

February 24, 2025

To,	To,
BSE Limited,	National Stock Exchange of India Limited,
Phiroze Jeejeebhoy Towers, Dalal Street,	Exchange Plaza, C-1, Block G, Bandra Kurla
Mumbai- 400001	Complex, Bandra (E),
Scrip Code: 544044	Mumbai – 400051
	NSE Symbol: INDIASHLTR

Sub: Investor Presentation under Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations 2015.

In continuation of our intimation made on February 10, 2025 regarding prior intimation of the Investor and Analyst Day, please find enclosed herewith a copy of Investor Presentation of the Company .

Schedule of the Event is as follows:

Sr.No	Day, Date	Event	Participants	Location	Mode of	Meeting
	and Time				Meeting	type
1	Monday February 24, 2025 From 10:30 AM	India Shelter Finance Corporation Limited Investor & Analyst Day 2025	Institutional Investors & Sell Side Analysts	Mumbai	In Person (invite only)	Group
		2023				

The above information shall also be made available on the Company's website at https://www.indiashelter.in/investor-relations

Request you to take the above information on records.

Thanking you, Yours faithfully,

For India Shelter Finance Corporation Limited

Mukti Chaplot Company Secretary and Compliance Officer Mem. No. 38326



Investor Presentation

Investor & Analyst Day

February 24th, 2025

Safe Harbor



This presentation and the accompanying slides ("Presentation"), which have been prepared by India Shelter Finance Corporation Limited (the "Company"), have been prepared solely for information purposes and do not constitute any offer, recommendation or invitation to purchase or subscribe for any securities, and shall not form the basis or be relied on in connection with any contract or binding commitment whatsoever. No offering of securities of the Company will be made except by means of a statutory offering document containing detailed information about the Company.

This Presentation has been prepared by the Company based on information and data which the Company considers reliable, but the Company makes no representation or warranty, express or implied, whatsoever, and no reliance shall be placed on, the truth, accuracy, completeness, fairness and reasonableness of the contents of this Presentation. This Presentation may not be all inclusive and may not contain all of the information that you may consider material. Any liability in respect of the contents of, or any omission from, this Presentation is expressly excluded.

Forward looking statements concerning the Company's future business prospects and business profitability are subject to a number of risks and uncertainties and the actual results could materially differ from those in such forward-looking statements. The risks and uncertainties relating to these statements include, but are not limited to, risks and uncertainties regarding fluctuations in earnings, our ability to manage growth, competition (both domestic and international), economic growth in India and abroad, ability to attract and retain highly skilled professionals, time and cost over runs on contracts, government policies and actions regulations, interest and other fiscal costs generally prevailing in the economy. The Company does not undertake to make any announcement in case any of the forward-looking statements become materially incorrect in future or update any forward-looking statements made from time to time by or on behalf of the Company.

Agenda



Company Overview & Vision

Rupinder Singh - MD & CEO

Business in action & Credit Underwriting Process

Aman Saini – Business Head & Nitin Goel Credit & Operations Head

Risk Management & Technology Showcase

Sharad Pareek – CRO & Abhinav Arya – CIO

Liability Overview & Financials

Ashish Gupta - CFO



Company Overview and Vision

- Rupinder Singh (MD & CEO)

Who we are



What we do

India Shelter provides affordable home loans and loan against property in Tier 2 and 3 geographies in India for last 15 years

Focus Segment

Provides home loans to customers from low-and middle-income segments who are building or buying their first homes.

Granular Portfolio with Pan India presence

India Shelter has strong distribution moat with its Pan-India network in 15 states via 265 branches and maintains a granular portfolio with ATS of ~ Rs. 10 Lacs

Deep Vintage

Founded in 2010, India Shelter has a 15-year vintage that results in deep understanding of the segment

Corporate Governance

Strong focus on Corporate Governance, led by diverse Board with extensive experience in various facets of Banking and Finance

Experienced Team

Company is being run by experienced professional management team backed by marquee investors

Tech enabled Underwriting & Risk

Tech backed and tested underwriting and risk management which has remained robust through business cycles with most of the business process digitized end to end

Focus on Underserved Customer Base



AUM Split by Borrower Type (Q3FY25)

70%

First Time Mortgage Borrowers 91%

Tier II & Tier III **76**%

LIG + MIG

99%

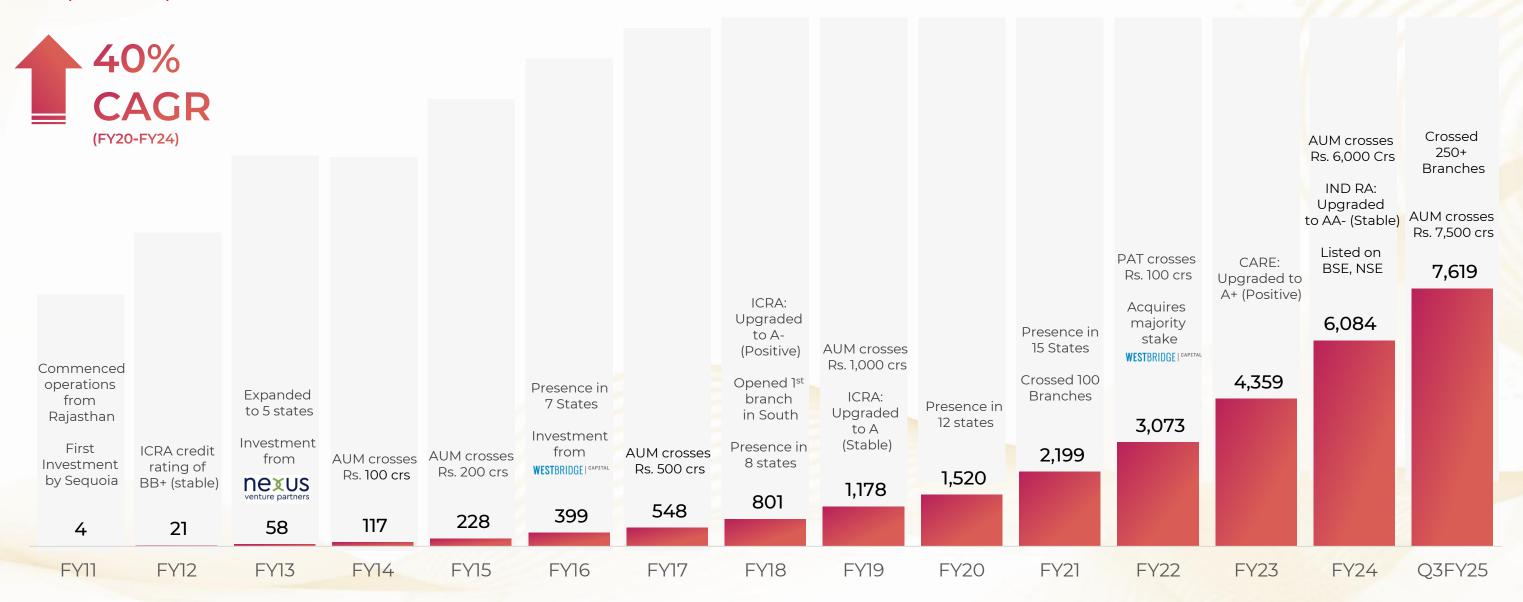
Women Applicant **74**%

Self-Employed

Growth Journey

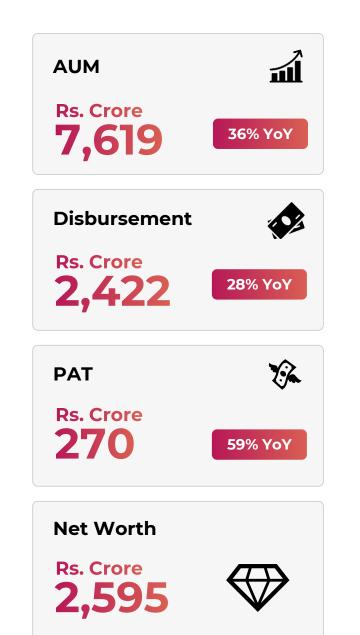


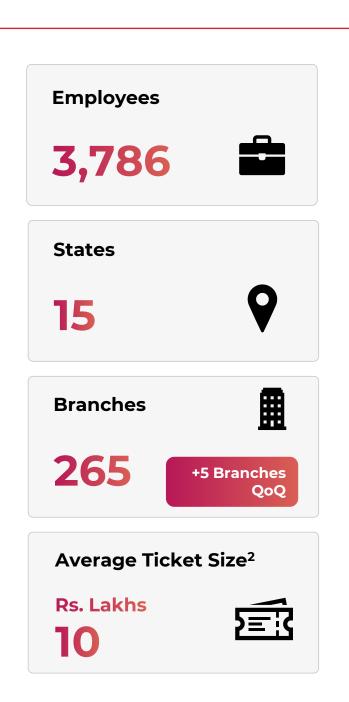
AUM (Rs. Crores)

