Date: 08 September 2025

To,
The Manager —Listing Department
National Stock Exchange of India Limited
Exchange Plaza, C I Block G, Bandra Kurla Complex, Bandra (East),
Mumbai -400051, Maharashtra, India

(TRADING SYMBOL: TCL)
(ISIN-INE0QJL01014)

Sub: Disclosure under Regulation 34 SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("Listing Regulations") - Notice of the 02nd Annual General Meeting and Annual Report for the financial year 2024-25

Dear Sir / Madam,

With reference to the captioned subject, we wish to inform you that the 02nd Annual General Meeting of the Company is scheduled to be held on Tuesday, 30th September, 2025 at 03:30 pm through Video Conferencing (VC) or Other Audio- Visual Means (OAVM).

The Notice convening the 02nd Annual General Meeting and the Annual Report of the Company, for the financial year 2024-25, are being sent through electronic mode to the members.

In terms of Regulation 34 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the aforesaid Notice and Annual Report are attached herein.

Further, the Annual Report and notice of AGM as mentioned above, have also been made available on website of the company at https://www.thaaicasting.com/investor-corner/#noticedisclosure Kindly acknowledge and take the same on records.

Thanking you,
Yours faithfully,

For Thaai Casting Limited

ANANDAN S
Digitally signed by ANANDAN S
Date: 2025.09.08 22:32:37 +05'30'

Sriramulu Anandan
Managing Director
Din-02354202

ANNUAL REPORT 2024–2025



THAAI CASTING LIMITED

Scaling New **Horizons** Strengthening **Value.**





CONTENTS

Comapny Overview

About Us	02
Our Journey	04
Board of Directors	05
Product Portfolio	06
Chairman's Letter	08

Statutory Reports

Management Discussion & Analysis	10
Notice	13
Board's Report	24

Financial Statements

Standalone

Independent Auditor's Report	59
Standalone Balance Sheet	72
Standalone Statement of Profit & Loss	73
Standalone Cash Flow Statement	74
Notes to the Standalone Accounts	76

Consolidated

Independent Auditor's Report	115
Consolidated Balance Sheet	123
Consolidated Statement of Profit & Loss	124
Consolidated Cash Flow Statement	125
Notes to the Consolidated Accounts	127

Disclaimer

This document contains statements about expected future events and financials of Thaai Casting Limited (TCL), which are forward-looking. By their nature, forward-looking statements require the company to make assumptions and are subject to inherent risks and uncertainties. There is a significant risk that the assumptions, predictions and other forward-looking statements may not prove to be accurate. Readers are cautioned not to place undue reliance on forward-looking statements as a number of factors could cause assumptions, actual future results, and events to differ materially from those expressed in the forward-looking statements. Accordingly, this document is subject to the disclaimer and qualified in its entirety by the assumptions, qualifications and risk factors referred to in the management discussion and analysis section of this Annual Report.

About Us

Thaai Casting Limited (Established in 2011) is a trusted partner in high-precision engineering solutions, specializing in:

- **High Pressure Die Casting (HPDC)**
- **Precision Machining of Ferrous & Non-Ferrous Materials**
- **Induction Hardening & Gas Nitriding**
- **Gear Shaping & Heavy Machining**

From automotive components to renewable energy solutions, we deliver products that combine strength, precision, and reliability. With ISO/IATF 16949:2016 and multiple global certifications, we serve leading OEMs and Tier-1 suppliers across industries.

Our facilities at Sriperumbudur, Tamil Nadu, are equipped with advanced CNC, VMC, SCADA systems, and one of India's largest gas nitriding furnaces, enabling us to meet the most demanding quality standards.



Our Vision

To set benchmarks in quality leadership, delivering precision-engineered solutions that power mobility, sustainability, and industrial progress

Our Mission

- Deliver world-class die-cast and machined products in shorter lead times.
- Enhance durability & performance through innovation in metallurgy.
- Build long-term trust with stakeholders through excellence, ethics, and sustainability.

At a Glance (FY25)

122 Cr
Consolidated Revenue

25%
EBITDA Margin

11+ years
of operations

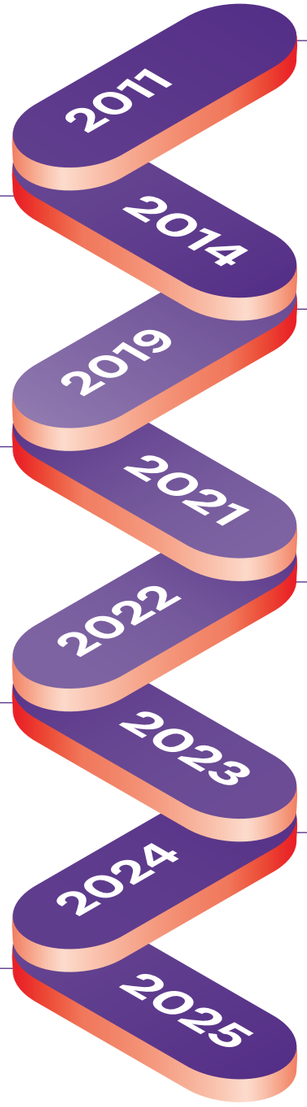
25+
Customers including global OEMs

2,500 MT
HPDC installed capacity

63.58%
Promoter Holding post-IPO



Our Journey



2011
- Incorporated as **Thaai Casting Private Limited**
- Focus on **High-Pressure Die Casting (HPDC)**

2014
- Achieved **ISO 9001:2008 Certification**
- Expanded machining operations

2019
- Awarded **MSIL-GREEN Certification**
- Recognized with **Best QCD Award by Tokai Rubber Auto Parts**

2021
- Expanded to a **9,000 sq.m facility** at SIPCOT, Sriperumbudur
- Strengthened capacity for machining and casting

2022
- Received **Best Vendor Award from RSB**
- Approved as a **key supplier by global OEMs**

2023
- Converted into a **Public Limited Company**
- Secured **GE Approval**
- Received **Best Quality Award from Hanon Systems**

2024
- Successfully completed **IPO & NSE Listing**
- Passed **SMETA 4-Pillar Audit**
- Achieved **BIS approval for Pressure Die Casting**
- Certified with **ISO 45001:2018 & ISO 14001:2015**

2025
- Commissioned **one of India's largest Gas Nitriding Furnaces**
- Installed **Gleason Gear Shaping Machine** – among the largest in India
- Expanded order book to **₹126 Cr in auto components and ₹12 Cr in non-auto sectors**

Our BOD Profile



Mr. Anandan Sriramulu
Chairman & Managing Director

Founder of Thaai Casting, he brings over three decades of experience in precision engineering and die-casting. Under his leadership, the company has expanded from a start-up foundry in 2011 to a listed company serving leading automotive and industrial clients. He focuses on strategic growth, technology adoption, and global partnerships.



Ms. Shevaani Anandan
Whole-Time Director

She oversees corporate strategy and business development. With strong insights into operations and customer relations, she drives client engagement, brand building, and long-term partnerships



Mr. Sriramulu Rajasekar Ramakrishnan
Whole-Time Director

Specialist in manufacturing operations, he leads process improvement, quality systems, and capacity expansion initiatives. His technical expertise strengthens Thaai Casting's operational excellence.



Mr. Chinraj Venkatesan
Whole-Time Director

With deep knowledge in machining and production, he drives technology integration, skill development, and product diversification programs, including the company's entry into advanced machining and gear shaping.



Mr. Narenkumar Mandepudi
Independent Director

A seasoned professional with expertise in finance and risk management, he provides strategic oversight and ensures governance standards in line with SEBI and Companies Act requirements.



Mr. Achaya Kumarasamy
Independent Director

He brings experience in business strategy, compliance, and stakeholder engagement, strengthening the company's governance framework and supporting its sustainable growth roadmap.

Mr. Gautham
Independent Director

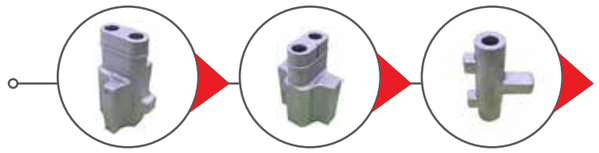
Focused on innovation and corporate governance, he contributes insights into emerging technologies and ensures transparency and accountability at the Board level.

Product Portfolio

Engine Mounting Support Brackets



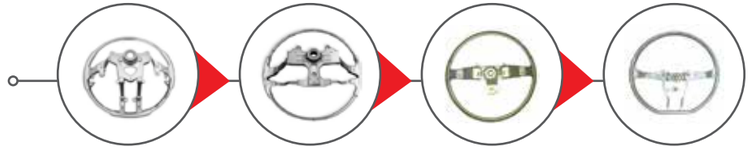
Engine Mounting Support Brackets



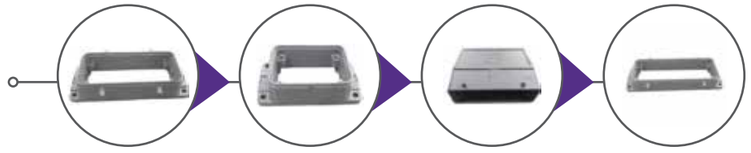
Transmission Mounts



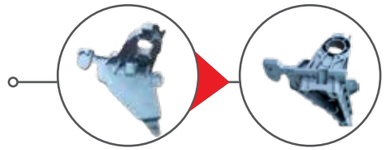
Armature Steering Wheel



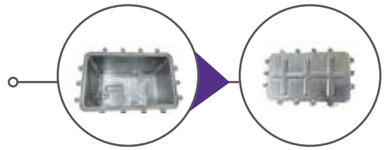
Electrical Connectors



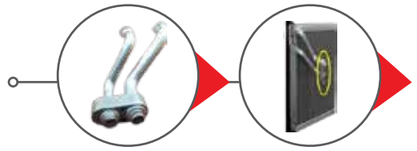
YFG Base Frame RHD / LHD



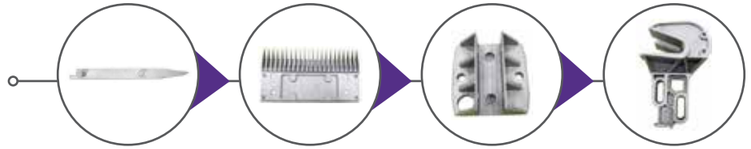
Top Cover & Housing



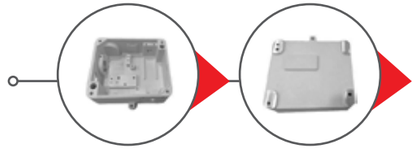
Joint Flangs



Escalator



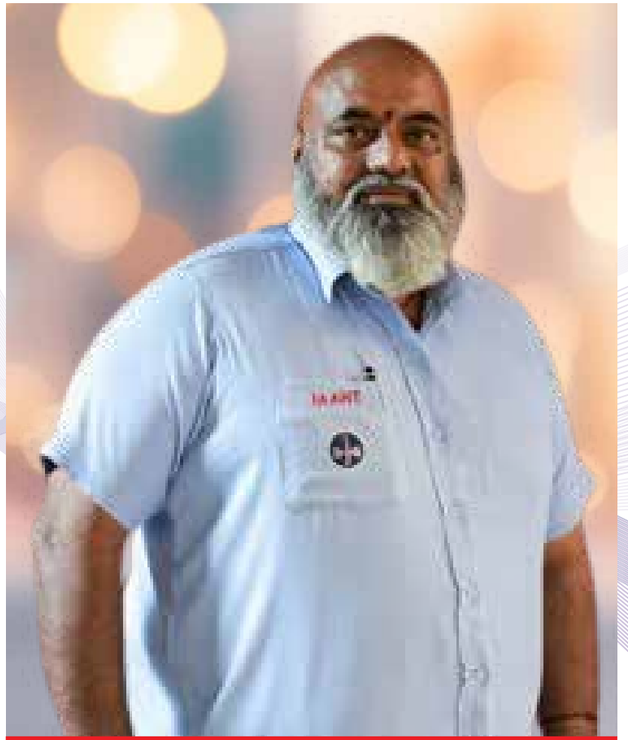
Enclosure



Finished products after Induction Heating and Quenching (IHQ)



Chairman's Speech



Thaai Casting's Journey Towards Operational Excellence and Expansion

Dear Shareholders,

It is with great pride and optimism that I present to you the Annual Report for FY25 — a year of progress, resilience, and achievement for Thaai Casting Limited. Amid evolving industry dynamics, we strengthened our leadership in high-pressure die casting and precision machining, delivering steady operational excellence and sustained financial growth while setting the stage for even greater opportunities ahead.

Business Performance

During FY25, our consolidated revenue stood at ₹122.21 crore, with an EBITDA of ₹30.58 crore and a net profit of ₹12.10 crore. We achieved an EBITDA margin of 25.02% and maintained a healthy ROE of 14% and ROCE of 13%. This performance reflects our operational discipline, cost efficiency, and commitment to delivering high-quality products to our valued customers.

On a standalone basis, the Company recorded revenue of ₹106.51 crore, EBITDA of ₹27.20 crore, and PAT of ₹11.73 crore. Our earnings per share stood at ₹5.07 for the year.

Strategic Progress

Thaai Casting has built a strong foundation with over 12 years of expertise in high-pressure die casting, ferrous and non-ferrous machining, induction hardening, and gas nitriding. Our diversified product portfolio, ranging from engine mounting brackets and transmission mounts to EV battery boxes and precision gears, enables us to cater to multiple segments, including automotive, wind energy, and industrial applications.

We made significant strides in strengthening our manufacturing capabilities, including the addition of one of India's largest capacity gas nitriding furnaces and advanced gear shaping machinery. These investments position us to capture opportunities in high-growth sectors such as electric mobility and renewable energy.

Client Trust & Market Position

Our enduring relationships with leading automotive OEMs, supported by multiple quality certifications such as ISO/IATF 16949:2016, remain a key strength. Awards and recognitions from reputed clients reflect our commitment to quality, reliability, and customer satisfaction.

Order Book & Growth Visibility

As of March 31, 2025, our order book stood at ₹386.83 crore, providing execution visibility for the next 60-80 months. The

se orders pertain to the automotive components sector as well as the building and architectural hardware segment. Such a robust pipeline underlines our strong market positioning and long-term growth prospects.

Industry Outlook

India's auto components industry is on a remarkable growth trajectory, projected to reach $200 billion by FY26. This expansion is being fueled by rising domestic demand, a surge in exports, and government initiatives such as 100% FDI, FAME-II incentives, and the Bharat NCAP safety program. India is also poised to become a $100 billion auto component export hub by 2030, backed by localization efforts and competitive manufacturing costs. These trends present vast opportunities for precision engineering companies like ours to expand capacity, deepen OEM relationships, and diversify into high-growth sectors such as electric mobility and renewable energy.

We believe that with the right strategy, strong execution, and the support of our stakeholders, Thaai Casting will play a key role in shaping the future of the auto components sector.

Source: https://www.ibef.org/industry/autocomponents-india

Board Initiatives for Fundraising & Capital Expansion

At our Board meeting on July 2, 2025, we took decisive steps to strengthen Thaai Casting's financial position and prepare for the exciting growth opportunities ahead. These proposals were placed before our shareholders at the 1st Extraordinary General Meeting (EGM) for FY 2025-26, which we held on August 1, 2025 through video conferencing, in full compliance with all statutory and regulatory requirements.

During the meeting, I had the privilege of welcoming our shareholders, introducing my fellow Directors and senior leadership, and walking everyone through the rationale behind each proposal. I also ensured that members were informed about the participation process, e-voting facility, and procedural aspects before we moved to the resolutions.

I am pleased to share that the following key proposals received strong shareholder support:

- Increasing Authorized Share Capital from ₹25 crore to₹32.5 crore, giving us greater flexibility to raise capital when needed.
- Amending our Articles of Association by adding a new Article 103, empowering the Company to issue convertible warrants and other convertible securities in line with prevailing laws.
- Raising funds through preferential allotment, comprising:
  - Up to 15,00,000 fully convertible warrants at ₹101 each, to both promoter group and non-promoter investors, convertible within 18 months.
  - Up to 15,00,000 equity shares of ₹10 each at ₹101 per share (including a premium of ₹91 per share) to non-promoter investors.
  - Up to 18,50,000 unsecured 12% CCDs at ₹101 each to non-promoter investors, also convertible within 18 months.

These measures are not just about strengthening our balance sheet — they are about creating the financial capacity to invest in new technologies, expand our production capabilities, diversify our product range, and capture larger opportunities in the automotive, renewable energy, and precision engineering sectors.

Outlook

With India's manufacturing sector transitioning towards sustainable, high-technology components, Thaai Casting is well-placed to capitalise on emerging opportunities. Our focus will remain on operational excellence, technology adoption, and product diversification to drive sustainable and profitable growth.

I extend my gratitude to our customers, suppliers, employees, and shareholders for their unwavering support. Together, we will continue to strengthen Thaai Casting's position as a trusted partner in precision engineering.

Sd
Anandan Sriramulu,
Chairman & Managing Director,
Thaai Casting Limited.

Management's Discussion And Analysis

ECONOMIC OVERVIEW

The Indian economy maintained robust growth during FY25, supported by resilient domestic demand, capital expenditure in infrastructure and strong policy focus on manufacturing competitiveness. Initiatives under Make in India and Atmanirbhar Bharat have spurred localisation, while the Production Linked Incentive (PLI) schemes for automotive, defence and renewable energy sectors have encouraged capacity creation and technology adoption.

The automotive industry, which forms the principal end market for Thaai Casting Limited, recorded healthy volumes in the passenger vehicle and light commercial vehicle segments. Concurrently, sectors such as wind energy, defence manufacturing and industrial engineering witnessed increased investment, offering the Company strategic diversification avenues.

INDUSTRY STRUCTURE AND DEVELOPMENTS

Thaai Casting Limited operates in the high-precision manufacturing domain, encompassing:

- High Pressure Die Casting (HPDC) of aluminium and other non-ferrous alloys.
- Precision Machining of ferrous and non-ferrous components, using CNC, VMC, HMC and VTL equipment.
- Advanced Surface Treatment including induction hardening and gas nitriding.

Industry Highlights in FY25:

- Growing use of lightweight aluminium castings for electric vehicles and hybrid powertrains.
- Rising demand for large-format, high-precision gears in renewable energy and robotics.
- Service-based outsourcing models in surface treatment gaining traction among OEMs.
- Import substitution opportunities for high-precision gearbox components previously sourced from Europe and East Asia.



COMPANY OVERVIEW

Incorporated in 2011, Thaai Casting Limited ("the Company") is a specialist in HPDC, precision machining, and advanced surface treatment. The Company has over 12 years of operational experience and more than 30 years of cumulative promoter expertise in engineering manufacturing.

Infrastructure & Capabilities:

- HPDC capacity of ~4,500 tonnes per annum.
- Advanced machining centres: CNC lathes, 4-axis VMCs, palletised HMCs, VTLs, and cylindrical grinding units.
- One of India's largest gas nitriding furnaces (13-ton batch size).
- Land assets: 2.24 acres at main facility, 1 acre for nitriding expansion, 3 acres under development for gear shaping and heavy machining.

Product Portfolio: Engine mounting brackets, transmission mounts, steering wheel armatures, gearbox housings, EV battery boxes, planetary gears and windmill gearbox components.

Customer Base: Long-term relationships with Hyundai, Kia, Maruti Suzuki, PSA Group, Tata Motors, Mahindra, Toyota, Adani Wind and JCB.

FINANCIAL PERFORMANCE – FY25

Consolidated Financial Highlights

Particulars (₹ crore)	FY25	FY24	% Change
Revenue from Operations	122.20	70.96	72.21%
Total Income	123.10	70.98	73.43%
EBITDA	30.58	19.72	55.07%
EBITDA Margin (%)	25.02%	27.79%	-9.95%
Net Profit After Tax	12.10	10.66	13.51%
Net Profit Margin (%)	9.90%	15.02%	-34.09%
Earnings Per Share (₹)	4.78	6	-20.33%
ROE (%)	14%	15%	-6.67%
ROCE (%)	13%	14%	-7.14%

Key Commentary:

- Strong revenue growth was achieved despite a challenging macro backdrop.
- Margins moderated due to higher depreciation and interest costs from significant CAPEX in nitriding, gear shaping and machining.
- PAT decline was attributable to elevated finance costs and accelerated depreciation on newly commissioned assets.

4.2 Standalone Financial Highlights

Particulars (₹ crore)	FY25	FY24
Revenue from Operations	106.51	70.96
EBITDA	27.20	19.72
PAT	11.73	10.66
EBITDA Margin (%)	25.53%	27.80%
PAT Margin (%)	11.02%	15.02%
EPS (₹)	5.07	6.00

SEGMENT-WISE PERFORMANCE

Casting & Machining:

- Automotive contributed ~60% of segment revenue; non-automotive demand was driven by EV battery boxes and industrial gearbox housings.
- Commissioning of high-tonnage HPDC machines enabled components up to 9–10 kg.

Surface Treatment (Gas Nitriding & Induction Hardening):

- One furnace fully commercial; second under validation; third commissioning.
- Service-based model ensures stable margins and minimal inventory exposure.

Gear Shaping & Heavy Machining (Wind Energy):

- 3-acre plant under construction; CNC Gleason gear shapers, VTLs and WFL machines ordered.
- Exclusivity agreement with a global wind OEM; commissioning targeted for January 2026 with ₹40–45 crore annualised potential.

OPPORTUNITIES & THREATS

Opportunities:

- Expansion into wind, defence and aerospace sectors.
- Import substitution of high-precision gears and planetary carriers.
- Stable service-based revenue streams from nitriding and gear shaping.

Threats:

- Short-term increase in leverage from capital-intensive expansion.
- Exposure to automotive sector cycles.
- Currency risk on imported machinery.

RISKS & CONCERNS

The Company operates a structured risk management framework:

- Financial Leverage Risk: Peak debt targeted at ₹120–130 crore, supported by internal accruals.

- Execution Risk: CAPEX linked to confirmed orders reduces demand uncertainty.
- Technology Obsolescence Risk: Regular upgrades ensure competitive relevance.

INTERNAL CONTROL SYSTEMS AND THEIR ADEQUACY

The Company's internal control framework ensures:

- Compliance with statutory reporting requirements.
- Asset protection via audit controls.
- Standardised processes across operations, quality and procurement. Controls are reviewed periodically by internal auditors and the Audit Committee.

HUMAN RESOURCES

As on 31 March 2025, the Company employed over 150 personnel across technical, managerial and operational roles.

- Continued skill upgradation in CNC programming, quality systems and automation.
- No industrial disputes; strong safety record maintained under ISO 45001:2018 standards.

OUTLOOK

Per the Chairman's statement:

"Thaai Casting is entering a phase of accelerated growth with a ₹520 crore order book, robust execution visibility and capacity expansion in strategic areas. The goal is to deliver 40% revenue growth in FY26 with sustained margins, while diversifying beyond automotive into wind, defence, and aerospace."

CAUTIONARY STATEMENT

This MD&A contains forward-looking statements, which may differ materially from actual results due to risks and uncertainties including changes in regulations, market conditions, and global economic factors.



NOTICE

Notice is hereby given that the 02nd Annual General Meeting of the Members of M/s **THAAI CASTING LIMITED** ("the company") will be held on Tuesday 30th day of September, 2025 at 03.30 P.M. through Video Conferencing ("VC") / Other Audio-Visual Means ("OAVM") to transact the following businesses.

Ordinary Business:

Item No. 1: To receive, consider and adopt the audited Standalone Financial Statements of the Company for the financial year ended 31st March 2025 and the Reports of the Board of Directors and Auditors thereon and in this regard, to consider and if thought fit, to pass the following resolutions as an **Ordinary Resolution;**

"RESOLVED THAT the audited Standalone financial statements of the Company for the financial year ended 31st March 2025 and the reports of the Board of Directors and Auditors thereon, as circulated to members, laid before this Meeting, be and are hereby received considered and adopted."

Item No. 2: To receive, consider and adopt the audited Consolidated financial statements of the Company for the financial year ended 31st March 2025 and the reports of the Auditors thereon, in this regard, to consider and if thought fit, to pass the following resolutions as an **Ordinary Resolution;**

"RESOLVED THAT the audited consolidated financial statements of the Company for the financial year ended 31st March 2025 and the reports of the Auditors thereon, as circulated to members, laid before this Meeting, be and are hereby considered and adopted."

Item No. 3 To appoint a director in place of Ms. Anandan Shevaani (DIN: 10061358), who retires by rotation and being eligible, offers herself for re-appointment as a Director and in this regard, to consider and if thought fit, pass the following resolution as an **Ordinary Resolution;**

"**RESOLVED THAT** pursuant to the provisions of Section 152 and other applicable provisions of the Companies Act, 2013, Ms. Anandan Shevaani (DIN: 10061358), who retires by rotation, at this Meeting and being eligible, has offered himself for re-appointment be and is hereby reappointed as Director of the Company liable to retire by rotation."

Special Business

Item No. 4: To ratify the remuneration of the Cost Auditor(s) for the financial year ending 31st March 2026 and, in this regard to pass the following resolution as an Ordinary Resolution :

"RESOLVED THAT pursuant to the provisions of Section 148 and other applicable provisions, if any, of the Companies Act, 2013 (the "Act") read with the Companies (Audit and Auditors) Rules, 2014 {including any statutory modification(s) or re-enactment(s) thereof, for the time being in force}, the remuneration payable to M/s SVM & Associates Cost Accountants, Chennai, having Firm Registration 000536, appointed by Board of Directors of the Company as Cost Auditors to conduct the audit of the cost records of the Company for the Financial Year 2025-26 amounting to Rs.1,00,000 (Rupees One Lakh Only) plus applicable taxes and reimbursement of out of-pocket expenses incurred by them in connection with the aforesaid audit as recommended by the Audit Committee and approved by the Board of Directors of the Company, be and is hereby ratified."

FURTHER RESOLVED THAT the remuneration payable to M/s SVM & ASSOCIATES, Cost Accountants, (Firm Registration No. 000536) for conducting the audit of the cost accounting records for the financial year 2025-26 shall be as per the terms agreed upon between the Company and the Cost Auditor, subject to the approval of the members at the ensuing Annual General Meeting.

RESOVLED FURTHER THAT Mr Sriramulu Anandan (DIN- 02354202), Managing Director and Mrs. Anandan Shevaani (DIN- 10061358), Whole Time Director of the Company be and are hereby severally authorized to do all such acts, deeds and matters as may be necessary to give effect to the above resolution.

Item No.5: To appoint M/s SKD & Associates, Practising Company Secretaries as Secretarial Auditors and fix their remuneration and in this regard consider and if thought fit to pass the following resolution as an **Ordinary Resolution:**

NOTICE

"RESOLVED THAT pursuant to Section 204 and other applicable provisions, if any, of the Companies Act, 2013, Rule 9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 and Regulation 24A of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("SEBI Listing Regulations"), other applicable laws/ statutory provisions, if any, as amended from time to time, M/s SKD & Associates, Company Secretaries, (Firm No. S2023TN958600) be and is hereby appointed as the Secretarial Auditor of the Company, for term of five consecutive years commencing from financial year 2025-26 till financial year 2029-30, at such remuneration, plus applicable taxes and other out-of-pocket expenses as shall be fixed by the Board of Directors of the Company in consultation with the Secretarial Auditors."

By Order of the Board of Directors
For Thaai Casting Limited

Sd/-
Sriramulu Anandan
Chairman & Managing Director
DIN: 02354202

Place: Pillaipakkam, Tamilnadu
Date: 07 September 2025

Notes

Purva e-Voting System – For Remote e-voting and e-voting during AGM/EGM

1. As you are aware, in view of the situation arising due to COVID-19 global pandemic, the general meetings of the companies shall be conducted as per the guidelines issued by the Ministry of Corporate Affairs (MCA) vide Circular No. 14/2020 dated April 8, 2020, Circular No.17/2020 dated April 13, 2020 and Circular No. 20/2020 dated May 05, 2020. The forthcoming AGM/EGM will thus be held through video conferencing (VC) or other audio visual means (OAVM). Hence, Members can attend and participate in the ensuing AGM/EGM through VC/OAVM.

2. Pursuant to the provisions of Section 108 of the Companies Act, 2013 read with Rule 20 of the Companies (Management and Administration) Rules, 2014 (as amended) and Regulation 44 of SEBI (Listing Obligations & Disclosure Requirements) Regulations 2015 (as amended), and MCA Circulars dated April 08, 2020, April 13, 2020 and May 05, 2020 the Company is providing facility of remote e-voting to its Members in respect of the business to be transacted at the AGM/EGM. For this purpose, the Company has entered into an agreement with Purva Sharegistry (India) Private Limited (Purva) for facilitating voting through electronic means, as the authorized e-Voting's agency. The facility of casting votes by a member using remote e-voting as well as the e-voting system on the date of the EGM/AGM will be provided by Purva.

3. The Members can join the EGM/AGM in the VC/OAVM mode 15 minutes before and after the scheduled time of the commencement of the Meeting by following the procedure mentioned in the Notice. The facility of participation at the EGM/AGM through VC/OAVM will be made available to at least 1000 members on first come first served basis. This will not include large Shareholders (Shareholders holding 2% or more shareholding), Promoters, Institutional Investors, Directors, Key Managerial Personnel, the Chairpersons of the Audit Committee, Nomination and Remuneration Committee and Stakeholders Relationship Committee, Auditors etc. who are allowed to attend the EGM/AGM without restriction on account of first come first served basis.

4. The attendance of the Members attending the AGM/ EGM through VC/OAVM will be counted for the purpose of ascertaining the quorum under Section 103 of the Companies Act, 2013.

5. Pursuant to MCA Circular No. 14/2020 dated April 08, 2020, the facility to appoint proxy to attend and cast vote for the members is not available for this AGM/EGM. However, in pursuance of Section 112 and Section 113 of the Companies Act, 2013, representatives of the members such as the President of India or the Governor of a State or body corporate can attend the AGM/EGM through VC/OAVM and cast their votes through e-voting.

6. In line with the Ministry of Corporate Affairs (MCA) Circular No. 17/2020 dated April 13, 2020, the Notice calling the AGM/EGM has been uploaded on the website of the Company at https://www.thaaicasting.com/. The Notice can also be accessed from the websites of the Stock Exchanges i.e. BSE Limited and National Stock Exchange of India Limited at www.bseindia.com and www.nseindia.com respectively. The AGM/EGM Notice is also disseminated on the website of PURVA (agency for providing the Remote e-Voting facility and e-voting system during the AGM/EGM) i.e. https://evoting.purvashare.com/.

7. The AGM/EGM has been convened through VC/ OAVM in compliance with applicable provisions of the Companies Act, 2013 read with MCA Circular No. 14/2020 dated April 8, 2020 and MCA Circular No. 17/2020 dated April 13, 2020 and MCA Circular No. 20/2020 dated May 05, 2020.

8. In continuation of this Ministry's **General Circular No. 20/2020**, dated 05th May, 2020 and after due examination, it has been decided to allow companies whose AGMs were due to be held in the year 2020, or become due in the year 2021, to conduct their AGMs on or before 31.12.2021, in accordance with the requirements provided in paragraphs 3 and 4 of the General Circular No. 20/2020 as per MCA circular no. 02/2021 dated January,13,2021.

THE INSTRUCTIONS OF SHAREHOLDERS FOR REMOTE E-VOTING AND E-VOTING DURING AGM/EGM AND JOINING MEETING THROUGH VC/OAVM ARE AS UNDER:

(i) The voting period begins on 27 September 2025 and 09:00AM and ends on 29 September 2025 and 05:00 PM. During this period shareholders of the Company, holding shares either in physical form or in dematerialized form, as on the cut-off date 23 September 2025 may cast their vote electronically. The e-voting module shall be disabled by Purva for voting thereafter.

(ii) Shareholders who have already voted prior to the meeting date would not be entitled to vote at the meeting venue.

(iii) Pursuant to SEBI Circular No. **SEBI/HO/CFD/CMD/ CIR/P/2020/242 dated 09.12.2020,** under Regulation 44 of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, listed entities are required to provide remote e-voting facility to its shareholders, in respect of all shareholders' resolutions. However, it has been observed that the participation by the public non-institutional shareholders/retail shareholders is at a negligible level.

Currently, there are multiple e-voting service providers (ESPs) providing e-voting facility to listed entities in India. This necessitates registration on various ESPs and maintenance of multiple user IDs and passwords by the shareholders.

In order to increase the efficiency of the voting process, pursuant to a public consultation, it has been decided to enable e-voting to **all the demat account holders**, **by way of a single login credential, through their demat accounts/ websites of Depositories/ Depository Participants**. Demat account holders would be able to cast their vote without having to register again with the ESPs, thereby, not only facilitating seamless authentication but also enhancing ease and convenience of participating in e-voting process.

(iv) In terms of **SEBI circular no. SEBI/HO/CFD/CMD/ CIR/P/2020/242 dated December 9, 2020** on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are advised to update their mobile number and email Id in their demat accounts in order to access e-Voting facility.

NOTICE

Pursuant to above said SEBI Circular**,** Login method for e-Voting and joining virtual meetings **for Individual shareholders holding securities in Demat mode** is given below:

Type of shareholders	Login Method
Individual Shareholders holding securities in Demat mode with **CDSL**	1) Users who have opted for CDSL Easi / Easiest facility, can login through their existing user id and password. Option will be made available to reach e-Voting page without any further authentication. The URL for users to login to Easi / Easiest are https://web.cdslindia.com/myeasi/home/login or visit www.cdslindia.com and click on Login icon and select New System Myeasi. 2) After successful login the Easi / Easiest user will be able to see the e-Voting option for eligible companies where the evoting is in progress as per the information provided by company. On clicking the evoting option, th e user will be able to see e-Voting page of the e-Voting service provider for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. Additionally, there is also links provided to access the system of all e-Voting Service Providers i.e. CDSL/NSDL/KARVY /LINKINTIME/ PURVA, so that the user can visit the e-Voting service providers' website directly. 3) If the user is not registered for Easi/Easiest, option to register is available at https://web.cdslindia.com/myeasi/Registration/EasiRegistration 4) Alternatively, the user can directly access e-Voting page by providing Demat Account Number and PAN No. from a e-Voting link available on www.cdslindia.com home page. The system will authenticate the user by sending OTP on registered Mobile & Email as recorded in the Demat Account. After successful authentication, user will be able to see the e-Voting option where the evoting is in progress and also able to directly access the system of all e-Voting Service Providers.
Individual Shareholders holding securities in demat mode with **NSDL**	1) If you are already registered for NSDL IDeAS facility, please visit the e-Services website of NSDL. Open web browser by typing the following URL: https://eservices.nsdl.com either on a Personal Computer or on a mobile. Once the home page of e-Services is launched, click on the "Beneficial Owner" icon under "Login" which is available under 'IDeAS' section. A new screen will open. You will have to enter your User ID and Password. After successful authentication, you will be able to see e-Voting services. Click on "Access to e-Voting" under e-Voting services and you will be able to see e-Voting page. Click on company name or e-Voting service provider name and you will be redirected to e-Voting service provider website for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. 2) If the user is not registered for IDeAS e-Services, option to register is available at https://eservices.nsdl.com. Select "Register Online for IDeAS "Portal or click at https://eservices.nsdl.com/SecureWeb/IdeasDirectReg.jsp

NOTICE

Type of shareholders	Login Method
	3) Visit the e-Voting website of NSDL. Open web browser by typing the following URL: https://www.evoting.nsdl.com/ either on a Personal Computer or on a mobile. Once the home page of e-Voting system is launched, click on the icon "Login" which is available under 'Shareholder/Member' section. A new screen will open. You will have to enter your User ID (i.e. your sixteen digit demat account number held with NSDL), Password/OTP and a Verification Code as shown on the screen. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or e-Voting service provider name and you will be redirected to e-Voting service provider website for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. 4) Shareholders/Members can also download NSDL Mobile App "**NSDL Speede**" facility by scanning the QR code mentioned below for seamless voting experience. **NSDL Mobile App is available on** App Store Google Play 5) For OTP based login you can click on https://eservices.nsdl.com/SecureWeb/evoting/evotinglogin.jsp. You will have to enter your 8-digit DP ID,8-digit Client Id, PAN No., Verification code and generate OTP. Enter the OTP received on registered email id/mobile number and click on login. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on **company name or e-Voting service provider name** and you will be re-directed to **e-Voting service provider website** for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.
Individual Shareholders (holding securities in demat mode) login through their **Depository Participants**	You can also login using the login credentials of your demat account through your Depository Participant registered with NSDL/CDSL for e-Voting facility. After Successful login, you will be able to see e-Voting option. Once you click on e-Voting option, you will be redirected to NSDL/CDSL Depository site after successful authentication, wherein you can see e-Voting feature. Click on company name or e-Voting service provider name and you will be redirected to e-Voting service provider website for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.

Important note: Members who are unable to retrieve User ID/ Password are advised to use Forget User ID and Forget Password option available at abovementioned website.

NOTICE

Helpdesk for Individual Shareholders holding securities in demat mode for any technical issues related to login through Depository i.e. CDSL and NSDL

Login type	Helpdesk details
Individual Shareholders holding securities in Demat mode with **CDSL**	Members facing any technical issue in login can contact CDSL helpdesk by sending a request at helpdesk.evoting@cdslindia.com or contact at 022- 23058738 and 22-23058542-43.
Individual Shareholders holding securities in Demat mode with **NSDL**	Members facing any technical issue in login can contact NSDL helpdesk by sending a request at evoting@nsdl.co.in or call at toll free no.: 1800 1020 990 and 1800 22 44 30

(v) Login method for e-Voting and joining virtual meeting for **shareholders other than individual shareholders holding in Demat form & physical shareholders.**

1) The shareholders should log on to the e-voting website https://evoting.purvashare.com.

2) Click on "Shareholder/Member" module.

3) Now enter your User ID

a. For CDSL: 16 digits beneficiary ID,

b. For NSDL: 8 Character DP ID followed by 8 Digits Client ID,

c. Shareholders holding shares in Physical Form should enter Folio Number registered with the Company.

4) If you are holding shares in demat form and had logged on to www.evotingindia.com or www.evoting.nsdl.com and voted on an earlier e-voting of any company, then your existing password is to be used.

5) If you are a first-time user follow the steps given below:

	For Shareholders holding shares in Demat Form other than individual and Physical Form
PAN	Enter your 10 digit alpha-numeric *PAN issued by Income Tax Department (Applicable for both demat shareholders as well as physical shareholders) • Shareholders who have not updated their PAN with the Company/ Depository Participant are requested to use the sequence number sent by Company/RTA or contact Company/RTA.
Dividend Bank Details **OR** Date of Birth (DOB)	Enter the Dividend Bank Details or Date of Birth (in dd/mm/yyyy format) as recorded in your demat account or in the company records in order to login. • If both the details are not recorded with the depository or company, please enter the member id / folio number in the Dividend Bank details field as mentioned in instruction (v).

NOTICE

(vi) After entering these details appropriately, click on "SUBMIT" tab.

(vii) Shareholders holding shares in physical form will then directly reach the Company selection screen.

(viii) For shareholders holding shares in physical form, the details can be used only for e-voting on the resolutions contained in this Notice.

(ix) Click on the EVENT NO. for the relevant <Company Name> on which you choose to vote.

(x) On the voting page, you will see "RESOLUTION DESCRIPTION" and against the same the option "YES/NO/ABSTAIN" for voting. Select the option YES or NO or ABSTAIN as desired. The option YES implies that you assent to the Resolution, option NO implies that you dissent to the Resolution and option ABSTAIN implies that you are not voting either for or against the Resolution.

(xi) Click on the "NOTICE FILE LINK" if you wish to view the Notice.

(xii) After selecting the resolution, you have decided to vote on, click on "SUBMIT". A confirmation box will be displayed. If you wish to confirm your vote, click on "OK", else to change your vote, click on "CANCEL" and accordingly modify your vote.

