

DOC:SEC:1599/2025-26/266

November 29, 2025

National Stock Exchange of India Limited  
Exchange Plaza, 5<sup>th</sup> Floor, Plot No. C/1,  
G- Block, Bandra – Kurla Complex,  
Bandra (East),  
**Mumbai – 400 051**  
**SCRIP CODE: CESC**

BSE Limited  
Phiroze Jeejeebhoy Towers,  
Dalal Street,  
**Mumbai – 400 001**  
**SCRIP CODE: 500084**

Dear Sir/Madam,

**Sub: Intimation of Investors' Presentation**

In furtherance of our communication vide letter no. DOC:SEC:1598/2025-26/265 dated November 25, 2025, please find enclosed a copy of the presentation to be made by the Company at the Investors' Conference scheduled to be held as per the details given earlier.

The above information is being submitted in terms of Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulation, 2015.

Kindly acknowledge receipt of the same.

Thanking you.

Yours faithfully,  
For **CESC Limited**

**Jagdish Patra**  
**Company Secretary & Compliance Officer**

Encl: A/a



## Investor Presentation

November 2025



# RPSG Group: Building a diversified conglomerate



- One of India's **New-age And fastest growing** conglomerates
- Strong workforce of **55,000+** employees, belonging to different nationalities
- Presence in **60+** countries
- **100+** offices worldwide





# RPSG Group: Key Businesses at a Glance



India's first fully integrated utility company, serving **4.7 Mn+ Consumers** across **7 locations**.



Aiming for **3.2GW renewable energy capacity** by FY29 and scale it up to 10GW by FY32.



A **global leader in BPS**- delivering transformative, AI-powered solutions at speed and scale.



LSG is a premier IPL franchisee focused on **nurturing the future of Indian cricket**.



A **Global Specialty Chemical** company and **India's Largest Carbon Black** player.



Too Yumm, a **flavorful & better-for-you snacking**  
Innovating in the **personal care category** through new-age brands Naturali and Within Beauty.



An entertainment Company with **IP** of **175k+** songs, **70+** films, **10k+ hrs** TV serials & **55+** web series.



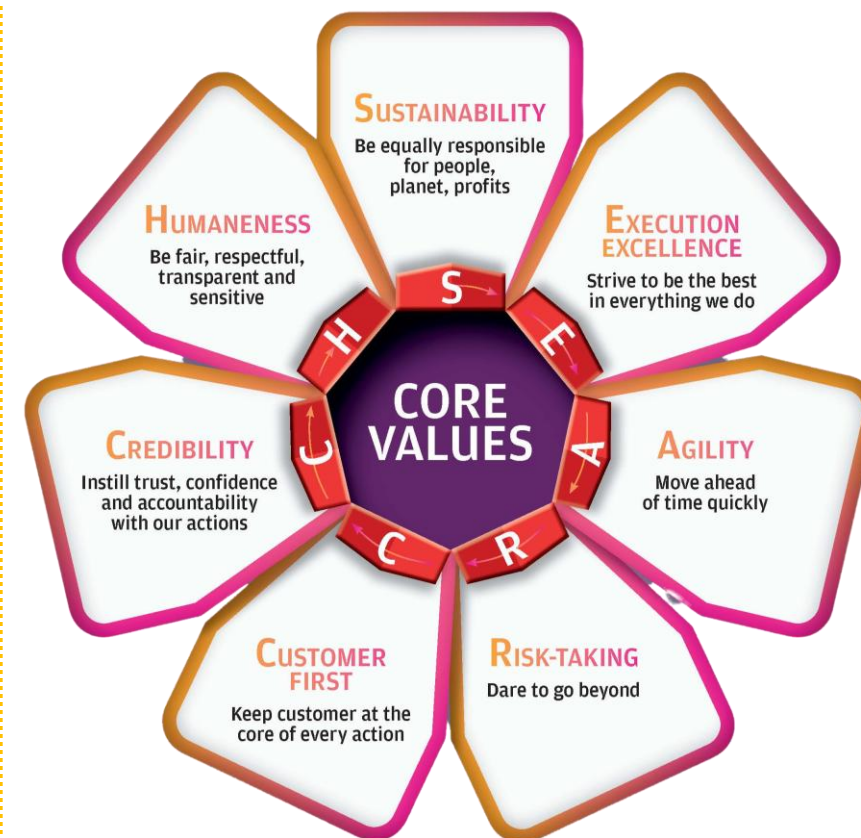
Eastern India's definitive **destination for luxury, style, and curated lifestyle experiences**.



India's **finest gourmet and multi-format** organized retailer with varied assortments.



Delivering **sharp journalism, bold storytelling, and immersive experiences** across print, digital, and video.



## Vision

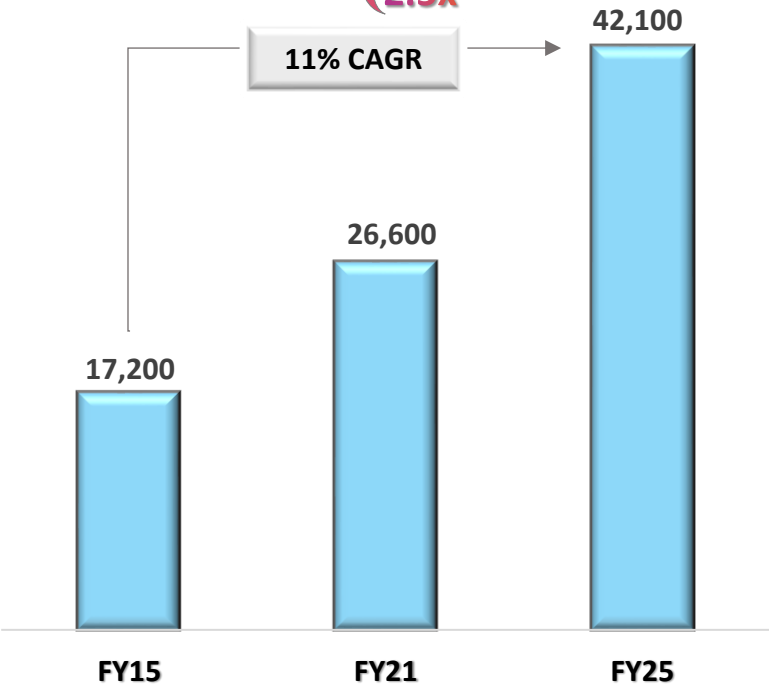
To be a **responsive conglomerate** driven by **sustainable growth, efficiency and innovation**

# RPSG Group: Delivering Sustainable Growth

Group Revenue

↑ 2.5x

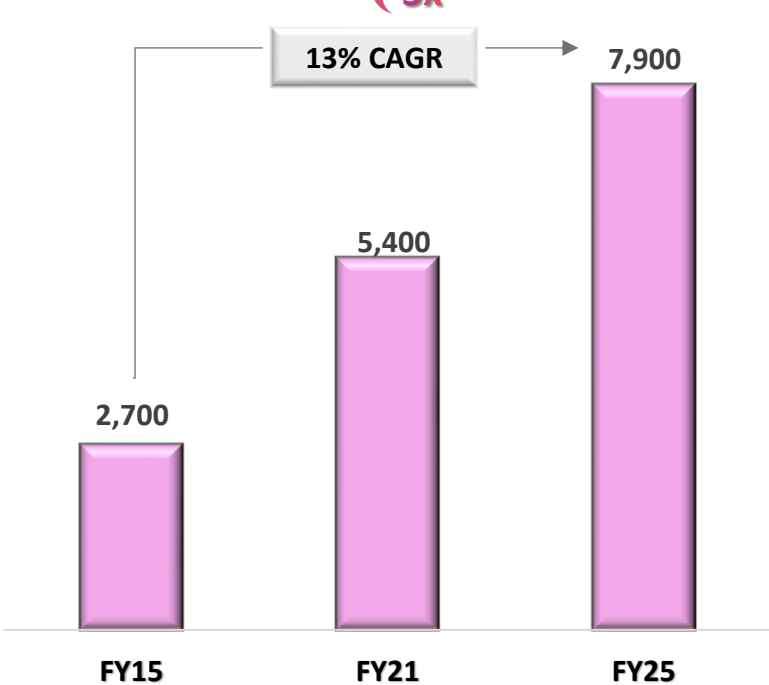
11% CAGR



Group EBITDA

↑ 3x

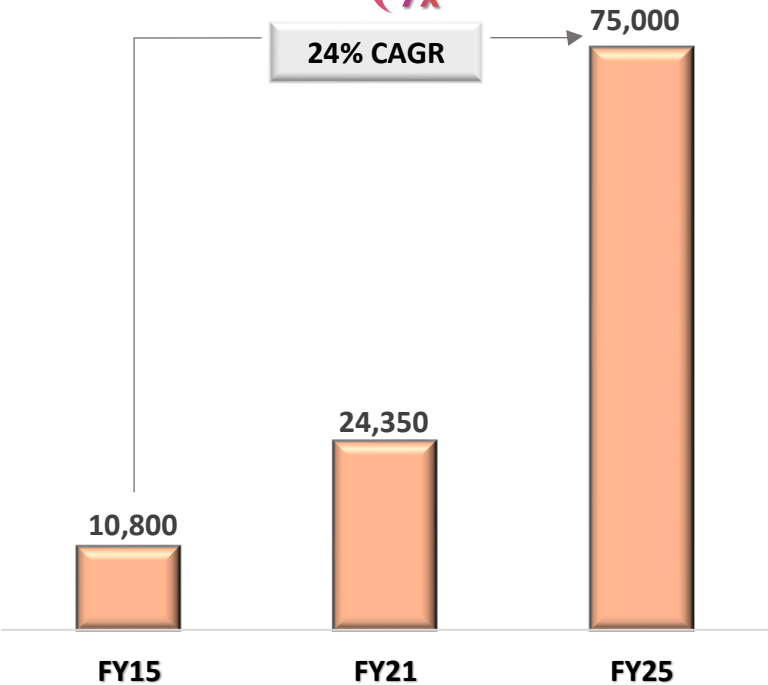
13% CAGR



Group Market Cap

↑ 7x

24% CAGR



Innovation



Value Addition



Capital Allocation



Setting up  
leadership team



Scaling of existing  
businesses



Foray into new  
businesses



Driving Efficiencies



Cost focus

# CESC Ltd-Business Overview



**India's 1<sup>st</sup> fully integrated power utility company**

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# CESC: Powering millions of Indian homes and businesses

