

Exicom Tele-Systems Limited
 Plot No. 38, Institutional Area, Sector-32,
 Gurugram, Haryana – 122 001, India
 Tel : 0124 – 6615200

Date: February 13, 2026

BSE Limited 1st Floor, New Trading Wing, Rotunda Building Phiroze Jeejeebhoy Towers, Dalal Street, Fort Mumbai – 400001 corp.relations@bseindia.com SCRIP Code- 544133	National Stock Exchange of India Limited Exchange Plaza, 5th Floor, C – 1, Block G Bandra – Kurla Complex, Bandra (E) Mumbai – 400051 cmlist@nse.co.in Symbol-EXICOM
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RE: Disclosure under Regulation 30 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended (“SEBI Listing Regulations”)

Subject: Investors' Presentation

Dear Sir/Madam,

This is in continuation to our intimation dated February 10, 2026.

In terms of Regulation 30 read with Para A of Part A of Schedule III to the SEBI Listing Regulations, we hereby submit a copy of the Investors' Presentation, *inter-alia*, on the **Un-audited Financial Results of the Company for the third quarter and nine months ended December 31, 2025, for the Financial Year 2025-26**, on both **Standalone & Consolidated basis** (“Financial Results”), to be discussed during the Investors' Call scheduled to be held today i.e. **Friday, February 13, 2025 at 4:30 p.m. (IST)**.

It may be noted that the Board of Directors of the Company has considered and approved the aforesaid Financial Results at its meeting held today.

Please note that this intimation is also being made available on the Company's website i.e. www.exicom.com.

We request to take the above information on your records.

Thanking you.

Yours faithfully,

For Exicom Tele-Systems Limited

Sangeeta Karnatak
Company Secretary & Compliance Officer

Enclosed: Investors' Presentation



Investor Presentation Q3-FY26

13th Feb 2026



Message from CEO

On Overall performance

Q3 was a quarter of consolidation rather than acceleration. While revenues and profitability remained broadly unchanged versus Q2, we continued to aggressively focus on building the order pipeline, getting in new customers and improving execution. With all-out efforts on Tritium, order traction in domestic EV Charging and Critical Power, we enter the final quarter well positioned to deliver improved standalone and consolidated performance, positioning the business for a materially stronger FY27

On Tritium outlook

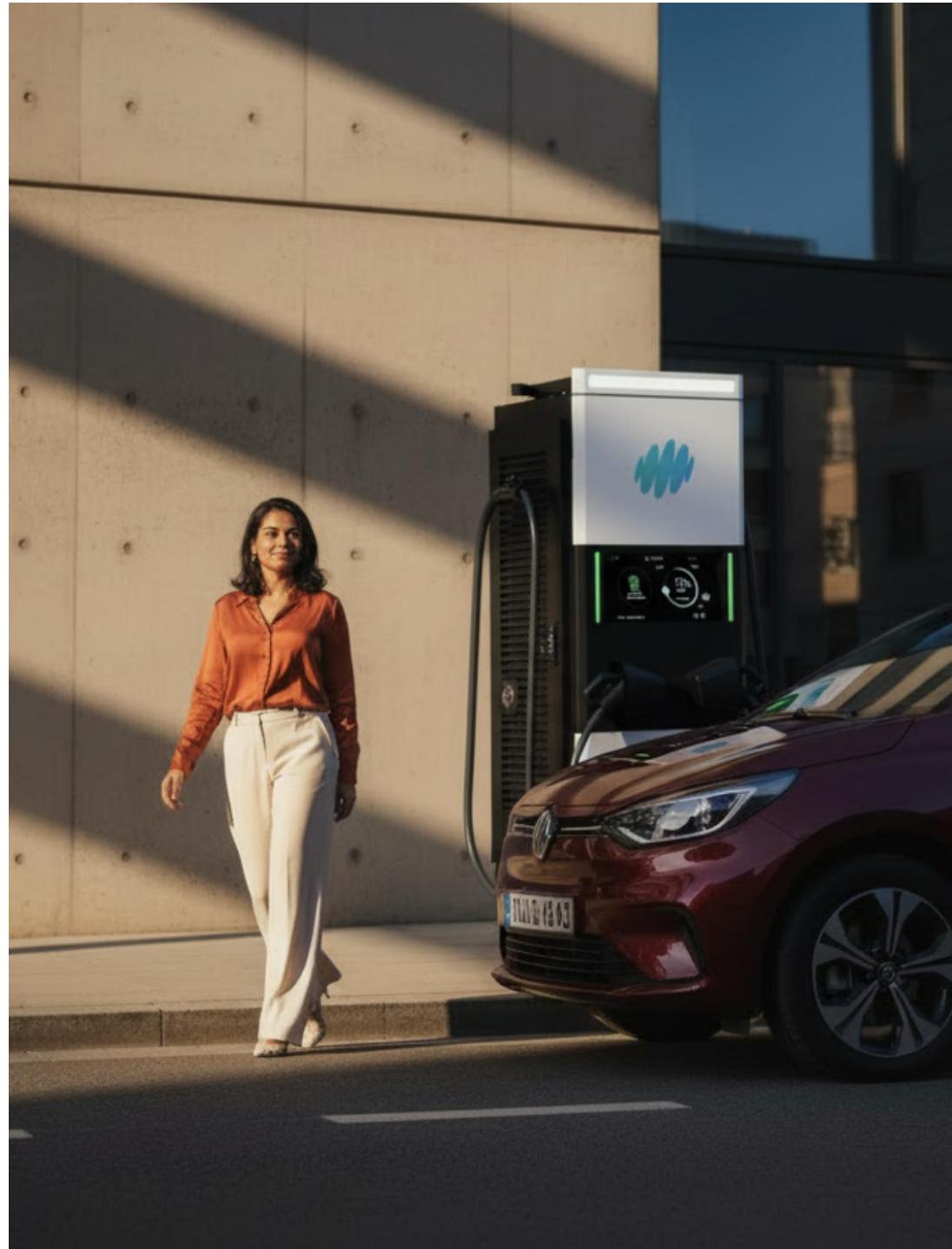
Having worked methodically on scaling revenues and turning around customer sentiment on Tritium, our eyes are set not only on Tritium's EBITDA breakeven in Q4 FY27, but also on steadily strengthening revenues and EBITDA from Q4 FY26, as indicated above. We are working on commercializing the Tri-Flex and DC Flex product portfolio to expedite the path to 3x revenue growth in FY27. With the market cues and current visibility we have on the order pipeline, I can confidently say that we are firmly on track to achieve these goals.