(xiii) Once you "CONFIRM" your vote on the resolution, you will not be allowed to modify your vote.

(xiv) **Facility for Non – Individual Shareholders and Custodians – Remote Voting**

- Non-Individual shareholders (i.e. other than Individuals, HUF, NRI etc.) and Custodians are required to log on to https://evoting.purvashare.com and register themselves in the "Custodians / Mutual Fund" module.
- A scanned copy of the Registration Form bearing the stamp and sign of the entity should be emailed to evoting@purvashare.com.
- After receiving the login details a Compliance User should be created using the admin login and password. The Compliance User would be able to link the account(s) for which they wish to vote on.
- A scanned copy of the Board Resolution and Power of Attorney (POA) which they have issued in favour of the Custodian, if any, should be uploaded in PDF format in the system for the scrutinizer to verify the same.
- Alternatively, non-individual shareholders are required to send the relevant Board Resolution/ Authority letter etc. together with attested specimen signature of the duly authorized signatory who are authorized to vote, to the Scrutinizer and to the Company at the email address viz; cs@thaaicasting.com (designated email address by company), if they have voted from individual tab & not uploaded same in the Purva e-voting system for the scrutinizer to verify the same.

INSTRUCTIONS FOR SHAREHOLDERS ATTENDING THE AGM/EGM THROUGH VC/OAVM & E-VOTING DURING MEETING ARE AS UNDER:

1. The procedure for attending meeting & e-Voting on the day of the AGM/ EGM is the same as the instructions mentioned above for Remote e-voting.
2. The link for VC/OAVM to attend the meeting will be available where the EVENT NO. of Company will be displayed after successful login as per the instructions mentioned above for Remote e-voting.
3. Shareholders who have voted through Remote e-Voting will be eligible to attend the meeting. However, they will not be eligible to vote at the AGM/EGM.
4. Shareholders are encouraged to join the Meeting through Laptops / IPads for better experience.
5. Further shareholders will be required to allow Camera and use Internet with a good speed to avoid any disturbance during the meeting.
6. Please note that Participants Connecting from Mobile Devices or Tablets or through Laptop connecting via Mobile Hotspot may experience Audio/Video loss due to Fluctuation in their respective network. It

NOTICE

is therefore recommended to use Stable Wi-Fi or LAN Connection to mitigate any kind of aforesaid glitches.

7. Shareholders who would like to express their views/ ask questions during the meeting may register themselves as a speaker by sending their request in advance at least **7 days prior to meeting** mentioning their name, demat account number/folio number, email id, mobile number at (company email id). The shareholders who do not wish to speak during the AGM but have queries may send their queries in advance **7 days prior to meeting** mentioning their name, demat account number/folio number, email id, mobile number at (company email id). These queries will be replied to by the company suitably by email.

8. Those shareholders who have registered themselves as a speaker will only be allowed to express their views/ask questions during the meeting.

9. Only those shareholders, who are present in the AGM/EGM through VC/OAVM facility and have not casted their vote on the Resolutions through remote e-Voting and are otherwise not barred from doing so, shall be eligible to vote through e-Voting system available during the EGM/AGM.

10. If any Votes are cast by the shareholders through the e-voting available during the EGM/AGM and if the same shareholders have not participated in the meeting through VC/OAVM facility, then the votes cast by such shareholders shall be considered invalid as the facility of e-voting during the meeting is available only to the shareholders attending the meeting.

PROCESS FOR THOSE SHAREHOLDERS WHOSE EMAIL/MOBILE NO. ARE NOT REGISTERED WITH THE COMPANY/DEPOSITORIES.

1. For Physical shareholders- please provide necessary details like Folio No., Name of shareholder, scanned copy of the share certificate (front and back), PAN (self attested scanned copy of PAN card), AADHAR (self attested scanned copy of Aadhar Card) by email to **Company/RTA email id**.

2. For Demat shareholders - Please update your email id & mobile no. with your respective Depository Participant (DP).

3. For Individual Demat shareholders - Please update your email id & mobile no. with your respective Depository Participant (DP) which is mandatory while e-Voting & joining virtual meetings through Depository.

If you have any queries or issues regarding attending AGM & e-Voting from the Purva e-Voting System, you can write an email to evoting@purvashare.com or contact at 022-49614132 and 022-49700138.

All grievances connected with the facility for voting by electronic means may be addressed to Ms. Deepali Dhuri, Compliance Officer, Purva Sharegistry (India) Private Limited, Unit No. 9, Shiv Shakti Industrial Estate, J. R. Boricha Marg, Lower Parel (East), Mumbai - 400011 or send an email to evoting@purvashare.com or contact at 022- 022-49614132 and 022-35220056.

NOTICE

EXPLANATORY STATEMENT PURSUANT TO SECTION 102(1) OF THE COMPANIES ACT, 2013 (THE "ACT") AND / OR REGULATION 36(3) OF THE SEBI (LISTING OBLIGATIONS AND DISCLOSURE REQUIREMENTS) REGULATIONS, 2015

As required by Section 102 of the Companies Act, 2013 (the "Act"), and the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 (the "SEBI Listing Regulations"), the following Explanatory Statement sets out all material facts relating to the business mentioned under Item No. 4 to 5 of the accompanying Notice dated September 7th 2025:

The following Statement sets out all material facts relating to the Ordinary/Special Business mentioned in the accompanying Notice.

Item No. 4 : Ratification of the remuneration of the Cost Auditor(s) for the financial year ending 31st March 2026

The Board of Directors of the Company, on the recommendation of the Audit Committee, approved the appointment and remuneration of M/s N. Sivashankaran & Co., Cost Accountant, to conduct the cost audit of the Company for the financial year ending 31st March, 2026 for a remuneration of ₹ 100,000 (excluding taxes) plus out of pocket expenses. In terms of the provisions of Section 148(3) of the Companies Act, 2013 read with Rule 14(a) (ii) of the Companies (Audit and Auditors) Rules, 2014, the remuneration payable to the Cost Auditor is required to be ratified by the Members of the Company. Accordingly, consent of the Members is sought to ratify the remuneration payable to the Cost Auditors.

The Board of Directors recommend the ordinary resolution as set out at Item 4 of this Notice for approval of members

None of the Directors or Key Managerial Personnel and their relatives, are in any way concerned or interested financially or otherwise in this Resolution.

Item No. 5: Appointment of M/s SKD & Associates, Practising Company Secretaries as Secretarial Auditors and fix their remuneration

In terms of Section 204 of the Companies Act, 2013 read with Rule 9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, the Company is obligated to appoint a Secretarial Auditor to conduct a secretarial audit and annex the report in Form MR-3 with its Board's Report. Further SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (as amended effective from 1st April 2025) under Regulation 24A mandates every listed entity to appoint a peer reviewed Company Secretary or a Firm of Company Secretary(ies) as a Secretarial Auditor on the basis of recommendation of the board of directors for fixed term of five consecutive years. SME-listed entities are presently exempted from compliance with Regulation 24A, however the Board of the Company has decided to voluntarily comply with the provisions under Regulation 24A related to appointment of secretarial auditors.

Accordingly, in terms of provisions of Section 204 of the Act, read with the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, the Board at its meeting held on May 28, 2025, based on recommendation of the Audit Committee, after evaluating and considering various factors such as experience, efficiency in conduct of audit, independence, etc., has approved the appointment of M/s SKD & Associates , Practicing Company Secretaries, a peer reviewed firm as Secretarial Auditor of the Company for a term of five consecutive years commencing from Financial Year 2025-26 till Financial Year 2029-30, The proposed remuneration to be paid to SKD & Associates for secretarial audit services for the financial year ending March 31, 2026, is Rs. 1,00,000/- (Rupees One Lakh

NOTICE

only) plus applicable taxes and out-of-pocket expenses. Further, the Board of Directors on the recommendation of Audit Committee with the consultation of secretarial auditor shall approve revisions to the remuneration of the Secretarial Auditors, for balance of the tenure.

M/s SKD & Associates is a firm of Practising Company Secretaries based in Chennai having exposure of compliances and other related laws applicable to the companies. M/s. SKD & Associates has previously conducted the secretarial audit of the Company and as part of their Secretarial audit they have demonstrated their expertise and proficiency in handling Secretarial audits of the Company. The firm has been Peer Reviewed by the Institute of Company Secretaries of India (ICSI), ensuring the highest standards in professional practices.

M/s SKD & Associates has confirmed that the firm is not disqualified and is eligible to be appointed as Secretarial Auditors in terms of Regulation 24A of the SEBI Listing Regulations.

The Board recommends the Ordinary Resolution as set out in Item No. 5 of this Notice for approval of the Members.

None of the Directors and/or Key Managerial Personnel of the Company and/or their relatives are concerned or interested financially or otherwise, in the Resolution set out in Item No. 5 of this Notice.

By Order of the Board of Directors
For Thaai Casting Limited

Sd/-
Sriramulu Anandan
Chairman & Managing Director
DIN: 02354202

Place : Pillaipakkam, Tamilnadu
Date: 07 September 2025

NOTICE

Annexure- A

DETAILS OF DIRECTOR SEEKING APPOINTMENT/RE-APPOINTMENT IN THE FORTHCOMING ANNUAL GENERAL MEETING [PURSUANT TO REGULATION 36(3) OF SEBI (LISTING AND OBLIGATIONS AND DISCLOSURE REQUIREMENTS) REGULATIONS, 2015 AND SECRETARIAL STANDARDS-2 ISSUED BY THE INSTITUTE OF COMPANY SECRETARIES OF INDIA]

Appointment/Reappointment

1. For Appointment of a director in place Ms. Anandan Shevaani (DIN: 10061358), who retires by rotation and being eligible, offers himself for re appointment;

Name of the Director	Anandan Shevaani
DIN	10061358
Date of Birth	17/05/1998
Date of first appointment on the Board	12/06/2023
Qualification	PHARM D, Pursuing MBA (Bits- Pilani)
Nature of expertise in specific functional areas	She has 05 years of experience in finance and management.
Disclosure of relationships between directors inter-se	She is the daughter of Mr. Sriramulu Anandan, Managing Director and sister of Mr. Sriramulu Rajasekar Ramamakrishnan
Names of listed entities in which the person also holds the directorship	Nil
The membership of Committees of the board	Nil
listed entities from which the person has resigned in the past three years	Nil
Shareholding of directors in the Company as on 31.03.2025	97700
Number of meetings of the Board attended during the year	She attended Ten Board meetings held during FY 2024-25.
Directorship of other Companies as on 31st March, 2025	Thaai Induction And Nitriding Pvt Ltd
Chairmanship/Membership of Other committees of Companies as on 31st March 2025	Nil
Memberships/ Chairmanships of committees of other Companies as on 31st March 2025	Nil

By Order of the Board of Directors
For Thaai Casting Limited

Sd/-
Sriramulu Anandan
Chairman & Managing Director
DIN: 02354202

Place: Chennai
Date: 07 September 2025

BOARD'S REPORT

Dear Members,

The Board of Directors take pleasure in presenting the 02nd (Second) Board's Report together with the Audited Financial Statements (standalone and consolidated) financial year ended March 31, 2025.

1. FINANCIAL RESULTS AND STATE OF COMPANY AFFAIRS:

The Company's financial performance for the year ended March 31, 2025 is summarized as below:

(Amount in ₹ In Lakhs)

Particulars	STANDALONE		CONSOLIDATED	
	2024-25	2023-24	2024-25	2023-24
Revenue from operations	10,651.27	7,096.14	12,220.50	7,096.14
Other Income	207.75	1.40	89.33	1.40
Total Revenue	**10,859.02**	**7,097.54**	**12,309.83**	**7,097.54**
Employee Benefit Expenses	821.39	505.09	1,103.21	505.09
Cost of Consumption	5983.65	3768.54	6208.63	3768.54
Finance Costs	537.39	282.52	616.27	282.52
Depreciation And Amortization Expenses	655.27	240.14	745.72	240.14
Other Expenses	1334.25	851.44	1,939.90	851.44
Total Expenses	**9331.96**	**5647.74**	**10,613.74**	**5647.74**
Profit/ (Loss) before Tax	**1527.06**	**1499.80**	**1,696.09**	**1499.80**
Current Tax	285.88	321.64	412.78	321.64
Deferred Tax	67.82	62.15	73.20	62.15
Tax Adjustment for earlier years	-	-	-	-
Profit/ Loss After Tax	**1173.37**	**1,066.01**	**1,210.11**	**1,066.01**

2. COMPANY PERFORMANCE OVERVIEW

During the financial year 2024-25, revenue from operations on a standalone basis ₹ 10,651.27 Lakhs as against ₹ 7,096.14 Lakhs in the previous year 2023-24 registering a growth of 50.10 %. The total expenditure of the company was ₹ 9,331.96 Lakhs (on Standalone basis) as against ₹ 5647.73 Lakhs in the previous year 2023-24 an increase of 65.23%. Profit before exceptional items and tax for the current year is ₹ ₹ 1, 527.06 as against ₹ 1,449.80 in the previous year 2023-24 a growth of 5.33%. Profit after tax for the current year is ₹ 1,173.37 Lakhs as against ₹ 1,066.01 Lakhs in the previous year 2023-24 a growth of 10.07%. The Net Profit/ for the year under review amounted to ₹ 1,173.37 Lakhs as compared to ₹ 1,066.01 Lakhs in the previous year a growth of 10.07%.

During the financial year 2024-25, revenue from operations on a consolidation basis ₹ 12,220.50 Lakhs as against ₹ 7,096.14 Lakhs in the previous year 2023-24 24 registering a growth of 72.21 %. The total expenditure of the company was ₹ 10, 613.74 Lakhs (on Consolidation basis) as against ₹ 5,647.74 Lakhs in the previous year 2023-24 an increase of 87.93%. Profit before exceptional items and tax for the current year is ₹ 1,696.09 Lakhs as against ₹ 1,449.80 in the previous year 2023-24 a growth of 16.99 %. Profit after tax for the current year is ₹ 1,210.11 Lakhs as against ₹ 1,066.01 Lakhs in the previous year 2023-24 a growth of 13.51 %.

BOARD'S REPORT

The Net Profit/ for the year under review amounted ₹ 1,210.11 Lakhs as against ₹ 1,066.01 Lakhs in the previous year 2023-24 a growth of 13.51 %.

BUSINESS OUTLOOK

The Company is specialised in Pressure Die Casting, precision Machining of both Ferrous and Non-Ferrous materials, Induction heating & quenching. Currently, the company is engaged in manufacturing of various auto components including Engine Mounting Support Brackets, Transmission Mounts, Fork Shift and Housing, Armature – Steering Wheel, Electrical Connectors, YFG Base Frame (Right-hand drive side/Left-hand drive side), Housing, Top Cover.

Considering the increased expenditure in infrastructure development and overall growth in the economy, the company expects substantial increase in its order book which will reflect in both revenue and profits going forward.

A more detailed explanation on the business and the performance of the Company has been provided in the Management Discussion and Analysis Report, which is forming part of the Annual Report.

3. DIVIDEND

The Board thinks that the profits should be retained for the expansion of the Company, which is in pipeline for more growth and value addition to the company and forming a strong business base so that revenue flows from many channels and hence the Directors of your Company do not recommend any dividend for FY 2024-25.

In order to bring transparency pertains to declaration of dividend and protect the interests of shareholders, the company has adopted a Dividend Policy and the same has been displayed on the Company's website at link https://www.thaaicasting.com/

4. TRANSFER TO RESERVES

During the year under review, the Company has not proposed to transfer any amount to the reserves.

5. QUALITY ASSURANCE:

The Company is committed to the highest level of quality and continuous improvement programme are organized at all the level. We are having Quality Approval from the department of ISO and our products are per specification and standards set by the Department. The followings are the awards & certifications have conferred to the company from time to time, which stands testimony for the highest standards of quality and safety maintained by the Company in respect of its products;

Sl. No.	Particular	Year of Certification/ Awards
01.	ISO 9001: 2008	2011
02.	SQ Mark Award From Hyundai	2014
03.	Best QCD Award from Tokai Tubber Auto Parts - IATF 16949: 2016	2019
04.	MSIL-GREEN Certification from Maruti Suzuki	2021
05.	Best Quality Award from Hanon Systems	2022
06.	GE Approval from - RSB Key Partner Award	2023
07.	SMETA 4-Pillar Audit	2024

6. UNCLAIMED DIVIDEND:

During the period under review, there is no unpaid/ unclaimed dividend which is required to transfer in IEPF (Investor Education and Protection Fund) as per the provisions of the Companies Act, 2013.

7. MATERIAL CHANGES AND COMMITMENT IF ANY AFFECTING THE FINANCIAL POSITION OF THE COMPANY OCCURRED BETWEEN THE END OF THE FINANCIAL YEAR TO WHICH THIS FINANCIAL STATEMENTS RELATE AND THE DATE OF THE REPORT

There have been no material changes and commitments affecting the financial position of

the Company which have occurred between the end of the financial year of the Company to which the financial statements relate and the date of this report, which forms part of this report.

8. CHANGE IN NATURE OF THE BUSINESS:

There was no change in the nature of business of the Company during the year under review.

9. SHARE CAPITAL

The capital structure of the company is as follows

Authorised Share Capital: 2,50,00,000 Equity shares of ₹ 10/- Each

Issued, Subscribed, Fully Paid up Capital :-2,31,29,600 equity shares of ₹ 10/- Each

There were no changes in the Authorised, issued, subscribed, and paid-up share capital of the Company during the year. Further it is hereby confirmed that, the Company has not:

i) issued any shares, warrants, debentures, bonds, or any other convertible or non-convertible securities.

ii) issued equity shares with differential rights as to dividend, voting or otherwise

iii) issued any sweat equity shares to its directors or employees

iv) made any change in voting rights

v) reduced its share capital or bought back shares

vi) changed the capital structure resulting from restructuring

vii) failed to implement any corporate action

The Company's securities were not suspended for trading during the year since its listing

10. LISTING OF THE COMPANY

The Shares of your Company are listed on Platform of "Emerge Platform on National Stock Exchange". The annual Listing Fees for the Year 2025-26 has been paid to the exchange.

11. DEPOSITS FROM PUBLIC

The Company has not accepted any deposits from public falling within the ambit of section 73 and Section 76 of the Act, read with the Companies (Acceptance of Deposits) Rules, 2014. Hence, no disclosure is required under Rule 8(5)(v) and (vi) of the Companies (Accounts) Rules, 2014.

12. BORROWINGS:

As on March 31, 2025, an amount of INR 7,591.93 Lakhs was outstanding towards borrowings, which comprises of both secured and unsecured loans.

13. COMPLIANCE OF SECRETARIAL STANDARDS:

The Company is in compliance with the applicable Secretarial Standards i.e. SS-1 and SS-2, relating to 'Meetings of the Board of Directors' and 'General Meetings', respectively issued by the Institute of Company Secretaries of India ('ICSI') and approved by the Central Government under Section 118 (10) of the Act for the Financial Year ended 2024-25.

14. DIRECTORS' RESPONSIBILITY STATEMENT:

In terms of Section 134(3)(c) of the Companies Act, 2013, with respect to Directors' Responsibility Statement it is hereby confirmed that:

a) in the preparation of the annual accounts for the financial year ended March 31, 2025, the applicable accounting standards have been followed and there are no material departures from the same;

b) the Directors have selected such accounting policies and applied them consistently and made judgements and estimates that are reasonable and prudent so as to give a true and

fair view of the state of affairs of the Company as at March 31, 2025 and of the profit of the Company for the year ended on that date;

c) the Directors have taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the Company and for preventing and detecting fraud and other irregularities;

d) the Directors have prepared the annual accounts on a going concern basis;

e) the Directors have laid down internal financial controls to be followed by the Company and that such internal financial controls are adequate and are operating effectively; and

f) the Directors have devised proper systems to ensure compliance with the provisions of all applicable laws and that such systems are adequate and operating effectively.

15. PARTICULARS OF LOANS GIVEN, INVESTMENTS MADE, GUARANTEES GIVEN AND SECURITIES PROVIDED UNDER SECTION 186 OF THE ACT

The Company has not given any Loans, made any Investments, given any Guarantees and provided any Securities during the Financial Year coming under the purview of Section 186 of the Companies Act, 2013, except unsecured loan of INR 370.85 Lakhs to its wholly owned subsidiary i.e Thaai Induction And Nitriding Private Limited. . The details of the investment is provided under Note. 13 and of loan is provided under Note. 14 of the Notes to financial statements.

16. CONTRACTS OR ARRANGEMENTS MADE WITH RELATED PARTIES UNDER SECTION 188(1) OF THE ACT

All the transactions with related parties were in the ordinary course of the business and on the arm's length basis and are reported in the Notes to Financial Statements. The related party transactions entered into by the company during the year under review have been approved by both Audit Committee and the Board. The details of materially significant related party transactions entered into by the Company are disclosed in Form AOC- 2 pursuant to Section 134(3) of the Act and enclosed as **Annexure II** to this report.

17. ANNUAL RETURN:

Pursuant to the provisions of Section 92(3) and Section 134(3) of the Act read with Rule 12 of the Companies (Management and Administration) Rules, 2014 as amended from time to time, the Annual Return of the Company as on 31st March, 2025 is available on the Company's website and can be accessed at https://www.thaaicasting.com/

18. DIRECTORS OR KEY MANAGERIAL PERSONNEL:

A. COMPOSITION OF THE BOARD OF DIRECTORS:

As of 31st March 2025, the Board of Directors comprised of 7 Directors which includes 3 Independent Directors and 4 Executive Directors which includes Managing Director, Time Director(including a women director).

Brief profile of Directors is available at Company's website at https://www.thaaicasting.com The composition of the Board consists of a combination of Executive and Non-Executive Directors, which is not less than 1/3rd of the Board comprising of Independent Directors.

B. NUMBER OF BOARD MEETINGS AND ATTENDANCE OF DIRECTORS

During the Financial Year 2024-25, the Company held 10 (Ten) board meetings of the Board of Directors as per Section 173 of Companies Act, 2013, viz **(1)** 28th May 2024, **(2)** 28th June 2024, **(3)** 28th August 2024, **(4)** 11th October 2024, **(5)** 14th November 2024, **(6)** 27th November 2024, **(7)** 07th December 2024, **(8)** 07th January 2025, **(9)** 24th January 2025, **(10)**14th March 2025., The provisions of Companies Act, 2013 were adhered to while considering the time gap between two meetings.

BOARD'S REPORT

The composition of the board and the details of meetings attended by its members are given below:

S NO	DIRECTOR	DESIGNATION	NO. OF MEETING ENTITLED	NO. OF MEETING ATTENDED
1	Mr. Sriramulu Anandan	Chairman & Managing Director	10	10
2	Mr. Chinraj Venkatesan	Whole Time Director	10	10
3	Mrs. Anandan Shevaani	Whole Time Director & CFO	10	10
4	Mr. Sri Ramulu Rajasekar Ramakrishnan	Whole Time Director	10	10
5	Mr. Naren Kumar Mandepudi	Independent Director	10	10
6	Mr. Achaya Kumarasamy	Independent Director	10	10
7	Mr. Gautham	Independent Director	08	08

Detailed agenda with explanatory notes and all other related information is circulated to the members of the Board in advance of each meeting. Detailed presentations are made to the Board covering all major functions and activities. The requisite strategic and material information is made available to the Board to ensure transparent decision making by the Board

Adequate notice is given to all directors for the meetings of the Board and Committees. Except where consent of directors was received for scheduling meeting at a shorter notice, agenda and detailed notes on agenda were sent at least seven days in advance, and a system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting and for meaningful participation at the meeting by the directors.

The Company did not have any pecuniary relationship or transactions with the Non-Executive Directors of the Company other than payment of the sitting fees for attending meetings.

Remuneration of the executive directors consists of a salary and other benefits. The Nomination and Remuneration Committee makes annual appraisal of the performance of the Executive Directors based on a detailed performance evaluation, and recommends the compensation payable to them, within the parameters approved by the shareholders, to the Board for their approval.

C. RETIRE BY ROTATION/CHANGES IN DIRECTORS AND KEY MANAGERIAL PERSONNEL

In accordance with the provisions of Section 152 of the Companies Act, 2013, and the Articles of Association of the Company, Ms. Anandan Shevaani (DIN: 10061358) Whole Time Director of the Company, retire by rotation at the ensuing Annual General Meeting. The Board of Directors, on the recommendation of the Nomination and Remuneration Committee, has recommended her re-appointment. Details of the Directors retiring by rotation/ seeking re-appointment have been furnished in the explanatory statement to the notice of the ensuing AGM.

BOARD'S REPORT

The following are the changes in the Board of Directors/KMPs of the Company during the year under review:

Name	DIN/PAN	Particulars	Effective Date/ Appointment/ Resignation
Dharmala Venkata Ramana Murthy	06564770	Independent Director	01/06/2024 Resignation
Rajesh Kumar Samal	CYUPS3516F	Company Secretary	03/10/2024 Resignation
Satyabrata Baral	BFHPB6680Q	Company Secretary	Appointment 14/11/2024
Gautham	AGYPG6543N	Independent Director	Appointment 28/08/2024

The Board of Directors of the company are of the opinion that all the Independent Directors of the company appointed / re-appointed during the year possess impeccable integrity, relevant expertise and experience required to best serve the interests of the company.

19. AUDITORS AND AUDITORS' REPORT

A. STATUTORY AUDITORS AND THEIR REPORT

During the year under review, pursuant to the provisions of Section 139 of the Act and Rules made thereunder, M/s. P P N and Company, Chartered Accountants, (FRN: 013623S) were appointed as Statutory Auditors of the Company to hold office for a period of 5 years from the conclusion of this 01st Annual General meeting, (for the financial year 31.03.2024) to, till the conclusion of 06th Annual General Meeting (for the financial year 31.03.2029) of the Company

The Auditors have also confirmed that they have subjected themselves to the peer review process of Institute of Chartered Accountants of India (ICAI) and hold a valid certificate issued by the Peer Review Board of the ICAI.

M/s. P P N and Company, Chartered Accountants, have submitted their Report on the Financial Statements of the Company for the FY 2024-25, which forms part of the Annual Report 2024-25. There are no observations (including any qualification, reservation, adverse remark or disclaimer) of the Auditors in the Audit Reports issued by them which call for any explanation/ comment from the Board of Directors.

Statutory Auditors of the Company have not reported any fraud as specified under Section 143(12) of the companies act 2013, in the year under review.

B. COST RECORDS AND COST AUDIT / COMPLIANCE:

As per Sec. 148 (6) of Companies Act 2013 and rule 6(6) of the Companies (Cost records and audit) Rules, 2014 the applicability of Cost audit is based on overall annual turnover of the company from all its products and services during the immediate preceding financial year of rupees one hundred crore or more and the aggregate turnover of the individual product or products or service or services for which cost records are required to be maintained under rule 3 is Rupees thirty five crore or more. Since, your company's annual turnover is not exceeds the threshold limit as mentioned above; so the appointment of cost auditor is not applicable for the FY 2024-25 except keeping of cost records as applicable to the company.

In accordance with the provisions of Section 148 (6) of Companies Act 2013 and rule 6(6) of the Companies (Cost records and audit) Rules, 2014, and on the recommendation of the Audit Committee, the Board has appointed M/s SVM & Associates, Cost Accountants, Chennai, Firm Registration No: 000536, as the Cost Auditors of the Company to conduct the audit of the cost records of the Company for the financial year 2025-2026.

C. SECRETARIAL AUDITOR AND THEIR REPORT

M/s. SKD & Associates, Company Secretaries, (Firm Regn. No. S2023TN958600) were appointed as Secretarial Auditors of the Company for the financial year ended on March 31, 2025. The secretarial audit report does not contain any qualification or reservation or observation or adverse remark and the same is self-explanatory and is annexed as Annexure III forming part of this report.

The Board of Directors of the Company, based on the recommendation made by the Audit Committee, and subject to the approval of the shareholders of the Company at the ensuing AGM, have approved the appointment of M/s. SKD & Associates, as the Secretarial Auditors of the Company to conduct the secretarial audit for a period of five consecutive years from the financial year 2025-26 to the financial year 2029-30, in terms of provisions of Regulation 24A of the Listing Regulations and provisions of Section 204(1) of the Companies Act, 2013. M/s. SKD & Associates has given consent and confirmed that he is not disqualified from being appointed as the Secretarial Auditor of the Company and satisfies the eligibility criteria. The profile of the Secretarial Auditor is provided as part of the explanatory statement to the AGM Notice.

The Secretarial Audit report submitted by them for the financial year 2024-25 in the prescribed form MR3 pursuant to the provisions of Section 204 of the Act received from M/s. SKD & Associates is provided in Annexure III forming part of this report. The Secretarial Auditors' Report for the financial year 2024- 25 does not contain any qualification, reservation or adverse remarks and the same is self-explanatory.

D. INTERNAL AUDITOR:

As per section 138 of The Companies Act 2013 read with Rule 13 of Companies (Accounts) Rules, 2014, the company has Appointed M/s. KEK & Associates, LLP, Chartered Accountant,, as Internal Auditor to conduct Internal Audit for the Financial Year 2025-2026. The Internal Audit reports are periodically reviewed by the Audit Committee.

DETAILS IN RESPECT OF FRAUDS REPORTED BY AUDITORS OTHER THAN THOSE WHICH ARE REPORTABLE TO THE CENTRAL GOVERNMENT

The Statutory Auditors, Cost Auditors or Secretarial Auditors of the Company have not reported any frauds to the Audit Committee or to the Board of Directors under section 143(12) of the Act, including rules made there under.

20. INTERNAL FINANCIAL CONTROL SYSTEM:

The Company has put in place an effective internal control system to synchronise its business processes, operations, financial reporting, fraud control, and compliance with extant regulatory guidelines and compliance parameters. The Company ensures that a standard and effective internal control framework operates throughout the organization, providing assurance about the safekeeping of the assets and the execution of transactions as per the authorization in compliance with the internal control policies of the Company.

The internal control system is supplemented by extensive internal audits, regular reviews by the management, and guidelines that ensure the reliability of financial and all other records. The management periodically reviews the framework, efficacy, and operating effectiveness of the Internal Financial Controls of the Company.

The Internal Audit reports are periodically reviewed by the Audit Committee. The Company has, in material respects, adequate internal financial control over financial reporting, and such controls are operating effectively. Internal Audits are carried out to review the adequacy of the internal control systems and compliance with policies and procedures. Internal Audit areas are planned based on inherent risk assessment, risk score, and other factors such as probability, impact, significance, and strength of the control environment. Its adequacy was assessed, and the operating effectiveness was also tested.

21. COMPLIANCE TO THE SEXUAL HARASSMENT OF WOMEN AT WORKPLACE (PREVENTION, PROHIBITION, AND REDRESSAL) ACT, 2013 READ WITH THE SEXUAL HARASSMENT OF WOMEN AT WORKPLACE (PREVENTION, PROHIBITION, AND REDRESSAL) RULES, 2013.

The Company has zero tolerance for sexual harassment at workplace and has a mechanism in place for prevention, prohibition and redressal of sexual harassment at workplace in line with the provisions of the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013 and the Rules made thereunder. The Company is committed to provide equal opportunities without regard to their race, caste, sex, religion, color, nationality, disability, etc. All employees are treated with dignity with a view to maintain a work environment free of sexual harassment whether physical, verbal or psychological. All employees (permanent, contractual, temporary, trainees) are covered.

The Company has in place an Anti-Sexual Harassment Policy in line with the requirements of the Sexual Harassment of Women at the Workplace (Prevention, Prohibition & Redressal) Act, 2013. An Internal Complaints Committee (ICC) has been set up to redress complaints received regarding sexual harassment at workplace. During the year under review, Company has not received any complaints on sexual harassment and hence there are no complaints pending as on the end of the Financial Year 2024-25 on sexual harassment

The following is a summary of sexual harassment complaints received and disposed off during the year 2024-2025.

Number of complaints filed during the financial year	0
Number of complaints disposed of during the financial year	0
Number of cases pending for more than ninety days during the financial year	0
Number of complaints pending as at the end of the financial year	0

22. DISCLOSURE WITH RESPECT TO THE COMPLIANCE OF THE PROVISIONS RELATING TO THE MATERNITY BENEFIT ACT, 1961

The Company has complied with the applicable provisions of the Maternity Benefit Act, 1961, including the grant of maternity leave, work-from-home options where applicable, and provision of creche facilities as required. The Company remains committed to ensuring a safe and supportive work environment for its women employees.

23. SIGNIFICANT AND MATERIAL ORDERS PASSED BY THE REGULATORS OR COURTS OR TRIBUNALS IMPACTING THE GOING CONCERNS STATUS AND COMPANY'S OPERATIONS IN FUTURE:

The Company has not received any significant or material orders passed by any regulatory authority, court or tribunal which shall impact the going concern status and Company's operations in future.

24. MANAGEMENT DISCUSSION AND ANALYSIS REPORT

Management Discussion and Analysis Report for the year under review, as stipulated under the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("Listing Regulations"), is presented in a separate section, forming part of the Annual Report.

26. CORPORATE SOCIAL RESPONSIBILITY (CSR)

In compliance with Section 135 of the Companies Act, 2013 read with the Rules made thereunder, the Company has formed Corporate Social Responsibility ("CSR") Committee. The Company has framed a Corporate Social Responsibility (CSR) Policy as required under Section 135 of the Companies Act, 2013 read with Rule 8 of the Companies (Corporate Social Responsibility Policy) Rules, 2014, to oversee the CSR activities initiated by the Company. The CSR Committee has adopted a CSR Policy in accordance with the provisions of Section 135 of the Companies Act, 2013 and rules made thereunder. The details of the CSR initiatives undertaken by the Company during the FY 2024-25 in the prescribed format are annexed as **Annexure- IV.**

27. RISK MANAGEMENT

Pursuant to provisions of Section 134(3)(n) of the Companies Act, 2013 and Regulation 17(9) & 21 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the Company has constituted the Risk Management Committee and laid down a framework to inform the Board about the particulars of Risks Identification, Assessment and Minimization Procedures. In the opinion of the Board, there is no such risk, which may threaten the existence of the Company.

During the year, such controls were tested and no material discrepancy or weakness in the Company's internal controls over financial reporting was observed.

Proper Risk Management Practices have been followed for the purpose of risk identification, analysis, and mitigation planning, monitoring, and reporting. Although, all risks cannot be eliminated, but mitigation and contingency plans are developed to lessen their impact if they occur.

28. CONSERVATION OF ENERGY, TECHNOLOGY ABSORPTION AND FOREIGN EXCHANGE EARNINGS AND OUTGO

The information pertaining to conservation of energy, technology absorption, Foreign exchange Earnings and outgo as required under Section 134 (3)(m) of the Companies Act, 2013 read with Rule 8(3) of the Companies (Accounts) Rules, 2014 are provided in ANNEXURE V to this Report.

29. POLICY ON DIRECTORS' APPOINTMENT AND REMUNERATION

The Board, based on the recommendation of the Nomination and Remuneration Committee, has framed a policy for the selection and appointment of Directors and Senior Management Personnel and their remuneration. The Company's policy relating to the Directors appointment, payment of remuneration and discharge of their duties is available on the website of the Company at https://www.thaaicasting.com

30. MANAGERIAL REMUNERATION, EMPLOYEE INFORMATION AND RELATED DISCLOSURES

Employee relations continued to be cordial during the year under review. The Company continued its thrust on Human Resources Development

The remuneration paid to Directors, Key Managerial Personnel, and Senior Management Personnel during FY 2024-25 was in accordance with the NRC Policy of the Company. Disclosures required under the provisions of Section 197(12) of the Act read with Rule 5(1) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, relating to the remuneration and other details as required are annexed to this Report as ANNEXURE-VI.

31. PARTICULARS OF HOLDING, SUBSIDIARIES, JOINT VENTURES AND ASSOCIATE

During the year under review, the Company acquired a 51% stake in Simtec CNC, a partnership firm. Consequently, as on 31st March 2025, the Company has one wholly owned subsidiary, *Thaai Induction and Nitriding Private Limited* (incorporated on 2nd November 2023), and one associate/joint venture company. There has been no material change in the nature of business of these entities during the year under review.

The consolidated financial statement has been prepared in accordance with the relevant accounting

standards and a separate statement containing the salient features of the financial statement of its wholly owned subsidiary pursuant to provision of Section 129(3) of the Companies Act, 2013 read with rule 5 of the Companies (Accounts) Rules 2014, in form AOC-1 is attached along with the financial statement of the company as **Annexure I**

Thaai Induction And Nitriding Private Limited is engaged in core capability lies in Gas Nitriding and Induction Hardening & Quenching, processes designed to improve the wear resistance, fatigue strength, and surface hardness of ferrous components without compromising their core toughness. For the year ended 31st March, 2025, the company has earned a total income of ₹ 210.24 Lakhs and has made Profit/ (Loss) after Tax of the ₹ 5.73 Lakhs. The financial and other details of the said Wholly owned Subsidiary for the Year ended 31-03-2025 is as under:

Particulars	31.03.2025 (in ₹ In Lacs.)	31.03.2025 % of Contribution to the Overall Performance of consolidated entity
Revenue From operation(gross)	209.94	1.72%
Other Income	0.30	0.33%
Total Revenue	210.24	1.71%
Total Expenditure	199.12	1.88%
Depreciation and amortizations	6.69	0.90%
Profit/(Loss) before Tax	11.11	0.66%
Current Tax	-	-
Deferred Tax	5.38	7.35%
Profit/(Loss) after Tax	5.73	0.47%

M/s Simtec CNC - Firm is engaged in the business of To carry on the business of i)Manufacturing of Automobile Components.ii) To carry on the business as Commission Agent,Broker, etc.ii) To cary on all other businesses which are otherwise legally allowed to be carried onFor the year ended 31st March, 2025, the Firm has earned a total income of ₹ 21,20,63,188./- as against ₹ 21,06,02.455/- in the previous year and has made Profit before Tax of the ₹ 3,39,88,305./- as against ₹ 2,05,15,652/-. in the previous year. A summary of the financial performance of the said firm is provided below:

(Amount in YTD.)

Particulars	Financial year 2024-25 (in ₹ In Lacs.)	Financial year 2023-24 (in ₹ In Lacs.)	Financial year 2024-25 % of Contribution to the Overall Performanceof consolidated entity
Revenue From operation(gross)	21,18,23,222	21,05,48,287	17.33%
Other Income	2,39,966	54,168	2.68%
Total Revenue	21,20,63,188	21,06,02,455	17.22%
Total Expenditure	17,80,74793	19,00,86,803	16.77%
Depreciation and amortizations	87,78,820	92,52,676	11.77%
Profit/(Loss) before Tax	3,39,88,395	2,05,15,652	20.03%
Current Tax	1,26,90,134	4,66,101	30.74%
Deferred Tax	-	-	-
Profit/(Loss) after Tax	2,12,98,261	2,00,49,551	17.60%

Last year comparison has not given as the company invested in the company during the year 2024-25

32. RECEIPT OF REMUNERATION OR COMMISSION BY THE MANAGING / WHOLE TIME DIRECTOR FROM ITS HOLDING OR SUBSIDIARY COMPANY

Pursuant to **Section 197(14) of the Companies Act, 2013**, none of the Managing / Whole-time Directors of the Company have received any remuneration or commission from the holding or subsidiary companies during the year under review, except for Mr. Sri Ramulu Rajasekar Ramakrishnan, who has drawn salary from *Thaai Induction and Nitriding Private Limited* (the wholly owned subsidiary) with effect from 1st October 2024, in lieu of *Thaai Casting Limited*.

33. BUSINESS RESPONSIBILITY AND SUSTAINABILITY REPORT (BRSR):

The Business Responsibility and Sustainability Report pursuant to Regulation 34(2)(f) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 is not applicable to the Company for the financial year ended on 31st March, 2025.