## Distribution

**4.7 Mn. +**  
Consumer

**4.4 GW +**  
Peak Demand

**~19,000 MU**  
Sales

**7**  
Locations

## Thermal Generation

**5**  
Thermal Plants

**2,140 MW**  
Generation Capacity

**78%**  
capacity linked to  
own distribution

## Renewables

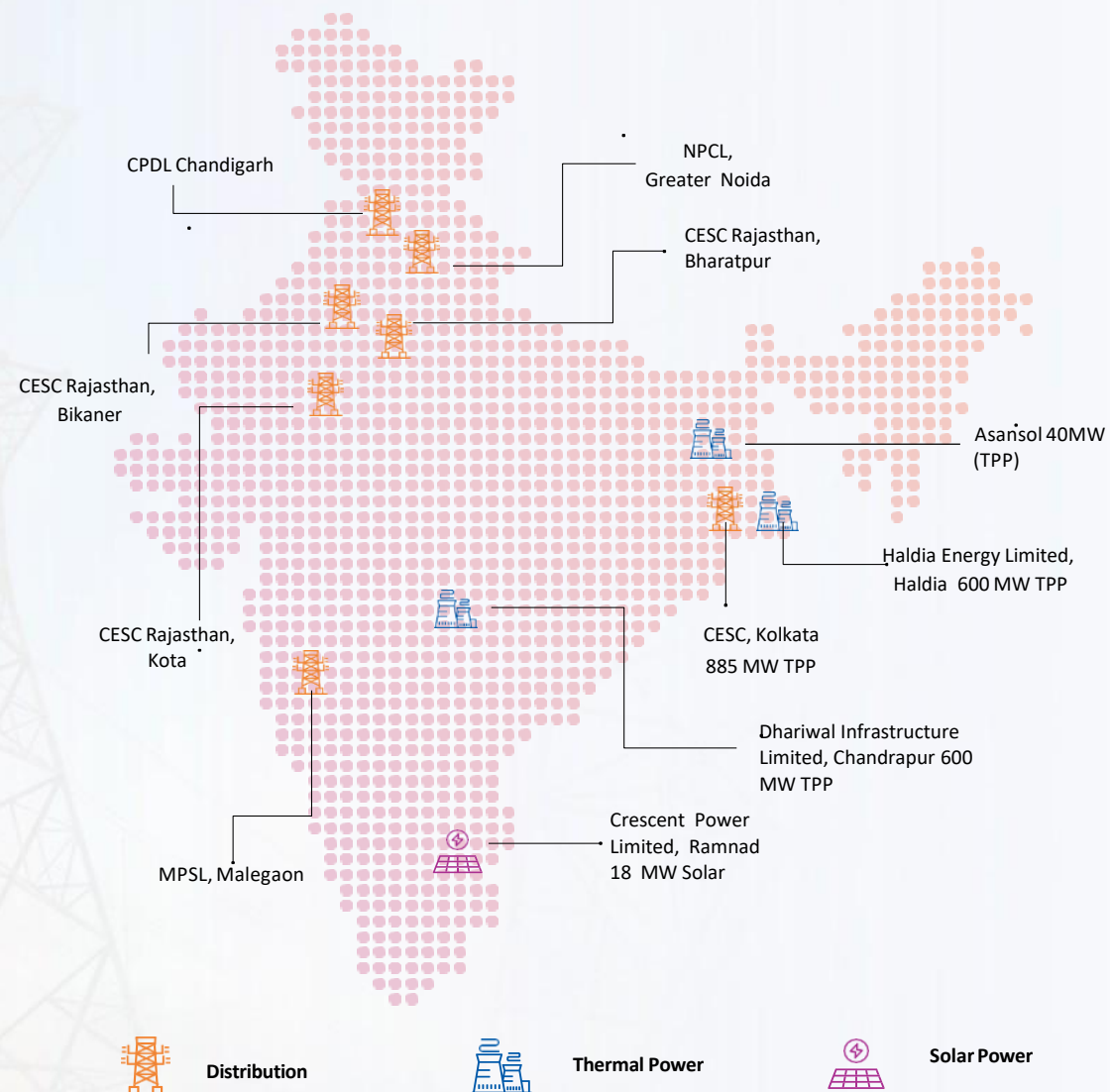
**3.2 GW**  
By FY29

**10 GW**  
By FY32

**60%+**  
Clean energy mix  
by 2030

## Solar Manufacturing Ecosystem

**3GW**  
Solar Cell & Module  
by 2027



# Reforms Unlocking Long-Term Sector Potential

## → Curbing Accumulated Regulatory Assets

The Supreme Court's order on **tariff recovery & curbing new regulatory assets** will strengthen Discom cash flows

## → DISCOM privatization

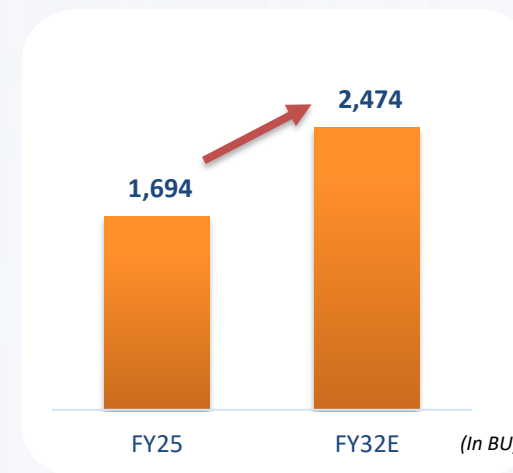
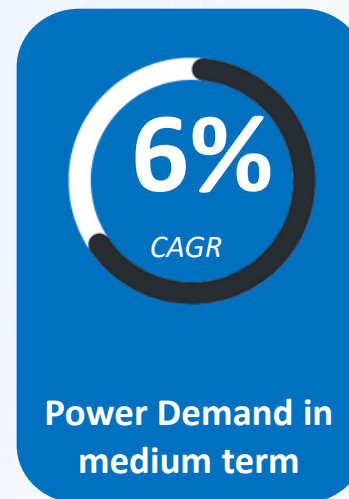
Creating opportunities by **opening access to high-potential distribution markets**, enabling to expand consumer base

## → Improved Tariff Structure Electricity bill 2025 (Draft)

**Mandatory** cost-reflective tariffs to ensure electricity **price matches actual supply costs**, preventing losses for the DISCOMs

## → India's transmission capex

Capex in transmission to **lower technical losses**, enabling improved efficiency & enhanced returns



