

Ref. No. NBCC/NSEBSE/2025-26

February 13, 2026

<p>नेशनलस्टॉकएक्सचेंजऑफ़ इंडिया लिमिटेड एक्सचेंजप्लाजा, प्लॉटनंबरसी/1, जीब्लॉक, बांद्रा-कुर्लाकॉम्प्लेक्स बांद्रा (ई)-मुंबई 400051 एनएसईप्रतीक: एनबीसीसी/EQ</p> <p>National Stock Exchange of India Ltd. Exchange Plaza, Plot No C/1, G Block, Bandra –Kurla Complex, Bandra (E), Mumbai-400051</p> <p>NSE Symbol: NBCC/EQ</p>	<p>बीएसईलिमिटेड फिरोजजीजीभोयटॉवर, दलालस्ट्रीट, मुंबई-400001</p> <p>स्क्रिपकोड: 534309</p> <p>BSE Ltd. Phiroze Jeejeebhoy Tower, Dalal Street, Mumbai-400001</p> <p>Scrip code:534309</p>
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Subject: - Intimation of Presentation for Conference Call to Discuss Quarter Q3 FY25-26 Unaudited Financial Results

Sir,

This is in reference to the NBCC's earlier intimation dated February 10, 2026 regarding Investors Conference /Earnings Call scheduled to be held on Monday, February 16, 2026 at 11:00 A.M. to discuss the unaudited financial results for the quarter ended on December 31, 2025, please find enclosed herewith the Conference call Presentation.

The aforesaid information is also available on the Company's website at:
nbccindia.in/webEnglish/PresentationNTranscript

This is for your information and record.

Thanking You,

For NBCC (India) Limited

Deepti Gambhir
Company Secretary
F-4984

PRESENTATION ON FINANCIAL RESULTS

Q3 FY 26 & 9M FY 26
February 13, 2026



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This Presentation includes statements that are, or may be deemed to be, “forward-looking statements”. These forward-looking statements can be identified by the use of forward-looking terminology, including the terms “believes”, “estimates”, “anticipates”, “projects”, “expects”, “intends”, “may”, “will”, “seeks” or “should” or, in each case, their negative or other variations or comparable terminology, or by discussions of strategy, plans, aims, objectives, goals, future events or intentions. These forward looking statements including those cited from third party sources, contained in this presentation are based on numerous assumptions and include all matters that are not historical facts and are uncertain and subject to risks. They appear in a number of places throughout this Presentation and include statements regarding the Company’s intentions, beliefs or current expectations concerning, amongst other things, its results or operations, financial condition, liquidity, prospects, growth, strategies and the industry in which the Company operates.

By their nature, forward-looking statements involve risks and uncertainties because they relate to events and depend on circumstances that may or may not occur in the future. Forward-looking statements are not guarantees of future performance including those relating to general business plans and strategy of the Company, its future outlook and growth prospects, and future developments in its businesses and its competitive and regulatory environment. The Company’s actual results of operations, financial condition and liquidity, and the development of the business sector in which the Company operates, may differ materially from those suggested by the forward-looking statements contained in this Presentation. In addition, even if the Company’s results of operations, financial condition and liquidity, and the development of the industry in which the Company operates, are consistent with the forward-looking statements contained in this Presentation, those results or developments may not be indicative of results or developments in subsequent periods.

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Business Overview - Redeveloping Infra & Delivering Dreams



Navratna CPSE
under MoHUA



One of the Largest
Construction
Company in India

65+

years of experience
(Incorporated in
1960)

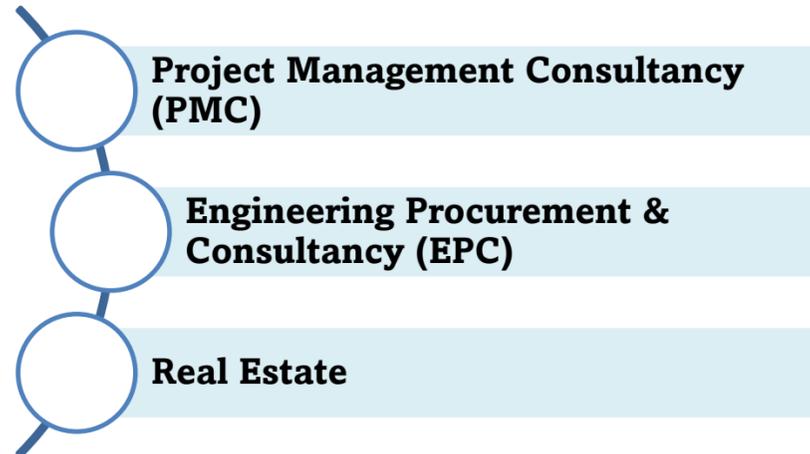


PAN India &
Global
Presence

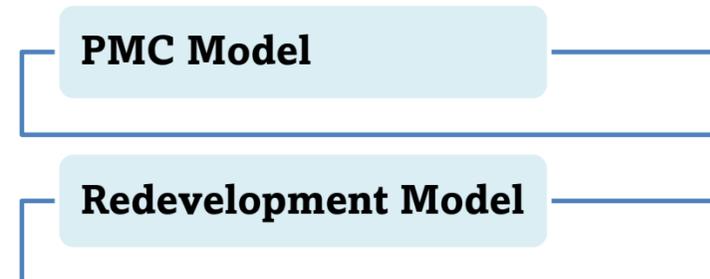


₹1,26,790 Cr
Orderbook
(Consolidated)

