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January 16, 2026

BSE Limited

Phiroze Jeejeebhoy Towers,
Dalal Street,
Mumbai- 400001, India

Scrip Code: 544028

National Stock Exchange of India Limited

Exchange Plaza, C-1, Block G,
Bandra Kurla Complex, Bandra (E),
Mumbai – 400 051, India

Trading symbol: TATATECH

Dear Sir / Madam,

Subject: Press Release- Financial results for the quarter and nine months ended December 31, 2025

Pursuant to Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, enclosed herewith is the press release issued by Tata Technologies Limited on the captioned subject, the content of which is self-explanatory.

This is for your information and records.

Thanking you.

For **Tata Technologies Limited**

Vikrant Gandhe

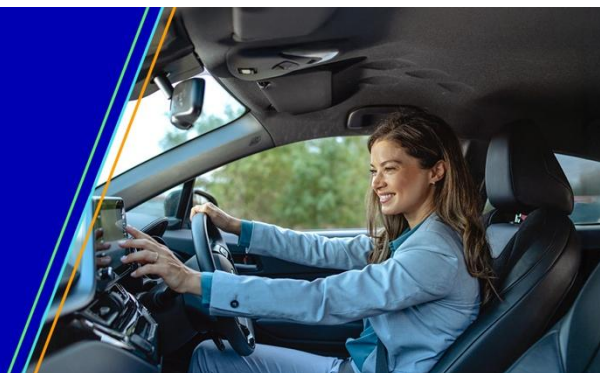
Company Secretary and Compliance Officer

Encl: As above

TATA TECHNOLOGIES
Tata Technologies Limited

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Tata Technologies reports 3.2% QoQ growth in Operating Revenues



Pune, Mumbai, Bengaluru, India, 16th January 2026: Tata Technologies Limited (BSE: 544028, NSE: TATATECH), a leading global product engineering and digital services company, today announced financial results for the quarter ended December 31, 2025.

Quarter ended December 31, 2025, results highlights.

- Total Operating Revenues stood at ₹13,657 million, up 3.2% QoQ
- Services Segment Revenues of ₹10,602 million, up 4.7% QoQ
- In USD terms, Services Segment Revenues came in at \$118.6 million, up 2.6% QoQ
- Operating EBITDA at ₹1,929 million
- EBITDA Margin at 14.1%
- Adj. Net Income* was at ₹1,350 million; Net income margin was at 9.9%
- [LTM] attrition came in at 15.8%
- Workforce strength was at 12,580

*Q3'26 margins exclude one-time exceptional item due to new labor code and one-off acquisition related cost

Warren Harris, Chief Executive Officer and Managing Director, said: “Q3 demonstrated the resilience and strength of our business, delivering growth despite seasonal softness and temporary headwinds. With strong vertical performance, six strategic deal wins, and continued investment in delivery capacity, we are poised for a sharp acceleration in Q4. We expect sequential revenue growth of over 10%, signalling a clear inflection point. More importantly, the structural changes we’ve driven — portfolio diversification, reduced concentration risk, and the Es-Tec acquisition — have transformed our growth engine into one that is broader and stickier.”

Uttam Gujrati, Chief Financial Officer, said: “We made steady progress on our strategic priorities during the quarter. ES-Tec integration is on track and already creating joint opportunities. Margin headwinds from Q3 are behind us, and we expect to return to—and exceed—the Q2 adjusted margin run-rate. Our disciplined workforce strategy and investments in future-ready skills position us well for sustainable growth. We remain focused on delivering long-term value for our customers and shareholders.”

Key highlights and recognitions:

- We secured a strategic full vehicle program with a global automotive OEM, reinforcing our position as a trusted partner for end-to-end product development.
- Tata Technologies entered a whitespace area in embedded and software engineering with a leading European automotive OEM, successfully displacing incumbent suppliers.
- Tata Technologies has been engaged by a European luxury automaker to develop circularity solutions, enabling cradle-to-cradle emissions analysis and sustainable material selection. The contract also covers cost optimization across key vehicle components.
- Tata Technologies has secured a strategic win with a premium European passenger vehicle OEM, strengthening our role across vehicle engineering and next-generation mobility programs.
- A leading European Automotive OEM has selected Tata Technologies to lead their chassis & climate program across three platforms covering mechanical, E/E, and software development, with a focus on cost optimization and quality improvements.
- The Government of Uttar Pradesh has selected Tata Technologies to upgrade 121 Polytechnics with industry 4.0 technology.
- The Government of Tamil Nadu has selected Tata Technologies to upgrade 44 Polytechnics with industry 4.0 technology.

ENDS**About Tata Technologies:**

Tata Technologies (BSE: 544028, NSE: TATATECH) is a global product engineering and digital services company focused on fulfilling our mission of helping the world drive, fly, build, and farm by enabling our customers to realize better products and deliver better experiences. We are the strategic engineering partner businesses turn to when they aspire to be better. Manufacturing companies rely on us to enable them to conceptualize, develop, and realize better products that are safer and cleaner and improve the quality of life for all the stakeholders, helping us achieve our vision of #EngineeringABetterWorld. For more, visit us at <https://www.tatatechnologies.com/> or learn more here. Follow us on Instagram, LinkedIn, Twitter, Facebook, and YouTube for the latest updates.

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