

May 22, 2025

To,
Listing Department
NATIONAL STOCK EXCHANGE OF INDIA LIMITED
Exchange Plaza, C/1, Block G,
Bandra Kurla Complex, Bandra (E),
Mumbai – 400 051

To, Listing Department **BSE LIMITED** P. J. Towers, Dalal Street, Mumbai – 400 001

Scrip Code: 544014

Scrip Symbol: HONASA

Sub: Investor Presentation

Dear Sir / Madam,

In compliance with Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find attached the Investors' Presentation on the audited financial result for the quarter and financial year ended on March 31, 2025.

This is for your information and necessary records.

Thanking you,

Yours faithfully,
For HONASA CONSUMER LIMITED

DHANRAJ DAGAR COMPANY SECRETARY & COMPLIANCE OFFICEREncl: a/a

Email: info@mamaearth.in; Phone: 011 - 44123544 | Website: www.honasa.in

| CIN: L74999DL2016PLC306016 |



mamaearth® goodness inside

910000+ Trees Planted 11900+ tons plastic recycled





Safe Drinking Water for 900+ Families





32000+ Health Checkups Completed





Q4 & FY25





15000+ Certified Women Hair Stylists







30000+ Students Empowered



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Crystal-Gazing the Future of I-Beauty

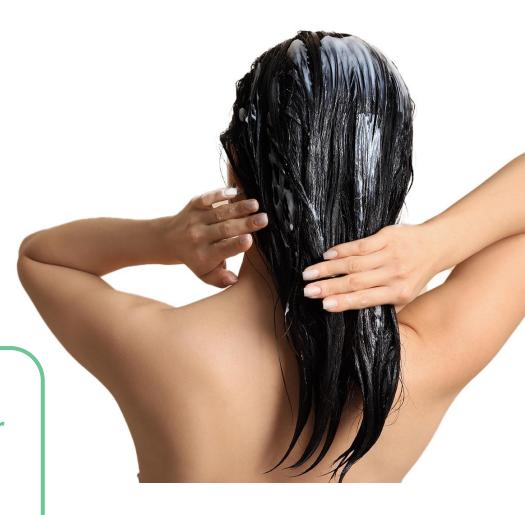
"Sun" continues to shine on I-Beauty | Sun care expected to become an INR 5,000Cr category by 2028

Premiumization in Face Wash category

Serumization of Skin care will make Face serums a 5000+ Cr Category

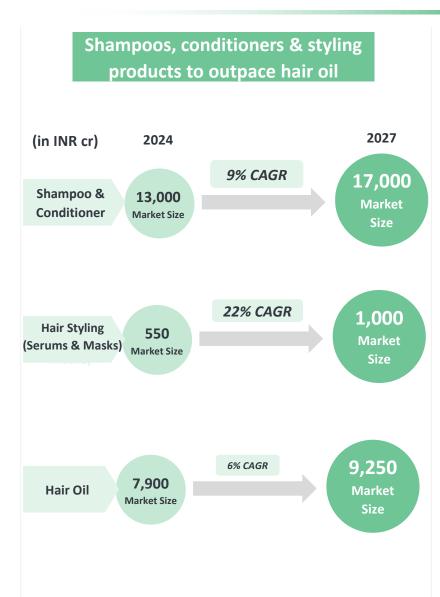
Moisturizers are becoming a more relevant format compared to legacy creams, expected to grow 3x faster than creams