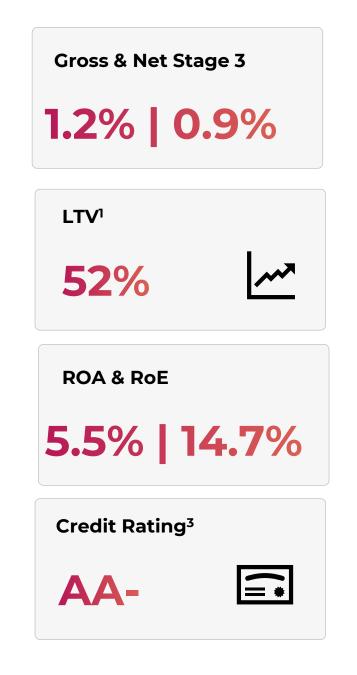


9MFY25 Snapshot



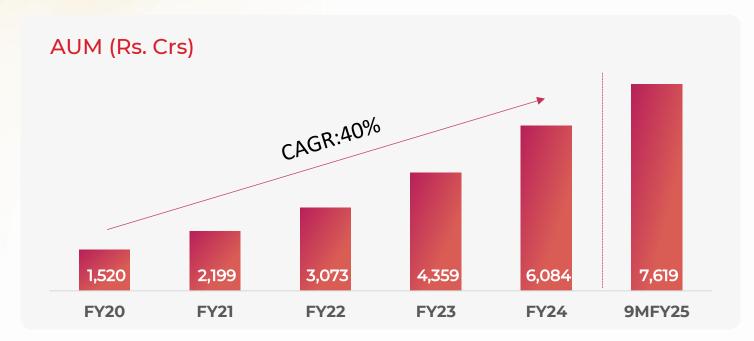


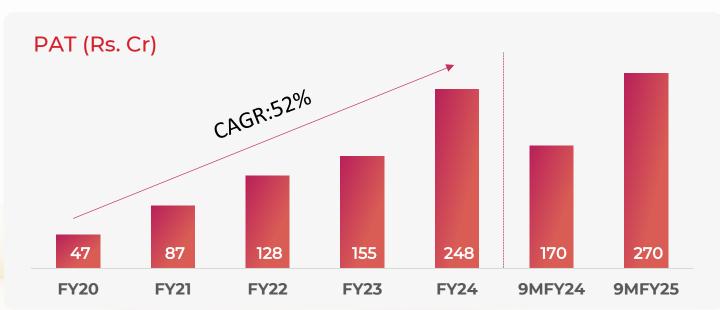


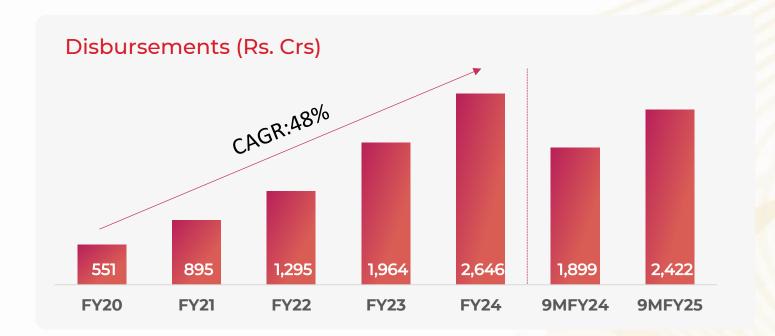


Transformational Growth With Focus On Fundamentals







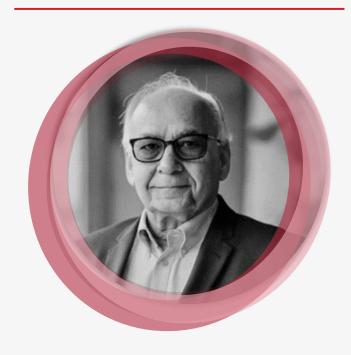




Experienced Board with Industry Veterans



Chairman



Sudhin Choksey

Ex-MD Gruh Finance
35+ yrs of BFSI experience
Nominee Director

Independent Directors



Parveen Gupta Ex-MD SBI



Rachna Dixit
Ex-Regional
Director RBI



Savita Mahajan Ex-Dean ISB



Thomson Thomas
Ex-CIO HDFC Life

Nominee Directors





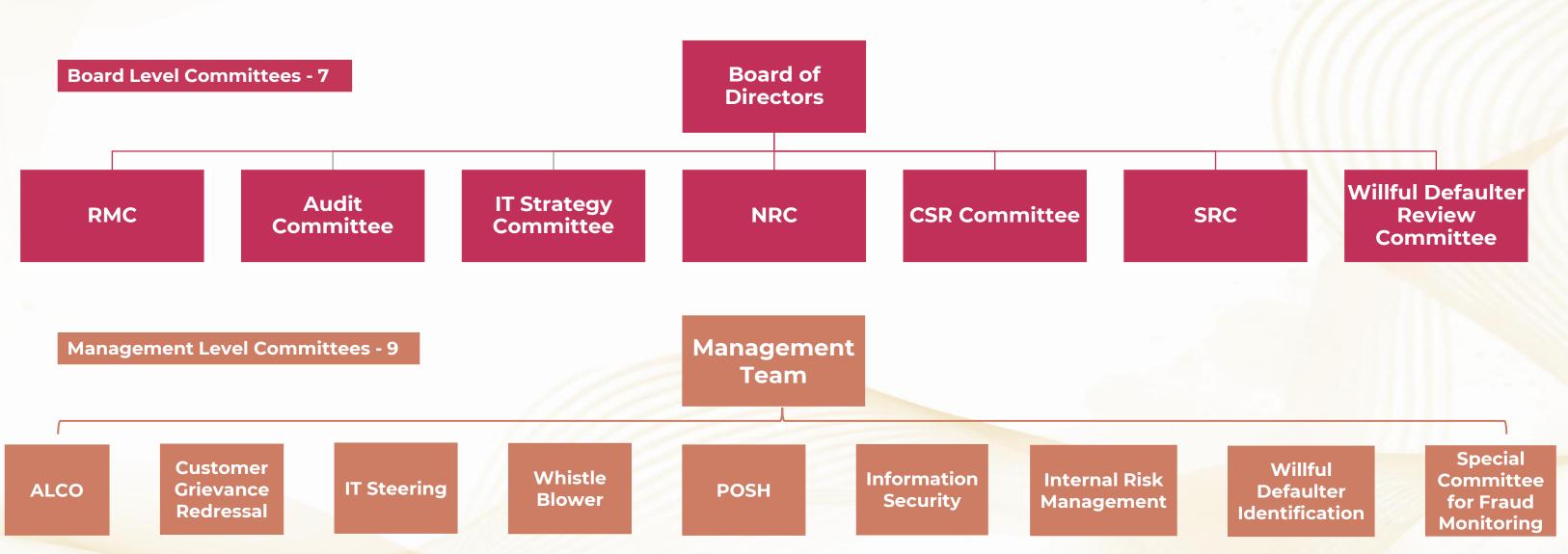


Management

Strong Governance Structure



Strong corporate governance framework in place for effective risk management



Professionally Managed Company

Experienced Management Team with Strong Alignment of Interest with 9% ESOP Pool





Rupinder Singh
MD & CEO
22+ yrs of experience



Ashish Gupta CFO20+ yrs of experience



Sharad Pareek
CRO
24+ yrs of experience



Nilay
CHRO
24+ yrs of experience



Aman Saini
National Business Head
21+ yrs of experience



Nitin Goel
Head Credit Policy
20+ yrs of experience



Ravinder Dhillon Head - Collections 22+ yrs of experience



Rohit Gaur Head Product & Strategy 22+ yrs of experience



Abhinav Arya
CIO
19+ yrs of experience



Mukti Chaplot
CS & Compliance
12+ yrs of experience



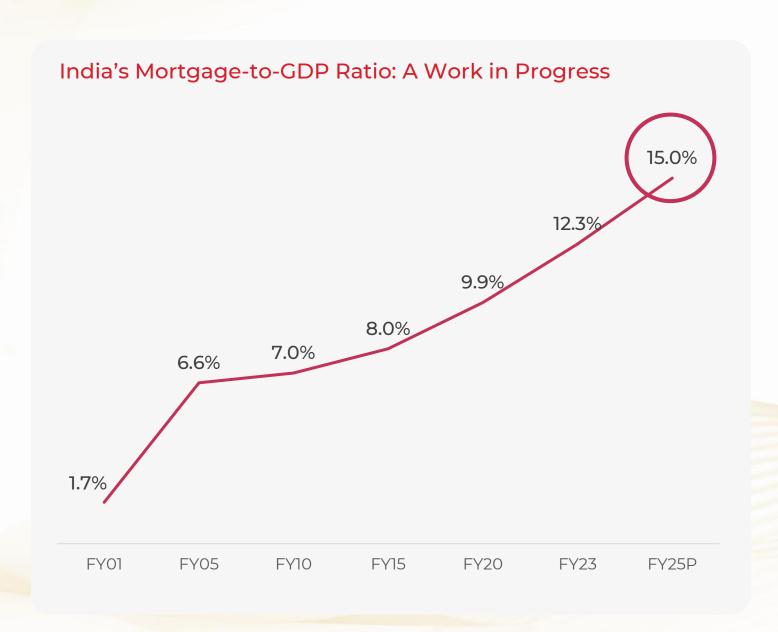
Iqbal Singh
Head Internal Audit
23 yrs of experience

