

Ref. No.: NBCC/BS/2025-26

November 13, 2025

<p>नेशनल स्टॉक एक्सचेंज ऑफ इंडिया लिमिटेड एक्सचेंज प्लाजा, प्लॉट नंबर सी/1, जी ब्लॉक, बांद्रा-कुर्ला कॉम्प्लेक्स बांद्रा (ई) मुंबई 400051 एनएसई प्रतीक: एनबीसीसी/EQ</p> <p>National Stock Exchange of India Ltd. Exchange Plaza, Plot No C/1, G Block, Bandra –Kurla Complex Bandra (E) Mumbai-400051</p>	<p>बीएसई लिमिटेड फिरोज जीजीभोय टॉवर, दलाल स्ट्रीट, मुंबई -400001</p> <p>स्क्रिप कोड: 534309</p> <p>BSE Ltd. Phiroze Jeejeebhoy Tower, Dalal Street , Mumbai-400001</p>
--	---

**Subject: Intimation of Presentation for Conference Call to Discuss Q2 FY
2025-26 unaudited Financial Results**

Sir,

This is in reference to the NBCC's earlier intimation dated November 06, 2025 regarding Investors Conference /Earnings Call scheduled to be held on Friday, November 14, 2025 at 12:00 Noon to discuss the unaudited financial results for the quarter ended on September 30, 2025, please find enclosed herewith the Conference call Presentation.

The aforesaid information is also available on the website of the company at nbccindia.in/webEnglish/PresentationNTranscript

This is for your information and record.

Thanking you

**Yours Sincerely
For NBCC (India) Limited**

**Deepti Gambhir
Company Secretary
F-4984**

PRESENTATION ON FINANCIAL RESULTS

Q2 FY 26 & HY1 FY 26
November 13, 2025



कोशल भवन

Disclaimer

THIS PRESENTATION (“PRESENTATION”) IS NOT AN OFFER TO SELL ANY SECURITIES OR A SOLICITATION TO BUY ANY SECURITIES OF NBCC (INDIA) LIMITED (THE “COMPANY”). The material that follows is a Presentation of general background information about the Company’s activities as at the date of the Presentation. It is information given in summary form and does not purport to be complete and it cannot be guaranteed that such information is true and accurate. This Presentation does not constitute a prospectus, offering circular or offering memorandum or an offer, or a solicitation of any offer, to purchase or sell, any shares and should not be considered as a recommendation that any investor should subscribe for or purchase any of the Company’s equity shares.

This Presentation includes statements that are, or may be deemed to be, “forward-looking statements”. These forward-looking statements can be identified by the use of forward-looking terminology, including the terms “believes”, “estimates”, “anticipates”, “projects”, “expects”, “intends”, “may”, “will”, “seeks” or “should” or, in each case, their negative or other variations or comparable terminology, or by discussions of strategy, plans, aims, objectives, goals, future events or intentions. These forward looking statements including those cited from third party sources, contained in this presentation are based on numerous assumptions and include all matters that are not historical facts and are uncertain and subject to risks. They appear in a number of places throughout this Presentation and include statements regarding the Company’s intentions, beliefs or current expectations concerning, amongst other things, its results or operations, financial condition, liquidity, prospects, growth, strategies and the industry in which the Company operates.

By their nature, forward-looking statements involve risks and uncertainties because they relate to events and depend on circumstances that may or may not occur in the future. Forward-looking statements are not guarantees of future performance including those relating to general business plans and strategy of the Company, its future outlook and growth prospects, and future developments in its businesses and its competitive and regulatory environment. The Company’s actual results of operations, financial condition and liquidity, and the development of the business sector in which the Company operates, may differ materially from those suggested by the forward-looking statements contained in this Presentation. In addition, even if the Company’s results of operations, financial condition and liquidity, and the development of the industry in which the Company operates, are consistent with the forward-looking statements contained in this Presentation, those results or developments may not be indicative of results or developments in subsequent periods.

The information contained in these materials has not been independently verified. None of the Company, its Directors, Promoter or affiliates, nor any of its or their respective employees, advisers or representatives or any other person accepts any responsibility or liability whatsoever, whether arising in tort, contract or otherwise, for any errors, omissions or inaccuracies in such information or opinions or for any loss, cost or damage suffered or incurred howsoever arising, directly or indirectly, from any use of this presentation or its contents or otherwise in connection with this presentation, and makes no representation or warranty, express or implied, for the contents of this presentation including its accuracy, fairness, completeness or verification or for any other statement made or purported to be made by any of them, or on behalf of them, and nothing in this presentation or at this presentation shall be relied upon as a promise or representation in this respect, whether as to the past or the future. Past performance is not a guide for future performance. The information contained in this presentation is current, and if not stated otherwise, made as of the date of this presentation. The Company undertake no obligation to update or revise any information in this presentation as a result of new information, future events or otherwise. Any person/ party intending to provide finance/ invest in the shares/ businesses of the Company shall do so after seeking their own professional advice and after carrying out their own due diligence procedure to ensure that they are making an informed decision.

