



Joint Venture between Reliance Capital & Nippon Life Group

Investor Presentation Q1 FY20

Key Highlights

AUM One of the largest AMC's in India – Managing AUM of INR 4.31 tn

Profit Net profit of INR 1,254 mn for Q1 FY20 grew by 13%

AIF To launch Indo-Japan technology fund, announced during Osaka G20 summit

Launched first Indian ETF in Australia with ETF Securities Australia for attracting International higher inflows into India

Annualized SIP book of over INR 103 bn, from 3.2 mn SIP accounts

Digital Digital Purchases at ~391,600 in Q1 FY20 – doubled YoY

B30 Higher AUM % sourced from B-30 locations (RMF 20% – Industry 16%)

One of the largest Retail AMC with AUM of INR 863 bn Retail Contributes 40% of Total AUM

SIP



RNAM Snapshot







Snapshot

RNAM is one of largest asset manager in India, with 24 years of track record

RNAM AUM as of Jun'19

INR 4.31 tn

Mutual Funds INR 2,025 bn Managed Accounts

INR 2,251 bn

International

INR 31 bn*

Advisory INR 54 bn

Trusted Asset Manager - Holding Fund Mandates from



EPFO



ESIC



PFRDA



CMPFO











294 Locations ~1,100 Employees 74,400+ Distributors 9.2 mn Q1 FY20 Trnx 8.9 mn Folios







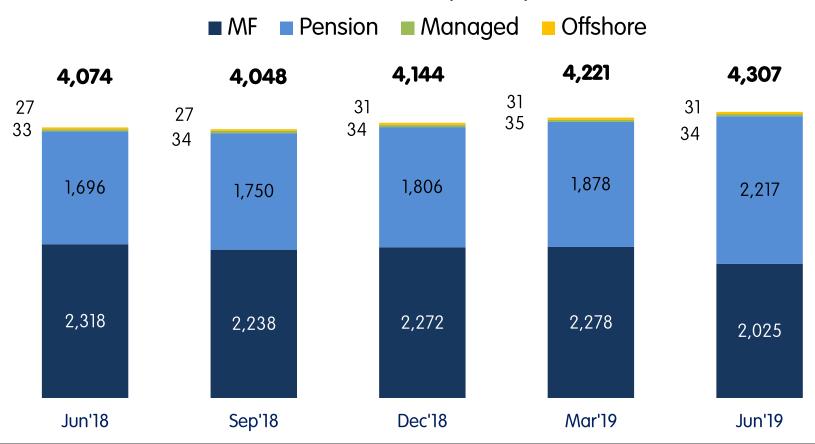
RNAM Quarterly Performance





Leading asset management player

RNAM AUM (INR Bn)



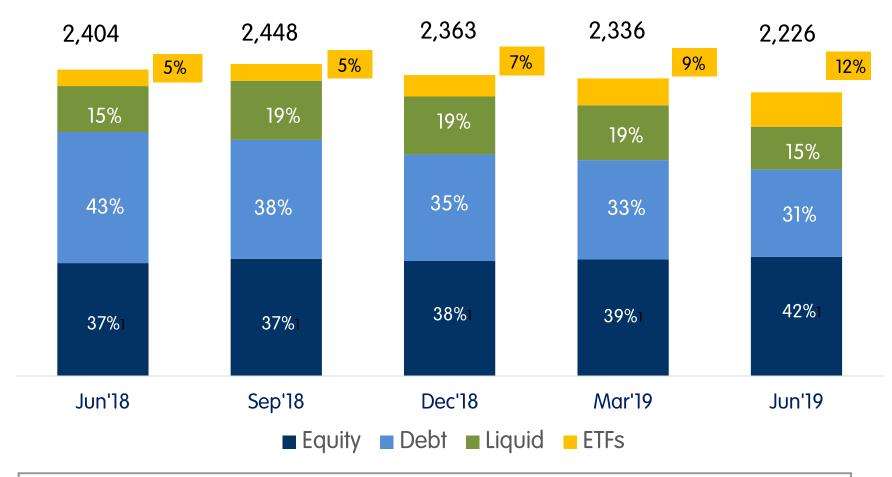
RNAM AUM one of the highest in Industry - INR 4.31 Tn MF contributes 47% of overall AUM