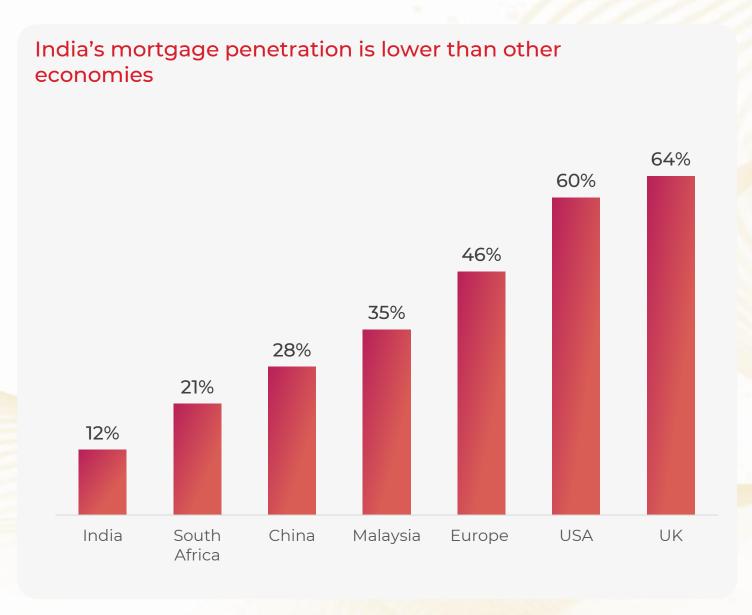


Aakash Jain
CCO
16+ yrs of experience

Housing Loan Landscape in India

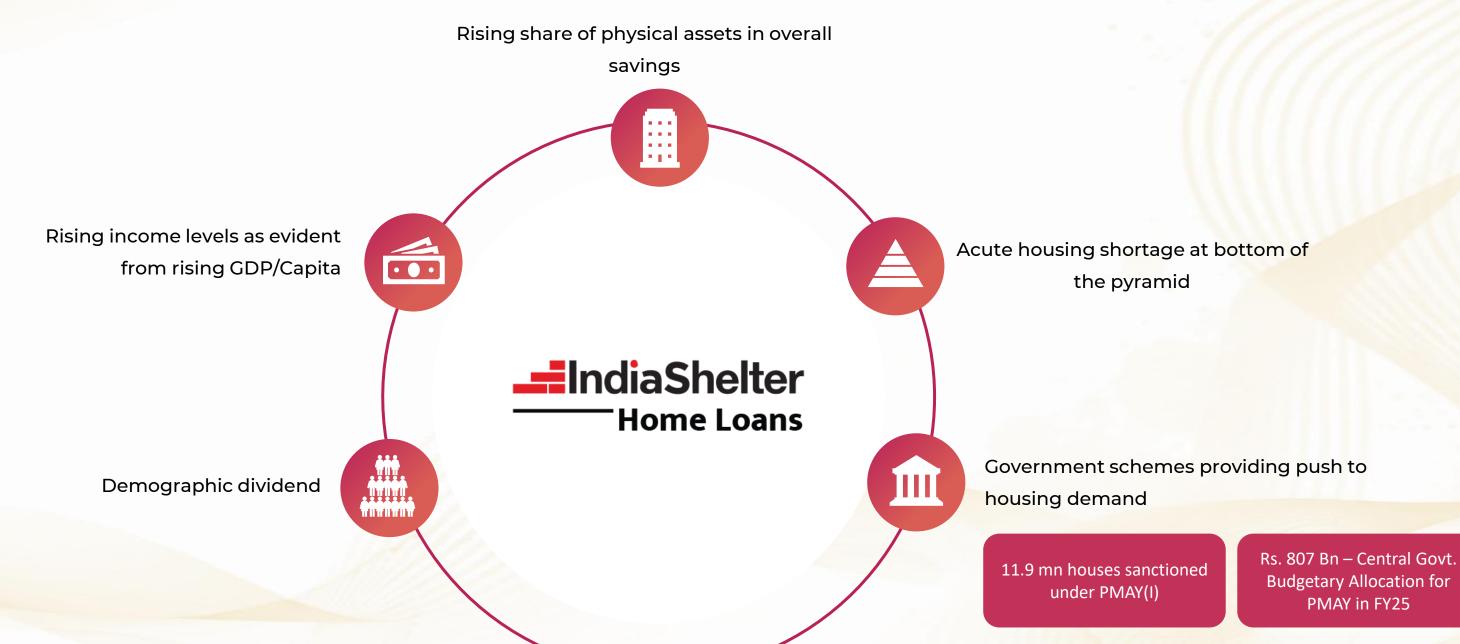






Drivers for Mortgage Penetration





IPO Commentary vs. Delivery



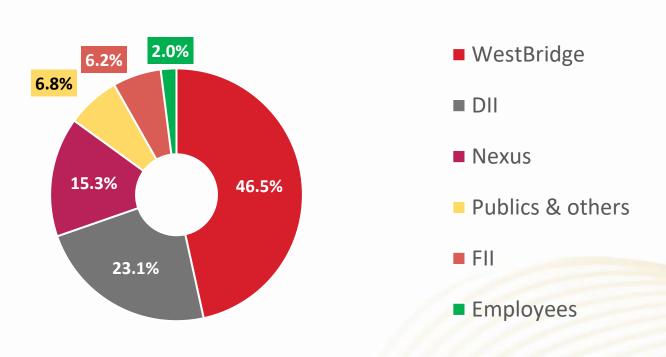
Particulars	Commentary	Progress
Number of States (#)	Horizontal expansion and deepening of existing geographies	On Track
Number of Branches (#)	40-45 branch opening for next few years	On Track
AUM Growth (%)	AUM growth guidance of 30-35% for next few years	On Track
Spread (%)	Maintain spreads in the range of 6% for new few years	On Track
Operating expenses / AUM (%)	Opex to AUM should improve by 20 bps for next few years	On Track
Credit Cost (%)	Credit Cost guidance of 40-50bps	On Track
RoA (%)	Maintain RoA in the range of 4%	On Track
Credit Rating	Expect credit rating improvement post the IPO	On Track

Promoters & Shareholders



WESTBRIDGE | CAPITAL

- First Investment in 2015
- Acquired majority stake in 2021 and tagged as Promoter
- One of the largest, experienced & patient investor in India with long term horizon having an AUM of \$ 7 Bn



329 employees are covered under ESOP program, comprising: ~25% of the employees excluding frontline staff

Increase in participation from long only Mutual Funds, Insurance Companies & AIF's

Key Institutional Investors

Investor	% Holding
WestBridge Capital^	46.6%
Nexus Venture Partners^	15.3%
SBI Life	4.2%
Axis Mutual Fund*	2.5%
Madison^	2.5%
Quant Mutual Fund*	2.2%
Goldman Sachs India Equity#	2.0%
Nippon Mutual Fund*	1.9%
ICICI Prudential Life	1.8%
Franklin Templeton Mutual Fund*	1.6%
UTI Mutual Fund*	1.5%
Tata Mutual Fund	1.3%
Mirae Mutual Fund*	1.1%
Steinberg	0.8%
Massachusetts Institute of Technology [^]	0.8% 15