This document is a Presentation and is not intended to be a “prospectus” or “offer document” (as defined or referred to, as the case may be, under the Companies Act, 2013). This presentation is strictly confidential and may not be copied or disseminated, in whole or in part, and in any manner or for any purpose. No person is authorized to give any information or to make any representation not contained in or inconsistent with this presentation and if given or made, such information or representation must not be relied upon as having been authorized by any person. Failure to comply with this restriction may constitute a violation of the applicable securities laws. This presentation is not intended for distribution or publication in the United States. Neither this document nor any part or copy of it may be distributed, directly or indirectly, in the United States. The distribution of this document in certain jurisdictions may be restricted by law and persons in to whose possession this presentation comes should inform themselves about and observe any such restrictions. By reviewing this presentation, you agree to be bound by the foregoing limitations. You further represent and agree that (i) you are located outside the United States, and you are permitted under the laws of your jurisdiction to receive this presentation or (ii) you are located in the United States and are a “qualified institutional buyer” (as defined in Rule 144A under the Securities Act of 1933, as amended (the “Securities Act”).

This presentation is not an offer to sell or a solicitation of any offer to buy the securities of the Company in the United States or in any other jurisdiction where such offer or sale would be unlawful. Securities may not be offered, sold, resold, pledged, delivered, distributed, or transferred, directly or indirectly, in to or within the United States absent registration under the Securities Act, except pursuant to an exemption from, or in a transaction not subject to, the registration requirements of the Securities Act and in compliance with any applicable securities laws of any state or other jurisdiction of the United States. The Company’s securities have not been and will not be registered under the Securities Act.

This document has not been and will not be reviewed or approved by a regulatory authority in India or by any stock exchange in India. This document and its contents should not be forwarded or delivered or transmitted in any manner to any person other than its intended recipient and should not be reproduced in any manner whatsoever. The distribution of this Presentation in certain jurisdictions may be restricted by law and persons into whose possession this Presentation comes should inform themselves about and observe any such restrictions. By reviewing this Presentation, you agree to be bound by the foregoing limitations.

CONTENTS

Business Overview	04
Round up Q2 & H1	05-06
Financial Performance	07-09
Segmental Performance	10 -12
Order Book	13-15
Employee Productivity	16 -17

