



# Shemaroo Entertainment Limited

## Q3 FY15 Earnings Presentation



# Executive Summary

## Overview

- Shemaroo Entertainment Ltd is a well established and reputed media content house in India, with activities in Content Acquisition, Value Addition to Content and Content Distribution.
- The company was co-founded by Mr. Budhichand Maroo as a book circulating library in 1962, and moved on to setting up one of India's first movie video cassette rental business in 1979.
- Over the years Shemaroo has become one of the largest independent content aggregators in India, distributing its content through different existing and emerging media platforms like Broadcasting channels, new media platforms like mobiles, internet etc, Home Video, In flight entertainment etc.
- The company got listed on both NSE and BSE on 1<sup>st</sup> October 2014 and has a market cap of around INR 4,648 Mn.

## Business

- Shemaroo acquires content with either Perpetual rights (complete ownership) or Aggregated rights (limited ownership)
- The company distributes and monetizes this content across different media platforms.
- The current content library stands at 2,918 titles as on 31<sup>st</sup> July 2014, with 759 Perpetual rights and 2,159 aggregated rights

## Notable Content Library

- **Perpetual Titles (Hindi)** – Amar Akbar Anthony, Anari, Dil, Disco Dancer, Ishiqiya, Khuda Gawah, Namak Halal
- **Aggregated Titles (Hindi)** - Mughal-E-Azam, Jab We Met, Don, Anand, Sarfarosh, Shahenshah, The Dirty Picture

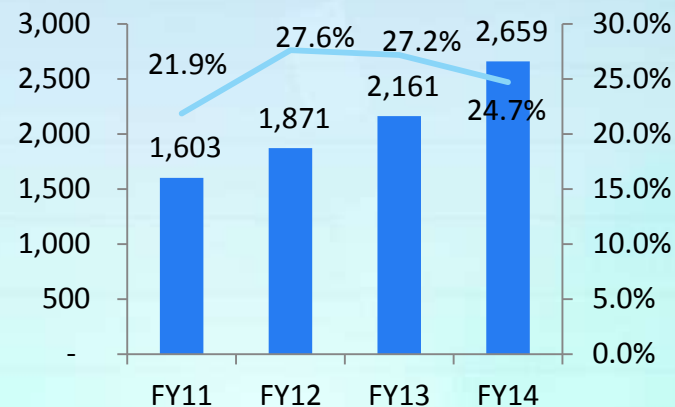
## Financial Performance

- **Total Income** in FY14 reported at INR 2,659 Mn; 3 year CAGR of 18%
- **EBITDA** in FY14 reported at INR 657 Mn; 3 year CAGR of 23%
- **Net Profit** in FY14 reported at INR 270 Mn; 3 year CAGR of 25%

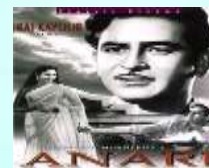
# About Shemaroo

- Founded in 1962 as a book circulating library, today Shemaroo is an established integrated media content house in India with activities across content acquisition, value addition to content and content distribution.
- The company is headquartered out of Mumbai and employees over 300 people.
- **The Company is one of the largest independent content aggregators with over 2900 title rights which it distributes across various existing and emerging media platforms.**
- Identifying that movies have the longest shelf life for television and other media content, Shemaroo pioneered the movie library syndication business by acquiring movie titles from producers and distributing it to broadcasters and other media platforms.
- Shemaroo has grown multifold over the years by developing excellent relationships with producers and also the broadcasting networks, thereby becoming the largest organized player in a historically fragmented industry.

