# **Investor Presentation** 4th Quarter/ Q4 FY 21

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ALL FIGURES IN THIS DOCUMENT ARE IN INR CRORE UNLESS MENTIONED OTHERWISE; 1 CRORE = 10 MILLION

# Glossary and Key Notes

AEPS	Aadhaar Enabled Payment System	INR	Indian Rupee
Agri	Agribusiness Banking	IPO	Initial Public Offering
API	Application Programming Interface	LAP	Loan Against Property
ARC	Asset Reconstruction Company	MF	Mutual Funds
ATM	Automated Teller Machine	Mn	Million
BC	Business Correspondent	MSME	Micro, Small and Medium Enterprises
BIL	Business Installment Loan	NABARD	National Bank for Agriculture and Rural Development
Bps	Basis Points	NFB	Non Fund Based
BVPS	Book Value Per Share	NIM	Net Interest Margin
C&IB	Corporate & Institutional Banking	NNPA	Net Non Preforming Assets
CAGR	Compounded Annual Growth Rate	NPA	Non Performing Assets
CASA	Current Account and Savings Account	PCR	Provision Coverage Ratio
СВ	Commercial Banking	PIL	Personal Installment Loan
CBDT	Central Board for Direct Taxes	Q1	3 month period ended June 30( April 1 - June 30)
СС	Credit Card	Q2	3 month period ended September 30( July 1 - September 30)
CEO	Chief Executive Officer	Q3	3 month period ended December 31( October 1 - December 31)
CET1	Core Equity Tier 1	Q4	3 month period ended March 31(January 1 - March 31)
Cr	Crore	QoQ	Quarter on Quarter
CRAR	Capital to Risk Weighted Assets Ratio	H1	6 month period ended September 30( April 1 - September 30)
CSR	Corporate Social Responsibility	9M	9 month period ended December 31( April 1 - December 31)
DB & FI	Development Banking & Financial Inclusion	RBI	Reserve Bank of India
DBT	Direct Benefit Transfer	RoA	Return on Assets
FICC	Fixed Income, Currency and Commodity	RoE	Return on Equity
FPI	Foreign Portfolio Investor	RWA	Risk Weighted Assets
FY	12 month period ended March 31	SDR	Strategic Debt Restructuring
GNPA	Gross Non Performing Assets	SLR	Statutory Liquidity Ratio
G-Sec	Government Securities	UPI	Unified Payments Interface
GST	Goods and Services Tax	US	United States
HUF	Hindu Undivided Family	VCF	Venture Capital Funds
IFI	Institutional Financial Inclusion	YoY	Year on Year
RBL Finserve	RBL Finserve Ltd.		

## Table of Contents

Topic	Page Number
Key Performance Highlights	5
Financial Performance	11
Distribution Network	29
Shareholding Pattern and Ratings	31
Micro-Banking Update	33
Credit Card Update	38
Branch and Business Banking Update	47
Digital Banking Update	51
Marketing & CSR Update	55
Annexures	57



#### **Q4 and FY21 Financial Highlights**

- YoY Revenue growth of 5% powered by Other Income growth of 38%
- Despite COVID impact, consistent growth in PPOP every quarter leading to PPOP growth of 17% YoY (9% growth sequentially) to Rs. 877 crore
- Net Profit at Rs. 508 crore for FY21, similar to FY20, down QoQ due to accelerated/additional prudential provisioning
- NIM at 4.2%, sequentially flat, but subdued for the year due to reversal of interest income on slippages
- Retail advances grew 13% YoY and 4% QoQ; Retail: Wholesale mix at 59:41
- Strong Deposit growth 26% YOY (9% sequentially) to Rs. 73,121 crore; LCR at 154% for the quarter
- Strong CASA growth at 36% YOY (11% sequentially) to Rs 23,264 crore; CASA Ratio at 31.8% vs. 29.6% in Q4FY20
- Reduction in NPA levels; GNPA at 4.34% vs. 4.57% in Q3FY21 (Proforma basis), NNPA at 2.12% vs. 2.52% in Q3FY21 (Proforma basis). NNPA flattish YoY despite Covid related slippages in FY21
- PCR increased to 72.2% in Q4FY21 (up 800bps YoY)
  - Total customer base of 9.63 million; addition of 0.55 million in the quarter

6

#### **Q4 FY21 Highlights Contd....**

# Strong Revenue and Operating Profit Growth

- Core Fee Income grew 40% YoY, 33% QoQ
- Sequential improvement in operating profit throughout the year – Q1 FY21- 690 crore; Q2 FY21 – Rs. 720 crore; Q3 FY21-Rs. 805 crore and Q4 FY21 Rs. 877 crore

#### **Asset Quality**

- Reduction in NPA levels GNPA at 4.34%; NNPA at 2.12%
- PCR higher at 72.2% (up 8% YoY)
- Rating Profile improving with 77.6% in the A and better category from 75.2% in Q3 FY21

#### **Handsome Deposit Growth**

- Total Deposits grew 26% YoY and 9% QoQ
- CASA grew 36% YoY and 11% QoQ
- CASA ratio grew QoQ even on higher deposit base, at 31.8%
- SA Deposits grew 41% YoY
- Retail Deposits (as per LCR definition) grew 12% QoQ

# Continued Increase in customer base and distribution network

- Customer base increased by 0.55 million QoQ, to 9.63 million
- Distribution network of 429 branches, 412 ATMs and 1365 BC branches (26 branches added in the quarter)

# Healthy Capitalisation and Liquidity Levels continued

- CRAR at 17.5% and CET 1 to 16.6%
- RWA/Total assets stable at 73.5%
- LCR at 154% for the quarter

#### **Digital Business Update**

- Ranked #5 in AEPS transactions processed, processing ~30 lakhs transactions per month
- 25% market share of disbursements in the MFI segment for payment APIs
- API transaction hit 5 lakh per day
- Launched eMandate services as a sponsor bank, processing ~10
   lakh mandates per month

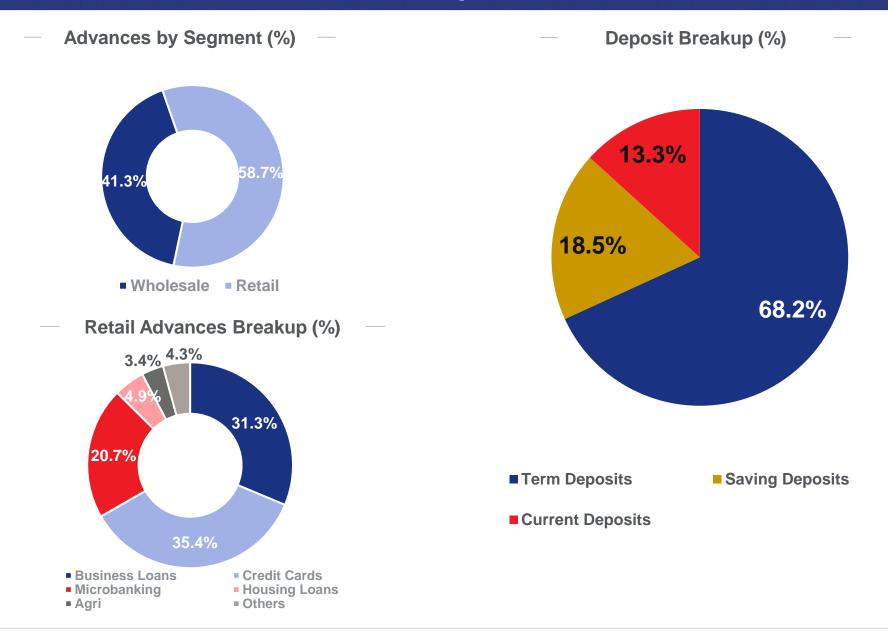
# **FY21 Highlights**

		— YoY Growth —
Net interest Income	Rs. 3,788cr	4%
Core Fee Income	Rs. 1,757cr	1%
Net Total Income	Rs. 5,845cr	6%
Operating Profit	Rs. 3,091cr	14%
Net Profit	Rs. 508cr	0%

## FY21 Highlights Contd....

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		— YoY Growth —	— QoQ Growth —
Advances	Rs. 58,623cr	1%	4%
Wholesale Advances	Rs. 24,233cr	(12%)	3%
Retail Advances	Rs. 34,390cr	13%	4%
Deposits	Rs. 73,121cr	26%	9%
CASA	Rs. 23,264cr	36%	11%

## **Key Indicators – Business Breakup**





## **Strong PPOP Momentum Despite COVID Impact**

Parameter	Q4 FY21	Q3 FY21	QoQ	Q4 FY20	YoY	FY21	FY20
Net Interest Income	906	908	0%	1,021	(11%)	3,788	3,630
Other Income	688	580	19%	501	38%	2,058	1,910
Net Total Income	1,594	1,488	7%	1,522	5%	5,845	5,540
Operating Profit	877	805	9%	752	17%	3,091	2,714
Net Profit	75	147	(49%)	114	(34%)	508	506

Parameter	Q4 FY21	Q3 FY21	Q4 FY20	FY21	FY20
Other Income/Total Income	43.2%	39.0%	32.9%	35.2%	34.5%
Cost/Income	45.0%	45.9%	50.6%	47.1%	51.0%
Net Interest Margin	4.2%	4.2%	4.9%	4.5%	4.6%
Credit Cost/Advances (bps)*	113	112	99	410	339
RoA	0.32%	0.62%	0.52%	0.54%	0.59%
RoE	2.40%	4.79%	4.28%	4.35%	5.74%