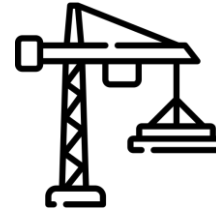


WTC Nauroji Nagar

Business Overview - Redeveloping Infra & Delivering Dreams



**Navratna CPSE
under MoHUA**



**One of the Largest
Construction
Company in India**

64+

**years of experience
(Incorporated in
1960)**

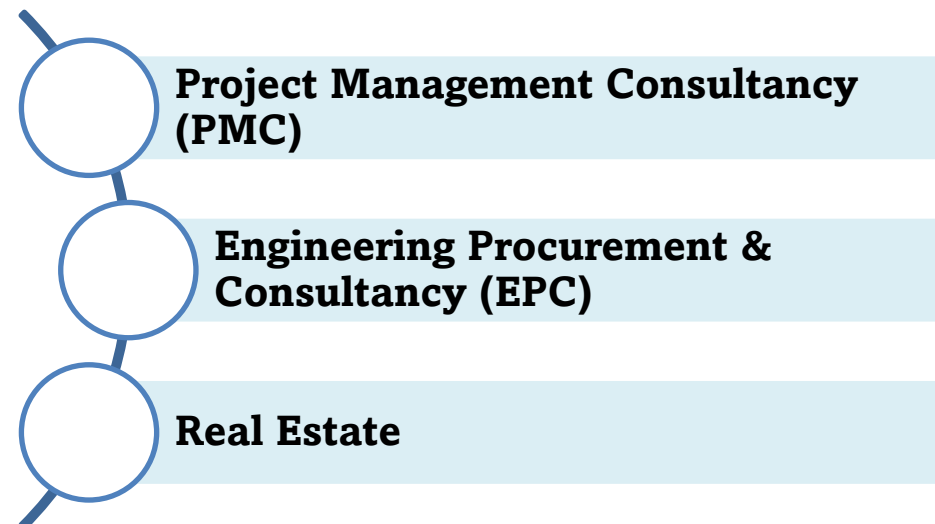


**PAN India &
Global
Presence**

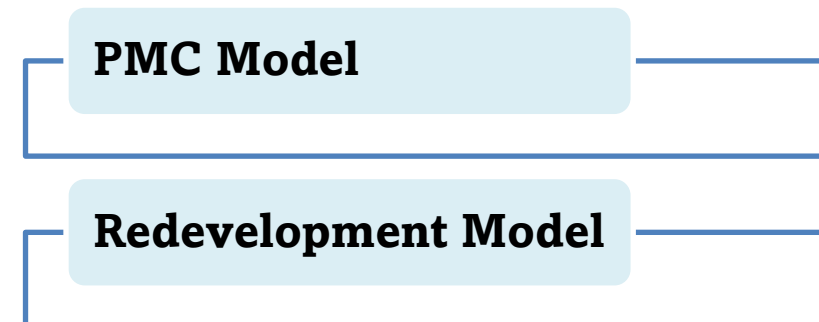


**₹1,28,381 Cr
Orderbook
(Consolidated)**

Business Segments



Business Model - USP



Shareholding

Gol : 61.75%



**Public :
38.25%**

Subsidiaries



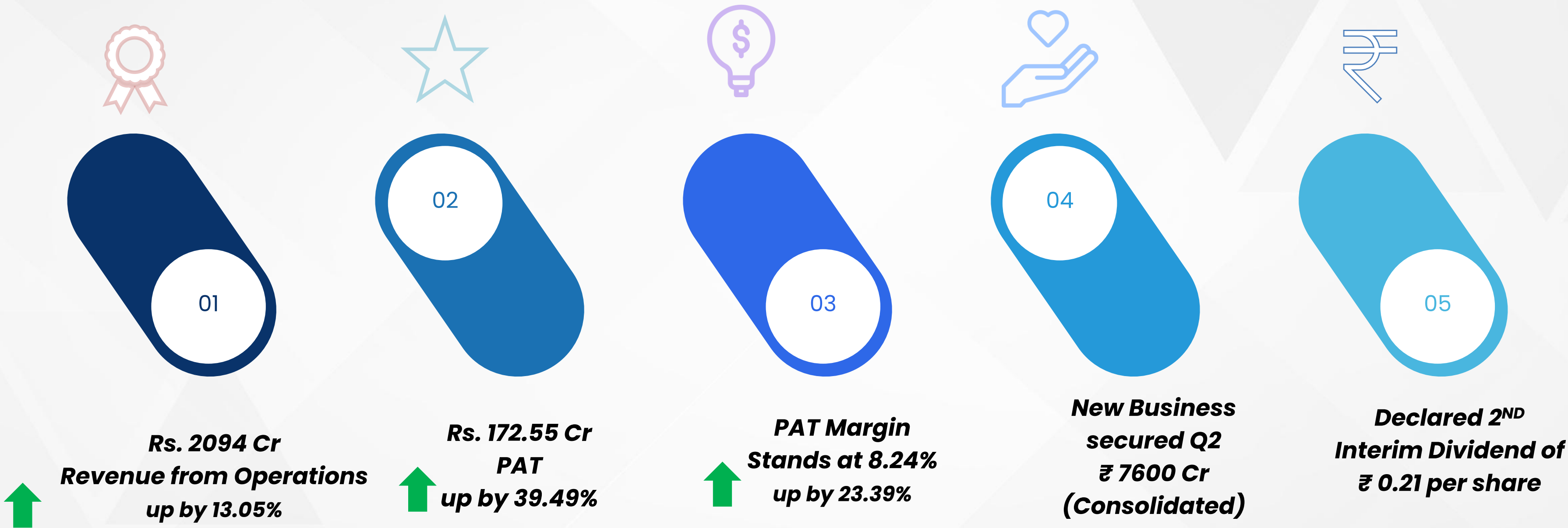
**NBCC's Unmatched Excellence – A
New Benchmark**