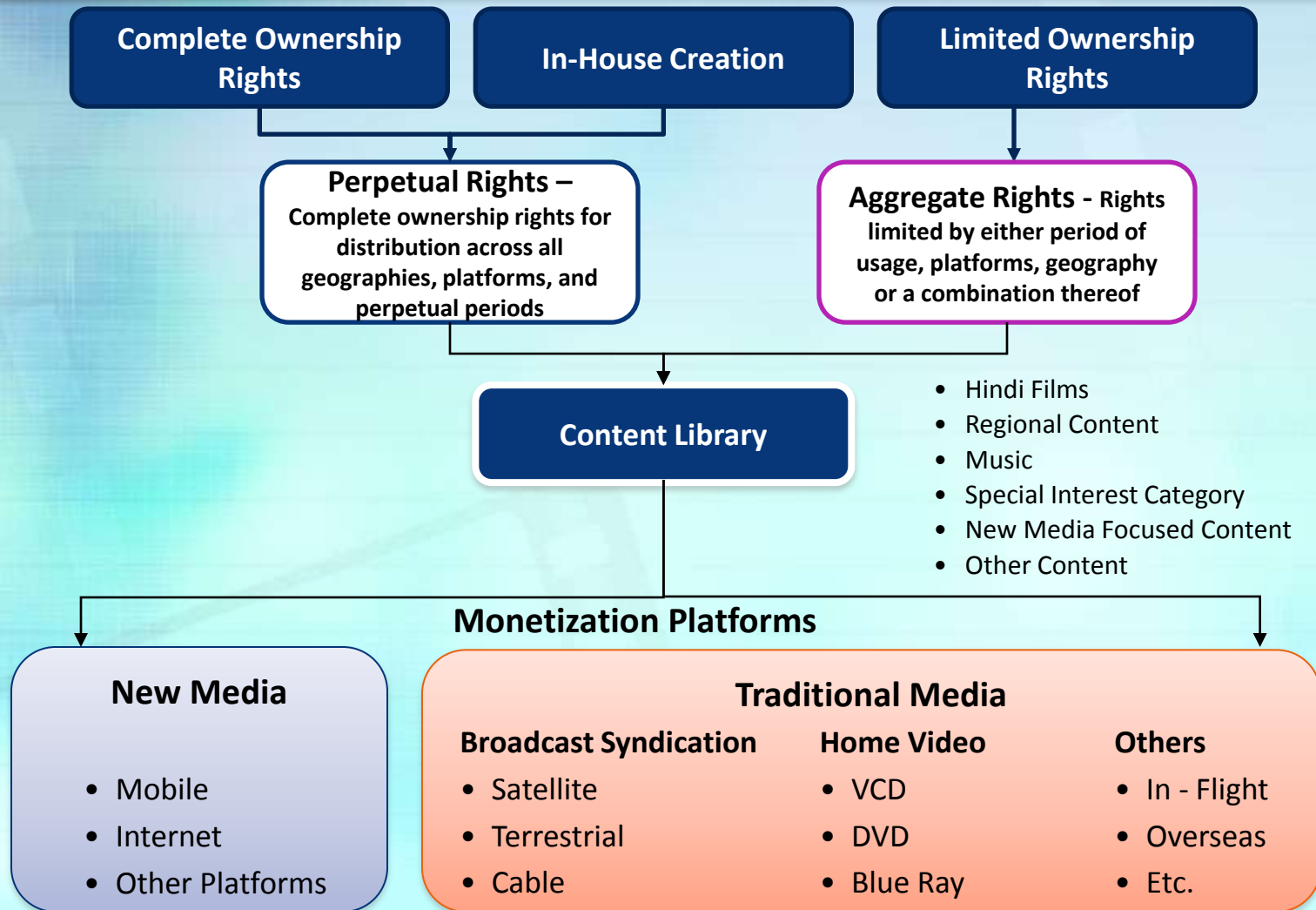
Total Revenue and EBIDTA% (INR Mn)



Perpetual Rights



# Business Model



# Q3 FY15 Consolidated Financial Highlights

| Particulars (INR Mn.)                        | Q3FY15        | Q2FY15        | Q-o-Q            | Q3FY14        | Y-o-Y           |
|----------------------------------------------|---------------|---------------|------------------|---------------|-----------------|
| Revenue from Operations                      | 873           | 850           | 2.7%             | 857           | 1.9%            |
| Other Income                                 | 4             | 3             | 33.3%            | 7             | (42.9)%         |
| <b>Total Revenue</b>                         | <b>877</b>    | <b>853</b>    | <b>2.8%</b>      | <b>864</b>    | <b>1.5%</b>     |
| Total Expenses                               | 674           | 640           | 5.3%             | 691           | (2.5)%          |
| <b>EBITDA</b>                                | <b>203</b>    | <b>213</b>    | <b>-4.7%</b>     | <b>173</b>    | <b>17.3%</b>    |
| <b>EBITDA Margin (%)</b>                     | <b>23.15%</b> | <b>24.97%</b> | <b>(182) bps</b> | <b>20.02%</b> | <b>313 bps</b>  |
| Depreciation                                 | 11            | 9             | 22.2%            | 8             | 37.5%           |
| Finance Cost                                 | 34            | 63            | (46)%            | 50            | (32.0)%         |
| PBT                                          | <b>158</b>    | <b>141</b>    | <b>12.1%</b>     | <b>115</b>    | <b>37.4%</b>    |
| Tax                                          | 56            | 52            | 7.7%             | 41            | 36.6%           |
| PAT                                          | <b>102</b>    | <b>89</b>     | <b>14.6%</b>     | <b>74</b>     | <b>37.8%</b>    |
| Share of profit/ (loss) in associate company | -2            | -3            | 33.3%            | 26            | (107.7)%        |
| <b>PAT after adjustments</b>                 | <b>100</b>    | <b>86</b>     | <b>16.3%</b>     | <b>100</b>    | <b>0.0%</b>     |
| <b>PAT Margin (%)</b>                        | <b>11.40%</b> | <b>10.08%</b> | <b>132 bps</b>   | <b>11.57%</b> | <b>(17) Bps</b> |
| Diluted EPS                                  | <b>4.6</b>    | <b>3.9</b>    | <b>17.9%</b>     | <b>5.01</b>   | <b>(8.2)%</b>   |