Not Annualized

#### **Balance Sheet Parameters**

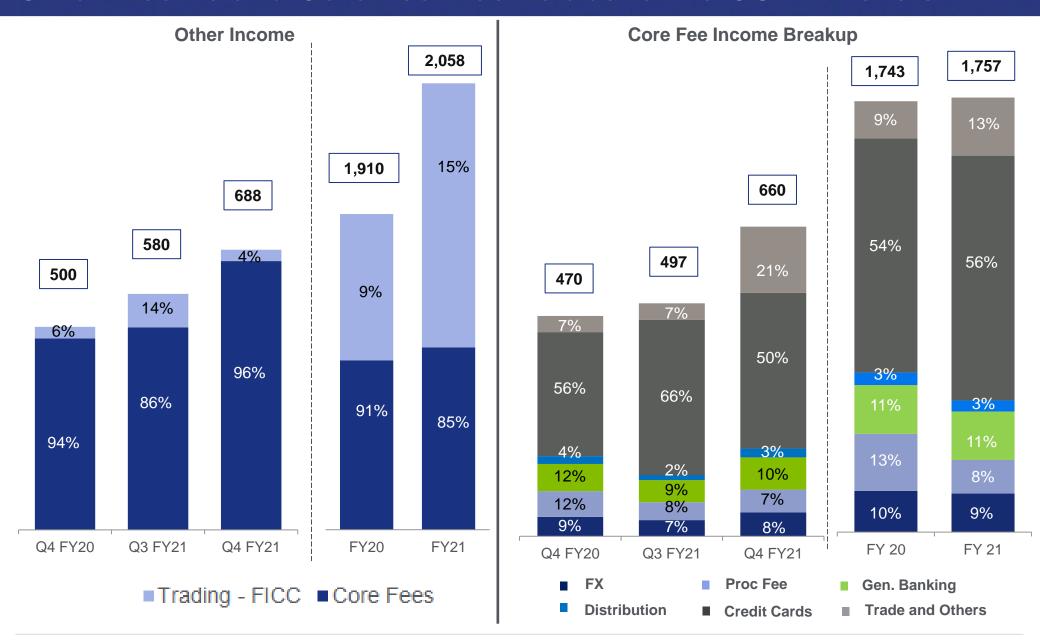
Parameter	March 31,2021	March 31,2020	YoY
Advances	58,623	58,019	1%
Deposits	73,121	57,812	26%
Investments	23,230	18,150	28%

Parameter	March 31,2021	Dec 31,2020*	March 31,2020	
CASA	31.8%	31.1%	29.6%	
GNPA	4.34%	4.57%	3.62%	
NNPA	2.12%	2.52%	2.05%	
PCR (incl. Technical Write-offs)	72.2%	68.8%	64.0%	
CRAR	17.5%	17.9%	16.4%	

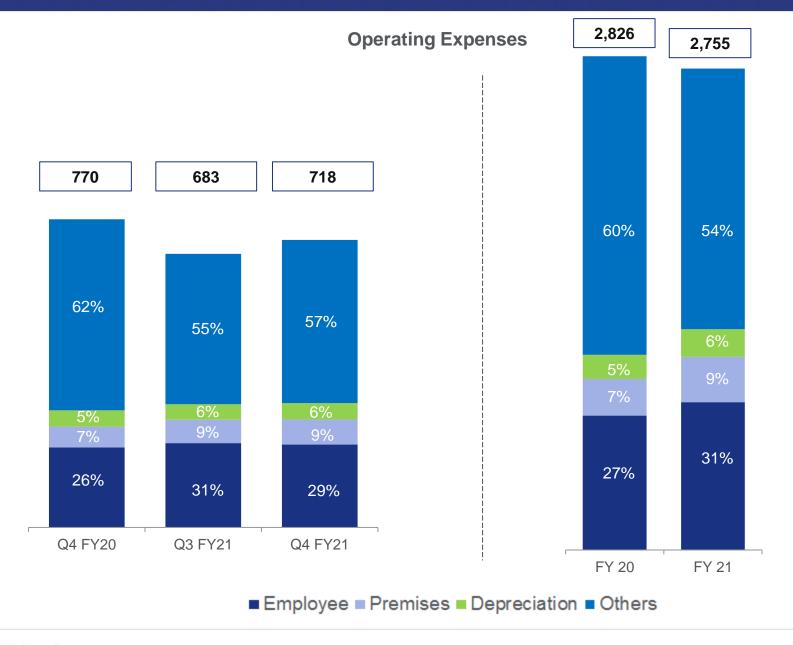
<sup>•</sup> On Proforma Basis; Reported GNPA was 1.84%, NNNPA was 0.71% and PCR was 86.4% basis the interim order of the Honourable Supreme Court; CRAR includes interim profits

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#### Other Income and Core Fee Income above Pre-COVID Levels

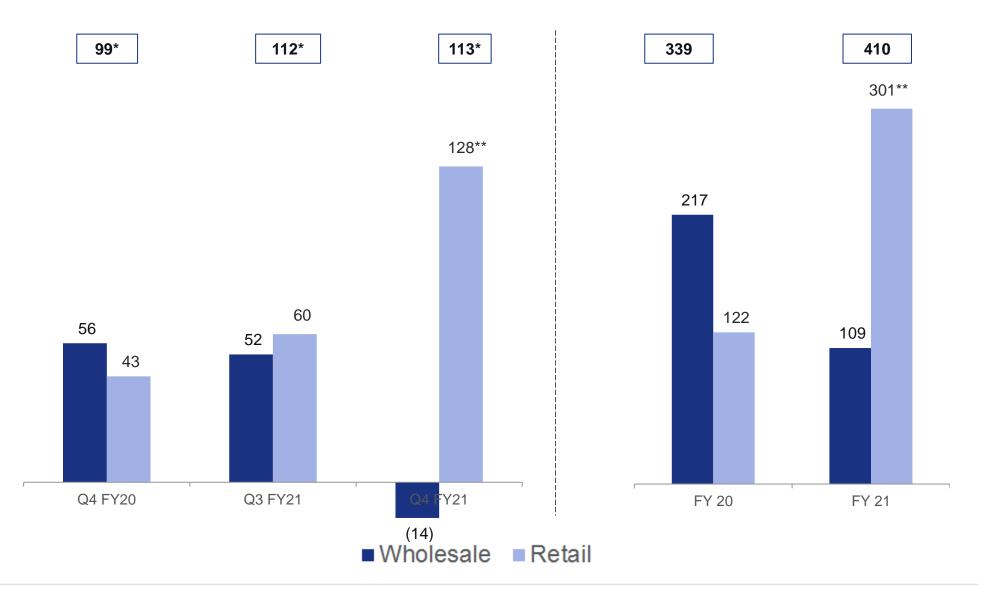


#### Operating Costs Lower; Driven by Lower Business Volumes and Cost Efficiency



## Credit Costs including Accelerated/ Additional Provisioning





<sup>•</sup> Not Annualized for the bank or at individual segment level for the quarter

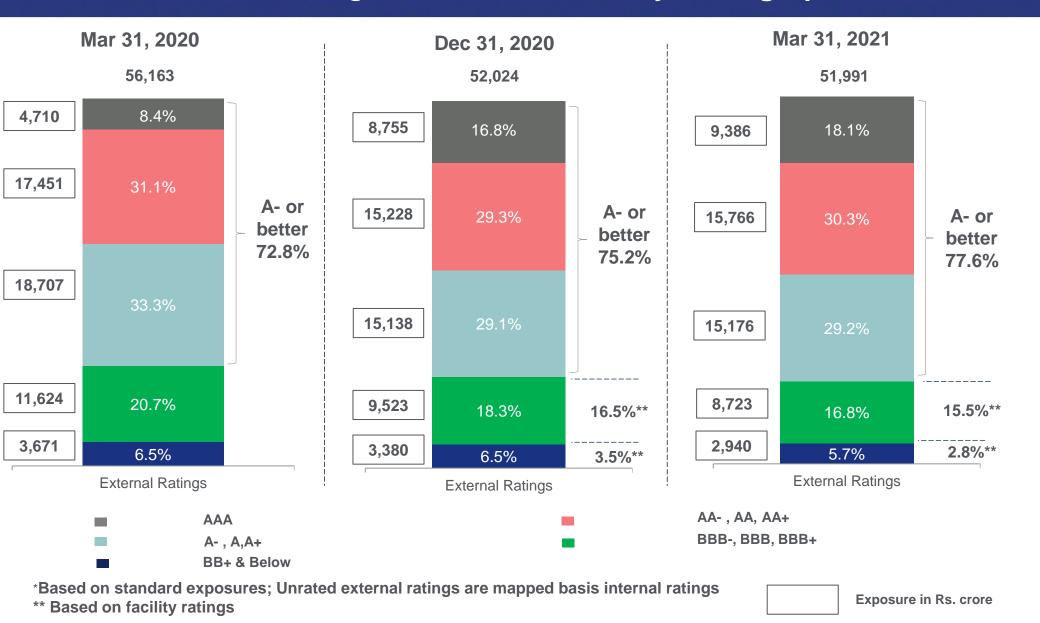
<sup>\*\*</sup> Includes Rs. 70 crore additional provision on Unsecured advances

## **Advances Mix and Growth Driven By Retail**

	Mar 31,2021	Mar 31,2020	YoY	Yield FY 21	Proportion
C&IB	18,323	19,846	(8%)		
of which IFI	1,091	1,648	(34%)	7.6%	440/
CB	5,910	7,611	(22%)	(9.1%)	41%
Wholesale	24,233	27,457	(12%)		
Business Loans	10,765	10,457	3%		
Credit Cards	12,177	10,509	16%		
Micro-banking	7,132	6,445	11%	15.2%	
Housing Loans	1,669	325	-	(16.0%)	59%
Retail Agri	1,185	1,169	1%		
Others	1,462	1,657	(12%)		
Retail	34,390	30,562	13%		
Total	58,623	58,019	1%	FY20 yield	s in brackets

