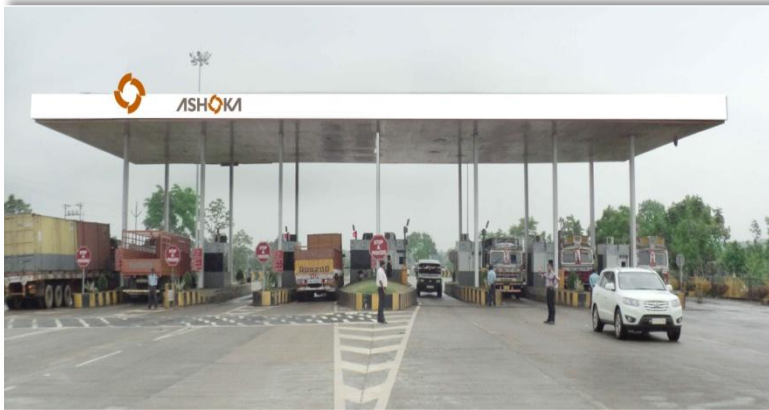




Ashoka Buildcon Limited

Investor Presentation

April 2015

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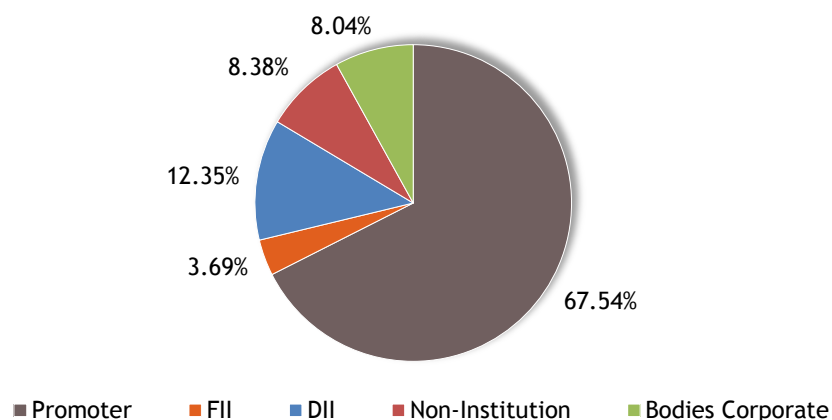
Ashoka Buildcon Limited – Established Infrastructure Player in India



Company Overview

- Ashoka Buildcon Limited (ABL) is one of the largest highway developers in the country with business interests in EPC, BOT road projects, toll collection contracts and manufacture of ready-mix concrete
- Over 39 years of experience in the EPC segment; has executed 60 roads and bridges and 57 buildings construction contracts
- As on Dec 31, 2014, the order book of ABL stands at Rs. 3,381 Cr with a balanced mix of road and power projects
- Portfolio of 17 BOT projects⁽¹⁾ spread across 7 states, out of which 14 are operational and 3 are under-construction
- Ashoka Concessions Limited (ACL) was set up in April 2011 for the purpose of bringing select BOT assets of the group under one umbrella
 - ACL acts as an exclusive BOT project developer for ABL and SBI Macquarie
- ACL has an investment commitment by SBI Macquarie of Rs. 800 Cr; as on December 31, 2014, SBI Macquarie has infused Rs. 693 Cr