India's per capita electricity consumption much lower than Global Average



# Renewable Energy at the Core of India's Energy Mix

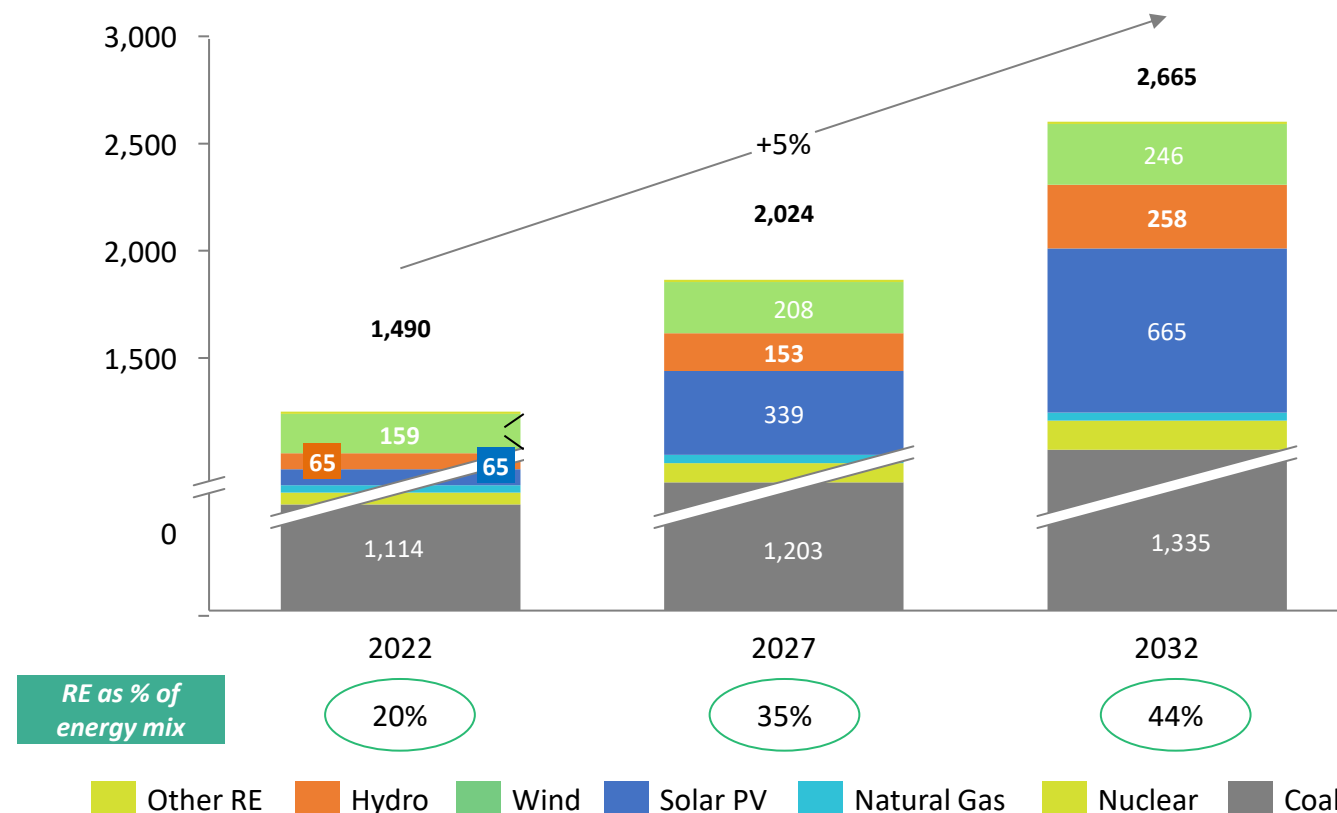
## India's energy commitments by 2030

- Non-fossil energy capacity of **500 GW**
- **50% of energy requirements** from RE sources
- Reducing **carbon intensity** by 45%
- Reducing **carbon emissions** by 1 Bn tonnes
- **Hydro, PSP and BESS, Nuclear energy** will be key in India's transition to cleaner energy



## RE to account for 56% of electricity generation by 2032

### Projected Electricity Generation in India (BU)



# Vision 2030



**Aspiring for Double-Digit Growth**

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## CESC – Growth Vision 2030

### Consolidated PAT



**Doubling of Profitability**

### Growth: Renewables



**Hybrid renewable  
by FY29**

### Growth: Solar Manufacturing



**Solar Cell & Module**

### Regulatory Income

**Cost Optimization  
initiatives to enable  
full recovery &  
realization**

### Growth: Distribution

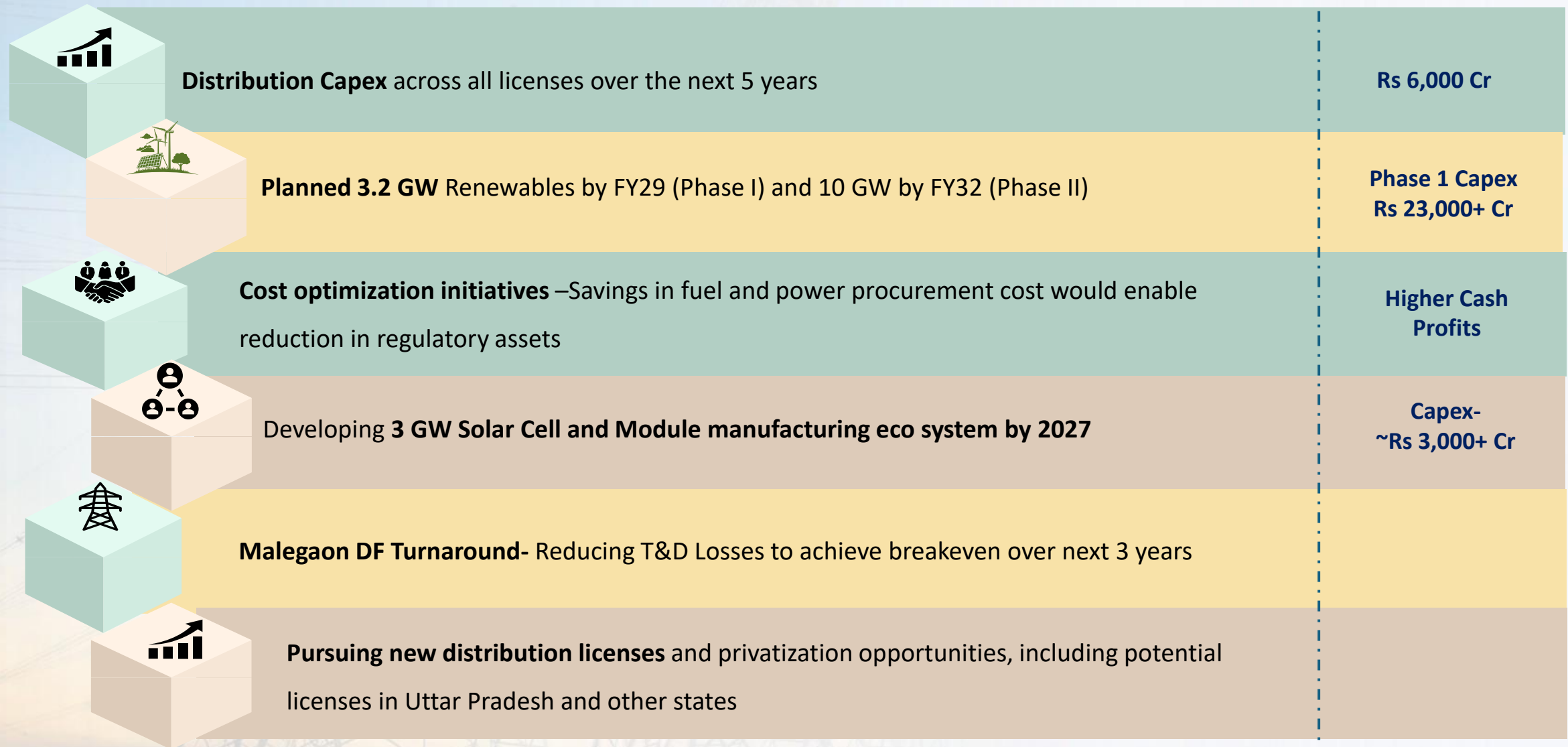
**Distribution Privatization  
  
Well positioned to capture  
upcoming opportunities**

### Cashflows

**Rising Cash Profit to  
fund growth capex**



## Building Blocks - Growth Vision 2030







# Current Advancements



**8.2% FPPAS hike in Kolkata license area from FY25 will reduce annual under-recoveries**



**NPCL to benefit from UPERC MYT Regulations 2025 allowing rational approval of O&M Cost & Capex**



**Chandrapur TPP - Signed medium term PPAs for 225 MW net capacity at higher attractive tariffs**



**CESC's renewable arm Purvah Green Power has secured 1600 MW Renewable Projects. PPAs and connectivity has been secured.**



**80 MWh BESS for CESC Kolkata and NPCL**

- ✓ To reduce peak power purchase cost from exchanges
- ✓ Opportunity to export power

## Entering Growth Phase: PAT set to **double by 2030**

### PAT to grow 2x

Strategic initiatives **to drive PAT expansion**

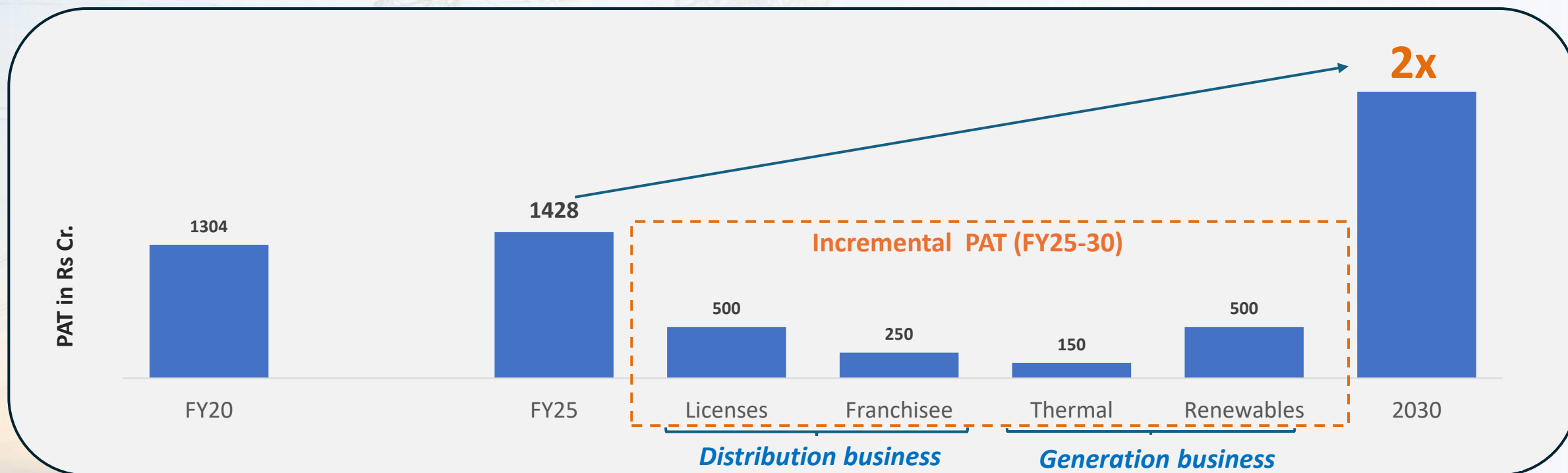
### Higher Capex & T&D Loss

**reduction** across all **licenses and franchises** to further enhance profitability

### 3.2 GW+ Renewables-

Incremental sales of 11,000 MU over next 5 years to come from renewables

**(Current 19,000 → 30,000 MU)**





# Opportunity in UP's Power Distribution Privatization

UP is India's fastest growing state with a target to become \$1 tn. economy by 2029