Mr Anant Nahata

MD & CEO
Exicom Tele-Systems Limited

Key Financials: Q3 FY26

Particular (Rs Cr)	Standalone	% of Revenue	Consolidated	% of Revenue
Revenue	233.7		276.7	
EBITDA	16.1	6.9%	-32.3	-11.7%
PAT	3.5	1.5%	-67.9	-24.5%





Content



- **Business Update**
 - Critical Power
 - EVSE
 - Tritium
- **Financial Update**
- **Other Update**
 - Hyderabad Plant
 - Utilization of Funds (IPO and Right Issue)



Critical Power

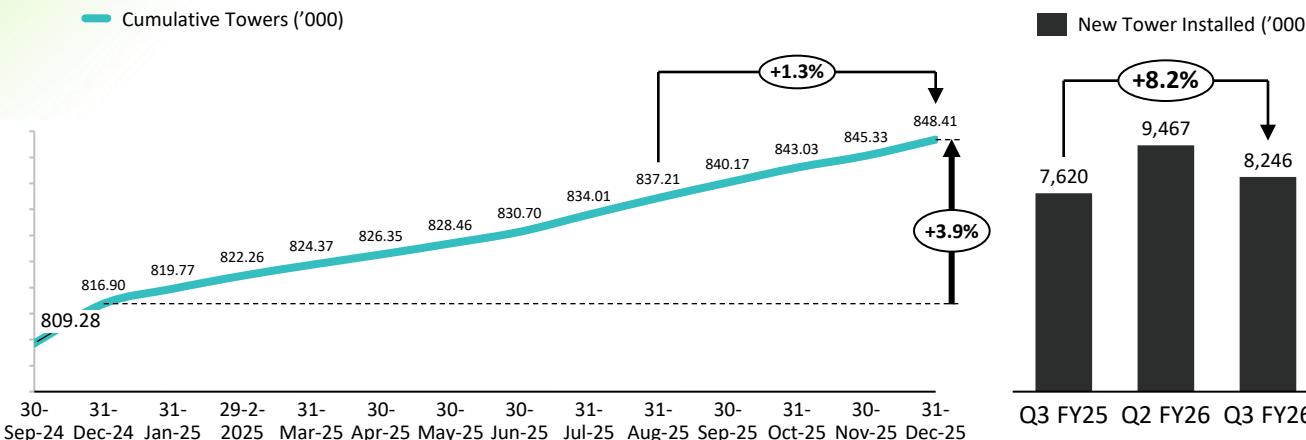
Business Update

Market Update – Critical Power



Industry Update

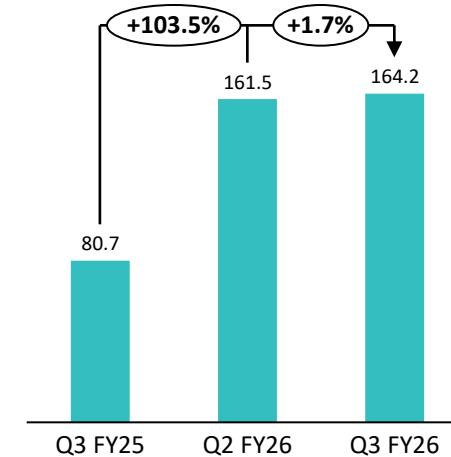
New Towers roll-out growth slowed @ 3.9% YoY, whereas last 5 years CAGR @ 8.0%



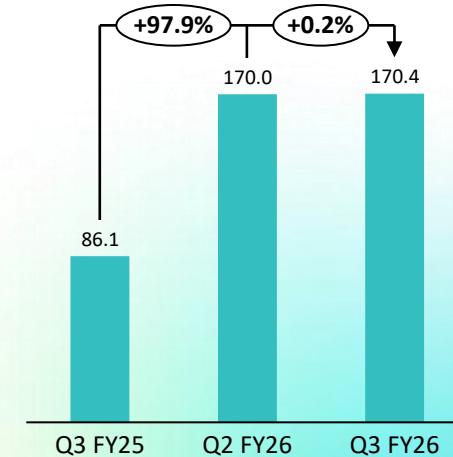
What led to slower growth?

- Capex moderation by Telcos with focus on ROI optimization
- Higher deployment costs (steel, power, rentals) impacting new tower viability
- **However.. For FY27 → Estimated Capex plan of upgrade / new build of more than 120K sites by telco's**

Standalone
Critical Power Revenue (Rs Cr)



Consolidated
Critical Power Revenue (Rs Cr)



- **Q3 Performance:** ~100% YoY growth at both standalone and consolidated levels; standalone performance was marginally better QoQ, while consolidated results were almost same QoQ.
- Open order for Critical Power as on 1st Jan'26; **1435 Cr**

Critical Power Product Portfolio



Application



MSC/BSC (Switching Centers)



BTS site (Independent or Shared)



Renewable Hybrid site



Small cell site/ Wi-Fi Site

Power Conversion Modules

Rectifier 1KW
48V / 23A



Rectifier 4KW
48V / 83A



Rectifier 3KW
48V / 62A



Rectifier 5.8KW
48V / 120A



DC Power Systems

Indoor Power System



Outdoor power system



Hybrid Power system



Li-ion Batteries

Li-ion Battery
(Datacenter)



Li-ion Battery
(Telecom)



System Controller

M2000 System Controller



Highlights of Critical Power Q3



Domestic Market

- **Bharat Net**
 - Market leader in Hybrid UPS, Batteries, and Smart Rack solutions for the BharatNet mid-mile connectivity program
 - Continued execution for – RVNL, HFCL and NCC and secured formal PO from ITI.
- **Large purchase order** secured for DC power systems from one of India's biggest telecom player
- **Telco's /Tower Co's**– RFPs received for FY'27; price negotiations underway with major Telcos/Tower Cos for Li-ion batteries.
- **BSNL (UCV Project)** - Concluded phase-I supply of Hybrid systems and Li-ion Batteries from SI's to connect underserved and uncovered villages in border areas of India, commencement of supply for new phase-2 is expected towards end of Q1' FY27.
- **BESS** – Breakthrough into a number of new accounts and secured initial orders (~\$1Mn) marking our green energy entry
- **Healthy & Robust Pipeline** and orders in hand of >1,400Cr



Export Market

- **New Product Launches:** Launched ibreaker distribution solution in Q3'FY26; new 300Ah Li-ion battery and new OD rack platform combining power systems and batteries
- Supplied pilot lot to biggest tower Co in Africa --> to be converted to mass supply from FY'27; executed multiple projects with the biggest Telco in Africa and continued to grow our market share with established customers in DRC & Nigeria
- Q3 export revenue at 10% of over sales. Objective to grow to 20% in FY'27
- Expanded business in Middle East via strong partnership with local system integrators

Key Future Opportunities to build ~1,000Cr Critical Power Business in FY'27



Opportunity	Opportunity overview	Products	Details
Bharat-Net III - Mid Mile Connectivity	Tender awarded for 4 Packages – 24,000 Sites to respective L1 bidders	1. Hybrid UPS 2. Li-ion Battery 3. Smart Rack	Incremental business opportunities for Hybrid UPS / Lithium-ion Batteries / Racks (TAM: INR ~100 Cr over next 30 months starting FY'27)
BSNL - 4G Saturation Uncovered Village Project Phase 2	Internet connectivity to underserved villages by strengthening last-mile access. Phase-1 successfully executed, Phase-2 SI-APO has been awarded	Hybrid Power System (CCU) Solar Panel - 10kW, Solar Structure Li-ion Battery - 800AH/Site	TAM: ~INR 250 Cr over 30 months starting FY'27
BSNL 5GaaS 5G as a service provider	5G as a service provider (5GaaSP) where bidder incurs capex with revenue sharing model (>70% to BSNL)	DCPS and Li-ion batteries	TAM: 150 Cr+ for next 3 years.
BESS	Building channel partnerships to cover C&I customer segments	BESS	Large market and Exicom is a new entrant. Objective would be to provide differentiated offering for C&I projects in pipeline and build few pilot projects
DC Power Systems, Li-ion Batteries for Pvt Telcos's	DC Systems and batteries for site upgrade, new site build out for coverage, 5G expansion	Hybrid Power System Large DC Power Systems Li-ion Batteries	TAM at 2,000 Cr and Exicom's revenue potential of INR 350 – 400 Cr annually
RDSS Revamped Distribution Sector Scheme	Targeting a new segment with 24V/48V DC solutions for low-voltage power applications such as SCADA and control systems; pilot orders received	DC Power Conversion Systems, Li-Battery	New market estimated at 50 Cr over the next 30 months
Exports	Targeting established relationships in SEA and Africa	OD DC Power Systems, Li-ion Batteries, Hybrid Solutions	Exicom to target for 30% growth over its current export revenues