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#### Borrowers' External Rating Profile\* – Consistently Moving Up the Risk Curve



#### Additional Colour on BBB and BB Rated Exposure

#### **BBB Rated Exposure**

- Fully Secured, granular portfolio both in terms of size and sectoral exposure
  - Highest sectoral exposure of 1.6%
  - 295 customers with average exposure of Rs. 30 crore
  - Highest single exposure is Rs. 260 crore, fully secured
  - Reduction in total exposure of Rs. 2,900 crore in FY21 Net downgrades to BB Rs. 590 crore; Net upgrades to A- or better Rs.889 crore; Net Reduction in exposure Rs. 1422 crore

#### **BB** and below Rated Exposure

- Portfolio almost fully secured and granular both in terms of size and sectoral exposure
  - 240 total customers with an average of Rs. 12 crore
  - Approx.50% of the exposure has a facility rating better than investment grade
  - Largest exposure of Rs. 200 crore, fully secured, consistently being pared down; exposure reduced by Rs. 150 crore in FY21
  - 3 accounts between Rs. 100 crore Rs. 150 crore, of which one account is non-fund exposure
  - Normal slippages from BB and below has been 5-7% of the total, FY21 was higher at 10%; expected to revert to normal from FY22

Given the granularity and risk reduction over the last 18-24 months, these exposures are now BAU

## **Diversified Industry Mix – Low Industry Concentration**

**Top 10 Industry\*** 

Outstanding FB+NFB Exposure	FB-NFB Split	% of Outstanding FB+NFB Exposure
3,466	99:1	4.6%
3,031	28:72	4.1%
2,623	39:61	3.5%
2,018	71:29	2.7%
1,999	36:64	2.7%
1,632	88:12	2.2%
1,584	100:0	2.1%
1,387	74:26	1.9%
1,311	76:24	1.8%
1,159	72:28	1.6%
	3,466 3,031 2,623 2,018 1,999 1,632 1,584 1,387 1,311	FB+NFB Exposure       3,466     99:1       3,031     28:72       2,623     39:61       2,018     71:29       1,999     36:64       1,632     88:12       1,584     100:0       1,387     74:26       1,311     76:24

<sup>\*</sup> As of Mar 31, 2021 based on actual outstanding

#### **Non Fund Based Book**

Particulars	March 31, 2021	March 31, 2020	Dec 31, 2020
Guarantees	9,834	11,133	10,859
Letter of Credit, Acceptances, Endorsements and other Obligations	4,710	4,926	4,185

## **Asset Quality – Strengthened PCR During FY21**

	Quarter Ended					
	March 31, 2021	Dec 31, 2020 (Proforma)	Sep 30, 2020 (Proforma)	June 30, 2020	March 31,2020	
Movement of Gross NPAs						
Opening Balance	2,610	2,001	1,992	2,137	2,010	
(+) Additions during the period	1,439	1,470	234	5	709	
(-) Upgrade	322	5	3	3	53	
(-) Recoveries	454	78	103	40	179	
(-) Write Offs	671	779	119	106	350	
Closing Balance	2,602	2,610	2,001	1,992	2,137	
Gross NPA (%)	4.34%	4.57%	3.49%	3.45%	3.62%	
Net NPA	1,241	1,408	836	933	1,189	
Net NPA (%)	2.12%	2.52%	1.49%	1.65%	2.05%	
Provisioning Coverage Ratio (PCR) (%)	72.19%	68.77%	73.54%	70.46%	64.04%	
Slippage Ratio	2.57%	2.62%	0.41%	0.01%	1.19%	
Net Restructured %	1.41%	0.91%	0.09%	0.09%	0.08%	

<sup>•</sup> Security Receipts as a percentage of total advances at 0.29%

## Asset Quality – Net NPA stable YoY despite Covid challenges

Business segment	Mar 31, 2021	Dec 31, 2020 (Proforma)	Sep 30, 2020 (Proforma)	June 30, 2020	Mar 31,2020
Wholesale	1.85%	1.75%	2.62%	2.67%	2.64%
Retail	2.49%	2.82%	0.87%	0.78%	0.98%
Business Loans	0.47%	0.90%	0.38%	0.38%	0.37%
Credit Cards	1.17%	1.21%	0.07%	0.04%	0.22%
Micro-Banking	0.44%	0.32%	0.16%	0.11%	0.12%
Retail Agri	0.21%	0.23%	0.19%	0.20%	0.20%
Others	0.19%	0.15%	0.08%	0.06%	0.07%
Total	4.34%	4.57%	3.49%	3.45%	3.62%

#### Net NPA by business segment

		•	•		
Business segment	Mar 31, 2021	Dec 31, 2020 (Proforma)	Sep 30, 2020 (Proforma)	June 30, 2020	Mar 31,2020
Wholesale	0.93%	0.77%	1.03%	1.19%	1.52%
Retail	1.19%	1.75%	0.46%	0.45%	0.53%
Business Loans	0.28%	0.75%	0.21%	0.23%	0.26%
Credit Cards	0.43%	0.50%	0.03%	-	
Micro-Banking	0.23%	0.22%	0.08%	0.05%	0.08%
Retail Agri	0.15%	0.17%	0.12%	0.15%	0.16%
Others	0.10%	0.11%	0.03%	0.02%	0.03%
Total	2.12%	2.52%	1.49%	1.65%	2.05%

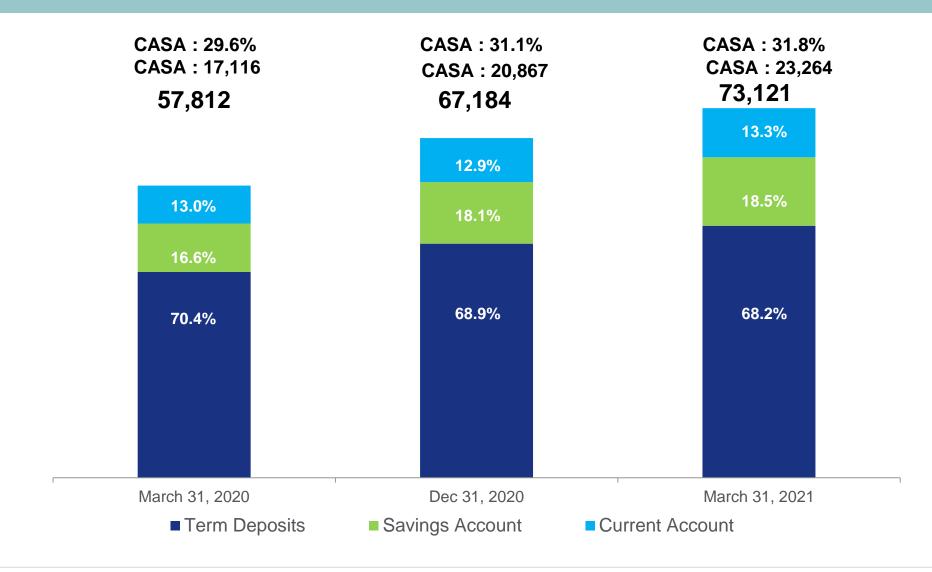
## **Capital Adequacy - Well Capitalized**

Particulars	March 31, 2021	March 31, 2020	Dec 31, 2020
Tier 1 Capital Funds*	12,301	10,324	12,266
Tier 2 Capital Funds	637	751	611
Total Capital Funds	12,938	11,075	12,877
Total RWA	73,948	67,326	71,818
Tier 1 CRAR*	16.6%	15.3%	17.1%
Total CRAR*	17.5%	16.4%	17.9%
RWA/Total Assets	73.5%	75.7%	74.5%

<sup>•</sup> CRAR and Tier 1 Capital Funds for interim financial periods has been computed after adding interim profit for better comparison

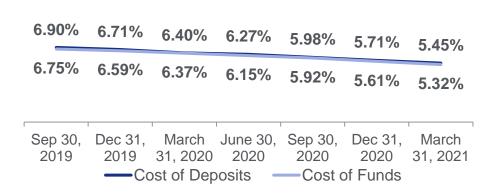
#### CASA Continues Strong Growth; Total Deposits Grew 9% Sequentially

#### 36% YoY growth in CASA, 11% QoQ; Total deposits grew by 26% YoY, 9% QoQ

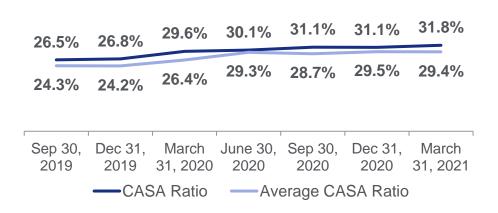


#### Deposits and Liquidity – Improving Granularity Driving Lower Costs





#### **Improving CASA Ratios**



#### **Surplus Liquidity Position**



—LCR Requirement

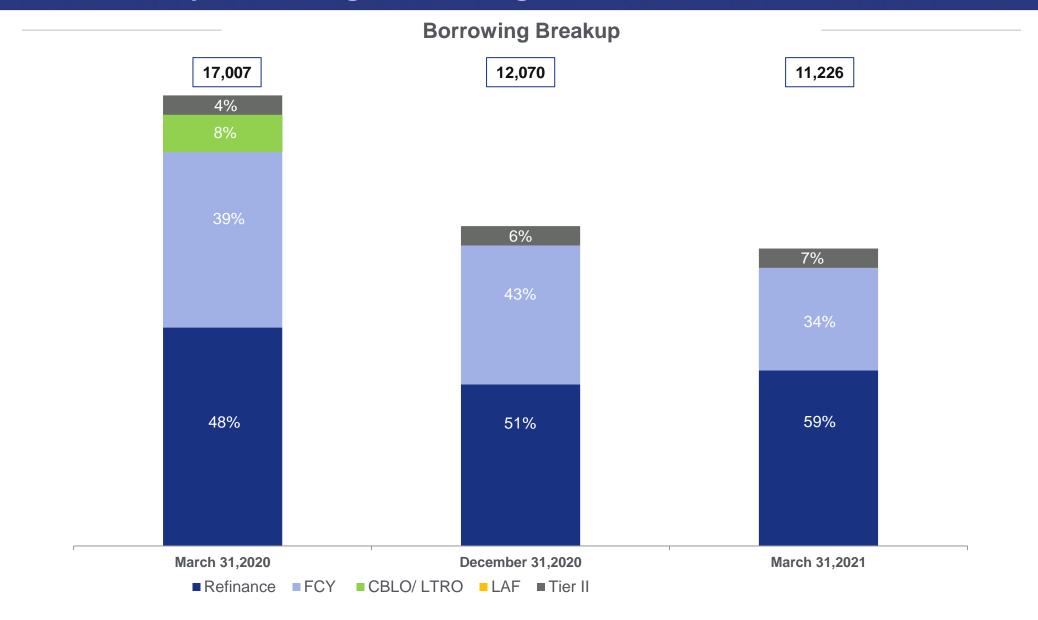
## **Increasing Share of Retail Deposits**