34. CORPORATE GOVERNANCE

The Equity Shares of the Company are listed on the SME platform (NSE-emerge) of NSE Limited. Pursuant to Regulation 15(2) SEBI (Listing Obligation and Disclosure Requirements) Regulation, 2015 the compliance with the Corporate Governance provision as specified in Regulation 17 to 27 and clause (b) to (i) of sub regulations (2) of regulation 46 and par as C, D and E of Schedule V of SEBI (Listing Obligation and Disclosure Requirements) Regulation, 2015 shall not apply. The Company voluntarily adopted various practices of governance conforming to highest ethical and responsible standards of business and is committed to focus on long term value creation for its shareholders. The Corporate Governance practices followed by the Company is included as part of this Report.

35. COMMITTEES OF THE BOARD:

As on March 31, 2025, the company has five Board level committees:

A) Audit Committee

B) Nomination and Remuneration Committee

C) Stakeholders Relationship Committee

D) Risk Management Committee

E) Corporate Social Responsibility Committee

The composition of various Committees of the Board of Directors is available on the website of the Company. The Board is responsible for constituting, assigning, co-opting and fixing the terms of reference of various committees. Details on the role and composition of these committees, including the number of meetings held during the financial year and the related attendance are provided below.

A. AUDIT COMMITTEE

During the Financial Year 2024-25, the Company held 05 (Five) Audit Committee meetings on 28th May, 2024, 28th August 2024, 14th November 2024,07th December 2024, 10th March, 2025

The composition of the Committee as on March 31, 2025 and the details of meetings attended by its members during the financial year 2024-25 are given below;

S NO	DIRECTOR	Designation in the Committee	NO. OF MEETING ENTITLED	NO. OF MEETING ATTENDED
1	Mr. Naren Kumar Mandepudi (DIN: 07657046)	Chairman	5	5
2	Mr. Gautham (DIN: 09683689)	Member	4	4
3	Mr. Achaya Kumarasamy (DIN: 00844400)	Member	5	5

All recommendations of Audit Committee during the year under review were accepted by the Board of Directors. The Company Secretary acted as the secretary of the Committee. The role and terms of reference of the Committee are in consonance with the requirements mandated under Section 177 of the Companies Act, 2013 and Listing Regulations and is available on the website of the Company at https://www.thaaicasting.com

B. NOMINATION AND REMUNERATION COMMITTEE

During the Financial Year 2024-25, the Company held 02 (Two) Nomination and Remuneration Committee meetings on 28th August 2024 and 14th November 2024.

The composition of the Committee and the details of meetings attended by its members are given below:

S NO	DIRECTOR	Designation in the Committee	NO. OF MEETING ENTITLED	NO. OF MEETING ATTENDED
1	Mr. Naren Kumar Mandepudi (DIN: 07657046)	Chairman	2	2
2	Mr. Gautham (DIN: 09683689)	Member	2	2
3	Mr. Achaya Kumarasamy (DIN: 00844400)	Member	2	2

The Company Secretary acted as the secretary of the Committee. The role and terms of reference of the Committee are in consonance with the requirements mandated under Section 178 of the Companies Act, 2013 and Listing Regulations and is available on the website of the Company at https://www.thaaicasting.com/

C. STAKEHOLDERS' RELATIONSHIP COMMITTEE

During the Financial Year 2024-25, the Company held 01 (One) Stakeholders' Relationship Committee meetings on 24th 01, 2025

The composition of the Committee and the details of meetings attended by its members are given below:

S NO	DIRECTOR	Designation in the Committee	NO. OF MEETING ENTITLED	NO. OF MEETING ATTENDED
1	Mr. Naren Kumar Mandepudi (DIN: 07657046)	Chairman	1	1
2	Mr. Gautham (DIN: 09683689)	Member	1	1
3	Mr. Achaya Kumarasamy (DIN: 00844400)	Member	1	1

The Company Secretary acted as the secretary of the Committee. The role and terms of reference of the Committee are in consonance with the requirements mandated under Section 178 of the Companies Act, 2013 and Listing Regulations and is available on the website of the Company at https://www.thaaicasting.com/

D. RISK MANAGEMENT COMMITTEE

During the Financial Year 2024-25, the Company held 01 (One) Risk Management Committee meetings, viz 28th August, 2024.

The composition of the Committee and the details of meeting attended by its members are given below:

S NO	DIRECTOR	Designation in the Committee	NO. OF MEETING ENTITLED	NO. OF MEETING ATTENDED
1	Mr. Naren Kumar Mandepudi (DIN: 07657046)	Chairman	1	1
2	Mr. Gautham (DIN: 09683689)	Member	1	1
3	Mr. Achaya Kumarasamy (DIN: 00844400)	Member	1	1

The Company Secretary acted as the secretary of the Committee. The Risk Management policy of the Company is available on the website of the Company at https://www.thaaicasting.com/

E. CORPORATE SOCIAL RESPONSIBILITY COMMITTEE

The Corporate Social Responsibility Committee has been formed by the Board of Directors, at the meeting held on 28th August, 2024 in terms of Section 135 of the Companies Act, 2013 read with the Companies (Corporate Social Responsibility Policy) Rules, 2014 and Rule 9 of the Companies (Accounts) Rules 2014. During the Financial Year 2024-25, the Company held 01 (One) Corporate Social Responsibility Committee meeting on viz 28th August, 2024.

The composition of the Committee and the details of meeting attended by its members are given below:

S NO	DIRECTOR	Designation in the Committee	NO. OF MEETING ENTITLED	NO. OF MEETING ATTENDED
1	Mr. Naren Kumar Mandepudi (DIN: 07657046)	Chairman	1	1
2	Mr. Gautham (DIN: 09683689)	Member	1	1
3	Mr. Achaya Kumarasamy (DIN: 00844400)	Member	1	1

The Company Secretary acted as the secretary of the Committee. The Corporate Social Responsibility Policy of the Company is available on the website of the Company at https://www.thaaicasting.com/

36. DECLARATION BY INDEPENDENT DIRECTORS

The Independent Directors have confirmed that they meet the criteria of independence laid down under Section 149(6) read with Schedule IV of the Act and Regulation 16(1)(b) of the Listing Regulations and that they are not aware of any circumstance or situation, which exist or may be reasonably anticipated, that could impair or impact their ability to discharge their duties with an objective independent judgment and without any external influence. The board of directors have taken on record the declaration and confirmation submitted by the independent directors after undertaking due assessment of the veracity of the same and is of the opinion that they fulfil the conditions specified in the Act and the Listing Regulations and that they are independent of the management.

37. FAMILIARIZATION PROGRAMME FOR INDEPENDENT DIRECTORS

The Independent Directors have been updated with their roles, rights and responsibilities in the Company by specifying them in their appointment letter along with necessary documents, reports and internal policies to enable them to familiarise with the Company's procedures and practices. The Company endeavors, through presentations at regular intervals to familiarize the Independent Directors with the strategy, operations and functioning of the Company.

The details of such familiarization programmes for Independent Directors are posted on the website of the Company and can be accessed at https://www.thaaicasting.com

38. TERMS AND CONDITIONS OF APPOINTMENT OF INDEPENDENT DIRECTORS

The terms and conditions of appointment of Independent Directors have been disclosed on the website of the Company https://www.thaaicasting.com

39. SEPARATE MEETING OF INDEPENDENT DIRECTORS

Independent Directors of the Company met separately on 14th March, 2025 without the presence of Non-Independent Directors and members of Management. In accordance with the provisions under Section 149 and Schedule-IV of the Act, following matters were, inter alia, reviewed and discussed in the meeting:

i) Performance of Non-Independent Directors and the Board of Directors as a whole;

ii) Performance of the Chairman of the Company taking into consideration the views of Executive and Non-Executive Directors;

iii) Assessment of the quality, quantity and timeliness of flow of information between the Company Management and the Board that is necessary for the Board to effectively and reasonably perform their duties

All the Independent Directors were present at the meeting.

40. PERFORMANCE EVALUATION OF THE BOARD, ITS COMMITTEES AND INDIVIDUAL DIRECTORS INCLUDING INDEPENDENT DIRECTORS

Pursuant to applicable provisions of the Act and the Listing Regulations, the Board, in consultation with its Nomination and Remuneration Committee, has formulated a framework containing, inter-alia, the criteria for performance evaluation of the entire Board of the Company, its committees and individual directors, including Independent Directors. The framework is monitored, reviewed and updated by the Board, in consultation with the Nomination and Remuneration Committee, based on need and new compliance requirements

41. VIGIL MECHANISM AND WHISTLE-BLOWER POLICY

The Company has established a vigil mechanism and accordingly framed a Whistle Blower Policy in accordance with the provisions of Regulation 22 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and Rule 7 of the Companies (Meeting of the Board and its Power) Rules 2014. The policy enables directors, employees and business associates to report unethical behaviour, malpractices, wrongful conduct, fraud, violation of Company's code of conduct, leak or suspected leak

of unpublished price sensitive information without fear of reprisal for appropriate action. Under the vigil mechanism, all directors, employees, business associates have direct access to the Chairman of the Audit committee. The whistle blower policy can be accessed at https://www.thaaicasting.com.

42. CODE FOR PREVENTION OF INSIDER-TRADING

Post listing of equity shares of the company, in accordance with SEBI (Prohibition of Insider Trading) Regulations, 2015, the Company has in place the following: -

1. Code of Conduct for Prevention of Insider Trading and Code of Practices and Procedures for Fair Disclosure of Unpublished Price Sensitive Information (UPSI).

2. Policy for determination of "legitimate purposes" forms part of this Code.

3. Policy and procedures for inquiry in case of leak of UPSI/ suspected leak of UPSI

All compliances relating to Code of Conduct for Prevention of Insider Trading which includes maintenance of structural digital data base (SDD) are being managed through a software installed by the Company in-house including maintenance structural digital data base (SDD). This code lays down guidelines advising the designated employees and other connected persons, on procedures to be followed and disclosures to be made by them while dealing with the shares of the company, and while handling any unpublished price sensitive information

43. CODE OF CONDUCT

Commitment to ethical professional conduct is a must for every employee including Board members and senior management personnel of the company. The duties of Directors including duties as an Independent Director as laid down in the Act also forms part of the Code of Conduct. The Code of Conduct is available on the website of the Company https://www.thaaicasting.com All Board members and senior management personnel affirm compliance with the Code of Conduct annually.

44. POLICIES OF THE COMPANY

The Company is committed to a good corporate governance and has consistently maintained its organizational culture as a remarkable confluence of high standards of professionalism and building shareholder equity with principles of fairness, integrity and ethics. The Board of Directors of the Company have from time to time framed and approved various Policies as required by the Companies Act, 2013 read with the Rules issued thereunder and the Listing Regulations. These Policies and Codes are reviewed by the Board and are updated, if required. The aforesaid policies can be accessed at https://www.thaaicasting.com.

45. REGISTRAR AND TRANSFER AGENT (RTA)

During the year as part of listing of its shares on the Stock Exchange, the Company appointed Purva Share Registry (India) Private Limited as its RTA. Details of the RTA are given below

Purva Share Registry (India) Private Limited
CIN: U67120MH1993PTC074079
No 9, Shiv Shakti Industrial Estate
Mumbai - 400011, Maharashtra, India

46. LISTING

The equity shares of the Company are listed at the EMERGE Platform on NSE under Stock **Code- "TCL" with effect from 23rd February, 2025.**

47. DEMATERIALISATION OF SHARES

The Company has entered into tripartite agreements for dematerialization of equity shares with the Purva Share Registry (I) Private Limited, National Securities Depository Limited and Central Depository Services (India) Limited. As on March 31, 2025, the shares of the Company held in demat form represents 100% of the total issued and paid-up capital of the Company.

The Company ISIN No. is **INE0QJL01014.**

49. POSTAL BALLOT

During the year under review, no resolution was passed through postal ballot.

50. PENALTIES

There were no penalties, strictures imposed on the company by stock exchange(s) or SEBI or any statutory authority, on any matter related to capital markets, during the year.

51. SCORES

SEBI processes investor complaints in a centralized web-based complaints redressal system i.e. SCORES. Through this system a shareholder can lodge complaint against a company for his grievance. The company uploads the action taken on the complaint which can be viewed by the shareholder. The company and shareholder can seek and provide clarifications online through SEBI.

52. ONLINE DISPUTE RESOLUTION (ODR) PORTAL

As per the SEBI circular no. SEBI/HO/OIAE/OIAE_IAD-1/P/CIR/2023/145 dated July 31, 2023, on "Online Resolution of Disputes in the Indian Securities Market" a common Online Dispute Resolution Portal ("ODR Portal") which harnesses online conciliation and online arbitration for resolution of disputes arising in the Indian Securities Market has been established.

53. RECONCILIATION OF SHARE CAPITAL AUDIT

Pursuant to Regulation 76 of Securities and Exchange Board of India (Depositories Participants) Regulations, 2018 a Company Secretary in Practice carries out audit of Reconciliation of Share Capital on quarterly basis to reconcile the total admitted equity share capital with the National Securities Depository Limited (NSDL) and the Central Depository Services (India) Limited (CDSL) and the total issued and listed equity share capital. The audit report confirms that the total issued/paid-up capital is in agreement with the total number of shares in physical form and the total number of dematerialized shares held with NSDL and CDSL. The said report, duly signed by practicing company secretary is submitted to stock exchanges where the securities of the company are listed within 30 days of the end of each quarter and this Report is also placed before the Board of Directors of the company.

54. CREDIT RATING

In the absence of issue of any debt securities, the Company has not obtained any credit rating with respect to any debt securities. Further, CRISIL Ratings Limited has assigned a long-term rating of CRISIL BBB-/ (Positive) for the credit facilities availed by the Company from Banks.

55. DETAILS OF APPLICATION MADE OR ANY PROCEEDING PENDING UNDER THE INSOLVENCY AND BANKRUPTCY CODE, 2016 (31 OF 2016) DURING THE YEAR ALONGWITH THEIR STATUS AS AT THE END OF THE FINANCIAL YEAR

The Company has not made any application or no proceeding is pending under the Insolvency and Bankruptcy Code, 2016 during the Financial Year and hence not being commented upon.

56. DISCLOSURE OF CERTAIN TYPES OF AGREEMENTS BINDING LISTED ENTITIES

As per the information available with the Company, there are no agreements entered into by the shareholders, Promoters, Promoters Group entities, Related Parties, Directors, Key Managerial Personnel, Employees of the Company, its subsidiaries and associates companies which are binding the Company in terms of clause 5A of Para A of Part A of Schedule III of the Listing Regulations.

57. THE DETAILS OF DIFFERENCE BETWEEN AMOUNT OF THE VALUATION DONE AT THE TIME OF ONE TIME SETTLEMENT AND THE VALUATION DONE WHILE TAKING LOAN FROM THE BANKS OR FINANCIAL INSTITUTIONS ALONG WITH THE REASONS THEREOF.

During the Financial Year under review, there has been no incident of one-time settlement for loan taken from the banks of financial institutions and hence not being commented upon.

BOARD'S REPORT

58. GREEN INITIATIVES

In commitment to keeping in line with the Green Initiative and going beyond it to create new green initiations, an electronic copy of the Notice of the 02nd Annual General Meeting of the Company along with a copy of the Annual Report is being sent to all Members whose email addresses are registered with the Company/ Depository Participant(s) and will is also available at the Company's website at https://www.thaaicasting.com

59. INVESTOR GRIEVANCE REDRESSAL

During the period since listing of shares of the company to the date of this report, there were no complaints received from the investors. The designated email id for Investor complaint is cs@thaaicasting.com

60. BUSINESS LOCATIONS:

As on March 31, 2025, the company has its place of business (Factory Unit) in the following location;

Pillaipakkam, Thiruvallur, Tamil Nadu – 602105	No.A-20 SIPCOT Industrial Park, 7th Cross Street, PiPillaipakkam, Thiruvallur, Tamil Nadu – 602105
Pillaipakkam, Thiruvallur, Tamil Nadu – 602105	Plant – II: S28, Vengadu Village, Adithya Pavers, SIPCOT Industrial Park Pillaipakkam, Kancheepuram, Tamil Nadu, 602105

61. ACKNOWLEDGEMENT:

The Board of Directors would like to express their sincere appreciation for the assistance and co-operation received from the government and regulatory authorities, stock exchange, financial institutions, banks, business associates, customers, vendors, members, for their co-operation and support and looks forward to their continued support in future. The Board of Directors wish to place on record its deep sense of appreciation for the committed services by all the employees of the Company.

For and on behalf of the Board
Thaai Casting Limited

SD/-
Sriramulu Anandan
Chairman & Managing Director
DIN:02354202

SD/-
Anandan Sheevani
Whole Time Director

Place: Pillaipakkam
Date: 28-05-2025

Annexure – I

to Board's Report

AOC-1

Statement containing salient features of the financial statement of subsidiaries/ Associate companies/ joint ventures

Part "A": Subsidiaries

Name of the subsidiary	**Thaai Induction And Nitriding Pvt Ltd**
Cin	**U24105TN2023PTC164925**
Date Since when subsidiary was acquired	**02/11/2023**
Provisions Pursuant to which the company has become subsidiary	**2(87)(ii)**
1. Reporting period for the subsidiary concerned, if different from the holding company's reporting period	NA
2. Reporting currency and Exchange rate as on the last date of the relevant Financial year in the case of foreign subsidiaries.	NA
3. Share capital	15.00 Lakhs
4. Reserves & surplus	5.73 Lakhs
5. Total assets	1082.93 Lakhs
6. Total Liabilities	1082.93 Lakhs
7. Investments	-
8. Turnover	209.94 Lakhs
9. Profit before taxation	11.11 Lakhs
10. Provision for taxation	5.38 Lakhs
11. Profit after taxation	5.73 Lakhs
12. Proposed Dividend	0
13. % of shareholding	100(Along With its Nominee)

The following information shall be furnished:-

1. Names of subsidiaries which are yet to commence operations – NIL
2. Names of subsidiaries which have been liquidated or sold during the year- NIL

Annexure – I

to Board's Report

Part "B": Associates and Joint Ventures –

Name of Associates/Joint Ventures	M/s. SIMTECH CNC - Firm bearing Registration No. FR/Chennai South/580/2024.
Latest audited Balance Sheet Date	31/03/2025
Date on which the **Associates/Joint Venture was associated or acquired**	01/04/2024
Shares of Associate/Joint Ventures held by the Company on the year end	51%
A-Number B-Amount of Investment in Associates/Joint Venture C-Extend of Holding %	NA ₹ 435.66 Lakhs/- (Rupees Four Hundred Thirty Five .(point) Sixty Six Lakhs Only)(Including Share of Profit) 51%
Description of how there is significant influence	Voting power & Profit Sharing
Reason why the associate/joint venture is not consolidated	NA
Networth attributable to Shareholding as per latest audited Balance Sheet	₹ 435.66 Lakhs/- (Pertains to Holding Company's Share)
Profit / Loss for the year i. Considered in Consolidation ii. Not Considered in Consolidation	 Profit for Holding Compny-1,08,62,113 Profit for Minority Interst-1,04,36,147 Nil

The following information shall be furnished:-

1. Names of associates or joint ventures which are yet to commence operations: Nil
2. Names of associates or joint ventures which have been liquidated or sold during the year Nil

For and on behalf of the Board of Directors of
Thaai Casting Limited

Sd	**Sd**	**Sd**
C. Venkatesan	**Sriramulu Anandan**	**Anandan Shevaani**
Whole Time Director	Managing Director	Whole Time Director & CFO
(DIN: 10077788)	(DIN: 02354202)	(DIN: 10061358)

Place: Chennai
Date:28/05/2025

Annexure- II

to Board's Report

FORM NO. AOC-2

Form for disclosure of particulars of contracts/arrangements entered into by the company with related parties referred to in sub-section (1) of section 188 of the Companies Act, 2013 including certain arms length transactions under third proviso thereto

(Pursuant to clause (h) of sub-section (3) of section 134 of the Act and Rule 8(2) of the Companies (Accounts) Rules, 2014)

1. Details of contracts or arrangements or transactions not at arm's length basis

Sl. No.	Particulars	Details
A	Name(s) of the related party and nature of relationship	**NOT APPLICABLE**
B	Nature of contracts/arrangements/transactions	
C	Duration of the contracts/arrangements/transactions	
D	Salient terms of the contracts or arrangements or transactions including the value, if any	
E	Justification for entering into such contracts or arrangements or transactions	
F	Date of approval by the Board	
G	Amount paid as advances, if any	
H	Date on which the special resolution was passed in General meeting as required under first proviso to section 188	

2. Details of material contracts or arrangement or transactions at arm's length basis

(Amount in Lakhs)

Name(s) of the related party and nature of relationship	Nature of contracts / Arrangements / Transaction	Duration of the contracts/ arrangements/ transactions	Salient terms of the contracts or arrangements or transactions	Total value, if any during the year (INR)Lakhs	Date(s) of approval by the Board, if any	Amount paid as advances, if any:
Zuddha Enterprises Mr. Sriramulu Rajasekar Ramakrishnan who is the whole-time director in the company, is the proprietor of this entity.	Purchase of Goods	2024-2025	Terms of the contract confirm to the prevailing market rates and all the care has been taken to ensure reasonability of prices compare to the prevailing rates in the market, better quality products and timely supply.	₹ 451.61/-	Not Applicable, since the arrangement was entered into in the ordinary course of business and on arm's length	NIL
	Sales of Goods	2024-2025		₹ 326,24/-		NIL

Annexure- II

to Board's Report

Name(s) of the related party and nature of relationship	Nature of contracts / Arrangements / Transaction	Duration of the contracts/ arrangements/ transactions	Salient terms of the contracts or arrangements or transactions	Total value, if any during the year (INR)Lakhs	Date(s) of approval by the Board, if any	Amount paid as advances, if any:
Samundeeswari Industries Mrs. Samundeswari, wife of Mr. Sriramulu Anandan, MD & Charman of the company, is the proprietor of this entity	Purchase of Goods	2024-2025	Terms of the contract confirm to the prevailing market rates and all the care has been taken to ensure reasonability of prices compare to the prevailing rates in the market, better quality products and timely supply.	₹ 177.98/-	Not Applicable, since the arrangement was entered into in the ordinary course of business and on arm's length	NIL
						NIL
Shri Auto Components Mr.Santosh, Brother of Mr. C. Venkatesan, who is the Whole-time director of the company, is having Significant Control in the partnership firm	Purchase of Goods	2024-2025		₹ 8.81/-		NIL
3C Casting Brother of Mr. C. Venkatesan, who is the Whole-time director of the company, is having Significant Control in the partnership firm.	Purchase of Goods	2024-2025		₹ 570.36/-		NIL
	Sales of Goods	2024-2025		₹ 499.28/-		NIL
Simtech CNC Partnership Firm where company has 51 Percentage stake and Promoter,Promoter Gorups are partner to the Firm	Purchase of Goods	2024-2025		₹ 58.09/-		NIL
	Purchase of Fixed Asset	2024-2025		₹ 386.90/-		NIL
	Sales of Goods	2024-2025		₹ 311.15/-		NIL
						NIL

For and on behalf of the Board of Directors of
Thaai Casting Limited

Sriramulu Anandan
Managing Director
(DIN: 02354202)

Anandan Shevaani
Whole Time Director & CFO
(DIN: 10061358)

Place: Chennai
Date:28/05/2025

Annexure- III

to Board's Report

Form No. MR-3
SECRETARIAL AUDIT REPORT
FOR THE FINANCIAL YEAR ENDED MARCH 31, 2024
[Pursuant to section 204(1) of the Companies Act, 2013 and Rule No.9 of the Companies (Appointment and Remuneration Personnel) Rules, 2014]

To,
The Members,
THAAI CASTING LIMITED
CIN: L24105TN2023PLC161105
Registered Office: No.A-20 SIPCOT Industrial Park
7th Cross Street, Pillaipakkam, Tiruvallur
Tamil Nadu, India, 602105

I have conducted the secretarial audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by **THAAI CASTING LIMITED** having CIN L24105TN2023PLC161105 (hereinafter called the company) for the financial year ended March 31, 2025 (**"Audit Period"**). The Secretarial Audit was conducted in a manner that provided us a reasonable basis for evaluating the corporate conducts/statutory compliances and expressing my opinion thereon.

Based on my verification of the Company's books, papers, minute books, forms and returns filed and other records maintained by the company and also the information provided by the Company, its officers, agents and authorized representatives during the conduct of secretarial audit, the explanations and clarifications given to me and representations made by the Management, I hereby report that in my opinion, the company has, during the audit period, complied with the statutory provisions listed hereunder and also that the Company has proper Board-processes and compliance-mechanism in place to the extent, in the manner and subject to the reporting made hereinafter:

I have examined the books, papers, minute books, forms and returns filed and other records maintained by the Company for the financial year ended on March 31, 2025 according to the provisions of:

(i) The Companies Act, 2013 (the Act) and the rules made thereunder;

(ii) The Securities Contracts (Regulation) Act, 1956 ('SCRA') and the rules made thereunder;

(iii) The Depositories Act, 1996 and the Regulations and Bye-laws framed thereunder;

(iv) Foreign Exchange Management Act, 1999 and the rules and regulations made thereunder to the extent of Foreign Direct Investment, Overseas Direct Investment and External Commercial Borrowings;

(v) The following Regulations and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992 ('SEBI Act')**:-**

a. The Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015

b. The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018;

Annexure- III

to Board's Report

c. The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011;

d. The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015;

e. The Securities and Exchange Board of India (Depositories and Participants Regulations, 2018)

f. The Securities and Exchange Board of India (Share Based Employee Benefits and Sweat Equity) Regulations, 2021 – **No events / actions occurred during the Audit Period coming under the purview of this regulation.**

g. The Securities and Exchange Board of India (Issue and Listing of Non-Convertible Securities) Regulations, 2021 – **No events / actions occurred during the Audit Period coming under the purview of this regulation**;

h. The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 1993 regarding the Companies Act and dealing with client;

i. The Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2021; – **No events / actions occurred during the Audit Period coming under the purview of this regulation; and**

j. The Securities and Exchange Board of India (Buyback of Securities) Regulations, 2018; – **No events / actions occurred during the Audit Period coming under the purview of this regulation;**

(vi) Other specifically applicable laws to the Company:

As informed by the management, there are no other laws applicable specifically to the Company.

I have also examined compliance with the applicable clauses of the following:

(i) Secretarial Standards with respect to Meetings of the Board of Directors (SS-1) and General Meetings (SS-2) issued by The Institute of Company Secretaries of India (ICSI).

(ii) The Listing Agreement entered into by the Company with National Stock Exchange of India Ltd (NSE) in respect of listing of equity shares of the company on NSE EMERGE Platform.

I have relied on the representation made by the Company and its Officers for systems and mechanism formed by the Company for compliances under other applicable Acts, Laws and Regulations to the Company.

During the period under review the Company has complied with the provisions of the Act, Rules, Regulations, Guidelines, Standards, etc. mentioned above subject to the fact that certain forms/returns required to be filed under the Act have been filed belatedly with payment of applicable additional fee. However, the Company is yet to file the e Form MGT 14 for the investment made in M/s Simtech CNC, a Partnership Firm and e-form CHG-4 in respect of satisfaction of charges pertaining to the Charge created in favour of Yes Bank Limited with the RoC wherein the due dates for filing the respective forms have been passed.

Annexure- III

to Board's Report

I further report that

The Board of Directors of the Company is duly constituted with proper balance of Executive Directors, Non-Executive Directors and Independent Directors including a Woman Director. The Key Managerial Persons (KMPs) required by the Companies Act, 2013 under the provisions of section 203 has been appointed. The changes in the composition of the Board of Directors and KMPs that took place during the period under review were carried out in compliance with the provisions of the Act.

Adequate notice is given to all directors for the meetings of the Board and Committees except where consent of directors was received for scheduling meeting at a shorter notice, agenda and detailed notes on agenda were sent at least seven days in advance, and a system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting and for meaningful participation at the meeting by the directors.

Decisions at the meetings of the Board of Directors/ Committees of the Company were carried unanimously. I was informed that there were no dissenting views of the members on any of the members on any of the matters during the year that were required to be captured and recorded as part of the minutes.

I further report that the compliance by the Company of applicable financial laws such as direct and indirect tax laws and maintenance of financial records and books of accounts have not been reviewed in this audit since the same have been subject to review by the statutory auditors, tax auditors and other designated professionals

I further report that as per the explanations given to me, by the company, its officers and authorised representatives during the conduct of the audit and compliance certificate (s) placed before the board meeting, the representation made by the Management and relied upon by me, there are adequate systems and processes in the Company commensurate with the size and operations of the Company to monitor and ensure compliance with applicable laws, rules, regulations and guidelines

I further report that during the audit period, there were following specific events / actions having a major bearing on Company's affairs in pursuance of the above-referred laws, rules, regulations, guidelines, standards, etc.:

1. Appointment of M/s P P N and Company, Chartered Accountants. (FRN 013623S) at the 1st Annual General Meeting of the Company held on 30th September 2024 as Statutory Auditor for a term of Five (05) Years to hold office from the conclusion of the 1st Annual General meeting till the conclusion of 6th Annual General Meeting to be held in the year 2029.

2. Resignation of Mr. DVR Murthy (DIN 06564770), as an Independent Director with effect from 1st June 2024.

3. Appointment of Mr. Gautham (DIN: 02442155) as an Independent Director of the Company for a term of 5 years with effect from 28th August, 2024 to 27th August, 2029 (both dates inclusive.

4. Resignation of Mr. Rajesh Kumar Samal (Membership No. A62501) as the Company Secretary and Compliance Officer of the Company, w.e.f 03/10/2024

5. Appointment of Mr. Satyabrata Baral (Membership No. A60484) as the Company Secretary and Compliance Officer of the Company, w.e.f 16/11/2024 consequent to the resignation of Mr. Rajesh Kumar Samal.

Annexure- III

to Board's Report

6. Granting of Corporate guarantee of up to ₹ 12.50 Crore (Rupees Twelve crore Fifty lakhs Only) in favour of The Federal Bank Limited to secure the Loan facility of up to ₹ 12.50 Crore (Rupees Twelve crore Fifty lakhs Only) to be availed by M/s. Thaai Induction and Nitriding Private Limited, a Wholly Owned subsidiary of Thaai Casting Limited.

7. Investment made in M/s Simtech CNC, a Partnership Firm where the Company holds 51% of share of profits.

For SKD & ASSOCIATES
Company Secretary in Practice
Firm Regn. No. S2023TN958600

Susanta Kumar Dehury
Proprietor
Membership No. F.7408
C.P.No. 27050
Peer Review Cert No. 5384/2023
UDIN Number: F007408G000482168

Date: 28/05/2025
Place: Chennai

Note: This report is to be read with our letter of even date which is annexed as Annexure A and forms an integral part of this report

Annexure- III

to Board's Report

Annexure – A

To,
The Members,
THAAI CASTING LIMITED
CIN: L24105TN2023PLC161105
Registered Office: No.A-20 SIPCOT Industrial Park,
7th Cross Street, Pillaipakkam, Tiruvallur
Tamil Nadu, India, 602105

My report of even date is to be read along with this letter.

1. Maintenance of secretarial records is the responsibility of the management of the Company. My responsibility is to express an opinion on these secretarial records based on our audit.

2. I have followed the audit practices and processes as were appropriate to obtain reasonable assurance about the correctness of the contents of the Secretarial records. The verification was done on test basis to ensure that correct facts are reflected in secretarial records. I believe that the processes and practices, I followed provide a reasonable basis for our opinion

3. I have not verified the correctness and appropriateness of financial records and books of accounts of the Company.

4. Wherever required, I have obtained the Management representation about the compliance of laws, rules and regulations and happening of events etc.

5. The compliance of the provisions of Corporate and other applicable laws, rules, regulations, standards is the responsibility of management. My examination was limited to the verification of procedures on test basis

6. The Secretarial Audit report is neither an assurance as to the future viability of the Company nor the efficacy or effectiveness with which the management has conducted the affairs of the Company.

For SKD & ASSOCIATES
Company Secretary in Practice
Firm Regn. No. S2023TN958600

Susanta Kumar Dehury
Proprietor
Membership No. F.7408
C.P.No. 27050
Peer Review Cert No. 5384/2023
UDIN Number: F007408G000482168

Date: 28/05/2025
Place: Chennai

Annexure- IV

to Board's Report

Annual Report on Corporate Social Responsibility (CSR) activities for the financial Year 2024-25

1. **Brief outline on CSR Policy of the Company:** The Company's focus areas are education, health, Support for indigenous intergenerational sports, water and sanitation, women empowerment, support of rehabilitation centers and disaster management. The Company's has incorporated CSR Policy making it more comprehensive and in alignment with the broad framework of Schedule VII of the Companies Act, 2013. The Company is committed to Corporate Social Responsibility and strongly believes that the business objectives of the Company must be in congruence with the legitimate development needs of the society in which it operates.

2. **Composition of CSR Committee—**

S no.	Name of Director	Designation in the Committee	Number of meetings of CSR Committee held during the year	Number of meetings of CSR Committee attended during the year
1	Mr. Naren Kumar Mandepudi	Chairman	01	01
2	Ms. Achaya Kumarasamy	Member	01	01
3	Mr. Gautham	Member	01	01

3. **Provide the web-link(s) where the Composition of the CSR Committee, CSR Policy, and CSR Projects approved by the Board are disclosed on the company's website - https://www.thaaicasting.com/**

4. **Provide an executive summary along with the web-link(s) of the Impact Assessment of CSR Projects undertaken pursuant to sub-rule (3) of rule 8, if applicable – Not Applicable**

5. (a) Average net profit of the company as per sub-section (5) of section 135: ₹ **14,49,79,910 /-**

   (b) Two percent of the average net profit of the company as per sub-section (5) of section 135: ₹ **28,99,598 /-**

   (c) Surplus arising out of CSR Projects, programmes, or activities from previous financial years **: Nil**

   (d) Amount required to be set off for the financial year, if any**: Nil**

   (e) Total CSR obligation for the financial year = (b) + (c) - (d): ₹ **28,99,598 /-**

6. (a) Amount spent on CSR Projects (including both Ongoing Projects and other Projects): ₹ **29,00,000/-**

(1)	(2)	(3)	(4)	(5)		(6)	(7)	(8)	
S. no	Name of the Project	Item from the list of activities in schedule VII to the Act	Local area (Yes/ No)	Location of the project.		Amount spent for the project (in ₹)	Mode of implementation - Direct (Yes/No)	Mode of implementation - Through implementing agency	
				State	District			Name	CSR reg number
1.	Promoting Education students	II	Yes	Tamil Nadu	Chennai	10,00,000	No	ANANDAM Charitable Trust	CSR00000963
2.	Promoting Education	II	Yes	Tamil Nadu	Keelkattalai	19,00,000	Yes	-	-
					TOTAL	**29,00,000**			

Annexure- IV

to Board's Report

(b) Amount spent on Administrative Overheads.: **NIL**

(c) Amount spent on Impact Assessment, if applicable. **NIL**

(d) Total amount spent for the Financial Year = (a) + (b) + (c): **29,00,000/-**

(e) CSR amount spent or Unspent for the Financial Year:

Total Amount Spent for the Financial Year (In ₹)	Amount Unspent (In ₹)				
	Total Amount transferred to Unspent CSR Account as per Sub Section (6) of Section 135		Amount transferred to any fund specified under Schedule VII as per Second Proviso to Sub – Section (5) of Section 135		
	Amount	Date of Transfer	Name of the Fund	Amount	Date of Transfer
₹ **29,00,000/-**	-	-	-	-	-

(F) Excess amount for set-off, If any

Sl No	Particular	Amount (In ₹)
(1)	(2)	(3)
(i)	Two percent of average net profit of the company as per sub-section (5) of section 135	₹ **28,99,598**
(ii)	Total amount spent for the Financial Year	₹ **29,00,000**
(iii)	Excess amount spent for the Financial Year [(ii)-(i)]	₹ **402**
(iv)	Surplus arising out of the CSR projects or programmes or activities of the previous Financial Years, if any	**NIL**
(v)	Amount available for set off in succeeding Financial Years [(iii)-(iv)]	₹ **402**

1. Details of Unspent Corporate Social Responsibility amount for the preceding three Financial Years:

1	2	3	4	5	6		7	8
Sl. No.	Preceding Financial Year(s)	Amount transferred to Unspent CSR Account under sub-section (6) of section 135 (in ₹)	Balance Amount in Unspent CSR Account under sub-section (6) of section 135 (in ₹)	Amount Spent in the Financial Year (in ₹)	Amount transferred to a Fund as specified under Schedule VII as per second proviso to sub-section (5) of section 135, if any		Amount remaining to be spent in succeeding Financial Years (in ₹)	Deficiency, If any
					Amount (in ₹)	Date of Transfer		
1	**2023-2024**	Nil	Nil	Nil	Nil		Nil	Nil
2	**2022-2023**	Nil	Nil	Nil	Nil		Nil	Nil
3	**2021-2022**	Nil	Nil	Nil	Nil		Nil	Nil

Annexure- IV

to Board's Report

8. Whether any capital assets have been created or acquired through Corporate Social Responsibility amount spent in the Financial Year: **No**

   If Yes, enter the number of Capital Asset created/Acquired: **Not Applicable**

   Furnish the details relating to such asset(s) so created or acquired through Corporate Social Responsibility amount spent in the Financial Year:

Sl. No.	Short particulars of the property or asset(s) [including complete address and location of the property]	Pincode of the property or asset(s)	Date of creation	Amount of CSR amount spent	Details of entity/ Authority/ beneficiary of the registered owner		
(1)	(2)	(3)	(4)	(5)	(6)		
					CSR Registration Number, if applicable Name Registered address	Name	Registered Address
NIL							

   (All the fields should be captured as appearing in the revenue record, flat no, house no, Municipal Office/ Municipal Corporation/ Gram panchayat are to be specified and also the area of the immovable property as well as boundaries)

9. Specify the reason(s), if the company has failed to spend two per cent of the average net profit as per sub-section (5) of section 135: **Not Applicable**

For and on behalf of the Board
Thaai Casting Limited

SD/-
Sriramulu Anandan
Managing Director
(DIN: 02354202)

SD/-
Naren Kumar Mandepudi
Chairman- CSR committee
(DIN: 07271458)

Place: Pillaipakkam
Date: 28.05.2024

Annexure- V

to Board's Report

DETAILS OF CONSERVATION OF ENERGY, TECHNOLOGY ABSORPTION AND FOREIGN EXCHANGE EARNINGS & OUTGO:

A. CONSERVATION OF ENERGY

(i)	The steps taken or impact on conservation of energy;	Includes i) Phasing out and replacement of conventional machinery with more efficient alternatives. ii) Conducting awareness and sensitization programmes for employees on responsible energy usage. iii) Regulated and optimized use of plant, machinery and allied equipment. iv) Installation and usage of energy-efficient equipment across facilities and v) Continuous monitoring to minimize wastage and optimize energy consumption in manufacturing processes.
(ii)	The steps taken by the company for utilizing alternate sources of energy;	The Company is actively exploring viable options for adoption of alternate and renewable sources of energy to reduce dependency on conventional power
(iii)	The capital investment on energy conservation equipment;	During the year, the Company has not incurred any capital expenditure towards installation of energy conservation equipment.