India Shelter @ 2030







AUM to reach Rs. 30,000 Crs



RoA at **4.0**%



Business in action & Credit Underwriting

Process

- Aman Saini & Nitin Goel

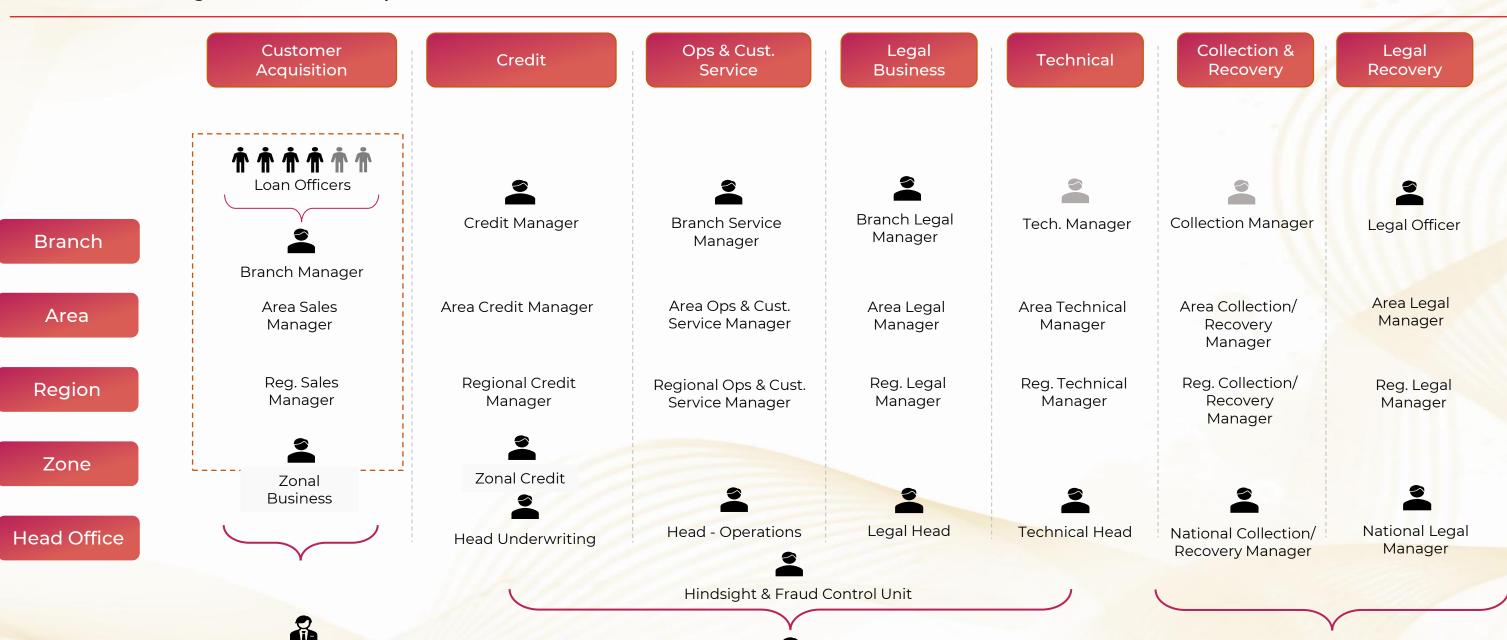


Team Structure & Business Presence

Separate Hierarchy Of Key Functions

Sales, Underwriting & Collections Independent of each function

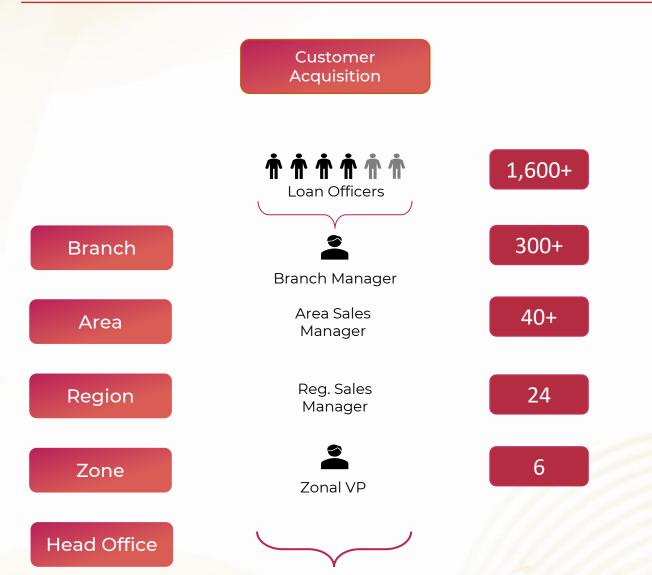




Business Head

Business Team Structure





Business Head

Branch Manpower Structure

- 4 to 7 Loan Officers
- 1 Branch Manager
- 1 Credit Manager
- 1 Operations Manager
- 1 Legal Manager handling multiple branches
- 1 Technical Manager handling multiple branches
- 1 Collection Manager handling multiple branches



Increasing Depth over the Years

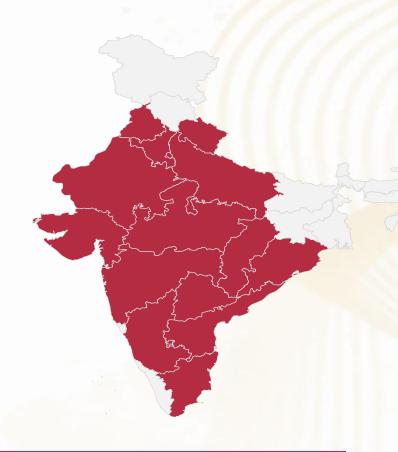




Particulars	FY15
States	4
Branches	33
AUM (Rs. Crs)	228



Particulars	FY21
States	15
Branches	115
AUM (Rs. Crs)	2,199



Particulars	Q3FY25
States	15
Branches	265
AUM (Rs. Crs)	7,619

Serving a Niche Customer Segment



Sapna W/O Shishupal Rajput

Self Employed







Madhya Pradesh

Engaged in running business of medical equipment under the banner of "O2 health care" from last 5 years.

Home Loan (Loan granted for plot purchase & construction)

- Customer applied for a Home Loan for Plot purchase & construction.
- We assessed their monthly household income to be Rs. 72,000 for three individuals and sanctioned a loan amounting to Rs. 10 lakhs with equated monthly instalments of Rs. 14,687

Salaried Customer Profile



Municipal Board, Lab
Technicians, Manufacturing
Units, Electricity Board, Post
Office, Nagar Nigam, Small IT
Firms, & Others



Home Loan Yield

13.5%



Home Loan LTV

55%



Customer Age

28 to 45

Self Employed Customer Profile

Pharmacist, Optical Shop,
Grocery Vendor, Repair Shop,
Small Transporter, Furniture
Shop, Tailor, Boutique & Beauty
Parlor & Others

LAP Yield

15.5%

LAP LTV

45%

Customer Income

30k to 70k

Multiple Levers For Growth



Loan Officer Productivity & Branch Vintage

Penetration in Existing Geographies

Operating Leverage

Ticket Size increase of ~7-8%

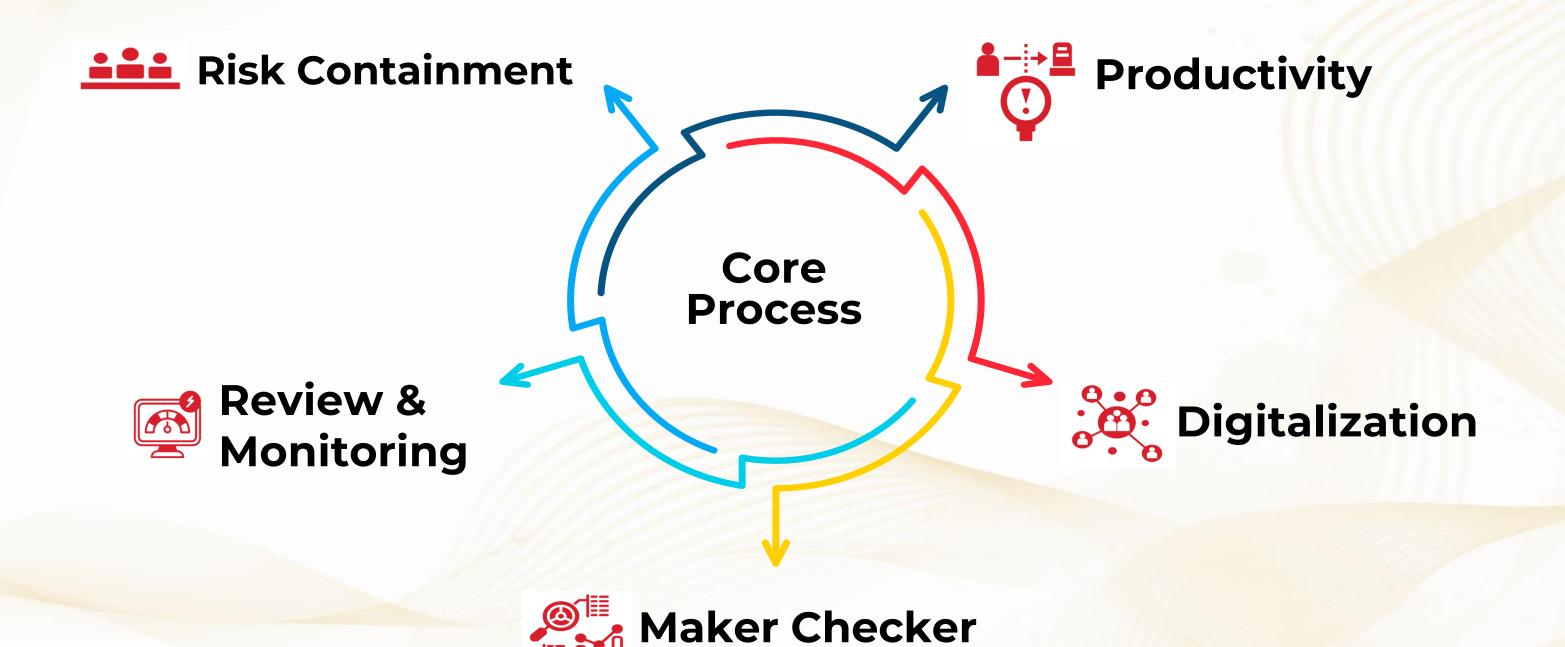
Credit Process: Right blend of Field & Central Operations





Summary: Core Process at India Shelter







Risk Management & Technology Showcase

- Sharad Pareek & Abhinav Arya

Risk Management

Ensuring sustainable growth with prudent risk practices



Credit Risk

Borrower Risk Assessment



Scorecards



Risk Based Pricing

Policy & Governance



Customer Risk categorization



AML Screening & STR Monitoring



Business Rule Engine

Collateral Valuations



Maintain LTV below NHB threshold of 80% Portfolio LTV is ~52%



Property Type Residential: 99%







AML – Anti Money Laundering | STR – Suspicious transactions Monitoring

iTech used Google

survey

coordinates for property



iSales iCollect

eNACH,

eSIGN etc.

