



August 29, 2025

BSE Limited

Floor 25, P J Towers,
Dalal Street,
Mumbai – 400 001

Scrip Code: 533096

National Stock Exchange of India Limited

Exchange Plaza,
Bandra Kurla Complex,
Bandra (E), Mumbai – 400 051

Scrip Code: ADANIPOWER

Dear Sirs,

Sub.: Investor Roadshow Presentation of Adani Power Limited

Please find attached the Investor Roadshow Presentation of Adani Power Limited for your records. The presentation is also being uploaded on the website of our Company (www.adanipower.com).

Kindly take our disclosure referred above on your record.

For **Adani Power Limited**

Deepak S Pandya
Company Secretary

Encl.: As above

Adani Power Limited
"Adani Corporate House"
Shantigram, Near Vaishno Devi Circle,
S. G. Highway, Khodiyar,
Ahmedabad-382421, Gujarat India
CIN: L40100GJ1996PLC030533

Tel +91 79 2656 7555
Fax +91 79 2555 7177
info@adani.com
www.adanipower.com

Registered Office: "Adani Corporate House", Shantigram, Near Vaishno Devi Circle, S. G. Highway, Khodiyar, Ahmedabad-382421

adani

Growth
With
Goodness

Adani Power Limited

Investor Roadshow Presentation | August 2025



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Annexures

1

Executive Summary

India | Colossal Growth Opportunity

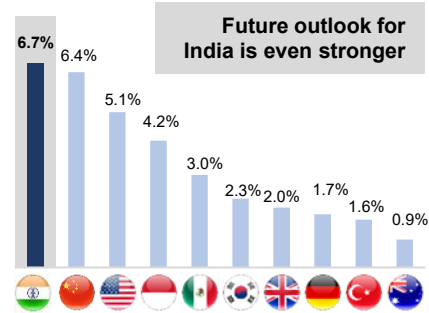
Key Highlights:

- India's real GDP grew at **6.5%** in FY25 & is estimated to grow at **6.8%** in FY26.
- India's target to be a developed economy by 2047: ~\$35 Tn GDP with 10-11% nominal growth rate
- With rapid urbanization and rising consumption, Indian Infrastructure is at the cusp of multi-decade super cycle.

Fastest growing economy + large consumer base....

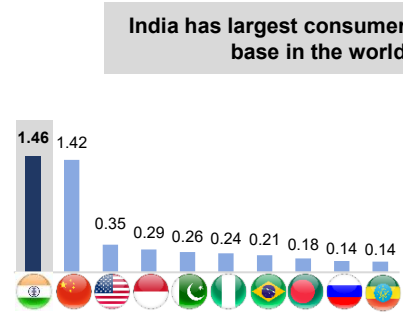
Fastest Growing Large Economy

G20 Real GDP CAGRs, 2013 to 2023 (%)



Large Consumer Base

Top 10 Countries by Population, 2025 (in Bn)

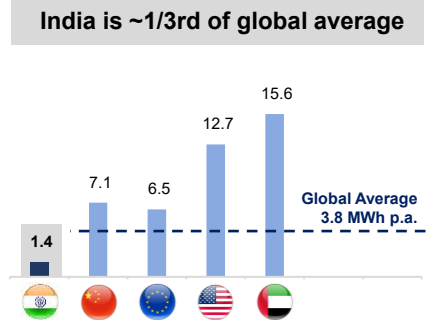


India Economic Growth + Large Consumer Base →
Airports, Roads, Digital

Decarbonisation & Atmanirbhar bharat is the focus..

Electricity Consumption to Grow

Electricity consumption per capita (MWh p.a.)



Explosive growth in power generation, transmission and distribution sectors

Decarbonisation Drive and Focus on reducing CAD

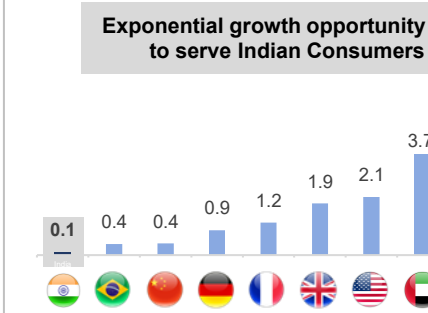
USD b	'22	'23	'24
Goods Bal	(189)	(265)	(242)
Petroleum Bal	(95)	(112)	(96)
Services Bal	108	143	163
Trade Balance	(82)	(122)	(78)
Net remittance	43	55	56
Cur a/c Deficit	(39)	(67)	(23)

Green Hydrogen, Primary industry (Cu, PVC, RE Mfg), driving indigenization of CAD

...needs critical infra in transport and logistics

Under penetration of Air Travel

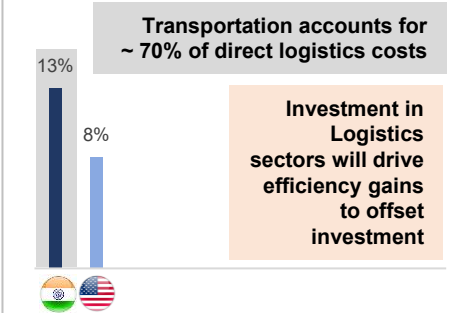
Annual trips per capita



As Indians shift to air travel, airports biggest beneficiary

High logistics cost

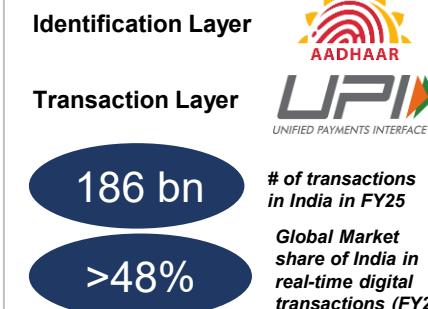
Logistics spends as a % of GDP



Scaled Road network to drive lowering of logistics cost

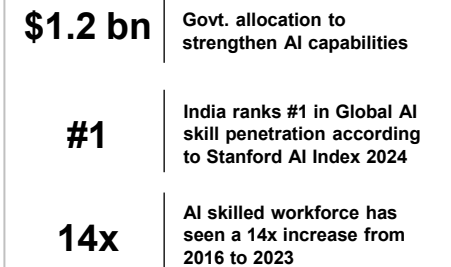
Fully developed Indigenous digital stack

Digital Transactions under UPI Umbrella



Digital Stack → Primary Data Generation → Data Localisation ...

India AI Mission



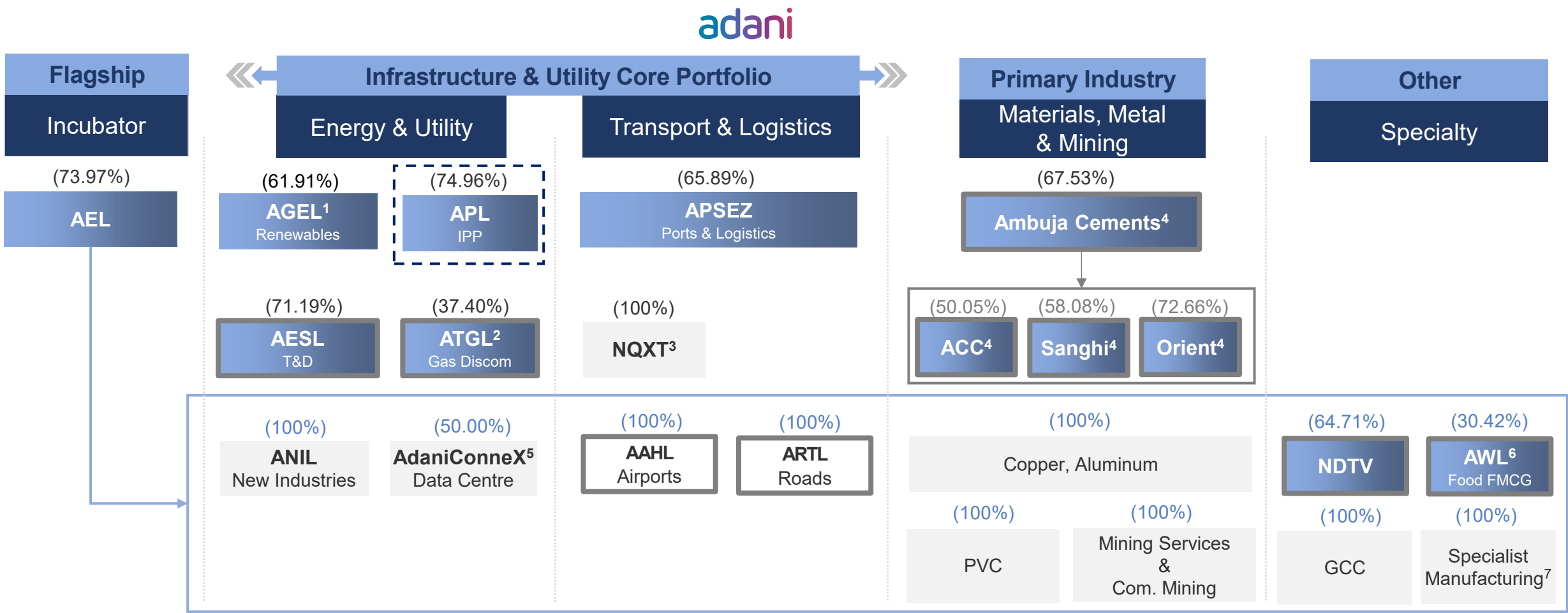
+ AI → Datacenter Demand → Power Demand

India | Electricity Sector – Multi-decade Investment Opportunity

Growth in Indian Electricity Sector			Adani's role in powering India		
India's Electricity Sector <ul style="list-style-type: none"> ▶ One of the fastest growing electricity market in the world ▶ Installed capacity ↑11% CAGR → ~1,000 GW by FY32 ▶ Driven by EVs, Data Center, Urbanization & Industrialization 			<ul style="list-style-type: none"> ✓ Adani Portfolio has market leading position across entire energy value chain ✓ Adani Green → Largest Renewable Power Generation Company ✓ Adani Power → Largest Private Baseload Power Generation Company ✓ Adani Energy Solutions → Largest Private Utility Infrastructure Platform 		
1 Renewable Power Generation <ul style="list-style-type: none"> ▶ Ranks 4th globally in total renewables installed capacity ▶ Fastest growth rates in solar energy – 23+ GW in FY25 ▶ Government's ambitious target of 500 GW by 2030 					
2 Baseload Power Generation <ul style="list-style-type: none"> ▶ Peak demand → 388 GW in FY32 vs 249 GW in FY25 ▶ Base load supply critical for meeting growing peak demand ▶ 80 GW additional coal capacity required by FY32 					
3 Transmission & Distribution Network <ul style="list-style-type: none"> ▶ One of the largest synchronized grids globally ▶ Expansion of Inter-regional transmission capacity – 112 GW+ ▶ Distribution → ~9% privatized, huge untapped opportunity 					

