

# **Company Presentation**

December 2016

SEARCH

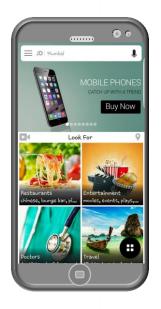




**Business Overview** 

# **Company Overview**

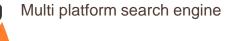






India's only Search Plus engine (Search & Transact)

80.6mn unique visitors in Q3FY17 (1)





17.3mn total business listings(2)

4,24,830 active paid campaigns(2)

High rates of direct, mobile and repeat traffic

Profitable business model

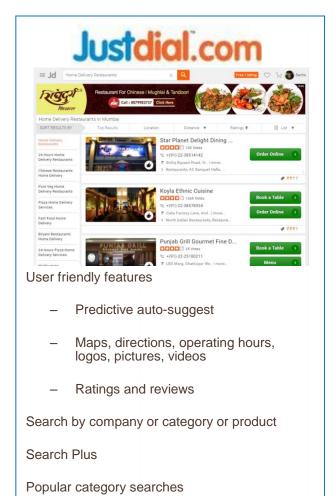
#### **Notes**

- 1. Unique visitors are considered across various mediums Voice, PC Internet, Mobile Internet these may not necessarily be mutually exclusive.
- 2. As on 31 December, 2016

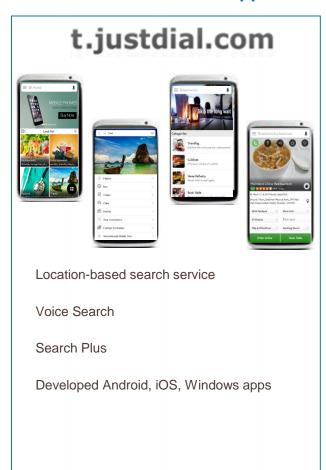
## Justdial Everywhere: Connecting With Users Anytime, Anywhere



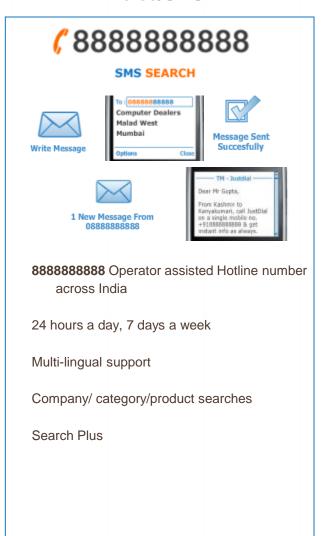
#### **PC** Internet



## **Mobile Internet & Apps**



#### Voice/SMS

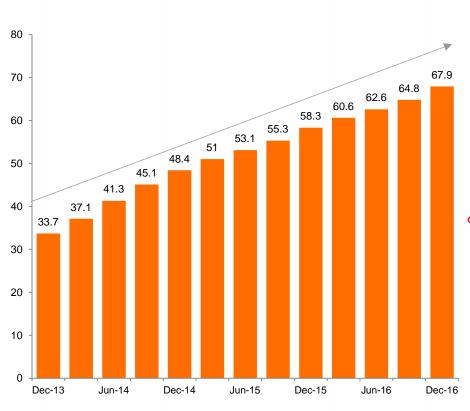


# User Community and Reviews Drive Engagement



## **Reviews and Ratings**

Millions



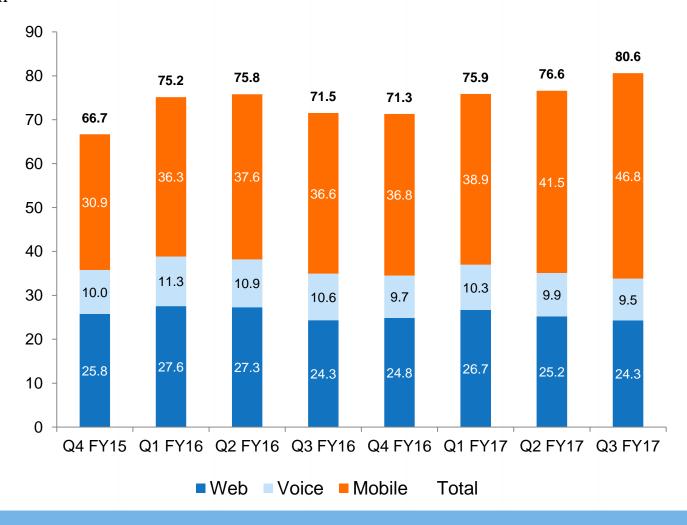


Special focus on Friend's Reviews & Ratings

# **Unique Visitors**



## in million



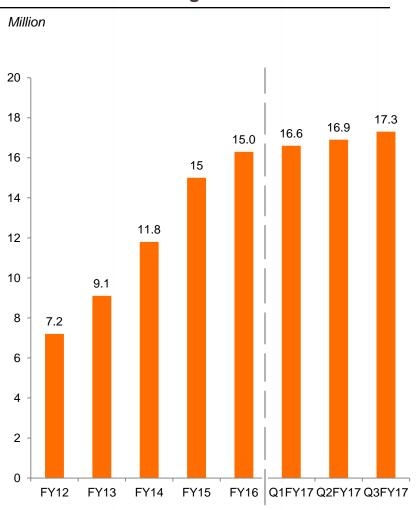
## Voice, PC and Mobile – Unique Visitors

Total Unique Visitors are considered across various mediums – Voice, PC Internet, Mobile Internet – these may not necessarily be mutually exclusive.