Leading asset management player

RMF QAAUM (INR Bn)



Equity now contributes 42% of Total AUM





Equity & Fixed Income Assets



RMF Equity Assets (incl. ETF) grew by 19% YoY

Fixed Income QAAUM (INR bn)



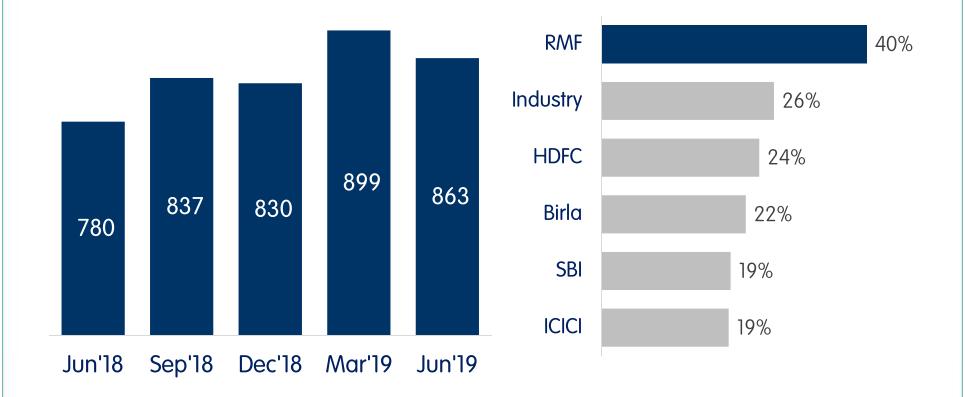




Focus on Retail & Small towns

Retail MAAUM (INR bn)

Retail AAUM / Total AAUM (%)



Higher composition of Retail Assets in AUM at 40% V/S Industry 26%





Beyond 30 cities (B-30) Contribution

Higher AUM % sourced from B-30 locations as compared to Industry

B-30 AAUM / Total AAUM (%)