B. TECHNOLOGY, ABSORPTION, ADOPTION & INNOVATION - Nil

(i)	the efforts made towards technology absorption;	Efforts focus on adoption of latest technologies and innovation to improve productivity and quality of services/products. Improvement in product quality.
(ii)	the benefits derived like product improvement, cost reduction, product development or import substitution;	
(iii)	in case of imported technology (imported during the last three years reckoned from the beginning of the financial year)-	No technology has been imported
	(a) the details of technology imported;	
	(b) the year of import;	
	(c) whether the technology been fully absorbed;	
	(d) if not fully absorbed, areas where absorption has not taken place, and the reasons thereof; and	
(iv)	the expenditure incurred on Research and Development.	Nil

Annexure- V

to Board's Report

C. FOREIGN EXCHANGE EARNINGS AND OUTGO

Particulars	Amount in (₹)
The Foreign Exchange earned in terms of actual inflows during the year	-
The Foreign Exchange loss during the year in terms of actual outflows:	₹ 11,27,135.05/-

For and on behalf of the Board
Thaai Casting Limited

SD/-
Sriramulu Anandan
Managing Director
(DIN: 02354202)

SD/-
Naren Kumar Mandepudi
Chairman- CSR committee
(DIN: 07271458)

Place: Pillaipakkam
Date: 28.05.2024

Annexure- VI

to Board's Report

PARTICULARS OF EMPLOYEES

[Pursuant to Section 197(12) of the Companies Act, 2013 and Rule 5(1), Rule 5(2) & (3) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 for the year ended March 31, 2025

(A) 1. The ratio of the remuneration of each Director to the median remuneration of the employees of the Company for the Financial Year 2024-25 and the percentage increase in remuneration of each Director, Chief Financial Officer, Chief Executive Officer and Company Secretary during the Financial Year

Amount in ₹ Lakhs

Sr. No	Name of Directors / Key Managerial Personnel	Designation	Remuneration	Ratio of remuneration to Median remuneration	% increase in the remuneration
	DIRECTORS				
1	MR.ANANDAN S	Managing Director	60,00,000	19.23	0
2	MR.C.CENKATESAN	Whole time Director	36,00,000	11.53	0
3	MRS.SHEVAANI S	Whole time Director& CFO	24,00,000	7.69	0
4	MR.RAMAKRISHNAN	Whole time Director	24,00,000	7.69	0
	KEY MANAGERIAL PERSONNEL				
4	Rajesh Kumar Samal	Company Secretary	5,56,800 APRIL TO SEP 24)	3.52	0
5	Satyabrata Baral	Company Secretary	3,94,000 NOVEMBER TO MAR 25)	3.06	0

Note 1: Non-Executive Directors are paid remuneration only by way of sitting fees. The remuneration package of the above Directors was approved by the Board of Directors and which were also approved by the Members of the Company at the General Meeting. For the Computation of median remuneration of the employees of the Company Gross Salary paid to each employee who has in the employment of the company for the whole financial year is taken into consideration.

Note 2: The Company did not have any pecuniary relationship or transactions with the Non-Executive Directors of the Company other than payment of the sitting fees for attending meetings. During FY 2024-25, the Company did not advance any loan to any of its Directors. Further, no loans and advances in the nature of loans to firms/companies in which directors are interested was given by the Company and its subsidiaries.

Annexure- VI

to Board's Report

Note 3: Remuneration of the executive directors consists of a salary and other benefits. The Nomination and Remuneration Committee makes annual appraisal of the performance of the Executive Directors based on a detailed performance evaluation, and recommends the compensation payable to them, within the parameters approved by the shareholders, to the Board for their approval.

Note 4: % increase in the remuneration is not applicable for Mr. Anandan C, Managing Director, Mr. C Venkatesan, Whole Time Director, Mrs S Sheevani, Whole Time Director & CFO, Mr. Ramakrishnan, Whole Time Director and Mr. Rajesh Kumar Samal/Mr. Satyabrata Baral, CS as their employment in the present position was only for a part of the previous financial year.

2. **The percentage increase in the median remuneration of employees in the Financial Year**:

   The median remuneration of employees in the Financial Year 2024-25 was not increased.

3. **The number of permanent employees on the rolls of Company:** The number of permanent employees on the rolls of Company as on March 31, 2025 was - 121

4. **Average percentile increase already made in the salaries of employees other than the managerial personnel in the last Financial Year and its comparison with the percentile increase in the managerial remuneration and justification thereof and point out if there are any exceptional circumstances for increase in the managerial remuneration:**

   There has not been changed in the salaries of the employees other than the managerial personnel as compared to last year. During the year there was no increase in the managerial remuneration.

5. **The key parameters for any variable component of remuneration availed by the directors;** -

   Not Applicable

   Explanation.- For the purposes of this rule.- (i) the expression "median" means the numerical value separating the higher half of a population from the lower half and the median of a finite list of numbers may be found by arranging all the observations from lowest value to highest value and picking the middle one;

   (ii) if there is an even number of observations, the median shall be the average of the two middle values.

6. **Affirmation that the remuneration is as per the Remuneration Policy of the Company:**

   It is affirmed that the remuneration paid is as per the Remuneration Policy for Directors, Key Managerial Personnel and other employees, adopted by the Company.

Annexure- VI

to Board's Report

B) Names of the top ten employees in terms of remuneration drawn

Name	Designation	Remuneration (Gross)	nature of employment, (contractual or otherwise)	qualifications and experience	date of commencement of employment	Age	last employment held	percentage of equity shares held	Relation with any director or manager
ANANDAN S	Managing Director	60,00,000	Fixed Term	Post Graduate program at Wasxeda University	12/06/2023	52	NA	54.87%	Father of MS Shevaani S (Whole Time Director & Cfo)
C.VENKATESAN	Whole time Director	36,00,000	Fixed Term	Graduation in Diploma in Mechanical Engineering	12/06/2023	40	NA	5.84%	
SHEVAANI S	Whole time Director& CFO	24,00,000	Fixed Term	Doctorate in Pharmacy	12/06/2023	28	NA	0.42%	Daughter of Mr. Anandan (MD)
RAMAKRISHNAN	Whole time Director	24,00,000	Fixed Term	MSc International Business and Strategic Management.	12/06/2023	28	NA	0.42%	NA
Praveen Raj	Operation Head	16,80,000	Full Time	B Tech	01/03/2017	04/08/1984	NA	0	NA
Rajasekhar	Purchase & maintenance GM	12,00,000	Full Time	DME	01/09/2023	28/10/1973	NA	0	NA
Ayyar	Head	12,00,000	Full Time	B Tech	01/02/2025	03/03/1987	NA	0	NA
Ramesh Haribabu	Business Head	9,81,600	Full Time	DEEE	03/05/2024	13/06/1981	NA	0	NA
Manoharan P	GM HR & ADMIN	9,60,000	Full Time	MBA	09/10/2023	19/05/1972	NA	0	NA
Murali M	Manager Design	8,61,600	Full Time	DME	16/08/2023	23/05/1967	NA	0	NA

C) Employees employed throughout the financial year, was in receipt of remuneration for that year which, in the aggregate, was not less than one crore and two lakh rupees:

There was no employees employed for a part of the financial year, was in receipt of remuneration for any part of that year, at a rate which, in the aggregate, was not less than eight lakh and fifty thousand rupees per month

D) Employees employed for a part of the financial year, was in receipt of remuneration for any part of that year, at a rate which, in the aggregate, was not less than eight lakh and fifty thousand rupees per month:

There was no employees employed for a part of the financial year, was in receipt of remuneration for any part of that year, at a rate which, in the aggregate, was not less than eight lakh and fifty thousand rupees per month

Annexure- VI

to Board's Report

E) Employees employed throughout the financial year or part thereof, was in receipt of remuneration in that year which, in the aggregate, or as the case may be, at a rate which, in the aggregate, is in excess of that drawn by the managing director or whole-time director or manager and holds by himself or along with his spouse and dependent children, not less than two percent of the equity shares of the company:

There was no employee employed throughout the financial year or part thereof, who was in receipt of remuneration in that year which, in the aggregate, or as the case may be, at a rate which, in the aggregate, is in excess of that drawn by the managing director or whole-time director or manager and holds by himself or along with his spouse and dependent children, not less than two percent of the equity shares of the company.

F) Employees posted and working in a country outside India, not being directors or their relatives, drawing more than sixty lakh rupees per financial year or five lakh rupees per month:

There are no employees who are posted outside India.

For and on behalf of the Board of Directors of
THAAI CASTING LIMITED

SRIRAMULU ANANDAN	**ANANDAN SHEVAANI**
Managing Director	Whole Time Director &CFO
(DIN: 02354202)	(DIN: 10061358)

Place: Chennai
Date: 28/05/2025

INDEPENDENT AUDITOR'S REPORT

To,
The Members of,
THAAI CASTING LIMITED.,

Report on the Audit of the Standalone Financial Statements

Opinion

1. We have audited the standalone financial statements of **THAAI CASTING LIMITED** (the **"Company"**), which comprise the balance sheet as at 31st March, 2025**,** the statement of profit and loss and the statement of cash flows for the year then ended, and notes to the financial statements, including a summary of the significant accounting policies and other explanatory information.

2. In our opinion and to the best of our information and according to the explanations given to us, the aforesaid standalone financial statements give the information required by the Companies Act, 2013 as amended ("the Act") in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India, of the state of affairs of the company as at 31st March, 2025, and its profit and cash flows for the year ended on that date.

Basis for Opinion

3. We conducted our audit of the standalone financial statements in accordance with the Standards on Auditing (SAs) as specified under section 143(10) of the Act. Our responsibilities under those Standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India (ICAI) together with the ethical requirements that are relevant to our audit of the standalone financial statements under the provisions of the Act and the Rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Standalone Financial Statements.

Key Audit Matters

4. Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the standalone financial statements of the current period. These matters were addressed in the context of our audit of the standalone financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Revenue from Sale of Products

The Key audit matter	How the matter was addressed in our audit
The Company's revenue is derived primarily from sale of dies and casts ("goods"). Revenue from the sale of goods is recognised upon the transfer of control to the customer. The Company and its external stakeholders focus on revenue as a key performance metric which contains significant related party transactions. Revenue recognition has been identified as a key audit matter as there could be an incentive or external	In view of the significance of the matter we applied the following audit procedures in this area, among others to obtain sufficient appropriate audit evidence: • We assessed the appropriateness of Company's accounting policies for revenue recognition by comparing with applicable accounting standards. • We evaluated the design, implementation and operating effectiveness of key internal controls over recognition of revenue. • We performed substantive testing by selecting samples (using statistical sampling) of revenue transactions recorded during the year by testing the underlying documents which included sales invoices, dispatch

The Key audit matter	How the matter was addressed in our audit
pressures to meet expectations resulting in revenue being overstated or recognized before the control has been transferred.	documents, customer orders and proof of deliveries, to assess whether these are recognised in the appropriate period in which control is transferred. • We tested, on a sample basis (using statistical sampling) specific revenue transactions recorded before and after the financial year-end date to assess whether revenue is recognised in the financial period in which control is transferred. • For revenue from sale of goods to the related parties, we verified the Company's analysis in relation to arm's length assessment and involved our internal specialists. • We tested journal entries on revenue recognised during the year, by considering specified risk-based criteria, to identify unusual or irregular items. • We assessed the adequacy of disclosure made in the standalone financial statements with respect to revenue recognised during the year as required by applicable accounting standard.

(See Point 2 of Note: 2 to the Standalone Financial Statements)

Information Other than the Financial Statements and Auditor's Report Thereon

5. The Company's Board of Directors is responsible for the preparation of the other information. The other information comprises the information included in the Management Discussion and Analysis and Directors Report (the "Reports") including Annexures, but does not include the standalone financial statements and our auditor's report thereon.

6. Our opinion on the standalone financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

7. In connection with our audit of the standalone financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the standalone financial statements, or our knowledge obtained during the course of our audit or otherwise appears to be materially misstated.

8. If, based on the work we have performed, we conclude that there is no material misstatement of this other information, we are required to report that fact and we have nothing to report in this regard.

Management's Responsibility for the Financial Statements:

9. The Company's Board of Directors is responsible for the matters stated in section 134(5) of the Act with respect to the preparation of these standalone financial statements that give a true and fair view of the financial position, financial performance and cash flows of the company in accordance with the accounting principles generally accepted in India, including the accounting standards specified under section 133 of the Act. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgements and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of accounting records, relevant to the preparation and presentation of the financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

10. In preparing the standalone financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

11. Those Board of Directors are also responsible for overseeing the Company's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements:

12. Our objectives are to obtain reasonable assurance about whether the standalone financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these standalone financial statements.

13. As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

    i. Identify and assess the risks of material misstatement of the standalone financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

    ii. Obtain an understanding of internal financial control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the Company has adequate internal financial controls with respect to financial statements in place and the operating effectiveness of such controls.

    iii. Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

    iv. Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the standalone financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.

    v. Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the standalone financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

14. Materiality is the magnitude of misstatements in the financial statements that, individually or in aggregate, makes it probable that the economic decisions of a reasonably knowledgeable user of the financial statements may be influenced. We consider quantitative materiality and qualitative factors in (i) planning the scope of our audit work and in evaluating the results of our work; and (ii) to evaluate the effect of any identified misstatements in the standalone financial statements.

INDEPENDENT AUDITOR'S REPORT

15. We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

16. We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

17. From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the standalone financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on Other Legal and Regulatory Requirements:

18. As required by the **Companies (Auditor's Report) Order, 2020 ("the Order"),** issued by the Central Government of India in terms of sub-section (11) of section 143 of the Act, we give in the "**Annexure - A**" a statement on the matters specified in paragraphs 3 and 4 of the Order, to the extent applicable.

19. As required by Section 143(3) of the Act, we report that:

i. We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit.

ii. In our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books.

iii. The Balance Sheet, the Statement of Profit and Loss, and the Statement of Cash Flows dealt with by this Report are in agreement with the books of account.

iv. In our opinion, the aforesaid standalone financial statements comply with the Accounting Standards specified under Section 133 of the Act read with the Rule 7 of Companies (Accounts) Rules, 2014, as amended.

v. On the basis of the written representation received from the directors as on March 31, 2025, taken on record by the Board of Directors, none of the directors is disqualified as on March 31, 2025, from being appointed as a Director in terms of Section 164(2) of the Act.

vi. With respect to the adequacy of the internal financial controls over financial reporting of the Company and the operating effectiveness of such controls, refer to our separate Report in **"Annexure B"**. Our report expresses an unmodified opinion on the adequacy and operating effectiveness of the Company's internal financial control over financial reporting.

vii. With respect to the other matters to be included in the Auditor's Report in accordance with the requirements of section 197(16) of the Act, as amended:

In our opinion and to the best of our information and according to the explanations given to us, the remuneration paid/provided by the Company to its directors during the year is in accordance with the provisions of section 197 read with Schedule V to the Act.

INDEPENDENT AUDITOR'S REPORT

viii. With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, as amended, in our opinion and to the best of our information and according to the explanations given to us:

i. The Company has disclosed the impact of pending litigations on its financial position in its financial statements. *(Refer Point 1 (A) of Note: 30 - Other Notes on Accounts)*

ii. The Company did not have any long-term contracts including derivative contracts for which there were any material foreseeable losses.

iii. There were no amounts which were required to be transferred to the Investor Education and Protection Fund by the Company.

iv. a) The Management has represented that, to the best of its knowledge and belief, no funds (which are material either individually or in the aggregate) have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other person or entity, including foreign entity ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.

b) The Management has represented, that, to the best of its knowledge and belief, no funds have been received by the Company from any person or entity, including foreign entity ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Company shall, whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;

c) Based on the audit procedures performed that have been considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub-clause (i) and (ii) of Rule 11(e), as provided under (a) and (b) above, contain any material misstatement.

v. The Company has not declared or paid any dividend, hence reporting under Rule 11(f) of Companies (Audit and Auditors) Rules, 2014 is not applicable for the financial year ended March 31, 2025

vi. Based on our examination which included test checks, the Company has used accounting software for maintaining its books of account for the financial year ended 31st March, 2025 which has a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the respective software.

INDEPENDENT AUDITOR'S REPORT

Further, for the periods during which the audit trail (edit log) facility was enabled and operated throughout the year in the respective accounting software, we did not come across any instance of the audit trail feature being tampered with.

For P P N And Company
Chartered Accountants
Firm's Registration No: 013623S
Peer Review Certificate No.013578

R. Rajaram
Partner
M. No: 238452
UDIN: 25238452BMHSUP2111

Date: 28-05-2025
Place: Chennai

Annexure - A

to the Independent Auditor's Report

(Referred to in paragraph 18 under 'Report on Other Legal and Regulatory Requirements' section of our report of even date)

The Annexure referred to in Independent Auditors' Report to the members of the Company on the financial statements for the year ended 31 March, 2025 we report that:

i. In respect of the Company's Property, Plant and Equipment.

(a) (A) The Company has maintained proper records showing full particulars, including quantitative details and situation of Property, Plant and Equipment.

(B) The Company has maintained proper records showing full particulars of intangible assets.

(b) According to the information and explanation given to us, all Property, Plant and Equipment have been physically verified by the management during the year. The Company has a regular programme of periodical physical verification of its Property, Plant and Equipment by all property, plant and equipment are verified during that period. In our opinion, this periodicity of physical verification is reasonable having regard to the size of the Company and the nature of its assets. No material discrepancies were noticed on such verification.

(c) The title deeds of all the immovable properties of the Company are held in the name of the Company.

(d) The Company has not revalued any of its Property, Plant and Equipment during the year ended 31st March 2025.

(e) No proceedings have been initiated or, are pending against the company for holding any benami property under the Benami Transactions (Prohibition) Act, 1988 and rules made there under.

ii. (a) The management has conducted physical verification of inventory at reasonable intervals during the year, except for inventory lying with third parties. In our opinion, the coverage and procedure of such verification by the management is appropriate and no significant discrepancies were noticed. In respect of inventory lying with third parties, these have substantially been confirmed by the third parties. Discrepancies of 10% or more in aggregate for each class of inventories were not noticed on such physical verification and in respect of such confirmations.

(b) According to the information and explanation given to us, and on the basis of our examination of the records of the Company, the Company has been sanctioned working capital limits in excess of five crore rupees, in aggregate, from banks on the basis of security of current assets. In our opinion, the quarterly returns or statements filed by the Company with such banks are materially in agreement with the books of account of the Company *(Refer Point 6 of Note: 30 - Other Notes on Accounts).*

iii. In respect of investments in, provided any guarantee and security and granted any loans and advances in the nature of loans, secured or unsecured, to companies, firms, limited liability partnerships or any other parties during the year:

(a) The Company has provided loans and advances in the nature of loan during the year as follows:

Particulars	Loans (₹ in Lakhs)
Aggregate amount of loan granted/ provided during the year	
- Subsidiaries	750.20
- Joint Venture	-
- Others	-
Balance outstanding as at balance sheet date in respect of	
- Subsidiaries	370.85
- Joint Venture	-
- Others	-

Annexure - A

to the Independent Auditor's Report

(b) According to the information and explanations given to us and based on the audit procedures conducted by us. In our opinion, the investments made, guarantees provided, security given during the year and the terms and conditions of the grant of the loans and advances in the nature of loans provided, during the year are, prima facie, not prejudicial to the Company's interest.

(c) In respect of the loans outstanding as on the balance sheet date, the Company has granted loans to its wholly owned subsidiary, M/s Thaai Induction and Nitriding Private Limited, which are repayable on demand. As informed to us, the Company has not demanded repayment of the loan or payment of interest during the year. Accordingly, there has been no default on the part of the borrower.

(d) According to the information and explanations given to us and on the basis of our examination of the records of the Company, there is no overdue for more than ninety days in respect of loans given.

(e) According to the information and explanations given to us and on the basis of our examination of the records of the Company, there were no loans or advance in the nature of loan granted to companies, or any other parties which was fallen due during the year, that have been renewed or extended or fresh loans granted to settle the over dues of existing loans given to the same parties.

(f) According to the information and explanations given to us, the company has granted loans/ advances in the nature of loans repayable on demand or without specifying any terms or period of repayment. The details of the same are as follows:

(Amount in ₹ Lakhs)

Particulars	All Parties	Promoters	Related Parties
Aggregate amount of loans/ advances in the nature of loans			
- Repayable on demand (A)	370.85	-	370.85
- Agreement does not specify any terms or period of repayment (B)	-	-	-
Total (A+B)	370.85	-	370.85
Percentage of loans/ advances in the nature of loans to the total loans	100%	-	100%

iv. In our opinion and according to the information and explanations given to us, the Company has complied with the provisions of Sections 185 and 186 of the Act in respect of loans granted, investments made and guarantees and securities provided, as applicable.

v. According to the information and explanations given to us, the Company has not accepted deposits and does not have any unclaimed deposits within the meaning of Section 73 to 76 of the Act and the Companies (Acceptance of Deposits) Rules, 2014 (as amended). Accordingly, the provisions of the clause 3 (v) of the Order are not applicable.

vi. We have broadly reviewed the books of accounts maintained by the Company pursuant to the rules prescribed by the Central Government for maintenance of cost records under Section 148(1) of the Act in respect of products manufactured by it, and are of the opinion that prima facie, the prescribed accounts and records have been made

Annexure - A

to the Independent Auditor's Report

and maintained. However, we have not carried out a detailed examination of the records with a view to determine whether these are accurate or complete.

vii. In respect of statutory dues:

(a) According to the information and explanations given to us and according to the records as produced and examined by us, in our opinion, the Company is regular in depositing with appropriate authorities the undisputed statutory dues including income tax, sales tax, service tax, value added tax, goods and service tax, duty of customs, duty of excise, cess and other statutory dues applicable to it and there are arrears of outstanding statutory dues as at 31st March, 2025 for a period of more than six months.

Name of the Statute	Nature of Dues	Amount (₹ in Lakhs)	Period to which the amount relates	Forum where the dispute is pending
The Income Tax Act, 1961	Income Tax	6.94	FY 2017-2018	CIT (Appeals)
The Income Tax Act, 1961	Income Tax	0.18	FY 2017-2018	Assessing Officer
Goods and Services Tax Act, 2017	GST	0.10	FY 2020-2021	CIT (Appeals)
The Income Tax Act, 1961	TDS	34.67	FY 2012-13 to 2024-25	Assessing Officer

viii. According to the information and explanations given to us and on the basis of our examination of the records, there were no transactions relating to previously unrecorded income that have been surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961. Accordingly, paragraph 3 (viii) of the Order is not applicable.

ix. In respect of loans and other borrowings:

(a) The Company has not defaulted in repayments of loans or other borrowings or in the payment of interest thereon to any lender. Hence reporting under clause 3(ix)(a) of the Order is not applicable.

(b) The Company has not been declared a wilful defaulter by any bank or financial institution or any other lender.

(c) The Company has obtained term loans, and the same have been applied for the purposes for which they were obtained.

(d) On examination of the financial statements of the Company, funds raised on short term basis have, prima facie, not been used for long-term purposes during the year. Hence, reporting under clause 3(ix)(d) of the Order is not applicable.

(b) According to the information and explanations given to us, there were dues in respect of income tax, sales tax, service tax, value added tax, goods and service tax, duty of custom, duty of excise, cess and other statutory dues which have not been deposited on account of any dispute. However, the amounts recorded as dues pertains to the erstwhile partnership firm (Thaai Casting) and M/s Thaai Casting Limited (the "Company"). The statutory dues of the firm have been transferred to the company pursuant to its conversion from a firm into a company.

Details of dues which has not been deposited as on March 31, 2025 on accounts of disputes are given below:

Annexure - A

to the Independent Auditor's Report

(e) On an overall examination of the financial statements of the Company, the Company has not taken any funds from any entity or person on account of or to meet the obligations of its subsidiaries, associates or joint ventures. Hence, reporting under clause 3(ix)(e) of the Order is not applicable.

(f) The Company has not raised any loans on the pledge of securities held in its subsidiaries, associate companies during the period and hence reporting on clause 3(ix)(f) of the Order is not applicable.

x. In respect of public offer:

(a) During the year, the company has not raised money by way of an Initial Public Offer or Further Public Offer. Hence, reporting under clause 3(x)(a) is not applicable.

(b) During the year, the Company has not made any preferential allotment or private placement of shares or convertible debentures (fully or partly or optionally) under section 42 and section 62 of the Companies Act, 2013. Accordingly, reporting of the purpose for which amount raised under clause 3 (x)(b) of the Order is not applicable.

xi. In respect of Fraud:

(a) According to the information and explanations given to us, during the year, the Company has not noticed any fraud by the Company or on the Company.

(b) According to information and explanations given to us, no report under sub-section (12) of section 143 of the Companies Act, 2013 has been filed by the auditors in form ADT-4 as prescribed under Rule 13 of companies (Audit and Auditors) Rules, 2014 with the central government.

(c) During the year, the Company has not received any whistle-blower complaints to be considered by the auditors.

xii. The Company is not a Nidhi company. Accordingly, paragraph 3(xii) of the Order is not applicable.

xiii. According to the information and explanations given to us, the company has entered into transactions with related parties in compliance with sections 177 and 188 of the Act, where applicable, and the details of such transactions have been properly disclosed in *Point 21 of Note: 30 - Other Notes on Accounts* to the financial statements, as required by the applicable accounting standards.

xiv. In respect of internal audit system:

(a) In our opinion, the Company has an adequate internal audit system commensurate with the size and the nature of its business.

(b) We have considered, the internal audit reports issued to the company during the year and covering the period up to March 31, 2025 for the period under audit.

xv. According to the information and explanations given to us and based on our examination of the records of the Company, the Company has not entered into any non-cash transactions with its directors or persons connected to its directors. Hence, the provisions of section 192 of the Companies Act, 2013 are not applicable to the Company.

xvi. (a) The Company is not required to be registered under section 45-IA of the Reserve Bank of India Act, 1934. Accordingly, paragraph 3(xvi) (a) of the Order is not applicable.

(b) The Company has not conducted any Non-Banking Financial & Housing Finance Activities during the year. Accordingly, paragraph 3(xvi) (b) of the Order is not applicable.

(c) The Company is not a Core Investment Company (CIC) as defined in the regulations made by Reserve Bank of India. Accordingly, paragraph 3(xvi) (c) of the Order is not applicable.

(d) According to the information and explanations provided to us during the course of audit, the group does not have any Core Investment Company (CIC). Accordingly, paragraph 3(xvi) (d) of the Order is not applicable.

Annexure - A

to the Independent Auditor's Report

xvii. The Company has not incurred any cash loss during the financial year and in the immediately preceding financial year covered by our audit.

xviii. There has not been resignation of the statutory auditors during the year and disclosure on this regard is not appliable.

xix. On the basis of the financial ratios, ageing and expected dates of realization of financial assets and payment of financial liabilities, other information accompanying the financial statements and our knowledge of the Board of Directors and Management plans and based on our examination of the evidence supporting the assumptions, nothing has come to our attention, which causes us to believe that any material uncertainty exists as on the date of the audit report indicating that Company is not capable of meeting its liabilities existing at the date of balance sheet as and when they fall due within a period of one year from the balance sheet date. We, however, state that this is not an assurance as to the future viability of the Company. We further state that our reporting is based on the facts up to the date of the audit report and we neither give any guarantee nor any assurance that all liabilities falling due within a period of one year from the balance sheet date, will get discharged by the Company as and when they fall due.

xx. (a) According to the information and explanations given to us and based on our examination of the records of the Company, the Company has complied with the provisions of Section 135 of the Companies Act, 2013 with respect to Corporate Social Responsibility (CSR). The Company was required to spend ₹ 29.00 lakhs towards CSR activities for the financial year 2024–25 and has contributed ₹ 29.00 lakhs accordingly. *(Refer Point 13 of Note 30 – Other Notes on Accounts to the standalone financial statements).*

(b) According to the information and explanations given to us and based on our examination of the records of the Company, there are no unspent amount towards Corporate Social Responsibility (CSR) on either ongoing projects or other than ongoing projects under section 135 of the Act. Accordingly, paragraph 3(xx) (b) of the Order is not applicable.

xxi. There have not been any qualifications or adverse remarks in the Companies (Auditor's Report) Order (CARO) reports of the Companies included in the consolidated financial statements.

For P P N And Company
Chartered Accountants
Firm's Registration No: 013623S
Peer Review Certificate No.013578

R. Rajaram
Partner
M. No: 238452
UDIN: 25238452BMHSUP2111

Date: 28-05-2025
Place: Chennai

Annexure - B

to the Independent Auditor's Report

(Referred to in paragraph 19 (vi) under 'Report on Other Legal and Regulatory Requirements' section of our report)

Report on the Internal Financial Controls over Financial Reporting under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 ("the Act")

We have audited the internal financial controls over financial reporting of **THAAI CASTING LIMITED** (the **"Company"**) as of **March 31, 2025** in conjunction with our audit of the standalone financial statements of the Company for the year ended on that date.

Management's Responsibility for Internal Financial Controls

The Company's management is responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India ('ICAI'). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

Auditor's Responsibility

Our responsibility is to express an opinion on the Company's internal financial controls over financial reporting based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting (the "Guidance Note") issued by the Institute of Chartered Accountants of India and the Standards on Auditing prescribed under Section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system over financial reporting and their operating effectiveness. Our audit of internal financial controls over financial reporting included obtaining an understanding of internal financial controls over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the standalone financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial controls system over financial reporting.

Meaning of Internal Financial Controls over Financial Reporting

A company's internal financial control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles.

A company's internal financial control over financial reporting includes those policies and procedures that

(1) Pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company;

(2) Provide reasonable assurance that transactions are recorded as necessary to permit preparation of standalone financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorisations of management and directors of the company; and

(3) Provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the company's assets that could have a material effect on the standalone financial statements.

Annexure - B

to the Independent Auditor's Report

Inherent Limitations of Internal Financial Controls over Financial Reporting

Because of the inherent limitations of internal financial controls over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls over financial reporting to future periods are subject to the risk that the internal financial control over financial reporting may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Opinion

In our opinion, to the best of our information and according to the explanations given to us, the Company has, in all material respects, an adequate internal financial controls system over financial reporting and such internal financial controls over financial reporting were operating effectively as at March 31, 2025, based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India ('ICAI').

For P P N And Company
Chartered Accountants
Firm's Registration No: 013623S
Peer Review Certificate No.013578

R. Rajaram
Partner
M. No: 238452
UDIN: 25238452BMHSUP2111

Date: 28-05-2025
Place: Chennai

Standalone Balance Sheet

as at March 31, 2025

(All amounts are in ₹ lakhs unless stated)

Particulars			Note No.	As at March 31, 2025	As at March 31, 2024
I.	**EQUITY AND LIABILITIES**				
1	**SHAREHOLDERS' FUNDS**				
	(a)	Share Capital	**3**	2,312.96	2,312.96
	(b)	Reserves and Surplus	**4**	6,084.36	4,910.99
2	**NON-CURRENT LIABILITIES**				
	(a)	Long-Term Borrowings	**5**	3,387.00	2,086.02
	(b)	Deferred Tax Liabilities (Net)	**6**	162.61	94.79
	(c)	Long Term Provisions	**7**	53.72	38.27
3	**CURRENT LIABILITIES**				
	(a)	Short-Term Borrowings	**8**	4,204.93	2,466.75
	(b)	Trade Payables	**9**		
		(A) Total outstanding dues of Micro Enterprises and Small Enterprises; and		140.69	552.33
		(B) Total outstanding dues of Creditors other than Micro Enterprises and Small Enterprises		1,300.93	598.51
	(c)	Other Current Liabilities	**10**	283.06	253.25
	(d)	Short-Term Provisions	**11**	289.40	341.11
	TOTAL EQUITY AND LIABILITIES			**18,219.65**	**13,654.97**
II.	**ASSETS**				
1	**NON-CURRENT ASSETS**				
	(a)	Property, Plant & Equipment and Intangible Assets	**12**		
		(i) Property, Plant & Equipment		8,527.69	6,132.76
		(ii) Intangible Assets		8.47	10.18
		(iii) Capital Work-in-Progress		896.93	286.66
	(b)	Non-Current Investments	**13**	450.66	15.00
	(c)	Long-term Loans and Advances	**14**	577.03	77.75
2	**CURRENT ASSETS**				
	(a)	Current Investments	**15**	50.39	45.39
	(b)	Inventories	**16**	3,691.51	2,765.85
	(c)	Trade Receivables	**17**	1,992.47	1,190.60
	(d)	Cash and Cash Equivalents	**18**	104.92	1,105.15
	(e)	Short-term Loans and Advances	**19**	1,567.85	1,425.69
	(f)	Other Current Assets	**20**	351.74	599.95
	TOTAL ASSETS			**18,219.65**	**13,654.97**
Company overview, Significant Accounting Policies & Other notes on accounts			**1, 2 & 30**		

The accompanying notes form an integral part of the financial statements

As per our Report on even date
For P P N AND COMPANY
Chartered Accountants
Firm Reg No: 013623S
Peer Review Certificate No. 013578

R RAJARAM
Partner
M. No:238452

Date: 28-05-2025
Place: Chennai

For and on behalf of the Board of Directors of
THAAI CASTING LIMITED

SD/-
S. ANANDAN
Managing Director
DIN : 02354202

SD/-
C. VENKATESAN
Whole Time Director
DIN : 10077788

SD/-
S.A. SHEVAANI
Whole Time Director & CFO
DIN : 10061358

Standalone Statement of Profit and Loss

for the year ended March 31, 2025

(All amounts are in ₹ lakhs unless stated)

Particulars		Note No.	For the Year Ended March 31, 2025	For the Year Ended March 31, 2024
I	Revenue From Operations	**21**	10,651.27	7,096.14
II	Other Income	**22**	207.75	1.40
III	**Total Income (I + II)**		**10,859.02**	**7,097.54**
IV	**Expenses :**			
	Purchases	**23**	6,909.31	5,427.26
	Changes in Inventories	**24**	(925.66)	(1,658.72)
	Employee Benefits Expense	**25**	821.39	505.09
	Finance Costs	**26**	537.39	282.52
	Depreciation & Amortisation Expense	**27**	655.27	240.14
	Other Expenses	**28**	1,334.25	851.44
	Total Expenses (IV)		**9,331.96**	**5,647.74**
V	**Profit Before Exceptional and Extraordinary Items and Tax (III-IV)**		**1,527.06**	**1,449.80**
VI	Exceptional Items		**-**	**-**
VII	**Profit before extraordinary items and tax (V-VI)**		**1,527.06**	**1,449.80**
VIII	Extraordinary items		**-**	**-**
IX	**Profit before tax (VII-VIII)**		**1,527.06**	**1,449.80**
X	**Tax Expense:**			
	(1) Current Tax		285.88	321.64
	(2) Deferred Tax		67.82	62.15
XI	**Profit/ (Loss) for the period from continuing operations (IX-X)**		**1,173.37**	**1,066.01**
XII	**Profit/ (Loss) for the period from discontinuing operations**		-	-
XIII	**Profit/ (Loss) For The Period**		**1,173.37**	**1,066.01**
XIV	**Earnings Per Share**	**29**		
	(1) Basic (in ₹ Per share)		5.07	6.00
	(2) Diluted (in ₹ Per share)		5.07	6.00
Company overview, Significant Accounting Policies & Other notes on accounts		**1, 2 & 30**		

The accompanying notes form an integral part of the financial statements

As per our Report on even date
For P P N AND COMPANY
Chartered Accountants
Firm Reg No: 013623S
Peer Review Certificate No. 013578

R RAJARAM
Partner
M. No:238452

Date: 28-05-2025
Place: Chennai

For and on behalf of the Board of Directors of
THAAI CASTING LIMITED

SD/-
S. ANANDAN
Managing Director
DIN : 02354202

SD/-
C. VENKATESAN
Whole Time Director
DIN : 10077788

SD/-
S.A. SHEVAANI
Whole Time Director & CFO
DIN : 10061358

Standalone Statement of Cash Flow

for the year ended March 31, 2025

(All amounts are in ₹ lakhs unless stated)

Particulars		For the Year Ended March 31, 2025	For the Year Ended March 31, 2024
A	**CASH FLOWS FROM OPERATING ACTIVITIES:**		
	Net Profit Before Tax	1,527.06	1,449.80
	Adjusted for:		
	Depreciation and Amortization	655.27	240.14
	Gratuity Expense	(0.50)	19.47
	Foreign Exchange (Gain)/ Loss	(46.85)	11.27
	Interest Expense	537.39	268.53
	Interest Income	(39.21)	(12.67)
	Operating Profit before working capital changes:	**2,633.17**	**1,976.54**
	Adjustments for changes in working capital:		
	(Increase)/Decrease in Inventories	(925.66)	(2,765.85)
	(Increase)/Decrease in Trade Receivables	(801.87)	(1,190.60)
	(Increase)/Decrease in Short-term Loans and Advances	(142.16)	(1,425.69)
	(Increase)/Decrease in Other Current Assets	298.21	(439.95)
	Increase/(Decrease) in Trade Payables	337.64	1,139.56
	Increase/(Decrease)in Other Current Liabilities	29.81	253.25
	Increase/(Decrease)in Other Provisions	-	70.91
	Cash generations from operations	**1,429.14**	**(2,381.83)**
	Less: Income Taxes Paid	(371.64)	(160.00)
	NET CASH FROM/(USED IN) OPERATING ACTIVITIES (A)	**1,057.50**	**(2,541.83)**
B	**CASH FLOW FROM INVESTING ACTIVITIES**		
	Interest Received	39.21	12.67
	Purchase of Property, Plant & Equipments (including CWIP)	-	(6,669.75)
	Purchase of Non-Current Investments	(435.66)	(15.00)
	(Increase)/Decrease in Long-term Loans and Advances	(499.29)	(77.75)
	Purchase of Current Investments	(5.00)	(45.39)
	NET CASH USED IN INVESTING ACTIVITIES (B)	**(900.74)**	**(6,795.21)**
C	**CASH FLOW FROM FINANCING ACTIVITIES**		
	Interest Paid	(537.39)	(268.53)
	Proceeds from Long Term Borrowings (Net)	1,300.98	2,086.02

Standalone Statement of Cash Flow

for the year ended March 31, 2025

(All amounts are in ₹ lakhs unless stated)

Particulars		For the Year Ended March 31, 2025	For the Year Ended March 31, 2024
	Proceeds from Short Term Borrowings (Net)	1,738.18	2,466.75
	Funds Received through Issue of New Shares in Initial Public Offer	-	4,719.79
	Issue Related Expenses	-	(261.85)
	Funds Received through Issue of Shares	-	1,700.00
	NET CASH FROM FINANCING ACTIVITIES (C)	**2,501.76**	**10,442.18**
D	**NET (DECREASE)/INCREASE IN CASH AND CASH EQUIVALENT (A+B+C)**	**2,658.52**	**1,105.15**
	Opening Cash and Cash Equivalents	**1,105.15**	**-**
	CLOSING CASH AND CASH EQUIVALENT	**3,763.67**	**1,105.15**

As per our Report on even date
For P P N AND COMPANY
Chartered Accountants
Firm Reg No: 013623S
Peer Review Certificate No. 013578

R RAJARAM
Partner
M. No:238452

Date: 28-05-2025
Place: Chennai

For and on behalf of the Board of Directors of
THAAI CASTING LIMITED

SD/-
S. ANANDAN
Managing Director
DIN : 02354202

SD/-
C. VENKATESAN
Whole Time Director
DIN : 10077788

SD/-
S.A. SHEVAANI
Whole Time Director & CFO
DIN : 10061358

Notes to Financial Statements

for the year ended March 31, 2025

(All amounts are in ₹ lakhs unless stated)

Company Overview & Significant Accounting Policies

Note: 1 Company Overview

Thaai Casting Limited (the "Company") was originally formed and registered as a partnership firm under the Partnership Act, 1932 (the "Partnership Act"), in the name and style of M/s. Thaai Casting (the "Firm") pursuant to a deed of partnership dated June 2, 2010. The Company was incorporated on June 12, 2023, by converting the partnership firm M/s. Thaai Casting pursuant to the provisions of Chapter XXI, Part I of the Companies Act, 2013. A certificate of incorporation was issued by the Registrar of Companies, Central Registration Centre, with Corporate Identification Number U24105TN2023PLC161105.

The Company was listed on the SME platform of the NSE on February 23, 2024, through an Initial Public Offer (IPO) of 61,29,600 fully paid-up equity shares of face value ₹ 10 each at a premium of ₹ 67 per share. Consequently, the Corporate Identification Number (CIN) was changed to L24105TN2023PLC161105.