UP Govt. plans to privatize **Purvanchal Vidyut Vitaran Nigam Ltd & Dakshinanchal Vidyut Vitran Nigam Ltd** on **Public Private Partnership Model**

	PuVVNL	DVVNL
Population (Mn.)	70	44
Area (Sq. Km)	75,002	66,750
No of Consumer (Mn.)	10.4	7.2
Annual Energy Sales (MU)	30,411	24,699
AT&C Losses	36.2%	30.6%
Net ARR (Rs Cr.)	22,735	20,363
ABR (Rs/KWh)	7.37	7.39
Key Cities	Varanasi, Gorakhpur, Prayagraj, Mirzapur	Aligarh, Agra, Chitrakoot, Jhansi

## Potential opportunity in UP Power Distribution Privatization

**51%**  
Majority Stake

**5**  
Distribution Licensee

**17.6 Million +**  
Consumer Base

**11,000 MW+**  
Peak Demand

**55,000 MU+**  
Annual Sales

**1.4 Lakh Sq km**  
Distribution Area

**29,000 Cr**  
Annual Revenue

**CESC is well-placed to capture the opportunities in UP distribution privatization**

# Distribution & Generation Assets



**Best in Class Assets**

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## Our Regulated Distribution License Assets

CESC Kolkata	
567	37 lakhs
Area (sq. km)	Consumers*
9,765	6.49%
Revenue (Rs Cr.)*	T&D Loss %*
2700+	11,857
Peak Demand (MW)	Units Sold (MU)*
<ul style="list-style-type: none"> <li>✓ T&amp;D losses <b>significantly below</b> the national average of ~16%</li> <li>✓ Strong <b>sales volume growth of 7% CAGR</b> from FY21-25</li> </ul>	

NPCL- Greater Noida	
335	1.9 lakhs
Area (sq. km)	Consumer*
2,777	7.48%
Revenue (Rs Cr.)*	T&D Loss %*
770+	3,598
Peak Demand (MW)	Units Sold (MU)*
<ul style="list-style-type: none"> <li>✓ Strong <b>sales volume growth of 16% CAGR</b> from FY21-25</li> <li>✓ <b>Collection Efficiency</b> ~99%   <b>Digital Bill Collection-</b> 94%+</li> </ul>	

CPDL-Chandigarh	
114	2.4 lakhs
Area (sq. km)	Consumer*
127	12.5%
Revenue (Rs Cr.)#	T&D Loss %#
450+	221
Peak Demand (MW)	Units Sold (MU)#
<ul style="list-style-type: none"> <li>✓ CDPL operations <b>increased annual sales by ~1,700 MU.</b></li> </ul>	

## Our Distribution Franchise Assets

Kota DF-Rajasthan		
176	2.7 lakhs	1,077
Area (sq. km)	Consumer Base*	Revenue (Rs Cr.)*
348	1,290	14.3%
Peak Demand (MW)	Units Sold (MU)*	T&D Loss %*
✓ Robust 11% CAGR sales volume growth during FY21–25.		

Bharatpur DF- Rajasthan		
50	0.74 lakhs	254
Area (sq. km)	Consumer Base*	Revenue (Rs Cr.)*
88	314	9.7%
Peak Demand (MW)	Units Sold (MU)*	T&D Loss %*
✓ Witnessed sales volume growth of 7% CAGR from FY21-25		

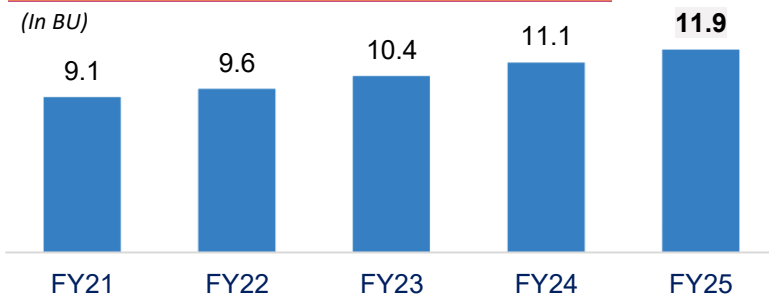
Bikaner DF- Rajasthan		
155	1.9 lakhs	788
Area (sq. km)	Consumer Base*	Revenue (Rs Cr.)*
213	860	11.96%
Peak Demand (MW)	Units Sold (MU)*	T&D Loss %*
✓ 6% CAGR sales volume growth during FY21–25.		

Malegaon DF- Maharashtra		
57	1.3 lakhs	718
Area (sq. km)	Consumer Base*	Revenue (Rs Cr.)*
200+	836	39.7%
Peak Demand (MW)	Units Sold (MU)*	T&D Loss %*
✓ Achieved 97%+ collection efficiency (FY25)		

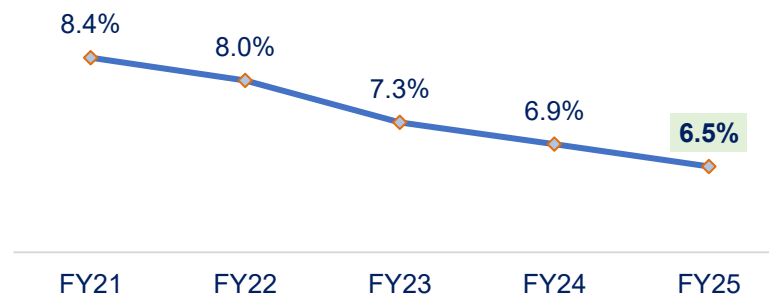
# Delivering Continuous Operational Excellence