India's Energy Sector is the largest macro-Investment Opportunity, Adani Energy Businesses best positioned to play this theme

Adani Portfolio: A World Class Infrastructure & Utility Portfolio



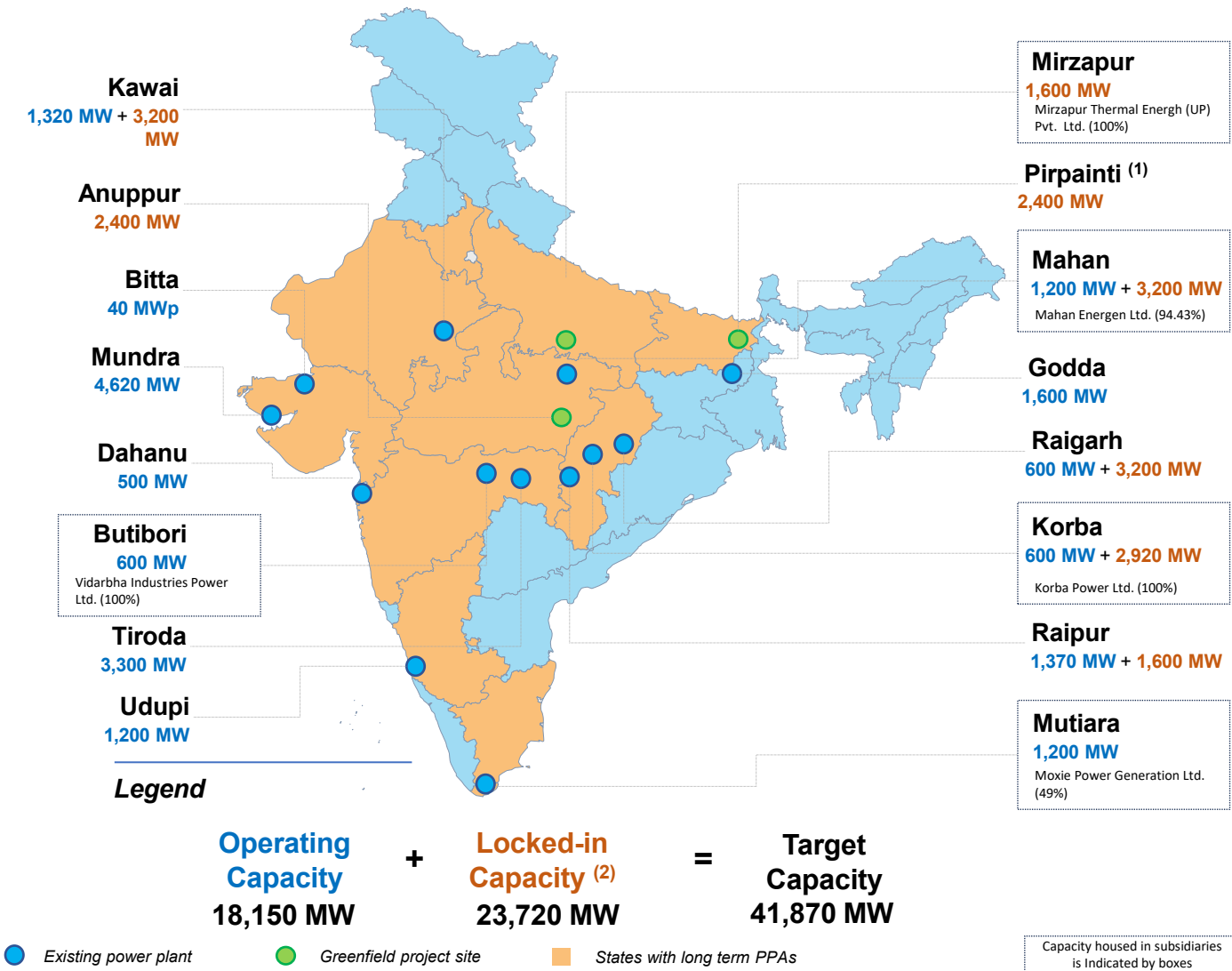
(%): Adani Family equity stake in Adani Portfolio companies (%) AEL equity stake in its subsidiaries (%) Ambuja equity stake in its subsidiaries **Listed cos** **Direct Consumer**

A multi-decade story of high growth centered around infrastructure & utility core

1. All 2,24,58,864 share warrants outstanding as of 30th June 2025 were converted during July 2025. Following the conversion, promoter shareholding in AGEL increased to 62.43% as of 18th July 2025 | 2. ATGL: Adani Total Gas Ltd, JV with Total Energies | 3. NQXT: North Queensland Export Terminal. On 17th Apr'25, Board of Directors have approved the acquisition of NQXT by APSEZ, transaction will be concluded post pending regulatory approval. | 4. Cement includes 67.53% (67.57% on Voting Rights basis) stake in Ambuja Cements Ltd. as on 30th Jun'25 which in turn owns 50.05% in ACC Limited. Adani directly owns 6.64% stake in ACC Limited. | 5. Data center, JV with EdgeConnex | 6. AWL Agri Business Ltd. : AEL to exit Wilmar JV, diluted 13.50% through Offer For Sale (Jan'25), 10.42% stake has been diluted through Block Deal during Jul'25, agreement signed for residual 20% stake dilution. | 7. Includes the manufacturing of Defense and Aerospace Equipment | AEL: Adani Enterprises Limited | APSEZ: Adani Ports and Special Economic Zone Limited | AESL: Adani Energy Solutions Limited | T&D: Transmission & Distribution | APL: Adani Power Limited | AGEL: Adani Green Energy Limited | AAHL: Adani Airport Holdings Limited | ARTL: Adani Roads Transport Limited | ANIL: Adani New Industries Limited | IPP: Independent Power Producer | NDTV: New Delhi Television Ltd | PVC: Polyvinyl Chloride | GCC: Global Capability Centre | Promoter's holdings are as on 30th June, 2025.

Adani Power Limited (“APL”): India’s Largest Private Base Load Power Company

India’s largest private sector thermal IPP portfolio



Asset Details

Operating Metrics

18,150 MW

13 Assets

Operating Capacity

23,720 MW

13 Projects by FY32

Upcoming Capacity

88%

PPAs Tied up

Operating Assets

6,920 MW

PPAs Tied up

Upcoming Capacity

60%+

Supercritical and Ultra Supercritical Capacity

₹113k Cr

Gross Assets
FY25

23%

RoA
FY25

Key Financial Metrics

Q1 FY26

₹14,574 Cr

Revenue

▼ -6% YoY

₹6,149 Cr

EBITDA

▼ -8% YoY

₹5,744 Cr

Continuing EBITDA

▼ -9% YoY

₹3,305 Cr

PAT

▼ -15% YoY

₹37,437 Cr

Net Debt

₹25,653 Cr (Q1FY25)

23%

RoCE
FY25

25%

RoE
FY25

FY25

₹58,906 Cr

Revenue

▼ -2% YoY

₹24,008 Cr

EBITDA

▼ -15% YoY

₹21,575 Cr

Continuing EBITDA

▲ +15% YoY

₹12,750 Cr

PAT

▼ -39% YoY

₹31,023 Cr

Net Debt

₹26,545 Cr (FY24)

1.44x

Net Debt to
Continuing EBITDA

APL: Key Investment Highlights

Inbuilt, Irreplicable Structural Advantages drive APL as the Best Power Generation Play in India

1	Coal is Critical for India's Base load power needs	<ul style="list-style-type: none"> • Abundant domestic coal availability and scalability • Enduring part of the fuel mix based on policy, economic rationale and actual on ground action • Insulates base load generation from global volatility and geopolitical risk, ensuring energy security
2	Efficient and Diversified Asset Portfolio	<ul style="list-style-type: none"> • India's largest private thermal power producer with portfolio of 18,150 MW spread across 8 states • Successful acquisition & turnaround of 4,370 MW stressed assets & further integration of 2,900 MW assets • Adani Power drives meaningful economies of scale as a result
3	Operational Excellence	<ul style="list-style-type: none"> • Consistent 90%+ plant availability maintained over many years, aided by strong digital focus • Highest EBITDA margin in the sector (38% in Thermal power) • Decades of in-house coal sourcing and end to end logistics management experience
4	Locked-in growth executed by Adani Execution engine	<ul style="list-style-type: none"> • Fully Locked-in Land & Equipment → 92% land availability and 100% BTG sets ordered for 23,720 MW Brownfield/Greenfield projects • Execution model → 69% of upcoming capacity is brownfield, enabling faster project execution • Adani Execution engine led by Project Management and Assurance Group (PMAG)
5	Massive Addressable Market with strong Policy thrust	<ul style="list-style-type: none"> • 80,000 MW of thermal capacity needed by 2032 to meet India's growing base load and peak demand • Derisked PPAs interlinked with assured fuel supply through domestic coal linkages • Two-part, availability-based tariff structure under PPAs ensure capital charge recovery
6	Robust Capital Structure	<ul style="list-style-type: none"> • Effectively unlevered capital structure provides APL with significant free cashflow to equity • Strong liquidity provides financial flexibility to take advantage of market opportunities. • Self-funded capital expenditure plan ensures on-time execution through elimination of financing risks.