**Financial Growth – Powering Ahead
with Momentum**

Building India's Tomorrow

ROUND UP

Q2 FY 25-26

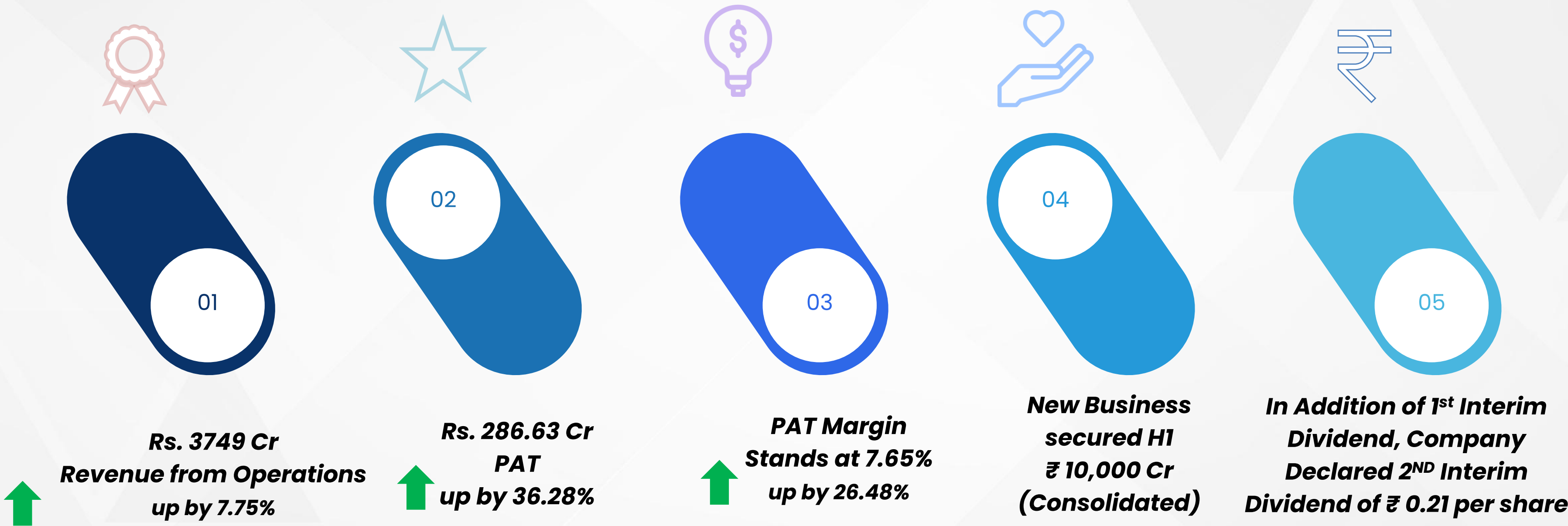


NBCC’s Unmatched Excellence – A New Benchmark

Redeveloping Infra & Delivering Dreams

ROUND UP

H1 FY 25-26



NBCC’s Unmatched Excellence – A New Benchmark

Redeveloping Infra & Delivering Dreams

FINANCIAL PERFORMANCE



Performance during Q2 FY26

₹ In Crore

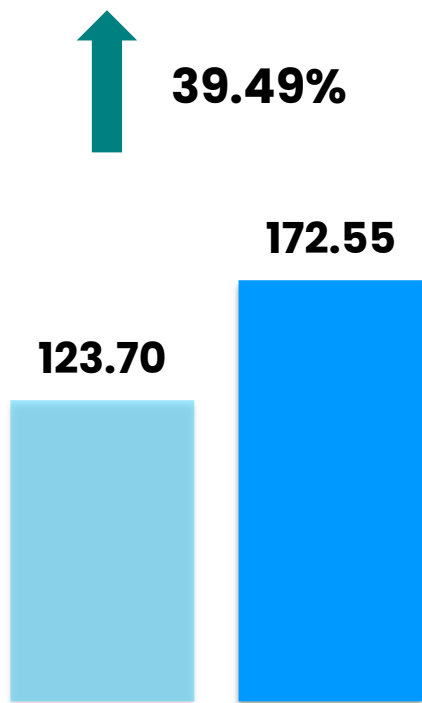
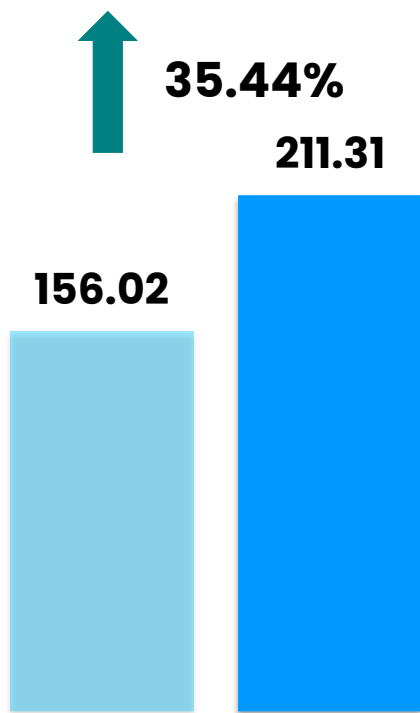
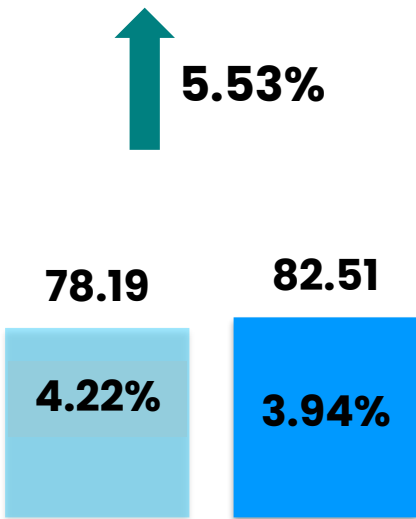
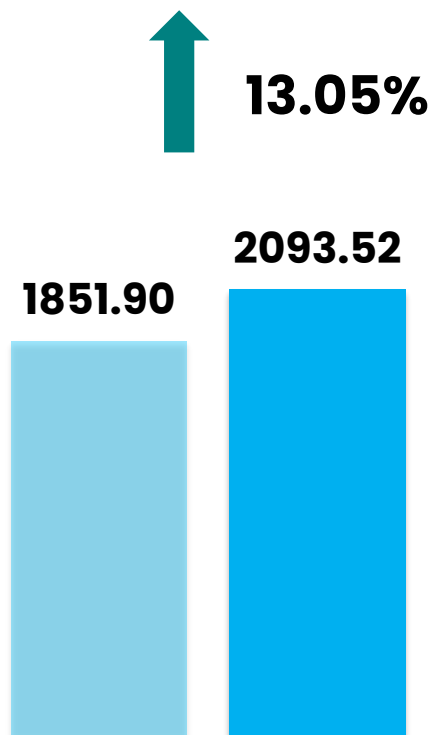
Revenue from Operations