Shareholding Pattern as on Dec-2014

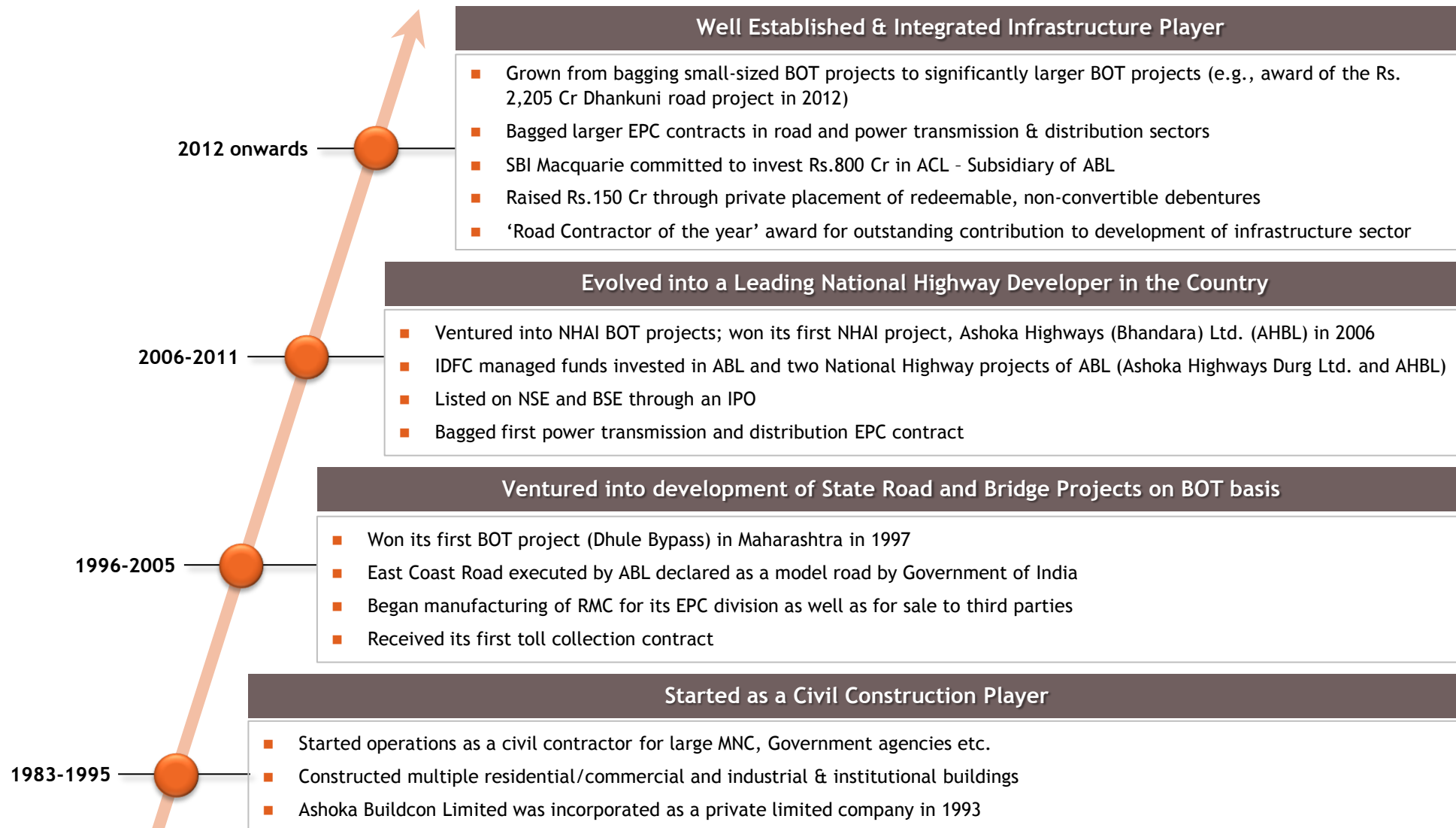


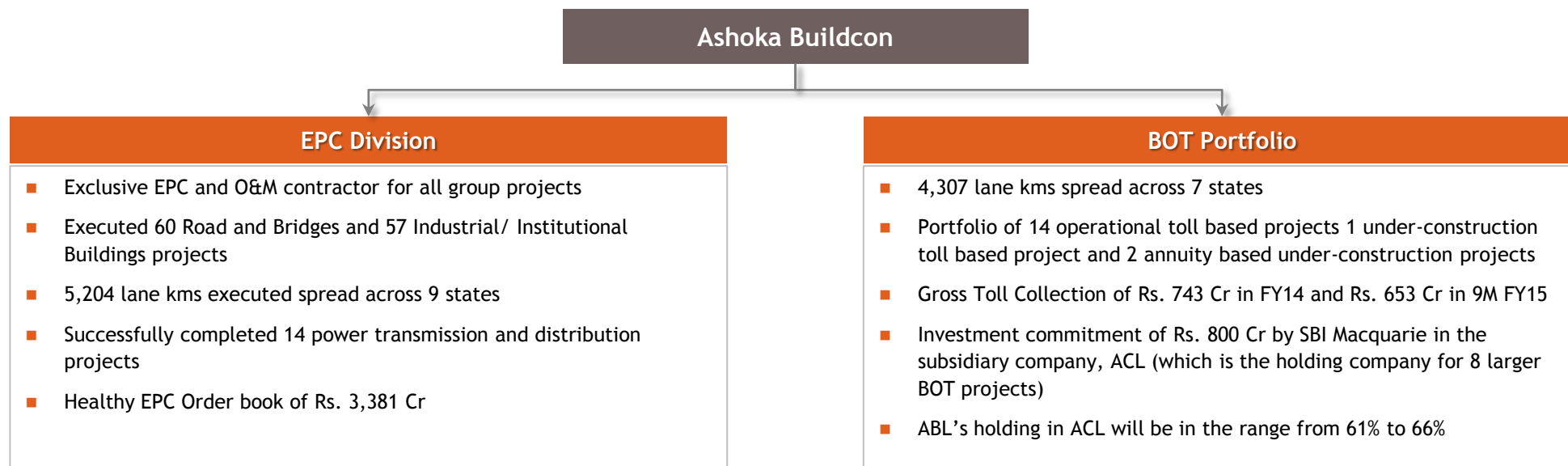
Market Snapshot

Indicators	(Value in Rs.)
Last Price (As on March 23, 2015)	164
52 Weeks High	194
52 Weeks Low	71
Market Cap (Rs. Cr)	2,605
Market Cap (Free Float) (Rs. Cr)	846