## CESC Kolkata

Power sales grew by 7% CAGR in FY21-25

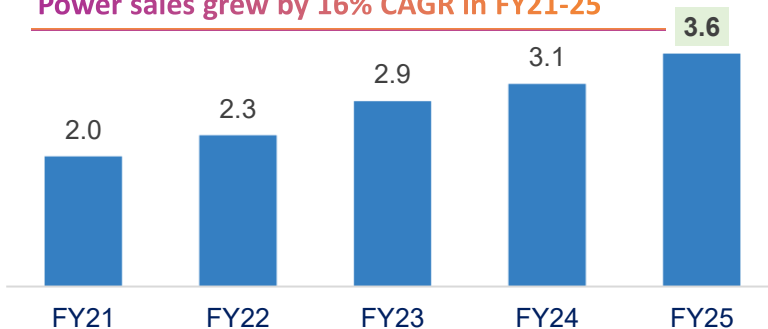


T&D Loss

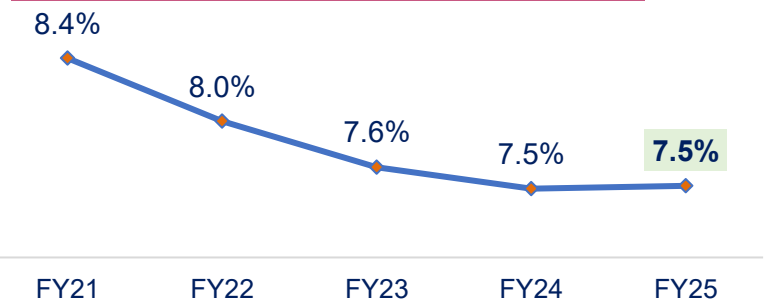


## NPCL

Power sales grew by 16% CAGR in FY21-25

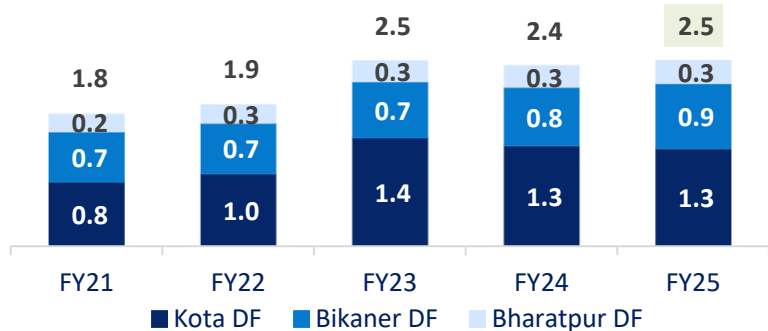


T&D Loss

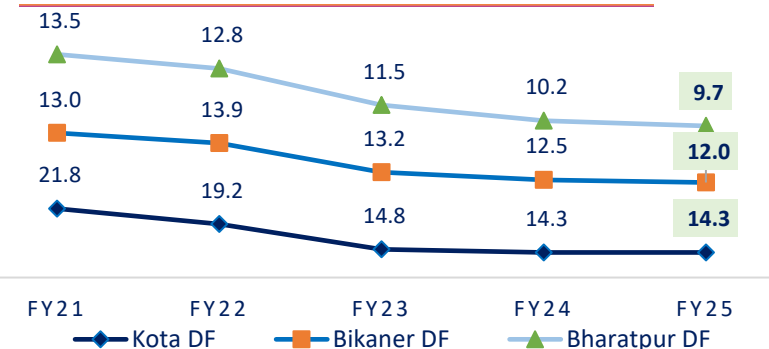


## CESC Rajasthan

Power sales grew by 9% CAGR in FY21-25



T&D Loss





# Chandigarh Power- Seamless Takeover

Acquired 100% stake in CPDL wef. 01<sup>st</sup> Feb 2025

*Introducing the new era for Chandigarh Electricity Consumers*



Distribution and Retail Power Supply of

## CHANDIGARH

IS NOW UNDERTAKEN BY

## CPDL

(Chandigarh Power Distribution Limited)

An RP Sanjiv Goenka Group Company

**Your Electricity, Our Responsibility**

24x7 Helpline: 92402 16666 / connectcpdl@rpsg.in



**Regulated Business:** Assured **post-tax equity return** approved by JERC



**Power Procurement :** NTPC, NHPC and others (100% LTPPA)



**Key focus post areas post Takeover**

- ✓ Consumer Enablement
- ✓ Network Enhancement for quality of power supply
- ✓ Digitalization and Automation of Business Process



**Key Impact in Operations**

- ✓ Extensive **Preventive maintenance** of EHT and HT Network
- ✓ **Automation of Processes-** Procurement , Meter Reading process, ERP
- ✓ Successfully **Met Highest Ever Peak Demand** ~465 MW (447 MW FY24)
- ✓ New **connection processing time reduced** from avg. 45 days to 3 days
- ✓ Eased in complaint registration, with **86% positive feedback**



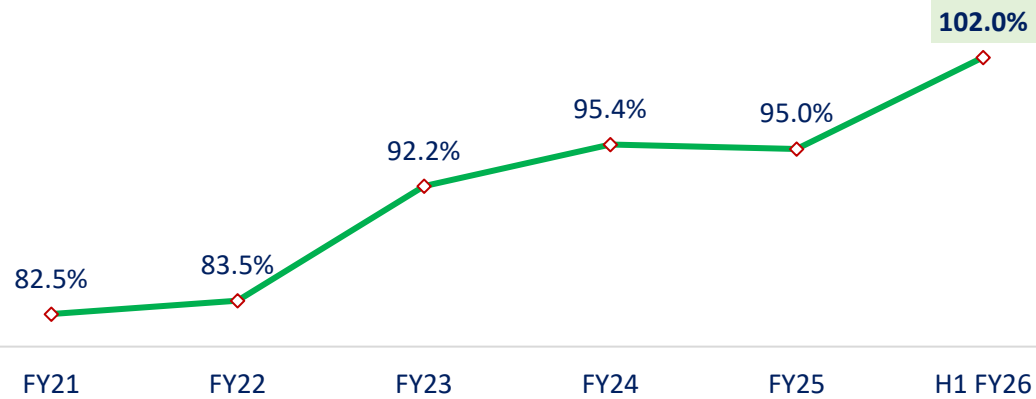
**Significant CAPEX Infusion**

- ✓ Planned **investment of ~ Rs.1,000 Cr over next 5 years** for Network improvement, Operational reliability, Metering overhaul

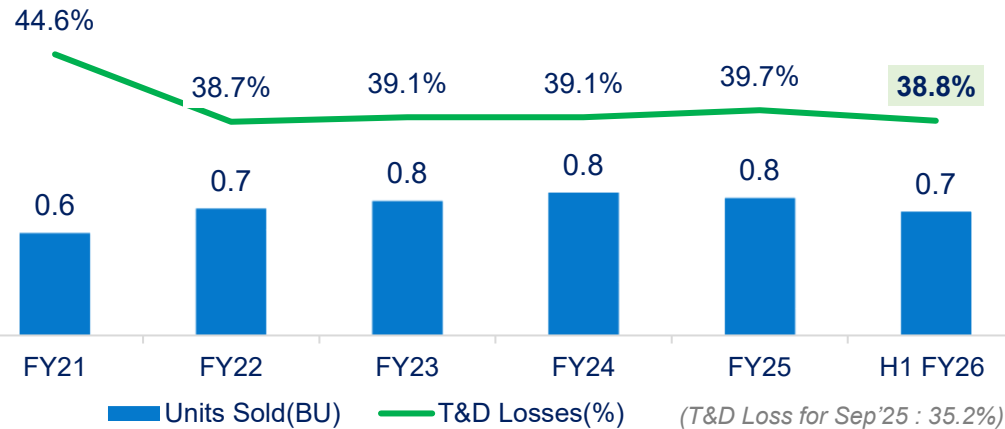


# CESC Malegaon DF- Roadmap for Transformation

## Collection Efficiency



## Losses reduced from over 50% at takeover to ~39% in FY25



*Aim to achieve PAT breakeven in next 3 years*



### Aggressive Loss Reduction Measures

- ✓ Large-scale de-hooking drives & meter installations
- ✓ Targeted vigilance raids to curb distribution losses



### Data-Driven Vigilance Deployment

- ✓ Using consumption analytics and loss-mapping to target theft-prone clusters



### Payment Infrastructure Expansion

- ✓ Focused consumer engagement by organizing camps and programs for Power-loom segment
- ✓ Easy digital payment options and increased touch points thus increasing collection efficiency

# Distribution: Enhancing Customer Engagement through Digitalization



## Online Payments

>93% payment



## Green Energy Program

Providing green power option to consumers



## AI/ML-Powered Digital Service

Deploying chatbots, WhatsApp bots, voice bots

## State of Art Mobile App



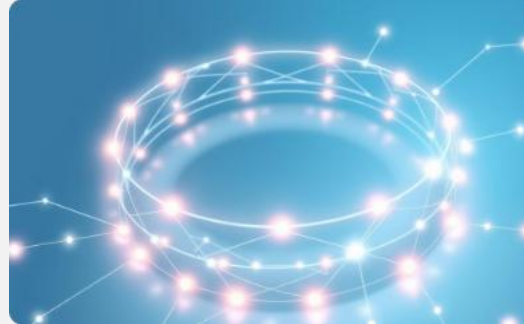
# Smart Technologies in Power Distribution

## RMU & Pillar Box Automation



- Quicker restoration
- Lesser truck rolls

## Self-Healing Network/Ring Network



- Sensitive/ Essential premises
- Easier System Operations

## Extensive OFC Network (1500 KM)



- Total communication control
- reduced reliance on telcos

## Scada Implementation



- First in India by any DISCOM; complete network visibility & remote restoration

## Smart/AMR Meters



- Advanced metering for real-time monitoring and control.

## DTR Metering & Monitoring

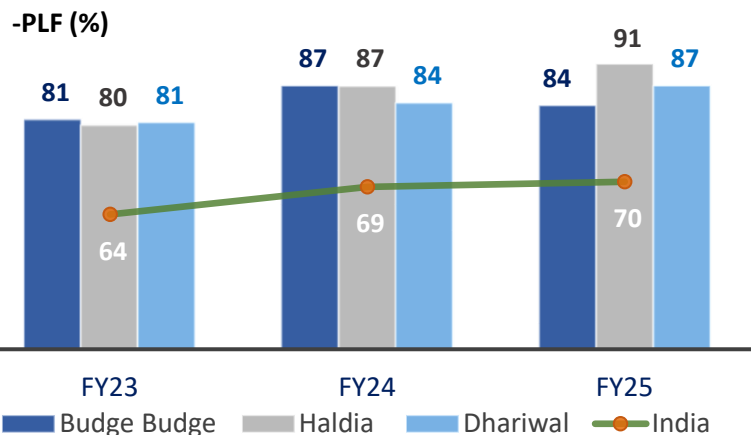


- Distribution transformer level metering and remote monitoring



# Performance of Generation Assets

## Achieving Higher PLF compared to National Average



## Budge Budge- BBGS (TPP)

3* 250	CESC, Kolkata**	
Capacity (MW)	PPA Tied	
CIL Linkage Coal Mine E-auction	5,489	84%
Fuel Type	Generation (MUs)*	PLF*

## Haldia (TPP)

2* 300	CESC, Kolkata**	
Capacity (MW)	PPA Tied	
CIL Linkage E-auction	4,790	91%
Fuel Type	Generation (MUs)*	PLF*
✓ Ranked No.1 with 91% PLF among thermal plants (YTD June 2025, CEA)		