EBITDA

PBT

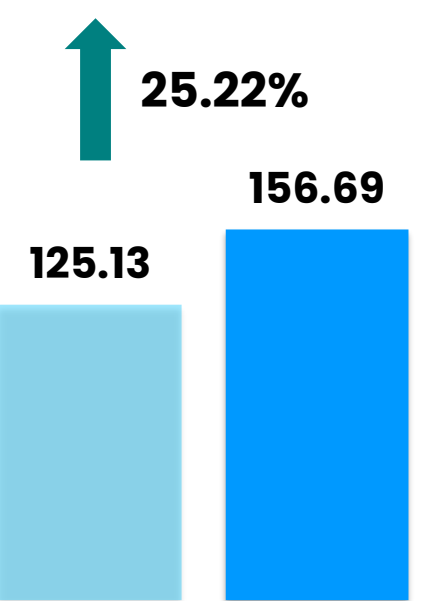
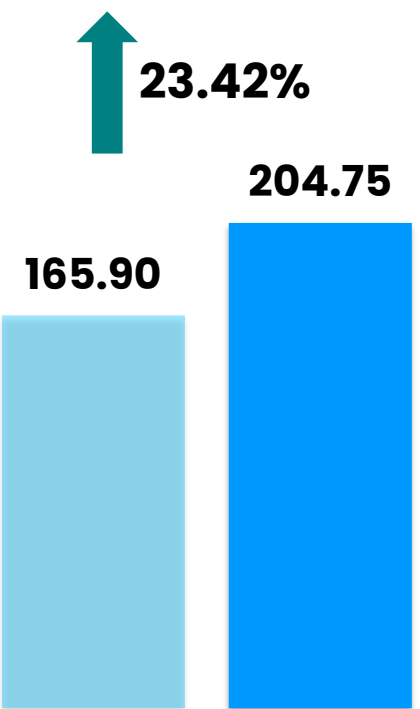
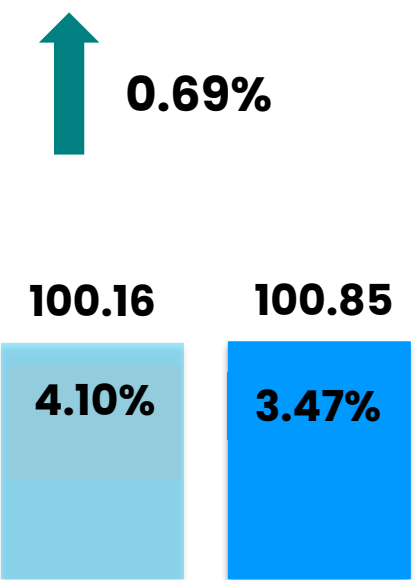
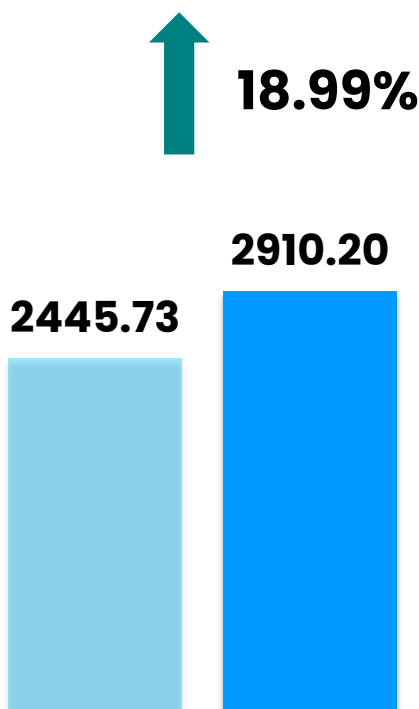
PAT

STANDALONE



Q2 FY25
Q2 FY26

CONSOLIDATED



Q2 FY25
Q2 FY26

EBITDA = PBT + Interest + Depreciation + Amortization – Other Income

Performance during HY1 FY26

₹ In Crore

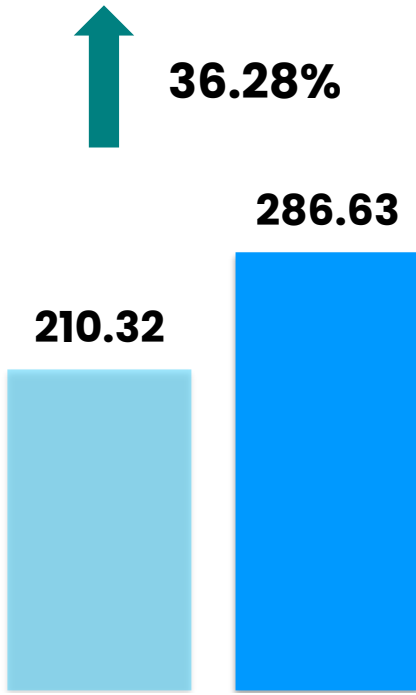
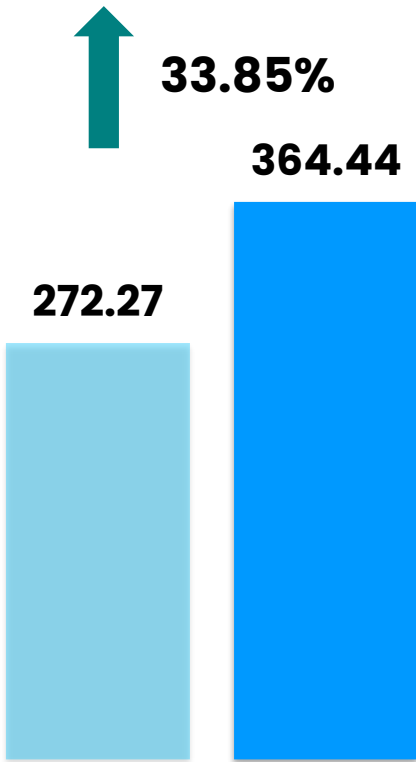
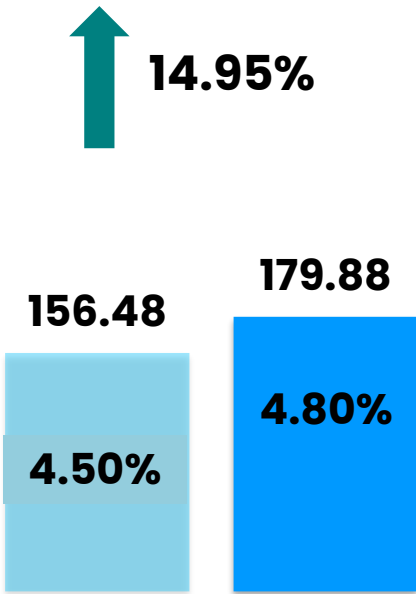
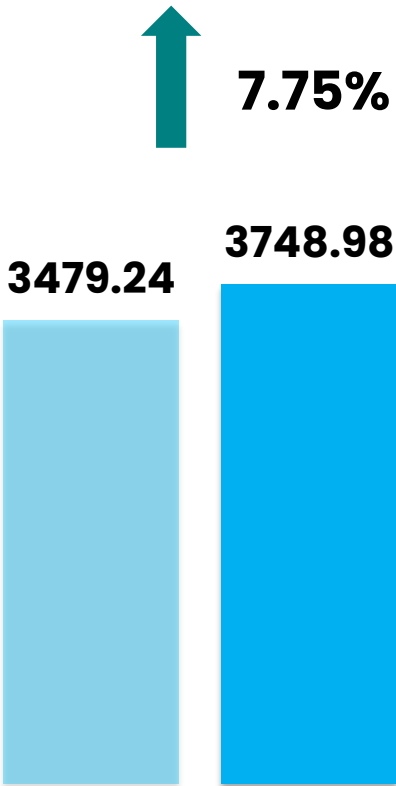
Revenue from Operations