Secured AUA/KUA
license from UIDAI

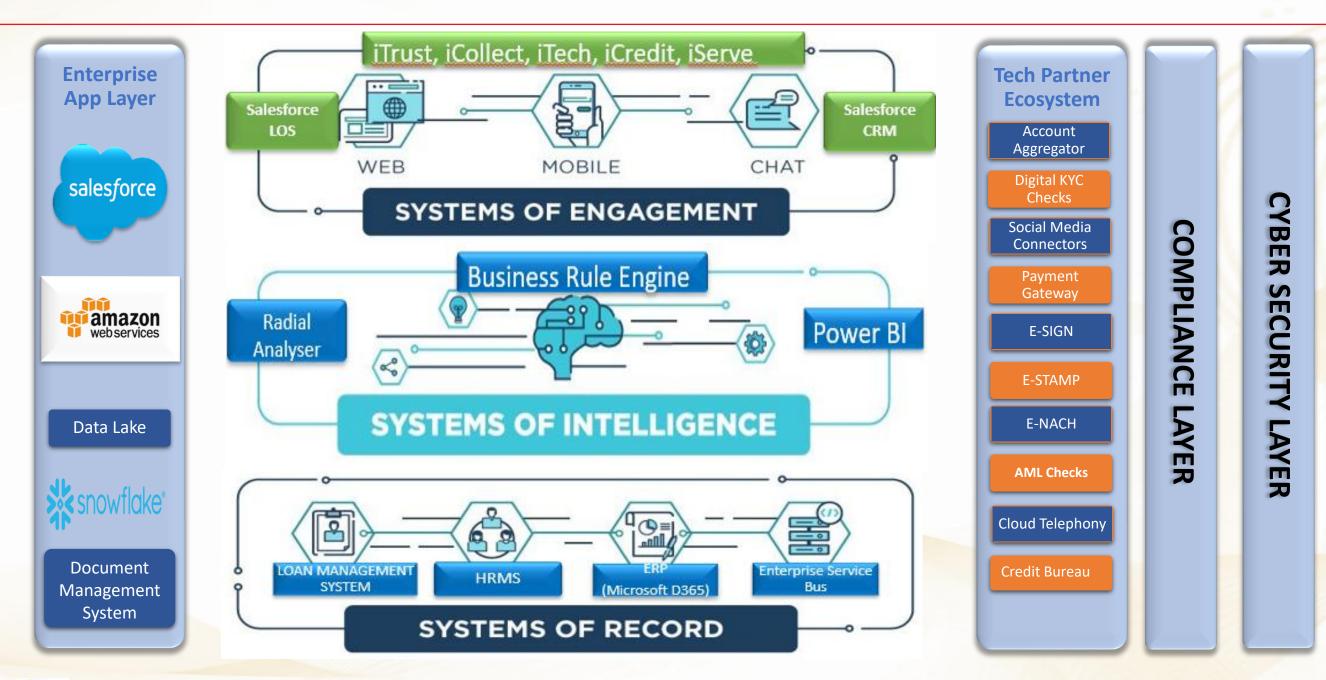
Native AHFC
2014

2013

Full Stack built on Custom built on Cloud Salesforce CRM

Technology Landscape







Business Benefits of Tech Interventions



Ease of Doing Business

- · 6 Mobile Apps
- · Salesforce CRM based LOS

Enhanced Risk Management

- Business Rule Engine
- · Credit Score Card
- Radial Analysis
- · FaceLiveliness & facematch



Enhanced Employee Productivity

- Account Aggregator based Banking Analysis
- eSign & eStamping
- · Robotics Process Automation
- · 24x7 Bank Disbursement Integration

Enriching Customer Experience

- Digital payment
- Chatbot
- · Multilingual Mobile Apps & Website



Gartner Rated Applications in use



SaaS Cloud Infrastructure



Mobile First

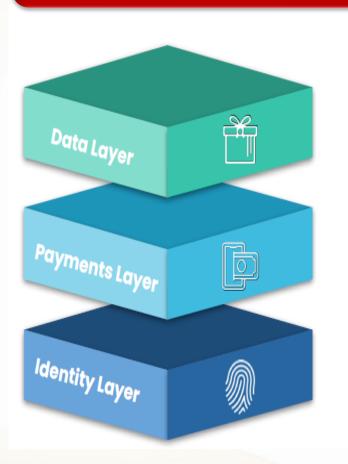




Digital Adoption Metrics



Digital Public Infrastructure (IndiaStack)



Enabling consented, secure sharing of data Users decide how to use their data

Allowing anyone to pay anyone else! Interoperable, fast and cheap

Giving every resident a unique ID Everyone can prove "I am who I claim to be"

What it Translates to in India Shelter?



97%

E-Nach Mandates



40% +

Account Aggregator Bank Statement Analysis



96%

Digital Collection like UPI, BBPS, iServe, Website etc.



98%

E-Signing



72%E-Stamping of

Agreements

Catalyst



78%

Customers Registered on iServe Mobile App





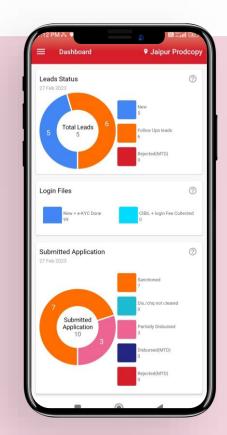
71%

Digital Service Requests raised via Customer App

End to End Digital Process for Home Loans

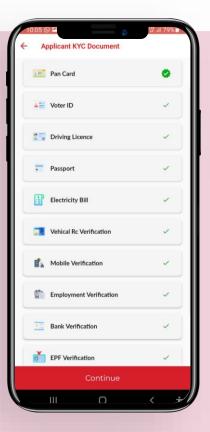






Customer Acquisition

IndiaShelter iCredit



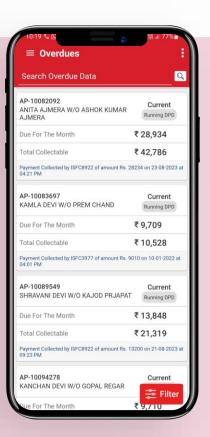
Credit Underwriting

IndiaShelter iTech



Collateral Evaluation

IndiaShelter iCollect



Collections Management

IndiaShelter iServe



Customer Service

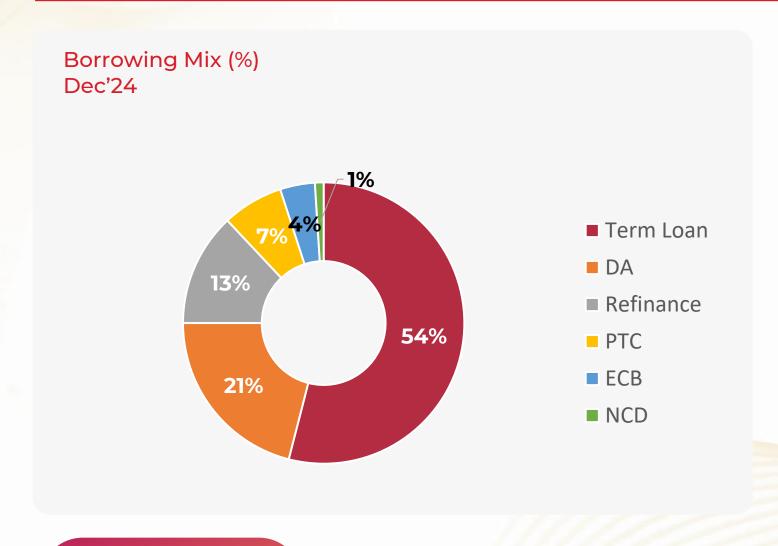


Liability Overview & Financials

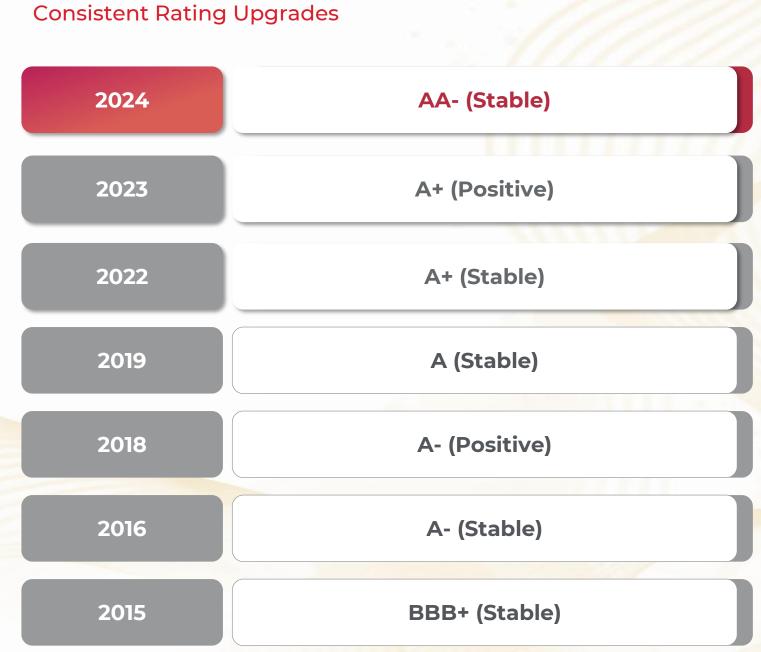
- Ashish Gupta (CFO)

Well Diversified Borrowing Profile...