Surplus Liquidity (Rs. crore)

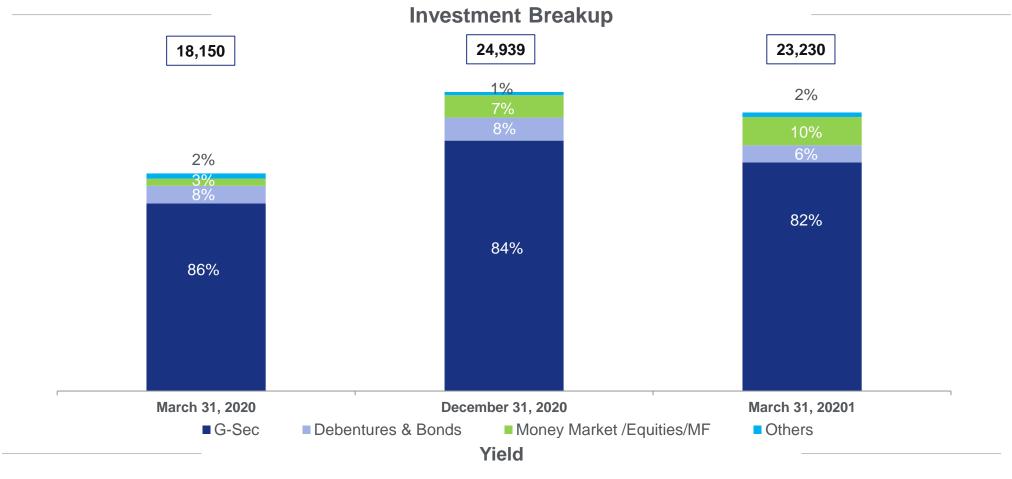
—LCR maintained



## **Consistently Reducing Borrowings**



## **Investment Book Increase Driven By Surplus Liquidity**



Yield	Q4 FY21	Q3 FY21	Q4 FY20	FY21	FY20
Total Investments	6.0%	6.0%	6.8%	6.4%	7.3%
SLR	6.4%	6.3%	7.1%	6.6%	7.3%
Non SLR	5.1%	6.5%	8.3%	6.7%	8.7%

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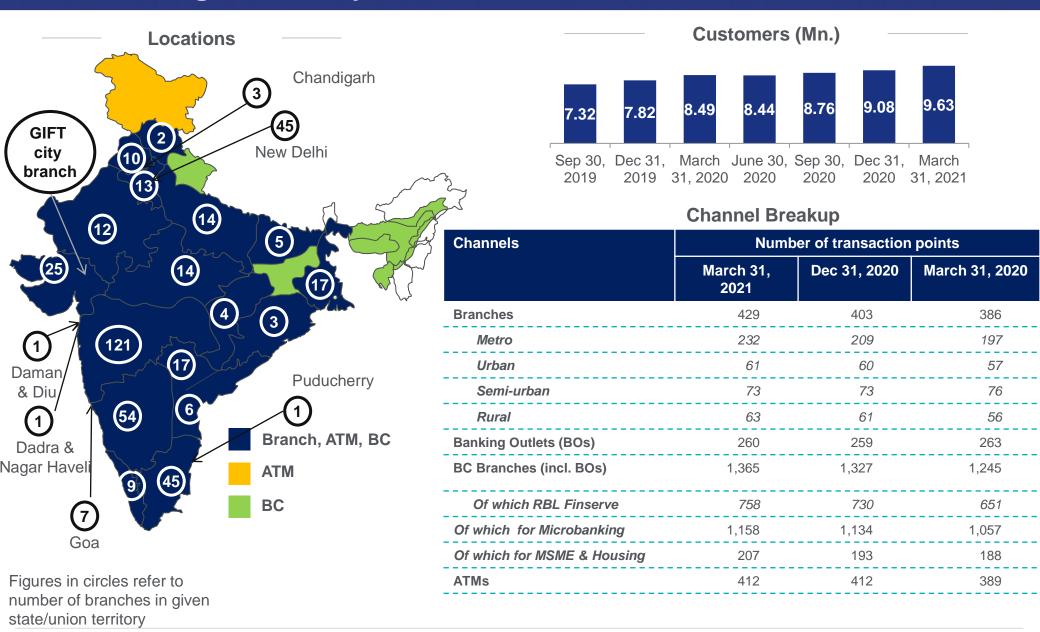
## **Cost of Deposits/ Cost of Funds Trending Lower QoQ**

				— Р	re-IPO						
	FY 11		FY 12		FY 13		FY 14	F'	Y 15	FY	16
Yield on Advances	10.9%		12.6%		13.1%		12.9%	12	2.3%	11.7	<b>7</b> %
Cost of Funds	5.8%		8.3%		9.6%		9.4%	8	.4%	7.6	5%
Cost of Deposits	5.8%		8.1%		8.9%		8.8%	8	.3%	7.7	<b>"</b> %
Post Listing Performance											
	FY17	FY18	FY19	Q1FY20	Q2FY20	Q3FY2	0 Q4FY2	0 Q1FY21	Q2FY21	Q3FY21	Q4FY21
Yield on Advances	11.1%	10.5%	11.2%	12.0%	12.1%	12.3%	12.5%	13.0%	12.3%	11.5%	11.2%
Cost of Funds	7.0%	6.3%	6.6%	6.8%	6.8%	6.6%	6.4%	6.1%	5.9%	5.6%	5.3%
Cost of Deposits	7.1%	6.5%	6.8%	7.0%	6.9%	6.7%	6.4%	6.3%	6.0%	5.7%	5.5%

28



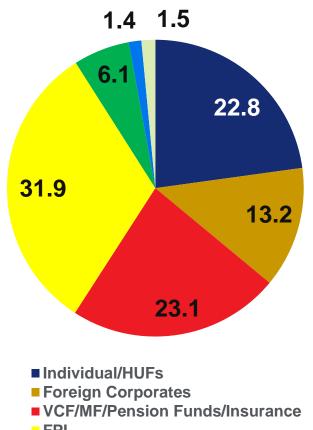
## Our Growing, Multi-Layered Distribution Network





#### **Diversified Shareholding & Strong Rating Profile**

Shareholding by category (%) —



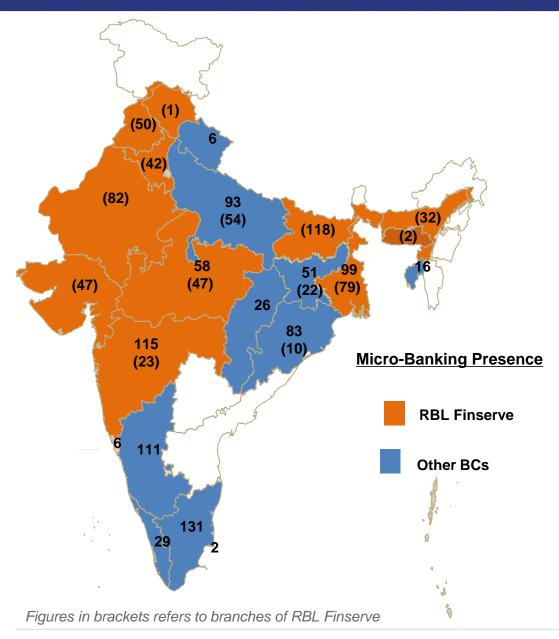
- FPI
- Body Coporates
- NRIs
- Others

Total Foreign holding – 46.5%. Approved limit – 74%

Instrument	Rating						
Basel III compliant Tier II bonds	ICRA AA- hyb (Stable) (Re-affirmed dated Feb 22, 2021)						
	CARE AA- (Stable) (Re-affirmed dated Oct 8, 2020)						
Certificate of Deposits	ICRA A1+ (Re-affirmed dated Feb 22, 2021)						
Medium term fixed deposit programme	ICRA MAA (Stable) (Re-affirmed dated Feb 22, 2021)						
Short term fixed deposit programme	ICRA A1+ (Re-affirmed dated Feb 22, 2021)						