EBITDA

PBT

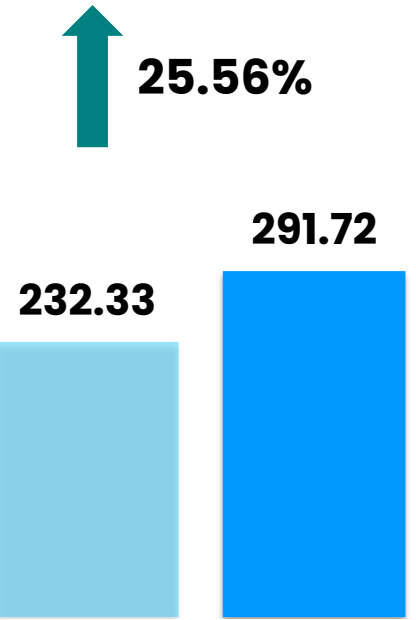
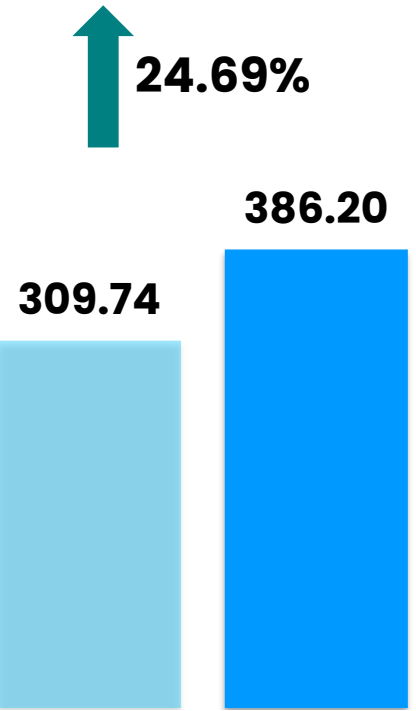
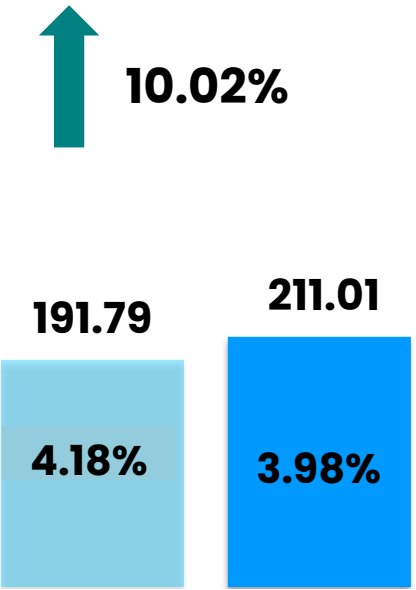
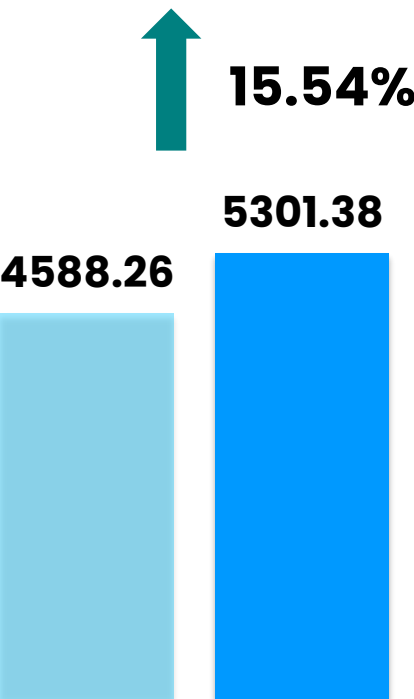
PAT