APL is a market leader for baseload power in India, delivering industry leading return on capital

Locked-in growth

+

Vast addressable market

+

Derisked PPA structure

→ **Unique long-term growth access**

→ **Well-funded capital plan for APL**

2

Key Investment Highlights

1 Coal is Critical for India's Base load power needs: Strong growth potential as India Catches Up

Electricity Consumption per capita across states (kWh)			
State	Population (Mn)	Per capita GDP (USD)	Per capita power consumption (kWh)
Uttar Pradesh	241	1,257	617
Bihar	131	776	317
Maharashtra	129	3,715	1,610
West Bengal	100	1,933	674
Madhya Pradesh	89	1,806	1,116
Rajasthan	83	2,170	1,293
Tamil Nadu	77	4,110	1,630
Gujarat	74	3,917	1,983
Karnataka	69	4,377	1,370
Andhra Pradesh	54	3,105	1,497

India average  **1,395 kWh per person**

- ✓ Population equivalent to the US in the **two largest states** with 1/3rd of India's average power consumption
- ✓ **Tremendous potential of growth** for power sector as Indian economy expands
- ✓ **Government boosting thermal and renewable investments** to meet rising demand from manufacturing, infrastructure, e-mobility & digitalization
- ✓ **Affordable domestic and renewable power** fuels economic growth as a prosperity multiplier.

4x Power Demand in next 2 decades

Vision 2047

Energy demand

6,400 BU

Peak demand

708 GW

Installed Capacity

2,100 GW

Base load power critical for renewables

India's Renewable Energy Target by 2030

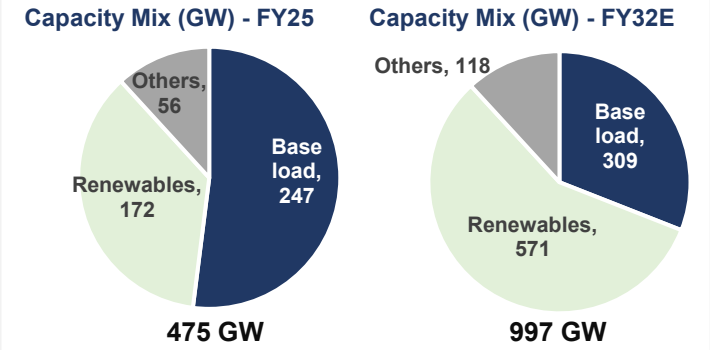
500 GW

Additional Coal based capacity required by FY32

80 GW

of which Adani Power's current Project Pipeline

23.7 GW
c. 30% of India's requirement



Thermal PPA surge by State Discoms

Coal allocations to State DISCOMs for fresh PPA bids under SHAKTI Policy clause B(iv)

24 GW⁽¹⁾

PPAs awarded by State Discoms with pre-indicated coal linkages under SHAKTI Policy

8.5 GW

Of which

PPAs awarded to **APL**

6.9 GW

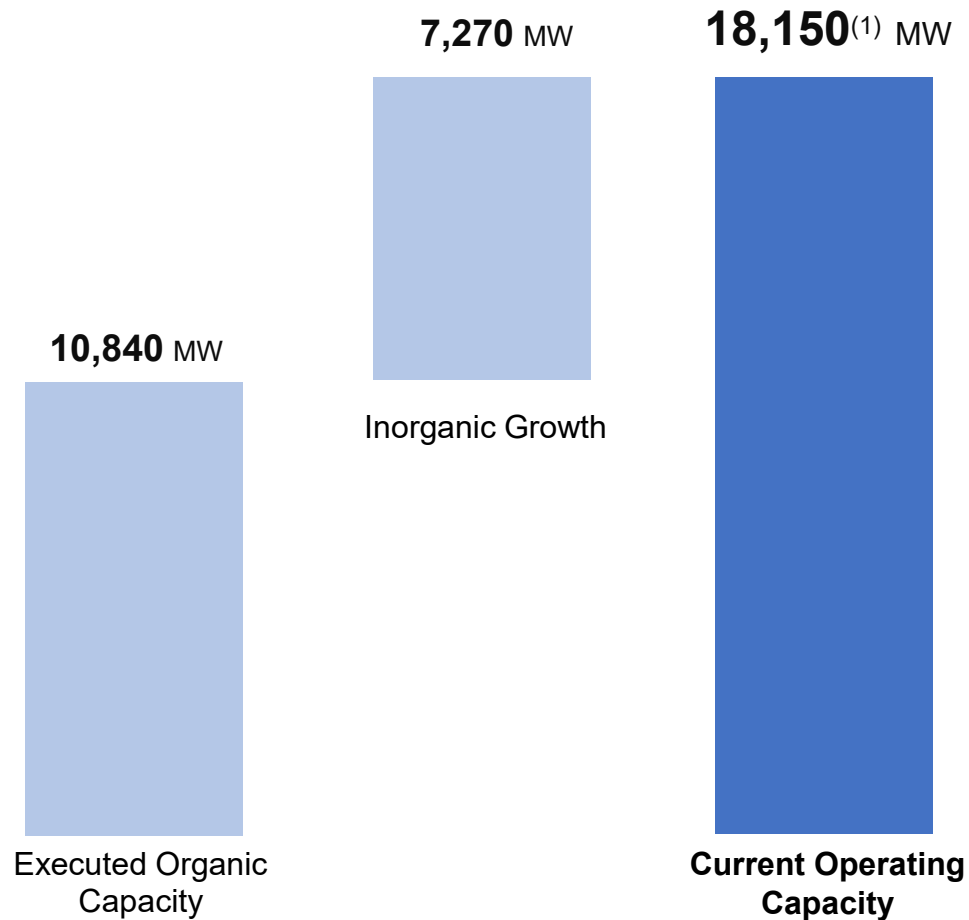
Strong infrastructure push by Government to promote and sustain economic growth

New thermal PPAs being signed by states to meet projected demand:

- Signed: Uttar Pradesh (1600 MW), Maharashtra (1600 MW), West Bengal (1600 MW)
- Awarded: Bihar (2400 MW)
- Ongoing bids: More than 16,000 MW among various States (*please see Slide 18 for details*)

2 Diversified Asset Portfolio: 10,840 MW of Modern and Efficient Organic Capacity

Rapid Capacity Expansion via Organic & Inorganic Growth





10,840 MW of Capably Executed Organic Generation Capacity

Mundra Gujarat	Tiroda Maharashtra	Kawai Rajasthan	Godda Jharkhand
4,620 MW 4x330 MW + 5x660 MW Supercritical	3,300 MW 5x660 MW Supercritical	1,320 MW 2x660 MW Supercritical	1,600 MW 2x800 MW Ultra-Supercritical
PPA tie-ups: 95% Gujarat, Haryana, MUL	PPA tie-ups: 100% Maharashtra	PPA tie-ups: 96% Rajasthan	PPA tie-ups: 100% Bangladesh
Import fuel-based	FSAs ⁽²⁾ : 17.71 MTPA	FSAs: 4.12 MTPA	Imported + Blended Fuel
COD Unit 1: Aug 2009 Unit 9: May 2012	COD Unit 1: Sep 2012 Unit 5: Oct 2014	COD Unit 1: May 2013 Unit 2: Dec 2013	COD Unit 1: Apr 2023 Unit 2: Jun 2023
<div>+</div> <div>3,200 MW Under development</div>			

7,270 MW of Inorganic Generation Capacity

4,370 MW of Rapidly Turned Around Inorganic Generation Capacity

Udupi Karnataka	Raipur Chhattisgarh	Raigarh Chhattisgarh	Mahan Madhya Pradesh
			
1,200 MW 2x600 MW	1,370 MW 2x685 MW Supercritical	600 MW 1x600 MW	1,200 MW 2x600 MW
PPA tie-ups: 91% Karnataka, MUL	PPA tie-ups: 70% MUL, Chhattisgarh	PPA tie-ups: 5% Chhattisgarh	PPA tie-ups: 76% Madhya Pradesh, MUL, Group Captive
Import fuel-based	FSAs: 3.83 MTPA	FSAs: 3.13 MTPA	FSAs: 0.52 MTPA
COD Unit 1: Nov 2010 Unit 2: Aug 2012	COD Unit 1: Jun 2015 Unit 2: Apr 2016	COD Unit 1: Apr 2014	COD Unit 1: Apr 2013 Unit 2: Oct 2018



1,600 MW
Under development



3,200 MW
Under development



3,200 MW
Under development



2,920 MW
Under development

2,900 MW of Recent Inorganic Capacity Additions

Korba Chhattisgarh	Mutiara ⁽¹⁾ Tamil Nadu	Dahanu Maharashtra	Butibori Maharashtra
			
600 MW 2x300 MW	1,200 MW 2x600 MW	500 MW 2x250 MW	600 MW 2x300 MW
PPA tie-ups: 100% Madhya Pradesh, Haryana, Chhattisgarh	PPA tie-ups: 50% Tamil Nadu	PPA tie-ups: 100% Adani Electricity Mumbai	Project revived under Corporate Insolvency Resolution Process
FSAs: 2.59 MTPA	FSA : 1.85 MTPA	FSAs: 2.45 MTPA	FSA: 0.88 MTPA
COD Unit 1: Apr 2010 Unit 2: May 2011	COD Unit 1: Dec 2014 Unit 2: Jan 2016	COD Unit 1: Jul 1995 Unit 2: Jan 1996	COD Unit 1: Apr 2013 Unit 2: Mar 2014

(1) APL owns a 49% stake in Moxie Power Generation Limited, the Special Purpose Vehicle of the acquiring Consortium;

MW: Mega Watts | PPA: Power Purchase Agreement | FSA: Fuel Supply Agreement | MTPA: Million Tonnes Per Annum | PLF: Plant Load Factor | MUL: MPSEZ Utilities Ltd. COD: Commercial Operations Date

2 Diversified Asset Portfolio: Turnaround Case Studies of Acquired Stressed Assets

Mahan Energen Ltd.