#### **Micro-Banking Distribution Network**



**BC Branches Opened in FY-21: 173** 

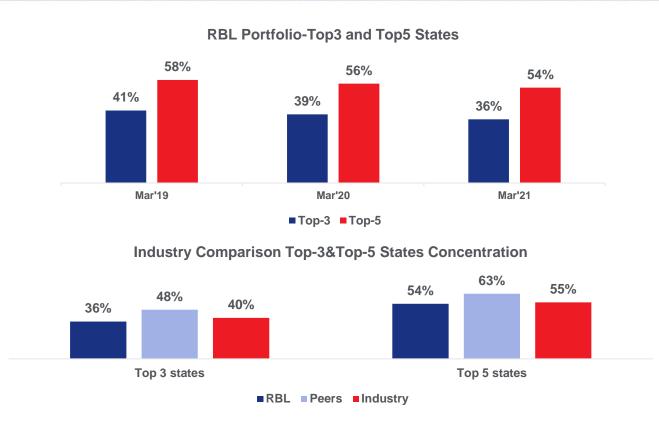
#### **State & District Presence:**

- 21 States and 1 Union Territory
- 415 Districts

#### **Branches:**

- Micro-Banking Branches: 1,200
  - RBL Finserve Branches: 609
- Banking Outlets: 260

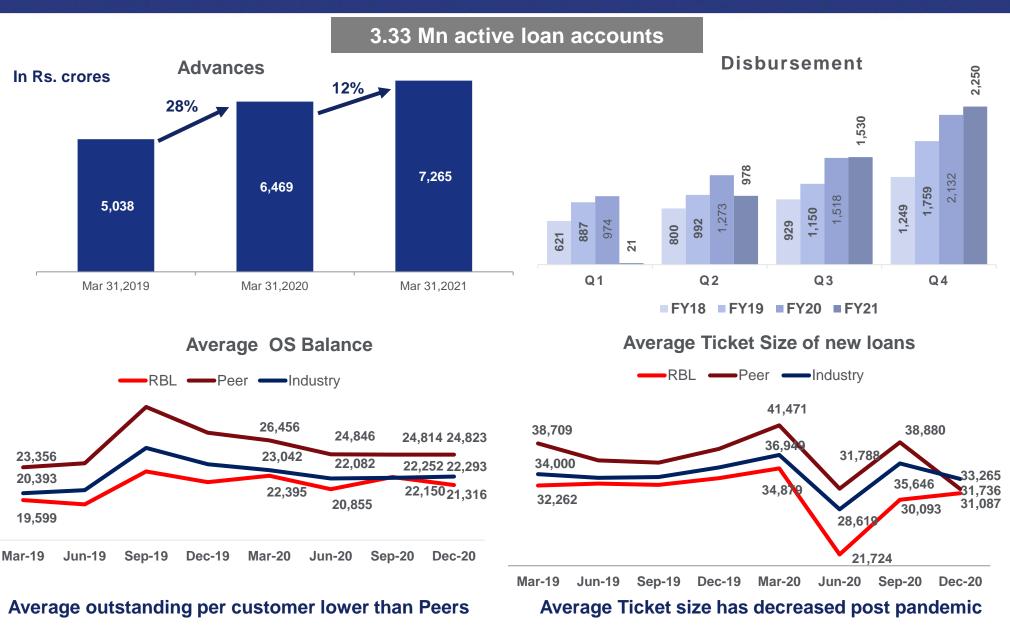
#### Micro-Banking - Portfolio Concentration reducing in top 3 / 5 states



- Geographical diversification and state / district caps ensure lower geographical concentration than Peers
- State concentration cap of 15%
- District cap 2%
  - 98% districts have < 1% contribution</li>
  - 10 districts have between 1 to 1.5% contribution

	% of	% of
State Name	Portfolio	Portfolio
	Mar'21	Mar'20
Tamil Nadu	12.9%	13.4%
Bihar	12.8%	14.7%
Rajasthan	10.9%	7.3%
Karnataka	9.0%	8.8%
Maharashtra	8.4%	10.7%
Uttar Pradesh	7.8%	3.4%
West Bengal	7.2%	8.5%
Odisha	5.3%	6.2%
Madhya Pradesh	5.1%	4.9%
Haryana	3.8%	3.9%
Punjab	3.6%	4.6%
Gujarat	3.2%	3.1%
Jharkhand	3.0%	2.1%
Assam	2.0%	2.8%
Kerala	1.6%	1.5%
Chhattisgarh	1.2%	1.7%
Uttarakhand	0.7%	0.8%
Tripura	0.5%	0.5%
Puducherry	0.4%	0.4%
Goa	0.4%	0.6%
Meghalaya	0.1%	0.1%
Himachal Pradesh	0.03%	0.0%
Grand Total	100.0%	100.0%

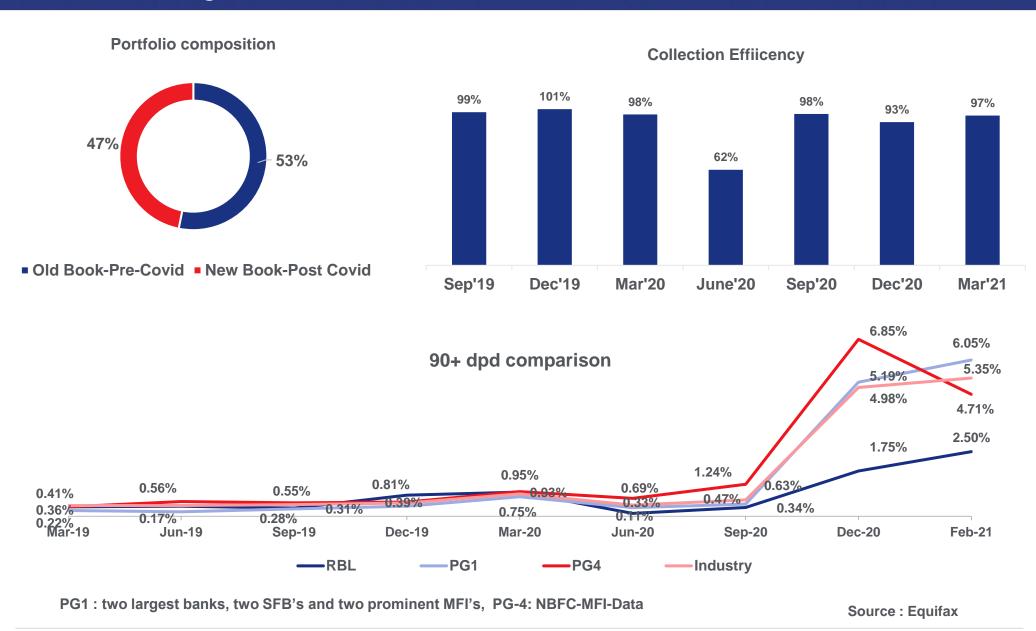
#### Portfolio growth driven by new customers, ticket size growth moderate



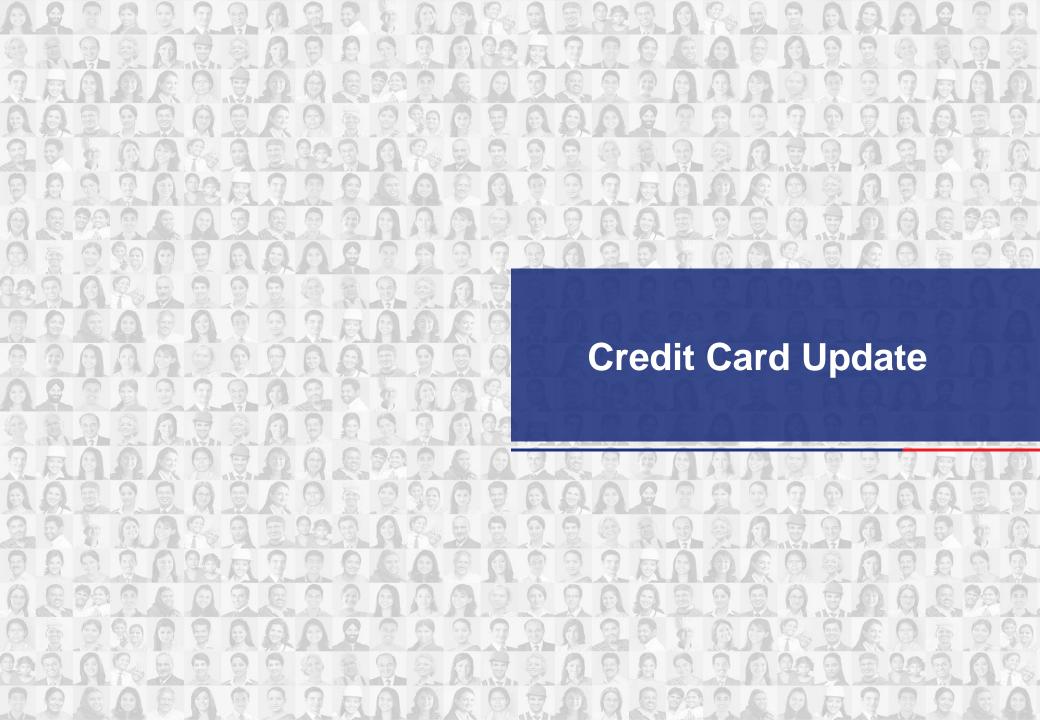
Peers: two largest banks, two SFB's and two prominent MFI's

Source: Equifax

#### Micro Banking - Portfolio Outlook

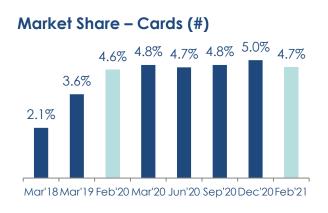


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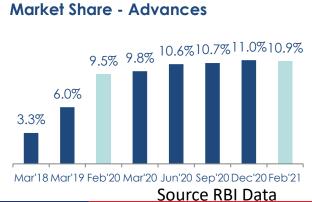