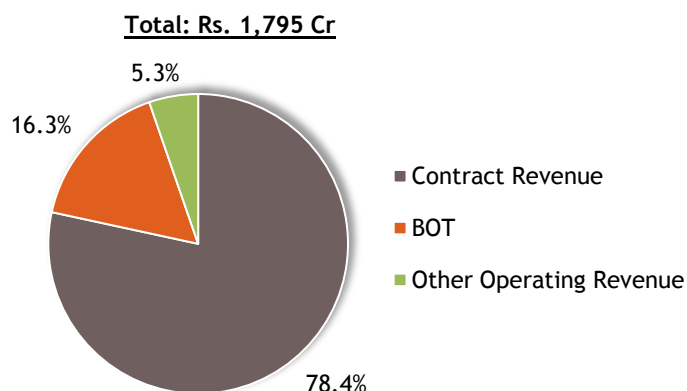
One of the leading highway developers in the country with a healthy order book and a significant operational BOT portfolio

(1) Excluding 4 BOT projects, which have been taken over by the authorities

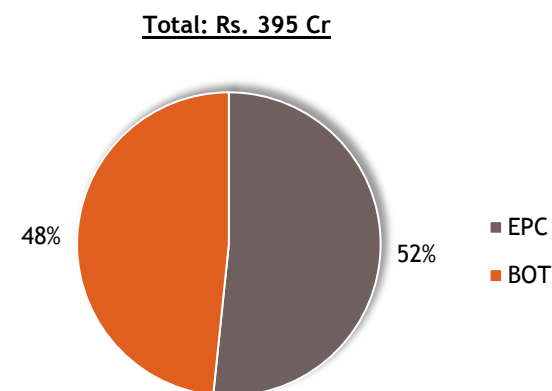




Division Wise Break-up of Consolidated Revenue⁽¹⁾



Division Wise Break-up of Consolidated EBITDA⁽¹⁾



Source: (1) Based on FY14 reported numbers



Mr. Ashok M Kataria, *Chairman*

- Is a civil engineer from College of Engineering , Pune University with 39 years of experience
- Responsible for strategic direction of the company



Mr. Satish Parakh, *Managing Director*

- Holds a B.E. in civil engineering with 33 years of experience in construction industry
- Has been associated with the company since 1982
- Responsible for overall management of the company



Mr. Milap Bhansali, *Executive & Wholetime Director*

- CA by profession and has an experience of ~40 years in chemical and engineering industries
- Key areas of operations include finance, marketing, procurement, negotiations and general management



Mr. Sharad D Abhyankar, *Independent Director*

- Is a solicitor & advocate and is a partner in Khaitan & Co.
- Specialist in corporate, securities laws, telecom regulations, constitutional litigation and international commercial arbitrations
- Has a Master of Laws degree from Mumbai University



Mr. Micheal Pinto, *Independent Director*

- Holds a Masters Degree in Public Administration
- Is a retired IAS officer and has served in various capacities both at the state and the center. Major assignments include being CEO of MIDC, Vice Chairman and MD of MSRDC



Mr. Sanjay Londhe, *Executive & Wholetime Director*

- Holds a B.E. in civil engineering with 25 years of experience in construction industry
- Heads execution of highway projects from design stage to commencement



Mr. Albert Tauro, *Independent Director*

- Positions held include Executive Director of Central Bank of India and Chairman and Managing Director of Vijaya Bank
- M.Com and CAIIB



Mr. Gyan Chand Daga, *Independent Director*

- Is a Chartered Accountant by profession and has done Advanced Management Program from Indian Institute of Management, Kolkata.
- Has more than 36 years of experience leading marketing and finance functions at IOC and SAIL