1,200 MW

Acquired in
March '22

₹549 Cr

EBITDA
FY '22

₹2,500 Cr.

Acquisition
cost

₹1,893 Cr

EBITDA
FY '25

~₹5,100 Cr

Cumulative
EBITDA since
acquisition



The turnaround story

- Power selling and fuel sourcing support
- 500 MW PPA under Group Captive mode
- Entire ₹ 2,500 Cr. acquisition debt prepaid
- Target capacity 4,400 MW by 2030

Raipur plant

1,370 MW

Acquired in
Aug '19

₹210 Cr

EBITDA
FY '20

₹3,530 Cr.

Acquisition
cost

₹2,430 Cr

EBITDA
FY '25

~₹8,300 Cr

Cumulative
EBITDA since
acquisition



The turnaround story

- Power selling and fuel sourcing support
- Target capacity 2,970 MW by 2030

Raigarh plant

600 MW

Acquired in
Jul '19

₹(-) 97 Cr

EBITDA
FY '20

₹1,204 Cr.

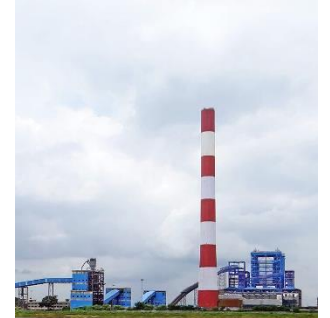
Acquisition
cost

₹1,270 Cr

EBITDA
FY '25

~₹3,100 Cr

Cumulative
EBITDA since
acquisition



The turnaround story

- Revived non-operational plant
- Power selling and fuel sourcing support
- Target capacity 3,800 MW by 2031

3 Operational Excellence: Operational Performance Metrics



- Real time monitoring of operating assets across 8 states through Energy Network Operations Center at Ahmedabad
- Predictive Maintenance optimizing Mean time between failure (MTBF)
- Fuel tracker for monitoring Coal supply chain, Coal Source Optimization
- Analytical Center of Excellence (ACoE) for Capacity & Capability building on analytics
- AI/ ML based advanced pattern recognition techniques for Anomaly Detection

Scale and Coverage

8 States

12 Thermal Plants

7,220 MW

Subcritical capacity

9,290 MW

Supercritical capacity

1,600 MW

Ultra Supercritical

High Plant Availability

91%

Plant Availability
FY25

- Technology driven Asset management systems
- Automatic Anomaly Detection in Early Stage
- AI/ML technologies for audio & video analytics
- Predictive Maintenance planning
- SCADA communication

Enabling industry-leading Continuing EBITDA margins¹

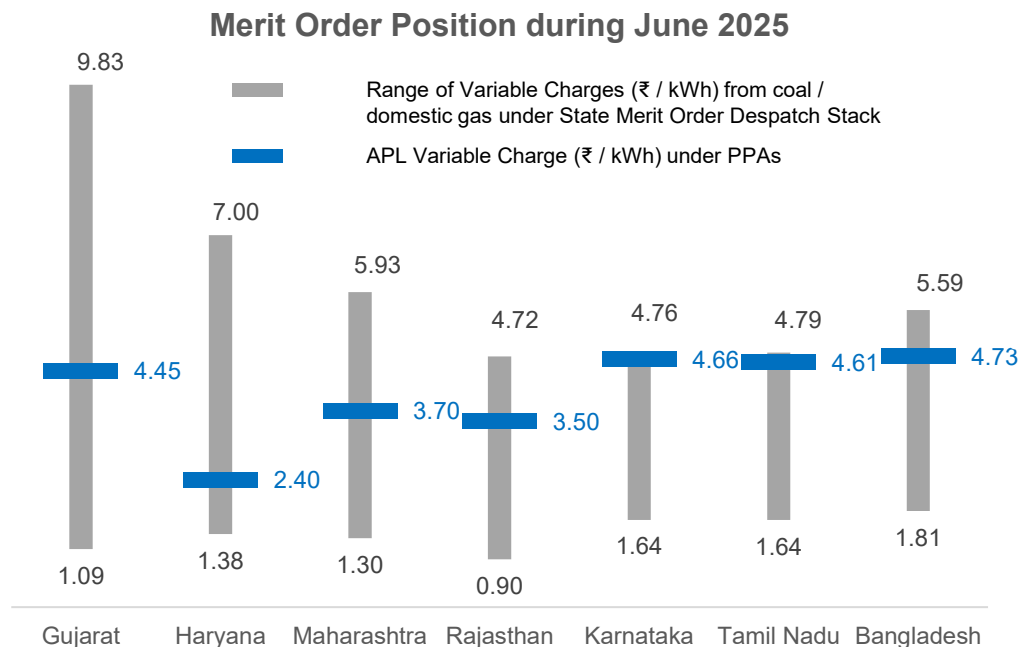
38%

Continuing EBITDA Margin
FY25

Allowing Adani Power to outperform peers consistently in terms of operational performance

AI enabled O&M capability driven by AIMSL leading to improved operations and better forecasting

Long-term PPAs: Priority in despatch with profitable contracts



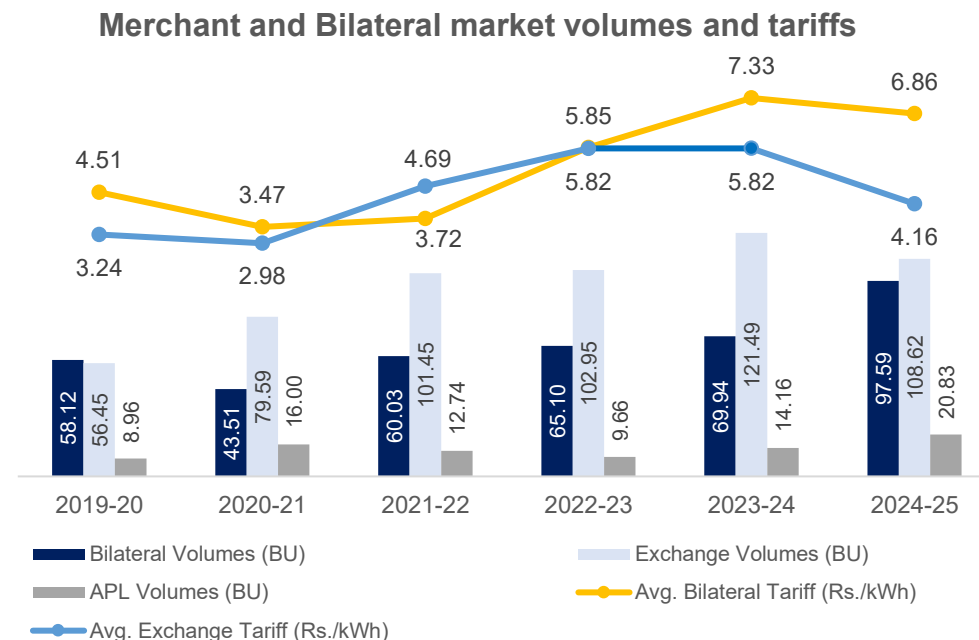
High despatch

- Presence in key industrialised States with high GDP growth potential
- Cost-efficient plants with competitive tariffs ensure high despatch

Healthy profitability

- Regulatory approvals for alternate fuel usage enable efficient cost recovery
- Consistently high plant uptime ensures full recovery of fixed capacity charges

Strong and sustained pickup in Merchant and Bilateral markets



Growing market size

- Fleet of units with locational advantage offering supply flexibility
- APL's capabilities leveraged to maximise uptime and fuel availability

Choice of markets

- Competitive fuel cost and low debt overhang maximise addressable opportunities
- Bilateral tie-ups to provide offtake visibility and exchange sales for higher volumes

3 Operational Excellence: Fuel Management & Logistics – Key Competitive Advantages

Fuel management is key to revenue stability



01

Only IPP in India with in-house, mine-to-plant logistics capability
Entry in commercial mining with 14 MTPA capacity



02

Handling approx. 74 MTPA coal, 22 MTPA Fly Ash –
Synergies with Adani Portfolio companies



03

Constant attention to multiple agencies and touch points



04

More than 18,500 Rake Equivalents of fuel handled annually



05

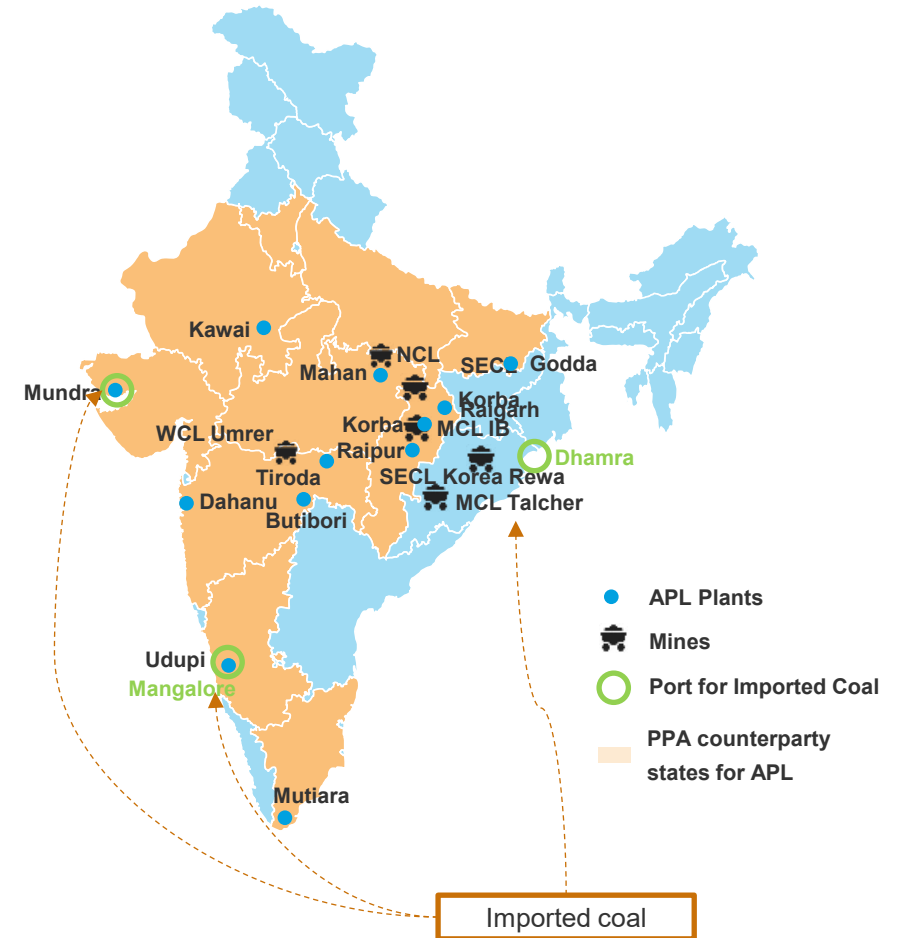
Daily management of around 30 domestic coal rakes loading, with around 65 rakes in circulation