B-30 has higher proportion of Equity Assets

Growing B-30 AUM by increasing on ground presence

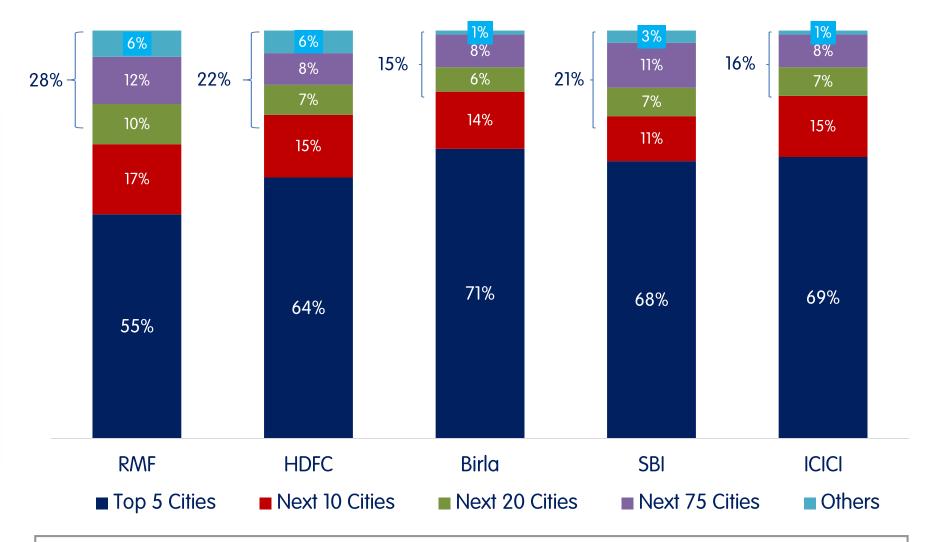
Source: AMFI







City wise break up of AUM

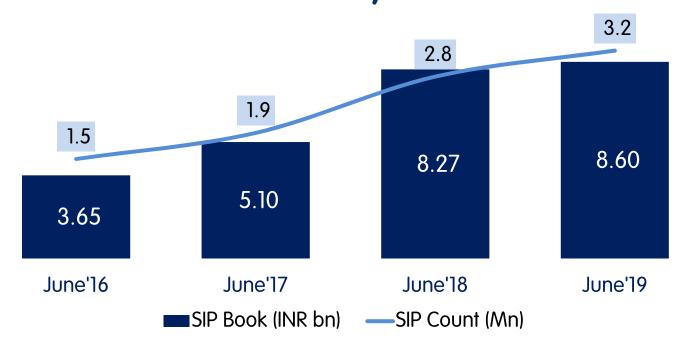


RMF has 28% of AUM from Beyond Top 15 cities highest among Top 5 AMC's





Systematic Investment Plan – Long & Stable Inflows **SIP Monthly Flows**



Annualized SIP book of over INR 103 bn

~ 3.2 mn of SIP accounts contributing monthly Inflow of INR 8.6 bn

79% of Incremental SIPs have a tenure of 5+ years





Unique Investors

Unique Investors Count (mn)*



Unique Investor Base has Increased by 8% YoY

* Based on PAN basis







Distribution



Strong Distribution

Empaneled over 1,000 New Distributors in Q1 FY20; total base at ~ 74,500

Banks



Deutsche Bank





73



HDFC BANK



National Distributors

96









Alternate (incl. PSU banks)

90









Independent Financial Advisors

74,100+





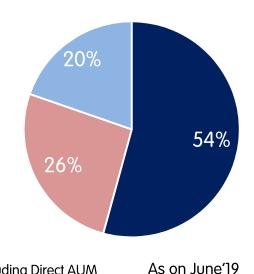




Leveraging Partnership with IFA

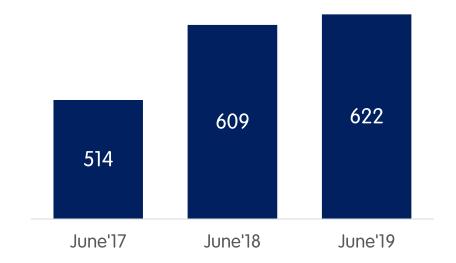
Distribution Mix*

- Independent Financial Advisors
- Banking Distributors
- National Distributors



Growing IFA Base

IFA AUM (INR Bn)



Derisked Distribution Model

No Single distributor contributes more than 5.4% of AUM

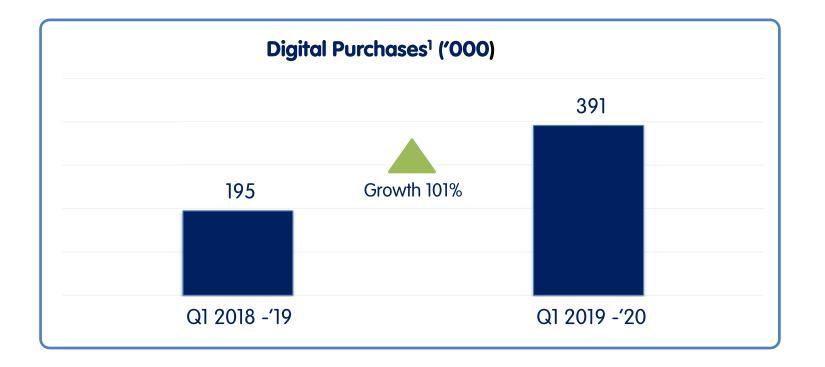
End of Period AUM, Calculated on Monthly Average AUM



*Excluding Direct AUM



Digital Business – Driving on Innovation



- Digital contribute 41% of total purchase transactions for Q1 FY20
- Digital purchases in Q1 FY20 more than 2X YoY
- RNAM among the first AMCs to launch e-NACH mandate in June 2019