EV Chargers

Business update

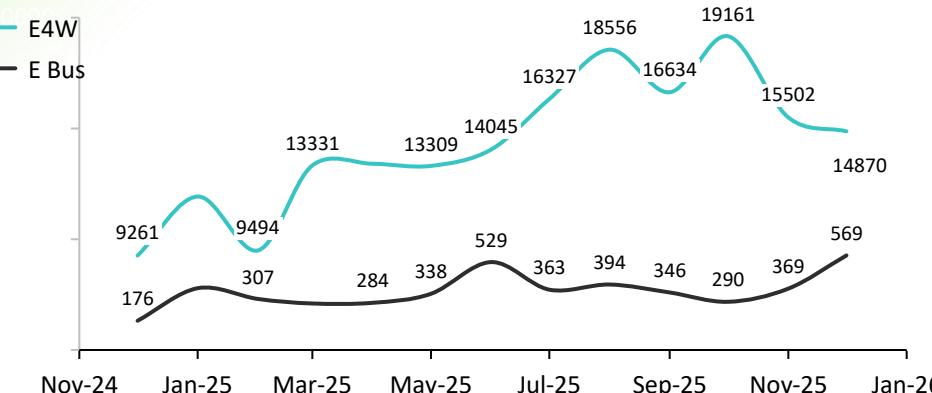
Market update – EVSE



The graph shows a **strong upward trend**, with every month in 2025 posting double-digit year-on-year growth and sales exceeding average **17,230 units** for last 6 months. **Year-end registrations often dip** in December as buyers defer purchases to January. This leads to **MoM declines even if annual demand is healthy**

Industry Update

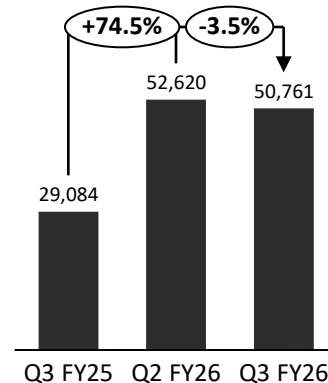
Electric vehicle sales trend



Source : evreporter

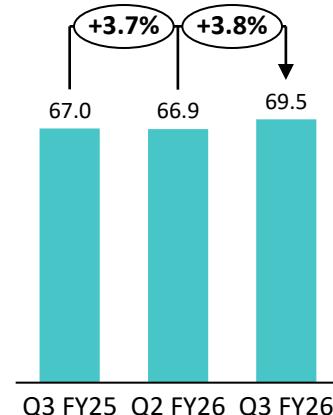
Growth Factors :

- E-Car demand surged, supported by new EV model launches in the premium SUV segment by leading Indian OEMs (Creta EV, Mahindra BE, XE variants, KIA Carens Clavis, Harrier EV)
- E-Bus adoption gained momentum under the PM e-Bus Sewa scheme, backed by the Payment Security Mechanism (PSM) enabling faster state-level deployments

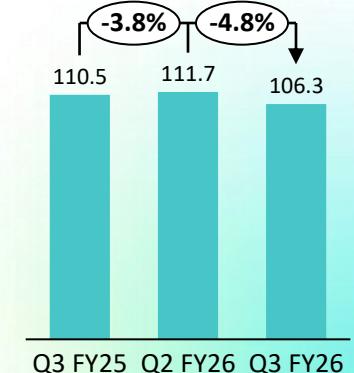


We are **leaders in Home and DC Fast Charging EV Solutions**
In Q3 FY26, over **26K** chargers manufactured & sold globally*

Standalone EVSE Revenue (Rs Cr)



Consolidated EVSE Revenue (Rs Cr)



* Including charger sold from Tritium Group of companies and SEA.

* Like for like comparison of consolidated revenue (Ex Tritium) is INR 71.3 Cr in Q3'FY26 and INR 66.8 Cr in Q3'FY25. YoY growth of **6.7%**.

Market Development



State

- Tamil Nadu exempts all electric vehicles from motor vehicle tax till 31 December 2027
- Tamil Nadu mandates EV charging-ready buildings: EV chargers in new residential (home + visitor fast chargers) and commercial/industrial/institutional buildings ($\geq 10\%$ EV parking with fast charging)
- Kerala's newly notified renewable energy regulations include provisions to support emerging vehicle-to-grid (V2G) technology, allowing electric vehicles to feed power back into the grid

New Launch



- Mahindra XEV 9S, Porsche Cayenne Electric
- The new cars sold have battery capacity > 80 kWh

PMP Scheme

- Mandatory localization roadmap for EV chargers with phased indigenization of key components
- Incentives linked to domestic manufacturing, discouraging import-led assembly
- Strict audit & compliance framework (invoices, plant checks) to enforce localization

Impact on Exicom

- Increased sales of AC Chargers for malls and residential buildings
- Increase demand for fast DC chargers and AC wall box chargers
- PMP strengthens Exicom's competitive advantage as a domestic EV charger manufacturer, improving eligibility for incentives

One Trusted Partner – From Concept to Operation

- **EPC:** Site survey, design, supply, installation & commissioning
- **Hardware:** AC & DC Chargers for all vehicle segment
- **Software:** Smart CMS, remote monitoring, payments & optimization
- **EMSP:** Driver app, booking, payments & loyalty programs
- **NOC:** 24/7 monitoring, predictive maintenance, uptime guarantee
- Higher Revenue per site



Site installation by Exicom One

Key Highlights – Q3FY26



1st Tritium Charger Installation in India

- Installed first Tritium liquid cooled charger in India with a leading Charge Point Operator
- Successfully provided remote support for commissioning in India
- Makes way to showcase and pitch to other CPOs / OEMs



Exports in Focus

- Received UL certification of Spin AC Chargers paving way for Exicom charger exports to United States of America - **Targeting market of USA - ~\$3M**
- Onboarded multiple distributors to cater to Middle East region for AC & DC chargers



New Additions

- Portable Chargers: Bagged multiple contract from leading OEM for portable charger
Overall Contract Value of **~Rs. 30 Cr / annum**
- CPOs: Onboarded 8 new CPOs,
Overall contract value **~Rs. 8 Cr/annum**
- 2W OEMs: Started multiple new DC Fast charger project
Order Value of **~Rs. 6 Cr / annum**
- Exicom One: Offering being successfully scaled to CPO's and 4W OEMs



Bus OEMs & Truck OEMs

- Bagged business from 2 new Bus OEMs further consolidating our position in this category.
Overall Contract Value: **~Rs. 10Cr / annum**
- Launched Exicom One for Truck OEMs as additional value-added offering to customers

Home, Public & Commercial Markets



SPIN Free



SPIN Air



Harmony Wall box



Harmony



Distributed
Charging



Harmony Boost
(BESS)