06

Investment in material handling infrastructure for quick turnaround

Plant and Mine Locations



Locked-in Growth: Secured Project Portfolio of Developed Sites & Critical Equipment Availability

Strategic Advantages

69%

Brownfield

Project cost
advantage

62%

Near-pithead

Fuel cost
advantage

92%

Land available

Execution
assurance

100%

BTG ordering

Supply chain
assurance

Derisked Execution

Brownfield development model:

- No delay on account of land acquisition
- Faster clearances and permissions

Project execution control:

- Greater flexibility in scheduling and direct assurances from vendors and suppliers

Project supply chain assurance:

- Assured availability of most critical parts of the power projects, through advance ordering of 22.4 GW of BTG sets

Fully Locked-in Growth Projects in Advanced Stages of Development

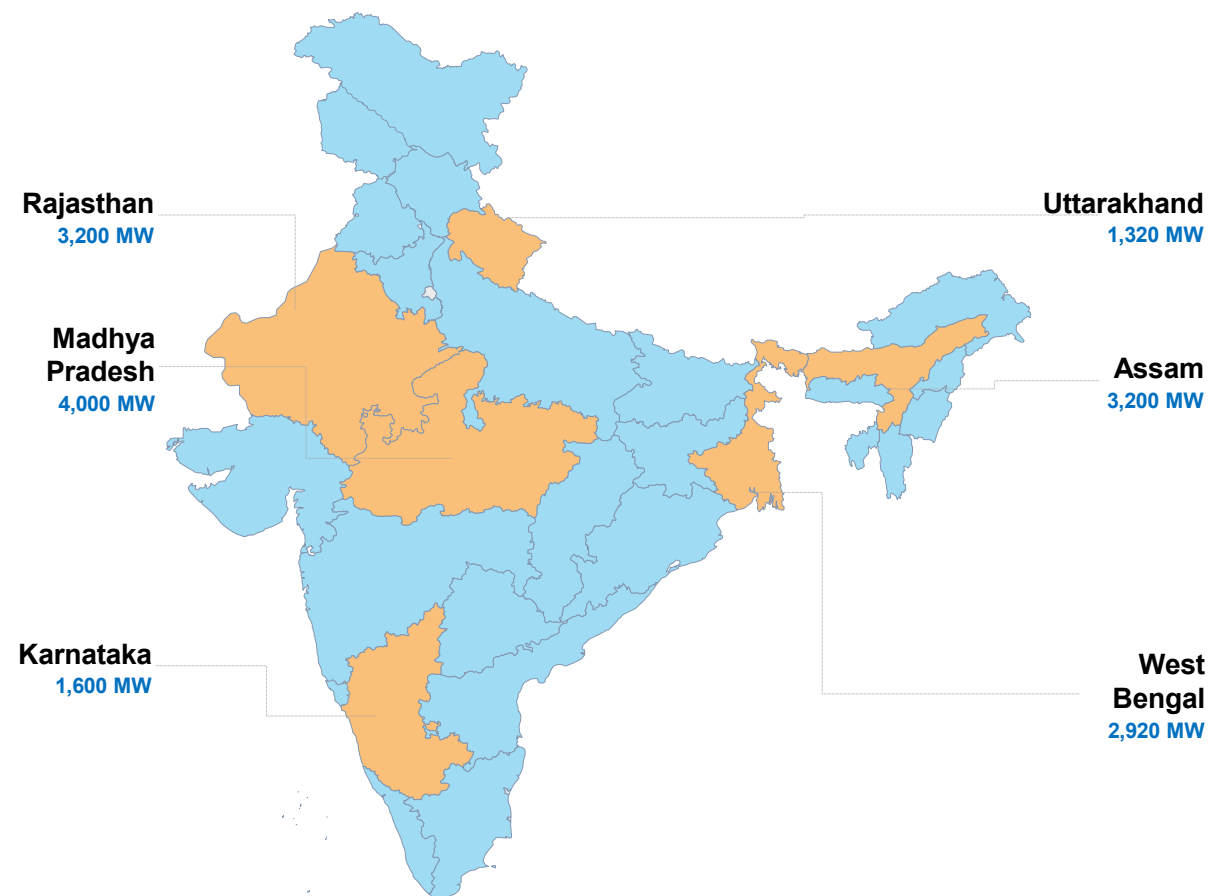
Project	MW		Land	Equipment Ordering	Environmental Clearance	PPA
Korba Ph-II	1,320 MW	▶	✓	✓	✓	Bids ongoing
Mahan Ph-II	1,600 MW	▶	✓	✓	✓	1,320 MW
Raipur Ph-II	1,600 MW	▶	✓	✓	✓	1,600 MW
Raigarh Ph-II	1,600 MW	▶	✓	✓	✓	Bids ongoing
Mirzapur	1,600 MW	▶	✓	✓	In progress	1,600 MW
Mahan Ph-III	1,600 MW	▶	✓	✓	✓	Bids ongoing
Kawai Ph-II	1,600 MW	▶	✓	✓	In progress	Bids ongoing
Korba Ph-III	1,600 MW	▶	✓	✓	In progress	Bids ongoing
Pirpainti ⁽¹⁾	2,400 MW	▶	✓	✓	In progress	2,400 MW
Kawai Ph-III	1,600 MW	▶	✓	✓	In progress	Bids ongoing
Anuppur	2,400 MW	▶	✓	✓	In progress	Bids ongoing
Raigarh Ph-III	1,600 MW	▶	✓	✓	In progress	Bids ongoing
Future sites	3,200 MW	▶	-	✓	-	Bids ongoing
Organic Total	23,720 MW	▶	92%	100%	38%	6,920 MW

Upcoming Long-term PPA Bids for New Capacity





State	MW	Coal Allocation	Bid Invitation
Madhya Pradesh	4,000 MW	✓	Issued
Rajasthan	3,200 MW	✓	Issued
Assam	3,200 MW	✓	Issued
West Bengal	2,920 MW	✓	Issued
Karnataka	1,600 MW	✓	Issued
Uttarakhand	1,320 MW	✓	Issued
Total	16,240 MW		

Promising Demand Outlook

- Various States have obtained coal allocation for inviting PPA bids
- Bid invitations expected post regulatory and procedural clearance



4 Adani Execution Engine: Project Management & Assurance Group (PMAG)

Institutionalised Project Execution			Demonstrated On-ground Capex Delivery	
Adani Infra (India) Limited ITD Cementation India Ltd. PSP Projects Ltd.			₹451,000 Cr  Cumulative capex by Adani Portfolio during FY20 - FY25	
ACTIVITY	Origination <ul style="list-style-type: none">Analysis & market intelligenceViability analysis	Site Development <ul style="list-style-type: none">Site acquisitionConcessions & regulatory agreements	Construction <ul style="list-style-type: none">Engineering & designSourcing & qualityProject Management Consultancy (PMC)	
PERFORMANCE	 India's Largest Commercial Port (at Mundra)	 Longest Private HVDC Line in Asia (Mundra - Mohindergarh)	 World's largest Renewable Cluster (at Khavda)	
RISK MITIGATION	Execution Risk <ul style="list-style-type: none">Vendor EcosystemConstruction Monitoring in placeSupply chain management		Integrated Vendor Ecosystem Built Over Three Decades	
	Credit Risk <ul style="list-style-type: none">Robust Vendor onboarding processPerformance benchmarkingCredit scoring of vendors		Capacity Building and Strategic Partnerships <ul style="list-style-type: none">Long standing relationships with pan-India vendor ecosystemLong-term contracts to secure project timelinesPre-bid tie-ups to reduce procurement delaysLocal sourcing ensuring reliable supply chainVendor training accelerating market expansion	Vendor-Enabled Business Expansion <ul style="list-style-type: none">Digital procurement that increases transaction transparencyPerformance based contracts incentivize vendor excellenceStrategic support enabling rapid and de-risked project delivery

Adani Execution Engine: Execution Risk Mitigation – What We Are Doing Differently

Execution Assurance

Brownfield development model:

- Ready availability of land, water, project power, and other key enablers
- Shared infrastructure with existing capacities
- Reduced execution timeline

Project execution control:

- **Adani Infra:** In-house project management through multi-disciplinary teams
- Package Contract model for finer control on execution and better back-to-back assurances

Project supply chain assurance:

- Advance booking of 22.4 GW Boiler, Turbine, and Generator (BTG) equipment to ensure timely deliveries
- Extensive vendor development to build up ecosystem for other packages