India's hair care is premiumizing with demand for targeted solutions



India's hair care is premiumizing with demand for targeted solutions





Emergence of Actives-based Hair care

salicylic acid

keratin

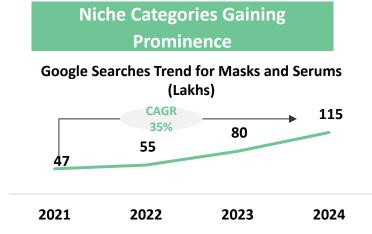
hyluron

biotin collagen

Growing consumer affinity for Naturals-led Hair Care

Naturals-based shampoo and conditioner are expected to be

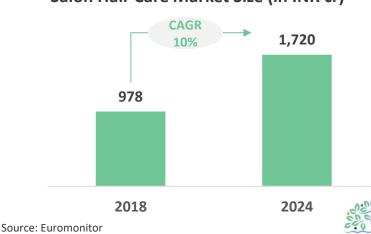
of category growth



Categories like hair serums and masks raising ASPs and driving hair care premiumization



Salon Hair Care Market Size (in INR cr)







Honasa registered double digit YoY growth in Q4FY25 with sequentially stable EBITDA 2 2 3





Revenue from Operations

13.3% YoY Growth

70.7%

Gross Profit %

76 bps Improvement YoY

5.1%

EBITDA %

EBITDA: INR 27 Cr

INR 25 Cr

Profit After Tax

PAT %: 4.7%

21.2%

UVG¹

Volume Led Growth

INR 74 Cr

Free Cash

Working capital Days: (24)

Continues to be negative working capital cycle

... While delivering 7%+ growth in FY25



INR 2,067 Cr

Revenue from Operations

YoY Growth: 7.7%

70.3%

Gross Profit %

59 bps Improvement YoY

3.3%

EBITDA %

EBITDA: INR 69 Cr

INR 73 Cr

Profit After Tax

PAT %: 3.5%

13.2%

UVG1

Volume Led Growth

INR 82 Cr

Free Cash

Cash Generating Business

Based on consolidated financials





Change in strategy starting to show green shoots for Mamaearth

Building leadership in focus categories

Investment Allocation -**Improved Media Mix Modelling**

Awareness-led brand building

Focus Categories are back to double digit YoY growth in Q4FY25 for key channels, i.e., e-Commerce & Modern Trade

Face Wash

Shampoo

Sunscreen

Moisturizer

Baby



Rice Face Wash



Rosemary Anti-Hairfall Shampoo



Vitamin C Daily Glow Sunscreen



Beetroot Hydraful Light Moisturizing Cream



Milky Soft Head to Toe Wash

Currently, Focus Categories for Mamaearth contribute ~70% to its revenues



Retail offtakes for Mamaearth continue to grow indicating consumer love



In Face Wash category, Mamaearth entered the Top 5 in terms of value market share¹ registering highest value market share gain¹ across all brands on a YoY basis

Face Wash



+98 bps

Value Market Share¹

YoY improvement for MAT² Mar'25

Shampoo



+22 bps

Value Market Share¹

YoY improvement for MAT² Mar'25

Reached to **2,36,825** FMCG retail outlets in India as of Mar'25, increasing distribution by **26%** YoY³



Source: NielsenIQ, for All India Urban

MAT - Moving Annual Total

^{3.} Source: NielsenIQ, Number of FMCG retail outlets with Mamaearth's presence (All India Urban + Rural)

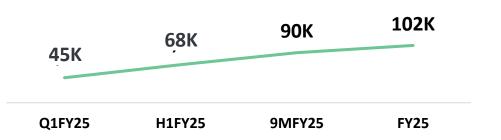
Offline distribution system is moving in a positive direction



1 Growing unique outlet reach

Stabilizing Secondary Sales Trend

1 Lac+ Unique Outlets billed in FY25¹



Stable Secondary Sales with Secondary>Primary

3 Increasing Contribution of Direct Distribution²



Improving Modern Trade Offtake

20%+

Modern Trade offtake YoY growth for Q4FY25











^{1.} Source: DMS

^{2.} General trade primary sales salience for direct distributors and super-stockists