Pillars of Digital Ecosystem

Website



www.reliancemutual.com

Investor Apps with updated functionalities



Simply Save



Invest Easy



Communicate



Traditional Partners









Digital Players









Platforms





Investwell

Website for Partners



Al based Business Easy App







Other Business



Alternate Investment Fund (AIF)

- □ At Present Offer Category II & Category III AIFs
 - Equity: Reliance Equity Opportunities AIF Series
 - Credit: Reliance Yield Opportunities AIF
 - Real Estate: Reliance Yield Maximiser AIF Series, Reliance Yield Plus AIF Series
- Raised Commitments of approx. INR 26 bn
- □ Fund raising underway for Equity & Real Estate
- Continue building capabilities across newer asset classes & strategies
- At advanced stage for the launch of our first Fund of Fund (FoF) in the Tech/VC Space Indo Japan Emerging Technology & Innovation Fund





Indo Japan Emerging Technology & Innovation Fund

- Japan and India committed to strengthen industrial competitiveness in both countries by creating funds to invest in India's fast-growing start-ups
- RNAM (as a General Partner) signed letter of intent along with Limited Partners: Nippon Life,
 Mizuho Bank, Development Bank of Japan
- □ This is a **Fund of Fund** vehicle with a unique proposition of **investing and managing**:
 - Portfolio of 15 to 25 India dedicated Venture Capital (VC) Funds
 - Accessing an investment portfolio of 300-400 start-up companies
 - The FoF will raise investments from both Japanese and Indian investors



ETF - Future Ready

Experience

Only AMC with **17 years of experience** in managing ETFs

Innovators

Innovator in Gold ETFs & Money Market ETFs

First AMC to launch ETF jointly in partnership with GOI as a part of divestment program

Launched ETFS Reliance India Nifty 50 ETF in Australia in June 2019

ETF Bouquet

Largest bouquet of 17 ETFs in the industry across Equities, Debts & Commodity (Gold)

Volumes

78.6% Market Share in ETF Volumes on the NSE & BSE (July'18 to June'19)

Market Share

On **QAAUM** basis, ETF Industry Size INR 1,401.1 bn RNAM ETFs holding INR 270.0 bn (market share of 19.3%)

Folios

Highest investor folios in Industry → **60%** Market Share of ETF folios as on Mar'19



NIPPON LIFE ASSET



Offshore Business

Managed & Advise AUM of over INR 84.5 Bn

Subsidiaries

(::

Singapore



Mauritius

Singapore

RAMS Equities Portfolio Fund – UCITS RAMS Investment Unit Trust – IFIF Cohesion Best Idea's Fund – SIF* IMSF – Equity Opp. Fund Feeder WIF - India Consumption Fund

Mauritius

Reliance Emergent India Fund Representative Office



Dubai

Distribution Service Center across Middle East

Leverage Nippon Life's Network to Increasing Global Footprint



Bualuang Bharata Fund



Nissay Short Term Indian Bond Nissay India Equity Selection Fund Nissay Indian Bond Mother Fund