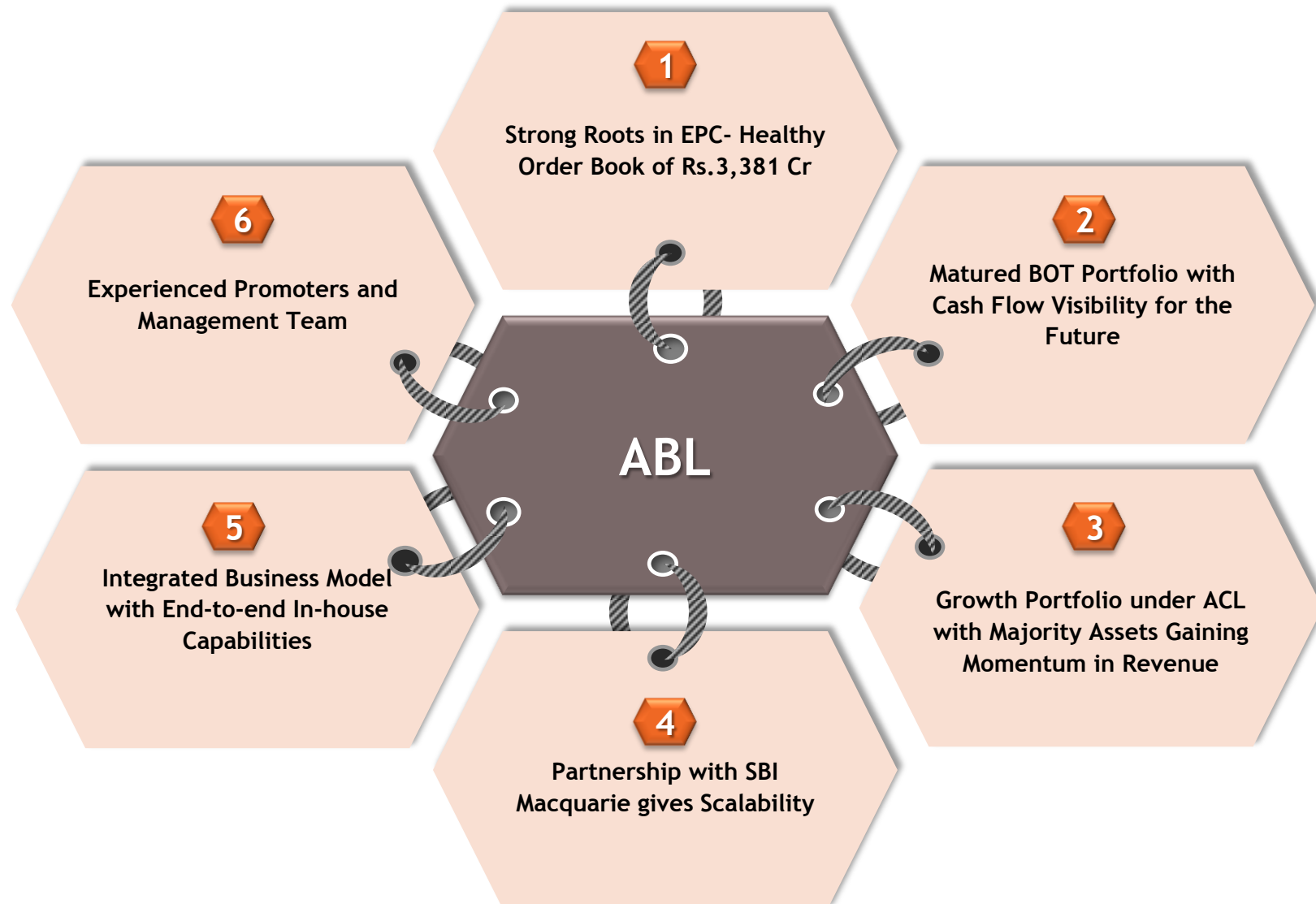
Ms. Sunanda Dandekar, *Independent Director*

- Is a Commerce graduate and a member of Institute of Chartered Accountants of India
- Qualified banking and finance professional with over 22 years of experience in fund raising, financial planning, reporting compliance and system implementation



Key Investment Highlights

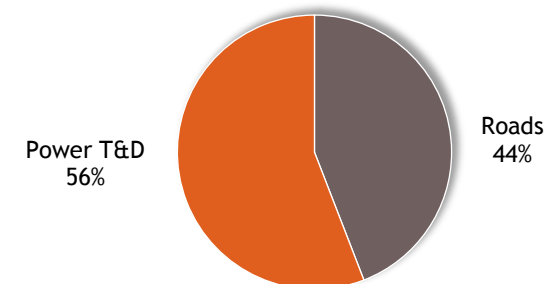




Order Book of Rs. 3,381 Cr as on December 31, 2014

- ABL is well entrenched in the EPC business with more than 39 years of experience in the construction business
- Currently the company's EPC business constructs roads and bridges for its own BOT projects as well as third parties and power transmission and distribution infrastructure across states
- Owns a large fleet of construction equipment which gives it greater control over execution
- ABL has exclusivity for existing as well as new BOT projects backed by ACL
- Actively bidding for new road and power transmission & distribution projects

Order Book Break-up



Key EPC Projects Under Construction

Section Name	Client	Details	Lane Kms	State	Unexecuted Contract Value (Rs. Cr)
Roads:					
Dhankuni	NHAI	■ 6 laning of NH-6 Dhankuni to Kharagpur Section	841	West Bengal	408
Chennai ORR	Govt. Tamil Nadu	■ 6 laning of Chennai -Outer Ring Road	305	Tamil Nadu	404
Sambalpur	NHAI	■ 4 laning of NH-6 Sambalpur-Baragarh Road	408	Orissa	66
KSHIP	PWD	■ 2 laning of Modhul - Nippani Road	216	Karnataka	179
Total			1,770		1,057
Power T&D:					
Maharashtra	MSEDCL	■ Supply, transport, erection, testing & commissioning of sub-transmission lines, power transformer & new substations and augmentation of existing lines and transformer		Maharashtra	513
Bihar	SBPDCL & NBPDC	■ Rural Electrification works under Rajiv Gandhi Grameen Vidyutikaran Yojana		Bihar	861
Tamil Nadu	TANGEDCO	■ Contract for Chennai North & South Region of TANGEDCO on Total Turnkey basis		Tamil Nadu	515
Total					1,889

Well positioned to tap the construction growth potential in the roads and power transmission & distribution sectors

MSEDCL = Maharashtra State Electricity Distribution Company Limited; TANGEDCO = Tamil Nadu Generation & Distribution Corporation Limited
SBPDCL = South Bihar Power Distribution Corporation Limited; NBPDC = North Bihar Power Distribution Corporation Limited