#### **Growth & Market Share**

	Feb'	'20	Feb'21			
	RBL	Industry	RBL	Industry		
CIF	2.6 M	57.2 M	2.9 M ▲ 10%	61.6 M ▲ 8%		
Spends	2,795 Cr	62,903Cr	2,864 Cr ▲ 2%	60,357 Cr ▲ -4%		
Advances	10,551 Cr	1,10,946 Cr	12,719 Cr ▲ 21%	1,16,290 Cr ▲ 5%		





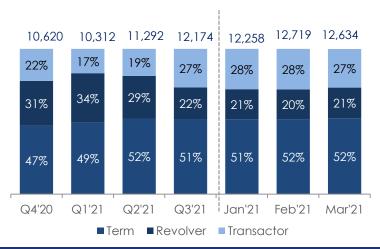


#### Credit Cards - Portfolio Trends





#### Advances Breakup (Cr.)



#### **Acquisition (Million)**

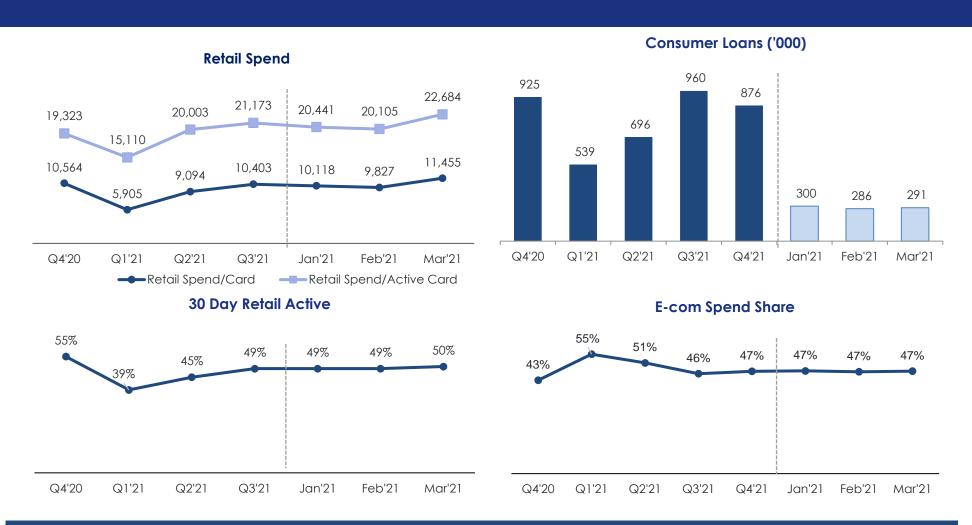






# Reinstated for previous period basis revised RBI definition

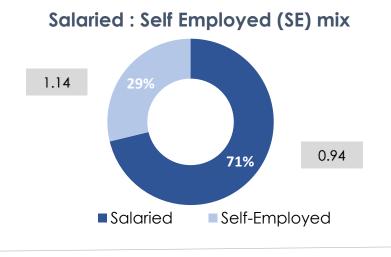
#### Credit Cards - Portfolio Trends

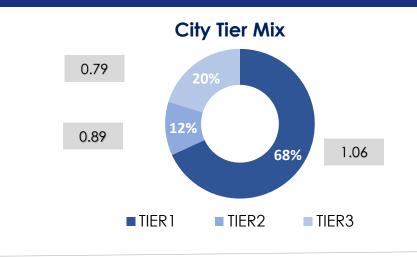


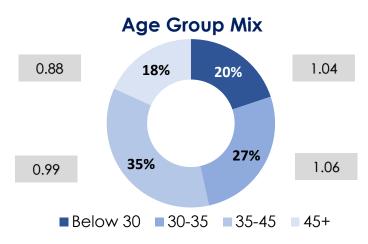
Retail Spends better YoY and QoQ, Consumer loans dropped QoQ as Q3 was festive quarter

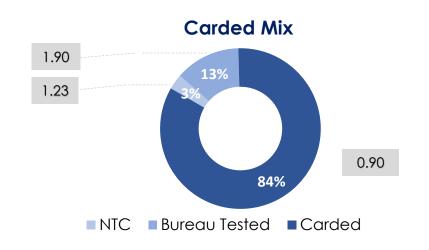
# Retail Spend parameter are measured as of qtr end

# Credit Cards – Customer Segment insights









Bias towards safer segments. Contribution of Salaried and Tier 3 higher in new acquisition

## **Spend Recovery**

#### **Spend Impact and Recovery**



<sup>\*</sup> Apr & May'20

Spends which dropped to 55% levels in Apr & May are higher than Pre-Covid.

#### #Spend Type

<u>Daily</u>: Grocery/Stores, Telecom, Utility, Education, Health & Insurance, Wallet Load, Fuel & Cab

<u>Discretionary:</u> Lifestyle & Apparel, Dining & Food Delivery, Entertainment, Durables

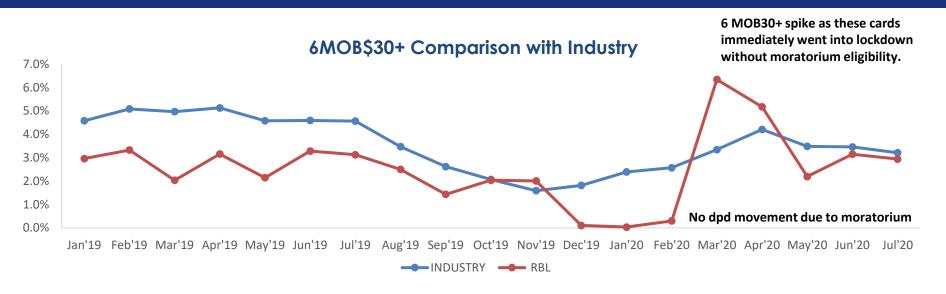
<u>Travel</u>: Hotel, Travel Agency, Airlines, Railway etc

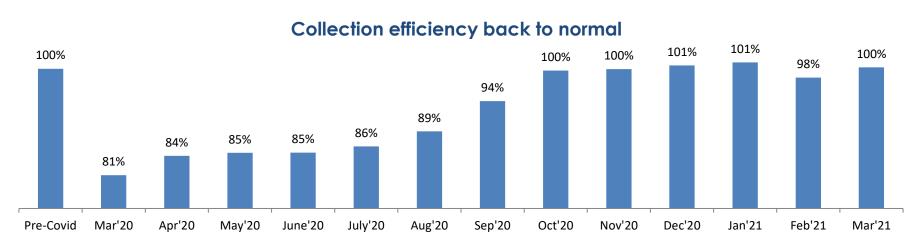
#### Spends by category

Spend Type#	Mar'20	Mar'21	Spend per Card ratio (Mar'21 vs Mar'20)
Daily	78%	76%	1.14
Ecom	51%	53%	1.18
POS	49%	47%	1.10
Discretionary	17%	20%	1.35
Ecom	16%	21%	1.74
POS	84%	79%	1.24
Travel	5%	4%	0.96
Ecom	54%	61%	1.07
POS	46%	39%	0.82
Total	100%	100%	1.17
Ecom	45%	47%	1.21
POS	55%	53%	1.13

- Ecom spend share has increased across categories
  - Discretionary spends came in strong in March 21

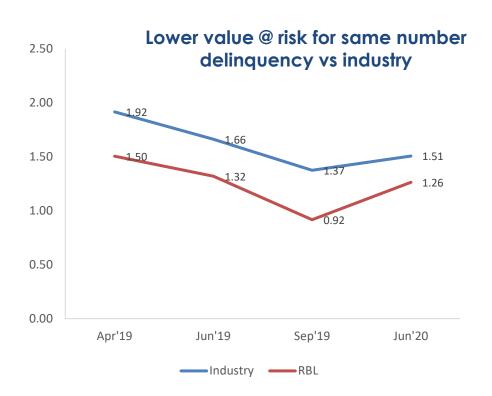
# Credit Cards - tighter control on new bookings resulting in lower delinquencies than industry.





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# Tighter risk measures on new acquisition – lowering risk in the portfolio



# Higher proportion of low risk clients 70% 60% 50% 40% 30% 20% 10% Risk Category 1 Risk Category 2 Risk Category 3 Increasing Risk

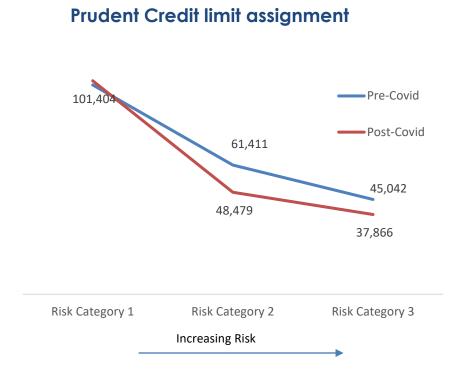
Sharper exposure management across risk bands leading to lower value at risk for same number delinquency.

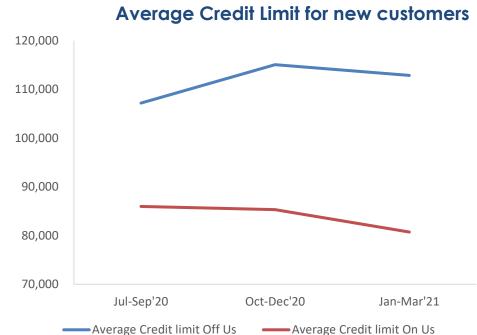
Measured as Ratio of 6 MOB 30+ (\$) / 6 MOB 30+ (#)

Significantly tighter risk filters – higher proportion of lower risk. Further tightening in April'21 removing 20% of acquisition.