Aqualogica®





Scaling styling portfolio on Q-commerce channels

Reached *highest ever* searches in Q4FY25

Growing Moisturizer as a new Category

Building *Gen-Z*Color Cosmetics brand







glow⁺ dewy Sunscreen



Ceramide & Vitamin C Oil-Free Moisturizer



Gloss Lock 2-in-1 Liquid Lipstick



The Derma Co gained offline traction while consistently leading on top online platforms 2 2

Reached

INR 100 Cr ARR¹

in Offline channel







Bestseller on Marketplaces



The Derma Co 1% Hyaluronic Sunscreen Agua Gel SPF 50 PA++++ I For Oily, Dry, Acne-prone Skin | Ultra Lightweight Texture | Non-Greas... ** * * 26,008

Face cleansers business doubled its size in Q4FY25 YoY





Our innovation capability continues to strengthen our focus categories portfolio



















Beetroot Hydraful Light Moisturizing Cream



Tran-Zelaic **Pigmentation Corrector Serum**



Kesar & Kojic Acid Sunscreen



illimuniate+ hydra gel Moisturizer



Advanced Smoothening Shampoo



Bringing First-to-India innovation at prestige pricing







Microneedle Serum Shot

+DR. SHETH'S



Bakuchiol & Pdrn Ampoule
Serum



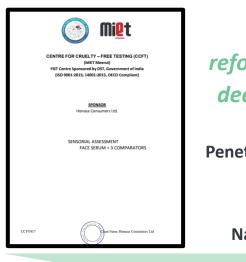
Argireline & Copper Peptide
B'Tox Serum

Serum Kit

Driving product superiority with strong focus on improvement and re-formulation



Serums



Face Serum
reformulation with
deep penetration
formula

Penetration Enhancers



Nano-Actives

Targeted and enhanced delivery of active ingredients

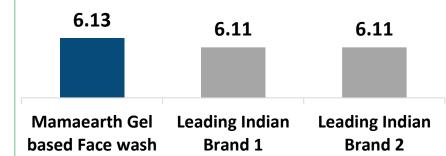
The Derma Co. Leading Indian Leading
Brand International Brand

Blind testing Scores against global market leaders¹

Face Cleanser



Superior
formulation of
the Mamaearth
Gel Face
Cleanser chassis
against leading
competition



Blind testing Scores against market leaders²





2. Conducted by Twentify Consumer Research





Leveraging Agentic Al workflows to stay ahead of the curve



Assisted Shopping

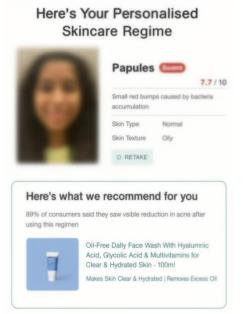
Social Listening and Content Evaluation and Generation

Customer Service

Skin Analyzer

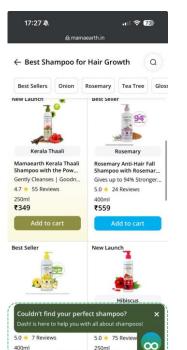






Purchase Assistant

mamaearth®



Social Listening



In-house platform to proactively capture consumer sentiments and identify emerging trends

Content Evaluation and Generation



Using AI to assess content accuracy, relevance, tone, and brand alignment and generate content accordingly

Multi-Lingual AI Calling



Leveraging multi-lingual AI to engage customers and drive conversions

Customer Call Quality Audits



Driving service quality and actionable insights through call quality audits



Beauty inspired by Goodness – Contribution to Environment and Community







PLANT GOODNESS

910,000+

Trees planted till date tackling deforestation & bringing income opportunities to farmers



YOUNG SCIENTISTS

30,000+

Students empowered by providing them with high-quality practical science education