2 ABL: Matured BOT Portfolio with Cash Visibility for the Future



Ashoka Buildcon Limited (ABL)

State	Lanes / Lane Kms	Project Cost (Rs. Cr)	Funding Mix (D/E)	CoD	Client	Grant (Rs. Cr)	Debt - As on Dec-14 (Rs. Cr)	Balance Equity as on Dec-14 (Rs. Cr)	Toll Collection FY14 (Rs. Cr)	Concession End
MP	2 lane/ 406.6	165	0.94x	Nov-02	MPRDC	45	2	—	79	Jul-17
MH	2 lane/ 26.0	41	1.73x	Mar-01	MORTH	—	12	—	19	Feb-18
MH	4 lane/ 168.0	103	1.64x	May-08	PWD	—	4	—	15	Sep-16
MP	2 lane/ 35.2	71	1.54x	Feb-08	PWD	—	—	—	17 ⁽¹⁾	Sep-14
MP	2 lane/ 39.6	61	1.71x	May-04	PWD	—	—	—	20	Aug-15
KAR	2 lane/ 215.8	471	5.09x	Dec-16	PWD	136	—	27	— ⁽²⁾	Dec-24
Total	891	912					17	27	149	

Operational Toll Projects

Under-construction Annuity Project

Fully funded portfolio with stable cashflows for coming 2-3 years

(1) Collecting Toll under High Court Order however do not recognize Revenue; (2) Semi annual annuity of Rs. 39 Cr

MPRDC= Madhya Pradesh Road Development Corporation Limited; MORTH = Ministry of Road Transport and Highways; PWD = Public Works Department

3 ACL: Growth Portfolio with Majority Assets Gaining Momentum in Revenue



Ashoka Buildcon Limited				SBI-Macquarie									
~61-66%				~34-39%									
Ashoka Concessions Limited													
			State	Lanes / Lane Kms	Project Cost (Rs. Cr)	Funding Mix (D/E)	CoD/ Expected CoD	Client	Revenue Share (Rs. Cr)	Debt - As on Dec-14 (Rs. Cr)	Balance Equity as on Dec-14 (Rs. Cr)	Toll Collection FY14 (Rs. Cr)	Concession End
Dhankuni Kharagpur road	← 100.0%	▶	WB	6 lane / 804.5	2,205	3.80x	Sep-15	NHAI	126.0 ⁽¹⁾	1,220	104	202 ⁽⁴⁾	Mar-37
Jaora-Nayagaon road	← 23.0% ⁽⁷⁾	▶	MP	4 lane / 340.2	865	1.93x	Feb-12	MPRDC	15.30 ⁽¹⁾	567	—	127	Feb-33
Belgaum-Dharwad road	← 100.0%	▶	KAR	6 lane / 454.0	724	1.98x	Feb-14	NHAI	31 ⁽¹⁾	467	—	59	May-41
Durg-Chhattisgarh road	← 51.0%	▶	CH	4 lane / 368.2	631	1.85x	Feb-12	NHAI	1 ⁽⁵⁾	370	—	60	Jul-28
Bhandara road	← 51.0%	▶	MH	4 lane / 376.8	528	2.06x	Oct-10	NHAI	Grant: 10	325	—	48	Feb-28
Pimpalgaon-Nasik Gonde	← 26.0%	▶	MH	6 lane / 451.9	1,691	4.00x	May-14	NHAI	6.19% of revenue ⁽²⁾	1,255	—	40	Jan-30
Sambalpur-Baragarh road	← 100.0%	▶	OR	4 lane / 407.6	1,142	2.44x	Oct-14	NHAI	1.33 ⁽¹⁾	765	—	— ⁽³⁾	May-41
Chennai ORR (Annuity Project) ⁽⁶⁾	← 50.0%	▶	TN	6 lane / 183.0	1,466	5.71x	Sep-16	Govt. of TN	Grant: 197	367	51	—	Mar-34
				3,386	9,251					5,336	155	536	
Operational													
Under-construction													

Operational

Under-construction

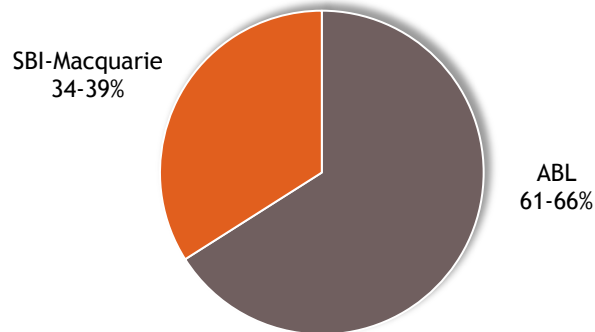
Well funded asset portfolio with secured line of equity funding through SBI-Macquarie's commitment of Rs.800 Cr