## Chandrapur (TPP)

2* 300	100 MW - TANGEDCO 187 MW - NPCL 225 MW-Adani, TATA, NPCL	
Capacity (MW)	PPA Tied	
CIL Linkage E-auction	4,589	87%
Fuel Type	Generation (MUs)*	PLF*

## Southern- SGS (TPP)

2* 67.5	CESC, Kolkata*	
Capacity (MW)	PPA Tied	
CIL Linkage E-auction	439	37%
Fuel Type	Generation (MUs)*	PLF*

## Crescent (TPP)

40	Short Term Supply – Competitive	
Capacity (MW)	PPA Tied	
Coal Washery Rejects	328	94%
Fuel Type	Generation (MUs)	PLF*

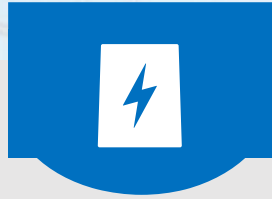


# Enhancing Efficiency in Generation Operations



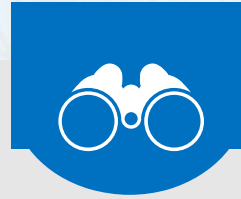
## Annual power-mix optimizer tool

Monthly PLFs, import cost and selling targets basis annual AOP objectives



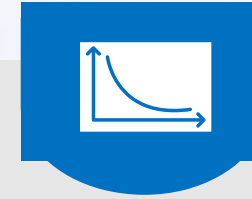
## Daily power-mix optimizer tool

Algorithm based daily energy profile generation



## Power Exchange Rate Forecasting

Daily, weekly, and monthly exchange rates guidance (DAM, RTM)



## Demand Forecasting

Data-driven forecasting of daily to annual power demand for CESC



## Power Procurement Playbook

Idea repository and best practices for power contracting



# Driving Growth With Renewable Energy



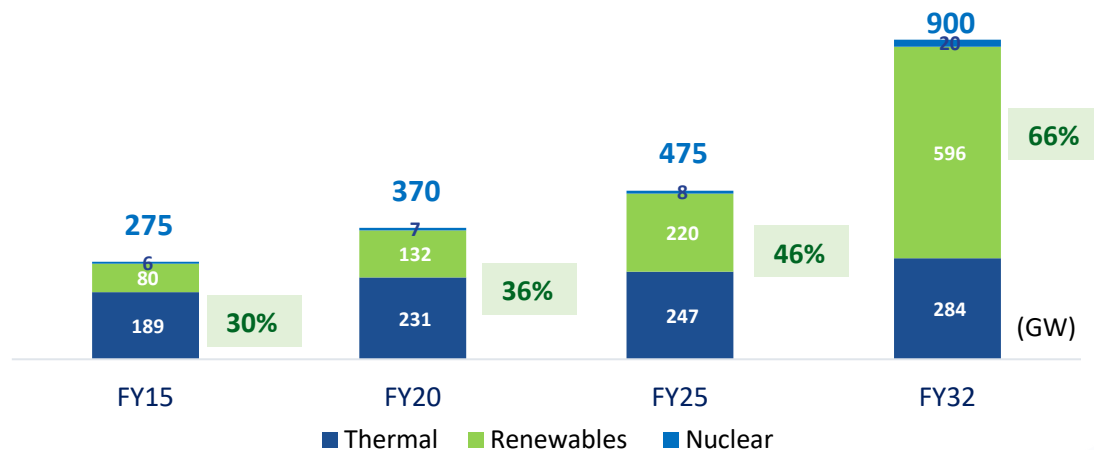
**3200 MW of Hybrid Power in FY29**

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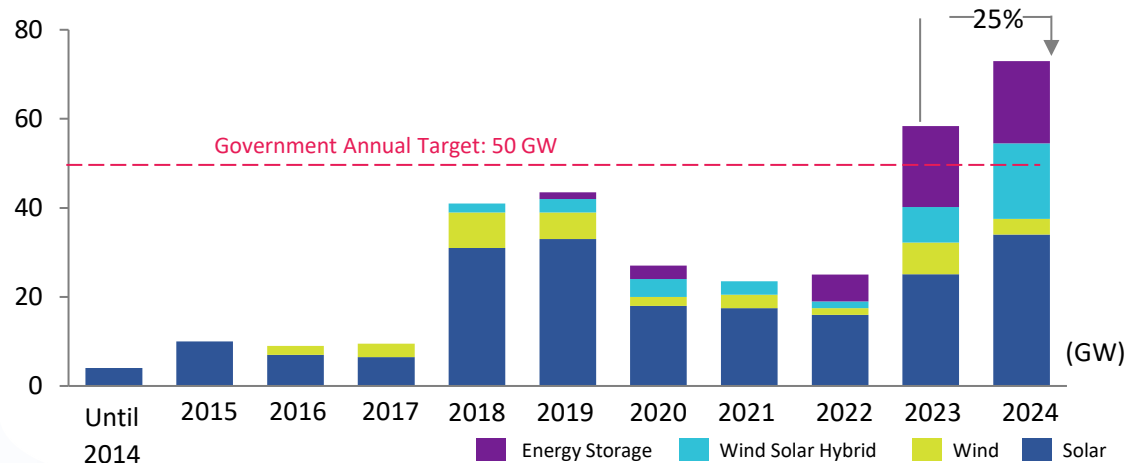


# Capturing the Renewable Energy Upswing

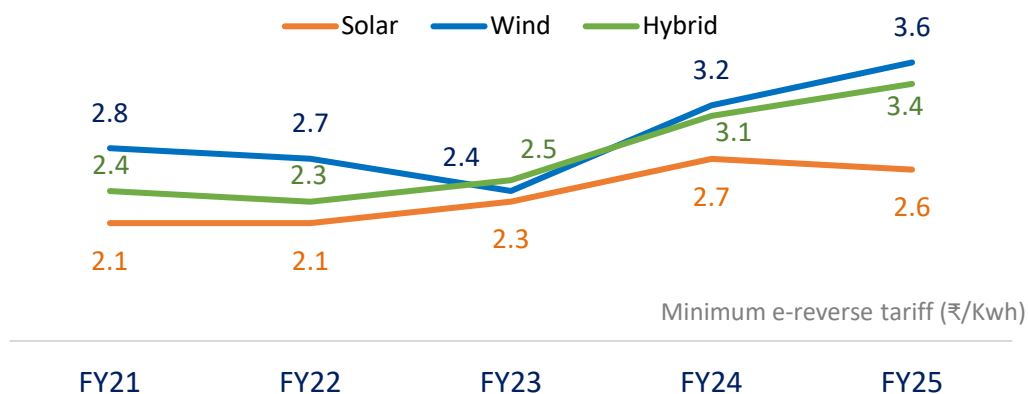
On track for 2/3 clean capacity driven by rapid RE expansion



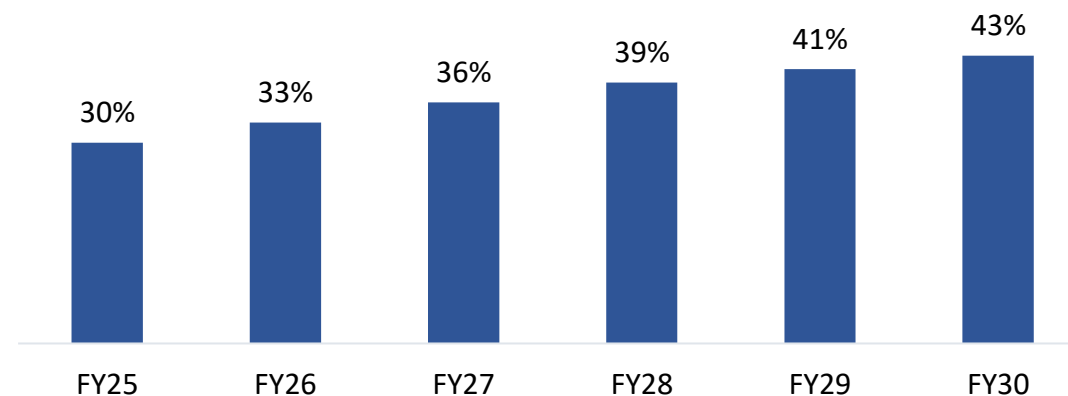
Average capacity of tenders has been steadily increasing