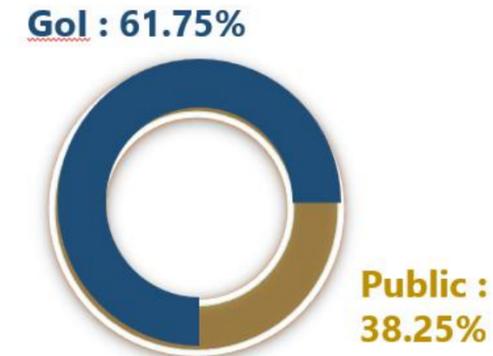
Business Segments



Business Model - USP



Shareholding



Subsidiaries



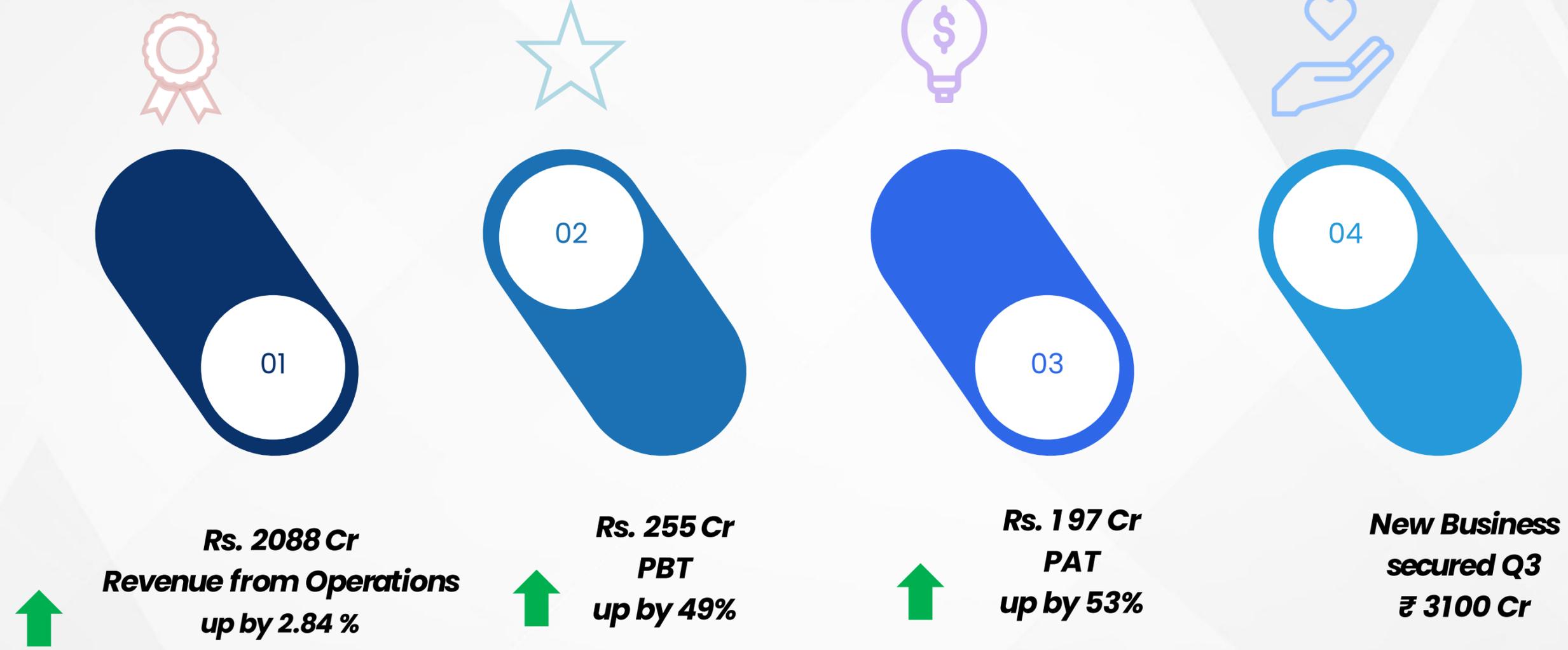
NBCC's Unmatched Excellence – A
New Benchmark