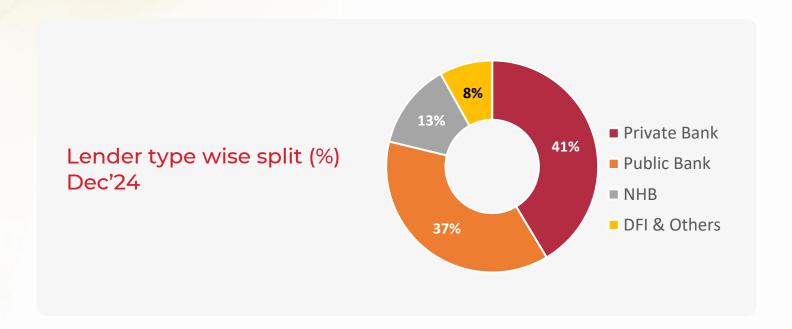


7 years
Avg. Tenure of Borrowings



...Well Diversified Borrowing Profile







Lender Relationships













































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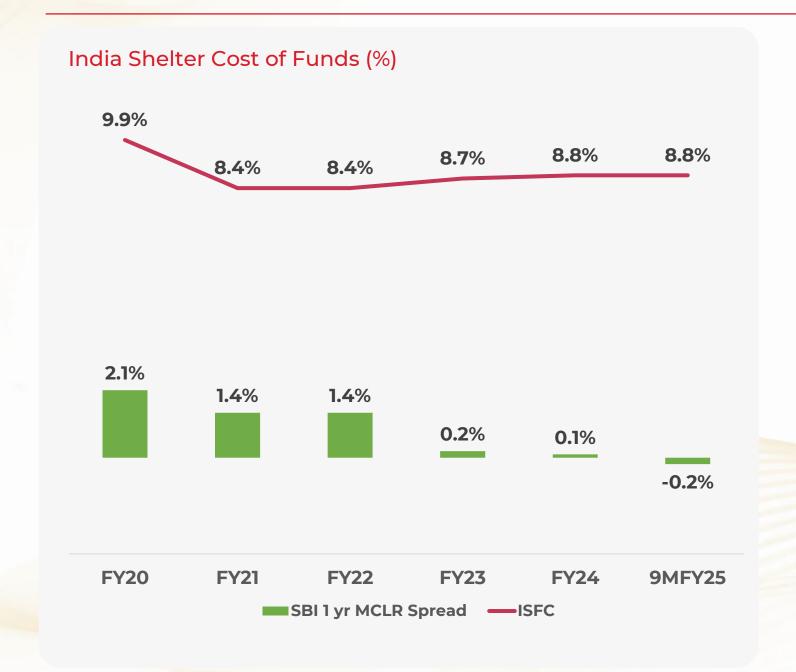