Renewable projects increasingly becoming attractive

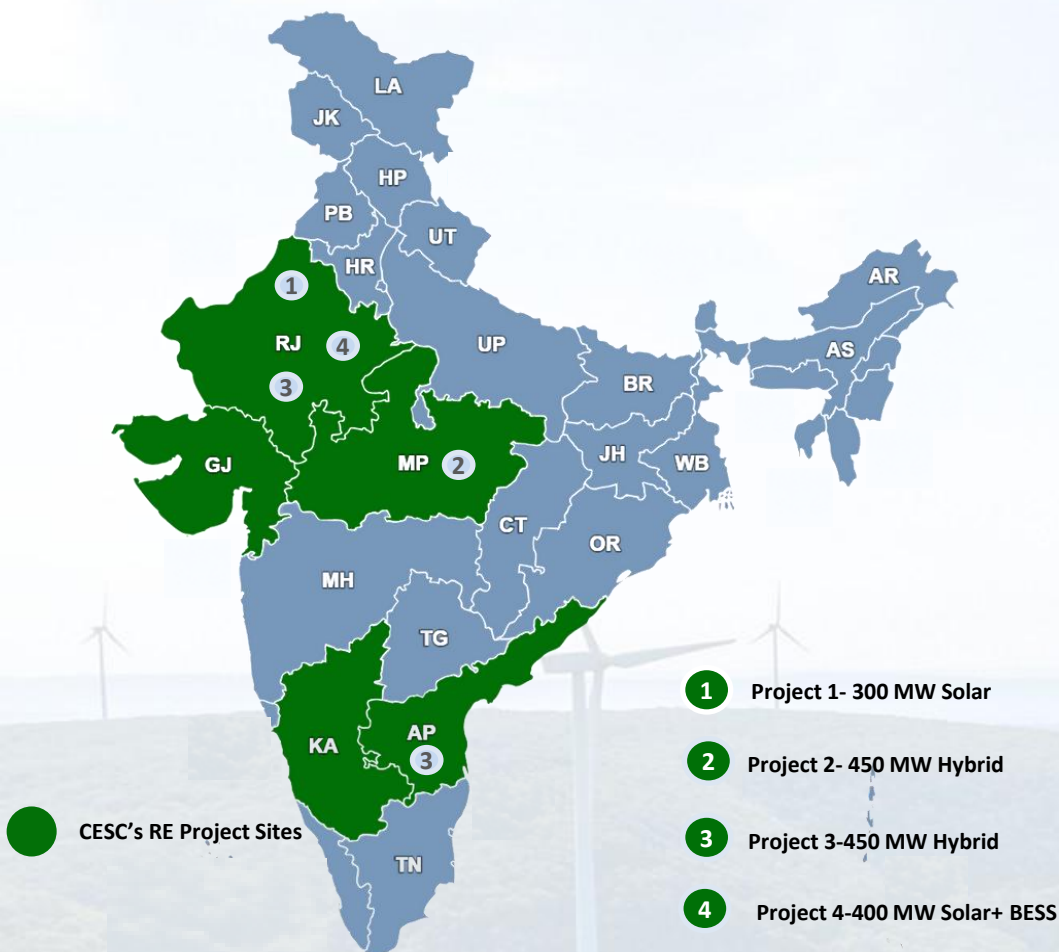


RPO(%) mandates making RE capacity a power sector imperative



Favorable regulations & tariffs with improved profitability making RE investment highly attractive

# Significant Progress into Renewable Energy



3.2 GW by FY29

Phase-1

10 GW by FY32

Phase-2

1600 MW

Under Implementation

**Focus** Hybrid & FDRE bids from SECI/REMC/NTPC  
(Higher Tariffs & IRRs)

2 GW

Captive  
demand

Timely execution

Large/complex project  
execution

Resources

Land with rich  
solar/wind resources

Connectivity

Reduces execution risk



## Projects Under Implementation : 1600 MW

### Project 1: Solar by Q4FY26

**300 MW**

PPA:CESC Kolkata

Tariff: Rs.2.69/unit

CUF: 29.4% @ 300MW

### Project 2: Hybrid by Q3 FY27

**450 MW**

PPA:CESC Kolkata

Tariff :Rs.3.81/unit

CUF: 50% @ 300 MW

### Project 3: Hybrid by Q4 FY27

**450 MW**

PPA: NPCL

Tariff :Rs.3.84/unit

CUF: 48% @ 300 MW

### Project 4: Solar+ BESS

**400 MW +  
600 MWh BESS**

LOA: SECI

Tariff :Rs.2.86/unit

CUF: ~28% @ 300 MW

*Capex of ~Rs. 10,800 Cr  
Annualized Revenue of ~Rs. 1,500 Cr.*

## Renewable Projects – Status

**Target to fully commission 1<sup>st</sup> Phase of 3,200 MW by Mar -2029**



Platform ready for participation in various bid formats invited by **SECI, REMC, NTPC/Discoms- Hybrid/ FDRE/Solar with BESS** etc.

**Connectivity for 7.2 GW** applied out of which **approval secured for 3.8 GW** across high solar/wind states



### Solar

- ✓ **3,120 acres** acquired and **8,000+ acres** of land under acquisition stages
- ✓ **600 MW** of solar projects in EPC mode with Waaree and Sterling & Wilson



### Wind

- ✓ **384 acres** acquired & **5000+ acres** of land under identification & acquisition stage
- ✓ **9 sites** under evaluation for land agreements closure
- ✓ Agreements signed for **3,500 MW** of wind projects in Turnkey and Supply mode with Inox, Suzlon & Envision



### BESS

- ✓ **Project 4: 300 MW** Solar integrated with **600 MWh BESS**
- ✓ Under discussion for procurement with Global OEMs



# Setting up integrated Solar Manufacturing Ecosystem



**3 GW Solar Cell & Module Capacity**

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# India's Solar Manufacturing: A Strategic Growth Play

## India's Solar Capacity Growth

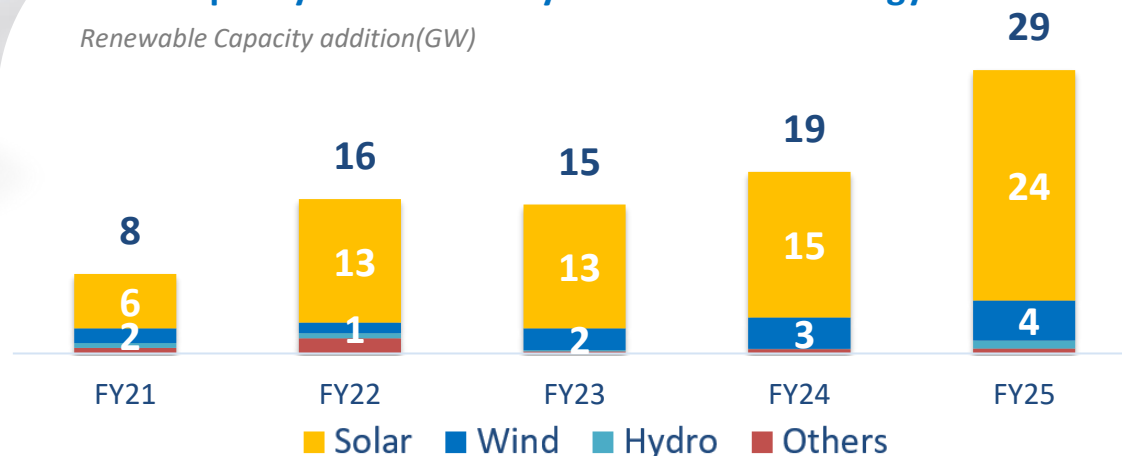
- ✓ To add **~50 GW/year** renewable energy, majority being **solar**
- ✓ Solar capacity **to grow 3x** from **120 GW in FY25** to **365 GW by FY32**
- ✓ PM Surya Ghar & Kusum Yojana **to add ~50 GW** rooftop solar in 2 years

## Favorable Government Policies

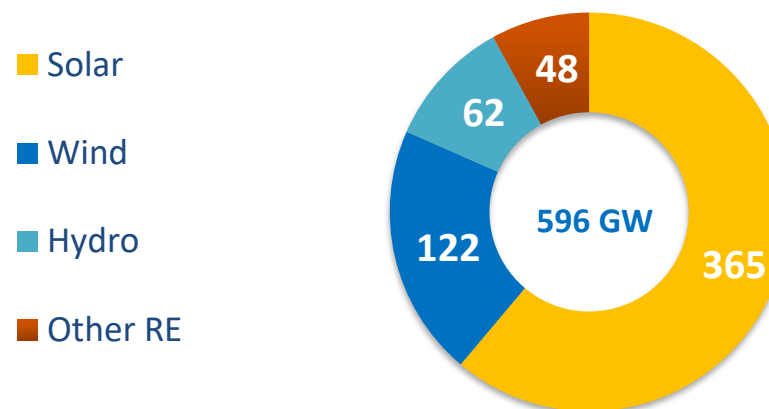
- ✓ Govt. announced Compulsory domestic procurement:  
**Solar Module** (April-24) → **Cell** (June-26) → **Wafers & Ingots** (June-28)
- ✓ **Various state's offering significant incentives** on solar manufacturing
- ✓ Higher Import duties on **modules(40%) & Cell (27.5%)**

## Solar capacity addition is key towards Clean Energy transition

Renewable Capacity addition(GW)



## Solar to drive 61% of India's Renewable Capacity addition (FY25-32)



Source: CEA



## Strategic Foray into **Cell and Module Manufacturing**

- Setting up a **Solar cell & Module Manufacturing Ecosystem**
- Secured LOI from the UP Govt. for allotment of 100 acres, **offering attractive incentives** to establish a solar cell manufacturing complex in **Greater Noida**
- To produce **TOPCon+ cells** and house a **Center of Excellence with R&D labs**
- **Technology selection** and **vendor finalization** currently underway
- Cell lines are scheduled for **commissioning in 2027**, aligning with upcoming **DCR-linked solar requirements**
- Opportunity to utilize for **captive demand**