Financial Growth – Powering Ahead
with Momentum

Building India's Tomorrow

ROUND UP

Q3 FY 25-26



NBCC's Unmatched Excellence – A New Benchmark

Redeveloping Infra & Delivering Dreams

FINANCIAL PERFORMANCE



Performance during Q3 FY26

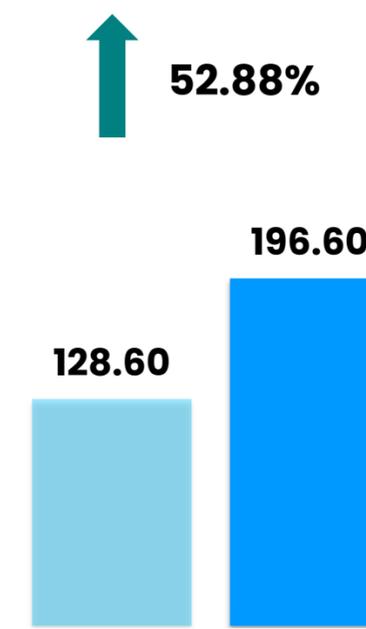
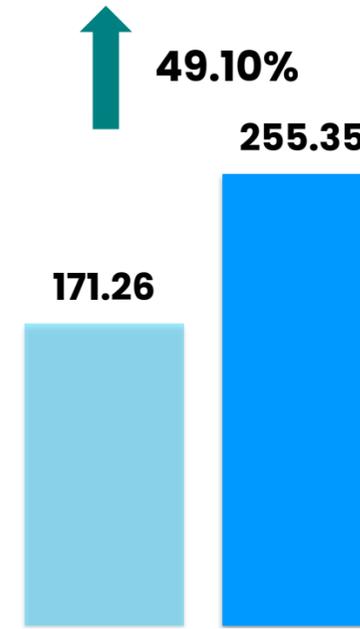
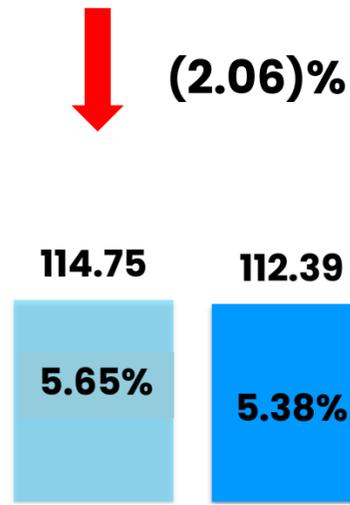
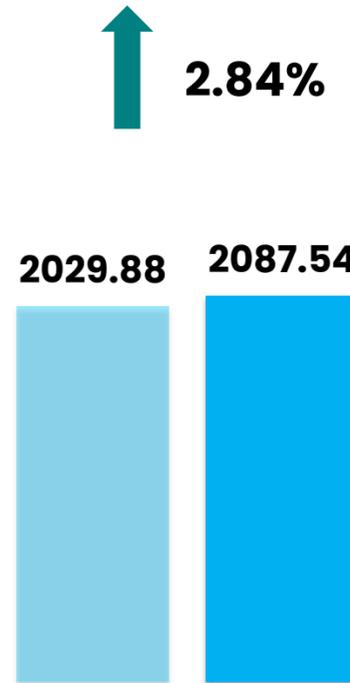
Revenue from Operations

EBITDA

PBT

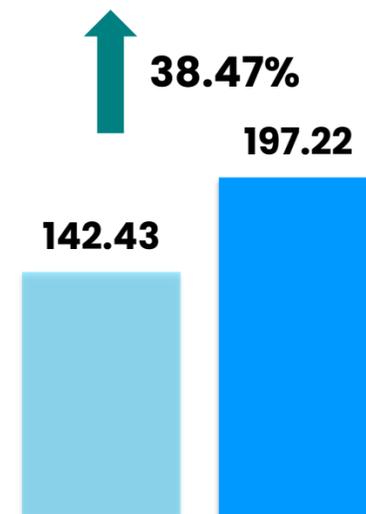
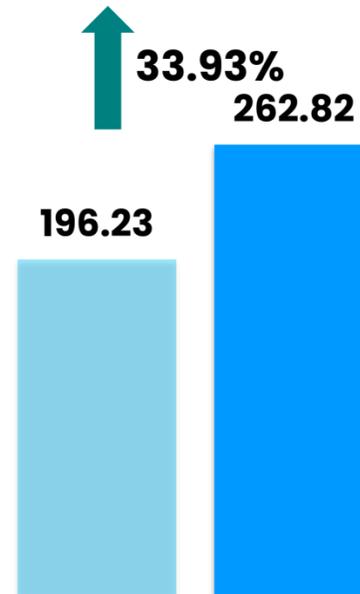
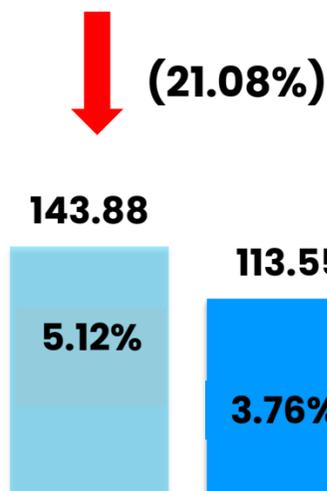
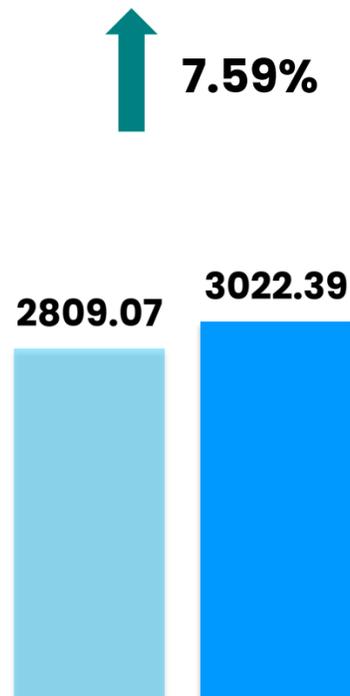
PAT