Aqualogica®



FRESH WATER FOR ALL

900+

Rural households impacted with provision of clean, safe drinking water for them

BBLUNT



SHINE ACADEMY

15,000+

Women certified with skills in hair care and hair styling

+DR. SHETH'S



HEALTHY INDIA, HEALTHY YOU

10,000+

Health checkups completed











P&L Summary

All figures in INR Cr

Particulars	Quarter Ended		
	Q4 FY25	Q4 FY24	YoY Growth
Revenue from operations	534	471	13%
Cost of Goods Sold	156	142	
GROSS PROFIT	377	330	14%
GROSS PROFIT Margin %	70.7%	70.0%	
Employee benefit expense	48	45	
% of Revenue	8.9%	9.5%	
Advertisement expense	184	160	
% of Revenue	34.4%	33.9%	
Other expense	119	92	
% of Revenue	22.3%	19.5%	
EBITDA	27	33	-
EBITDA Margin %	5.1%	7.0%	
Depreciation and Amortization	12	10	
Finance costs	3	3	
Other Income	21	19	
Profit Before Tax	32	39	-
PBT Margin %	6.0%	8.3%	
Tax expenses	7	9	
Profit After Tax	25	30	-
PAT Margin %	4.7%	6.5%	

Year Ended			
FY25	FY24	YoY Growth	
2,067	1,920	8%	
613	581		
1,454	1,339	9%	
70.3%	69.8%		
200	171		
9.7%	8.9%		
744	661		
36.0%	34.4%		
441	370		
21.4%	19.3%		
69	137	-	
3.3%	7.1%		
45	31		
13	9		
79	50		
90	147	-	
4.3%	7.7%		
17	37		
73	111	-	
3.5%	5.8%		



Balance Sheet Summary

All figures in INR Cr

Particulars Particulars		
PPE Including CWIP		
Goodwill		
Other Intangible Assets		
Right-of-Use Assets		
Other Financial Assets		
Other Non-Current Assets		
Inventories		
Investments		
Trade receivables		
Cash and Bank Balances		
Other Current Assets		
TOTAL ASSETS		
Equity		
Lease Liabilities		
Other Non-Current Liabilities		
Other Current Liabilities		
Trade Payables		
Total Liabilities		
TOTAL EQUITY AND LIABILITIES		

As on		
March 31, 2025	March 31, 2024	
26	20	
53	53	
103	102	
121	124	
465	201	
11	4	
158	123	
305	292	
132	159	
331	486	
85	69	
1,790	1,632	
1,180	1,095	
137	131	
10	10	
106	101	
357	294	
610	537	
1,790	1,632	

Key Working Capital Items	
Receivables	
Inventory	
Payables	

Days of Sales (Mar '25)	Days of Sales (Mar '24)
29	30
28	23
63	56



Cash Flow Statement Summary

All figures in INR Cr

Particulars Particulars		
Cash flow from Operating activities		
Profit/(loss) before tax		
Depreciation of property, plant and equipment ('PPE')		
Depreciation of right-of-use-assets		
Interest income		
Finance costs		
Other Non-Cash Adjustments		
Movement in working capital		
Cash flow generated from/(used in) operating activities		
Income tax paid		
Net cash flow generated from/(used in) operating activities [A]		
Cash flow from Investing activities		
Capex		
Sale/(Purchase) of Investments & Bank deposits		
Others		
Net cash flow generated (used in) / from investing activities [B]		
Cash flow from Financing activities		
Proceeds from issuance of equity shares (net)		
Repayment & Interest on Lease Liabilities		
Others		
Net cash flows (used in)/generated from financing activities [C]		
Net increase/ (decrease) in cash and cash equivalents [A+B+C]		
Cash and cash equivalents at the beginning of the period		
Cash and cash equivalents at the end of the period		

Year Ended		
FY25	FY24	
90	147	
10	6	
33	23	
(56)	(25)	
13	9	
14	6	
(5)	102	
97	268	
5	(32)	
102	235	
(17)	(12)	
(168)	(448)	
39	(10)	
(145)	(470)	
5	363	
(35)	(26)	
(1)	(1)	
(31)	337	
(74)	102	
107	5	
33	107	
	0.0	