**3 GW**

**Solar Cell & Module Manufacturing**

*Illustrative image*



# CESC- Key Investment Highlights



Proven track-record of profitable operations

- **Best in class generation assets**
- **Unmatched distribution model**



**Renewables leading the growth story**,  
leveraging proven expertise to scale across  
new opportunities



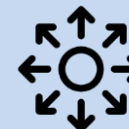
Aiming for **Double-digit PAT growth** with  
sustained RoE expansion



**Higher operating cash flows** to fund growth  
capex



**Significant Capex** across all Distribution  
Licenses



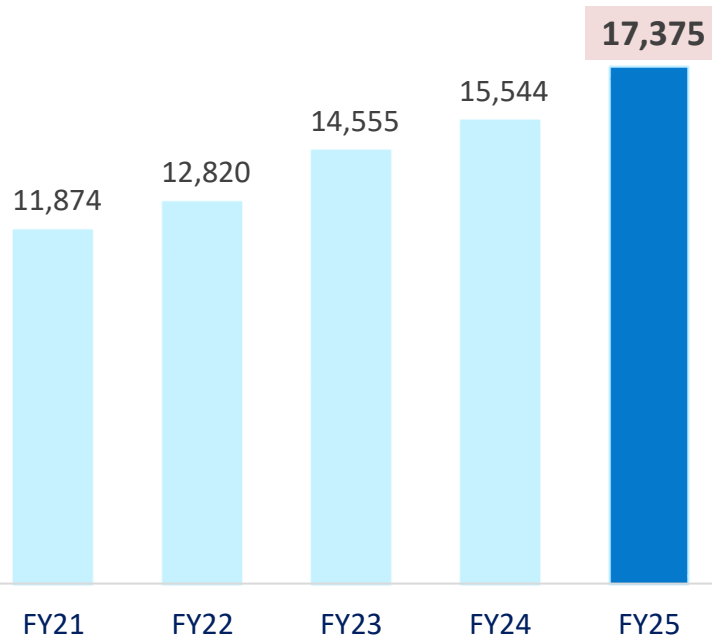
**Strategically placed** to benefit from discom  
privatization opportunities



# Financial Performance

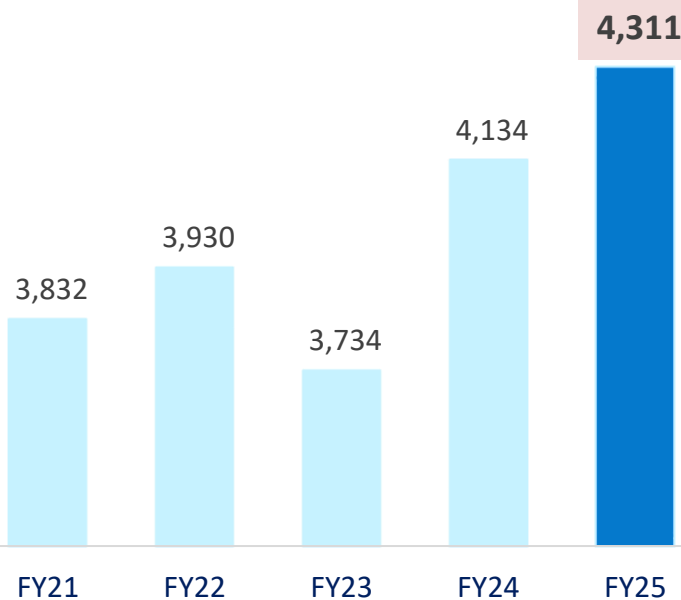
## Revenue

(in Cr.)



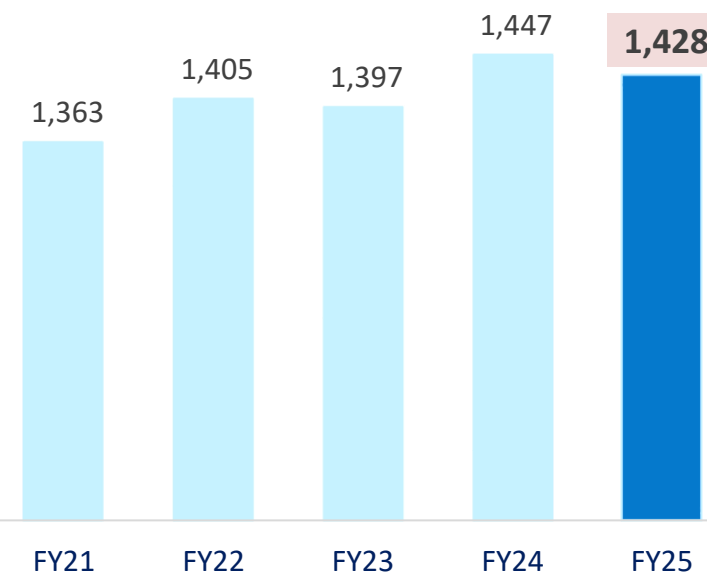
## EBITDA

(in Cr.)



## PAT

(in Cr.)



Consolidated Financials



## Key Subsidiaries Financial Performance

	H1 FY26			H1 FY25			FY25		
(In Rs Cr.)	Revenue	EBITDA	PAT	Revenue	EBITDA	PAT	Revenue	EBITDA	PAT
<b>CESC Ltd (Consol.)</b>	<b>10,636</b>	<b>2,388</b>	<b>849</b>	<b>9,688</b>	<b>2,200</b>	<b>761</b>	<b>17,375</b>	<b>4,311</b>	<b>1,428</b>
CESC Standalone	5,635	1,371	453	5,565	1,319	410	9,765	2,622	800
Noida Power	1,656	216	109	1,558	175	90	2,777	345	171
Chandigarh Power#	521	25	9	-	-	-	127	3	0.5
Haldia Energy	1,092	435	167	1,036	414	158	2,114	794	284
Dhariwal Infra.	1,130	412	214	1,063	329	193	2,018	597	313
Crescent Power	119	59	23	102	44	27	214	87	49
Kota (DF)	633	20	(2)	656	13	(8)	1,077	32	(11)
Bharatpur (DF)	161	12	5	156	11	5	254	19	8
Bikaner (DF)	475	22	9	471	25	10	788	50	22
Malegaon (DF)	375	(73)	(79)	351	(79)	(85)	718	(135)	(149)

#Post takeover, i.e. Feb- Mar 25

# High on ESG Commitment



**9.65  
GJ/MWh**  
of energy intensity



**100%**  
Zero liquid  
discharge in 3  
out of 5 thermal  
power plants



**Maintained**  
Stack air emissions  
well below normative  
levels



**34%**  
Increase in rainwater  
harvesting equal to  
annual consumption  
of ~250 persons



**0.93 tCO<sub>2</sub> /  
MWh**  
of GHG emission  
intensity



**100%**  
Ash utilisation  
maintained for  
4 consecutive  
years in a row



**29**  
Certified green  
buildings with addition  
of a building this year



**6 acres**  
Urban forestry  
through Miyawaki  
technique and  
biodiversity park



**2 kL/MWh**  
of specific water  
consumption, well  
below industry  
benchmark of 2.5 kL/  
MWh



**1,51,702**  
Native plantations  
via Miyawaki  
technique and  
biodiversity park



**5<sup>th</sup>**  
Consecutive year of  
being awarded 'Great  
Place to Work'



**100%**  
Retention rate  
after availing and  
returning from  
maternity leave



**5%**  
Hiring rate  
2% Increase from  
previous year



**Zero**  
Fatality and high  
consequences injuries in  
permanent workforce for  
3 consecutive years  
in a row



**9%**  
Female diversity in  
workforce with y-o-y  
increase since 2021



**1.46**  
LTIFR  
(Lost Time Injury  
Frequency Rate)



**100%**  
Employees undergo  
mandatory annual  
POSH training



**28%**  
Increase in CSR  
beneficiaries  
with 4.38 lakhs people  
positively impacted



**12.90**  
Average hours of training per  
employee in FY  
2025



**~90%**  
Adherence to Turn  
Around Time (TAT) for  
consumer complaints  
for 2 consecutive  
years in a row



**50%**  
Independent  
directors



**Zero**  
Complaints on  
marketing information  
related to products /  
services



**1**  
Woman director



**Zero**  
Whistle blowing  
complaints reported



**80%**  
Non-executive  
director



**~91%**  
New connection  
(LOOP Connection)  
requests fulfilled  
within 24 hours  
subject to compliance



Acquired **100%**  
stake in Chandigarh  
Power Distribution  
Limited (CDPL) w.e.f.  
01 Feb 2025



**1.1 crores**  
People reached  
through Brand  
Campaigns



**Zero**  
Instances of data  
breach reported in  
FY 2025



**2.7 lakhs**  
Immediate download  
of redesigned mobile  
application of CESC

## Disclaimer

Statement in this “Investor Update” describing the Company’s objectives, projections, estimates, expectations or predictions may be “forward looking statements” within the meaning of applicable securities law and regulations. Actual results could differ materially from those expressed or implied. Important factors that could make a difference to the Company’s operations include demand supply conditions, finished goods prices, availability and prices of raw materials, changes in the government regulations, tax regimes, economic development within India and the countries within which the Company conducts business and other factors such as litigations and labour negotiations

### Company Details:

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### Investor Queries:

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**Thank You**