The Company is engaged in the business of manufacturing, producing, processing, excavating, quarrying, melting, moulding, rolling, commercializing, cold working, cleaning, curing, treating, mixing, and manipulating alloys, special steels, stainless steel, cold and hot rolled steel, and all types of materials required for the manufacture of alloy, tool, and special steels. The Company also undertakes steel casting, fabricating, smelting, rolling, and forging of steel and alloy steel billets, as well as all kinds and sizes of re-rolled sections, including flats, angles, rounds, T-iron, squares, hexagons, octagons, rails, joints, channels, steel strips, sheets, plates, deformed bars, plain and cold twisted bars, bright bars, shaftings, and steel structures.

Further, the Company is also engaged in the business and processes of die casting, moulding, melting, aluminizing, anodizing, shredding, soldering, wire drawing, beading, boring, drilling, filling, electroplating, nickel plating, metal spraying, welding, lining, threading, screw cutting, punching, grooving, fitting, assembling, painting, finishing, and other related jobs and processes.

The Standalone Financial Statements are approved by the Company's Board of Directors for issue on May 28, 2025 for the Financial year 2024-2025.

Note: 2 Significant Accounting Policies

1 Basis of Preparation:

The Statement of Assets and Liabilities of the Company as on March 31, 2025, and the Statement of Profit and Loss and Statements of Cash Flows for the financial year ended on March 31, 2025 and the annexure thereto (collectively, the "Financial Statements") have been compiled by the management from the Financial Statements of the Company for the financial year ended on March 31, 2025.

These financial statements are prepared in accordance with Indian Generally Accepted Accounting Principles (GAAP) under the historical cost convention on the accrual basis. GAAP comprises mandatory accounting standards as prescribed under Section 133 of the Companies Act, 2013 ('Act') read with Rule 7 of the Companies (Accounts) Rules, 2021.

2 Revenue Recognition:

Revenue is measured at the amount of consideration received or receivable and represents the gross inflow of economic benefits arising from the ordinary activities of the business, net of trade discounts and sales-related

Notes to Financial Statements

for the year ended March 31, 2025

taxes. Revenue from the sale of goods relates to the sale of dies and casts. Revenue is recognised once the performance obligation has been met. This is deemed to be when the goods and services have been collected by, or delivered to, the customer in accordance with the agreed delivery terms.

Revenue is recognized to the extent that it is probable that the economic benefits will flow to the Company and the revenue can be reliably measured in accordance with AS-9, Revenue Recognition as prescribed by ICAI. Sales are recognized on accrual basis, and only after transfer of services to the customer.

Interest Income: Interest Income is recognized on accrual basis after taking into account the amount outstanding and the rate applicable.

Dividend Income: Dividend Income is recognized when the owner's right to receive payment is established. No dividend income was recognized during the financial year 2024–25, as no such income was received.

Other Income: Other items of income and expenditure are recognized on accrual basis and as a going concern basis, and the accounting policies are consistent with the generally accepted accounting policies.

3 Property, Plant and Equipment Including Intangible Assets:

Property, Plant and Equipments are stated at cost, less accumulated depreciation. Cost includes cost of acquisition including material cost, freight, installation cost, duties and taxes, and other incidental expenses, incurred up to the installation stage, related to such acquisition. Property, Plant and Equipments purchased in India by foreign currency are recorded in Rupees, converted at the exchange rate prevailed on the date of purchase, any gains or losses on the said transactions are recognised either as forex gain/ loss.

Intangible assets that are acquired by the Company are measured initially at cost. After initial recognition, an intangible asset is carried at its cost less any accumulated amortisation and any accumulated impairment loss.

4 Depreciation & Amortisation:

The Company has applied the estimated useful lives as specified in Schedule II of the Companies Act, 2013 and calculated the depreciation as per the Straight Line Value (SLM) method. Depreciation on new assets acquired during the year is provided from the date of acquisition to the end of the financial year. In respect of the assets sold during the year, depreciation is provided from the beginning of the year till the date of its disposal.

Intangible assets are amortised on a straight-line basis over the estimated useful life as specified in Schedule II of the Companies Act, 2013. The amortisation expense on intangible assets with finite lives is recognised in the statement of profit and loss. In respect of the assets sold during the year, amortisation is provided from the beginning of the year till the date of its disposal.

Capital work in-progress represents expenditure incurred in respect of assets which are yet to be brought to it working condition for its intended use and are carried at cost. Cost includes related acquisition expenses, construction or development cost, borrowing costs capitalised and other direct expenditure.

Useful Life of Property, Plant and Equipments :

Category	Useful life	Schedule - II Part 'C'
Computer & Accessories	3 years	XII (ii)
Furniture & Fittings	10 years	V (i)
Buildings	60 years	I (a)
Plant & Machinery	8 years	IV (i) (a)
Vehicles	8 years	VI (3)

5 Impairment of Assets:

The Management periodically assesses using, external and internal sources, whether there is an indication that an asset may be impaired. An impairment loss is recognized wherever the carrying value of an asset exceeds its recoverable amount. The recoverable amount is higher of the asset's net selling price and value in use, which means the present value of future cash flows expected to arise from the continuing use of the asset and its eventual disposal. Reversal of impairment loss is recognized immediately as income in the profit and loss account.

6 Use of Estimates:

The preparation of the financial statements in conformity with Generally Accepted Accounting Principles requires the Management to make estimates and assumptions that affect the reported balances of assets and liabilities and disclosures relating to contingent assets and liabilities as at the date of the financial statements and the reported amounts of income and expenses during the year. Examples of such estimates include provisions for doubtful debts, income taxes, post - sales customer support and the useful lives of Property, Plant and Equipments and intangible assets.

7 Inventories:

Inventory of consumables/spares and loose tools, moulds, dies are valued at lower of cost and net realisable value. Cost comprises the cost of purchases and other costs incurred in bringing the inventories to their present location and condition. Cost is determined using the first-in, first-out (FIFO) method.

8 Trade Receivables:

A receivable represents the Company's right to an amount of consideration that is unconditional (i.e., only the passage of time is required before payment of the consideration is due).

Notes to Financial Statements
for the year ended March 31, 2025

9 Foreign Currency Transactions:

Domestic Operation:

I. Initial Recognition :

A foreign currency transactions are recorded, on initial recognition in the reporting currency, by applying to the foreign currency amount the exchange rate between the reporting currency and the foreign currency at the date of the transaction.

II. Measurement :

Foreign currency monetary items are reported using the closing rate.

Non-monetary items which are carried in terms of historical cost denominated in a foreign currency are reported using the exchange rate at the date of the transaction.

Non-monetary items which are carried at fair value or other similar valuation denominated in a foreign currency are reported using the exchange rates that existed when the values were determined.

III. Treatment of Foreign Exchange :

Exchange differences arising on settlement/ restatement of foreign currency monetary assets and liabilities of the Company are recognized as income or expenses in the Statement of Profit and Loss.

10 Employee Benefits:

Employee benefits are all forms of consideration given by the company in exchange for service rendered by employees.

A. Post-Employment Benefits:

Defined Benefit Plan:

Gratuity liability is a defined benefit obligation and is unfunded. The Company accounts for liability for future gratuity benefits based on the actuarial valuation using Projected Unit Credit Method carried out as at the end of each financial year.

Defined Contribution Plan:

The company makes provident fund and employee state insurance scheme contributions which are defined contribution plans, for qualifying employees. Under these schemes, both the employee and the employer make monthly contributions. The employer contribution is charged off to Profit & Loss Account as an expense.

11 Taxes on Income:

Income Tax expense is accounted for in accordance with AS-22 "Accounting for Taxes on Income" for both Current Tax and Deferred Tax stated below:

A. Current Tax:

Provision for current tax is made in accordance with the provisions of the Income Tax Act, 1961.

B. Deferred Tax:

Deferred tax is recognized, subject to the consideration of prudence, as the tax effect of timing difference between the taxable income and accounting income computed for the current accounting year using the tax rates and tax laws that have been enacted or substantially enacted by the balance sheet date.

Deferred tax assets are recognized and carried forward to the extent that there is a reasonable certainty, except arising from unabsorbed depreciation and carried forward losses, that sufficient future taxable income will be available against which such deferred tax assets can be realised.

12 Provisions and Contingent Liabilities:

A provision is recognised if, as a result of past event, the Company has a present legal obligation that can be estimated reliably and it is probable that an outflow of economic benefit will be required to settle the obligation. Provisions are determined by the best estimate of outflow of economic benefits required to settle the obligation at the reporting date. Where no reliable estimate can be made, a disclosure is made as contingent liability. A disclosure for a contingent liability is also made when there is a possible obligation or a present obligation that may, but probably will not, require an outflow of resources. Where there is possible obligation or present obligation in respect of which the likelihood of outflow of resources is remote, no provision or disclosure is made.

13 Earnings Per Share:

Basic Earnings per share is computed by dividing the net profit after tax by the weighted average number of equity shares outstanding during the period. Diluted earnings per share is computed by dividing the net profit after tax by the weighted average number of shares considered for deriving basic earnings per share and also the weighted average number of equity shares that could have been issued upon conversion of all dilutive potential equity shares. The diluted potential equity shares are adjusted for the proceeds receivable had the shares been actually issued at fair value which is the average market value of the outstanding shares. Dilutive potential equity shares are deemed converted as at the beginning of the period, unless issued at a later date. Dilutive potential equity shares are determined independently for each period presented.

14 Current and Non Current Classification:

(I) "An asset shall be classified as current when it satisfies any of the following criteria:

(a) it is expected to be realized in, or is intended for sale or consumption in, the company's normal operating cycle;
(b) it is held primarily for the purpose of being traded;

(c) it is expected to be realized within twelve months after the reporting date; or it is Cash or cash equivalent unless it is restricted from being exchanged or used to settle a liability for at least twelve months after the reporting date.

All other assets shall be classified as non-current."

(II) "A liability shall be classified as current when it satisfies any of the following criteria:

(a) it is expected to be settled in the company's normal operating cycle;

(b) it is held primarily for the purpose of being traded;

(c) it is due to be settled within twelve months after the reporting date; or

(d) the company does not have an unconditional right to defer settlement of the liability for at least twelve months after the reporting date.

All other liabilities shall be classified as non-current."

Terms of a liability that could, at the option of the counterparty, result in its settlement by the issue of equity instruments do not affect its classification.

"An operating cycle is the time between the acquisition of assets for processing and their realization in Cash or cash equivalents. Where the normal operating cycle cannot be identified, it is assumed to have a duration of twelve months."

The same operating cycle applies to the classification of the company's assets and liabilities .

15 Cash and Cash Equivalents:

Cash and cash equivalents comprises Cash-in-hand, Current Accounts. Cash equivalents are short-term balances (with an original maturity of three months or less from the date of acquisition), highly liquid investments that are readily convertible into known amounts of cash and which are subject to insignificant risk of changes in value. Other Bank Balances are short-term balance (with original maturity is more than three months but less than twelve months).

16 Cash Flow Statement:

Cash flows are reported using the indirect method, whereby profit / (loss) before extraordinary items and tax is adjusted for the effects of transactions of non-cash nature and any deferrals or accruals of past or future cash receipts or payments. Cash flow statement classifies cash flows during the period from operating, investing and financing activities of the Company.

17 Segment Reporting:

The company has considered the business segment as the primary reporting segment. The business segments have been identified based on the nature of products and services, the associated risks and returns, the internal organisation and management structure, and the internal performance reporting systems. The business segment comprises the manufacture and supply of Die Casting Products.

18 Government Grant:

Grants from the government are recognised at their fair value where there is a reasonable assurance that the grant will be received and the Company will comply with all attached conditions. Government grants relating to income are deferred and recognised in the profit or loss over the period necessary to match them with the

(All amounts are in ₹ lakhs unless stated)

costs that they are intended to compensate and presented within other operating income. Government Grants/ Subsidies received towards specific fixed assets have been deducted from the gross value of the concerned fixed assets and grants/ subsidies received during the year towards revenue expenses have been reduced from the respective expenses.

19 Investments:

Investments, which are readily realizable and intended to be held for not more than one year from the date on which such investments are made, are classified as current investments. All other investments are classified as long-term investments.

Note: 3 Share Capital

3.1 Authorized, Issued, Subscribed and Paid up Share Capital

(All amounts are in ₹ lakhs unless stated)

Particulars	As at March 31, 2025	As at March 31, 2024
Authorized Share Capital		
2,50,00,000 Equity Shares of ₹ 10/- each	2,500.00	2,500.00
Total	**2,500.00**	**2,500.00**
Issued, Subscribed and Fully Paid Up Capital		
2,31,29,600 Equity Shares of ₹ 10/- each	2,312.96	2,312.96
Total	**2,312.96**	**2,312.96**

3.2 Reconciliation of Share Capital

(In Nos.)

Reconciliation of Number of Shares	As at March 31, 2025	As at March 31, 2024
Number of Equity Shares as at the beginning of the Year	2,31,29,600	-
Add: Number of Shares Issued during the Year	-	1,70,00,000
Add: Fresh issue of equity shares	-	61,29,600
Number of Equity Shares as at the end of the Financial Year	**2,31,29,600**	**2,31,29,600**

(All amounts are in ₹ lakhs unless stated)

3.3 Details of Shareholders holding more than 5% of Equity Shares of the company

(In Nos.)

Name of the Shareholder	As at March 31, 2025		As at March 31, 2024	
	No. of Shares	% of Shares	No. of Shares	% of Shares
Sriramulu Anandan	1,26,91,500	54.87%	1,26,91,500	54.87%
Chinraj Venkatesan	13,50,000	5.84%	13,50,000	5.84%
Total	**1,40,41,500**	**60.71%**	**1,40,41,500**	**60.71%**

3.4 Details of Shareholding of Promoters as at the end of the year

(In Nos.)

Name of Promoter	As at March 31, 2025		As at March 31, 2024		% Change During the Year
	No. of Shares	% of Shares	No. of Shares	% of Shares	
Sriramulu Anandan	1,26,91,500	54.87%	1,26,91,500	54.87%	0.00%
Chinraj Venkatesan	13,50,000	5.84%	13,50,000	5.84%	0.00%
Anandan Shevaani	97,700	0.42%	97,700	0.42%	0.00%
Total	**1,41,39,200**	**61.13%**	**1,41,39,200**	**61.13%**	-

3.5 Terms & Rights attached to Equity Shares

(i) The company has one class of equity shares having par value of ₹ 10/- (Rupees ten) each. Each shareholder is eligible for one vote per share held and having dividend rights if any, declared by the board from time to time.

(ii) In the event of liquidation, the equity shareholders are eligible to receive the remaining assets of the company after distribution of all preferential amounts, in proportionate to their shareholdings in the company.

(iii) The equity shares are not repayable, except in the case of a buyback, reduction of capital, or winding up, in accordance with the provisions of the Companies Act, 2013.

(iv) Every member of the company holding equity shares has the right to attend the General Meeting of the company, to speak, and, on a show of hands, to cast one vote if present in person. On a poll, the member shall have the right to vote in proportion to their share of the paid-up capital of the company.

(v) The rights, preferences and restrictions attaching to each class of shares:

The Company has only one class of shares and all shareholder have equal rights and there are no restriction.

Notes to Financial Statements

for the year ended March 31, 2025

(All amounts are in ₹ lakhs unless stated)

Note: 4 Reserves and Surplus

(All amounts are in ₹ lakhs unless stated)

Particulars	As at March 31, 2025	As at March 31, 2024
Securities Premium		
Opening Balance	3,844.98	-
Add : Premium on Fresh Issue in an IPO	-	4,106.83
Less : Issue Expenses	-	(261.85)
Closing Balance (A)	**3,844.98**	**3,844.98**
General Reserves		
Opening Balance	-	-
Add: Additions during the year	-	-
Less: Bonus Shares issued	-	-
Closing Balance (B)	-	-
Surplus/ (Deficit)		
Opening Balance	1,066.01	-
Add: Profit/ (Loss) for the year	1,173.37	1,066.01
Less: Transferred to General Reserves	-	-
Closing Balance (C)	**2,239.37**	**1,066.01**
Grand Total (A) + (B) + (C)	**6,084.36**	**4,910.99**

Note: 5 Long-Term Borrowings

Particulars	As at March 31, 2025	As at March 31, 2024
Term Loans		
Secured		
i) From Banks	1,550.99	961.71
ii) From Other Financial Institutions	1,836.00	791.46
Unsecured		
i) From Directors	-	332.85
ii) From Others	-	-
Total	**3,387.00**	**2,086.02**

Note - Details of Loans Attached Separately

Notes to Financial Statements

for the year ended March 31, 2025

(All amounts are in ₹ lakhs unless stated)

Note: 6 Deferred Tax Liabilities (Net)

Particulars	As at March 31, 2025	As at March 31, 2024
On account of timing difference in Net Block as per Books & as per Income Tax	177.02	109.33
On account of timing difference in retiral and other benefits	(14.41)	(14.53)
Total	**162.61**	**94.79**

Note: 7 Long Term Provisions

Particulars	As at March 31, 2025	As at March 31, 2024
Provision for Empoyee Benefits		
a) Provision for Gratuity	53.72	38.27
Total	**53.72**	**38.27**

Note: 8 Short-Term Borrowings

Particulars	As at March 31, 2025	As at March 31, 2024
Secured		
a) From Banks		
- Bank Overdraft*	2,740.74	1,249.17
- Term Loans	-	713.97
b) From Financial Institutions	515.48	-
c) Current Maturities of Long-term borrowings - From Banks	461.38	272.72
d) Current Maturities of Long-term borrowings - Other Financial Institutions	487.33	230.90
Total	**4,204.93**	**2,466.75**

(All amounts are in ₹ lakhs unless stated)

**** Notes :***

Name of Bank/ Financial Institution	Federal Bank	Kotak Mahindra Bank
Nature of Facility	Sanctioned Limit of Cash Credit facility for ₹ 20 Crores	Sanctioned Limit of Cash Credit facility for ₹ 10 Crores
Nature of Security *(Refer Notes Below #)*	Security Interest/ Charge on all Movable and Immovable Assets and Hypothecation of Current Assets and Machineries & Accessories. Personal Guarantee of Mr. S Anandan, Mr. C Venkatesan, Mrs. S A Shevaani, Mr. S R Ramakrishnan, Mrs. Samundeswari Reddiar.	Hypothecation of Current Assets, Movable Assets and Movable Fixed Assets. Mortgage Charge on Immovable Properties. Personal Guarantee of Mr. S Anandan, Mr. C Venkatesan, Mrs. S A Shevaani, Mr. S R Ramakrishnan, Mrs. Samundeswari Reddiar.
Rate of Interest (%)	13.05%	8.86%
For the year ended 31-03-2025 (Amount in ₹ Lakhs)	1,775.76	964.98
For the year ended 31-03-2024 (Amount in ₹ Lakhs)	1,249.17	-

 # Notes:

Property 1: *Residential flat situated at No. 40/1 (part), with an area of 920 sq. ft., Aswini Avantika Apartments, Mount Poonamallee Road, Nandambakkam, in the name of Mr. S. Anandan.*

Property 2: *Residential flat situated at No. 355 (part), with an area of 443.85 sq. ft., TNHB Apartment Phase III, Sholinganallur, Kancheepuram, in the name of Mrs. Samundeswari Reddiar.*

Property 3: *Industrial Property situated at plot no. S-58 , with an area of 3 Acres, Sipcot Industrial Park, Pillaipakkam, Sriperambudur, in the name of M/s. Thaai Casting Limited.*

Property 4: *Residential land situated at No. 215/10, with an area of 2244 sq. ft., Bajanai Koil Street, Nandambakkam, in the name of Mrs. Samundeswari Reddiar.*

Property 5: *Residential land situated at No. 40/3C, with an area of 2243 sq. ft., Swamy Colony, Bajanai Koil Street, Nandambakkam, in the name of Mr. S. Anandan.*

Property 6: *Industrial Property situated at plot no. A20, 7th Cross Street, with an area of 2.24 Acres, Sipcot Industrial Park, Pillaipakkam, Sriperambudur, in the name of M/s. Thaai Casting Limited.*

Notes to Financial Statements
for the year ended March 31, 2025

(All amounts are in ₹ lakhs unless stated)

Note: 9 Trade Payables

Particulars	**As at March 31, 2025**	**As at March 31, 2024**
(A) Total outstanding dues of Micro Enterprises and Small Enterprises; and	140.69	552.33
(B) Total outstanding dues of Creditors other than Micro Enterprises and Small Enterprises	1,300.93	598.51
Total	**1,441.62**	**1,150.83**

Ageing Schedule

a) Trade Payables ageing schedule for the year ended March 31, 2025

Particulars	**Outstanding for following periods from due date of payment**				**Total**
	0 - 1 year	**1 - 2 Years**	**2 - 3 Years**	**More than 3 Years**	
(i) MSME	128.87	11.82	-	-	140.69
(ii) Others	1,263.12	37.80	-	-	1,300.93
(iii) Disputed dues - MSME	-	-	-	-	-
(iv) Disputed dues - Others	-	-	-	-	-
Total	**1,391.99**	**49.63**	-	-	**1,441.62**

b) Trade Payables ageing schedule for the year ended March 31, 2024

Particulars	**Outstanding for following periods from due date of payment**				**Total**
	0 - 1 year	**1 - 2 Years**	**2 - 3 Years**	**More than 3 Years**	
(i) MSME	552.33	-	-	-	552.33
(ii) Others	598.51	-	-	-	598.51
(iii) Disputed dues - MSME	-	-	-	-	-
(iv) Disputed dues - Others	-	-	-	-	-
Total	**1,150.83**	-	-	-	**1,150.83**

Notes to Financial Statements

for the year ended March 31, 2025

(All amounts are in ₹ lakhs unless stated)

Dues of Micro Enterprises and Small Enterprises

Particulars	As at March 31, 2025	As at March 31, 2024
(a) Dues remaining unpaid to any supplier at the end of each accounting year		
- Principal	133.78	547.48
- Interest on the above	6.91	4.85
(b) the amount of interest paid by the buyer in terms of section 16 of the Micro, Small and Medium Enterprises Development Act, 2006, along with the amount of the payment made to the supplier beyond the appointed day during each accounting year;	-	-
(c) the amount of interest due and payable for the period of delay in making payment (which have been paid but beyond the appointed day during the year) but without adding the interest specified under the Micro, Small and Medium Enterprises Development Act, 2006;	-	-
(d) the amount of further interest remaining due and payable even in the succeeding years, until such date when the interest dues above are actually paid to the small enterprise, for the purpose of disallowance of a deductible expenditure under section 23 of the Micro, Small and Medium Enterprises Development Act, 2006.	-	-

Note: Based on the information available with the Company, there are dues to micro and small enterprises, as required to be disclosed under the Micro, Small and Medium Enterprises Development Act, 2006. The information regarding such enterprises has been determined to the extent that parties have been identified on the basis of information available with the Company.

Note: 10 Other Current Liabilities

Particulars	As at March 31, 2025	As at March 31, 2024
a) Advance from Customers	60.54	213.81
b) GST Payable/ (Excess ITC)	85.56	-
c) Director Remuneration Payable	7.59	-
d) TDS & TCS Payable	14.07	39.43
e) Other Payables	115.31	-
Total	**283.06**	**253.25**

Notes to Financial Statements

for the year ended March 31, 2025

(All amounts are in ₹ lakhs unless stated)

Note: 11 Short-Term Provisions

Particulars	As at March 31, 2025	As at March 31, 2024
a) Provision for Tax	285.88	321.64
b) Provision for Gratuity	3.52	19.47
Total	**289.40**	**341.11**

Note: 12 Property, Plant & Equipment and Intangible Assets

(All amounts are in ₹ lakhs unless stated)

Assets	GROSS BLOCK				ACCUMULATED DEPRECIATION				NET BLOCK	
	As on 01-04-2024	Additions	Deletions	As on 31-03-2025	As on 01-04-2024	For the Year	Deletion	As on 31-03-2025	As on 31-03-2025	As on 31-03-2024
(A) Tangible Assets										
Land	1,296.44	149.58	-	1,446.02	-	-	-	-	1,446.02	1,296.44
Building	1,678.57	-	-	1,678.57	15.59	26.87	-	42.47	1,636.10	1,662.98
Plant and Machinery	3,279.16	2,886.35	-	6,165.52	213.13	607.51	-	820.64	5,344.88	3,066.03
Computer	21.17	12.55	-	33.73	3.62	8.03	-	11.65	22.08	17.56
Furniture & Fittings	52.40	-	-	52.40	3.67	5.86	-	9.53	42.88	48.74
Motor Vehicles	44.55	-	-	44.55	3.53	5.29	-	8.83	35.73	41.02
Subtotal	**6,372.31**	**3,048.49**	**-**	**9,420.79**	**239.54**	**653.56**	**-**	**893.11**	**8,527.69**	**6,132.76**
(B) Intangible Assets										
Software	10.78	-	-	10.78	0.60	1.71	-	2.31	8.47	10.18
Subtotal	**10.78**	**-**	**-**	**10.78**	**0.60**	**1.71**	**-**	**2.31**	**8.47**	**10.18**
(C) Capital Work in Progress										
Machinery	286.66	896.93	286.66	896.93	-	-	-	-	896.93	286.66
Subtotal	**286.66**	**896.93**	**286.66**	**896.93**	**-**	**-**	**-**	**-**	**896.93**	**286.66**
Total (A)+(B)+(C)	**6,669.75**	**3,945.41**	**286.66**	**10,328.50**	**240.14**	**655.27**	**-**	**895.42**	**9,433.08**	**6,429.60**

Assets	GROSS BLOCK				ACCUMULATED DEPRECIATION				NET BLOCK
	As on 01-04-2023	Additions	Deletions	As on 31-03-2024	As on 01-04-2023	For the Year	Deletion	As on 31-03-2024	As on 31-03-2024
(A) Tangible Assets									
Land	-	1,296.44	-	1,296.44	-	-	-	-	1,296.44
Building	-	1,678.57	-	1,678.57	-	15.59	-	15.59	1,662.98
Plant and Machinery	-	3,279.16	-	3,279.16	-	213.13	-	213.13	3,066.03

Notes to Financial Statements

for the year ended March 31, 2025

(All amounts are in ₹ lakhs unless stated)

Assets	GROSS BLOCK				ACCUMULATED DEPRECIATION				NET BLOCK
	As on 01-04-2023	Additions	Deletions	As on 31-03-2024	As on 01-04-2023	For the Year	Deletion	As on 31-03-2024	As on 31-03-2024
Computer	-	21.17	-	21.17	-	3.62	-	3.62	17.56
Furniture & Fittings	-	52.40	-	52.40	-	3.67	-	3.67	48.74
Motor Vehicles	-	44.55	-	44.55	-	3.53	-	3.53	41.02
Subtotal	**-**	**6,372.31**	**-**	**6,372.31**	**-**	**239.54**	**-**	**239.54**	**6,132.76**
(B) Intangible Assets									
Software	-	10.78	-	10.78	-	0.60	-	0.60	10.18
Subtotal	**-**	**10.78**	**-**	**10.78**	**-**	**0.60**	**-**	**0.60**	**10.18**
(C) Capital Work in Progress									
Machinery	-	286.66	-	286.66	-	-	-	-	286.66
Subtotal	**-**	**286.66**	**-**	**286.66**	**-**	**-**	**-**	**-**	**286.66**
Total (A)+(B)+(C)	-	**6,669.75**	**-**	**6,669.75**	**-**	**240.14**	**-**	**240.14**	**6,429.60**

Note: 13 Non-Current Investments

Particulars	As at March 31, 2025	As at March 31, 2024
a) Investment in Wholly Owned Subsidiary (Thaai Induction and Nitriding Private Limited)	15.00	15.00
b) Investment in Subsidiary Simtech CNC	435.66	-
Total	**450.66**	**15.00**

Note: 14 Long-term Loans and Advances

Particulars	As at March 31, 2025	As at March 31, 2024
a) Loans and Advances to Wholly Owned Subsidiary	370.85	77.75
b) Advance for Land	60.08	-
c) Deposits with SIPCOT	35.84	-
d) Other Non Current Assets - Security Deposits	110.26	-
Total	**577.03**	**77.75**

Notes to Financial Statements

for the year ended March 31, 2025

(All amounts are in ₹ lakhs unless stated)

Note: 15 Current Investments

Particulars	As at March 31, 2025	As at March 31, 2024
Investments		
(a) In Chits *	50.39	45.39
Total	**50.39**	**45.39**

**Note: As of the reporting date, the company has contributed ₹ 50,38,793 to chit fund schemes managed by Margadarsi Chit Fund Private Limited. These contributions have been classified as unquoted current investments and are stated at cost. It has been assessed that there is no permanent diminution in the value of such investments as of the reporting date. These contributions are expected to mature and be realized within the next 12 months.*

Note: 16 Inventories

Particulars	As at March 31, 2025	As at March 31, 2024
a) Raw Material	2,716.88	866.47
b) Work in Progress	656.56	1,189.13
c) Finished Goods	101.07	710.25
d) Dies & Moulds	217.00	-
Total	**3,691.51**	**2,765.85**

Note: 17 Trade Receivables

Particulars	As at March 31, 2025	As at March 31, 2024
Undisputed Trade receivable considered good – Unsecured	1,992.47	1,190.60
Total	**1,992.47**	**1,190.60**

(All amounts are in ₹ lakhs unless stated)

Ageing Schedule

I. Trade Receivables ageing schedule for the year ended March 31, 2025

Particulars	Outstanding for following periods from due date of payment				Total
	< 6 Months	6 Months - 1 Year	1 - 2 Years	More than 2 Years	
(i) Undisputed Trade Receivables - Considered good	1,870.81	4.62	117.04	-	1,992.47
(ii) Undisputed Trade Receivables - Considered doubtful	-	-	-	-	-
(iii) Disputed Trade Receivables - Considered good	-	-	-	-	-
(iv) Disputed Trade Receivables - Considered doubtful	-	-	-	-	-
Total	**1,870.81**	**4.62**	**117.04**	**-**	**1,992.47**

II. Trade Receivables ageing schedule for the year ended March 31, 2024

Particulars	Outstanding for following periods from due date of payment				Total
	< 6 Months	6 Months - 1 Year	1 - 2 Years	More than 2 Years	
(i) Undisputed Trade Receivables - Considered good	1,128.05	62.55	-	-	1,190.60
(ii) Undisputed Trade Receivables - Considered doubtful	-	-	-	-	
(iii) Disputed Trade Receivables - Considered good	-	-	-	-	
(iv) Disputed Trade Receivables - Considered doubtful	-	-	-	-	
Total	**1,128.05**	**62.55**	**-**	**-**	**1,190.60**

(All amounts are in ₹ lakhs unless stated)

Note: 18 Cash and Cash Equivalents

Particulars	As at March 31, 2025	As at March 31, 2024
i) Cash on hand	0.82	2.75
ii) Balances with Banks:		
- In Current Accounts	104.10	2.40
- In Deposit Accounts (with original maturity of less than three months)	-	1,100.00
Total	**104.92**	**1,105.15**

Note: Cash and cash equivalent comprise of cash at banks, cash/cheques on hand and short-term deposits with an original maturity of three months or less, which are subject to an insignificant risk of changes in value. Cash and cash equivalents include balances with banks which are unrestricted for withdrawal and usage.

Note: 19 Short-term Loans and Advances

Particulars	As at March 31, 2025	As at March 31, 2024
a) Advances to Vendors	1,016.28	1,097.74
b) Security Deposit *	530.92	316.45
c) Staff Advances	14.90	11.50
d) Other Advances	5.75	-
Total	**1,567.85**	**1,425.69**

**Deposit is lien marked against SIDBI bank loans*

Note: 20 Other Current Assets

Particulars	As at March 31, 2025	As at March 31, 2024
a) Advance Income Taxes Paid	50.00	250.00
b) Balances with Government Authority	5.74	225.93
c) Pre-paid Expenses	14.74	10.18
d) TDS Receivables	40.37	42.74
e) Other Receivables	240.89	71.10
Total	**351.74**	**599.95**

(All amounts are in ₹ lakhs unless stated)

Note: 21 Revenue From Operations

(All amounts are in ₹ lakhs unless stated)

Particulars	For the Year Ended March 31, 2025	For the Year Ended March 31, 2024
Sale of Goods & Services	10,651.27	7,096.14
Total	**10,651.27**	**7,096.14**

Note: 22 Other Income

Particulars	For the Year Ended March 31, 2025	For the Year Ended March 31, 2024
Share of Profit from Partnership Firm	108.62	-
Interest Income	39.21	12.67
Foreign Exchange Gain/ (Loss)	46.85	(11.27)
Machinery Rental Income	12.50	-
Other Non - Operating Income	0.57	-
Total	**207.75**	**1.40**

Note: 23 Purchases

Particulars	For the Year Ended March 31, 2025	For the Year Ended March 31, 2024
Purchases of Raw Material & Stock-in-Trade	6,909.31	5,427.26
Total	**6,909.31**	**5,427.26**

Note: 24 Changes in Inventories

Particulars	For the Year Ended March 31, 2025	For the Year Ended March 31, 2024
Opening Stock of Finished Goods, Work in Progress, Stock-in-Trade	2,765.85	1,107.13
Less : Closing Stock of Finished Goods, Work in Progress, Stock-in-Trade	(3,691.51)	(2,765.85)
Total	**(925.66)**	**(1,658.72)**

Notes to Financial Statements
for the year ended March 31, 2025

(All amounts are in ₹ lakhs unless stated)

Note: 25 Employee Benefits Expense

Particulars	For the Year Ended March 31, 2025	For the Year Ended March 31, 2024
Salaries & Wages	637.58	376.55
Gratuity Expense	(0.50)	19.47
Staff Welfare	153.32	91.71
Contribution to Provident and Other Funds	30.98	17.37
Total	**821.39**	**505.09**

Note: 26 Finance Costs

Particulars	For the Year Ended March 31, 2025	For the Year Ended March 31, 2024
Interest Charges	496.27	263.68
Bank Charges and Processing Fees	34.21	13.99
MSME Interest Charges	6.91	4.85
Total	**537.39**	**282.52**

Note: 27 Depreciation & Amortisation Expense

Particulars	For the Year Ended March 31, 2025	For the Year Ended March 31, 2024
Depreciation on Tangible Assets	653.56	239.54
Amortisation on Intangible Assets	1.71	0.60
Total	**655.27**	**240.14**

Notes to Financial Statements

for the year ended March 31, 2025

(All amounts are in ₹ lakhs unless stated)

Note: 28 Other Expenses

Particulars	For the Year Ended March 31, 2025	For the Year Ended March 31, 2024
Business Promotion Expenses	36.48	30.66
Electricity Charges	480.69	299.83
Labour Charges	566.80	315.64
Office Expenses	12.55	12.60
CSR Expenditure	29.00	-
Professional & Consulting fees	48.48	41.86
Audit Fees *	9.50	8.50
Power & Fuel	11.68	3.25
Printing and Stationery	0.60	6.88
Rates & Taxes	1.17	2.19
Repairs & Maintenance	4.06	3.05
Telephone & Internet Charges	1.63	1.63
Transport Charges	37.99	16.51
Travelling Expenses	22.09	37.90
Vehicle Maintenance	15.33	9.50
Miscellaneous Expenses	56.21	61.46
Total	**1,334.25**	**851.44**

Note:

Payment to the Auditor:

Particulars	For the Year Ended March 31, 2025	For the Year Ended March 31, 2024
Statutory Audit Fees	8.00	7.50
Tax Audit Fees	1.50	1.00
Total	**9.50**	**8.50**

Notes to Financial Statements

for the year ended March 31, 2025

(All amounts are in ₹ lakhs unless stated)

Note: 29 Earnings Per Share

Particulars	For the Year Ended March 31, 2025	For the Year Ended March 31, 2024
Profit after tax for the year attributable to equity shareholders	1,173.37	1,066.01
Basic & Diluted		
Weighted Average No of Equity Shares at the end of the year *(Nos. in Lakhs)*	231.30	177.71
Paid up Equity Shares at the end of the year *(Nos. in Lakhs)*	231.30	231.30
Basic EPS *(in ₹)*	**5.07**	**6.00**
Diluted EPS *(in ₹)*	**5.07**	**6.00**

***Note : Details of Loans**

S. No	Particulars	Terms of Repayment (in months)	Rate of Interest (p.a.)	Number of Instalments Outstanding as in 31-03-2025 (in months)	Earnest Monthly Instalment (EMI) / Principal Amount (₹ In Lakhs)	Closing Balance as at 31-03-2025 (₹ In Lakhs)	Nature of Security
	From Banks:						
1	Federal Bank	53	9.65%	24	0.39	8.43	Security Interest/ Charge on all Movable and Immovable Assets and Hypothecation of Current Assets and Machineries & Accessories. Personal Guarantee of Mr. S Anandan, Mr. C Venkatesan, Mrs. S A Shevaani, Mr. S R Ramakrishnan, Mrs. Samundeswari Reddiar.
2	Federal Bank	96	8.70%	56	5.09	253.58	
3	Federal Bank	78	8.70%	38	2.66	94.89	
4	Federal Bank	78	8.70%	38	2.13	72.89	
5	Federal Bank*	89	8.70%	46	2.56	118.31	
6	Federal Bank*	90	8.70%	49	0.60	29.17	
7	Federal Bank	60	8.70%	21	6.22	120.01	
8	Federal Bank	60	8.70%	26	0.18	4.01	
9	Federal Bank	60	8.70%	27	0.18	5.01	
10	Federal Bank*	90	8.70%	60	3.33	198.65	
11	Federal Bank*	68	8.70%	38	1.14	43.91	
12	Federal Bank	64	8.70%	54	8.27	364.24	
13	Federal Bank	66	8.70%	56	15.49	686.42	
14	HDFC Bank	24	10.50%	7	1.90	12.86	Hypothecation of Vehicles
Subtotal						**2,012.37**	**-**
Less : Current Maturities classfied under Short Term Borrowings						(461.38)	**-**
Long Term Borrowings - From Banks						**1,550.99**	**-**

(All amounts are in ₹ lakhs unless stated)

S. No	Particulars	Terms of Repayment (in months)	Rate of Interest (p.a.)	Number of Instalments Outstanding as in 31-03-2025 (in months)	Earnest Monthly Instalment (EMI) / Principal Amount (₹ In Lakhs)	Closing Balance as at 31-03-2025 (₹ In Lakhs)	Nature of Security
	From Other Financial Institutions:						
1	Sundaram Finance Limited	60	11.00%	43	3.08	108.86	Hypothecation of Machinery. Personal Guarantee of Mr. S Anandan, Mr. C Venkatesan, Mrs. Shevaani SA, Mr. Ramakrishnan S R
2	Sundaram Finance Limited	60	11.00%	43	0.77	27.14	
3	Small Industries Development Bank of India	72	9.15%	47	4.11	192.99	Primary Security : Plant & Machinery, Furnitures, Fixtures, Computers, Accessories, Equipments etc. Collateral Security : Deposits with SIDBI Fixed Deposits - ₹ 500 Lakhs. Personal Guarantee of Mr. S Anandan, Mr. C Venkatesan.
4	Small Industries Development Bank of India	54	8.45%	32	5.56	177.79	
5	Small Industries Development Bank of India	30	8.95%	24	3.83	92.00	
6	Small Industries Development Bank of India	78	9.30%	78	14.23	1,110.00	
7	Tata Capital Limited*	32	13.45%	16	2.35	37.54	Hypothecation of Machinery. Personal Guarantee of Mr. S Anandan, Mr. C Venkatesan.
8	Tata Capital Limited*	61	11.45%	43	2.35	100.94	
9	Tata Capital Limited*	60	11.45%	51	8.54	435.56	
10	UGRO Capital Limited	37	13.50%	20	2.24	40.50	Hypothecation of Machinery
Subtotal						**2,323.33**	**-**
Less : Current Maturities classfied under Short Term Borrowings						(487.33)	**-**
Long Term Borrowings - From Other Financial Institutions						**1,836.00**	**-**

** The figures mentioned in the instalment (EMI) column represent the principal amount only. The actual monthly repayment may vary, as it includes the principal mentioned above along with interest calculated at the prevailing rates on the outstanding amount.*

Notes to Financial Statements
for the year ended March 31, 2025

(All amounts are in ₹ lakhs unless stated)

Note: 30 Other Notes on Accounts

1 Contingent Liabilities and Commitments (to the extent not provided for):

A. Contingent Liabilities *

(Amount in ₹ Lakhs)

Particulars	As at March 31, 2025	As at March 31, 2024
(a) TDS Demand	34.67	32.13
(b) Income Tax Demand	7.13	25.28
(c) GST Demand	0.10	90.16
Guarantees	-	-
Other money for which the company is contingently liable	-	-
Total	**41.89**	**147.57**

Note:

The amounts recorded as contingent liabilities pertain to the erstwhile partnership firm, M/s. Thaai Casting, and the related statutory dues have been transferred to the Company pursuant to the conversion of the firm into a company.