STANDALONE



Q3 FY25
Q3 FY26

CONSOLIDATED



Q3 FY25
Q3 FY26

EBITDA = PBT (Before Exceptional Items) + Interest + Depreciation + Amortization – Other Income

Performance during 9M FY26

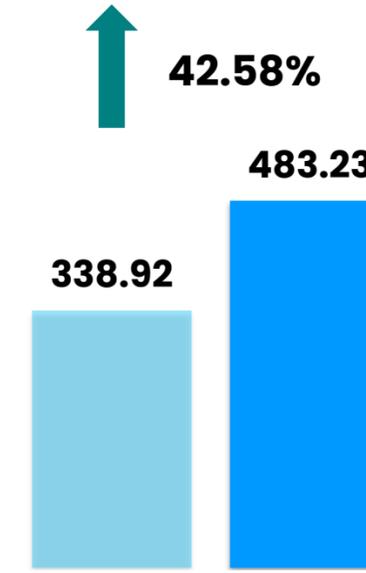
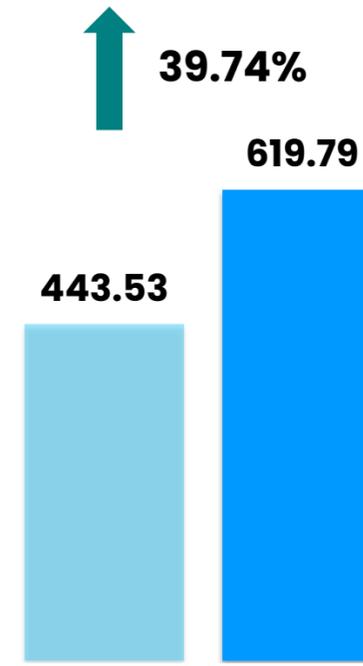
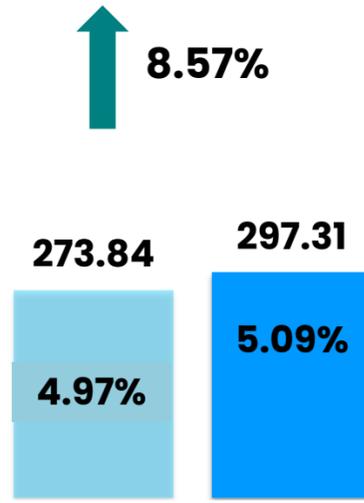
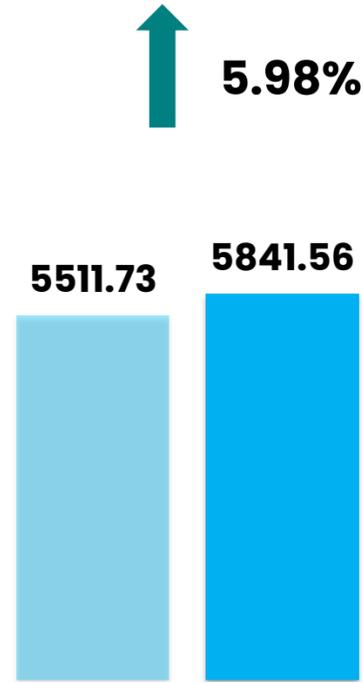
Revenue from Operations