Fuel Assurance

Availability Risk:

- Linkages earmarked by DISCOM for each PPA bid, providing clarity and uniformity to developers
- Additional Fuel Supply Agreement mechanism to address shortfall in FSA coal

Price Risk:

- Pass through of fuel cost with adequate Change-in-law protection
- Alternate fuel supply cost recovery

In-house Strengths:

- APL is developing four coal mines with 14 MTPA production capacity
- Enhanced fuel security for untied capacities, no end-use restrictions
- Logistics assurance through Adani Logistics

Finance Assurance

High visibility of cash flows:

- 88% capacity under PPAs with two-part, availability-based tariff provides EBITDA predictability without dispatch risk.
- Fuel price risk mitigation through escalation and pass-through mechanisms enhances EBITDA stability

Improved Credit Profile:

- Low leverage and high liquidity provide ample growth headroom
- AA rated by four leading domestic rating agencies

Self-funded development:

- Sufficient cash flow generating ability to meet entire capex outlay
- Access to debt capital market for funding growth
- No risk of project delay on account of financial closure requirements

5

Massive Addressable Market: Long term revenue visibility and margin stability

Secure Business Model with 80%+ Capacity Tied-up in Long Term Contracts

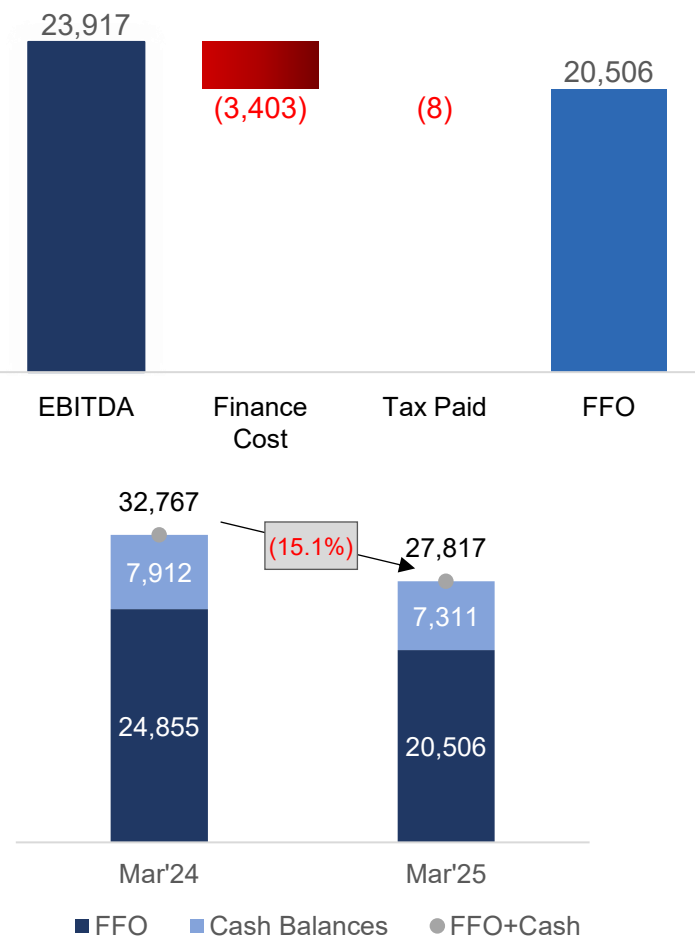
Strategically-located open capacities provide merchant market upside

Existing capacity tie-ups		Secure revenue stream	Attractive tariffs under new PPAs
88%	12%	<ul style="list-style-type: none"> 88% capacity tied up in long-term and medium-term PPAs with DISCOMs of leading States 15% share of coal-based installations in host States 	<p>First year Capacity Charge under recent PPAs:</p> <ul style="list-style-type: none"> FY 2020-21: ₹ 2.89/kWh –Madhya Pradesh DISCOM (APL) FY 2024-25: ₹ 3.60-3.73/kWh - State DISCOMs of West Bengal (Competition), Maharashtra (APL), and Uttar Pradesh (APL) FY 2025-26: ₹ 4.17/kWh - State DISCOMs of Bihar (APL)
Existing capacity tied up under PPAs	Capacity supplying short-term demand		
Tie-ups for upcoming capacity		Tariff structure under PPAs	
6,920 MW	24,000 MW	<ul style="list-style-type: none"> Two-part, availability-based tariff structure Fixed capacity charge revenue assured on attaining normative availability (85-90%), covering fixed costs 	
PPAs signed	Potential bids in next two years		
		Risk mitigation in new PPA model	
		<ul style="list-style-type: none"> Equitable distribution of risks between developer and offtaker Fuel cost pass through, availability risks addressed effectively 	

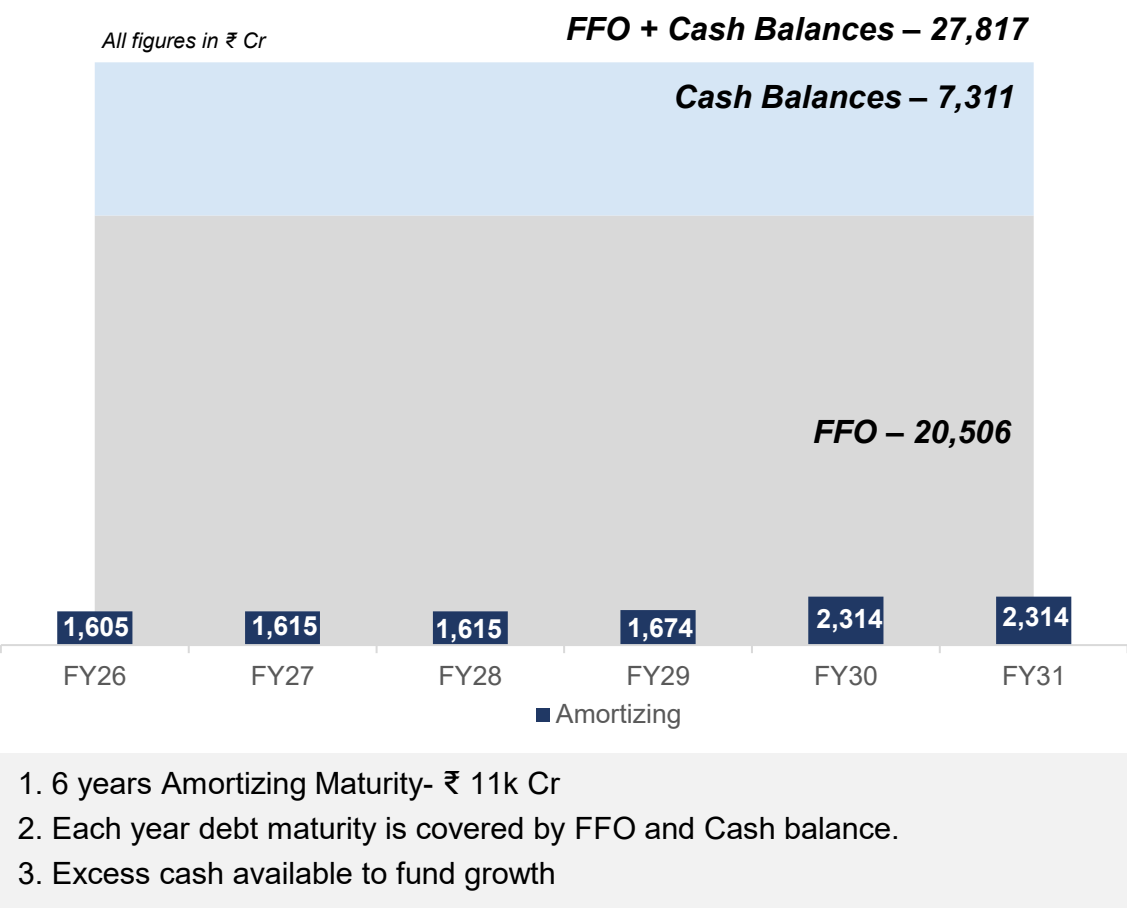
Operational excellence ensures full benefits of tariff structure



FFO for Mar'25



Debt Maturity Profile



Ability to fund ₹ 112k crores capex over next 6 years

- FY25 Fund flow from operations (FFO) @ ₹ 20.5k crores
- Over the next 6 years, the existing fleet generate aggregate FFO of ₹ 123k crores (based on FY25 numbers)
- Considering repayment of ₹ 11k crores, FFO from the existing fleet would allow APL to fund capex of ~ ₹ 112k crores over the next 6 years
- Majority of expansion capex will be funded through internal accruals.