Tri Flex

Charging Power
3.3 kW

Application
Home / On-road

Time to Charge
~12 hours

Charging Power
7-22 kW

Application
Home/ Workplace/
Malls

Time to Charge
~2-6 hours

Charging Power
30 kW

Application
Parking/commercial
/ Destination

Time to Charge
~80 mins

Charging Power
60-400 kW

Application
Destination /
Highways / Fleets

Time to Charge
~15-40 mins

Charging Power
480-600 kW

Application
Bus Depots /
Highways

Time to Charge
~15-40 mins

Charging Power
200-470 kW

Application
Destination /
Highways / Fleets

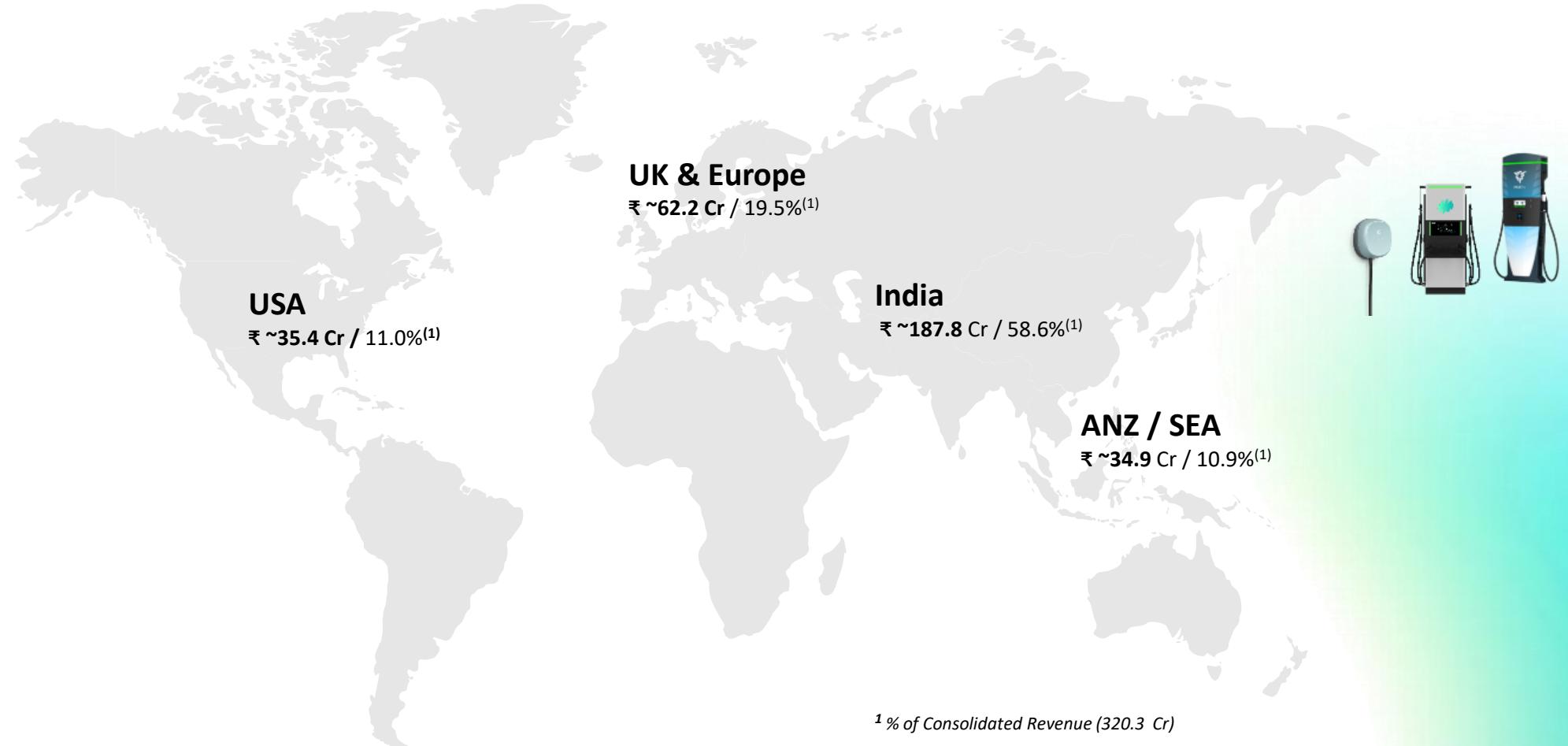
Time to Charge
~15-40 mins

Charging Power
200-600 kW

Application
Destination /
Highways / Fleets

Time to Charge
~15-40 mins

Revenue by Geography – EV chargers | YTD Dec'25





Tritium -Update



- **Stabilization phase over and growth phase has started for Tritium from Q4'FY26**
 - Q4'FY26 revenue is estimated to be **first double digit revenue quarter since acquisition** (estimated Q4'FY26 revenue at \$10Mn) which will cut EBITDA losses in half compared to Q3 EBITDA losses
 - Received ~\$30Mn of PO & firm forecast for high-speed DC EV Chargers from a large US customer with deliveries spread over CY'26 (deliveries started from Jan'26)
 - \$15Mn backlog (excluding above large PO & forecast) as of Jan'31 2026
- **TRI-FLEX-Product Development and Pipeline**
 - \$3Mn+ invested in TRI-FLEX pilot lot build
 - TRI-FLEX system will start production in Tennessee in March '26
 - Initial deployments will create momentum for larger TRI-FLEX pipeline across US/EU
 - Advance stage in RFP of >USD30Mn annual business from a large global reputed CPO and working on \$100Mn+ pipeline in addition
- **Funding:**
 - Secured \$10Mn in equity capital from a UK based PE
 - Progressive discussions ongoing with multiple other players for minority stake

Marketing Update



Marketing Update - Strengthening Exicom Brand & Demand



Brand Transformation



Exicom completed a strategic brand refresh with a modern logo and the new tagline **“Beautifully Engineered”**, repositioning the company as a global, technology-led EV charging and energy solutions brand

Launched



Execution-Led Market Credibility

Supported Mahindra's **Charge_iN** initiative through deployment of ultrafast highway charging stations and strengthened turnkey infrastructure capabilities through the launch of **Exicom One**.



Driving Global Visibility and Ecosystem Growth for Exicom



Digital & Partner-Led Growth

Strategic ecosystem campaigns with partners including **Zeon, Glida, Thunder+ and Nikol EV** significantly strengthened industry reach, delivering:

- 7,500+ new professional followers
- ~58% engagement growth
- Stronger positioning as a preferred EV infrastructure technology partner



PR Highlights – Q3 FY26

- Achieved **22 organic media coverages**
- Delivered **~26% industry Share of Voice**, reinforcing brand visibility.
- Won key industry recognitions including **ET Energyworld Clean Mobility Award** and **Bharat EV Conclave Award**.



Global Brand Visibility & Industry Leadership

Exicom showcased its solutions at leading global EV platforms including **Riyadh EV Auto Show** and **The Battery Show India**, strengthening international brand presence and partner engagement.