(1) 1st year payment; 5% increment p.a. for later years; (2) 1st year revenue share - 1% incremental p.a. for later years; (3) 9M FY15 toll collection of Rs. 0.84 Cr; (4) Commenced toll collection in Apr-12; adjusted in CWIP; (5) Premium payable in 13th year of concession period; (6) As on date, all equity invested by ABL; (7) 23% held directly by ACL; in addition group companies have an option to acquire 14.74% stake, subject to relevant approvals receipt; also entered into arrangements to acquire additional stake post completion of conditions precedent (including regulatory approvals)

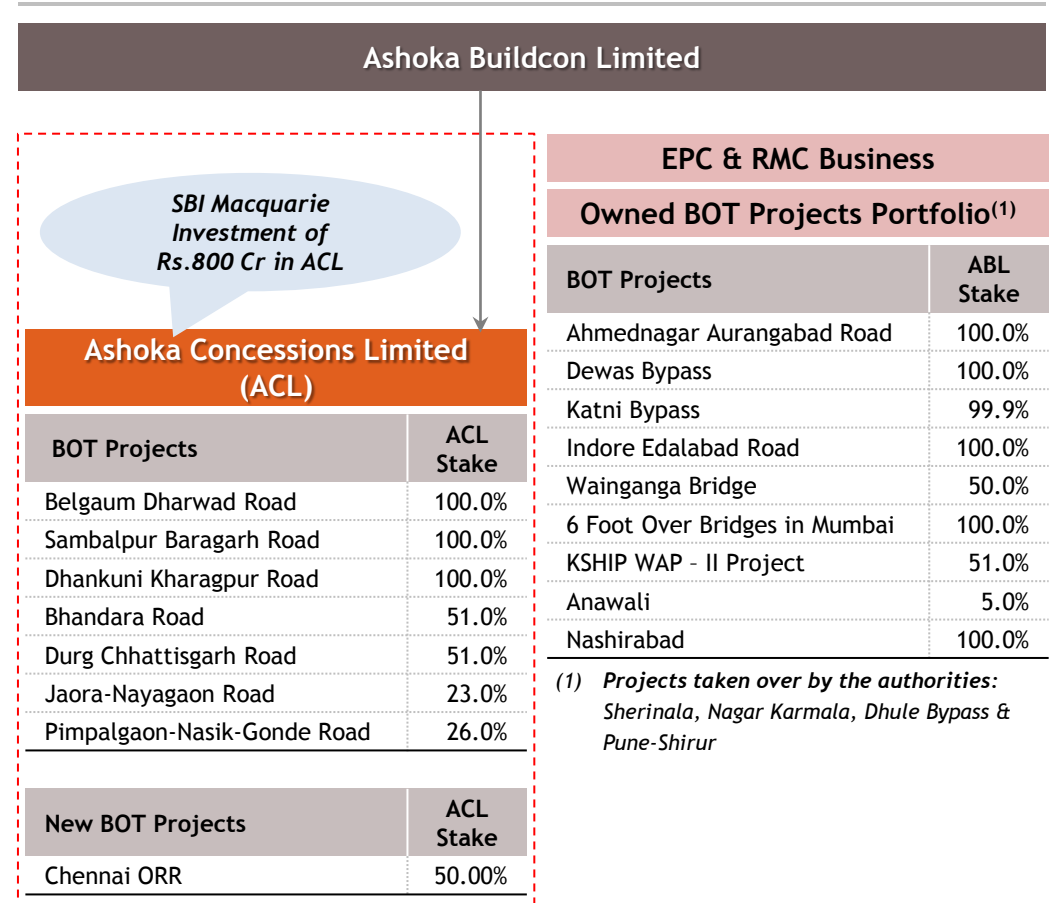
Key Highlights of the SBI-Macquarie – ABL partnership

- ACL to be exclusive BOT project developer for both ABL and SBI-Macquarie
- ABL to be the exclusive EPC and O&M contractor for all projects of ACL
- ABL can continue to bid for EPC contracts for other developers and NHAI
- ABL can continue to bid for small (<Rs. 200 Cr size) and state BOT projects

Current Shareholding Details



Corporate Structure



SBI Macquarie commitment of Rs. 800 Cr has boosted ABL's ability to grow its BOT portfolio

5 Integrated Business Model with End-to-end In-house Capabilities



Experienced full life cycle of BOT projects; with successful completion and hand over of 3 BOT projects

(1) As on December 2014

6 Experienced Promoters and Management Team



Mr. Ashok Kataria, Chairman

- Responsible for the strategic direction of the company
- Civil Engineer with 39 years of experience in the construction sector
- Received Life Time achievement award from Association of Consulting Civil Engineers



Mr. Satish Parakh, Managing Director

- Responsible for overall management of the company
- Has been associated with the company since 1982
- Civil Engineer with 33 years experience in the construction industry



Mr. Ashish Kataria, MD of ACL

- Heads RMC Division & is also responsible for execution of highway projects
- Civil Engineer and MBA with 9 years of experience in the construction industry



Mr. Sanjay Londhe, CEO (Projects)

- Heads execution of highway projects
- He is a Civil Engineer working with the company for last 24 years.