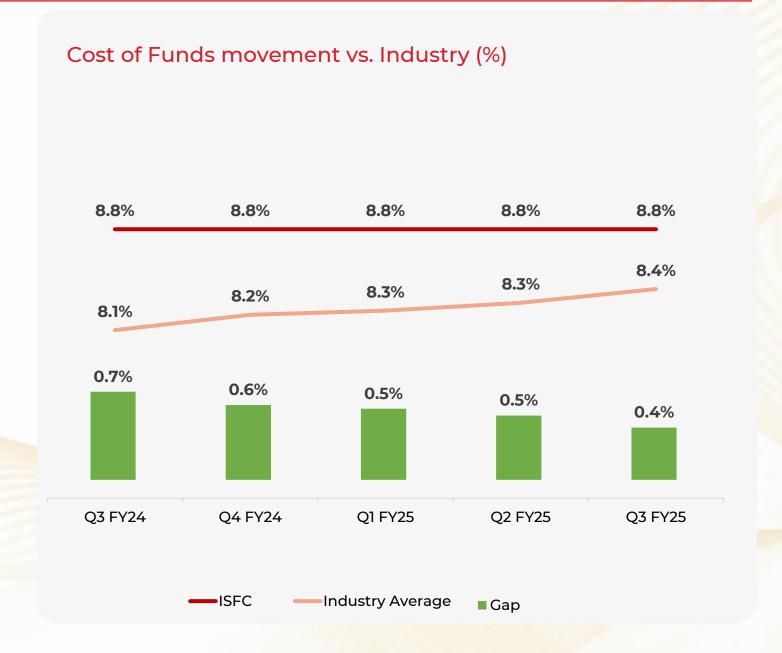




Cost of Fund treading down

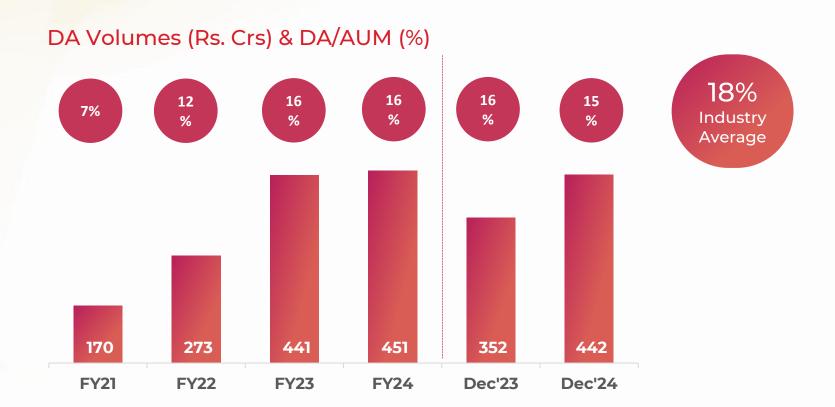


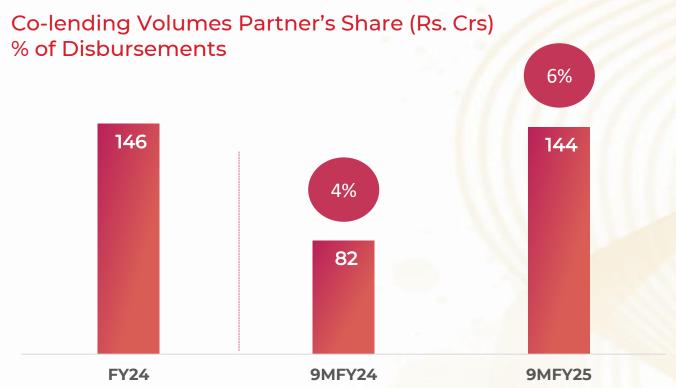




Consistent Growth in DA Volumes & Scaling up Co-Lending







DA Relationships



















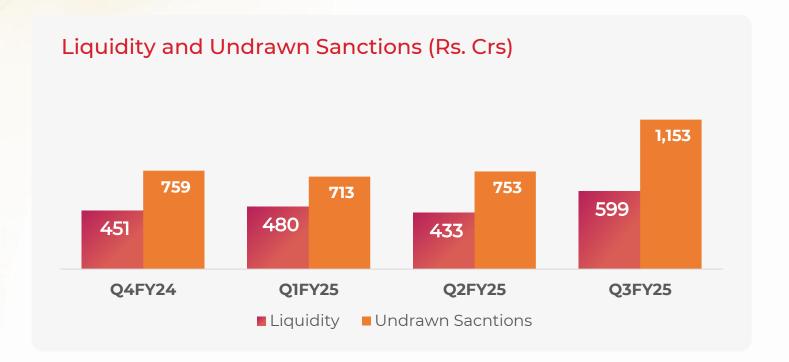


Co-Lending Relationships

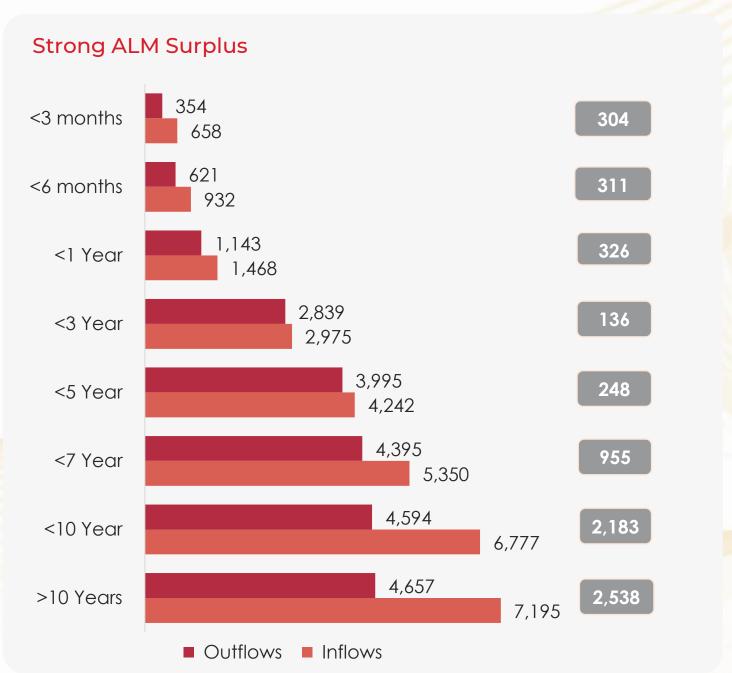


Comfortable Liquidity & Positive ALM



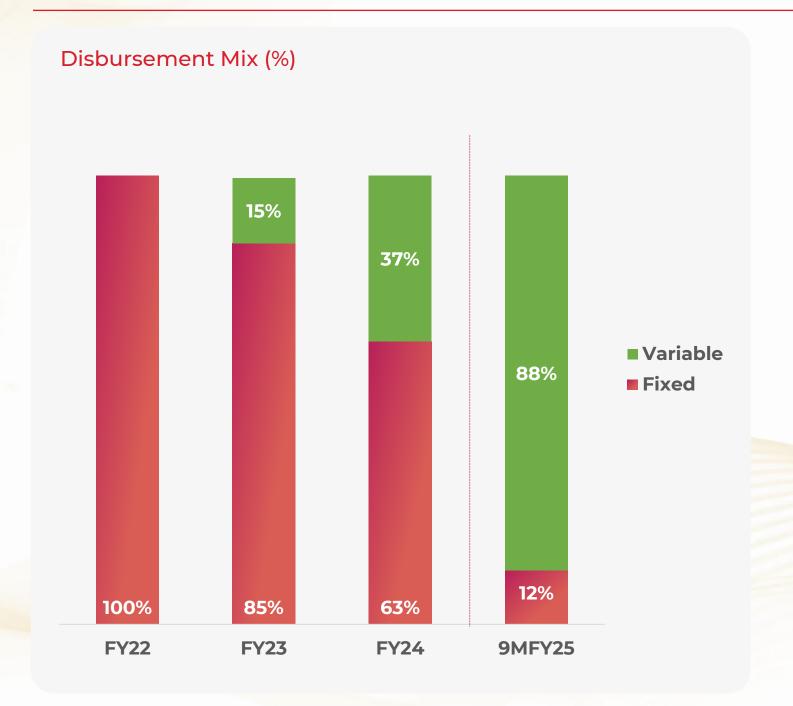


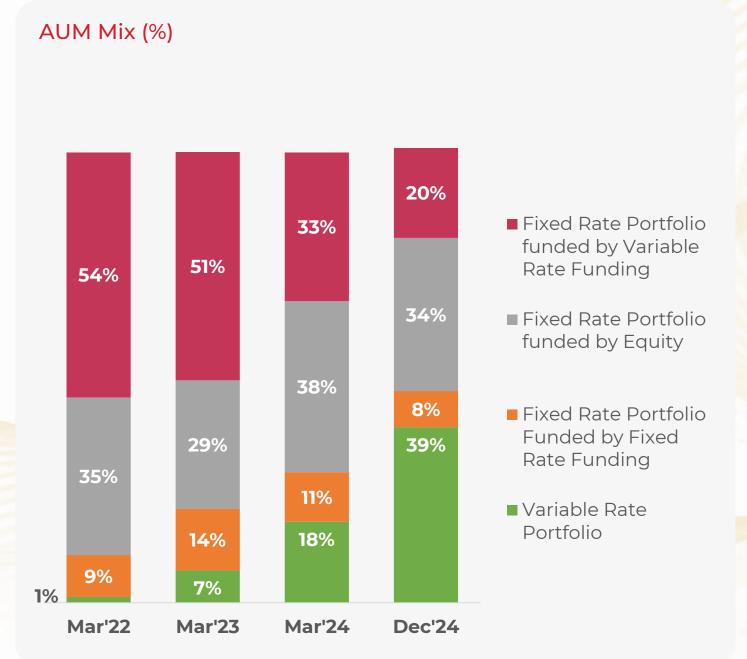
Total Available Liquidity as of Dec'24 at Rs. 1,752 Cr