All debt maturities within cash after tax (FFO) envelope

FFO: Fund Flow from Operations, LTD: Long Term Debt(External debt) | FFO: EBITDA less Actual Finance cost paid less Tax Paid | EBITDA: Earnings Before Int. Depreciation Tax & Amortization | Cash Balances include cash & cash equivalents, bank balances, current investments, market value of marketable securities (non-current investments), balance held as margin money & deposit for more than 12 months.
One time regulatory-prior period income included in above : FY25 ₹ 2,433 Crs, FY24 ₹ 9,322 Crs
EBITDA: PAT + Share of profit from JV + Tax + Deferred Tax + Depreciation + Finance Cost + Unrealized Forex Loss / (Gain) + Exceptional Items

6

6

8 notches ▲



**India Ratings
& Research**
A Fitch Group Company

Crisil
a company of **S&P Global**



ICRA
AN AFFILIATE
OF MOODY'S

June 2025

—

AA/Stable

AA/Stable

A/Positive

AA/Stable

AA/Stable

A/Stable

AA/Stable

AA/Stable

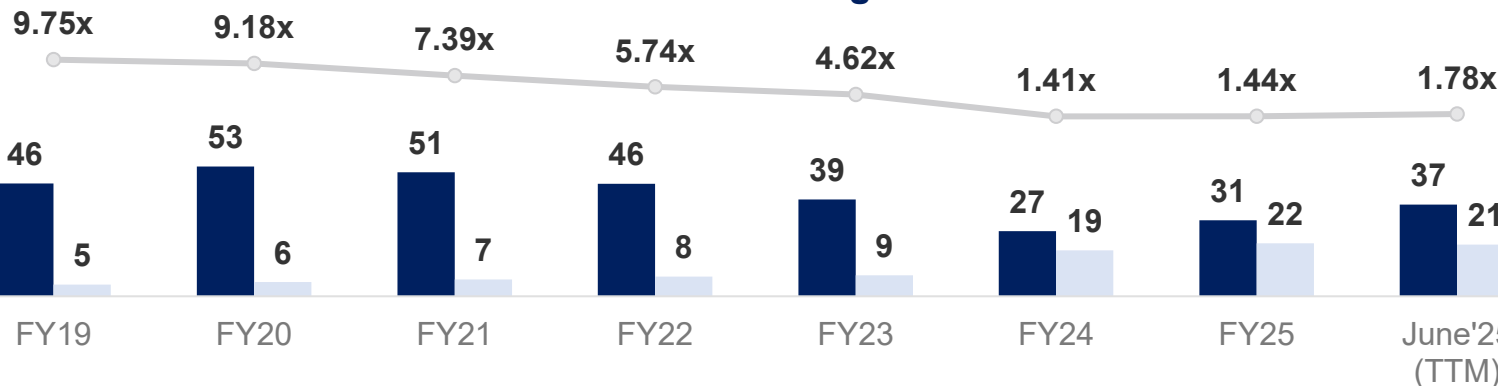
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AA/Stable

AA/Stable

8 notches upgrade in last 6 years with increased coverage from one rating agency to four rating agencies

Net Debt to Continuing EBITDA



Key Rating highlights:

- Significant cash inflow of long due regulatory receivables due to favorable resolution of regulatory issues
- Resulting into strengthening of balance-sheet and improved credit profile
- 88% of 18.15 GW capacity is tied up under PPAs
- 81% of domestic coal-based capacity has fuel security in form of long-term FSAs

₹ 21,029 Cr

June'25 Continuing
EBITDA (TTM)

₹ 37,437 Cr

June'25 Net Debt




1.78 times

June'25 Net Debt /
Continuing EBITDA
(TTM)

3

ESG

APL: ESG Highlights

Material Topic	Targets	Key ESG Initiatives/Achievements	UN SDGs
Climate Change Adaptation and Mitigation 	Reduction in GHG emission intensity to 0.84 tCO ₂ e/MWh by FY 26	Climate Change Adaptation and mitigation <ul style="list-style-type: none"> Average Emission intensity - 0.85 tCO₂e/MWh. Signed IBBI 2.0 Declaration reaffirming our commitment to IBBI's vision and The Biodiversity Plan Water Management <ul style="list-style-type: none"> Water Intensity is 2.21 m³/MWh for FY 25 which is 36% lower than Statuary limit for Hinterland plants (3.50 m³/MWh). APL achieved ash utilization of 102% for FY 25. Waste Management <ul style="list-style-type: none"> 07 out of 12 APL operating locations certified with SUP Free certification Health, Safety and Well-being <ul style="list-style-type: none"> All Plants and Offices assessed on working conditions and health and safety Zero health and safety related injuries 1.23 Millions beneficiaries benefited under various CSR programmes. ESG Rating Highlights <ul style="list-style-type: none"> APL maintained B Score For Fulfilling Climate Change and Water Security Commitments from CDP for 2024. APL's score of 68 in Corporate Sustainability Assessment (CSA) by S&P Global, is above the world electric utility average score of 42. APL's score 88% in CSR HUB ESG Rating Jan'24 is better than the global industry average. Scored 3.6/5.0 in FTSE ESG rating – better than world utilities average score of 2.7/5.0. APL is a constituent company in the FTSE4Good Index Series. 	<div> <div>1 NO POVERTY</div> <div>2 ZERO HUNGER</div> <div>3 GOOD HEALTH AND WELL-BEING</div> <div>4 QUALITY EDUCATION</div> <div>5 GENDER EQUALITY</div> <div>6 CLEAN WATER AND SANITATION</div> <div>7 AFFORDABLE AND CLEAN ENERGY</div> <div>8 DECENT WORK AND ECONOMIC GROWTH</div> <div>9 INDUSTRY, INNOVATION AND INFRASTRUCTURE</div> <div>10 REDUCED INEQUALITIES</div> <div>11 SUSTAINABLE CITIES AND COMMUNITIES</div> <div>12 RESPONSIBLE CONSUMPTION AND PRODUCTION</div> <div>13 CLIMATE ACTION</div> <div>14 LIFE BELOW WATER</div> <div>15 LIFE ON LAND</div> </div>
Waste Management 	Single-use-Plastic-Free (SuPF) Certified Company for 100% of operating locations by FY 26		
Health and Safety 	0 Zero health & safety related injuries		

APL: Board of Directors and Management Overview

	100% IDs	Chaired By IDs	Chaired By NID	
Statutory Committees				40% Comprised of only Independent Directors
- Audit	✓			
- Nomination & Remunerations	✓			
- Stakeholder Relationship		✓		
- Corporate Social Responsibility		✓		
- Risk Management		✓		100% of Statutory Committees Chaired by Independent Directors
Non-statutory Committees				
- IT & Data Security		✓		6 Additional Business specific committees 17% Fully comprised of Independent Directors 83% Chaired by Independent Directors
- Corporate Responsibility	✓			
- Mergers and Acquisition		✓		
- Legal, Regulatory & Tax		✓		
- Reputation Risk			✓	
- Commodity Price Risk		✓		

Pathway to strengthen Corporate Governance

- **Tenure of IDs** – up to 3 years for max. 2 terms
- **Management Ownership** – CEO and member of executive committees to have share ownership
- **Related Party Transactions** – Independent 3rd party review & certification
- **Training & Education** – Min. 4 sessions in a year for education of IDs

Board of Directors

Independent Directors



Chandra Iyengar ✓

50+ Yrs of Experience
Skill & Expertise
• Regulatory matters
• Policy framework



Sushil Kumar Roongta ✓

35+ Yrs of Experience
Skill & Expertise
• Business leadership
• Industry expert



Sangeeta Singh ✓

35+ Yrs of Experience
Skill & Expertise
• Taxation
• Strategy Formulation



Manmohan Srivastava

40+ Yrs of Experience
Skill & Expertise
• Energy & Finance
• General Management

Non-Independent Directors



Gautam Adani

Chairman

Skill & Expertise
• Entrepreneurial vision
• Business Leadership



Rajesh Adani

Director

Skill & Expertise
• Business relationship
• Execution



Anil Sardana

Managing Director

40+ Yrs of Experience
Skill & Expertise
• Industry veteran
• Strategic leadership
• Transition & Development



Shersingh Khyalia

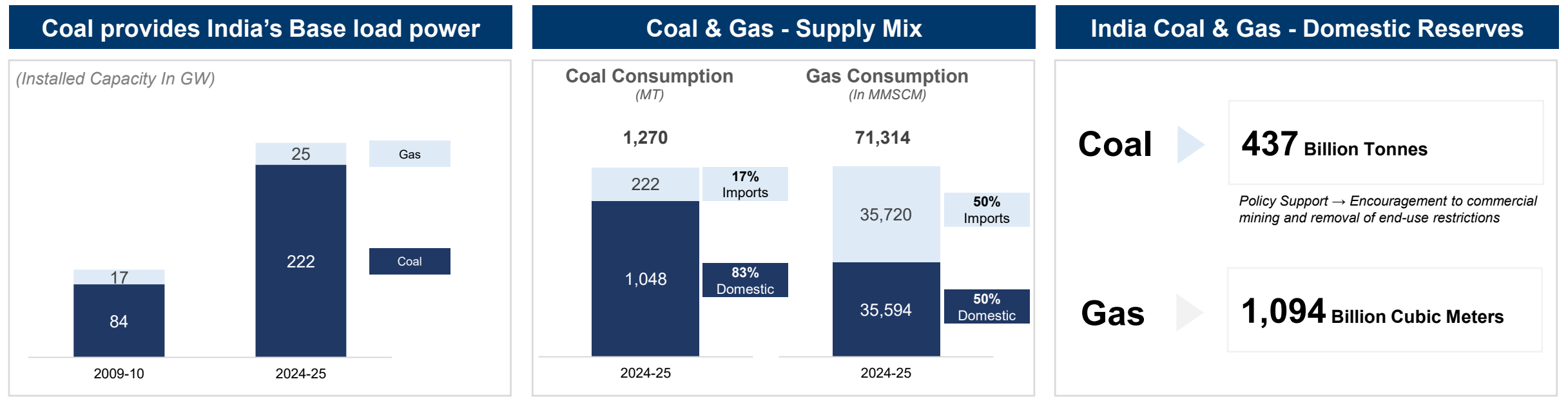
Whole-time Director and CEO

35+ Yrs of Experience
Skill & Expertise
• Industry expert
• Strategic management
• Growth & Change management

Thank You

Annexures

Coal is Critical for India : Coal is Key to Long-Term Reliability and Affordability of Base Load Supply



1

Abundant Coal Reserves

- ✓ India meets **1Bn+ tonnes** coal demand domestically, with 437 Bn+ tonnes in reserves **ensuring long-term energy security.**
- ✓ Reduced imports and rising dispatches reinforce **energy independence and cost savings.**

2

Key Base Load Power Generation Source

- ✓ Coal remains the backbone of **India's baseload power** → delivering stable, large-scale supply amid **rising demand & renewable variability** .
- ✓ Coal ensures **Grid Stability** and dispatchable power → Critical for balancing India's evolving energy mix.