A demand notice raised under Section 143(1)(a) of the Income-tax Act, 1961 proposing adjustments to returned income for AY 2018-19. The Company has filed responses/ rectification requests and no provision has been made, and the amount is disclosed as a contingent liability.

A demand has been raised under Section 154 of the Income-tax Act, 1961, pursuant to a rectification order passed for AY 2023–24. The Company is in the process of evaluating the order and considering appropriate remedial action, including filing a revised rectification request or appeal, as may be necessary.

TDS demand notices under Forms 26Q and 24Q, including those pertaining to the erstwhile partnership firm transferred pursuant to its conversion into the Company, are under review. Rectification applications and/or appeals have been initiated, and no provision has been made, and the amount is disclosed as a contingent liability.

B. Commitments

(Amount in ₹ Lakhs)

Particulars	As at March 31, 2025	As at March 31, 2024
Estimated amount of contracts remaining to be executed on capital account and not provided for	Nil	Nil
Uncalled liability on shares and other investments partly paid	Nil	Nil
Other commitments	Nil	Nil
Total	**Nil**	**Nil**

(All amounts are in ₹ lakhs unless stated)

2 Proposed Dividend Details:

The Company has not declared or paid any dividend during the year under review.

3 No issue of securities were made for any specific purpose by the Company during the reporting year.

4 The assets other than Property, Plant and Equipment, Intangible Assets and Non-Current Investments have value on realization in the ordinary course of business equal to the amount at which they are stated.

5 Details of Benami Property Held:

There are no proceedings initiated or pending against the Company for holding any benami property under the Benami Transactions (Prohibition) Act, 1988 (45 of 1988) and the rules made thereunder.

6 The Company has been sanctioned working capital limits in excess of ₹ 5.00 crore, in aggregate, from banks or financial institutions on the basis of security of current assets during the financial year ended March 31, 2025. Quarterly returns or statements of drawing power filed by the company with banks are materially in agreement with the books of account.

A summary of the quarterly reconciliation between the statements filed with the banks and the books of account is provided below.

(Amount in ₹ Lakhs)

Class of Assets	Quarter ending	Value as per Books of Account	Value as per Statements	Variance	Variance %
Inventories	June 30, 2024	2,847.84	2,847.84	(0.00)	0.00%
	September 30, 2024	2,984.48	2,984.49	(0.01)	0.00%
	December 31, 2024	2,906.33	2,906.33	(0.00)	0.00%
	March 31, 2025	3,691.51	3,648.51	43.00	1.18%
Trade Receivables	June 30, 2024	1,563.84	1,563.84	0.00	0.00%
	September 30, 2024	2,104.61	2,104.61	(0.00)	0.00%
	December 31, 2024	1,672.03	1,672.03	0.00	0.00%
	March 31, 2025	1,992.47	1,992.34	0.13	0.01%

Reason for Discrepancies: *The statements submitted to banks during the year were prepared based on provisional books of account. Discrepancies, if any, between these statements and the books of account are primarily due to adjustments relating to provisions and valuations that are recorded only upon finalisation of the financial statements.*

7 Wilful Defaulter:

The company is not declared as wilful defaulter by any bank or financial institution or consortium thereof in accordance with the guidelines on wilful defaulters issued by the RBI.

Notes to Financial Statements
for the year ended March 31, 2025

(All amounts are in ₹ lakhs unless stated)

8 Relationship with Struck off Companies:

The Company has no transactions with companies struck off under section 248 of the Companies Act, 2013.

9 Registration of Charges or Satisfaction with Registrar of Companies:

The Company has charge which is yet to be registered or satisfied with Registrar of Companies beyond the statutory period.

Details:

S. No	Particulars	Amount of Loan (₹ In Lakhs)	Reasons
1	**Registration of Charge :** Sundaram Finance Limited	141.60	Due to the delay in completing the formalities associated with signing the e-form CHG-1 from the lender side in respect of ₹ 141.60 lakh loan facility, the said form couldn't be filed within the prescribed time. The Company is in the process of pursuing legal remedies available under the Companies Act, 2013 to address this.
2	**Satisfaction of Charge :** Yes Bank Limited	1,965.00	Charges created in favour of Yes Bank Limited have not yet been satisfied in the records of the Registrar of Companies. The management has represented that the delay in filing Form CHG-4 with the RoC is procedural in nature. The company is in the process of obtaining the necessary confirmation from the lender and filing the requisite forms to update the charge status accordingly.

10 Compliance with Number of Layers of Companies:

The Company has one wholly owned subsidiary, a private limited company named *"Thaai Induction and Nitriding Private Limited"*, and holds investments in a registered partnership firm, *"Simtech CNC"*. As wholly owned subsidiaries are excluded from the computation of layers under Rule 2(2) of the Companies (Restriction on Number of Layers) Rules, 2017, hence layers prescribed under clause (87) of section 2 of the Companies Act 2013 read with Companies (Restriction on number of Layers) Rules, 2017 are not applicable.

11 Compliance with Approved Scheme(s) of Arrangements:

No Scheme of Arrangements has been approved by the Competent Authority in terms of section 230 to 237 of the Companies Act, 2013.

12 Utilisation of Borrowed Funds and Share Premium:

A. The Management has represented that, to the best of its knowledge and belief, no funds (which are material either individually or in the aggregate) have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other person or entity, including foreign entity ("Intermediaries"), with the understanding, whether recorded in writing

(All amounts are in ₹ lakhs unless stated)

or otherwise, that the Intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;

B. The Management has represented, that, to the best of its knowledge and belief, no funds (which are material either individually or in the aggregate) have been received by the Company from any person or entity, including foreign entity ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Company shall, whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;

C. Based on the audit procedures performed that have been considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub-clause (i) and (ii) of Rule 11(e), as provided under (a) and (b) above, contain any material misstatement.

13 Corporate Social Responsibility:

The Corporate Social Responsibility (CSR) provisions are applicable to the Company from the financial year 2024–25 onwards. In compliance with Section 135(1) of the Companies Act, 2013, the Company has duly constituted a Corporate Social Responsibility (CSR) Committee and has also framed a CSR Policy as required under the Act. The Company has undertaken projects in the area of education for underprivileged school children. These projects are largely in accordance with Schedule VII read with Section 135(2) of the Companies Act, 2013.

Details of Corporate social responsibility (CSR) Expenditure :

(Amount in ₹ Lakhs)

Particulars	For the year ended March 31,	
	2025	2024
Amount required to be spent by the company during the year	29.00	-
Amount of expenditure incurred	29.00	-
Shortfall/ (excess) at the end of the year	-	-
Total of previous years shortfall/ (Excess)	-	-
Reason for shortfall	NA	NA
The nature of CSR activities undertaken by the Company	Promoting education, including special education, employment-enhancing vocational skills, and providing financial assistance to underprivileged school children.	
Details of related party transactions e.g.,contribution to a trust controlled by the company in relation to CSR expenditure as per relevant Accounting Standard	NA	NA
Provision is made with respect to a liability incurred by entering into a contractual obligation	-	-
Excess amount Spent as per Section 135(5)	-	-
Carry forward	-	-

(All amounts are in ₹ lakhs unless stated)

14 Details of Supply of Goods & Services :

A. In case of companies rendering or supplying Goods & Services

(Amount in ₹ Lakhs)

Particulars	For the year ended March 31,	
	2025	2024
Gross Income Derived from goods & services rendered or supplied	10,651.27	7,096.14
Total	**10,651.27**	**7,096.14**

15 In the case of all Concerns Having Capital Work in Progress:

(Amount in ₹ Lakhs)

Particulars	As at March 31, 2025	As at March 31, 2024
Capital Works in Progress	896.93	286.66
Total	**896.93**	**286.66**

Ageing Schedule :

I. Capital Work in Progress ageing schedule for the year ended March 31, 2025

CWIP	Amount in CWIP for a period of				Total
	0 - 1 year	1 - 2 Year	2 - 3 Year	More than 3 Years	
Project in Progress	896.93	- -		-	896.93
Total	**896.93**	- -		-	**896.93**

II. Capital Work in Progress ageing schedule for the year ended March 31, 2024

CWIP	Amount in CWIP for a period of				Total
	0 - 1 year	1 - 2 Year	2 - 3 Year	More than 3 Years	
Project in Progress	286.66	- -		-	286.66
Total	**286.66**	- -		-	**286.66**

16 Undisclosed Income:

There is no detail of any transaction not recorded in the books of accounts that have been surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961.

(All amounts are in ₹ lakhs unless stated)

17 Details of Crypto Currency or Virtual Currency:

The Company has not traded or invested in Crypto Currency or Virtual Currency during the financial year.

18 Dues to Micro, Small and Medium Enterprise (MSME):

The dues towards micro and small enterprises have been disclosed in the schedules to balance sheet.

19 Foreign Currency Earned and Expended:

(Amount in ₹ Lakhs)

Particulars	For the year ended March 31,	
	2025	2024
A. Value of imports calculated on CIF basis		
Raw Material	-	-
Components and Spare Parts	-	-
Capital Goods	1,483.89	-
Total	**1,483.89**	-
B. Expenditure in foreign currency		
Travelling Expenses	-	-
Professional and Consultancy Fees	-	-
Other Matters	-	-
Total	-	-
C. Earnings in foreign currency		
Exports of Goods on F.O.B. basis	-	-
Others	-	-
Total	-	-

(All amounts are in ₹ lakhs unless stated)

20 Disclosure of related parties/related party transactions pursuant to Accounting Standard (AS) - 18 "Related Party Disclosures":

S. No	Name of the Party	Nature of RP	Relationship
1	Thaai Induction And Nitriding Private Limited	Private Limited Company (Subsidiary)	Thaai Casting Limited have significant control in this entity
2	Simtech CNC	Partnership Firm (Subsidiary)	Thaai Casting Limited have significant control in this entity
3	Zuddha Enterprises	Proprietorship business	Mr.Ramakrishnan (Director) have Significant Control in this Entity
4	Samundeeswari Industries	Proprietorship business	Wife of Mr.Anandan (Managing Director) have Significant Control in this Entity
5	Shri Auto Components	Proprietorship business	Brother of Mr.Venkatesan (Director) have Significant Control in this Entity
6	3C Casting	Partnership Business	Brother of Mr.Venkatesan (Director) have Significant Control in this Entity
7	S Anandan	Key Managerial Personnel	Managing Director
8	C Venkatesan	Key Managerial Personnel	Whole Time Director
9	S A Shevaani	Key Managerial Personnel	Whole Time Director Cum CFO
10	S R Ramakrishnan	Key Managerial Personnel	Whole Time Director
11	Satyabrata	Key Managerial Personnel	Company Secretary
12	Naren Kumar Mandepudi	Independent Director	Non Executive Director
13	Achaya Kumarasamy	Independent Director	Non Executive Director
14	Gautham	Independent Director	Non Executive Director
15	Banumati	Relative of Managing Director	Employee
16	Rajasekar	Relative of Managing Director	Employee

Notes to Financial Statements

for the year ended March 31, 2025

(All amounts are in ₹ lakhs unless stated)

Transaction with Related Parties during the Year

(Amount in ₹ Lakhs)

Particulars	For the year ended 31 March, 2025	For the year ended 31 March, 2024
Purchases		
Zuddha Enterprises	451.61	850.51
Samundeeswari Industries	177.98	92.81
Shri Auto Components	8.81	2.84
3C Casting	570.36	949.04
Simtech CNC	58.09	-
Subtotal	**1,266.85**	**1,895.20**
Purchases of Fixed Asset		
Simtech CNC	386.90	**-**
Subtotal	**386.90**	**-**
Sales		
Zuddha Enterprises	326.24	194.35
3C Casting	499.28	856.55
Simtech CNC	311.15	-
Subtotal	**1136.66**	**1,050.90**
Outstanding as on 31st		
Payable to		
Zuddha Enterprises	3.43	61.99
Samundeeswari Industries	14.30	4.75
Shri Auto Components	1.82	1.78
3C Casting	2.60	13.89
Subtotal	**22.15**	**82.40**
Receivable From		
Simtech CNC	22.65	**-**
Subtotal	**22.65**	**-**
Loan From Directors		
S Anandan	**-**	313.37
S.R.Ramakrishnan	**-**	3.63
S.A.Sheevani	**-**	15.85
Subtotal	**-**	**332.85**

Notes to Financial Statements

for the year ended March 31, 2025

(All amounts are in ₹ lakhs unless stated)

(Amount in ₹ Lakhs)

Particulars	For the year ended 31 March, 2025	For the year ended 31 March, 2024
Investments		
Thaai Induction And Nitriding Private Limited	15.00	15.00
Simtech CNC	435.66	**-**
Subtotal	**450.66**	**15.00**
Loans & Advances		
Thaai Induction And Nitriding Private Limited	370.85	77.75
Subtotal	**370.85**	**77.75**
Rental Income		
Thaai Induction And Nitriding Private Limited	12.50	**-**
Subtotal	**12.50**	**-**

(Amount in ₹ Lakhs)

Particulars	For the year ended 31 March, 2025	For the year ended 31 March, 2024
Key Managerial Personnel		
Remuneration Paid to		
S. Anandan	59.83	35.00
C. Venkatesan	35.90	21.00
S.A. Shevaani	23.93	14.00
S.R.Ramakrishnan	12.00	9.07
Subtotal	**131.67**	**79.07**
Remuneration Payable		
S. Anandan	3.59	-
C. Venkatesan	2.34	-
S.A. Shevaani	1.65	-
Subtotal	**7.59**	**-**

(All amounts are in ₹ lakhs unless stated)

(Amount in ₹ Lakhs)

Particulars	For the year ended 31 March, 2025	For the year ended 31 March, 2024
Professional Fess Paid to		
S. Anandan	-	5.00
C. Venkatesan	-	3.00
S.A. Shevaani	-	2.00
S.R.Ramakrishnan	-	4.13
Subtotal	-	**14.13**
Sitting Fees Paid to		
Naren Kumar Mandepudi	1.40	0.60
Dharmala Venkata Ramana Murthy	-	0.60
Achaya Kumarasamy	1.40	0.60
Gautham	1.00	-
Subtotal	**3.80**	**1.80**
Salary Paid to		
Satyabrata	9.46	-
Banumati	5.40	4.80
Rajasekar	12.00	12.00
Subtotal	**26.86**	**16.80**

21 Income Taxes:

I. Minimum Alternate Tax

The company has not Opted the Normal tax rate of the Income Tax Act, 1961. Hence, MAT asset is not recognised.

II. Current Tax

(Amount in ₹ Lakhs)

Particulars	For the year ended March 31,	
	2025	2024
Current Tax	285.88	321.64
Total	**285.88**	**321.64**

Notes to Financial Statements
for the year ended March 31, 2025

(All amounts are in ₹ lakhs unless stated)

22 Exchange Difference:

(Amount in ₹ Lakhs)

Particulars	For the year ended March 31,	
	2025	2024
Exchange Difference Gain/(Loss)	46.85	(11.27)
Total	**46.85**	**(11.27)**

23 Employee Benefit (Incurred in India):

Gratuity - The Present value of obligation is determined based on actuarial valuation using the Projected Unit Credit Method. This method considers each period of service as giving rise to an additional unit of benefit entitlement and measures each unit separately to build up the final obligation.

Interest Cost: It is the increase in the Plan liability over the accounting period resulting from the operation of the actuarial assumption of the interest rate.

Current Service Cost: It is the discounted present value of the benefits from the Plan's benefit formula attributable to the services rendered by employees during the accounting period.

Actuarial Gain or Loss: It occurs when the experience of the Plan differs from that anticipated from the actuarial assumptions. It could also occur due to changes made in the actuarial assumptions.

(i) Reconciliation of Opening and Closing Balance of Gratuity Obligations:

(Amount in ₹ Lakhs)

Particulars	As at March 31, 2025	As at March 31, 2024
Net Liability as at the Beginning of the Period	57.74	38.28
Net Expenses in P/L A/c	(0.50)	19.46
Benefits Paid	-	-
Net Liability as at the End of the Period	57.24	57.74
Present Value of Gratuity Obligation (Closing)	**57.24**	**57.74**

(All amounts are in ₹ lakhs unless stated)

(ii) Expenses Recognized in Statement of Profit and Loss during the Year:

(Amount in ₹ Lakhs)

Particulars	For the year ended March 31,	
	2025	2024
Interest Cost	3.98	1.92
Current Service Cost	6.91	4.79
Past Service Cost	-	-
Net Actuarial (gain) / loss	(11.39)	12.75
Net Expenses to be Recognized in P&L	(0.50)	19.46
Total	**(0.50)**	**19.46**

(iii) Changes in Benefit Obligations:

(Amount in ₹ Lakhs)

Particulars	As at March 31, 2025	As at March 31, 2024
Opening Defined benefit Obligation	57.74	**38.28**
Current service Cost	6.91	4.79
Interest Cost for the Year	3.98	1.92
Actuarial Losses (gains)	(11.39)	12.75
Benefits Paid	-	-
Closing Defined benefit Obligation	57.24	57.74
Total	**57.24**	**57.74**

Actuarial Assumptions:

Particulars	For the year ended March 31,	
	2025	2024
Rate of Discounting	6.86%	7.23%
Salary Escalation	7.00%	7.00%
Attrition Rate	10.00%	10.00%
Mortality rate during employment Indian	Indian Assured Lives Mortality (2012-14) Ultimate	Indian Assured Lives Mortality (2012-14) Ultimate

(All amounts are in ₹ lakhs unless stated)

The estimates of rate of escalation in salary considered in actuarial valuation, take into account inflation, seniority, promotion and other relevant factors including supply and demand in the employment market. The above information is certified by the actuary.

24 Cash Flow Statement:

(1) The amount of significant cash and cash equivalent balances held by the enterprise as at March 31, 2025 was ₹ 1,04,91,985/- that are available for use by Company.

(2) The Company has appropriate amount of Cash Flows that are required to maintain operating capacity.

(3) The Company is investing adequately in the maintenance of its operating capacity.

Additional Disclosures:

(Amount in ₹ Lakhs)

I. Components of Cash and Cash Equivalents:	As at March 31, 2025	As at March 31, 2024
Cash on Hand	0.82	2.75
Balance with Banks		
- In Current Accounts	104.10	2.40
- In Deposit Accounts (with original maturity of less than three months)	-	1,100.00
Total Components of Cash and Cash Equivalents	**104.92**	**1,105.15**

25 Changes in Accounting Estimates:

There are no changes in Accounting Estimates made by the Company during the year.

26 Changes in Accounting Policies:

There are no changes in Accounting Policies made by the Company during the year.

27 Disclosures on Property, Plant and Equipment and Intangible Assets:

I. Property, Plant and Equipment

(1) There is no restriction on the title of Property, Plant and Equipment, subject to only those which are under hypothecation/ charge.

(2) The Company has no contractual commitments for the acquisition of Property,Plant & Equipment.

(3) The Company has no Impairment loss during the period for Property, Plant & Equipment.

(4) Assets are periodically checked for active usage and those which are retired are written off.

(5) There are no temporarily idle property, plant and equipment.

Notes to Financial Statements

for the year ended March 31, 2025

(All amounts are in ₹ lakhs unless stated)

II. Intangible Assets

(1) Intangible asset is amortised as per Schedule II.

(2) The carrying amount and remaining amortization period of any individual intangible asset are not material to the financial statements of the enterprise as a whole.

(3) There are no amounts of intangible assets whose title is restricted and the carrying amounts of intangible assets pledged as security for liabilities.

28 Investments:

I. Profits and Losses with Regard to Investments have been Disclosed as under:

a) Profits and losses on disposal of current investments

b) Profits and losses on changes in the carrying amount of current investments

c) Profits and losses on disposal of long-term investments

d) Profits and losses on changes in the carrying amount of long- term investments

29 Earnings Per Share:

Particulars	As at March 31, 2025	As at March 31, 2024
1. Profit attributable to equity shareholders before extraordinary items (A)	1,173.37	1,066.01
2. Profit attributable to equity shareholders after extraordinary items (B)	1,173.37	1,066.01
3. Number of equity shares outstanding during the year (C) *(Nos. in Lakhs)*	231.30	231.30
4. Weighted average number of equity shares outstanding during the year (D) *(Nos. in Lakhs)*	231.30	177.71
5. Effect of potential equity shares on employee stock options outstanding	-	-
6. Effect of any other items of potential Equity Shares eg.Convertible Debentures, Convertible Preference Shares	-	-
7. Weighted average number of potential equity shares outstanding during the year for the purpose of computing Diluted Earnings Per Share (E) *(Nos. in Lakhs)*	231.30	177.71
8. Basic earnings per share based on shares outstanding at the year end, of face value of ₹ 10 (A/C)	5.07	4.61
9. Diluted earnings per share based on shares outstanding at the year end, of face value of ₹ 10 (B/C)	5.07	4.61
10. Basic earnings per share before extraordinary items of face value of ₹ 10 (A/D)	5.07	6.00

Notes to Financial Statements

for the year ended March 31, 2025

(All amounts are in ₹ lakhs unless stated)

Particulars	As at March 31, 2025	As at March 31, 2024
11. Basic earnings per share after extraordinary items of face value of ₹ 10 (B/D)	5.07	6.00
12. Diluted earnings per share before extraordinary items of face value of ₹ 10(A/E)	5.07	6.00
13. Diluted earnings per share after extraordinary items of face value of ₹ 10 (B/E)	5.07	6.00

30 Balance shown under head Sundry debtors, creditors and advances are subject to confirmation.

31 Previous year's figures have been regrouped / reclassified wherever necessary to correspond with current year's classification/disclosure.

32 Statement of Other Accounting Ratios, as per Companies Act, 2013:

S. No	RATIOS	Numerator	Denominator	As at March 31, 2025	As at March 31, 2024	Variance	Reason for Variance
1	**Current Ratio (in times)**	Total Current Assets	Total Current Liabilities	1.25	1.69	(26.33%)	The decline in the Current Ratio during the year is attributable to a higher increase in current liabilities, particularly loans and trade payables, compared to a modest rise in current assets such as receivables and inventory.
2	**Debt-Equity Ratio (in times)**	Long Term Borrowings + Short Term Borrowings (excl. Director's Loan)	Total Equity	0.90	0.58	(54.77%)	The variance in the debt-equity ratio is due to fresh loans obtained during the year for working capital and expansion purposes.
3	**Debt Service Coverage Ratio (in times)**	Earning for Debt Service (PBT + Depreciation + Interest)	Total Debt Service (Interest + +Principal Repayment)	1.37	1.32	3.58%	NA
4	**Return on Equity Ratio (%)**	Profit After Tax	Total Equity	13.97%	14.76%	(5.31%)	NA
5	**Inventory Turnover Ratio (in times)**	Cost of Goods Sold	Average Inventory	1.85	1.95	(4.77%)	NA

Notes to Financial Statements

for the year ended March 31, 2025

S. No	RATIOS	Numerator	Denominator	As at March 31, 2025	As at March 31, 2024	Variance	Reason for Variance
6	**Trade Receivables Turnover Ratio (in times)**	Net Sales	Average Trade Receivables or Closing Trade Receivables	6.69	5.96	12.29%	NA
7	**Trade Payable Turnover Ratio (in times)**	Net Purchases	Average Trade Payables or Closing Trade Payables	5.33	4.72	13.03%	NA
8	**Net Capital Turnover Ratio (in times)**	Net Sales	Working Capital (Current Assets - Current Liabilities)	6.92	2.43	184.70%	The increase in the Net Capital Turnover Ratio during the year is primarily attributable to higher net sales and a slight reduction in average working capital, indicating improved efficiency in the utilisation of capital for revenue generation.
9	**Net Profit Ratio (%)**	Profit After Tax	Net Sales	11.02%	15.02%	(26.67%)	The decline in the Net Profit Ratio is attributable to a significant increase in revenue, while net profit grew at a relatively slower pace, thereby leading to a marginal compression in net margins.
10	**Return on Capital Employed (%)**	EBIT (PBT + Interest)	Capital Employed	12.57%	14.47%	(13.16%)	NA
11	**Return on Investment (in %)**	Income Generated from Investment Funds	Total Investment	NA	NA	NA	NA

Note: *The above reason for variance shall be addressed if there is a change in the variance of more than 25% as compared to the preceding year.*

As per our Report on even date
For P P N AND COMPANY
Chartered Accountants
Firm Reg No: 013623S
Peer Review Certificate No. 013578

R RAJARAM
Partner
M. No:238452

Date: 28-05-2025
Place: Chennai

For and on behalf of the Board of Directors of
THAAI CASTING LIMITED

S. ANANDAN
Managing Director
DIN : 02354202

C. VENKATESAN
Whole Time Director
DIN : 10077788

S.A. SHEVAANI
Whole Time Director & CFO
DIN : 10061358

INDEPENDENT AUDITOR'S REPORT

To,
The Members of,
THAAI CASTING LIMITED

Report on the Audit of the Consolidated Financial Statements

Opinion

1. We have audited the consolidated financial statements of **THAAI CASTING LIMITED** ("the Parent"/ "the Holding Company") and its subsidiaries, (the Parent/ Holding Company and its Subsidiaries together referred to as "the Group") which comprise the consolidated balance sheet as at 31st March, 2025**,** the consolidated statement of profit and loss and the consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of the significant accounting policies and other explanatory information (hereinafter referred to as "the consolidated financial statements").

2. In our opinion and to the best of our information and according to the explanations given to us, the aforesaid consolidated financial statements give the information required by the Companies Act, 2013 as amended ("the Act") in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India, of the consolidated state of affairs of the Group as at 31st March, 2025, and their consolidated profit and cash flows for the year ended on that date.

Basis for Opinion

3. We conducted our audit of the consolidated financial statements in accordance with the Standards on Auditing (SAs) as specified under section 143(10) of the Act. Our responsibilities under those Standards are further described in the 'Auditor's Responsibilities for the Audit of the consolidated financial Statements' section of our report. We are independent of the Group in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India together with the ethical requirements that are relevant to our audit of the consolidated financial statements under the provisions of the Act and the Rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the consolidated financial statements.

Key Audit Matters

4. Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Revenue from Sale of Products

The Key audit matter	How the matter was addressed in our audit
The Group's revenue is derived primarily from sale of dies and casts ("goods"). Revenue from the sale of goods is recognised upon the transfer of control to the customers. The Group and its external stakeholders focus on revenue as a key performance metric which contains significant related party transactions.	In view of the significance of the matter we applied the following audit procedures in this area, among others to obtain sufficient appropriate audit evidence: • We assessed the appropriateness of Group's accounting policies for revenue recognition by comparing with applicable accounting standards. • We evaluated the design, implementation and operating effectiveness of key internal controls over recognition of revenue.

The Key audit matter	How the matter was addressed in our audit
Revenue recognition has been identified as a key audit matter as there could be an incentive or external pressures to meet expectations resulting in revenue being overstated or recognized before the control has been transferred.	• We performed substantive testing by selecting samples (using statistical sampling) of revenue transactions recorded during the year by testing the underlying documents which included sales invoices, dispatch documents, customer orders and proof of deliveries, to assess whether these are recognised in the appropriate period in which control is transferred. • We tested, on a sample basis (using statistical sampling) specific revenue transactions recorded before and after the financial year-end date to assess whether revenue is recognised in the financial period in which control is transferred. • For revenue from sale of goods to the related parties, we verified the Group's analysis in relation to arm's length assessment and involved our internal specialists. • We tested journal entries on revenue recognised during the year, by considering specified risk based criteria, to identify unusual or irregular items. • We assessed the adequacy of disclosure made in the consolidated financial statements with respect to revenue recognised during the year as required by applicable accounting standard.

(See Point 3 of Note: 2 to the Consolidated Financial Statements)

Information Other than the Financial Statements and Auditor's Report Thereon

5. The Holding Company's Board of Directors is responsible for the preparation of the other information. The other information comprises the information included in the annual reports, but does not include the consolidated financial statements and our auditor's report thereon. The annual report is expected to be made available to us after the date of this auditor's report.

6. Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

7. In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements, or our knowledge obtained during the course of our audit or otherwise appears to be materially misstated.

8. If, based on the work we have performed, we conclude that there is no material misstatement of this other information, we are required to report that fact and we have nothing to report in this regard.

Management's Responsibility for the Consolidated Financial Statements:

9. The Parent's/ Holding Company's Board of Directors is responsible for the matters stated in section 134(5) of the Act with respect to the preparation and presentation of these consolidated financial statements that give a true and fair view of the consolidated financial position, consolidated financial performance and consolidated cash flows in accordance with the accounting principles generally accepted in India, including the accounting standards specified under section 133 of the Act. The respective Board of Directors of the companies included in the Group are responsible for maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Group and for preventing and detecting frauds

and other irregularities; selection and application of appropriate accounting policies; making judgements and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of accounting records, relevant to the preparation and presentation of the consolidated financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error, which have been used for the purpose of preparation of the consolidated financial statements by the Board of Directors of the Parent Company, as aforesaid.

10. In preparing the consolidated financial statements, the respective Board of Directors of the companies included in the Group is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate or to cease operations, or has no realistic alternative but to do so.

11. The respective Board of Directors of the company included in the Group are also responsible for overseeing the financial reporting process of the Group.

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements:

12. Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

13. As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

    i. Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

    ii. Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the Parent/ Holding Company has adequate internal financial controls with reference to financial statements in place and the operating effectiveness of such controls.

    iii. Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the management.

    iv. Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.

INDEPENDENT AUDITOR'S REPORT

v. Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

vi. Obtain sufficient appropriate audit evidence regarding the financial statements/ financial information of such entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the audit of the financial statements/ financial information of such entities included in the consolidated financial statements of which we are the independent auditors. For the other entities included in the consolidated financial statements, which have been audited by other auditors, such other auditors remain responsible for the direction, supervision and performance of the audits carried out by them. We remain solely responsible for our audit opinion. Our responsibilities in this regard are further described in paragraph (a) of the section titled "Other Matters" in this audit report.

14. We communicate with those charged with governance of the Parent/ Holding Company and such other entities included in the consolidated financial statements of which we are the independent auditors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

15. We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

16. From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Other Matters:

17. We did not audit the financial statements/ financial information of a subsidiary, whose financial statements/ financial information reflect total assets of ₹ 1,944.17 lakhs as at 31st March, 2025, total revenue of ₹ 2,118.23 lakhs for the year ended on that date, as considered in the consolidated financial statements.

    This financial statements/ financial information is unaudited and have been furnished to us by the Management and our opinion on the consolidated financial statements, in so far as it relates to the amounts and disclosures included in respect of the subsidiary, is based solely on such unaudited financial statements/ financial information. In our opinion and according to the information and explanations given to us by the Management, this financial statements/ financial information is not material to the Group.

    Our opinion on the consolidated financial statements above and our report on Other Legal and Regulatory Requirements below, is not modified in respect of the above matters with respect to our reliance on the work done and the financial statements/ financial information certified by the Management.

Report on Other Legal and Regulatory Requirements:

18. As required by the Companies (Auditor's Report) Order, 2020 ("the Order"), issued by the Central Government of India in terms of sub-section (11) of section 143 of the Act, and based on our audit and the Order reports issued by us for the companies included in the consolidated financial statements for the year ended 31st March, 2025 and covered under the Act, we report that no qualifications or adverse remarks have been reported in the respective Order reports of such companies.

INDEPENDENT AUDITOR'S REPORT

19. As required by Section 143(3) of the Act, based on our audit and on the consideration of report of the other auditors on separate financial statements and the other financial information of subsidiaries and joint venture, as noted in the 'other matter' paragraph we report, to the extent applicable, that:

    i. We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit of the aforesaid consolidated financial statements.

    ii. In our opinion, proper books of account as required by law relating to preparation of the aforesaid consolidated financial statements have been kept by the Company so far as it appears from our examination of those books, except for the matters stated in paragraph 19(viii) (h) below on reporting under rule 11(g) of the Companies (Audit and Auditors) Rule, 2014 (as amended).

    iii. The Consolidated Balance Sheet, the Consolidated Statement of Profit and Loss, and the Consolidated Statement of Cash Flow dealt with by this Report are in agreement with the books of account maintained for the purpose of preparation of consolidated financial statements.

    iv. In our opinion, the aforesaid consolidated financial statements comply with the Accounting Standards specified under Section 133 of the Act read with the Rule 7 of Companies (Accounts) Rules, 2014, as amended.

    v. On the basis of the written representations received from the directors of the Parent/ Holding Company as on March 31, 2025, taken on record by the Board of Directors of the Holding Company, none of the directors of the Holding Company are disqualified as on March 31, 2025, from being appointed as a Director in terms of Section 164(2) of the Act.

    vi. With respect to the adequacy of the internal financial controls over financial reporting of the Group and the operating effectiveness of such controls, refer to our separate Report in **"Annexure A"**.

    vii. With respect to the other matters to be included in the Auditor's Report in accordance with the requirements of section 197(16) of the Act, as amended:

    In our opinion and to the best of our information and according to the explanations given to us, the remuneration paid/provided by the Parent/ Holding Company to its directors during the year is in accordance with the provisions of section 197 read with Schedule V to the Act.

    viii. With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, as amended, in our opinion and to the best of our information and according to the explanations given to us:

    a) The Group has disclosed the impact of pending litigations on its consolidated financial position in its consolidated financial statements – Refer Point 1 (A) in Note No.31 (Other Notes to Accounts) to the consolidated financial statements.

    b) The Group did not have any long-term contracts including derivative contracts for which there were any material foreseeable losses as at 31st March, 2025.

    c) There were no amounts which were required to be transferred to the Investor Education and Protection Fund by the Group.

    d) The Respective management of the Holding Company and its subsidiary company incorporated in India, whose financial statements have been audited under the Act, have represented that, to the best of its knowledge and belief, no funds (which are material either individually or in the aggregate) have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or

INDEPENDENT AUDITOR'S REPORT

kind of funds) by the Holding Company or its subsidiary company, to or in any other person or entity, including foreign entity ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Holding Company or any such subsidiary company, ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.

e) The respective management of the Holding Company and its subsidiary company, incorporated in India, whose financial statements have been audited under the Act have represented to us that, to the best of their knowledge and belief, no funds have been received by the Holding Company or its subsidiary company, from any person or entity, including foreign entities ('the Funding Parties'), with the understanding, whether recorded in writing or otherwise, that the Holding Company, or any such subsidiary company, shall, whether directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ('Ultimate Beneficiaries') or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries; and

f) Based on such audit procedures performed by us, as considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the management representations under sub-clauses (a) and (b) above contain any material misstatement.

g) The Holding Company has not declared or paid any dividend, hence reporting under Rule 11(f) of Companies (Audit and Auditors) Rules, 2014 is not applicable for the financial year ended March 31, 2025.

h) Based on our examination which included test checks, the Holding Company and its subsidiary company have used accounting software for maintaining its books of account for the financial year ended 31st March, 2025 which has a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the respective software.

Further, for the periods during which the audit trail (edit log) facility was enabled and operated throughout the year in the respective accounting software, we did not come across any instance of the audit trail feature being tampered with.

For P P N And Company
Chartered Accountants
Firm's Registration No: 013623S
Peer Review Certificate No.013578

R. Rajaram
Partner
M. No: 238452
UDIN: 25238452BMHSQ9417

Date: 28-05-2025
Place: Chennai

ANNEXURE A

TO THE INDEPENDENT AUDITOR'S REPORT

(Referred to in paragraph 19 (vi) under 'Report on Other Legal and Regulatory Requirements' section of our report)

Report on the Internal Financial Controls over Financial Reporting under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 ("the Act")

We have audited the internal financial controls over financial reporting of **THAAI CASTING LIMITED** (hereinafter referred to as "the Parent/ Holding Company") as of **March 31, 2025** in conjunction with our audit of the consolidated financial statements of the Company for the year ended on that date. Reporting under clause (i) of sub section 3 of Section 143 of the Act in respect of the adequacy of the internal financial controls with reference to financial statements is not applicable to the subsidiary.

Management's Responsibility for Internal Financial Controls

The respective Board of Directors of the Parent/ Holding Company are responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Holding Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India ('ICAI'). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to holding company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

Auditor's Responsibility

Our responsibility is to express an opinion on the Parent/ Holding Company's internal financial controls over financial reporting based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting (the "Guidance Note") issued by the Institute of Chartered Accountants of India and the Standards on Auditing prescribed under Section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system over financial reporting and their operating effectiveness. Our audit of internal financial controls over financial reporting included obtaining an understanding of internal financial controls over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Parent/ Holding Company's internal financial controls system over financial reporting.

Meaning of Internal Financial Controls over Financial Reporting

A company's internal financial control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles.

A company's internal financial control over financial reporting includes those policies and procedures that

(1) Pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company;

(2) Provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally

ANNEXURE A

TO THE INDEPENDENT AUDITOR'S REPORT

accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorisations of management and directors of the company; and

(3) Provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Inherent Limitations of Internal Financial Controls over Financial Reporting

Because of the inherent limitations of internal financial controls over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls over financial reporting to future periods are subject to the risk that the internal financial control over financial reporting may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Opinion

In our opinion, to the best of our information and according to the explanations given to us, the Parent/ Holding Company has, in all material respects, an adequate internal financial controls system over financial reporting and such internal financial controls over financial reporting were operating effectively as at March 31, 2025, based on the internal control over financial reporting criteria established by the Parent/ Holding Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India.