Interest Rate Risk Reduced

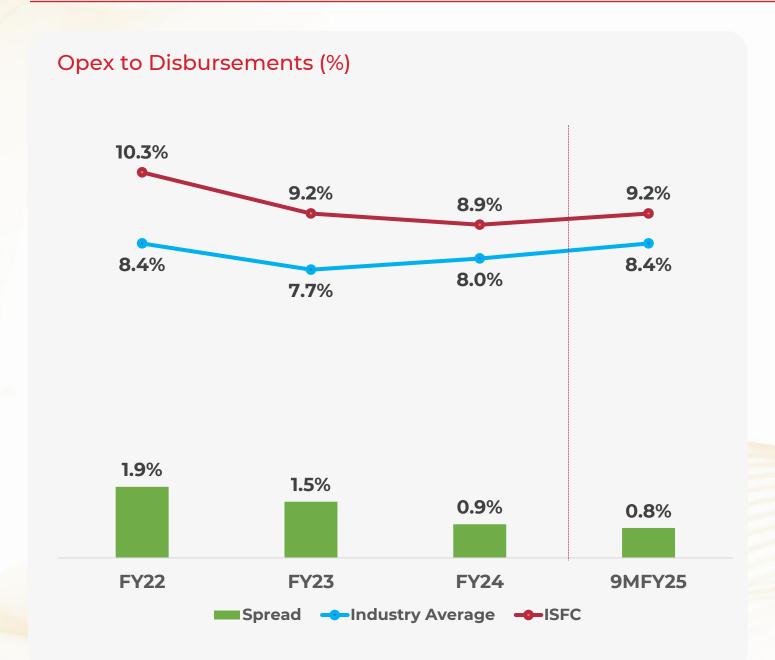


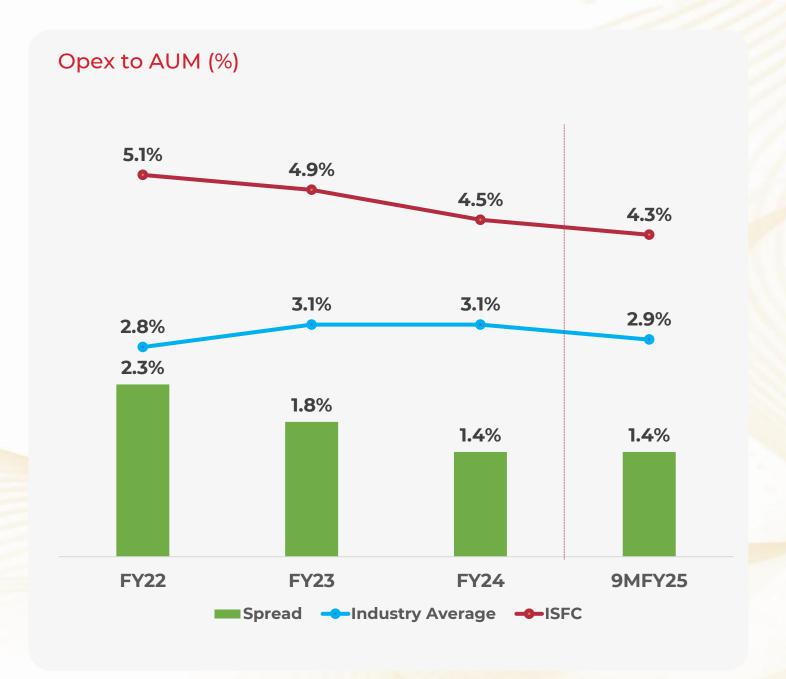




Operating Leverage



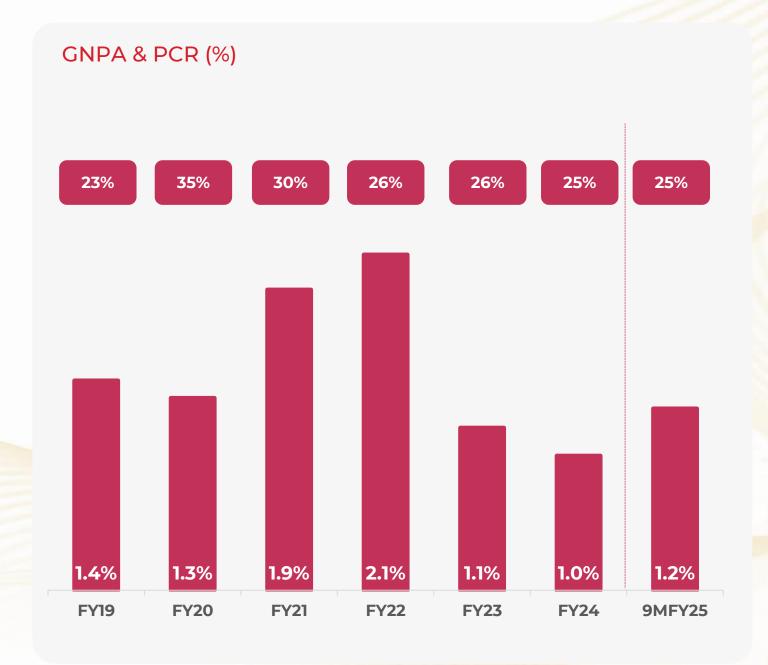




Credit Cost & Provisioning









RoA & RoE Trajectory

RoA & RoE Trajectory



Danish dan	Current	Stable State	Deticusts		
Particulars	2.8x Leverage	4x Leverage	Rationale		
Yield	14.9%	14.6%			
Cost of Funds	(8.8%)	(8.6%)	Rating Benefit		
Spread	6.1%	6.0%			
PF Amortization	0.3%	0.3%	Stable		
Negative Carry-on Liquidity	(0.2%)	(0.2%)	Stable		
Gross Spread	6.2 %	6.1%			
Cross Sell	0.8%	0.6%	Stable, linked to disbursement		
Fees	0.9%	0.7%	Moderate, partially linked to disbursement		
DA Upfront (Net)	1.0%	0.8%	DA to moderate, CLM to pickup gradually		
Income Margins	8.9%	8.2%			
Equity Savings	3.3%	2.3%	COF/ Leverage		
Gross Income Margins	12.2%	10.5%			
Opex	(4.6%)	(4.1%)	15 bps annual reduction		
Credit Cost	(0.5%)	(0.5%)	Stable		
ROTA (Pre-Tax)	7.1%	5.9%			
Тах	(1.6%)	(1.3%)	Effective Tax Rate at 22.7%		
ROTA	5.5%	4.5%			
Avg. Leverage (ATA/ANW)	2.7x	3.8x			
RoE	14.8%	17.2%			



Financials

Profit & Loss Statement - Quarterly



Particulars (Rs. Cr.)	Q3FY25	Q3FY24	YoY	Q2FY25	QoQ
Interest Income on loans	233.9	169.3	38%	216.0	8%
Net Gain on Direct Assignments	27.2	19.9	-	27.1	IIIII
Other Income	43.3	29.2	-	40.3	111144
Total Income	304.4	218.4	39%	283.4	7 %
Finance Cost	91.7	73.6	24%	84.2	9%
Net Total Income	212.7	144.7	47 %	199.2	7 %
Operating Expenses	79.5	59.5	34%	74.2	7%
Pre-Provisioning Operating Profit	133.2	85.3	56%	125.0	7 %
Credit Cost	8.9	4.1		7.8	
Profit before Tax	124.4	81.2	53%	117.2	6%
Tax Expense	28.2	18.8	50%	27.1	4%
Profit after Tax	96.1	62.3	54%	90.1	7 %
Basic EPS	8.9	6.8		8.4	
Diluted EPS	8.6	6.4		8.1	

Profit & Loss Statement - Nine Months



Particulars (Rs. Cr.)	9MFY25	9MFY24	YoY
Interest Income on loans	650.5	470.3	38%
Net Gain on Direct Assignments	79.3	62.2	11111177
Other Income	118.7	84.5	111111111111111111111111111111111111111
Total Income	848.5	617.0	38%
Finance Cost	252.2	212.7	19%
Net Total Income	596.3	404.2	48%
Operating Expenses	223.3	171.2	31%
Pre-Provisioning Operating Profit	372.9	233.0	60%
Credit Cost	23.3	13.5	
Profit before Tax	349.6	219.5	59%
Tax Expense	79.8	49.8	60%
Profit after Tax	269.7	169.7	59%
Basic EPS	25.1	18.9	
Diluted EPS	24.3	17.7	

Profit & Loss Statement - Annual



Particulars (Rs. Cr.)	FY24	FY23	FY22	FY21	FY20
Interest Income on loans	660.6	476.7	353.2	257.7	202.6
Net Gain on Direct Assignments	79.1	43.9	49.7	29.2	
Other Income	121.7	85.7	56.9	35.9	27.3
Total Income	861.4	606.2	459.8	322.8	229.9
Finance Cost	287.0	208.7	147.4	104.6	74.1
Net Total Income	574.4	397.6	312.4	218.2	155.8
Operating Expenses	236.0	181.5	133.5	85.4	80.3
Pre-Provisioning Operating Profit	338.4	216.0	178.9	132.8	75.6
Credit Cost	19.2	14.1	12.0	19.9	11.7
Profit before Tax	319.2	202.0	166.9	113.0	63.8
Tax Expense	71.6	46.6	38.5	25.6	16.9
Profit after Tax	247.6	155.3	128.4	87.4	46.9
Basic EPS	26.3	17.7	14.8	10.2	11.0
Diluted EPS	25.2	17.4	14.6	9.9	10.8

Balance Sheet



Particulars (Rs. Cr.)	Dec-24	Dec-23	March-24
Sources of Funds		. 4///	11////
Share Capital	53.9	53.5	53.5
Reserves & Surplus	2,540.8	2,155.3	2,245.1
Borrowings	4,549.8	3,512.7	3,415.1
Other liabilities & provisions	122.8	86.7	80.4
Total	7,267.3	5,808.3	5,794.2
Application of Funds			
Loan Assets	6,350.3	4,622.0	5,062.4
Investments	361.7	207.0	157.8
Fixed Assets	30.3	28.9	29.8
Cash & Bank Balance	315.8	777.9	377.7
Other Assets	209.2	172.5	166.5
Total	7,267.3	5,808.3	5,794.2

ROE Tree & Key Ratios



Particulars (Rs. Crs)	Q3FY25	Q3FY24	Q2FY25	9MFY25	9MFY24	FY24
Total Revenue to Average Total Assets	17.6%	16.5%	17.8%	17.3%	16.3%	17.1%
Finance cost to Average Total Assets	5.3%	5.6%	5.3%	5.1%	5.6%	5.7%
Net Income to Average Total Assets	12.3%	11.0%	12.5%	12.2%	10.7%	11.4%
Operating Expenses to Average Total Assets	4.6%	4.5%	4.6%	4.6%	4.5%	4.7%
Credit cost to Average Total Assets	0.5%	0.3%	0.5%	0.5%	0.4%	0.4%
PBT to Average Total Assets	7.2%	6.1%	7.3%	7.1%	5.8%	6.3%
ROA (PAT to Average Total Assets)	5.5%	4.7%	5.6%	5.5%	4.5%	4.9%
Leverage (Average Total Assets to Average Net Worth)	2.7	2.9	2.6	2.7	2.9	2.9
ROE (PAT to Average Net Worth)	15.1%	13.9%	14.8%	14.7%	13.1%	14.0%

Particulars	Q3FY25	Q3FY24	Q2FY25	9MFY25	9MFY24	FY24
Leverage	2.8	2.6	2.7	2.8	2.6	2.5
Cost to Income	37.4%	41.1%	37.3%	37.5%	42.3%	41.1%
Operating expenses / AUM	4.3%	4.4%	4.4%	4.3%	4.6%	4.5%
CRAR (%)	60.6%	72.3%	65.9%	60.6%	72.3%	70.9%
Book Value Per Share	240.9	206.3	231.7	240.9	206.3	214.7

Financial Snapshot – 10 years



Particulars Operational	FY14 31	FY15	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24
Operational	31									1 125	1124
	31										
Branches	<u> </u>	33	47	61	64	81	86	115	130	183	223
States	4	5	7	8	8	12	12	15	15	15	15
Active Live Accounts	5,304	8,552	12,823	15,730	20,117	24,354	27,602	33,607	43, <mark>328</mark>	5 <mark>8</mark> ,5 <mark>5</mark> 2	80,791
Employees	255	254	420	523	740	1,126	1,219	1,576	2,200	2,709	3,223
Disbursements	77	146	225	236	404	566	551	895	1,2 <mark>95</mark>	1,964	2,646
AUM	117	228	399	548	801	1,178	1,520	2,199	3,073	4,359	6,084
Financial											
Net Total Income	14	19	45	71	91	122	156	218	312	398	574
Operating Expenses	12	16	33	37	57	77	80	85	133	182	236
Credit Cost	0	1	1	2	3	3	12	20	12	14	19
Profit before Tax	1	2	11	32	32	41	64	113	167	202	319
Profit after Tax	1	3	8	21	22	30	47	87	128	155	248
Networth	62	65	263	351	568	800	848	937	1,076	1,241	2,299
Ratios											
Cost to Income	88.6%	84.6%	72.9%	52.4%	62.3%	63.5%	51.5%	39.1%	42.7%	45.7%	41.1%
GNPA	0.2%	0.2%	0.3%	0.7%	1.3%	1.4%	1.3%	1.9%	2.1%	1.1%	1.0%
RoA	1.3%	1.7%	2.6%	4.0%	2.9%	2.7%	3.0%	4.1%	4.5%	4.1%	4.9%
Leverage ¹	1.7	2.9	2.0	1.7	1.7	1.7	1.9	2.4	2.8	3.2	2.9
RoE	2.3%	5.0%	5.2%	6.7%	4.9%	4.4%	5.7%	9.8%	12.8%	13.4%	14.0%
CRAR	83.2%	44.0%	122.2%	109.0%	100.6%	91.2%	81.1%	71.5%	55.9%	52.7%	70.9%

Thank You

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