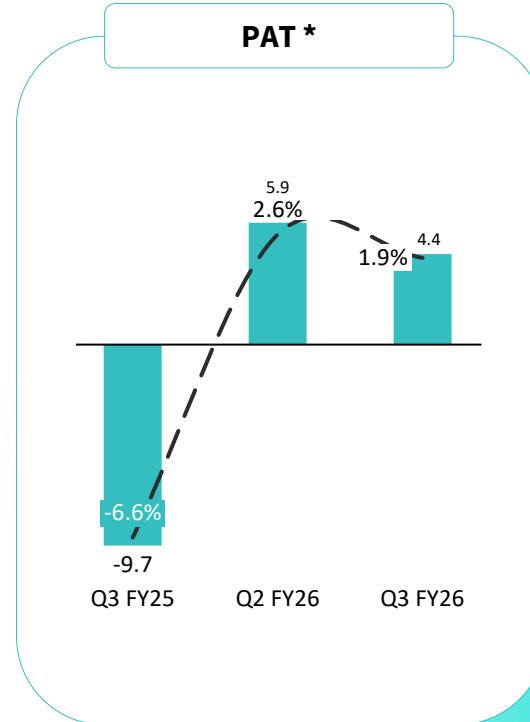
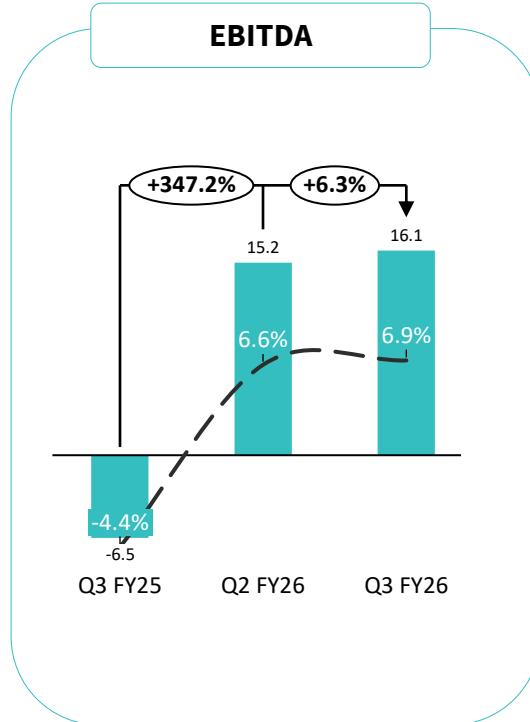
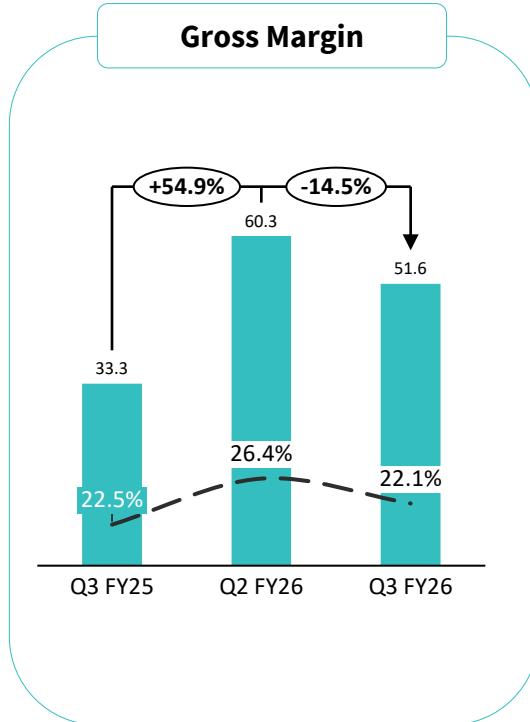
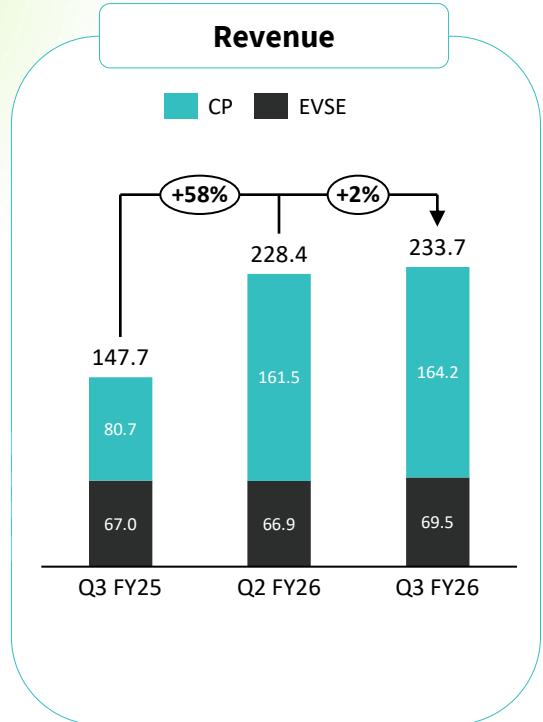
Day 2 Recap

exicom at EV Auto Show

A photograph of a man in a light blue shirt and khaki pants getting into the driver's seat of a dark-colored car. The car's door is open, and the man is leaning in. The background is a dark, textured wall.

Financial Update

Financial Highlights – Q3 FY26 (Standalone)



*Growth in Revenue from QoQ 2% and YoY 58%
Critical Power growth 104% YoY
EVSE growth 4% YoY*

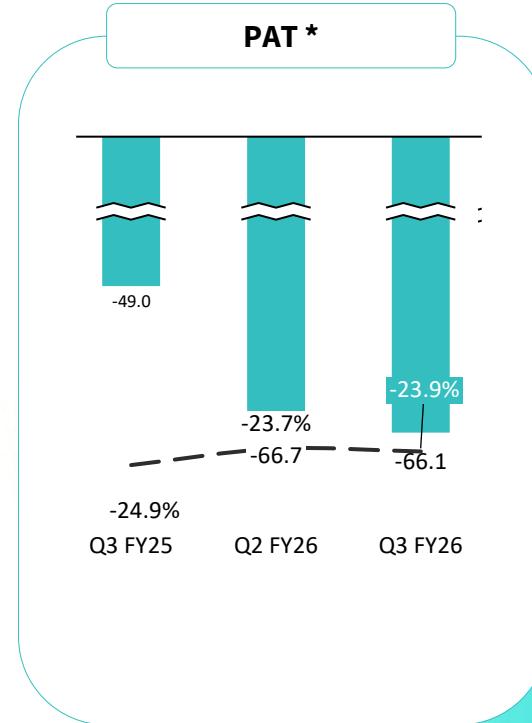
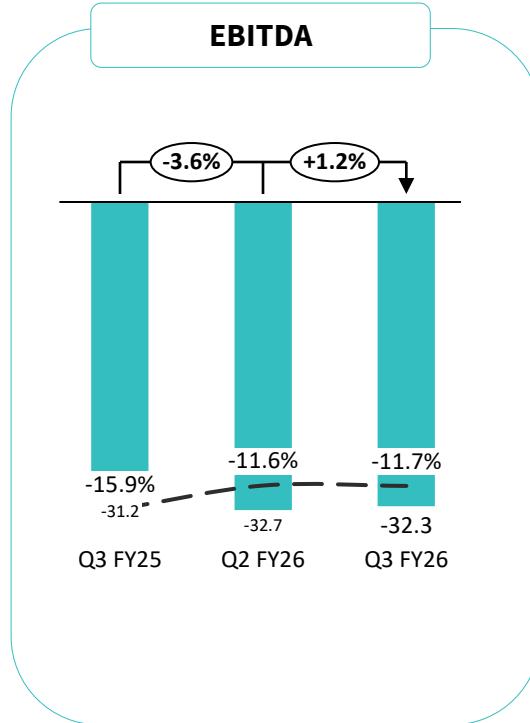
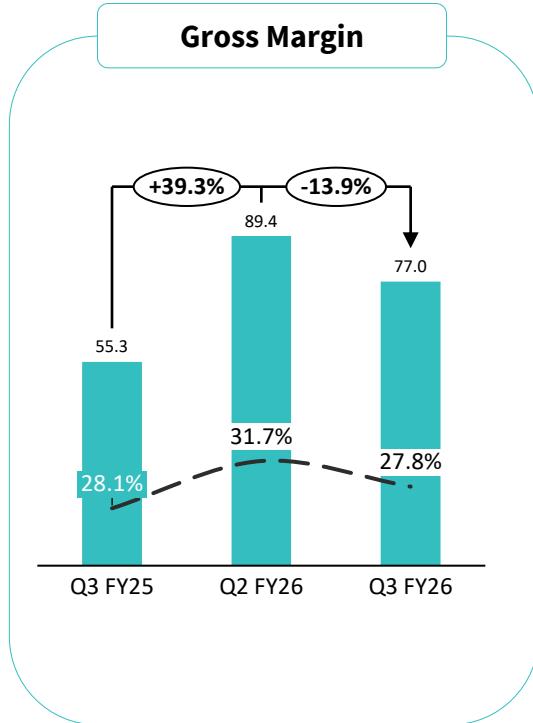
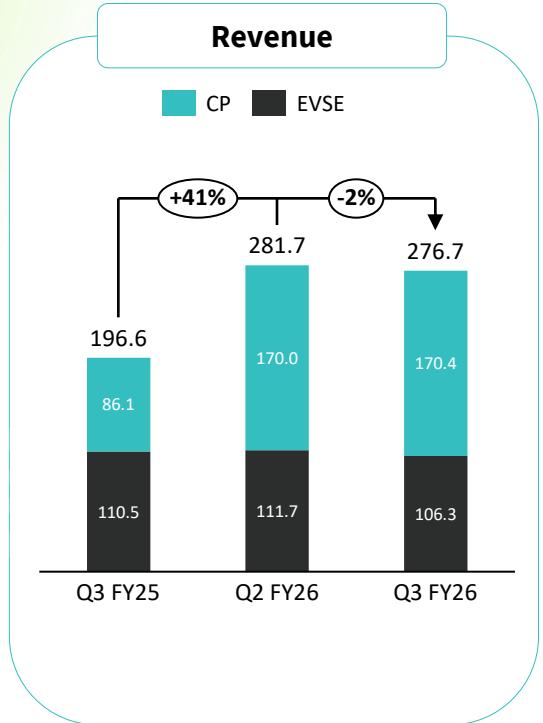
*Q3: Gross Margin decline due to change in product margins.
(Li-ion batteries have lower gross margin)*

