5	2.5
Cash & Cash equivalents at the end of the period	7.4	3.3

Historical Profit & Loss Statement of Paints Business



(Rs. Crores)

				(Rs. Crores)
Particulars	FY24	FY23	FY22	FY21
Revenue from Operations	291.7	259.5	241.4	202.1
Total Raw Material	159.8	170.3	158.8	141.7
Gross Profit	131.9	89.2	82.6	60.4
GP Margin (%)	45.2%	34.4%	34.2%	29.9%
Employee Expenses	31.4	26.0	23.1	18.1
Other Expenses	78.1	63.6	56.3	46.0
EBITDA	22.4	-0.5	3.2	-3.6
EBITDA Margin (%)	7.7%	-0.2%	1.3%	-1.8%
Other Income	0.9	0.4	0.1	0.3
Depreciation	4.6	4.9	4.6	4.2
EBIT	18.6	-5.0	-1.3	-7.5
EBIT Margin (%)	6.4%	-1.9%	-0.5%	-3.7%
Finance Cost	2.7	6.1	6.4	8.6
Exceptional Item	-	-	5.8	10.0
Profit before Tax	15.9	-11.1	-13.5	-26.2
PBT Margin (%)	5.5%	-4.3%	-5.6%	-12.9%
Tax	2.1	0.2	-0.8	0.0
Profit After Tax	13.9	-11.3	-12.7	-26.2

On Consolidated Basis

Historic Balance Sheet of Paints Business

KAMDHENU PAINTS

(Rs. Crores)

	(RS. Crores)			
Particulars	Mar-24	Mar-23	Mar-22	Mar-21
Equity				
Equity Share Capital	31.4	13.5	0.0	0.0
Other Equity	127.9	67.0	95.8	51.4
Total Equity	159.4	80.5	95.8	51.4
Non Current Liabilities				
Financial Liabilities				
Borrowings	0.0	7.7	11.6	-
Lease Liabilities	0.5	0.3	0.9	0.5
Other Financial Liabilities	6.0	5.1	4.3	2.8
Provisions	3.8	3.0	2.5	1.8
Deferred Tax Liabilities (Net)	0.8	1.3	1.1	2.0
Total Non Current Liabilities	11.1	17.4	20.4	7.1
Current Liabilities				
Financial Liabilities				
Borrowings	19.7	48.0	37.7	61.3
Lease Liabilities	0.4	0.8	0.7	0.6
Trade Payables	70.2	64.0	72.8	79.9
Other Financial Liabilities	3.0	4.2	5.9	7.2
Other Current Liabilities	5.7	4.2	3.4	3.4
Provisions	0.5	0.4	0.4	0.2
Current Tax Liabilities (Net)	0.7	0.0	-	-
Total Current Liabilities	100.1	121.6	120.9	152.7
Total Equity and Liabilities	270.5	219.5	237.1	211.2

Particulars (Rs. Crores)	Mar-24	Mar-23	Mar-22	(Rs. Crores) Mar-21
Non Current assets		20		
Property, Plant and Equipments	43.6	43.7	43.3	39.5
Capital Work in Process	0.3	1.0	1.0	0.8
Right of Use Assets	0.9	1.1	1.5	1.0
Financial Assets				
Other Financial Assets	2.8	0.7	0.6	0.6
Other Non-Current Assets	1.2	0.8	2.8	1.0
Total Non Current Assets	48.7	47.2	49.2	42.8
Current Assets				
Inventories	65.5	58.7	61.0	50.8
Financial Assets				
Trade Receivables	143.9	103.6	108.2	86.3
Cash and Cash Equivalents	7.7	2.5	10.1	0.1
Bank Balances	0.8	1.6	1.7	1.5
Loans	0.6	0.2	0.3	0.3
Other Financial Assets	0.2	1.7	4.4	25.7
Other Current Assets	3.0	4.0	2.1	3.7
Total Current Assets	221.8	172.3	187.8	168.5
Total Assets	270.5	219.5	237.1	211.2

On Consolidated Basis



THANK YOU

For further Information, please contact:



CIN: L51909HR2019PLC089207

Mr. Harish Kumar Agarwal
Group CFO, CRO & Head-Legal

hkagarwal@kamdhenulimited.com

www.kamdhenupaints.com

SGA Strategic Growth Advisors

CIN: U74140MH2010PTC204285

Mr. Deven Dhruva / Mr. Varun Shivram +91 98333 73300 / +91 91378 91895

deven.dhruva@sgapl.net / varun.shivram@sgapl.net

www.sgapl.net