STANDALONE



■ HY1 FY25
■ HY1 FY26

CONSOLIDATED



■ HY1 FY25
■ HY1 FY26

EBITDA = PBT + Interest + Depreciation + Amortization – Other Income

SEGMENTAL PERFORMANCE



STATUE OF NETAJI SUBHAS CHANDRA BOSE, NEW DELHI

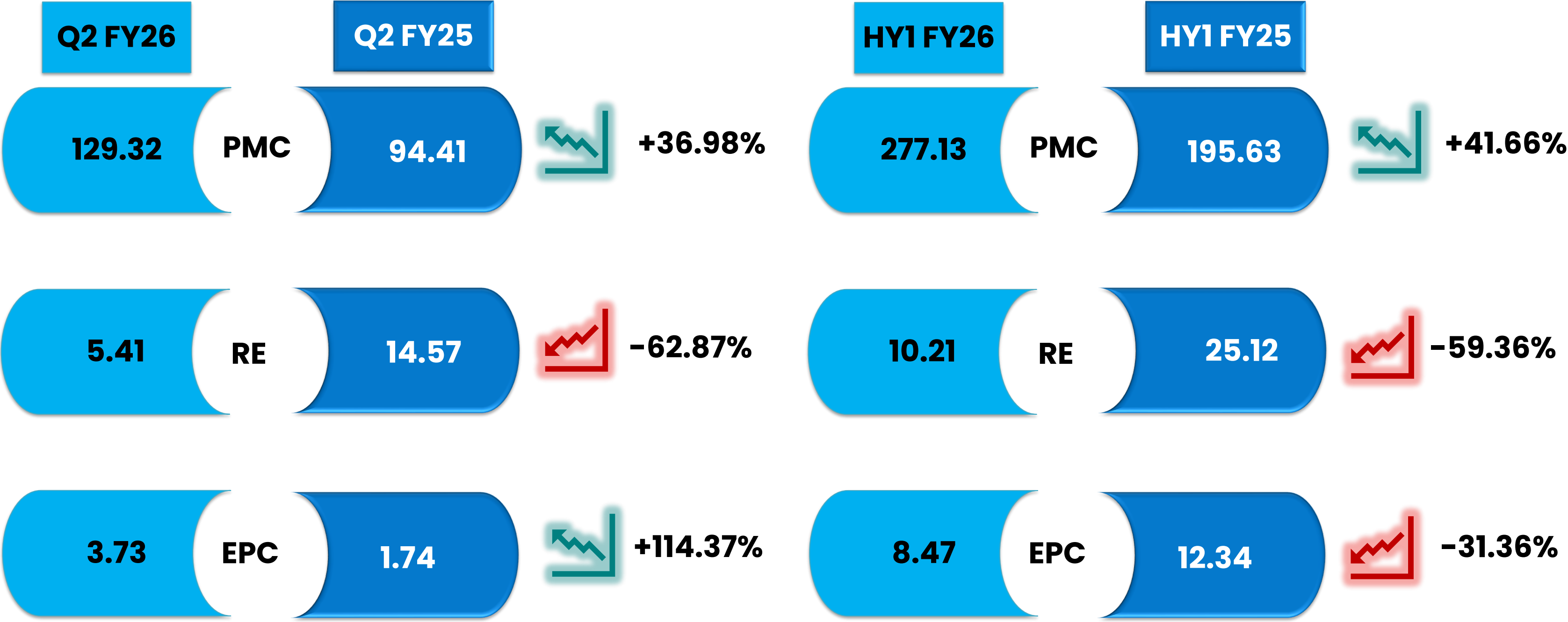
Segmental Revenue from Operations (Standalone)

₹ In Crore



Segmental Profits (Standalone)

₹ In Crore



ORDER BOOK



Order Book as on 30.09.2025

Consolidated Order Book

₹ 1,28,381

₹ 1,12,500

NBCC

₹ 8,368

HSCC

₹ 7,185

HSCL

₹ 328

NSL

Note: The amounts mentioned are excluding GST.