EBITDA

PBT

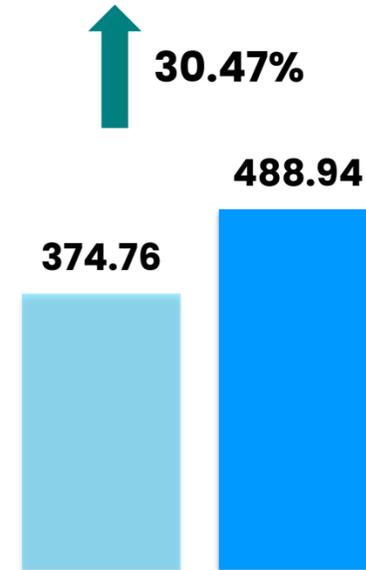
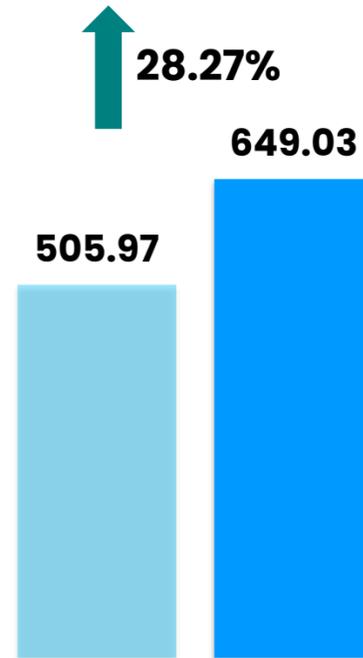
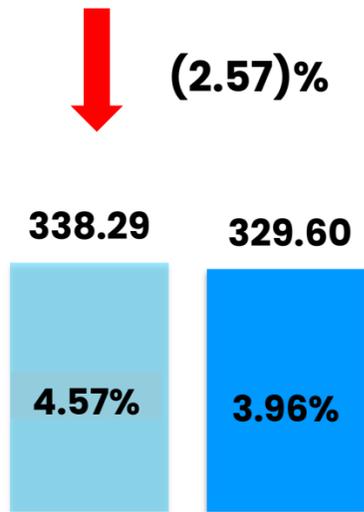
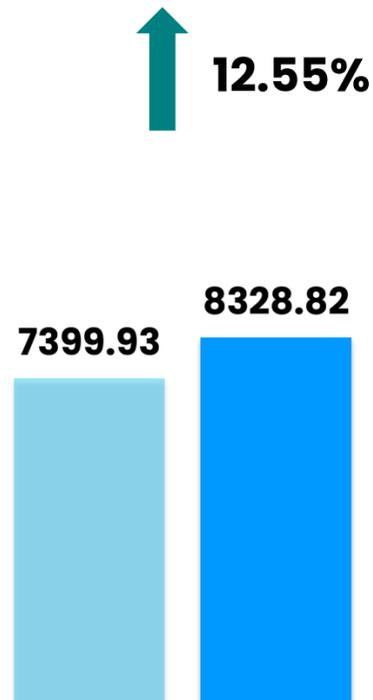
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STANDALONE