3

Limited Natural Gas Availability

- ✓ Import dependency → **50%** of total consumption is costly imported LNG
- ✓ High Power Cost → **INR 6-8/kWh** for **LNG based** vs **INR 4-5 /kWh** for Imported Coal & **INR 2-3/kWh** for Domestic Coal
- ✓ **90%** of gas used for non electricity Sector

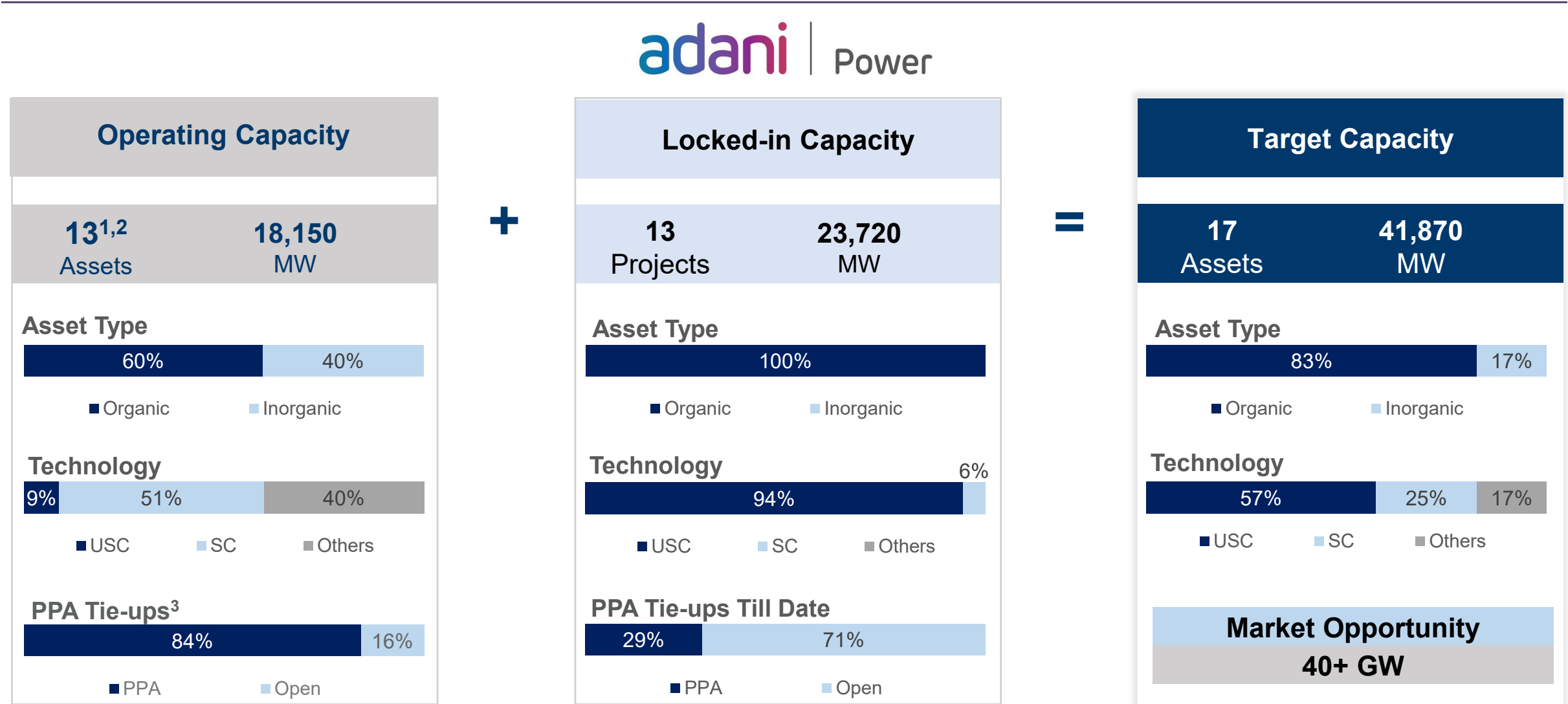
4

Unequivocal support for Coal

- ✓ Strong **push for domestic production** growth → **15%** growth target for FY 2025-26
- ✓ **Supportive policies** for coal allocation (e.g. SHAKTI)
- ✓ **Allocation of coal** to States for **28 GW** of new capacity under long-term PPA bids

Coal anchors India's baseload power → backed by vast reserves, policy support and no impact of global geopolitical risk

High Quality Present Portfolio Mix: Poised to Meet India’s Base Load Demand



APL: Historical Financials | Profit and Loss Account

Particulars	Unit	FY22	FY23	FY24	FY25	CAGR (FY22-25)	Q1FY26
Operating Metrics							
Effective Capacity	MW	12,450	13,650	15,051	16,545	10%	17,550
Plant Availability	%	95%	94%	92%	91%		88%
PLF	%	52%	48%	65%	71%		67%
PPA Realisation	₹/ kWh	4.75	6.46	6.00	5.60		5.43
Merchant Realisation	₹/ kWh	3.83	6.98	6.92	5.93		6.51
Profit and Loss Statement							
Revenue from Operations	INR Cr	27,711	38,773	50,351	56,203	27%	14,109
Other Income	INR Cr	3,975	4,267	9,930	2,703	(12%)	465
Total Income	INR Cr	31,686	43,041	60,281	58,906	23%	14,574
Fuel Cost	INR Cr	14,762	25,481	28,453	30,273	27%	7,309
Purchase of Stock-in-Trade and Power	INR Cr	546	214	222	357	(13%)	10
Transmission Charges	INR Cr	643	520	504	459	(11%)	115
Employee Benefit Expenses	INR Cr	470	570	644	784	19%	222
Other Expenses	INR Cr	1,476	1944	2,348	3,024	27%	769
Total Operating Expenses	INR Cr	17,897	28,728	32,171	34,897	25%	8,424
EBITDA	INR Cr	13,789	14,312	28,111	24,008	20%	6,150
<i>EBITDA Margin %</i>	<i>%</i>	<i>43%</i>	<i>33%</i>	<i>47%</i>	<i>41%</i>		<i>42%</i>
Depreciation and Amortization	INR Cr	3,118	3,304	3,931	4,309	11%	1,089
Finance Costs	INR Cr	4,095	3,334	3,388	3,340	(7%)	857
Current Tax	INR Cr	768	1	0	55	(58%)	18
Tax Expense Relating to earlier years	INR Cr	-	(768)	14	2	n/a	-
Deferred Tax Charge/ (Credit)	INR Cr	977	(2,500)	(51)	3,553	54%	881
Sub-total	INR Cr	8,958	3,371	7,282	11,259	8%	2,845
Profit After Tax (PAT)	INR Cr	4,912	10,727	20,829	12,750	37%	3,305
<i>Earnings Per Share</i>	<i>₹/ Share</i>	<i>9.63</i>	<i>24.57</i>	<i>51.62</i>	<i>32.32</i>	<i>50%</i>	<i>8.62</i>

FY25 Insights

17,550 MW
Current Capacity – 18,150 MW

₹ 56,203 Cr
Revenue from Operations

₹ 24,008 Cr  **20%**
EBITDA 3Y CAGR

41%
EBITDA Margin

₹ 12,750 Cr  **37%**
Profit After Tax 3Y CAGR

APL: Historical Financials | Balance Sheet

Particulars	Unit	FY22	FY23	FY24	FY25
Assets					
Non-Current Assets					
Gross Fixed Assets (Incl. CWIP)	INR Cr	84,214	88,208	91,634	1,13,215
(-) Accumulated Depreciation	INR Cr	(20,670)	(23,878)	(27,693)	(31,813)
Net Fixed Assets (Incl. CWIP)	INR Cr	63,544	64,331	63,941	81,402
CWIP	INR Cr	10,270	12,880	925	12,104
Other Non-Current Assets	INR Cr	2,209	1,937	2,797	5,186
Total Non-Current Assets	INR Cr	65,753	66,268	66,738	86,588
Current Assets					
Cash and Cash Equivalents	INR Cr	2,365	1,873	7,212	6,120
Other Current Assets	INR Cr	13,863	17,679	18,375	20,209
Total Current Assets	INR Cr	16,228	19,553	25,587	26,329
Total Assets	INR Cr	81,981	85,821	92,325	1,12,918
Liabilities					
Equity					
Equity Share Capital	INR Cr	3,857	3,857	3,857	3,857
Instrument Entirely Equity in nature	INR Cr	13,215	13,215	7,315	3,057
Other Equity	INR Cr	1,632	12,804	31,973	49,433
Non-Controlling Interest	INR Cr	-	-	-	1,326
Total Equity	INR Cr	18,703	29,876	43,145	57,674
Liabilities					
Long Term Borrowings	INR Cr	37,871	33,703	26,595	27,647
Short Term Borrowings	INR Cr	10,924	8,549	7,862	10,688
Other Liabilities	INR Cr	14,482	13,694	14,723	16,909
Total Liabilities	INR Cr	63,278	55,946	49,180	55,244
Total Equity and Liabilities	INR Cr	81,981	85,821	92,325	1,12,918
Return on Assets (RoA)	%	17.1%	16.6%	31.3%	23.4%
Return on Capital Employed (RoCE)	%	16.0%	15.8%	32.3%	22.7%
Return on Equity (RoE)	%	30.9%	44.2%	57.0%	25.3%

FY25 Insights

INR 1,13,215 Cr

Fixed Assets Base incl CWIP

INR 7,311 Cr

Cash and Cash Equivalents
including deposits and current investments

INR 57,674 Cr

Net Worth

23.4%

Return on Assets

22.7%

Return on Capital Employed

25.3%

Return on Equity

Project Gallery: On-ground Progress across Locked-in Assets Portfolio

Mahan Phase-II Project (2 x 800 MW)

BTG Area Front View



Unit #4 High Pressure Heater



Raipur Phase-II Project (2 x 800 MW)

Unit #3 - Boiler



Unit #3 Electrostatic Precipitator



Raigarh Phase-II Project (2 x 800 MW)

Unit #3 - Turbine Generator Deck



Unit #2 Turbine Generator Deck Column Casting



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