For P P N And Company
Chartered Accountants
Firm's Registration No: 013623S
Peer Review Certificate No.013578

R. Rajaram
Partner
M. No: 238452
UDIN: 25238452BMHSQ9417

Date: 28-05-2025
Place: Chennai

Consolidated Balance Sheet

as at March 31, 2025

(All amounts are in ₹ lakhs unless stated)

Particulars			Note No.	As at March 31, 2025	As at March 31, 2024
I.	**EQUITY AND LIABILITIES**				
1	**SHAREHOLDERS' FUNDS**				
	(a)	Share Capital	**3**	2,312.96	2,312.96
	(b)	Reserves and Surplus	**4**	6,016.74	4,910.99
2	**MINORITY INTEREST**		**5**	184.66	-
3	**NON-CURRENT LIABILITIES**				
	(a)	Long-Term Borrowings	**6**	4,587.88	2,087.02
	(b)	Deferred Tax Liabilities (Net)	**7**	167.99	94.79
	(c)	Long Term Provisions	**8**	53.72	38.27
4	**CURRENT LIABILITIES**				
	(a)	Short-Term Borrowings	**9**	4,386.45	2,466.75
	(b)	Trade Payables	**10**		
		(A) Total outstanding dues of Micro Enterprises and Small Enterprises; and		140.69	552.33
		(B) Total outstanding dues of Creditors other than Micro Enterprises and Small Enterprises		1,637.86	631.07
	(c)	Other Current Liabilities	**11**	446.63	253.25
	(d)	Short-Term Provisions	**12**	416.30	341.11
	TOTAL EQUITY AND LIABILITIES			**20,351.88**	**13,688.53**
II.	**ASSETS**				
1	**NON-CURRENT ASSETS**				
	(a)	Property, Plant & Equipment and Intangible Assets			
		(i) Property, Plant & Equipment	**13**	9,249.60	6,132.76
		(ii) Intangible Assets		8.47	10.18
		(iii) Capital Work-in-Progress		1,052.02	384.86
	(b)	Long-term Loans and Advances	**14**	206.18	-
	(c)	Other Non-Current Assets	**15**	289.31	-
2	**CURRENT ASSETS**				
	(a)	Current Investments	**16**	50.39	45.39
	(b)	Inventories	**17**	4,203.62	2,765.85
	(c)	Trade Receivables	**18**	2,453.22	1,190.60
	(d)	Cash and Cash Equivalents	**19**	121.01	1,106.97
	(e)	Short-term Loans and Advances	**20**	2,290.80	1,425.69
	(f)	Other Current Assets	**21**	427.27	626.23
	TOTAL ASSETS			**20,351.88**	**13,688.53**
Company overview, Significant Accounting Policies & Other notes on accounts			**1, 2 & 31**		

The accompanying notes form an integral part of the financial statements

As per our Report on even date
For P P N AND COMPANY
Chartered Accountants
Firm Reg No: 013623S
Peer Review Certificate No. 013578

R RAJARAM
Partner
M. No:238452

For and on behalf of the Board of Directors of
THAAI CASTING LIMITED

SD/-
S. ANANDAN
Managing Director
DIN : 02354202

SD/-
C. VENKATESAN
Whole Time Director
DIN : 10077788

SD/-
S.A. SHEVAANI
Whole Time Director & CFO
DIN : 10061358

Date: 28-05-2025
Place: Chennai

Consolidated Statement of Profit and Loss

for the year ended March 31, 2025

(All amounts are in ₹ lakhs unless stated)

Particulars		Note No.	For the Year Ended March 31, 2025	For the Year Ended March 31, 2024
I	Revenue From Operations	**22**	12,220.50	7,096.14
II	Other Income	**23**	89.33	1.40
III	**Total Income (I + II)**		**12,309.83**	**7,097.54**
IV	**Expenses :**			
	Purchases	**24**	7,207.40	5,427.26
	Changes in Inventories	**25**	(998.77)	(1,658.72)
	Employee Benefits Expense	**26**	1,103.21	505.09
	Finance Costs	**27**	616.27	282.52
	Depreciation & Amortisation Expense	**28**	745.72	240.14
	Other Expenses	**29**	1,939.90	851.44
	Total Expenses (IV)		**10,613.74**	**5,647.74**
V	**Profit Before Exceptional and Extraordinary Items and Tax (III-IV)**		**1,696.09**	**1,449.80**
VI	Exceptional Items		-	-
VII	**Profit before extraordinary items and tax (V-VI)**		**1,696.09**	**1,449.80**
VIII	Extraordinary items		-	-
IX	**Profit before tax (VII-VIII)**		**1,696.09**	**1,449.80**
X	**Tax Expense:**			
	(1) Current Tax		412.78	321.64
	(2) Deferred Tax		73.20	62.15
XI	**Profit/ (Loss) for the period from continuing operations (IX-X)**		**1,210.11**	**1,066.01**
XII	**Profit/ (Loss) for the period from discontinuing operations**		-	-
XIII	**Profit/ (Loss) For The Period**		**1,210.11**	**1,066.01**
	Less : Minority Interest		104.36	**-**
XIV	**Profit/ (Loss) attributable to equityholders of the parent**		**1,105.75**	**1,066.01**
XV	**Earnings Per Share**	**30**		
	(1) Basic (in ₹ Per share)		4.78	6.00
	(2) Diluted (in ₹ Per share)		4.78	6.00
Company overview, Significant Accounting Policies & Other notes on accounts		**1, 2 & 31**		

The accompanying notes form an integral part of the financial statements

As per our Report on even date
For P P N AND COMPANY
Chartered Accountants
Firm Reg No: 013623S
Peer Review Certificate No. 013578

R RAJARAM
Partner
M. No:238452

Date: 28-05-2025
Place: Chennai

For and on behalf of the Board of Directors of
THAAI CASTING LIMITED

SD/-
S. ANANDAN
Managing Director
DIN : 02354202

SD/-
C. VENKATESAN
Whole Time Director
DIN : 10077788

SD/-
S.A. SHEVAANI
Whole Time Director & CFO
DIN : 10061358

Consolidated Statement of Cash Flow

for the year ended March 31, 2025

(All amounts are in ₹ lakhs unless stated)

Particulars		For the Year Ended March 31, 2025	For the Year Ended March 31, 2024
A	**CASH FLOWS FROM OPERATING ACTIVITIES:**		
	Net Profit Before Tax	1,696.09	1,449.80
	Adjusted for:		
	Depreciation and Amortization	745.72	240.14
	Gratuity Expense	(0.50)	19.47
	Foreign Exchange (Gain)/ Loss	(46.85)	11.27
	Interest Expense	616.27	263.68
	Interest Income	(39.29)	(12.67)
	Operating Profit before working capital changes:	**2,971.44**	**1,971.69**
	Adjustments for changes in working capital:		
	(Increase)/Decrease in Inventories	(1,437.77)	(2,765.85)
	(Increase)/Decrease in Trade Receivables	(1,262.62)	(1,190.60)
	(Increase)/Decrease in Short-term Loans and Advances	(865.12)	(1,425.69)
	(Increase)/Decrease in Other Current assets	248.96	(466.23)
	Increase/(Decrease) in Trade Payables	642.00	1,172.13
	Increase/(Decrease)in Other Current Liabilities	193.39	253.25
	Increase/(Decrease)in Other Provisions	-	70.91
	Cash generations from operations	**490.30**	**(2,380.40)**
	Less: Income Taxes Paid	(371.64)	(160.00)
	NET CASH FROM/(USED IN) OPERATING ACTIVITIES (A)	**118.66**	**(2,540.40)**
B	**CASH FLOW FROM INVESTING ACTIVITIES**		
	Interest Received	39.29	12.67
	Purchase of Property, Plant & Equipments (including CWIP)	(4,528.01)	(6,767.95)
	(Increase)/Decrease in Other Non Current Assets	(289.31)	-
	(Increase)/Decrease in Long-term Loans and Advances	(206.18)	-
	Purchase of Current Investments	(5.00)	(45.39)
	NET CASH USED IN INVESTING ACTIVITIES (B)	**(4,989.21)**	**(6,800.67)**
C	**CASH FLOW FROM FINANCING ACTIVITIES**		
	Interest Paid	(616.27)	(263.68)
	Proceeds from Long Term Borrowings (Net)	2,500.87	2,087.02

Consolidated Statement of Cash Flow

for the year ended March 31, 2025

(All amounts are in ₹ lakhs unless stated)

	Particulars	For the Year Ended March 31, 2025	For the Year Ended March 31, 2024
	Proceeds from Short Term Borrowings (Net)	1,919.70	2,466.75
	Funds Received through Issue of New Shares in Initial Public Offer	-	4,719.79
	Issue Related Expenses	-	(261.85)
	Funds Received through Issue of Shares	-	1,700.00
	Net Contributions / (Withdrawals) by Other Partners in Subsidiary Firm	80.30	-
	NET CASH FROM FINANCING ACTIVITIES (C)	**3,884.60**	**10,448.03**
D	**NET (DECREASE)/INCREASE IN CASH AND CASH EQUIVALENT (A+B+C)**	**(985.96)**	**1,106.97**
	Opening Cash and Cash Equivalents	1,106.97	-
	CLOSING CASH AND CASH EQUIVALENT	**121.01**	**1,106.97**

As per our Report on even date
For P P N AND COMPANY
Chartered Accountants
Firm Reg No: 013623S
Peer Review Certificate No. 013578

R RAJARAM
Partner
M. No:238452

Date: 28-05-2025
Place: Chennai

For and on behalf of the Board of Directors of
THAAI CASTING LIMITED

SD/-
S. ANANDAN
Managing Director
DIN : 02354202

SD/-
C. VENKATESAN
Whole Time Director
DIN : 10077788

SD/-
S.A. SHEVAANI
Whole Time Director & CFO
DIN : 10061358

Notes to Consolidated Financial Statements

for the year ended March 31, 2025

Company Overview & Significant Accounting Policies

Note: 1 Company Overview

Thaai Casting Limited (the "Company") was originally formed and registered as a partnership firm under the Partnership Act, 1932 (the "Partnership Act"), in the name and style of M/s. Thaai Casting (the "Firm") pursuant to a deed of partnership dated June 2, 2010. The Company was incorporated on June 12, 2023, by converting the partnership firm M/s. Thaai Casting pursuant to the provisions of Chapter XXI, Part I of the Companies Act, 2013. A certificate of incorporation was issued by the Registrar of Companies, Central Registration Centre, with Corporate Identification Number U24105TN2023PLC161105.
The Company was listed on the SME platform of the NSE on February 23, 2024, through an Initial Public Offer (IPO) of 61,29,600 fully paid-up equity shares of face value ₹ 10 each at a premium of ₹ 67 per share. Consequently, the Corporate Identification Number (CIN) was changed to L24105TN2023PLC161105.

The Company is engaged in the business of manufacturing, producing, processing, excavating, quarrying, melting, moulding, rolling, commercializing, cold working, cleaning, curing, treating, mixing, and manipulating alloys, special steels, stainless steel, cold and hot rolled steel, and all types of materials required for the manufacture of alloy, tool, and special steels. The Company also undertakes steel casting, fabricating, smelting, rolling, and forging of steel and alloy steel billets, as well as all kinds and sizes of re-rolled sections, including flats, angles, rounds, T-iron, squares, hexagons, octagons, rails, joints, channels, steel strips, sheets, plates, deformed bars, plain and cold twisted bars, bright bars, shaftings, and steel structures.

Further, the Company is also engaged in the business and processes of die casting, moulding, melting, aluminizing, anodizing, shredding, soldering, wire drawing, beading, boring, drilling, filling, electroplating, nickel plating, metal spraying, welding, lining, threading, screw cutting, punching, grooving, fitting, assembling, painting, finishing, and other related jobs and processes.

The Consolidated Financial Statements are approved by the Company's Board of Directors for issue on May 28, 2025 for the Financial year 2024-2025.

Note: 2 Significant Accounting Policies

1 Basis of Preparation:

The consolidated financial statements of the Company have been prepared in accordance with the Generally Accepted Accounting Principles in India (Indian GAAP). These consolidated financial statements have been prepared to comply, in all material respects, with the accounting standards notified under Section 133 of the Companies Act, 2013, read together with paragraph 7 of the Companies (Accounts) Rules, 2021. The financial statements have been prepared on an accrual basis and under the historical cost convention.

2 Basis of Consolidation:

As per Rule 6 of the Companies (Accounts) Rules, 2014 the consolidation of financial statements of the company shall be made in accordance with the provisions of Schedule III of the Act and the applicable accounting standards. As per para 5.2 of Accounting Standard AS - 21 "A subsidiary is an enterprise that is controlled by another enterprise (known as the parent)", by virtue of the above provisions of Accounting Standard AS - 21, "*M/s Simtech CNC*" being a Partnership Firm and "*M/s Thaai Induction and Nitriding Private Limited*" being a Private Limited Company are considered as subsidiaries for preparation of consolidated financials.

The basis of consolidation is in nature of investment in subsidiary, further as per para 10 of Accounting Standard AS - 21 *Consolidated Financial Statements*, "a subsidiary is an entity over which the company has, directly or indirectly, control of more than one - half of the voting rights." As the company has more than one-half of control over the firm "M/s Simtech CNC" and wholly owns the private company "M/s Thaai Induction and Nitriding Private Limited" they are considered as subsidiaries and the financial statements of the group are consolidated on a line-by-line basis and intra-group balances and transactions, including unrealized gain / loss from such transactions, are eliminated upon consolidation. These financial statements are prepared by applying uniform accounting policies in use at the Group.

Minority interests which represent part of the net profit or loss and net assets of subsidiaries that are not, directly or indirectly, owned or controlled by the Company, are disclosed separately.

3 Revenue Recognition:

Revenue is measured at the amount of consideration received or receivable and represents the gross inflow of economic benefits arising from the ordinary activities of the business, net of trade discounts and sales-related taxes. Revenue from the sale of goods relates to the sale of dies and casts. Revenue is recognised once the performance obligation has been met. This is deemed to be when the goods and services have been collected by, or delivered to, the customer in accordance with the agreed delivery terms.

Revenue is recognized to the extent that it is probable that the economic benefits will flow to the Company and the revenue can be reliably measured in accordance with AS-9, Revenue Recognition as prescribed by ICAI. Sales are recognized on accrual basis, and only after transfer of services to the customer.

Interest Income: Interest Income is recognized on accrual basis after taking into account the amount outstanding and the rate applicable.

Dividend Income: Dividend Income is recognised when the owners right to receive payment is established.No dividend income was recognized during the financial year 2024–25, as no such income was received.

Other Income: Other items of income and expenditure are recognized on accrual basis and as a going concern basis, and the accounting policies are consistent with the generally accepted accounting policies.

4 Property, Plant and Equipment Including Intangible Assets:

Property, Plant and Equipments are stated at cost, less accumulated depreciation. Cost includes cost of acquisition including material cost, freight, installation cost, duties and taxes, and other incidental expenses, incurred up to the installation stage, related to such acquisition. Property, Plant and Equipments purchased in India by foreign currency are recorded in Rupees, converted at the exchange rate prevailed on the date of purchase, any gains or losses on the said transactions are recognised either as forex gain/ loss.

Intangible assets that are acquired by the Company are measured initially at cost. After initial recognition, an intangible asset is carried at its cost less any accumulated amortisation and any accumulated impairment loss.

5 Depreciation & Amortisation:

The Company has applied the estimated useful lives as specified in Schedule II of the Companies Act, 2013 and calculated the depreciation as per the Straight Line Value (SLM) method. Depreciation on new assets acquired

Notes to Consolidated Financial Statements
for the year ended March 31, 2025

during the year is provided from the date of acquisition to the end of the financial year. In respect of the assets sold during the year, depreciation is provided from the beginning of the year till the date of its disposal.

Intangible assets are amortised on a straight-line basis over the estimated useful life as specified in Schedule II of the Companies Act, 2013. The amortisation expense on intangible assets with finite lives is recognised in the statement of profit and loss. In respect of the assets sold during the year, amortisation is provided from the beginning of the year till the date of its disposal.

Capital work in-progress represents expenditure incurred in respect of assets which are yet to be brought to it working condition for its intended use and are carried at cost. Cost includes related acquisition expenses, construction or development cost, borrowing costs capitalised and other direct expenditure.

Useful Life of Property, Plant and Equipments :

Category	Useful life	Schedule - II Part 'C'
Computer & Accessories	3 years	XII (ii)
Furniture & Fittings	10 years	V (i)
Buildings	60 years	I (a)
Plant & Machinery	8 years	IV (i) (a)
Vehicles	8 years	VI (3)

6 Impairment of Assets:

The Management periodically assesses using, external and internal sources, whether there is an indication that an asset may be impaired. An impairment loss is recognized wherever the carrying value of an asset exceeds its recoverable amount. The recoverable amount is higher of the asset's net selling price and value in use, which means the present value of future cash flows expected to arise from the continuing use of the asset and its eventual disposal. Reversal of impairment loss is recognized immediately as income in the profit and loss account.

7 Use of Estimates:

The preparation of the financial statements in conformity with Generally Accepted Accounting Principles requires the Management to make estimates and assumptions that affect the reported balances of assets and liabilities and disclosures relating to contingent assets and liabilities as at the date of the financial statements and the reported amounts of income and expenses during the year. Examples of such estimates include provisions for doubtful debts, income taxes, post - sales customer support and the useful lives of Property, Plant and Equipments and intangible assets.

8 Inventories:

Inventory of consumables/spares and loose tools, moulds, dies are valued at lower of cost and net realisable value. Cost comprises the cost of purchases and other costs incurred in bringing the inventories to their present location and condition. Cost is determined using the first-in, first-out (FIFO) method.

(All amounts are in ₹ lakhs unless stated)

9 Trade Receivables:

A receivable represents the Company's right to an amount of consideration that is unconditional (i.e., only the passage of time is required before payment of the consideration is due).

10 Foreign Currency Transactions:

Domestic Operation:

I. Initial Recognition :

A foreign currency transactions are recorded, on initial recognition in the reporting currency, by applying to the foreign currency amount the exchange rate between the reporting currency and the foreign currency at the date of the transaction.

II. Measurement :

Foreign currency monetary items are reported using the closing rate.

Non-monetary items which are carried in terms of historical cost denominated in a foreign currency are reported using the exchange rate at the date of the transaction.

Non-monetary items which are carried at fair value or other similar valuation denominated in a foreign currency are reported using the exchange rates that existed when the values were determined.

III. Treatment of Foreign Exchange :

Exchange differences arising on settlement/ restatement of foreign currency monetary assets and liabilities of the Company are recognized as income or expenses in the Statement of Profit and Loss.

11 Employee Benefits:

Employee benefits are all forms of consideration given by the company in exchange for service rendered by employees.

A. Post-Employment Benefits:

Defined Benefit Plan:

Gratuity liability is a defined benefit obligation and is unfunded. The Company accounts for liability for future gratuity benefits based on the actuarial valuation using Projected Unit Credit Method carried out as at the end of each financial year.

Defined Contribution Plan:

The company makes provident fund and employee state insurance scheme contributions which are defined contribution plans, for qualifying employees. Under these schemes, both the employee and the employer make monthly contributions. The employer contribution is charged off to Profit & Loss Account as an expense.

Notes to Consolidated Financial Statements
for the year ended March 31, 2025

(All amounts are in ₹ lakhs unless stated)

12 Taxes on Income:

Income Tax expense is accounted for in accordance with AS-22 "Accounting for Taxes on Income" for both Current Tax and Deferred Tax stated below:

A. Current Tax:

Provision for current tax is made in accordance with the provisions of the Income Tax Act, 1961.

B. Deferred Tax:

Deferred tax is recognized, subject to the consideration of prudence, as the tax effect of timing difference between the taxable income and accounting income computed for the current accounting year using the tax rates and tax laws that have been enacted or substantially enacted by the balance sheet date.

Deferred tax assets are recognized and carried forward to the extent that there is a reasonable certainty, except arising from unabsorbed depreciation and carried forward losses, that sufficient future taxable income will be available against which such deferred tax assets can be realised.

13 Provisions and Contingent Liabilities:

A provision is recognised if, as a result of past event, the Company has a present legal obligation that can be estimated reliably and it is probable that an outflow of economic benefit will be required to settle the obligation. Provisions are determined by the best estimate of outflow of economic benefits required to settle the obligation at the reporting date. Where no reliable estimate can be made, a disclosure is made as contingent liability. A disclosure for a contingent liability is also made when there is a possible obligation or a present obligation that may, but probably will not, require an outflow of resources. Where there is possible obligation or present obligation in respect of which the likelihood of outflow of resources is remote, no provision or disclosure is made.

14 Earnings Per Share:

Basic Earnings per share is computed by dividing the net profit after tax by the weighted average number of equity shares outstanding during the period. Diluted earnings per share is computed by dividing the net profit after tax by the weighted average number of shares considered for deriving basic earnings per share and also the weighted average number of equity shares that could have been issued upon conversion of all dilutive potential equity shares. The diluted potential equity shares are adjusted for the proceeds receivable had the shares been actually issued at fair value which is the average market value of the outstanding shares. Dilutive potential equity shares are deemed converted as at the beginning of the period, unless issued at a later date. Dilutive potential equity shares are determined independently for each period presented.

15 Current and Non Current Classification:

(I) "An asset shall be classified as current when it satisfies any of the following criteria:

(a) it is expected to be realized in, or is intended for sale or consumption in, the company's normal operating cycle;

(b) it is held primarily for the purpose of being traded;

(c) it is expected to be realized within twelve months after the reporting date; or it is Cash or cash equivalent unless it is restricted from being exchanged or used to settle a liability for at least twelve months after the reporting date.

All other assets shall be classified as non-current."

(II) "A liability shall be classified as current when it satisfies any of the following criteria:

(a) it is expected to be settled in the company's normal operating cycle;

(b) it is held primarily for the purpose of being traded;

(c) it is due to be settled within twelve months after the reporting date; or

(d) the company does not have an unconditional right to defer settlement of the liability for at least twelve months after the reporting date.

All other liabilities shall be classified as non-current."

Terms of a liability that could, at the option of the counterparty, result in its settlement by the issue of equity instruments do not affect its classification.

"An operating cycle is the time between the acquisition of assets for processing and their realization in Cash or cash equivalents. Where the normal operating cycle cannot be identified, it is assumed to have a duration of twelve months."

The same operating cycle applies to the classification of the company's assets and liabilities .

16 Cash and Cash Equivalents:

Cash and cash equivalents comprises Cash-in-hand, Current Accounts. Cash equivalents are short-term balances (with an original maturity of three months or less from the date of acquisition), highly liquid investments that are readily convertible into known amounts of cash and which are subject to insignificant risk of changes in value. Other Bank Balances are short-term balance (with original maturity is more than three months but less than twelve months).

17 Cash Flow Statement:

Cash flows are reported using the indirect method, whereby profit / (loss) before extraordinary items and tax is adjusted for the effects of transactions of non-cash nature and any deferrals or accruals of past or future cash receipts or payments. Cash flow statement classifies cash flows during the period from operating, investing and financing activities of the Company.

18 Segment Reporting:

The company has considered the business segment as the primary reporting segment. The business segments have been identified based on the nature of products and services, the associated risks and returns, the internal

Notes to Consolidated Financial Statements
for the year ended March 31, 2025

(All amounts are in ₹ lakhs unless stated)

organisation and management structure, and the internal performance reporting systems. The business segment comprises the manufacture and supply of Die Casting Products.

19 Government Grant:

Grants from the government are recognised at their fair value where there is a reasonable assurance that the grant will be received and the Company will comply with all attached conditions. Government grants relating to income are deferred and recognised in the profit or loss over the period necessary to match them with the costs that they are intended to compensate and presented within other operating income. Government Grants/ Subsidies received towards specific fixed assets have been deducted from the gross value of the concerned fixed assets and grants/ subsidies received during the year towards revenue expenses have been reduced from the respective expenses.

20 Investments:

Investments, which are readily realizable and intended to be held for not more than one year from the date on which such investments are made, are classified as current investments. All other investments are classified as long-term investments.

Note: 3 Share Capital

3.1 Authorized, Issued, Subscribed and Paid up Share Capital

(All amounts are in ₹ lakhs unless stated)

Particulars	As at March 31, 2025	As at March 31, 2024
Authorized Share Capital		
2,50,00,000 Equity Shares of ₹ 10/- each	2,500.00	2,500.00
Total	**2,500.00**	**2,500.00**
Issued, Subscribed and Fully Paid Up Capital		
2,31,29,600 Equity Shares of ₹ 10/- each	2,312.96	2,312.96
Total	**2,312.96**	**2,312.96**

3.2 Reconciliation of Share Capital

(In Nos.)

Reconciliation of Number of Shares	As at March 31, 2025	As at March 31, 2024
Number of Equity Shares as at the beginning of the Year	2,31,29,600	-
Add: Number of Shares Issued during the Year	-	1,70,00,000
Add: Fresh issue of equity shares	-	61,29,600
Number of Equity Shares as at the end of the Financial Year	**2,31,29,600**	**2,31,29,600**

(All amounts are in ₹ lakhs unless stated)

3.3 Details of Shareholders holding more than 5% of Equity Shares of the company

(In Nos.)

Name of the Shareholder	As at March 31, 2025		As at March 31, 2024	
	No. of Shares	% of Shares	No. of Shares	% of Shares
Sriramulu Anandan	1,26,91,500	54.87%	1,26,91,500	54.87%
Chinraj Venkatesan	13,50,000	5.84%	13,50,000	5.84%
Total	**1,40,41,500**	**60.71%**	**1,40,41,500**	**60.71%**

3.4 Details of Shareholding of Promoters as at the end of the year

(In Nos.)

Name of Promoter	As at March 31, 2025		As at March 31, 2024		% Change During the Year
	No. of Shares	% of Shares	No. of Shares	% of Shares	
Sriramulu Anandan	1,26,91,500	54.87%	1,26,91,500	54.87%	0.00%
Chinraj Venkatesan	13,50,000	5.84%	13,50,000	5.84%	0.00%
Anandan Shevaani	97,700	0.42%	97,700	0.42%	0.00%
Total	**1,41,39,200**	**61.13%**	**1,41,39,200**	**61.13%**	-

3.5 Terms & Rights attached to Equity Shares

(i) The company has one class of equity shares having par value of ₹ 10/- (Rupees ten) each. Each shareholder is eligible for one vote per share held and having dividend rights if any, declared by the board from time to time.

(ii) In the event of liquidation, the equity shareholders are eligible to receive the remaining assets of the company after distribution of all preferential amounts, in proportionate to their shareholdings in the company.

(iii) The equity shares are not repayable, except in the case of a buyback, reduction of capital, or winding up, in accordance with the provisions of the Companies Act, 2013.

(iv) Every member of the company holding equity shares has the right to attend the General Meeting of the company, to speak, and, on a show of hands, to cast one vote if present in person. On a poll, the member shall have the right to vote in proportion to their share of the paid-up capital of the company.

(v) The rights, preferences and restrictions attaching to each class of shares: The Company has only one class of shares and all shareholder have equal rights and there are no restriction.

Notes to Consolidated Financial Statements
for the year ended March 31, 2025

(All amounts are in ₹ lakhs unless stated)

Note: 4 Reserves and Surplus

Particulars	As at March 31, 2025	As at March 31, 2024
Securities Premium		
Opening Balance	3,844.98	-
Add : Premium on Fresh Issue in an IPO	-	4,106.83
Less : Issue Expenses	-	(261.85)
Closing Balance (A)	**3,844.98**	**3,844.98**
General Reserves		
Opening Balance	-	-
Add: Additions during the year	-	-
Less: Bonus Shares issued	-	-
Closing Balance (B)	**-**	**-**
Surplus/ (Deficit)		
Opening Balance	1,066.01	-
Add: Profit/ (Loss) for the year	1,105.75	1,066.01
Less: Transferred to General Reserves	-	-
Closing Balance (C)	**2,171.76**	**1,066.01**
Grand Total (A) + (B) + (C)	**6,016.74**	**4,910.99**

Note: 5 Minority Interest

Particulars	As at March 31, 2025	As at March 31, 2024
(a) Minority Interest		
Other Partner's Share of capital in Firm	217.42	-
Add: Share of Profit to Other Partners	104.36	-
Add: Additions during the year	2.13	-
Less: Withdrawals during the year	(139.26)	-
Total	**184.66**	**-**

(All amounts are in ₹ lakhs unless stated)

Note: 6 Long-Term Borrowings

Particulars	As at March 31, 2025	As at March 31, 2024
Term Loans		
Secured		
i) From Banks	1,565.65	961.71
ii) From Other Financial Institutions	2,580.21	791.46
Unsecured		
i) From Directors	58.06	333.85
ii) From Others	383.96	-
Total	**4,587.88**	**2,087.02**

Note - Details of Loans Attached Separately

Note: 7 Deferred Tax Liabilities (Net)

Particulars	As at March 31, 2025	As at March 31, 2024
On account of timing difference in Net Block as per Books & as per Income Tax	182.40	109.33
On account of timing difference in retiral and other benefits	(14.41)	(14.53)
Total	**167.99**	**94.79**

Note: 8 Long Term Provisions

Particulars	As at March 31, 2025	As at March 31, 2024
Provision for Empoyee Benefits		
a) Provision for Gratuity	53.72	38.27
Total	**53.72**	**38.27**

(All amounts are in ₹ lakhs unless stated)

Note: 9 Short-Term Borrowings

Particulars	As at March 31, 2025	As at March 31, 2024
Secured		
a) From Banks		
- Bank Overdraft	2,922.27	1,249.17
- Term Loans	-	713.97
b) From Financial Institutions	515.48	-
c) Current Maturities of Long-term borrowings	948.71	503.61
Total	**4,386.45**	**2,466.75**

Note - Details of Loans Attached Separately

Note: 10 Trade Payables

Particulars	As at March 31, 2025	As at March 31, 2024
(A) Total outstanding dues of Micro Enterprises and Small Enterprises	140.69	552.33
(B) Total outstanding dues of Creditors other than Micro Enterprises and Small Enterprises	1,637.86	631.07
Total	**1,778.55**	**1,183.40**

Ageing Schedule

a) Trade Payables ageing schedule for the year ended March 31, 2025

Particulars	Outstanding for following periods from due date of payment				Total
	0 - 1 year	1 - 2 Years	2 - 3 Years	More than 3 Years	
(i) MSME	128.87	11.82	-	-	140.69
(ii) Others	1,582.31	55.54	-	-	1,637.86
(iii) Disputed dues - MSME	-	-	-	-	-
(iv) Disputed dues - Others	-	-	-	-	-
Total	**1,711.18**	**67.37**	-	-	**1,778.55**

(All amounts are in ₹ lakhs unless stated)

b) Trade Payables ageing schedule for the year ended March 31, 2024

Particulars	Outstanding for following periods from due date of payment				Total
	0 - 1 year	1 - 2 Years	2 - 3 Years	More than 3 Years	
(i) MSME	552.33	-	-		552.33
(ii) Others	631.07	-	-		631.07
(iii) Disputed dues - MSME	-	-	-	-	-
(iv) Disputed dues - Others	-	-	-	-	-
Total	**1,183.40**	-	-	-	**1,183.40**

Dues of Micro Enterprises and Small Enterprises

Particulars	As at March 31, 2025	As at March 31, 2024
(a) Dues remaining unpaid to any supplier at the end of each accounting year		
- Principal	133.78	547.48
- Interest on the above	6.91	4.85
(b) the amount of interest paid by the buyer in terms of section 16 of the Micro, Small and Medium Enterprises Development Act, 2006, along with the amount of the payment made to the supplier beyond the appointed day during each accounting year;	-	-
(c) the amount of interest due and payable for the period of delay in making payment (which have been paid but beyond the appointed day during the year) but without adding the interest specified under the Micro, Small and Medium Enterprises Development Act, 2006;	-	-
(d) the amount of further interest remaining due and payable even in the succeeding years, until such date when the interest dues above are actually paid to the small enterprise, for the purpose of disallowance of a deductible expenditure under section 23 of the Micro, Small and Medium Enterprises Development Act, 2006.	-	-

Note : Based on the information available with the Company, there are dues to Small and Micro enterprises as required to be disclosed under the Micro, Small and Medium Enterprises Development Act, 2006. The information regarding Micro and Small enterprises has been determined to the extent such parties have been identified on the basis of information available with the Company.

(All amounts are in ₹ lakhs unless stated)

Note: 11 Other Current Liabilities

Particulars	As at March 31, 2025	As at March 31, 2024
a) Advance from Customers	104.54	213.81
b) GST Payable/ (Excess ITC)	134.32	-
c) Director Remuneration Payable	7.59	-
d) TDS & TCS Payable	15.39	39.43
e) Other Payables	184.79	-
Total	**446.63**	**253.25**

Note: 12 Short-Term Provisions

Particulars	As at March 31, 2025	As at March 31, 2024
a) Provision for Tax	412.78	321.64
b) Provision for Gratuity	3.52	19.47
Total	**416.30**	**341.11**

Note: 13 Property, Plant & Equipment and Intangible Assets

(All amounts are in ₹ lakhs unless stated)

Assets	GROSS BLOCK				ACCUMULATED DEPRECIATION				NET BLOCK	NET BLOCK
	As on 01-04-2024	Additions	Deletion	As on 31-03-2025	As on 01-04-2024	For the Year	Deletion	As on 31-03-2025	As on 31-03-2025	As on 31-03-2024
(A) Tangible Assets										
Land	1,296.44	149.58	-	1,446.02	-	-	-	-	1,446.02	1,296.44
Building	1,678.57	12.85	-	1,691.42	15.59	26.97	-	42.57	1,648.85	1,662.98
Plant and Machinery	3,279.16	3,606.57	50.24	6,835.50	213.13	685.73	-	898.86	5,936.64	3,066.03
Computer	21.17	26.37	-	47.55	3.62	12.70	-	16.31	31.23	17.56
Furniture & Fittings	52.40	31.33	-	83.73	3.67	8.97	-	12.64	71.09	48.74
Motor Vehicles	44.55	66.28	-	110.84	3.53	7.65	-	11.19	99.65	41.02
Office Equipment		6.91	-	6.91	-	0.98	-	0.98	5.93	-
Electrical & fittings	-	11.20	-	11.20	-	1.01	-	1.01	10.19	-
Subtotal	**6,372.31**	**3,911.09**	**50.24**	**10,233.15**	**239.54**	**744.01**	**-**	**983.56**	**9,249.60**	**6,132.76**
(B) Intangible Assets										
Software	10.78	-	-	10.78	0.60	1.71	-	2.31	8.47	10.18

Notes to Consolidated Financial Statements

for the year ended March 31, 2025

(All amounts are in ₹ lakhs unless stated)

Assets	GROSS BLOCK				ACCUMULATED DEPRECIATION				NET BLOCK	NET BLOCK
	As on 01-04-2024	Additions	Deletion	As on 31-03-2025	As on 01-04-2024	For the Year	Deletion	As on 31-03-2025	As on 31-03-2025	As on 31-03-2024
Subtotal	**10.78**	**-**	**-**	**10.78**	**0.60**	**1.71**	**-**	**2.31**	**8.47**	**10.18**
(C) Capital Work in Progress										
Building	12.85	10.10	12.85	10.10	-	-	-	-	10.10	12.85
Plant & machinery	372.02	1,041.93	372.02	1,041.93	-	-	-	-	1,041.93	372.02
Subtotal	**384.86**	**1,052.02**	**384.86**	**1,052.02**	**-**	**-**	**-**	**-**	**1,052.02**	**384.86**
Total (A)+(B)+(C)	**6,767.95**	**4,963.11**	**435.10**	**11,295.96**	**240.14**	**745.72**	**-**	**985.87**	**10,310.09**	**6,527.80**

Assets	GROSS BLOCK				ACCUMULATED DEPRECIATION				NET BLOCK
	As on 01-04-2023	Additions	Deletion	As on 31-03-2024	As on 01-04-2023	For the Period	Deletion	As on 31-03-2024	As on 31-03-2024
(A) Tangible Assets									
Land	-	1,296.44	-	1,296.44	-	-	-	-	1,296.44
Building	-	1,678.57	-	1,678.57	-	15.59	-	15.59	1,662.98
Plant and Machinery	-	3,279.16	-	3,279.16	-	213.13	-	213.13	3,066.03
Computer	-	21.17	-	21.17	-	3.62	-	3.62	17.56
Furniture & Fittings	-	52.40	-	52.40	-	3.67	-	3.67	48.74
Motor Vehicles	-	44.55	-	44.55	-	3.53	-	3.53	41.02
Subtotal	**-**	**6,372.31**	**-**	**6,372.31**	**-**	**239.54**	**-**	**239.54**	**6,132.76**
(B) Intangible Assets									
Software	-	10.78	-	10.78	-	0.60	-	0.60	10.18
Subtotal	**-**	**10.78**	**-**	**10.78**	**-**	**0.60**	**-**	**0.60**	**10.18**
(C) Capital Work in Progress									
Building		26.40	13.55	12.85					12.85
Machinery	-	372.02	-	372.02	-	-	-	-	372.02
Subtotal	**-**	**398.41**	**13.55**	**384.86**	**-**	**-**	**-**	**-**	**384.86**
Total (A)+(B)+(C)	**-**	**6,781.50**	**13.55**	**6,767.95**	**-**	**240.14**	**-**	**240.14**	**6,527.80**

Notes to Consolidated Financial Statements

for the year ended March 31, 2025

(All amounts are in ₹ lakhs unless stated)

Note: 14 Long-term Loans and Advances

Particulars	As at March 31, 2025	As at March 31, 2024
a) Advance - Land	60.08	-
b) Other non current Assets-deposits	146.10	-
Total	**206.18**	**-**

Note: 15 Other Non-Current Assets

Particulars	As at March 31, 2025	As at March 31, 2024
a) Electricity Deposits	22.55	-
b) GENSET Deposits	2.00	-
c) Rental Advances	29.79	-
d) Other Advances	234.97	-
Total	**289.31**	**-**

Note: 16 Current Investments

Particulars	As at March 31, 2025	As at March 31, 2024
Investments		
(a) In Chits*	50.39	45.39
Total	**50.39**	**45.39**

**Note: As of the reporting date, the company has contributed ₹ 50,38,793 to chit fund schemes managed by Margadarsi Chit Fund Private Limited. These contributions have been classified as unquoted current investments and are stated at cost. It has been assessed that there is no permanent diminution in the value of such investments as of the reporting date. These contributions are expected to mature and be realized within the next 12 months.*

(All amounts are in ₹ lakhs unless stated)

Note: 17 Inventories

Particulars	As at March 31, 2025	As at March 31, 2024
a) Raw Material	2,716.88	866.47
b) Work in Progress	656.56	1,189.13
c) Finished Goods	613.18	710.25
d) Dies & Moulds	217.00	-
Total	**4,203.62**	**2,765.85**

Note: 18 Trade Receivables

Particulars	As at March 31, 2025	As at March 31, 2024
Undisputed Trade receivable considered good – Unsecured	2,453.22	1,190.60
Total	**2,453.22**	**1,190.60**

Ageing Schedule

I. Trade Receivables ageing schedule for the year ended March 31, 2025

Particulars	Outstanding for following periods from due date of payment				Total
	< 6 Months	6 Months - 1 Year	1 - 2 Years	More than 2 Years	
(i) Undisputed Trade Receivables - Considered good	2,314.61	5.20	133.40	-	2,453.22
(ii) Undisputed Trade Receivables - Considered doubtful	-	-	-	-	-
(iii) Disputed Trade Receivables - Considered good	-	-	-	-	-
(iv) Disputed Trade Receivables - Considered doubtful	-	-	-	-	-
Total	**2,314.61**	**5.20**	**133.40**	**-**	**2,453.22**

(All amounts are in ₹ lakhs unless stated)

II. Trade Receivables ageing schedule for the year ended March 31, 2024

Particulars	Outstanding for following periods from due date of payment				Total
	< 6 Months	6 Months - 1 Year	1 - 2 Years	More than 2 Years	
(i) Undisputed Trade Receivables - Considered good	1,128.05	62.55	-	-	1,190.60
(ii) Undisputed Trade Receivables - Considered doubtful	-	-	-	-	-
(iii) Disputed Trade Receivables - Considered good	-	-	-	-	-
(iv) Disputed Trade Receivables - Considered doubtful	-	-	-	-	-
Total	**1,128.05**	**62.55**	**-**	**-**	**1,190.60**

Note: 19 Cash and Cash Equivalents

Particulars	As at March 31, 2025	As at March 31, 2024
i) Cash on hand	0.89	2.75
ii) Balances with Banks:		
- In Current Accounts	120.12	4.22
- In Deposit Accounts (with original maturity of less than three months)	-	1,100.00
Total	**121.01**	**1,106.97**

Note: Cash and cash equivalent comprise of cash at banks, cash/cheques on hand and short-term deposits with an original maturity of three months or less, which are subject to an insignificant risk of changes in value. Cash and cash equivalents include balances with banks which are unrestricted for withdrawal and usage.