9M FY25
9M FY26

CONSOLIDATED



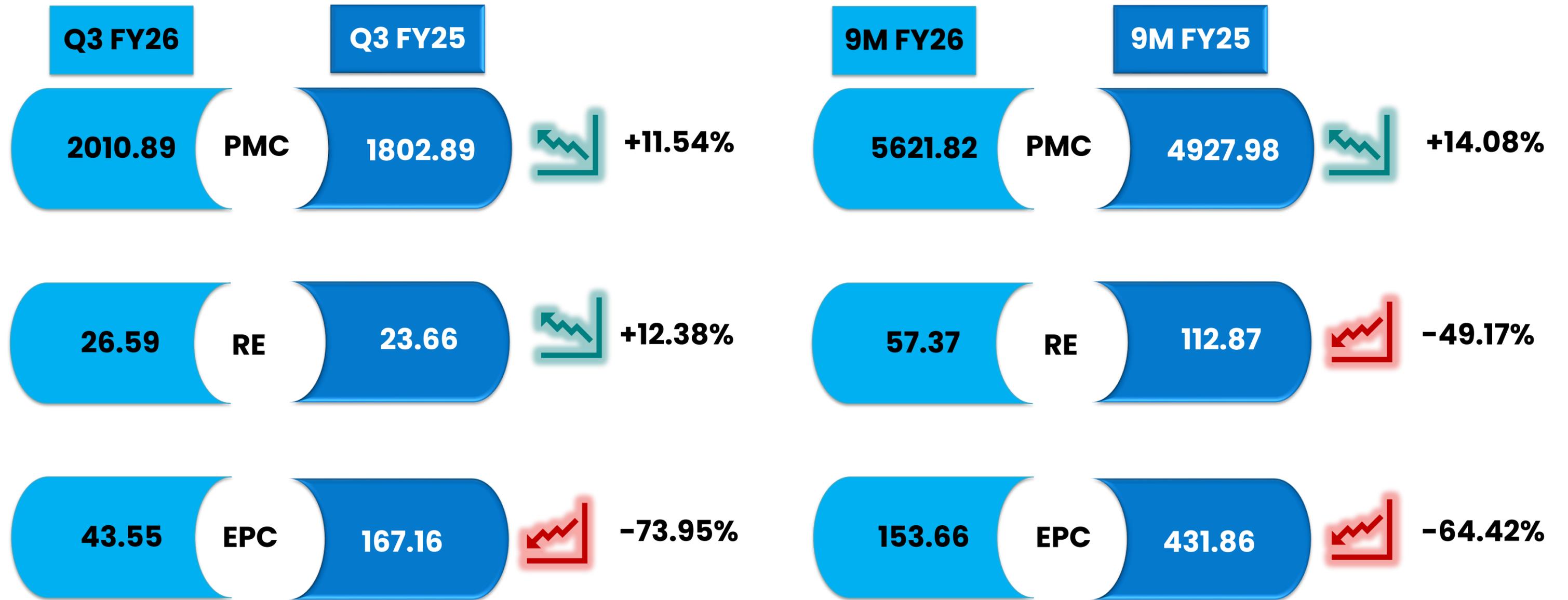
9M FY25
9M FY26

EBITDA = PBT (Before Exceptional Items) + Interest + Depreciation + Amortization – Other Income

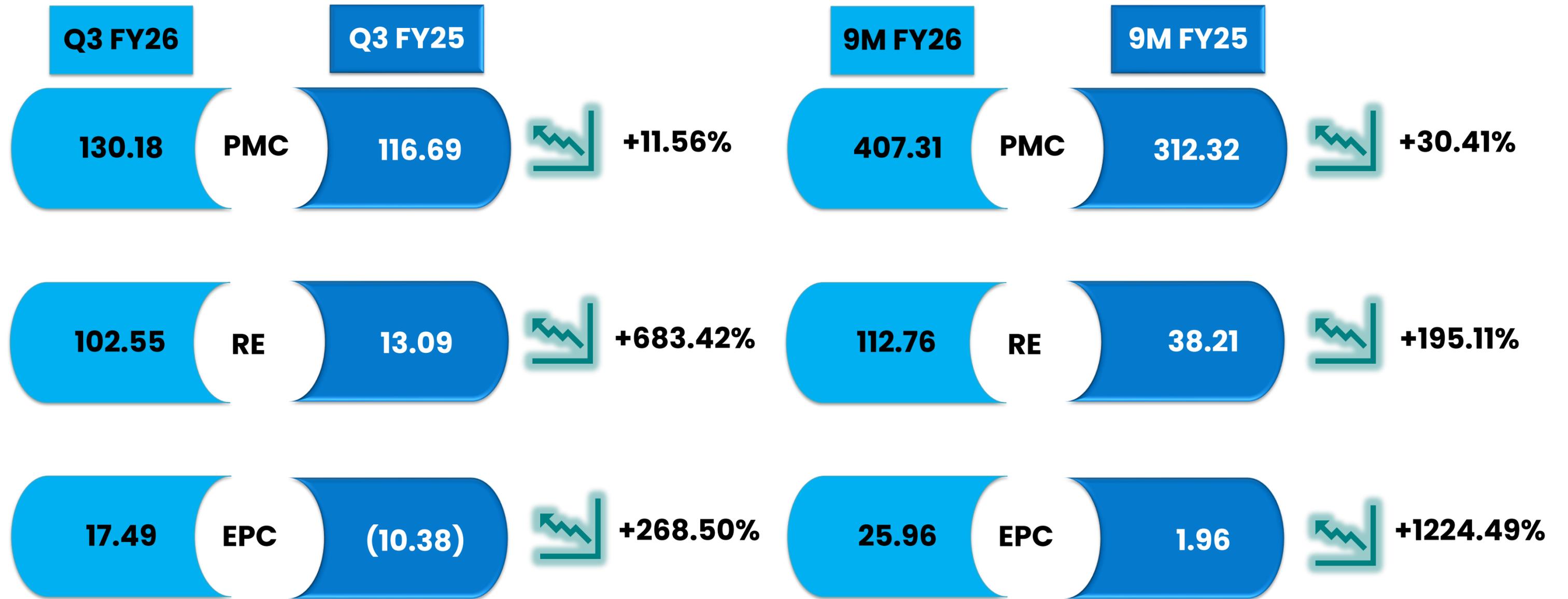
SEGMENTAL PERFORMANCE



Segmental Revenue from Operations (Standalone)



Segmental Profits (Standalone)