Mr. Paresh Mehta, Chief Financial Officer

- Heads finance, banking, taxation and accounting functions of the company
- He is a Chartered Accountant with 20 years of experience
- Has been working with the company for last 13 years

Started by first generation entrepreneurs and technocrats

Aligned the vision of the group towards infrastructure development

All management personnel are qualified engineers and have a significant experience in civil engineering and construction

ABL is well recognised in the industry given its strong pedigree, governance and management team



Financial Overview

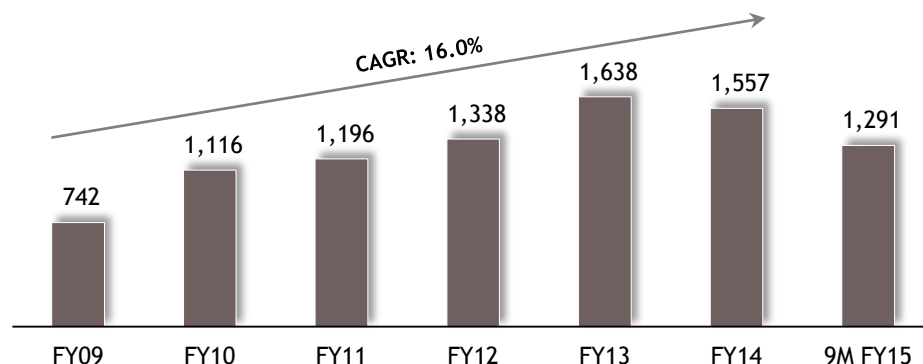


Roopnarayan Bridge Opened for Traffic

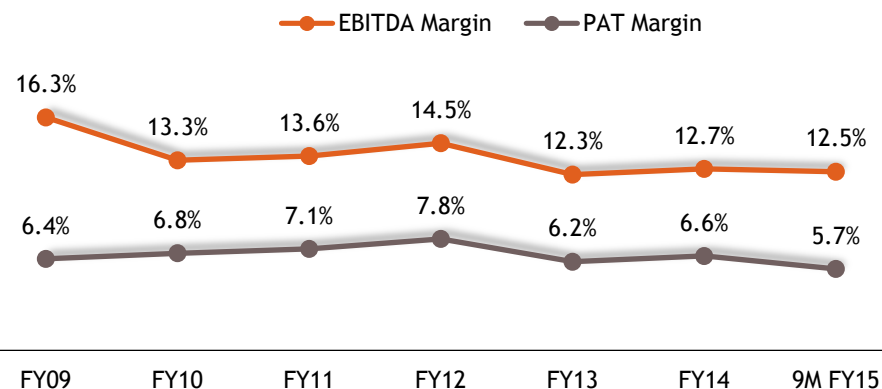
Demonstrated Its Resilience Over Last 6 Years (Standalone Financials)

Total Revenue CAGR of 16% Over Last 6 Years (FY09-FY14)

(Rs. Cr)

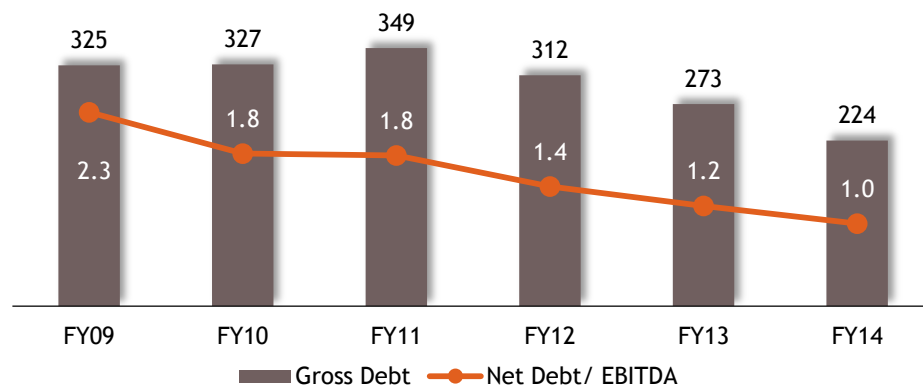


Demonstrated Consistent Margins in the Contracting Business

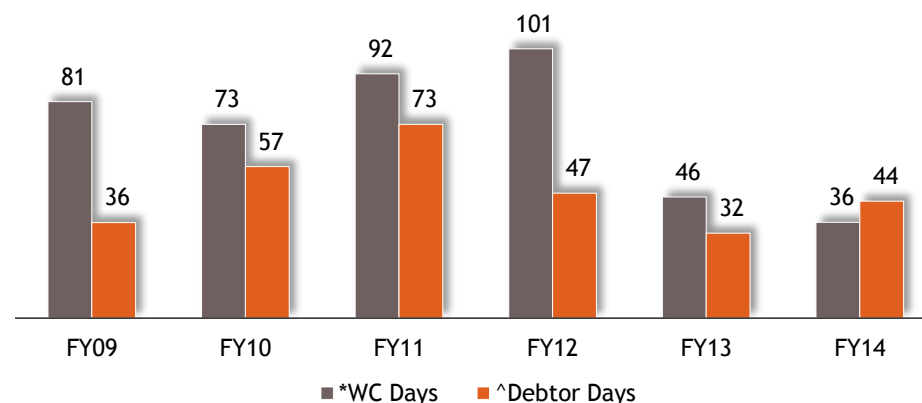


Comfortable Leverage at Standalone Level

(Rs. Cr)