# 9M FY15 Consolidated Financial Highlights

| Particulars (INR Mn.)                        | 9MFY15        | 9MFY14        | Y-o-Y          |
|----------------------------------------------|---------------|---------------|----------------|
| Revenue from Operations                      | 2,367         | 2,113         | 12.0%          |
| Other Income                                 | 10            | 13            | (23.1)%        |
| <b>Total Revenue</b>                         | <b>2,377</b>  | <b>2,126</b>  | <b>11.8%</b>   |
| Total Expenses                               | 1,765         | 1,644         | 7.4%           |
| <b>EBITDA</b>                                | <b>612</b>    | <b>482</b>    | <b>27.0%</b>   |
| <b>EBITDA Margin (%)</b>                     | <b>25.75%</b> | <b>22.67%</b> | <b>308 bps</b> |
| Depreciation                                 | 28            | 22            | 27.3%          |
| Finance Cost                                 | 160           | 138           | 15.9%          |
| PBT                                          | <b>424</b>    | <b>322</b>    | <b>31.7%</b>   |
| Tax                                          | 141           | 116           | 21.6%          |
| PAT                                          | <b>283</b>    | <b>206</b>    | <b>37.4%</b>   |
| Share of profit/ (loss) in associate company | -1            | -2            | 50.0%          |
| <b>PAT after adjustments</b>                 | <b>282</b>    | <b>204</b>    | <b>38.2%</b>   |
| <b>PAT Margin (%)</b>                        | <b>11.86%</b> | <b>9.60%</b>  | <b>226 bps</b> |
| Diluted EPS                                  | <b>12.93</b>  | <b>10.27</b>  | <b>25.9%</b>   |