Note: 20 Short-term Loans and Advances

Particulars	As at March 31, 2025	As at March 31, 2024
a) Advances to Vendors	1,202.75	1,097.74
b) Security Deposit *	530.92	316.45
c) Staff Advance	34.18	11.50
d) Other Loans & Advances	522.95	-
Total	**2,290.80**	**1,425.69**

**Deposit is lien marked against SIDBI bank loans*

(All amounts are in ₹ lakhs unless stated)

Note: 21 Other Current Assets

Particulars	As at March 31, 2025	As at March 31, 2024
a) Advance Income Taxes Paid	50.00	250.00
b) Balances with Government Authority	75.12	242.11
c) Pre-paid Expenses	15.03	8.18
d) Rental Advance	-	2.00
e) TDS Receivables	46.22	42.75
f) Other Receivables	240.89	81.19
Total	**427.27**	**626.23**

Note: 22 Revenue From Operations

Particulars	For the Year Ended March 31, 2025	For the Year Ended March 31, 2024
Sale of Goods & Services	12,220.50	7,096.14
Total	**12,220.50**	**7,096.14**

Note: 23 Other Income

Particulars	For the Year Ended March 31, 2025	For the Year Ended March 31, 2024
Interest Income	39.29	12.67
Foreign Exchange Gain/ (Loss)	49.41	(11.27)
Discount Received	0.07	-
Other Non - Operating Income	0.57	-
Total	**89.33**	**1.40**

(All amounts are in ₹ lakhs unless stated)

Note: 24 Purchases

Particulars	For the Year Ended March 31, 2025	For the Year Ended March 31, 2024
Purchases of Raw Material & Stock-in-trade	7,207.40	5,427.26
Total	**7,207.40**	**5,427.26**

Note: 25 Changes in Inventories

Particulars	For the Year Ended March 31, 2025	For the Year Ended March 31, 2024
Opening Stock of Finished Goods, Work in Progress, Stock-in-Trade and Raw Material*	3,204.85	1,107.13
Less : Closing Stock of Finished Goods, Work in Progress, Stock-in-Trade and Raw Material	(4,203.62)	(2,765.85)
Total	**(998.77)**	**(1,658.72)**

**The opening stock of M/s Simtech CNC has been included in the opening stock of the Group as part of the consolidation process.*

Note: 26 Employee Benefits Expense

Particulars	For the Year Ended March 31, 2025	For the Year Ended March 31, 2024
Salaries & Wages	888.25	376.55
Gratuity Expense	(0.50)	19.47
Staff Welfare	182.04	91.71
Contribution to Provident and Other Funds	33.42	17.37
Total	**1,103.21**	**505.09**

(All amounts are in ₹ lakhs unless stated)

Note: 27 Finance Costs

Particulars	For the Year Ended March 31, 2025	For the Year Ended March 31, 2024
Interest Charges	570.17	263.68
Bank Charges and Processing Fees	39.18	13.99
MSME Charges	6.91	4.85
Total	**616.27**	**282.52**

Note: 28 Depreciation & Amortisation Expense

Particulars	For the Year Ended March 31, 2025	For the Year Ended March 31, 2024
Depreciation on Tangible Assets	744.01	239.54
Amortisation on Intangible Assets	1.71	0.60
Total	**745.72**	**240.14**

Note: 29 Other Expenses

Particulars	For the Year Ended March 31, 2025	For the Year Ended March 31, 2024
Advertisement & Business Promotion Expenses	45.40	30.66
Partner Remuneration	62.50	-
Electricity Charges	574.44	299.83
Labour Charges	800.32	315.64
Office Expenses	14.67	12.60
Miscellaneous Expenses	73.33	61.46
Professional & Consulting fee	51.42	41.86
Audit Fees *	10.75	8.50
Power & Fuel	27.54	3.25
Printing and Stationery	1.44	6.88
Rates & Taxes	4.09	2.19
Repairs & Maintenance	38.98	3.05

(All amounts are in ₹ lakhs unless stated)

Particulars	For the Year Ended March 31, 2025	For the Year Ended March 31, 2024
Telephone & Internet Charges	1.76	1.63
Transport Charges	75.03	16.51
Travelling Expenses	27.04	37.90
Vehicle Maintenance	16.89	9.50
CSR Expenditure	29.00	-
Documentation, Certification, and Pattern Charges	12.34	-
Rent Expense	72.95	-
Total	**1,939.90**	**851.44**

Note:

Payment to the Auditor:

Particulars	For the Year Ended March 31, 2025	For the Year Ended March 31, 2024
Statutory Audit Fees	8.75	7.50
Tax Audit Fees	2.00	1.00
Total	**10.75**	**8.50**

Note: 30 Earnings Per Share

Particulars	For the Year Ended March 31, 2025	For the Year Ended March 31, 2024
Profit after tax for the year attributable to equity shareholders	1,105.75	1,066.01
Basic & Diluted		
Weighted Average No of Equity Shares at the end of the year *(Nos. in Lakhs)*	231.30	177.71
Paid up Equity Shares at the end of the year *(Nos. in Lakhs)*	231.30	231.30
Basic EPS *(in ₹)*	**4.78**	**6.00**
Diluted EPS *(in ₹)*	**4.78**	**6.00**

(All amounts are in ₹ lakhs unless stated)

***Note : Details of Loans**

S. No	Particulars	Terms of Repayment (in months)	Rate of Interest (p.a.)	Number of Instalments Outstanding as in 31-03-2025 (in months)	Earnest Monthly Instalment (EMI) / Principal Amount (₹ In Lakhs)	Closing Balance as at 31-03-2025 (₹ In Lakhs)	Nature of Security
	From Banks:						
1	Federal Bank	53	9.65%	24	0.39	8.43	Security Interest/ Charge on all Movable and Immovable Assets and Hypothecation of Current Assets and Machineries & Accessories. Personal Guarantee of Mr. S Anandan, Mr. C Venkatesan, Mrs. S A Shevaani, Mr. S R Ramakrishnan, Mrs. Samundeswari Reddiar.
2	Federal Bank	96	8.70%	56	5.09	253.58	
3	Federal Bank	78	8.70%	38	2.66	94.89	
4	Federal Bank	78	8.70%	38	2.13	72.89	
5	Federal Bank*	89	8.70%	46	2.56	118.31	
6	Federal Bank*	90	8.70%	49	0.60	29.17	
7	Federal Bank	60	8.70%	21	6.22	120.01	
8	Federal Bank	60	8.70%	26	0.18	4.01	
9	Federal Bank	60	8.70%	27	0.18	5.01	
10	Federal Bank*	90	8.70%	60	3.33	198.65	
11	Federal Bank*	68	8.70%	38	1.14	43.91	
12	Federal Bank	64	8.70%	54	8.27	364.24	
13	Federal Bank	66	8.70%	56	15.49	686.42	
14	Federal Bank	52	14.55%	52	9.87	425.53	
15	Federal Bank	60	9.80%	58	0.20	9.44	Hypothecation of Vehicles
16	Federal Bank	60	12.35%	58	0.90	42.23	
17	HDFC Bank	24	10.50%	7	1.90	12.86	Hypothecation of Vehicles
18	Canara Bank	51	12.45%	17	1.46	24.79	Hypothecation of Machinery and Vacant Land of R Renuga Devi. Personal Guarantee of R Perumal, P Anbu, R Renuga Devi.
Subtotal						**2,514.35**	**-**
Less : Current Maturities classfied under Short Term Borrowings						(948.71)	**-**
Long Term Borrowings - From Banks						**1,565.65**	**-**

Notes to Consolidated Financial Statements
for the year ended March 31, 2025

(All amounts are in ₹ lakhs unless stated)

S. No	Particulars	Terms of Repayment (in months)	Rate of Interest (p.a.)	Number of Instalments Outstanding as in 31-03-2025 (in months)	Earnest Monthly Instalment (EMI) / Principal Amount (₹ In Lakhs)	Closing Balance as at 31-03-2025 (₹ In Lakhs)	Nature of Security
	From Other Financial Institutions:						
1	Sundaram Finance Limited	60	11.00%	43	3.08	108.86	Hypothecation of Machinery. Personal Guarantee of Mr. S Anandan, Mr. C Venkatesan, Mrs. Shevaani SA, Mr. Ramakrishnan S R
2	Sundaram Finance Limited	60	11.00%	43	0.77	27.14	
3	Sundaram Finance Limited	60	12.50%	53	0.97	39.29	Hypothecation of Machinery. Personal Guarantee of R Perumal, P Anbu, R Renuga Devi.
3	Small Industries Development Bank of India	72	9.15%	47	4.11	192.99	Primary Security : Plant & Machinery, Furnitures, Fixtures, Computers, Accessories, Equipments etc. Collateral Security : Deposits with SIDBI Fixed Deposits - ₹ 500 Lakhs. Personal Guarantee of Mr. S Anandan, Mr. C Venkatesan.
4	Small Industries Development Bank of India	54	8.45%	32	5.56	177.79	
5	Small Industries Development Bank of India	30	8.95%	24	3.83	92.00	
6	Small Industries Development Bank of India	78	9.30%	78	14.23	1,110.00	
7	Tata Capital Limited*	32	13.45%	16	2.35	37.54	Hypothecation of Machinery. Personal Guarantee of Mr. S Anandan, Mr. C Venkatesan.
8	Tata Capital Limited*	61	11.45%	43	2.35	100.94	
9	Tata Capital Limited*	60	11.45%	51	8.54	435.56	
10	UGRO Capital Limited	40	13.25%	18	1.18	19.09	Hypothecation of Machinery
11	UGRO Capital Limited	37	13.50%	20	2.24	40.50	Hypothecation of Machinery
12	Electronica Finance Limited	60	14.93%	16	1.43	20.62	Hypothecation of Machinery. Personal Guarantee of R Perumal, P Anbu, R Renuga Devi.
13	Electronica Finance Limited	48	9.17%	4	0.71	2.77	
14	Electronica Finance Limited	60	14.50%	23	2.64	52.83	
15	Electronica Finance Limited	60	13.50%	27	2.11	48.81	
16	Electronica Finance Limited	48	10.00%	27	1.59	38.29	

Notes to Consolidated Financial Statements

for the year ended March 31, 2025

(All amounts are in ₹ lakhs unless stated)

S. No	Particulars	Terms of Repayment (in months)	Rate of Interest (p.a.)	Number of Instalments Outstanding as in 31-03-2025 (in months)	Earnest Monthly Instalment (EMI) / Principal Amount (₹ In Lakhs)	Closing Balance as at 31-03-2025 (₹ In Lakhs)	Nature of Security
17	Cholamandalam Investment And Finance Company Limited	47	12.07%	8	0.23	1.79	-
18	Vmc Machine					33.38	
Long Term Borrowings - From Other Financial Institutions						**2,580.21**	-

** The figures mentioned in the instalment (EMI) column represent the principal amount only. The actual monthly repayment may vary, as it includes the principal mentioned above along with interest calculated at the prevailing rates on the outstanding amount.*

***Note : Details of Loans**

Name of Bank/ Financial Institution	Federal Bank	Kotak Mahindra Bank	Federal Bank	Canara Bank
Nature of Facility	Sanctioned Limit of Cash Credit facility for ₹ 20 Crores	Sanctioned Limit of Cash Credit facility for ₹ 10 Crores	Sanctioned Limit of Cash Credit facility for ₹ 1 Crores	Sanctioned Limit of Cash Credit facility for ₹ 80 Lakhs
Nature of Security *(Refer Notes Below #)*	Security Interest/ Charge on all Movable and Immovable Assets and Hypothecation of Current Assets and Machineries & Accessories. Personal Guarantee of Mr. S Anandan, Mr. C Venkatesan, Mrs. S A Shevaani, Mr. S R Ramakrishnan, Mrs. Samundeswari Reddiar.	Hypothecation of Current Assets, Movable Assets and Movable Fixed Assets. Mortgage Charge on Immovable Properties. Personal Guarantee of Mr. S Anandan, Mr. C Venkatesan, Mrs. S A Shevaani, Mr. S R Ramakrishnan, Mrs. Samundeswari Reddiar.	Hypothecation of Current Assets of the Company. Personal Guarantee of M/s. Thaai Casting Limited, Mr. S Anandan, Mr. C Venkatesan, Mrs. S A Shevaani, Mr. S R Ramakrishnan, Mrs. Samundeswari Reddiar.	Hypothecation of Book Debts and Stocks, Vacant Land of R Renuga Devi. Personal Guarantee of R Perumal, P Anbu, R Renuga Devi.
Rate of Interest (%)	13.05%	8.86%	14.95%	11.80%

Notes to Consolidated Financial Statements

for the year ended March 31, 2025

(All amounts are in ₹ lakhs unless stated)

For the year ended 31-03-2025 (Amount in ₹ Lakhs)	1775.76	964.98	100.74 *	80.78 *
For the year ended 31-03-2024 (Amount in ₹ Lakhs)	1249.17	-	-	-

** The sanctioned OD ceiling was overrun consequent to end-period interest implications posted by the banking system. However the current account had sufficient balance to service the interest and OD account was regularised.*

 # Notes:

Property 1: *Residential flat situated at No. 40/1 (part), with an area of 920 sq. ft., Aswini Avantika Apartments, Mount Poonamallee Road, Nandambakkam, in the name of Mr. S. Anandan.*

Property 2: *Residential flat situated at No. 355 (part), with an area of 443.85 sq. ft., TNHB Apartment Phase III, Sholinganallur, Kancheepuram, in the name of Mrs. Samundeswari Reddiar.*

Property 3: *Industrial Property situated at plot no. S-58 , with an area of 3 Acres, Sipcot Industrial Park, Pillaipakkam, Sriperambudur, in the name of M/s. Thaai Casting Limited.*

Property 4: *Residential land situated at No. 215/10, with an area of 2244 sq. ft., Bajanai Koil Street, Nandambakkam, in the name of Mrs. Samundeswari Reddiar.*

Property 5: *Residential land situated at No. 40/3C, with an area of 2243 sq. ft., Swamy Colony, Bajanai Koil Street, Nandambakkam, in the name of Mr. S. Anandan.*

Property 6: *Industrial Property situated at plot no. A20, 7th Cross Street, with an area of 2.24 Acres, Sipcot Industrial Park, Pillaipakkam, Sriperambudur, in the name of M/s. Thaai Casting Limited.*

Vacant land situated at No. 581/2, Thirumudivakkam Village, Sriperumbudur taluk, Kancheepuram District, in the name of R Renuga Devi.

(All amounts are in ₹ lakhs unless stated)

Note: 31 Other Notes on Accounts

1 Contingent Liabilities and Commitments (to the extent not provided for):

A. Contingent Liabilities *

(Amount in ₹ Lakhs)

Particulars	As at March 31, 2025	As at March 31, 2024
(a) TDS Demand	34.67	32.13
(b) Income Tax Demand	7.13	25.28
(c) GST Demand	0.10	90.16
Guarantees	-	-
Other money for which the company is contingently liable	-	-
Total	**41.89**	**147.57**

Note:

The amounts recorded as contingent liabilities pertain to the erstwhile partnership firm, M/s. Thaai Casting, and the related statutory dues have been transferred to the Company pursuant to the conversion of the firm into a company.

A demand notice raised under Section 143(1)(a) of the Income-tax Act, 1961 proposing adjustments to returned income for AY 2018-19. The Holding Company has filed responses/ rectification requests and no provision has been made, and the amount is disclosed as a contingent liability.

A demand has been raised under Section 154 of the Income-tax Act, 1961, pursuant to a rectification order passed for AY 2023–24. The Holding Company is in the process of evaluating the order and considering appropriate remedial action, including filing a revised rectification request or appeal, as may be necessary.

TDS demand notices under Forms 26Q and 24Q, including those pertaining to the erstwhile partnership firm transferred pursuant to its conversion into the Company, are under review. Rectification applications and/or appeals have been initiated, and no provision has been made, and the amount is disclosed as a contingent liability.

B. Commitments

Particulars	As at March 31, 2025	As at March 31, 2024
Estimated amount of contracts remaining to be executed on capital account and not provided for	Nil	Nil
Uncalled liability on shares and other investments partly paid	Nil	Nil
Other commitments	Nil	Nil
Total	**Nil**	**Nil**

Notes to Consolidated Financial Statements
for the year ended March 31, 2025

(All amounts are in ₹ lakhs unless stated)

2 Proposed Dividend Details:

The Group has not declared or paid any dividend during the year under review.

3 No issue of securities were made for any specific purpose by the Group during the reporting year.

4 The assets other than Property, Plant and Equipment, Intangible Assets and Non-Current Investments have value on realization in the ordinary course of business equal to the amount at which they are stated.

5 Details of Benami Property Held:

There are no proceedings initiated or pending against the Company for holding any benami property under the Benami Transactions (Prohibition) Act, 1988 (45 of 1988) and the rules made thereunder.

6 The Holding Company has been sanctioned working capital limits in excess of ₹ 5.00 crore, in aggregate, from banks or financial institutions on the basis of security of current assets during the financial year ended March 31, 2025. Quarterly returns or statements of drawing power filed by the holding company with banks are materially in agreement with the books of account.

A summary of the quarterly reconciliation between the statements filed with the banks and the books of account is provided below.

(Amount in ₹ Lakhs)

Class of Assets	Quarter ending	Value as per Books of Account	Value as per Statements	Variance	Variance %
Inventories	June 30, 2024	2,847.84	2,847.84	-0.00	0.00%
	September 30, 2024	2,984.48	2,984.49	-0.01	0.00%
	December 31, 2024	2,906.33	2,906.33	-0.00	0.00%
	March 31, 2025	3,691.51	3,648.51	43.00	1.18%
Trade Receivables	June 30, 2024	1,563.84	1,563.84	0.00	0.00%
	September 30, 2024	2,104.61	2,104.61	-0.00	0.00%
	December 31, 2024	1,672.03	1,672.03	0.00	0.00%
	March 31, 2025	1,992.47	1,992.34	0.13	0.01%

Reason for Discrepancies: *The statements submitted to banks during the year were prepared based on provisional books of account. Discrepancies, if any, between these statements and the books of account are primarily due to adjustments relating to provisions and valuations that are recorded only upon finalisation of the financial statements.*

(All amounts are in ₹ lakhs unless stated)

7 Wilful Defaulter:

The Group is not declared as wilful defaulter by any bank or financial institution or consortium thereof in accordance with the guidelines on wilful defaulters issued by the RBI.

8 Relationship with Struck off Companies:

The Group has no transactions with companies struck off under section 248 of the Companies Act, 2013.

9 Registration of Charges or Satisfaction with Registrar of Companies:

The Holding Company has charge which is yet to be registered or satisfied with Registrar of Companies beyond the statutory period.

Details:

S. No	Particulars	Amount of Loan (₹ In Lakhs)	Reasons
1	**Registration of Charge :** Sundaram Finance Limited	141.60	Due to the delay in completing the formalities associated with signing the e-form CHG-1 from the lender side in respect of ₹ 141.60 lakh loan facility, the said form couldn't be filed within the prescribed time. The Holding Company is in the process of pursuing legal remedies available under the Companies Act, 2013 to address this.
2	**Satisfaction of Charge :** Yes Bank Limited	1,965.00	Charges created in favour of Yes Bank Limited have not yet been satisfied in the records of the Registrar of Companies. The management has represented that the delay in filing Form CHG-4 with the RoC is procedural in nature. The Holding Company is in the process of obtaining the necessary confirmation from the lender and filing the requisite forms to update the charge status accordingly.

10 Compliance with Number of Layers of Companies:

The Holding Company has one wholly owned subsidiary, a private limited company named "Thaai Induction and Nitriding Private Limited", and holds investments in a registered partnership firm, "Simtech CNC". As wholly owned subsidiaries are excluded from the computation of layers under Rule 2(2) of the Companies (Restriction on Number of Layers) Rules, 2017, hence layers prescribed under clause (87) of section 2 of the Companies Act 2013 read with Companies (Restriction on number of Layers) Rules, 2017 are not applicable.

11 Compliance with Approved Scheme(s) of Arrangements:

No Scheme of Arrangements has been approved by the Competent Authority in terms of section 230 to 237 of the Companies Act, 2013.

Notes to Consolidated Financial Statements
for the year ended March 31, 2025

(All amounts are in ₹ lakhs unless stated)

12 Utilisation of Borrowed Funds and Share Premium:

A. The Management has represented that, to the best of its knowledge and belief, no funds (which are material either individually or in the aggregate) have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other person or entity, including foreign entity ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;

B. The Management has represented, that, to the best of its knowledge and belief, no funds (which are material either individually or in the aggregate) have been received by the Company from any person or entity, including foreign entity ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Company shall, whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;

C. Based on the audit procedures performed that have been considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub-clause (i) and (ii) of Rule 11(e), as provided under (a) and (b) above, contain any material misstatement.

13 Corporate Social Responsibility:

The Corporate Social Responsibility (CSR) provisions are applicable to the Holding Company from the financial year 2024–25 onwards. In compliance with Section 135(1) of the Companies Act, 2013, the Holding Company has duly constituted a Corporate Social Responsibility (CSR) Committee and has also framed a CSR Policy as required under the Act. The Holding Company has undertaken projects in the area of education for underprivileged school children. These projects are largely in accordance with Schedule VII read with Section 135(2) of the Companies Act, 2013.

Details of Corporate social responsibility (CSR) Expenditure :

(Amount in ₹ Lakhs)

Particulars	For the year ended March 31,	
	2024	2025
Amount required to be spent by the company during the year	29.00	-
Amount of expenditure incurred	29.00	-
Shortfall/ (excess) at the end of the year	-	-
Total of previous years shortfall/ (Excess)	-	-
Reason for shortfall	NA	NA

(All amounts are in ₹ lakhs unless stated)

Particulars	For the year ended March 31,	
	2024	2025
The nature of CSR activities undertaken by the Company	Promoting education, including special education, employment-enhancing vocational skills, and providing financial assistance to underprivileged school children.	
Details of related party transactions e.g.,contribution to a trust controlled by the company in relation to CSR expenditure as per relevant Accounting Standard	NA	NA
Provision is made with respect to a liability incurred by entering into a contractual obligation	-	-
Excess amount Spent as per Section 135(5)	-	-
Carry forward	-	-

14 Details of Supply of Goods & Services :

A. In case of companies rendering or supplying Goods & Services

(Amount in ₹ Lakhs)

Particulars	For the year ended March 31,	
	2025	2024
Gross Income Derived from goods & services rendered or supplied	12,220.50	7,096.14
Total	**12,220.50**	**7,096.14**

15 In the case of all Concerns Having Capital Work in Progress:

(Amount in ₹ Lakhs)

Particulars	As at March 31, 2025	As at March 31, 2024
Capital Works in Progress	1,052.02	384.86
Total	**1,052.02**	**384.86**

Ageing Schedule :

I. Capital Work in Progress ageing schedule for the year ended March 31, 2025

(All amounts are in ₹ lakhs unless stated)

CWIP	Amount in CWIP for a period of				Total
	0 - 1 year	1 - 2 Year	2 - 3 Year	More than 3 Years	
Project in Progress	1,052.02	- -		-	1,052.02
Total	**1,052.02**	- -		-	**1,052.02**

(All amounts are in ₹ lakhs unless stated)

II. Capital Work in Progress ageing schedule for the year ended March 31, 2024

CWIP	Amount in CWIP for a period of				Total
	0 - 1 year	1 - 2 Year	2 - 3 Year	More than 3 Years	
Project in Progress	384.86	- -		-	384.86
Total	**384.86**	- -		-	**384.86**

16 Undisclosed Income:

There is no detail of any transaction not recorded in the books of accounts that have been surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961.

17 Details of Crypto Currency or Virtual Currency:

The Group has not traded or invested in Crypto Currency or Virtual Currency during the financial year.

18 Dues to Micro, Small and Medium Enterprise (MSME):

The dues towards micro and small enterprises have been disclosed in the schedules to balance sheet.

19 Foreign Currency Earned and Expended:

(Amount in ₹ Lakhs)

Particulars	For the year ended March 31,	
	2025	2024
A. Value of imports calculated on CIF basis		
Raw Material	-	-
Components and Spare Parts	-	-
Capital Goods	1,509.55	-
Total	**1,509.55**	-
B. Expenditure in foreign currency		
Travelling Expenses	-	-
Professional and Consultancy Fees	-	-
Other Matters	-	-
Total	-	-
C. Earnings in foreign currency		
Exports of Goods on F.O.B. basis	-	-
Others	-	-
Total	-	-

Notes to Consolidated Financial Statements
for the year ended March 31, 2025

(All amounts are in ₹ lakhs unless stated)

20 Disclosure of related parties/related party transactions pursuant to Accounting Standard (AS) - 18 "Related Party Disclosures":

S. No	Name of the Party	Nature of RP	Relationship
1	Thaai Induction And Nitriding Private Limited	Private Limited Company (Subsidiary)	Thaai Casting Limited have Significant Control in this Entity
2	Simtech CNC	Partnership Firm (Subsidiary)	Thaai Casting Limited have Significant Control in this Entity
3	Zuddha Enterprises	Proprietorship business	Mr.Ramakrishnan (Director) have Significant Control in this Entity
4	Samundeeswari Industries	Proprietorship business	Wife of Mr.Anandan (Managing Director) have Significant Control in this Entity
5	Shri Auto Components	Proprietorship business	Brother of Mr.Venkatesan (Director) have Significant Control in this Entity
6	3C Casting	Partnership Business	Brother of Mr.Venkatesan (Director) have Significant Control in this Entity
7	S Anandan	Key Managerial Personnel	Managing Director
8	C Venkatesan	Key Managerial Personnel	Whole Time Director
9	S A Shevaani	Key Managerial Personnel	Whole Time Director Cum CFO
10	S R Ramakrishnan	Key Managerial Personnel	Whole Time Director
11	Satyabrata	Key Managerial Personnel	Company Secretary
12	Naren Kumar Mandepudi	Independent Director	Non Executive Director
13	Achaya Kumarasamy	Independent Director	Non Executive Director
14	Gautham	Independent Director	Non Executive Director
15	Banumati	Relative of Managing Director	Employee
16	Rajasekar	Relative of Managing Director	Employee
17	Simtech Tooling Innovations Private Limited	Private Limited Company	Simtech CNC Partners (Mr.Anbu & Mr.Perumal) have significant control in this company(i.e,Directors).
18	V.R Roshan	Partner	Partner in Simtech CNC (Subsidiary Firm)
19	Anbu	Partner & Director	Partner in Simtech CNC (Subsidiary Firm) & Director of Simtech Tooling Innovations Private Limited
20	Perumal	Partner & Director	Partner in Simtech CNC (Subsidiary Firm) & Director of Simtech Tooling Innovations Private Limited

*Note: Company Secretary resigned with effect from 17th April 2025.

Notes to Consolidated Financial Statements

for the year ended March 31, 2025

(All amounts are in ₹ lakhs unless stated)

Transaction with Related Parties during the Year

Particulars	For the year ended 31 March, 2025	For the year ended 31 March, 2024
Purchases		
Zuddha Enterprises	451.61	850.51
Samundeeswari Industries	177.98	92.81
Shri Auto Components	8.81	2.84
3C Casting	570.36	949.04
Subtotal	**1,208.76**	**1,895.20**
Sales		
Zuddha Enterprises	326.24	194.35
3C Casting	499.28	856.55
Subtotal	**825.51**	**1,050.90**
Outstanding as on 31st		
Payable to		
Zuddha Enterprises	3.43	61.99
Samundeeswari Industries	14.30	4.75
Shri Auto Components	1.82	1.78
3C Casting	2.60	13.89
Subtotal	**22.15**	**82.40**
Loan From Directors		
S Anandan	57.50	313.37
S.R.Ramakrishnan	0.56	3.63
S.A.Sheevani	-	15.85
Subtotal	**58.06**	**332.85**
Investments		
Thaai Induction And Nitriding Private Limited	15.00	15.00
Simtech CNC	435.66	-
Subtotal	**450.66**	**15.00**
Loans & Advances		
Thaai Induction And Nitriding Private Limited	380.93	77.75
Subtotal	**380.93**	**77.75**
Rental Income		
Thaai Induction And Nitriding Private Limited	12.50	-
Subtotal	**12.50**	**-**

Notes to Consolidated Financial Statements

for the year ended March 31, 2025

(All amounts are in ₹ lakhs unless stated)

Particulars	For the year ended 31 March, 2025	For the year ended 31 March, 2024
Key Managerial Personnel		
Remuneration Paid to		
S. Anandan	59.83	35.00
C. Venkatesan	35.90	21.00
S.A. Shevaani	23.93	14.00
S.R.Ramakrishnan	12.00	9.07
Subtotal	**131.67**	**79.07**
Remuneration Payable		
S. Anandan	3.59	-
C. Venkatesan	2.34	-
S.A. Shevaani	1.65	-
Subtotal	**7.59**	**-**
Professional Fess Paid to		
S. Anandan	-	5.00
C. Venkatesan	-	3.00
S.A. Shevaani	-	2.00
S.R.Ramakrishnan	-	4.13
Subtotal	**-**	**14.13**
Sitting Fees Paid to		
Naren Kumar Mandepudi	1.40	0.60
Dharmala Venkata Ramana Murthy	-	0.60
Achaya Kumarasamy	1.40	0.60
Gautham	1.00	-
Subtotal	**3.80**	**1.80**
Salary Paid to		
Satyabrata	9.46	-
Banumati	5.40	4.80
Rajasekar	12.00	12.00
Subtotal	**26.86**	**16.80**

(All amounts are in ₹ lakhs unless stated)

21 Income Taxes:

I. Minimum Alternate Tax

The company has not Opted the Normal tax rate of the Income Tax Act, 1961. Hence, MAT asset is not recognised.

II. Current Tax

(Amount in ₹ Lakhs)

Particulars	For the year ended March 31,	
	2025	2024
Current Tax	412.78	321.64
Total	**412.78**	**321.64**

22 Exchange Difference:

(Amount in ₹ Lakhs)

Particulars	For the year ended March 31,	
	2025	2024
Exchange Difference Gain/(Loss)	49.41	(11.27)
Total	**49.41**	**(11.27)**

23 Employee Benefit (Incurred in India):

Gratuity - The Present value of obligation is determined based on actuarial valuation using the Projected Unit Credit Method. This method considers each period of service as giving rise to an additional unit of benefit entitlement and measures each unit separately to build up the final obligation.

Interest Cost: It is the increase in the Plan liability over the accounting period resulting from the operation of the actuarial assumption of the interest rate.

Current Service Cost: It is the discounted present value of the benefits from the Plan's benefit formula attributable to the services rendered by employees during the accounting period.

Actuarial Gain or Loss: It occurs when the experience of the Plan differs from that anticipated from the actuarial assumptions. It could also occur due to changes made in the actuarial assumptions.

(All amounts are in ₹ lakhs unless stated)

(i) Reconciliation of Opening and Closing Balance of Gratuity Obligations:

(Amount in ₹ Lakhs)

Particulars	As at March 31, 2025	As at March 31, 2024
Net Liability as at the Beginning of the Period	57.74	38.28
Net Expenses in P/L A/c	(0.50)	19.46
Benefits Paid	-	-
Net Liability as at the End of the Period	57.24	57.74
Present Value of Gratuity Obligation (Closing)	**57.24**	**57.74**

(ii) Expenses Recognized in Statement of Profit and Loss during the Year:

(Amount in ₹ Lakhs)

Particulars	For the year ended March 31,	
	2025	2024
Interest Cost	3.98	1.92
Current Service Cost	6.91	4.79
Past Service Cost	-	-
Net Actuarial (gain) / loss	(11.39)	12.75
Net Expenses to be Recognized in P&L	(0.50)	19.46
Total	**(0.50)**	**19.46**

(iii) Changes in Benefit Obligations:

(Amount in ₹ Lakhs)

Particulars	As at March 31, 2025	As at March 31, 2024
Opening Defined benefit Obligation	57.74	**38.28**
Current service Cost	6.91	4.79
Interest Cost for the Year	3.98	1.92
Actuarial Losses (gains)	(11.39)	12.75
Benefits Paid	-	-
Closing Defined benefit Obligation	57.24	57.74
Total	**57.24**	**57.74**

(All amounts are in ₹ lakhs unless stated)

Actuarial Assumptions:

Particulars	For the year ended March 31,	
	2025	2024
Rate of Discounting	6.86%	7.23%
Salary Escalation	7.00%	7.00%
Attrition Rate	10.00%	10.00%
Mortality rate during employment Indian	Indian Assured Lives Mortality (2012-14) Ultimate	Indian Assured Lives Mortality (2012-14) Ultimate

The estimates of rate of escalation in salary considered in actuarial valuation, take into account inflation, seniority, promotion and other relevant factors including supply and demand in the employment market. The above information is certified by the actuary.

24 Cash Flow Statement:

(1) The amount of significant cash and cash equivalent balances held by the Group as at March 31, 2025 was ₹ 1,21,01,028/- that are available for use by Group.

(2) The Group has appropriate amount of Cash Flows that are required to maintain operating capacity.

(3) The Group is investing adequately in the maintenance of its operating capacity.

Additional Disclosures:

(Amount in ₹ Lakhs)

I. Components of Cash and Cash Equivalents:	As at March 31, 2025	As at March 31, 2024
Cash on Hand	0.89	2.75
Balance with Banks		
- In Current Accounts	120.12	4.22
- In Deposit Accounts (with original maturity of less than three months)	-	1,100.00
Total Components of Cash and Cash Equivalents	**121.01**	**1,106.97**

25 Changes in Accounting Estimates:

There are no changes in Accounting Estimates made by the Group during the year.

(All amounts are in ₹ lakhs unless stated)

26 Changes in Accounting Policies:

There are no changes in Accounting Policies made by the Group during the year.

27 Disclosures on Property, Plant and Equipment and Intangible Assets:

I. Property, Plant and Equipment

(1) There is no restriction on the title of Property, Plant and Equipment, subject to only those which are under hypothecation/ charge.

(2) The Group has no contractual commitments for the acquisition of Property,vPlant & Equipment.

(3) The Group has no Impairment loss during the period for Property, Plant & Equipment.

(4) Assets are periodically checked for active usage and those which are retired are written off.

(5) There are no temporarily idle Property, Plant & Equipment.

II. Intangible Assets

(1) Intangible asset is amortised as per Schedule II.

(2) The carrying amount and remaining amortization period of any individual intangible asset are not material to the financial statements of the enterprise as a whole.

(3) There are no amounts of intangible assets whose title is restricted and the carrying amounts of intangible assets pledged as security for liabilities.

28 Investments:

I. Profits and Losses with Regard to Investments have been Disclosed as under:

a) Profits and losses on disposal of current investments

b) Profits and losses on changes in the carrying amount of current investments

c) Profits and losses on disposal of long-term investments

d) Profits and losses on changes in the carrying amount of long- term investments

(All amounts are in ₹ lakhs unless stated)

29 Earnings Per Share:

Particulars	As at March 31, 2025	As at March 31, 2024
1. Profit attributable to equity shareholders before extraordinary items (A)	1,105.75	1,066.01
2. Profit attributable to equity shareholders after extraordinary items (B)	1,105.75	1,066.01
3. Number of equity shares outstanding during the year (C) *(Nos. in Lakhs)*	231.30	231.30
4. Weighted average number of equity shares outstanding during the year (D) *(Nos. in Lakhs)*	231.30	177.71
5. Effect of potential equity shares on employee stock options outstanding	-	-
6. Effect of any other items of potential Equity Shares eg.Convertible Debentures, Convertible Preference Shares	-	-
7. Weighted average number of potential equity shares outstanding during the year for the purpose of computing Diluted Earnings Per Share (E) *(Nos. in Lakhs)*	231.30	177.71
8. Basic earnings per share based on shares outstanding at the year end, of face value of ₹ 10 (A/C)	4.78	4.61
9. Diluted earnings per share based on shares outstanding at the year end, of face value of ₹ 10 (B/C)	4.78	4.61
10. Basic earnings per share before extraordinary items of face value of ₹ 10 (A/D)	4.78	6.00
11. Basic earnings per share after extraordinary items of face value of ₹ 10 (B/D)	4.78	6.00
12. Diluted earnings per share before extraordinary items of face value of ₹ 10(A/E)	4.78	6.00
13. Diluted earnings per share after extraordinary items of face value of ₹ 10 (B/E)	4.78	6.00

30 Balance shown under head Sundry debtors, creditors and advances are subject to confirmation.

31 Previous year's figures have been regrouped / reclassified wherever necessary to correspond with current year's classification/disclosure.

Notes to Consolidated Financial Statements
for the year ended March 31, 2025

(All amounts are in ₹ lakhs unless stated)

32 Statement of Other Accounting Ratios, as per Companies Act, 2013:

S. No	RATIOS	Numerator	Denominator	As at March 31, 2025	As at March 31, 2024	Variance	Reason for Variance
1	**Current Ratio (in times)**	Total Current Assets	Total Current Liabilities	1.36	1.69	(19.48%)	NA
2	**Debt-Equity Ratio (in times)**	Long Term Borrowings + Short Term Borrowings (excl. Director's Loan)	Total Equity (Equity attributable to Parent + Minority Interest)	1.05	0.58	(79.27%)	The variance in the debt-equity ratio is due to fresh loans obtained during the year for working capital and expansion purposes.
3	**Debt Service Coverage Ratio (in times)**	Earning for Debt Service (PBT + Depreciation + Interest)	Total Debt Service (Interest + +Principal Repayment)	1.98	2.54	(21.99%)	Despite an increase in earnings, the rise in total debt service outpaced earnings growth, resulting in a marginal decline in DSCR."
4	**Return on Equity Ratio (%)**	Profit After Tax (before MI)	Total Equity	14.21%	14.76%	(3.69%)	NA
5	**Inventory Turnover Ratio (in times)**	Cost of Goods Sold	Average Inventory	1.78	1.95	(8.45%)	NA
6	**Trade Receivables Turnover Ratio (in times)**	Net Sales	Average Trade Receivables or Closing Trade Receivables	6.71	5.96	12.54%	NA
7	**Trade Payable Turnover Ratio (in times)**	Net Purchases	Average Trade Payables or Closing Trade Payables	4.87	4.59	6.12%	NA
8	**Net Capital Turnover Ratio (in times)**	Net Sales	Working Capital (Current Assets - Current Liabilities)	4.85	2.43	99.42%	The increase in the Net Capital Turnover Ratio during the year is primarily attributable to higher net sales and a slight reduction in average working capital, indicating improved efficiency in the utilisation of capital for revenue generation.

Notes to Consolidated Financial Statements

for the year ended March 31, 2025

(All amounts are in ₹ lakhs unless stated)

S. No	RATIOS	Numerator	Denominator	As at March 31, 2025	As at March 31, 2024	Variance	Reason for Variance
9	**Net Profit Ratio (%)**	Profit After Tax (after MI)	Net Sales	9.05%	15.02%	(39.77%)	The decline in the Net Profit Ratio is attributable to a significant increase in revenue, while net profit grew at a relatively slower pace, thereby leading to a marginal compression in net margins.
10	**Return on Capital Employed (%)**	EBIT (PBT + Interest)	Capital Employed	12.87%	14.47%	(11.05%)	NA
11	**Return on Investment (%)**	Income Generated from Investment Funds	Total Investment	NA	NA	NA	NA

The above reason for variance shall be addressed if there is a change in the variance of more than 25% as compared to the preceding year.

As per our Report on even date
For P P N AND COMPANY
Chartered Accountants
Firm Reg No: 013623S
Peer Review Certificate No. 013578

R RAJARAM
Partner
M. No:238452

Date: 28-05-2025
Place: Chennai

For and on behalf of the Board of Directors of
THAAI CASTING LIMITED

S. ANANDAN
Managing Director
DIN : 02354202

C. VENKATESAN
Whole Time Director
DIN : 10077788

S.A. SHEVAANI
Whole Time Director & CFO
DIN : 10061358

Notes



Thaai Casting Limited
A-20,Sipcot Industrial Park, 7th Cross Street, Pillaipakkam,
Sriperumbudur, Tamil Nadu – 602 105.
www.thaaicasting.com
info@thaaicasting.com
+91 93442 29999 / +91 99620 09003

Concept & Design at Plus Consultancy