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# Conservative exposure strategy post Covid on new acquisition - lower value at risk





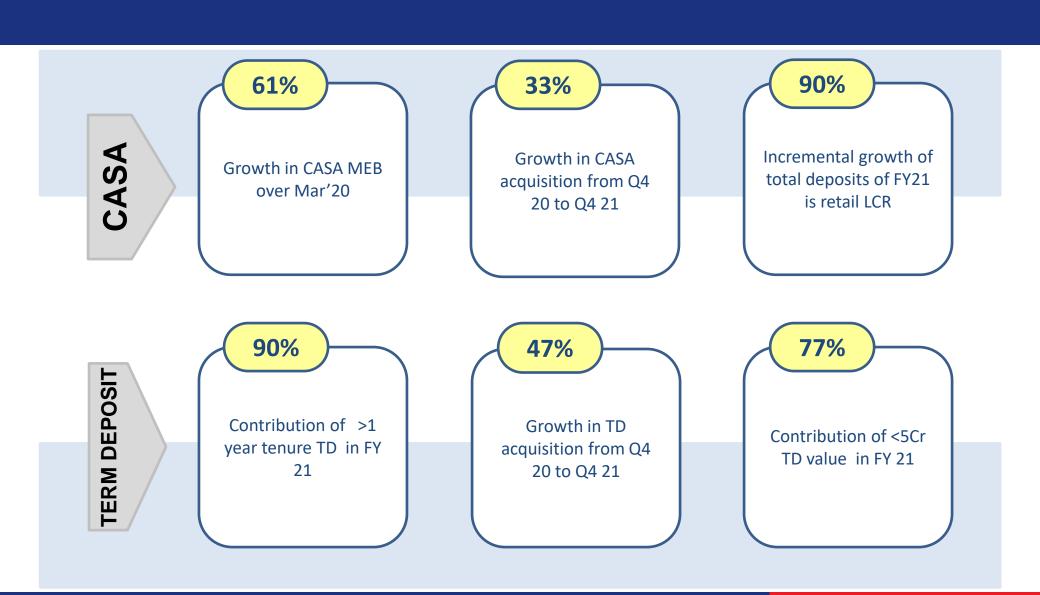
Reduction in exposure through conservative limit assignment on new cards – reducing value at risk

Source: TransUnion / CIBIL

Limit assignment much lower than other cards held by the customer – build up exposure basis risk profile post six months



# Granularity in Branch Banking



#### **Growth in Digital**

# **New Contactless** Debit cards



Investments in Mutual funds are source online (Volume)

Cardless cash withdrawal Not carrying your card? No Worries!



60% Total Deposits (FD & RD) sourced Digitally

Unique adoption digital channels Mobile/ eBanking/ Chatbot/ whatsapp

Tap & Pay thru' mobile On Mobank

(our Mobile banking app)

Cardless Cash Withdrawal at ATM



10X Jump in online bill payments

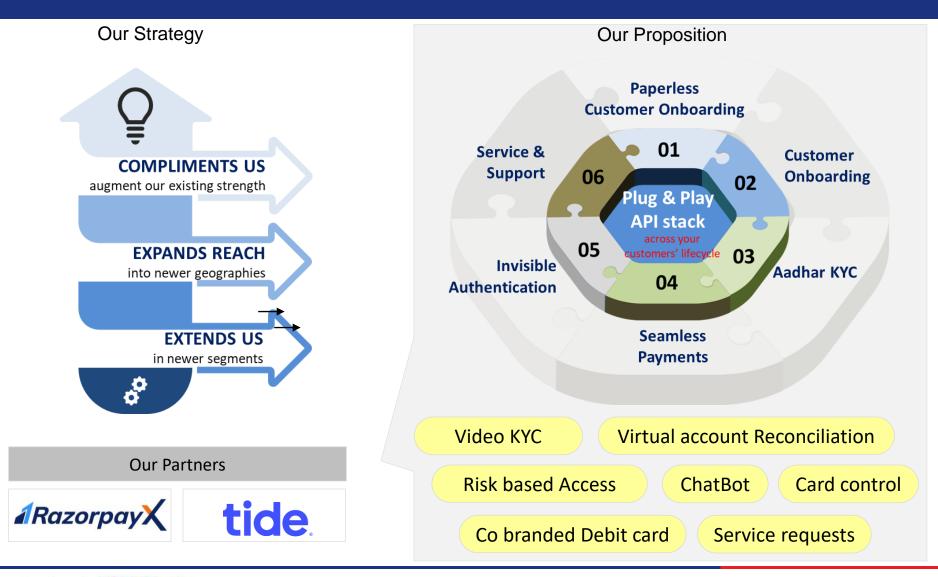
1.3X

62%

86%

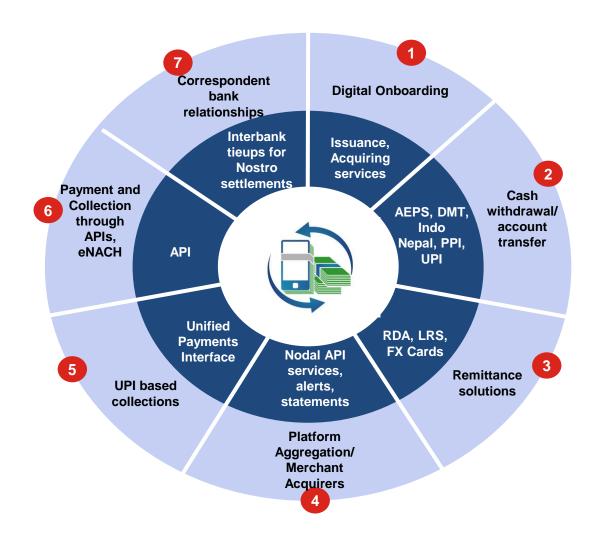
Premium Debit card launched in Mar'20 with spend ATS 1.3X more than regular Debit card (15% penetration)

# Growing through partnerships – Open banking





# Deeper Connect by enhancing the value proposition in the payments landscape...



#### Our market standing in the digital space...



API Hits: 5L payment API hits daily



AEPS: RBL # 5 in terms of transaction processed



MFI: RBL 25% market share disbursements through API









17.62 L<sub>No of Merchants</sub>



**PPI Customers** 

15.04<sub>L</sub> Customer Service Points

#### Deepening our digital footprint...





- 5 clients in pipeline over the next quarter.
- Salary disbursement on Prepaid is a value proposition, with the extended limit by the regulator from 11 to 2L the use case now has a broader coverage.
- Metro Prepaid Card is in development stage and WIP



#### **INR Remittances**



- eKYC based BC agent onboarding.
- Near real time settlement for AEPS product launched. Volumes increased by ~35%
- Strengthening the IndoNepal framework by consolidation and enhancing the technology architecture
- Initiated (micro ATM) for cash withdrawal at BC points using cards
- 4 new BC partners onboarded



#### **FX Products**



- CUG testing for a large exchange house offering Outward Remittance under Liberalised Remittance scheme.
   Planned commercial launch in May 2021
- 1 Large Exchange House for RDA under PipeLine.
- ~3% growth in value QOQ







- QOQ transaction volume growth of 57% and value growth of 74%. Significant ramp up post covid lockdown easing.
- "Tap on Phone"
   Contactless payments acceptance through all networks live through multiple partners. Scalable solution of converting mobile to a POS device for accepting payments through NFC enabled cards.



- Achieved over ~25% market share of disbursements & 40% AUM in the MFI market
- Bouquet of API solutions across payment & collection services
- API hits increased over 300% from 0.30lakh API transactions to 3 lakh API transactions per day.
- Completed UPI Auto Pay Certification
- Launched API version for emandate services.



## **Key Highlights for Q4 FY21**

#### Won 3 accolades at coveted National and International Awards



**India's Best Bank for CSR** 

**Asiamoney Awards 2021** 



Best Emerging Digital Technologies
Project
The Asset Triple A Digital Awards 2021

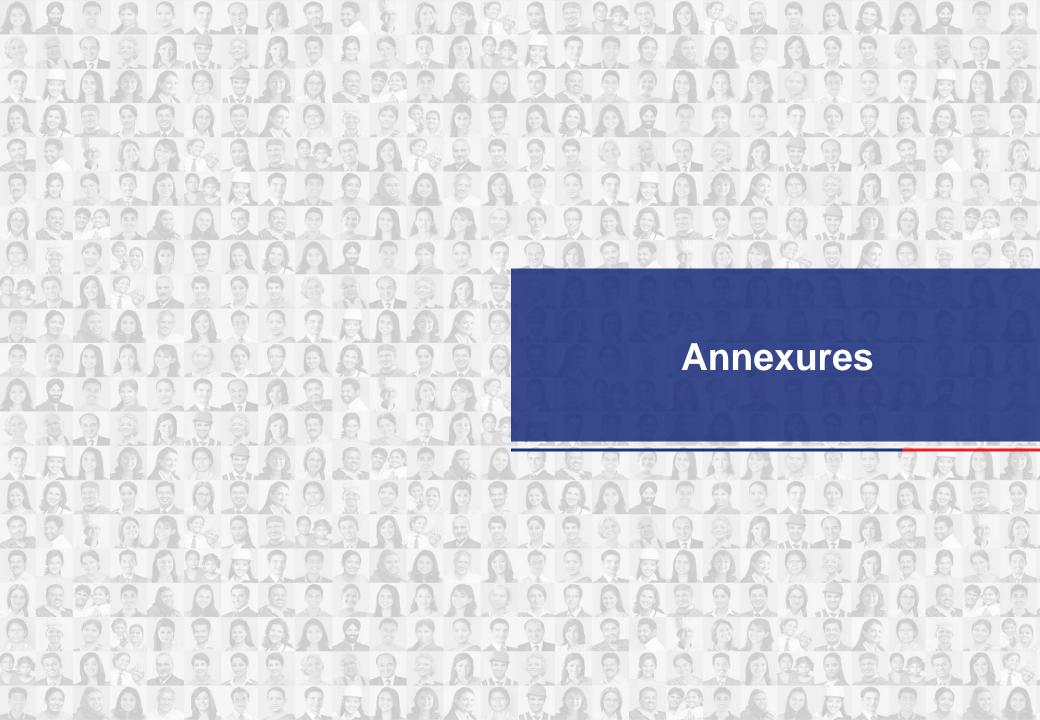


**Best Enterprise Resilience** 

Business Today KPMG Best Banks Jury Award

#### Tie-up

Announced **RBL Bank's first Multi-National Neobanking association with Tide, UK** to offer business accounts, related banking, and value-added services.