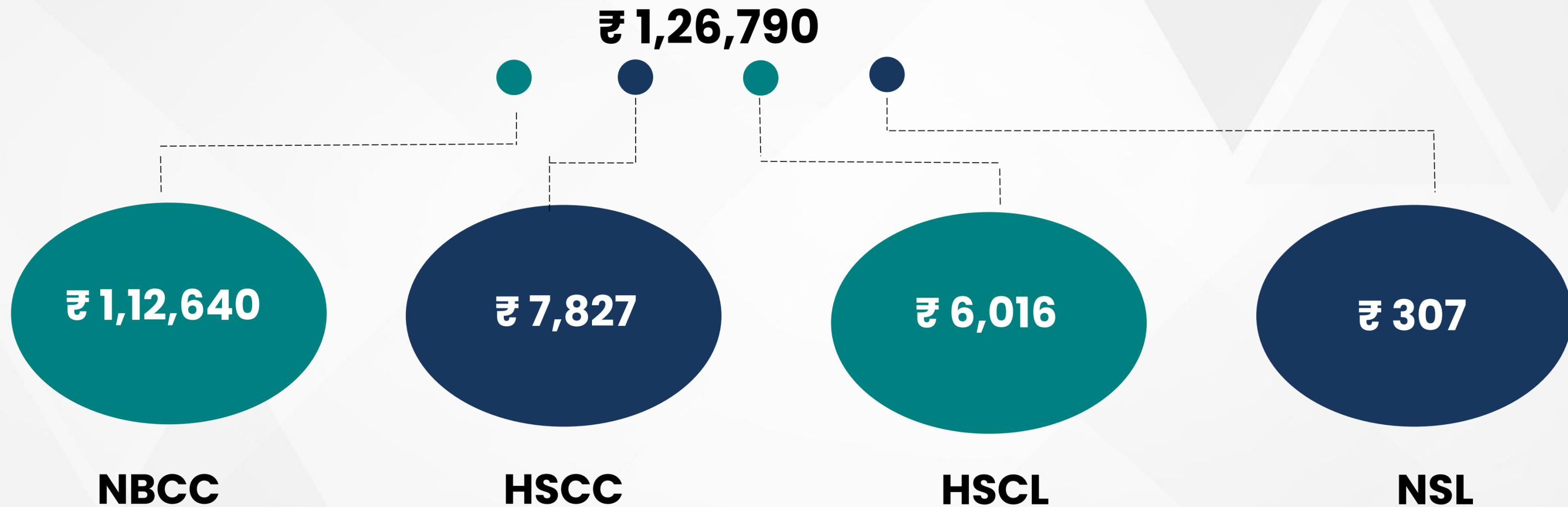
ORDER BOOK



Golf Homes, Amrapali
project

Order Book as on 31.12.2025

Consolidated Order Book



Note: The amounts mentioned are excluding GST.

Major Projects secured during Q3 FY 26

Client Name	Name of Project	Segment/Model	Value of Project (Rs. in Cr.)
Ghaziabad Development Authority	Re-development of Tulsi Niketan at Ghaziabad	PMC (Redev)	642.82
Damodar Valley Corporation	Construction of Integrated Township at Chandrapura Thermal Power Station, Chandrapura, Jharkhand.	PMC	498.30
Heavy Vehicles Factory	Civil Works at HVF and AVNL Estate	PMC	350.31
Central University of Kashmir	Construction of Central University of Kashmir (Phase-I works) at Tulmulla Ganderbal Kashmir	PMC	340.17
Indian Institute of Technology, Mandi,	Construction of Academic Blocks, 2 BHK & 3 BHK Housing and Student Activity Centre (Including Sports Complex) – IIT Mandi	PMC	332.99
NALCO	New Construction works, Civic amenities, any other developmental works at NALCO office (s) and Township (s)	PMC	255.50
Indian Institute of Management, Sambalpur	Phase-II Infrastructure Development of the Permanent Campus of IIM Sambalpur.	PMC	179.37