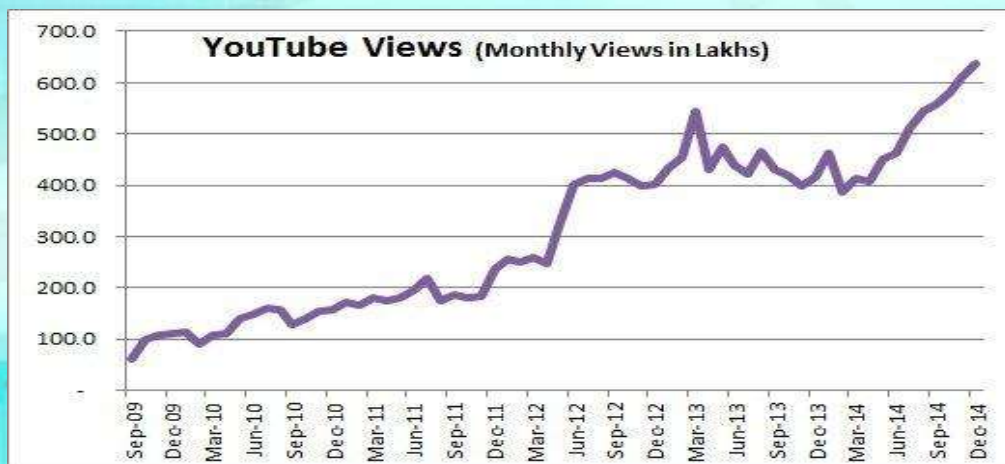
# New Media

## Description:

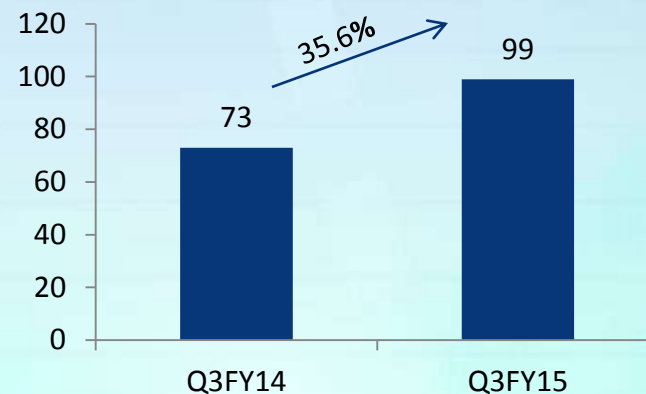
- In 2005, Shemaroo was one of the first Indian media companies to syndicate its library in the high growth new media platforms, thereby garnering first mover advantage.
- The company caters to all types of revenue models like pay per transaction, subscription, advertisement supported (free to consumer) etc.
- Due to its large library ownership Shemaroo has the ability to slice and dice content and package it in different ways that are more suited for the new media platforms.

## Q3FY15 Key Highlights:

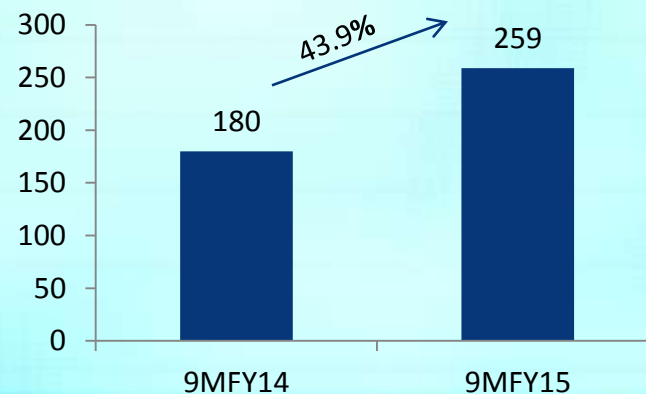
- YouTube has launched an offline feature which is designed to help increase content consumption in Indian conditions
- Deployed movies on Facebook for users to watch on a paid basis
- Closed agreement with Samsung for 'Club Samsung' app for India & South West Asia.



## Q3FY15 Revenue (INR Mn)



## 9MFY15 Revenue (INR Mn)



# Traditional Media & Services

## Traditional Media Vertical Includes – Broadcast Syndication, Home Entertainment and Others

### Broadcast Syndication:

- Shemaroo acquires content on perpetual or aggregated basis and then syndicates its library to Broadcasting channels.
- Shemaroo has a diverse content library, which it syndicates rights to various broadcasting channels.

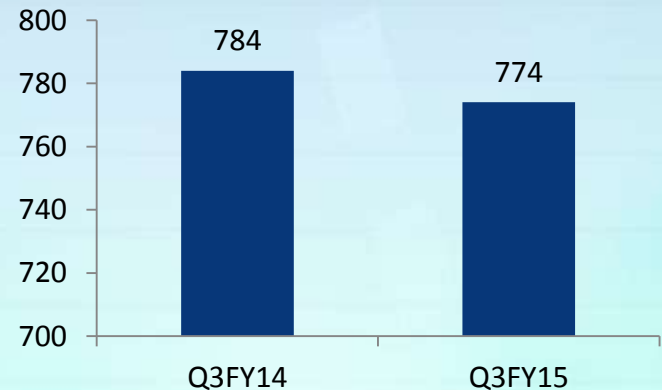
### Home Entertainment:

- The legacy Home Entertainment business vertical of Shemaroo has helped it to garner the legacy of becoming a nationwide well known and accepted brand.
- Over the last few years the trend in the Home Entertainment industry has been migrating from physical to digital formats which is how the company is also positioning itself

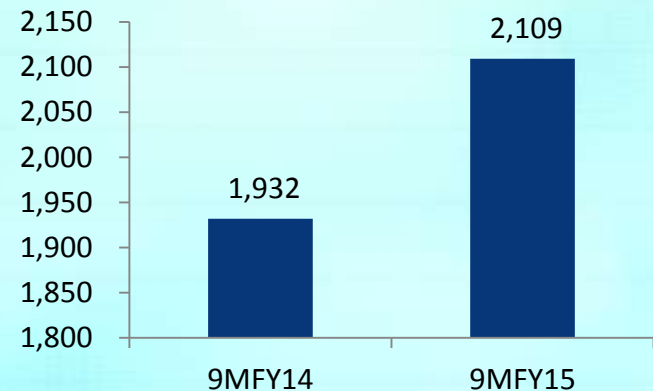
### Other Media:

- Shemaroo also distributes its contents to other media platforms like Airborne rights for in-flight entertainment, International Film festivals, overseas etc.