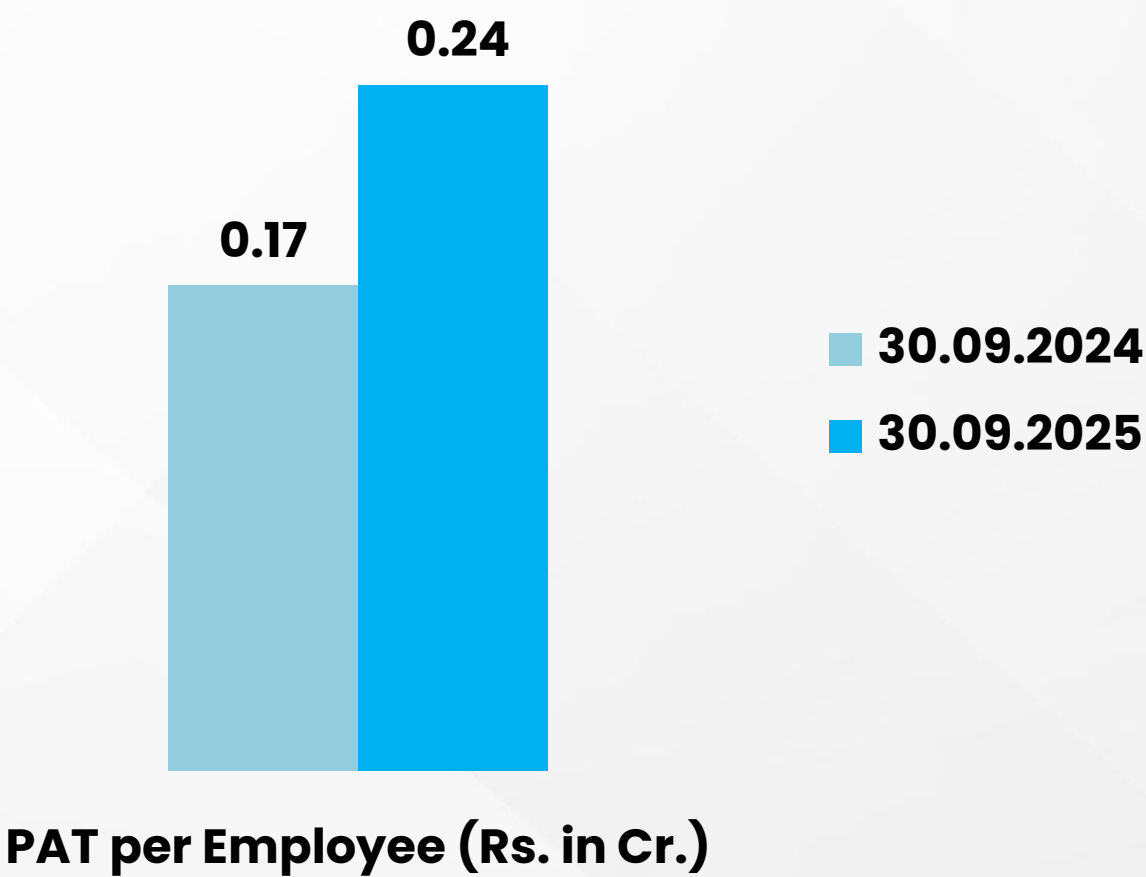
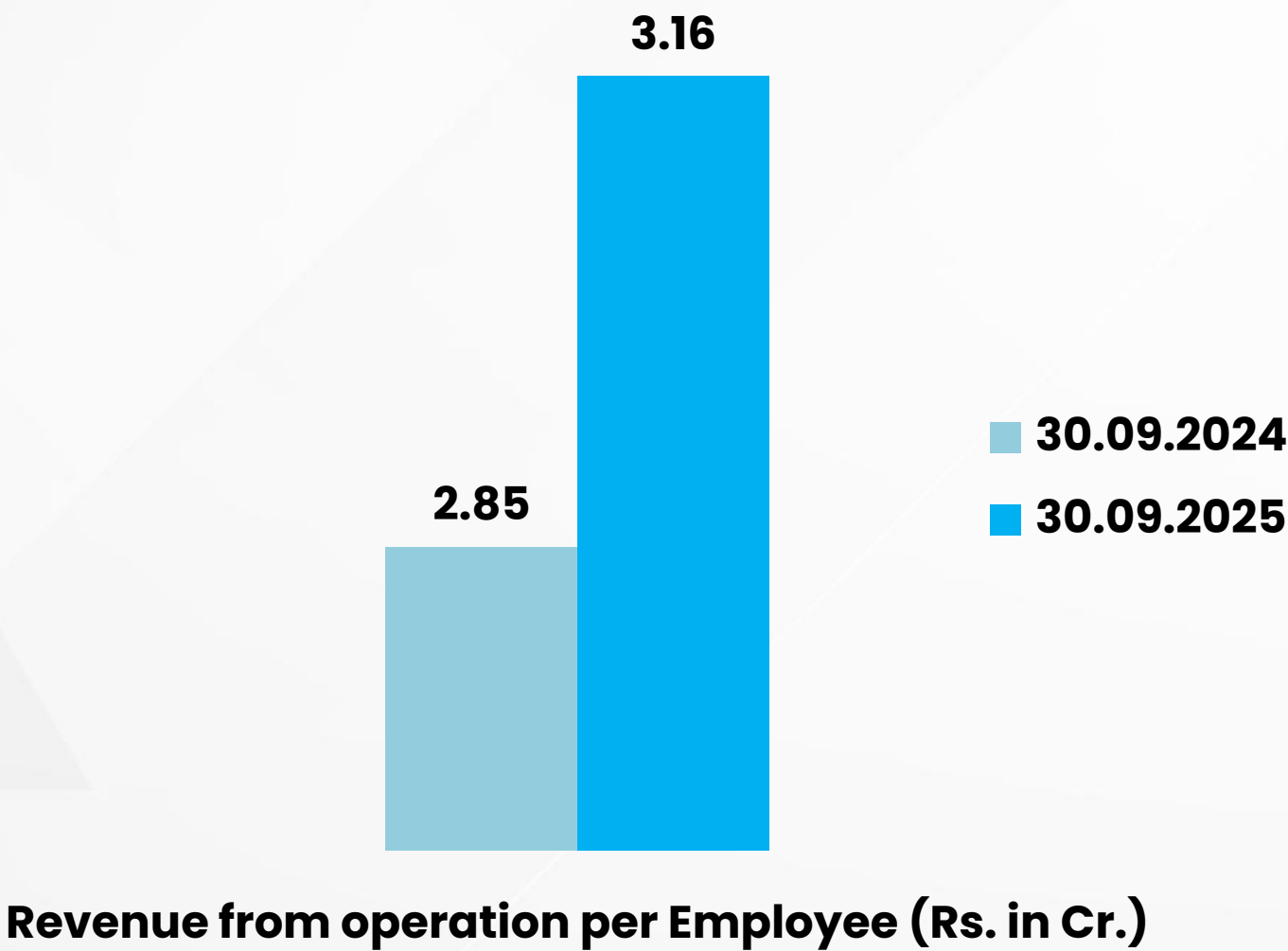
Note: The value of project is excluding GST.

EMPLOYEE PRODUCTIVITY



Employee Productivity

Staff	No. of Employees	
	30.09.2024	30.09.2025
A & B	975	1006
Operative Staff	246	180
Total	1221	1186



***Revenue and Profit for the 6 months ended 30.09.2025 & 30.09.2024 per employee is on standalone basis, based on the number of employees as on reporting date.**

Towards Building a Viksit Bharat



NBCC (INDIA) LIMITED

(A Government of India Enterprise)

**Corporate office: NBCC Bhawan, Lodhi Road ,
New Delhi, INDIA 110003
Phone: 011 - 24367314**



Thank You