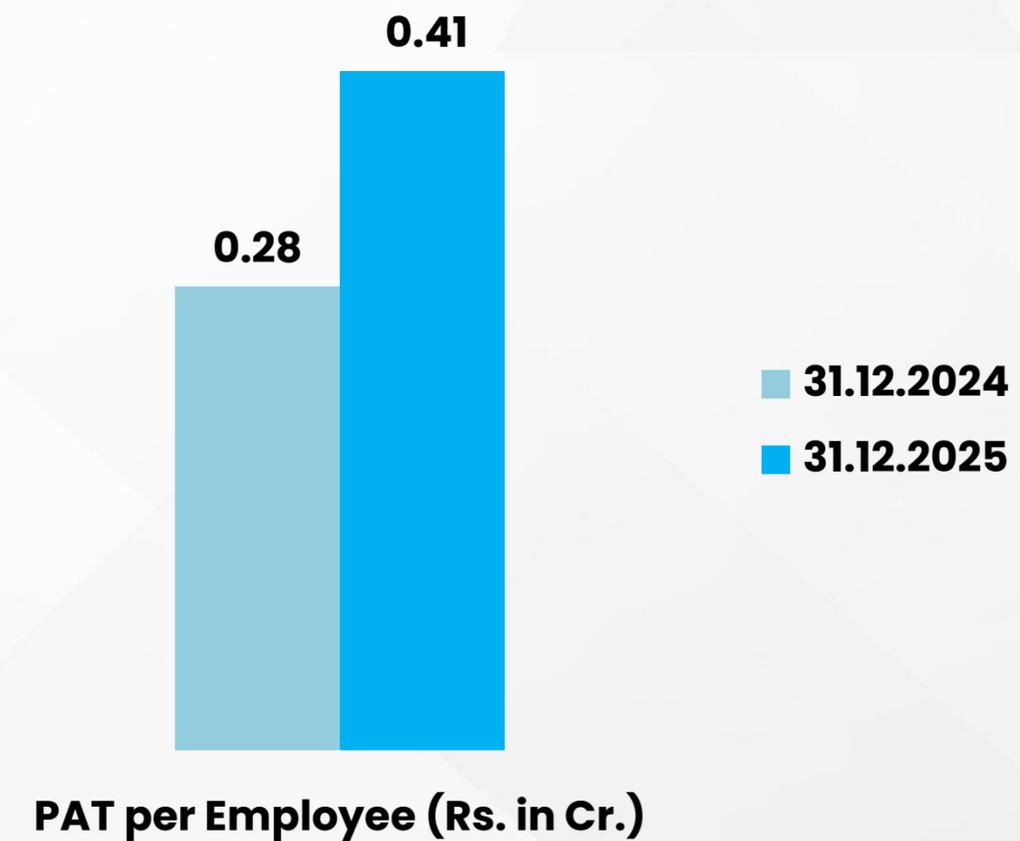
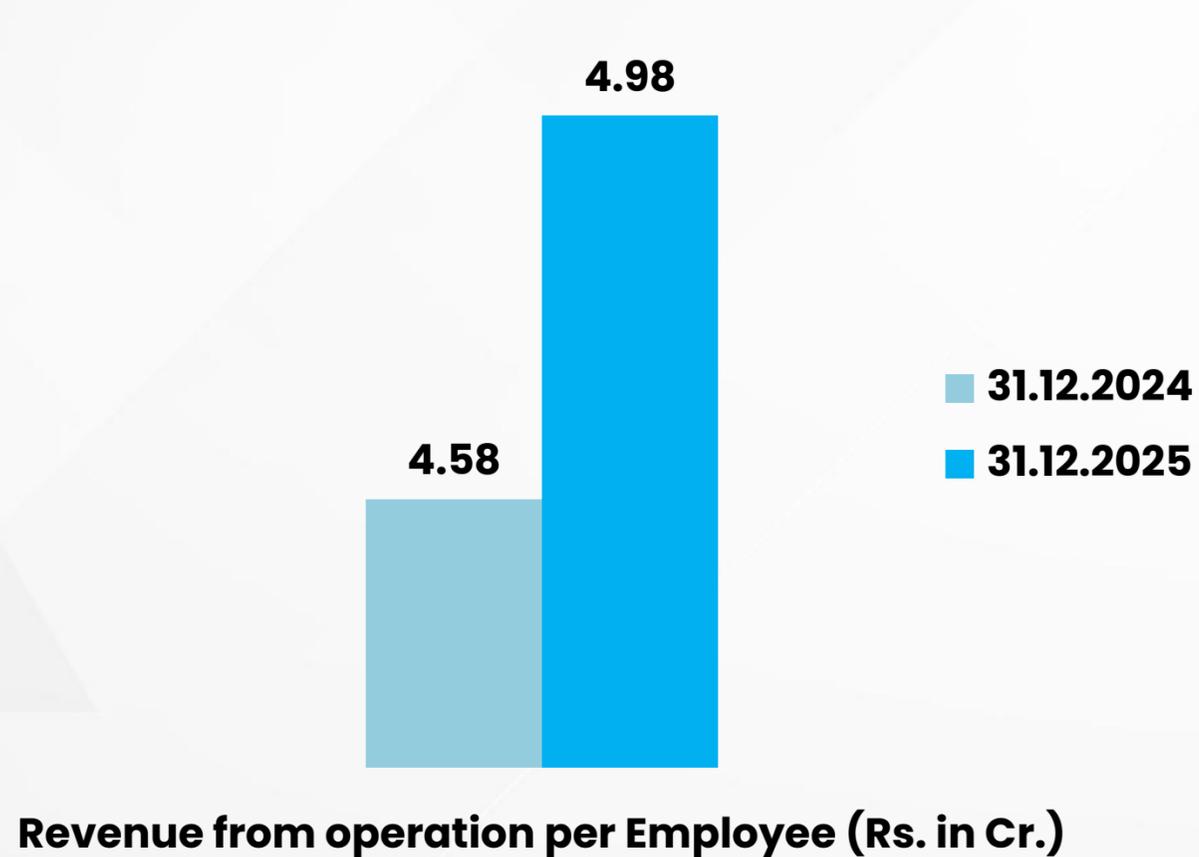
Note: The value of project is excluding GST.

EMPLOYEE PRODUCTIVITY



Employee Productivity

Staff	No. of Employees	
	31.12.2024	31.12.2025
A & B	968	1004
Operative Staff	234	170
Total	1202	1174



Towards Building a Viksit Bharat



NBCC (INDIA) LIMITED

(A Government of India Enterprise)

**Corporate office: NBCC Bhawan, Lodhi Road ,
New Delhi, INDIA 110003
Phone: 011 - 24367314**



Thank You