Rupee depreciate impacted material cost

Pre-operative expenses of new plant capitalized impacting improvement in EBITDA.

** Adjusted PAT for Q3 = PAT + Exceptional Item (Impact of new labour code - 0.86Cr)*

Financial Highlights – Q3 FY26 (Consolidated)



*Growth in Revenue 41% YoY and marginal dip from QoQ
Critical Power growth 98% YoY
EVSE degrowth 4% YoY, Excluding Tritium growth of 6.7% YoY*

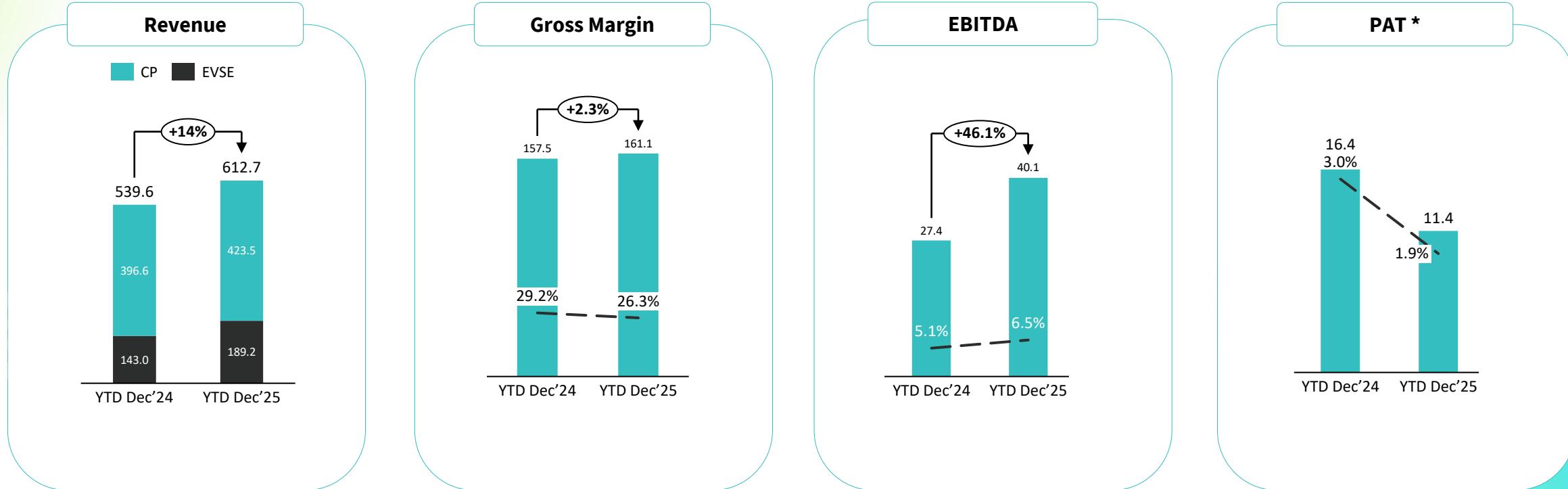
Q3: Gross Margin decline due to change in product margins (Li-ion batteries have lower gross margin)

EBITDA losses are same as last quarter.

*Reduced finance cost helped in improving PAT
* Adjusted PAT for Q2 & Q3 = PAT + Exceptional Item*

Amount in Rs Cr and % from Revenue from Operation

Financial Highlights – YTD Dec'25 (Standalone)



Revenue growth 14% YoY

Critical Power growth 7% YoY
EVSE growth 32% YoY

Amount in Rs Cr and % from Revenue from Operation

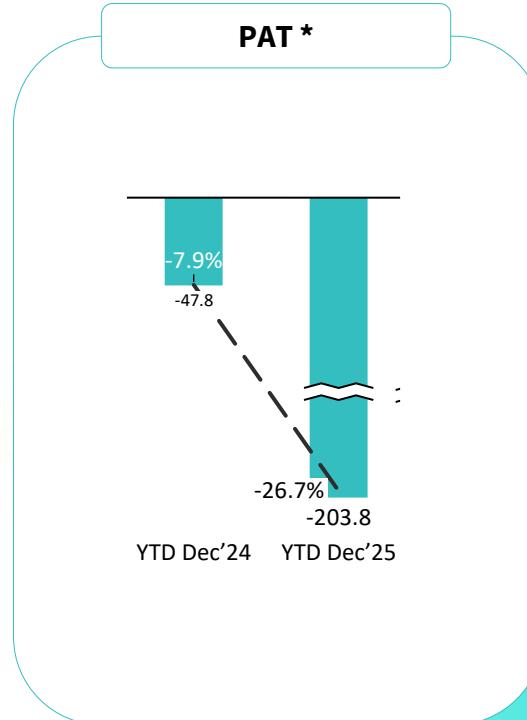
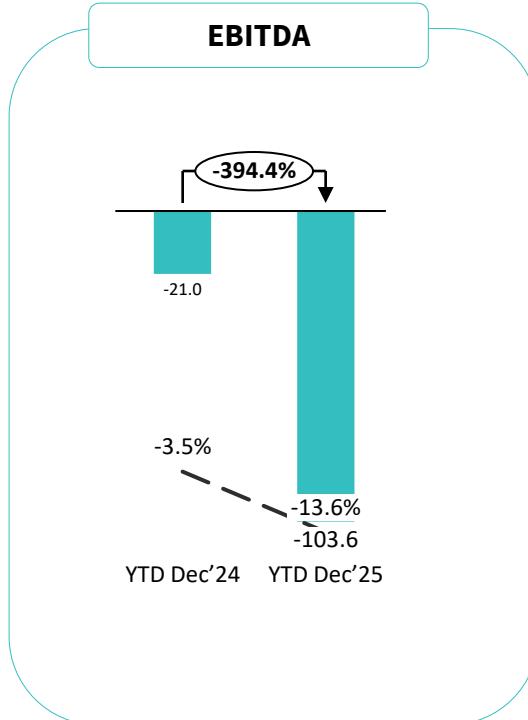
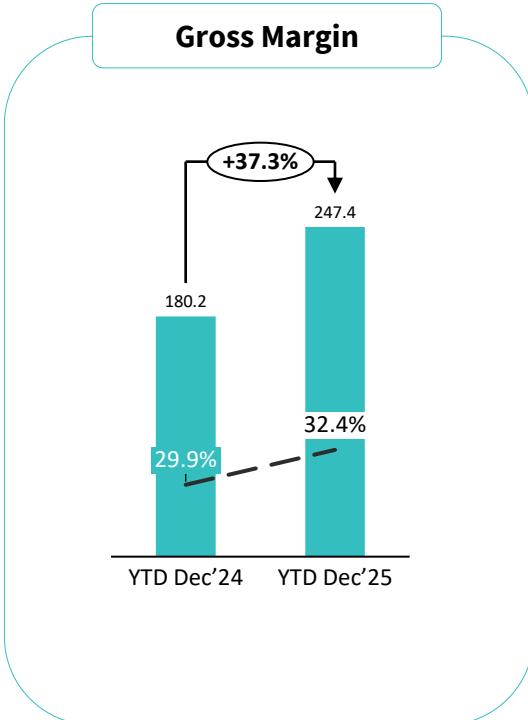
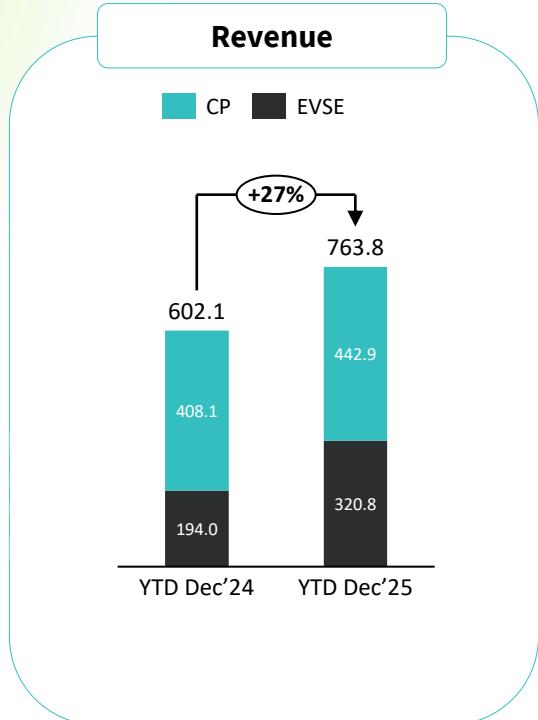
Gross Margin decline 2.9% due to product margins decline offset by positive impact of product Mix +0.1%