Working Capital Cycle Demonstrated Resilience

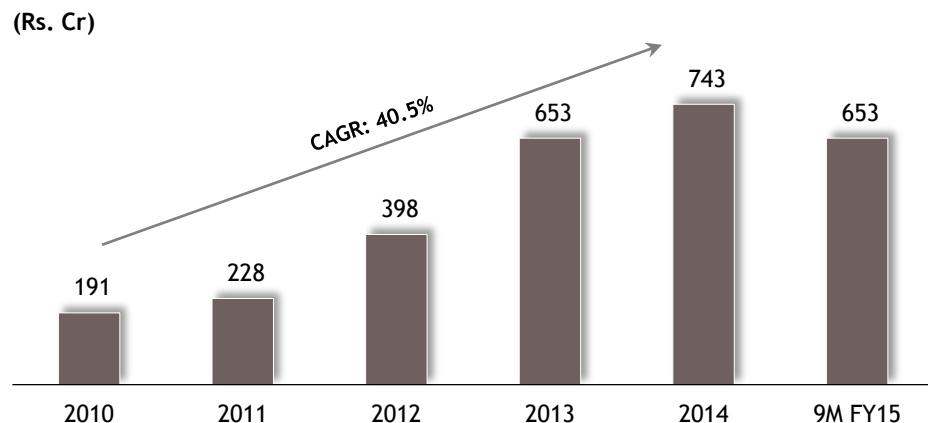


Note: WC Days = ((Inventories + Trade Receivables + Short Term Loan and Advance + Other Current assets - Trade payable - Other Current liabilities - Short term provision)/Total Revenue)*365
Debtor Days = (Trade Receivables/Total Revenue)*365

Impressive Track Record on the Back of BOT Projects (Consolidated Financials)

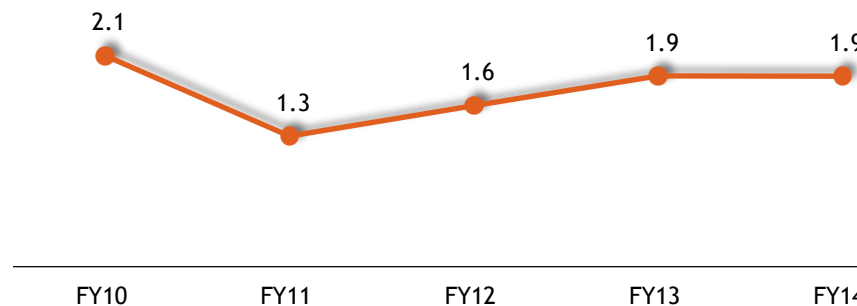


Growth in Toll Collections

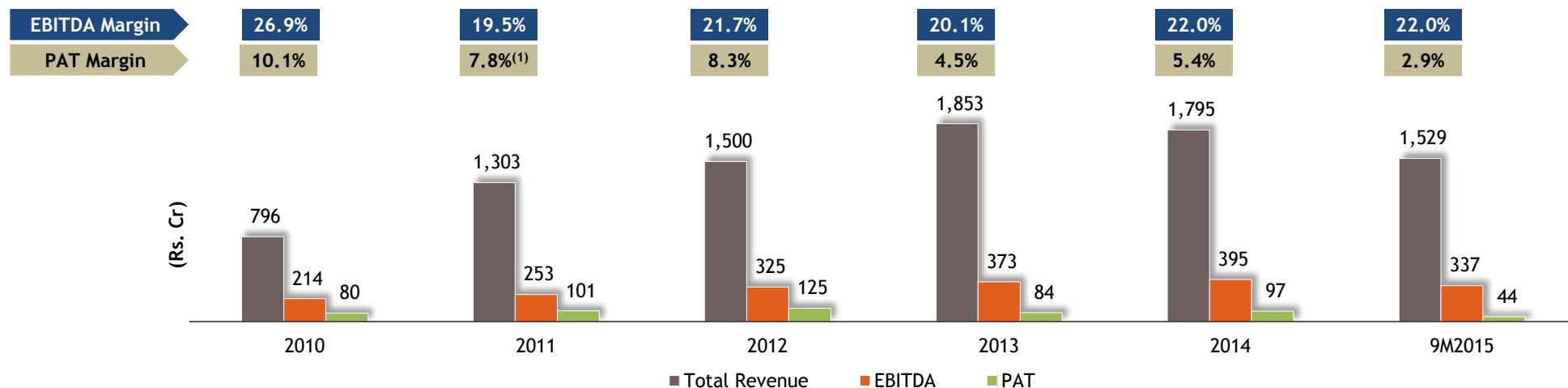


Healthy Balance Sheet

Gross Debt/Networth



Consolidated Revenue, EBITDA, PAT



Note: Numbers on this slide are on consolidated basis; (1) After deduction of exceptional item

Source: Company Presentation, Company Filings



Thank You