Q3FY15 Revenue (INR Mn)



9MFY15 Revenue (INR Mn)



# Historical Consolidated Income Statement

| Particulars (INR Mn.)                        | FY11         | FY12         | FY13         | FY14         | 9M FY15       |
|----------------------------------------------|--------------|--------------|--------------|--------------|---------------|
| Revenue from Operations                      | 1,582        | 1,820        | 2,147        | 2,646        | 2,367         |
| Other Income                                 | 20           | 51           | 14           | 13           | 10            |
| <b>Total Revenue</b>                         | <b>1,603</b> | <b>1,871</b> | <b>2,161</b> | <b>2,659</b> | <b>2,377</b>  |
| Total Expenses                               | 1,252        | 1,355        | 1,574        | 2,003        | 1,765         |
| <b>EBITDA</b>                                | <b>350</b>   | <b>516</b>   | <b>587</b>   | <b>657</b>   | <b>612</b>    |
| <b>EBITDA Margin (%)</b>                     | <b>21.9%</b> | <b>27.6%</b> | <b>27.2%</b> | <b>24.7%</b> | <b>25.75%</b> |
| Depreciation                                 | 27           | 29           | 30           | 30           | 28            |
| Finance Cost                                 | 153          | 193          | 183          | 192          | 160           |
| PBT                                          | 170          | 294          | 374          | 435          | <b>424</b>    |
| Tax                                          | 32           | 80           | 128          | 165          | 141           |
| PAT                                          | 138          | 214          | 247          | 270          | <b>283</b>    |
| Share of profit/ (loss) in associate company | -0           | -8           | -11          | 1            | <b>-1</b>     |
| <b>PAT after adjustments</b>                 | <b>137</b>   | <b>206</b>   | <b>236</b>   | <b>271</b>   | <b>282</b>    |
| <b>PAT Margin (%)</b>                        | <b>8.6%</b>  | <b>11.4%</b> | <b>11.4%</b> | <b>10.2%</b> | <b>11.86%</b> |
| Diluted EPS                                  | 7.07         | 10.86        | 11.87        | 13.68        | 12.93         |

# Historical Consolidated Balance Sheet

| Equity and Liabilities (INR Mn.) | FY13         | FY14         | H1FY15       | Assets (INR Mn.)                    | FY13         | FY14         | H1FY15       |
|----------------------------------|--------------|--------------|--------------|-------------------------------------|--------------|--------------|--------------|
|                                  |              |              |              | <b>Non Current Fixed Assets</b>     |              |              |              |
| <b>Shareholders Fund</b>         |              |              |              | Fixed Assets                        |              |              |              |
| Share Capital                    | 198          | 198          | 272          | Tangible Assets                     | 343          | 332          | 301          |
| Reserves and Surplus             | 1,286        | 1,546        | 2,826        | Intangible assets                   | 8            | 9            |              |
|                                  |              |              |              | Intangible assets under development | 1            | 0            |              |
| <b>Net worth</b>                 | <b>1,485</b> | <b>1,744</b> | <b>3,098</b> |                                     |              |              |              |
|                                  |              |              |              | <b>Total Fixed Assets</b>           | <b>352</b>   | <b>341</b>   | <b>301</b>   |
| <b>Non Current Liabilities</b>   |              |              |              | Non Current Investments             | 88           | 89           | 90           |
| Long Term borrowings             | 2            | 101          | 4            | Long Term Loan and Advances         | 9            | 8            | 11           |
| Deffered tax liabilities         | 51           | 85           | 75           | Trade receivables                   | 34           |              |              |
| Long tem provisions              | 5            | 6            | 11           | Other Non Current Assets            | 0            | 0            | 0            |
|                                  |              |              |              | <b>Current Assets</b>               |              |              |              |
| <b>Current Liabilities</b>       |              |              |              | Inventories                         | 1,465        | 2,005        | 1,719        |
| Short Term Borrowings            | 1,099        | 1,411        | 1,800        | Trade Receivables                   | 709          | 1,406        | 2,392        |
| Trades payables                  | 90           | 306          | 665          | Cash and cash equivalents           | 11           | 9            | 1,407        |
| Other Current Liabilities        | 179          | 380          | 430          | Short Term loan and advances        | 270          | 243          | 271          |
| Short Term Provisions            | 43           | 89           | 142          | Other Current Assets                | 15           | 22           | 34           |
| <b>Total</b>                     | <b>2,953</b> | <b>4,124</b> | <b>6,225</b> | <b>Total</b>                        | <b>2,953</b> | <b>4,124</b> | <b>6,225</b> |

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