Higher revenue improved EBITDA growth with marginal decline by lower gross margin. Lower Fixed cost from previous year help improving EBITDA

High finance cost due to term loan interest, impacted PAT YoY.

* Adjusted PAT FY26 = PAT + Exceptional Item (VRS scheme pay out in Q1 FY26 + Impact of new Labour code in Q3)

Financial Highlights – YTD Dec'25 (Consolidated)



Revenue growth of 27% YoY
 Critical Power growth 8.5% YoY
 EVSE growth 65% YoY, Excluding Tritium 38%

Amount in Rs Cr and % from Revenue from Operation

Improvement due to higher margin at Tritium.

While Higher revenue and gross margin contributed to EBITDA improvement, the impact was offset by Tritium fixed cost.

High finance cost impacted PAT.

*Adjusted PAT FY26 = PAT + Exceptional Item (VRS scheme pay out in Q1 FY26 in India + Redundancy and Retention cost paid to Tritium employees + impact of new labour code)

Profit & Loss Statement (Standalone)



Particulars (Rs Cr)	Three months ended	Preceding three months ended	Corresponding three months ended in the previous year	Year to date figures for the current period ended	Year to date figures for the previous period ended	Previous Financial year ended	Change (Prev Qtr)	Change (Prev year Qtr)	Change (Prev Yr)
	Dec 31, 2025	Sep 30, 2025	Dec 31, 2024	Dec 31, 2025	Dec 31, 2024	March 31, 2025	QoQ(%)	YoY(%)	YoY(%)
Revenue from operations	233.7	228.4	147.7	612.7	539.6	752.4	2.3%	58.2%	13.5%
Other Income	4.4	7.2	13.3	23.6	33.9	46.3	-38.7%	-66.7%	-30.2%
(A) Total Income	238.1	235.6	161.0	636.4	573.5	798.7	1.1%	47.9%	11.0%
Cost of Goods Sold	179.3	164.3	110.9	442.4	370.9	534.8	9.2%	61.7%	19.3%
Employee Cost	17.9	21.4	21.6	57.4	63.1	82.1	-16.2%	-17.3%	-9.0%
Manufacturing Expenses	2.8	3.8	3.5	9.2	11.2	14.7	-26.9%	-19.5%	-18.2%
Finance Costs	8.8	10.9	14.0	33.0	25.3	37.7	-19.6%	-37.4%	30.6%
Depreciation and Amortization Expenses	7.1	6.7	5.6	19.9	15.8	21.3	6.1%	26.4%	26.0%
Other Expenses	17.5	23.8	18.2	63.7	67.0	81.3	-26.2%	-3.6%	-5.0%
(B) Total Expenses	233.4	230.8	173.9	625.5	553.2	771.9	1.1%	34.3%	13.1%
Profit/(loss) before tax from continuing operations (C) [A-B]	4.7	4.8	-12.9	10.8	20.3	26.9	-2.1%	-136.3%	-46.5%
(D) Exceptional Items	0.9	-	-	9.7	-	-			
(E) Tax Expenses	0.3	-1.1	-3.2	-0.6	3.9	5.9	-128.1%	-110.1%	-114.4%
(E) Profit/(Loss) for the year from continuing operations [C-D-E]	3.5	5.9	-9.7	1.7	16.4	20.9	-40.8%	-135.9%	-89.8%
Other Comprehensive Income (OCI) (After Tax)	0.1	-0.6	0.0	-0.1	-0.1	-0.2	-125.0%	464.5%	-43.3%
Total Comprehensive Income for the period/year (XI+XII)	3.7	5.3	-9.7	1.6	16.3	20.7	-31.3%	-137.5%	-90.1%
Earnings per equity share									
Basic	0.26	0.46	-0.80	0.13	1.33	1.71	-42.6%	-133.2%	-90.6%
Diluted	0.26	0.46	-0.80	0.13	1.33	1.70	-42.6%	-133.2%	-90.6%

Profit & Loss Statement (Consolidated)



Particulars (Rs Cr)	Three months ended	Preceding three months ended	Corresponding three months ended in the previous year	Year to date figures for the current period ended	Year to date figures for the previous period ended	Previous Financial year ended	Change (Prev Qtr)	Change (Prev year Qtr)	Change (Prev Yr)
	Dec 31, 2025	Sep 30, 2025	Dec 31, 2024	Dec 31, 2025	Dec 31, 2024	March 31, 2025	QoQ(%)	YoY(%)	YoY(%)
Revenue from operations	276.7	281.7	196.6	763.8	602.1	867.6	-1.8%	40.7%	26.9%
Other Income	7.4	5.2	6.3	20.9	27.8	31.2	41.6%	18.2%	-25.0%
(A) Total Income	284.1	287.0	202.9	784.6	629.9	898.8	-1.0%	40.0%	24.6%
Cost of Goods Sold	196.9	188.5	137.9	507.1	410.6	581.9	4.5%	42.8%	23.5%
Employee Cost	51.4	57.9	50.9	162.3	106.8	156.0	-11.3%	0.9%	51.9%
Manufacturing Expenses	2.8	3.8	3.4	9.3	11.2	14.8	-26.8%	-16.8%	-17.5%
Finance Costs	11.5	13.3	16.4	40.3	28.3	43.2	-13.7%	-30.1%	42.4%
Depreciation and Amortization Expenses	29.4	27.0	10.8	81.3	22.4	55.9	8.8%	171.9%	262.5%
Other Expenses	58.0	64.2	35.6	188.7	94.3	152.3	-9.8%	63.0%	100.0%
(B) Total Expenses	349.9	354.7	255.0	989.0	673.8	1,004.1	-1.4%	37.2%	46.8%
Profit/(loss) before tax from continuing operations (C) [A-B]	-65.8	-67.8	-52.1	-204.4	-43.9	-105.3	-2.9%	26.2%	365.8%
(D) Exceptional Items	1.8	2.2	-	16.0	-	-	-18.2%		
(E) Tax Expenses	0.3	-1.1	-3.2	-0.6	3.9	4.8	-128.4%	-110.1%	-114.3%
(E) Profit/(Loss) for the year from continuing operations [C-D-E]	-67.9	-68.8	-49.0	-219.8	-47.8	-110.0	-1.4%	38.6%	360.2%
Other Comprehensive Income (OCI) (After Tax)	4.7	12.5	-5.4	28.7	-1.5	1.4	-62.2%	-187.4%	-2011.6%
Total Comprehensive Income for the period/year (XI+XII)	-63.1	-56.3	-54.4	-191.1	-49.3	-108.6	12.1%	16.1%	287.9%
Earnings per equity share									
Basic	-5.12	-5.35	-4.00	-16.57	-3.90	-8.98	-4.4%	28.0%	325.0%
Diluted	-5.12	-5.35	-4.00	-16.57	-3.90	-8.98	-4.4%	28.0%	325.0%