Other International Tie-ups



Cohesion Best Idea's Fund - SIF



Samsung India S&M Focus Fund



ETFS Reliance India Nifty 50 ETF



NIPPON LIFE ASSET MANAGEMENT LTD



Global Presence



Launched - ETFS Reliance India Nifty 50 ETF in Australia



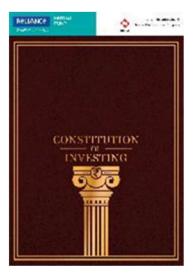
Other Initiatives





Brand Initiatives

Constitution of Investing



Father's Day



#PowerInPortfolio



Mothers Day





Leaders in Investor Education

EDGE Learning Academy: Q1 FY20

Investor Education

162

Programs

8,336

Investors

Unique Locations

T-30

69 Programs 22 Cities

B-30

93 Programs 59 Towns

Mobile App MFx



Dedicated Investor Education App MFx







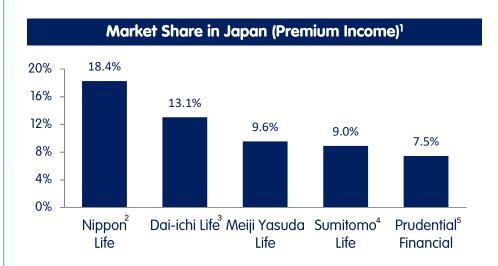
About Nippon Life





About Nippon Life Insurance

- ☐ Nippon Life Insurance Company is a **Fortune 500** company
- ☐ 130 year old history was founded as Nippon Life Assurance Co., Inc. in July 1889
- ☐ Second largest Insurance company in Asia*
- ☐ Largest market share in Japan among private life insurance companies#
- □ Presence across Four continents and investment in 48 asset management related operations



Key Figures		
Premium income ⁶	¥5,422.0bn (FY2017)	
Core operating profit ⁷	¥722.7bn (FY2017)	
Total assets	¥74,392.5bn (Mar-2018)	
Solvency margin ratio	968.0% (Mar-2018)	
Number of insured persons ⁸	13.81 million (Mar-2018)	
Sales representatives ⁸	59,548 (Mar-2018)	

*www.reinsurance.ws/world -largest –insurance-companies # Basis Premium Income





Nippon Life Group





Nippon Life

Domestic Insurance Business



Mitsui Life

(82.6%)

Revenues from insurance and reinsurance premiums (FY2017): \$6.3bn

MassMutual Life¹



(85.1%)

Revenues from insurance and reinsurance premiums (FY2017): \$2.1bn



(New Life Insurance Company)⁵

(100%)



Retail Agent

Life Salon (98.5%)



Life Plaza Partners

(100.0%)



HOKEN110

(100.0%)

Asset Management Business



Nissay Asset Management (100.0%)

AUM (2017/3): \$98.4bn



NIPPON LIFE ASSET

Reliance Nippon Life Asset Management

(42.9%)AUM (2019): \$ 60bn²



The TCW Group

(24.8% by subsidiary³) AUM (2018/3): \$202.0bn



Post Advisory Group

(20.0% by subsidiary³) AUM (2017/12): \$16.8bn



DWS Group

(5.0%)

AUM (2017/12): \$817.1bn

Overseas Insurance Business



MLC Life Insurance

(80.0%) Revenues from insurance and

reinsurance premiums (FY2017): \$1.8bn







Reliance Nippon Life Insurance

(49.0%)GWP (FY2017): \$0.5bn





Bangkok Life Assurance

(24.2%)GWP (FY2017):\$1.3bn



PT Asuransi Jiwa Seguis Life Sequis (68.3% by Nippon Life's affiliate⁴)

GWP (FY2017):\$0.2bn



Nippon Life Benefits

Nippon Life Insurance **Company of America**

(97.0%)

Source: Company filings, SNL Notes: USD1=JPY108.64; USD1=INR67.48; USD1=EUR0.86; USD1=AUD1.32; USD1=THB31.99; USD1=IDR13.895 (as of May 31, 2018)

- 1. To be renamed to Nippon Wealth Life in Jan. 2019
- AUM represents the average of Jan. Mar. 2019
- 3. Held by Nippon Life's fully owned subsidiary NLI US Investments
- 68.34% held by Nippon Life's equity-method affiliate PT Sequis, in which Nippon Life holds 29.26% of the total voting rights. 0.01% is held directly by Nippon Life.
- 5. Launched a preparing company in July. 2018



NIPPON LIFE ASSET MANAGEMENT LTD



Deal Timelines





Timelines

May 23rd 2019

Nippon life Insurance signs Binding Definitive agreement with Reliance Capital Limited to increase stake in RNAM upto 75%

May 27th 2019

Sale of 7.89 % holding in RNAM by Reliance Capital Limited under First Offer for Sale

June 14th 2019

Sale of 2.86% holding in RNAM by Reliance Capital Limited under Second Offer for Sale

July 23rd – Aug 5th 2019

Open offer tendering Period at INR 230 per share

August 21st 2019

Last Date for communication of Rejection/ Acceptance and completion of payment or refund of equity Shares