#### **Board of Directors**



Mr. Prakash Chandra

Non – Executive Independent Director (Part Time Chairman)
Previously, Chairman of Central Board of Direct Taxes (CBDT)



Mr. Rajeev Ahuja

Executive Director

Previously, associated with Citibank India, Bank of America, India and Bankers Trust Company



Ms. Veena Mankar

Non-Independent Director

Currently, Chairman of RBL Finserve Ltd. Previously, Founder of Swadhaar Finserve Pvt. Ltd. And Swadhaar FinAccess



Mr. Ishan Raina

Independent Director

Previously, Founder of Out of Home (OOH) India, Associated with J. Walter Thompson (JWT) and Lintas Advertising



Mr. Somnath Ghosh

Additional Non-Executive Independent Director

Retired Professor and Founding Dean (Academics) from Indian Institute of Management Kashipur



Mr. Vishwavir Ahuja

Managing Director and CEO

Previously, Managing Director & Country Executive Officer of Bank of America for Indian Sub-continent



Mr. Vijay Mahajan

Non-Executive Director

Previously, Founder of Basix Social Enterprise Group



Ms. Ranjana Agarwal

Independent Director

Founder and managing partner of Vaish & Associates, Chartered Accountants



Mr. Vimal Bhandari

Non-Executive Additional Director

Executive Vice Chairman and CEO with Arka Fincap Limited (AFL)

### Professional and Experienced Leadership Team



Mr. Vishwavir Ahuja
Managing Director and CEO
Managing Director & Country Executive Officer of Bank of America
for Indian Sub-continent from 2007-2009
(38)



Mr. Rajeev Ahuja
Executive Director
Previously, associated with Citibank India, Bank of America, India
and Bankers Trust Company (34)



Mr. R. Gurumurthy

Head – Risk & Governance

Previously, associated with Standard Chartered Bank, Bank of

America, Credit Lyonnais and State Bank of India with leadership
roles in India and Asia-Pacific region (35)



Mr. Brijesh Mehra

Head – Corporate, Institutional & Transaction Banking

Previously, Country Manager, Royal Bank of Scotland N.V. and prior to that associated with Grindlays Bank Public Limited Company

(34)



Mr. Jaideep Iyer Head - Strategy Previously, Group President and Deputy CFO – Yes Bank



(22)

Head - HR, CSR & Internal Branding
Previously, Vice President of Acquisitions and Partnerships Division in American Express Bank Ltd (Gurgaon) (28)

Ms. Shanta Vallury Gandhi



Mr. Harjeet Toor

Head - Retail, Inclusion and Rural Business

Previously, associated with Bank of America, ABN AMRO Bank and
Fullerton India Credit Company

(26)



Mr. Surinder Chawla

Head – Geography, Branch and Business Banking

Previously, associated with Standard Chartered Bank, ABN Amro
Bank and HDFC Bank

(28)



Mr. Sankarson Banerjee
Chief Information Officer
Previously, Chief Technology Officer , National Stock Exchange
(23)



Mr. Deepak Kumar
Chief Risk Officer
Previously, associated with State Bank of India and member of RBI committees
(37)

Figures in brackets are years of work experience in financial services

## Professional and Experienced Leadership Team (Contd.)



Mr. Bhavtaran Singh (Sunny) Uberai

Head – Client Services

Previously, associated with ABN Amro Bank and Arete Financial
Partners, Singapore (39)



Mr. Pankaj Sharma Chief Operations Officer Previously, Head Retail Operations, Axis Bank

(20)



Mr. Sanker Parameswaran

Head - Legal

Previously, associated with ICICI Bank, Indian Hotels, Amway India

(35)

Figures in brackets are years of work experience in financial services

## **Profit & Loss Statement**

Particulars	Q4 FY21	Q4 FY20	Q3 FY21	FY21	FY20	
Income						
Interest Earned	1,922	2,208	1,980	8,215	8,514	
Interest Expended	1,016	1,187	1,072	4,427	4,885	
Net Interest Income	906	1,021	908	3,788	3,630	
Other Income	688	501	580	2,058	1,910	
Total Income	1,594	1,522	1,488	5,845	5,540	
Expenditure						
Operating Expenses	718	770	683	2,755	2,826	
Employee Cost	207	200	211	845	768	
Premises Cost	63	52	58	259	210	
Depreciation	41	41	39	158	138	
Other Operating Expenses	407	477	375	1,492	1,709	
Operating Profit	877	752	805	3,091	2,714	
Provisions	766	601	610	2,402	1,962	
On advances	734	588	620	2,383	1,965	
On others	32	14	(10)	19	(4)	
Profit Before Tax	110	151	195	689	753	
Tax	35	36	48	181	247	
Profit After Tax	75	114	147	508	506	

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#### **Balance Sheet Statement**

Particulars	March 31, 2021	Dec 31, 2020	March 31, 2020	
Liabilities				
Capital	598	598	509	
Reserves and Surplus	12,065	11,986	10,074	
Deposits	73,121	67,184	57,812	
Borrowings	11,226	12,070	17,007	
Other Liabilities	3,641	4,600	3,576	
Total	100,651	96,437	88,978	
<u>Assets</u>				
Cash & Balances with RBI	6,705	6,295	6,415	
Balances with other banks	6,720	3,751	2,442	
Investments (Net)	23,230	24,939	18,150	
Advances (Net)	58,623	56,444	58,019	
Fixed and Other Assets	5,373	5,009	3,952	
Total	100,651	96,437	88,978	

#### Consolidated Profit & Loss Statement

Particulars	Q4 FY21	Q4 FY20	Q3 FY21	FY21	FY20	
Income						
Interest Earned	2,014	2,282	2,062	8,561	8,779	
Interest Expended	1,016	1,188	1,071	4,425	4,885	
Net Interest Income	998	1,094	991	4,136	3,894	
Other Income	691	502	574	2,049	1,918	
Total Income	1,689	1,596	1,565	6,185	5,812	
Expenditure						
Operating Expenses	811	843	760	3,071	3,103	
Employee Cost	292	257	282	1,122	968	
Premises Cost	68	57	64	279	225	
Depreciation	45	43	41	170	146	
Other Operating Expenses	406	486	373	1,500	1,764	
Operating Profit	878	753	805	3,114	2,709	
Provisions	765	601	610	2,401	1,961	
On advances	734	588	620	2,383	1,965	
On others	31	13	(10)	18	(4)	
Profit Before Tax	113	152	195	713	748	
Тах	37	36	48	183	247	
Profit After Tax	76	116	147	530	501	

#### Consolidated Balance Sheet Statement

Particulars	March 31, 2021	Dec 31, 2020	March 31, 2020	
<u>Liabilities</u>				
Capital	598	598	509	
Reserves and Surplus	12,068	11,990	10,056	
Deposits	73,055	67,105	57,812	
Borrowings	11,226	12,070	17,007	
Other Liabilities	3,672	4,642	3,600	
Total	100,619	96,405	88,984	
<u>Assets</u>				
Goodwill on Consolidation	41	41	41	
Cash & Balances with RBI	6,705	6,298	6,415	
Balances with other banks	6,738	3,758	2,443	
Investments (Net)	23,085	24,793	18,055	
Advances (Net)	58,623	56,444	58,006	
Fixed and Other Assets	5,427	5,071	4,024	
Total	100,619	96,405	88,984	

# Our Recent History

Particulars	FY 11	FY 12	FY 13	FY 14	FY 15	FY 16	FY 17	FY 18	FY19	FY20	FY21
Net Worth	1,075	1,131	1,594	2,012	2,224	2,960	4,242	6,544	7,336	10,290	12,254
Deposits	2,042	4,739	8,341	11,599	17,099	24,349	34,588	43,902	58,394	57,812	73,121
Advances (Net)	1,905	4,132	6,376	9,835	14,450	21,229	29,449	40,268	54,308	58,019	58,623
Investments (Net)	892	2,334	5,571	6,518	9,792	14,436	13,482	15,448	16,840	18,150	23,230
Net Profit	12	66	92	93	207	292	446	635	867	506	508
CRAR (%)	56.4	23.2	17.1	14.6	13.1	12.9	13.7	15.3	13.5	16.4	17.5
Gross NPA (%)	1.12	0.80	0.40	0.79	0.77	0.98	1.20	1.4	1.38	3.62	4.34
Net NPA (%)	0.36	0.20	0.11	0.31	0.27	0.59	0.64	0.78	0.69	2.05	2.12
Business per employee	4.4	6.7	7.9	7.7	9.1	11.8	13.1	15.9	19.3	16.0	16.9
No. of employees	907	1,328	1,859	2,798	3,465	3,872	4,902	5,300	5,843	7,221	7,816
Return on Assets (%)	0.53	1.33	1.05	0.66	1.02	0.98	1.08	1.21	1.27	0.59	0.54
Return on Equity (%)	1.7	5.9	6.73	5.44	9.58	11.32	11.67	10.95	12.15	5.74	4.35

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# Thank you

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Please email us your contact details at the above id to get added to our investor relations mailing list

Please visit our Investor Relations website - <a href="https://ir.rblbank.com/">https://ir.rblbank.com/</a>