Segment Result (Standalone)



Particulars Rs Cr	Three months ended	Preceding three months ended	Corresponding three months ended in the previous year	Year to date figures for the current period ended	Year to date figures for the previous period ended	Previous Financial year ended
	Dec 31, 2025	Sep 30, 2025	Dec 31, 2024	Dec 31, 2025	Dec 31, 2024	March 31, 2025
1 Segment Revenue						
a. Critical Power	164.2	161.5	80.7	423.5	396.6	554.3
b. EV Charger	69.5	66.9	67.0	189.2	143.0	198.1
Revenue from Operations	233.7	228.4	147.7	612.7	539.6	752.4
2 Segment Results - Profit /(Loss) before tax and interest from each segment						
a. Critical Power	5.3	7.7	-8.4	20.8	32.4	46.9
b. EV Charger	8.2	8.0	9.5	23.0	13.1	17.7
Total	13.5	15.7	1.1	43.8	45.5	64.6
Less:						
i. Interest	8.8	10.9	14.0	33.0	25.3	37.7
ii. Other un-allocable expenditure net off	-	-	-	-	-	-
iii Un-allocable expenses / (income)	0.9	-	-	9.7	-	-
Total Profit before Tax (A)	3.8	4.8	-12.9	1.1	20.3	26.9
3 Segment Assets						
a. Critical Power	652.5	707.5	571.7	652.5	571.7	592.6
b. EV Charger	1,001.4	930.7	725.9	1,001.4	725.9	787.5
c. Unallocated	-	-	-	-	-	-
Total	1,653.9	1,638.1	1,297.6	1,653.9	1,297.6	1,380.1
4 Segment Liabilities						
a. Critical Power	459.3	485.4	391.1	459.3	391.1	402.0
b. EV Charger	276.5	238.9	254.9	276.5	254.9	320.4
c. Unallocated	-	-	-	-	-	-
Total	735.9	724.3	646.0	735.9	646.0	722.4

Segment Result (Consolidated)



Profit and Loss Statement - Consolidated - Segment result		Three months ended	Preceding three months ended	Corresponding three months ended in the previous year	Year to date figures for the current period ended	Year to date figures for the previous period ended	Previous Financial year ended
Particulars Rs Cr		Dec 31, 2025	Sep 30, 2025	Dec 31, 2024	Dec 31, 2025	Dec 31, 2024	March 31, 2025
1 Segment Revenue							
a. Critical Power	170.4	170.0	86.1	442.9	408.1	570.4	
b. EV Charger	106.3	111.7	110.5	320.8	194.0	297.2	
Revenue from Operations	276.7	281.7	196.6	763.8	602.1	867.6	
2 Segment Results - Profit /(Loss) before tax and interest from each segment							
a. Critical Power	4.3	7.1	-2.1	16.9	28.8	34.2	
b. EV Charger	-58.7	-61.6	-33.7	-180.9	-44.4	-96.2	
Total	-54.3	-54.5	-35.7	-164.0	-15.6	-62.1	
Less:							
i. Interest	11.5	13.3	16.4	40.3	28.3	43.2	
ii. Other un-allocable expenditure net off	-	-	-	-	-	-	
iii Un-allocable expenses / (income)	1.8	2.2	-	16.0	-	-	
Total Profit before Tax (A)	-67.5	-69.9	-52.1	-220.4	-43.9	-105.3	
3 Segment Assets							
a. Critical Power	745.4	797.1	647.6	745.4	647.6	627.4	
b. EV Charger	1,097.7	1,041.7	934.0	1,097.7	934.0	1,041.1	
c. Unallocated	-	-	-	-	-	-	
Total	1,843.1	1,838.8	1,581.6	1,843.1	1,581.6	1,668.5	
4 Segment Liabilities							
a. Critical Power	477.5	494.2	381.7	477.5	381.7	402.7	
b. EV Charger	684.6	601.0	524.3	684.6	524.3	652.0	
c. Unallocated	-	-	-	-	-	-	
Total	1,162.1	1,095.2	906.0	1,162.1	906.0	1,054.7	

Other Updates



Hyderabad Plant update



Charger Plant



Manufacturing update

Battery Production :
100% Li-ion battery assembly is being done at new plant since end of Dec'25.

SMT Line : Operation since Dec'25, complete transition to take place by end of Mar'26.

AC Charger : Production and dispatch started from Nov'25.

DC Charger:
Production started from Nov'25 and ramp up by end of Mar'26

SMPS : Production started in Feb'26 and ramp up by end of Mar'26

Hiring update

380 People onboarded at Hyderabad with 4-8 weeks training in Gurgaon.

Deployment of IPO funds – 31st Dec'25



IPO Spend Summary

Particulars (Rs Cr)	IPO Proceeds	Spend till Mar'25	Spend in Q1 FY26	Spend in Q2 FY26	Spend in Q3 FY26	Amount Utilised till 31st Dec'25	Balance Funds
Hyderabad plant	151.47	83.18	18.75	32.24	17.30	151.47	-
Repayment of working capital	50.30	50.30	-	-	-	50.30	-
Incremental working capital	69.00	34.95	13.40	20.65	-	69.00	-
Investment in R&D	40.00	3.73	2.68	6.03	9.62	22.06	17.94
GCP	60.36	60.36	-	-	-	60.36	-
Offer related expenses	28.87	24.47	-	3.66	0.02	28.15	0.72
Total	400.00	256.99	34.83	62.58	26.94	381.34	18.66

Deployment of Right Issue funds – 31st Dec'25



Right Issue Spend Summary

Particulars (Rs Cr)	Right Issue Proceeds	Spend in Q2 FY26	Spend in Q3 FY26	Amount Utilised till 31st Dec'25	Balance Funds
Investment in WoS - Tritium business	85.00	56.73	28.27	85.00	-
Repayment of certain Borrowings	161.87	161.87	-	161.87	-
General Corporate Purpose	9.82	3.49	6.33	9.82	-
Offer Expenses	2.72	2.44	0.11	2.55	0.17
Total	259.41	224.53	34.71	259.24	0.17

* Repayment of certain outstanding borrowings availed by our Company including by way of adjustment of loan availed from our Corporate Promoter against share application money for subscription to Rights Equity Shares pursuant to the Issue

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