Aug/Sept 2019

Likely Conclusion of the deal subject to regulatory Approvals

Financial Overview





Adoption of Ind AS 116 - Leases

Background

- ☐ Ind AS 116 Leases has come into effect from April 1,2019
- ☐ Eliminates the classification of leases between operating and finance lease
- ☐ Leases are required to be initially recognized
 - as a lease liability for the obligation to make payments
 - as a right -of- use asset for the underlying asset for the lease term
- ☐ Interest expense and depreciation to be charged to P&L instead of rent expense
- ☐ Under the transitional provisions, no requirement to restate comparative figures

Impact

- ☐ The Company has recognized lease liability using modified retrospective approach
- ☐ On April 1, 2019 the Company has recognized:
 - Right of Use asset (ROU) of INR 793.6 mn
 - Lease liability of INR 860.10 mn
 - Impact on Retained earnings of INR 43.20 mn (net of taxes)
- ☐ Effect of this adoption is not material to the profit for the period



Financial Summary- As per IND AS

Consolidated INR in Mn.

Particulars	Q1 FY20	Q1 FY19
Revenue from Operations	3,251	3,945
Operating Expenditure	1,799	2,617
Fee & Commission Expenses	252	666
Employee benefits expense	825	677
Finance cost	17	-
Other Expenses	629	1,186
Depreciation	76	88
Core Operating Profit	1,452	1,328
Other Income	353	300
Profit before Tax	1,805	1,628
Profit For the Period	1,254	1,111

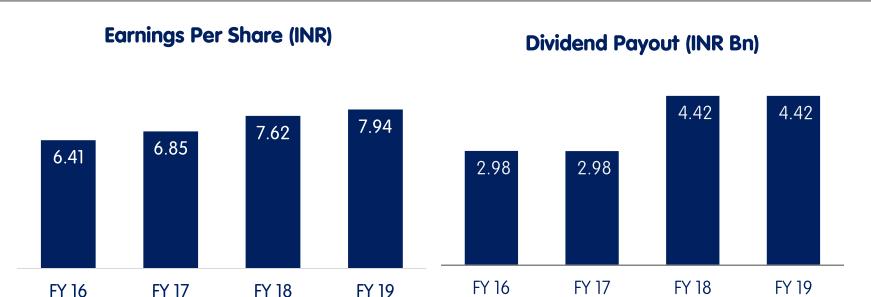
Standalone

Particulars	Q1 FY20	Q1 FY19
Revenue from operations	3,082	3,779
Core Operating Profit	1,435	1,267
Profit For the Period	1,212	1,076



Dividends

Return on Equity of 19% in FY19



Board Declared Second Interim Dividend of INR 3 Per Share on Apr 29th, 2019

91% of FY19 Earnings shared with Shareholders

Paid cumulative dividend of INR 20+bn in last 6 financial years

* Including Dividend Distribution Tax







Board Of Directors





Profile of Board Members



Mr. Kanu Doshi (Independent Director) Dean – Finance, at Welingkar Institute of Management, Mumbai



Mr. S. C. Tripathi (Independent Director) Held several senior level posts including Principal Secretary, Finance and Industry in Govt. of UP, Joint Secretary (Economic Affairs); Additional Secretary Mines in Gol



Gen. V. P. Malik (Retd.) (Independent Director) Held Chief of the Army Staff position (Oct'1997-Sep2000) in Indian Army



Ms. Ameeta Chatterjee (Independent Director) Over 18 years of corporate finance experience in developing, managing and executing infrastructure projects across sectors in India and UK.





Profile of Board Members



Mr. Minoru Kimura (Associate Director) Executive Officer, Head of Asia Pacific at Nippon Life Insurance Company



Mr. Akira Shibata (Associate Director) General Manager / Global Business Planning Department at Nippon Life Insurance Company



Mr. Sundeep Sikka (Associate Director) **Executive Director & CEO of RNAM** Held both the positions Vice-Chairman and Chairman of AMFI

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Joint Venture between Reliance Capital & Nippon Life Group

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