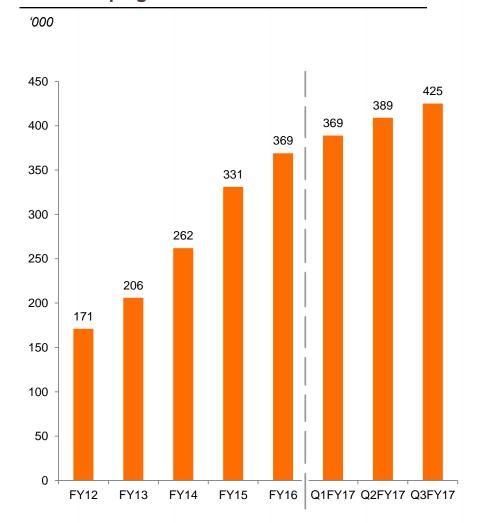
# Attractive Value Proposition for Local SMEs



**Total Business Listings** 

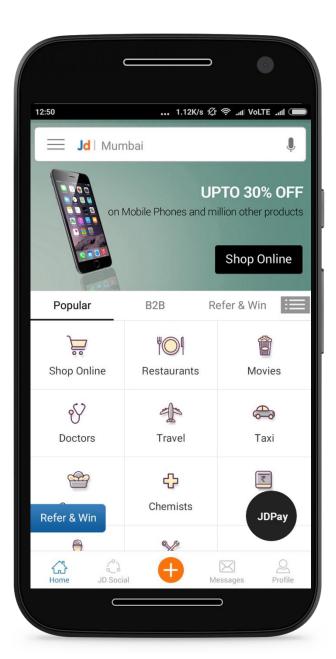


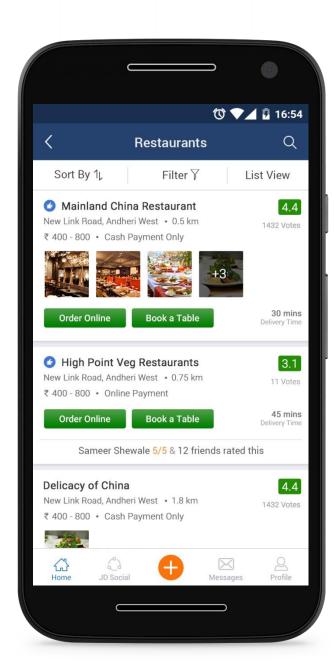
## **Paid Campaigns**



# JD lite app – light, fast, and less than 1MB



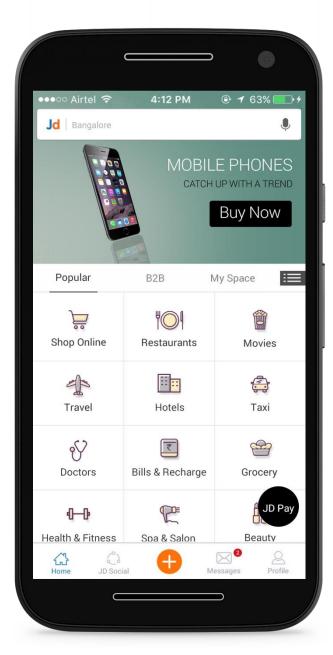


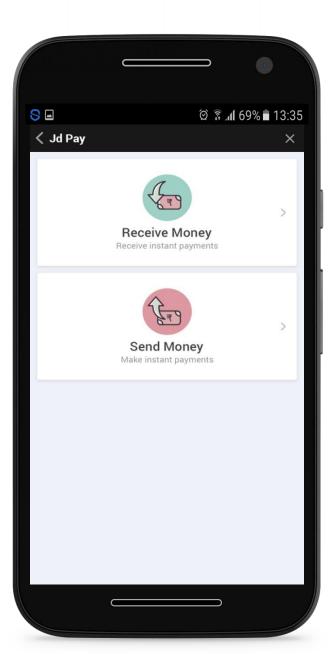


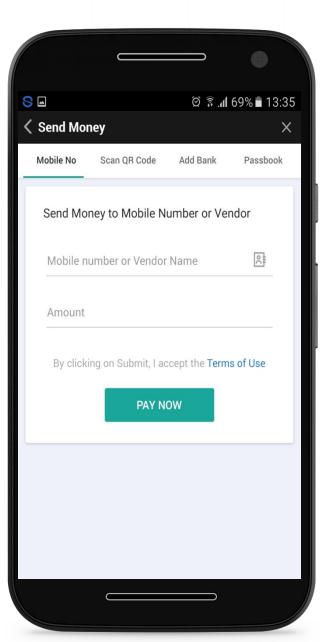


# JD Pay – integrated within the App for easy payments





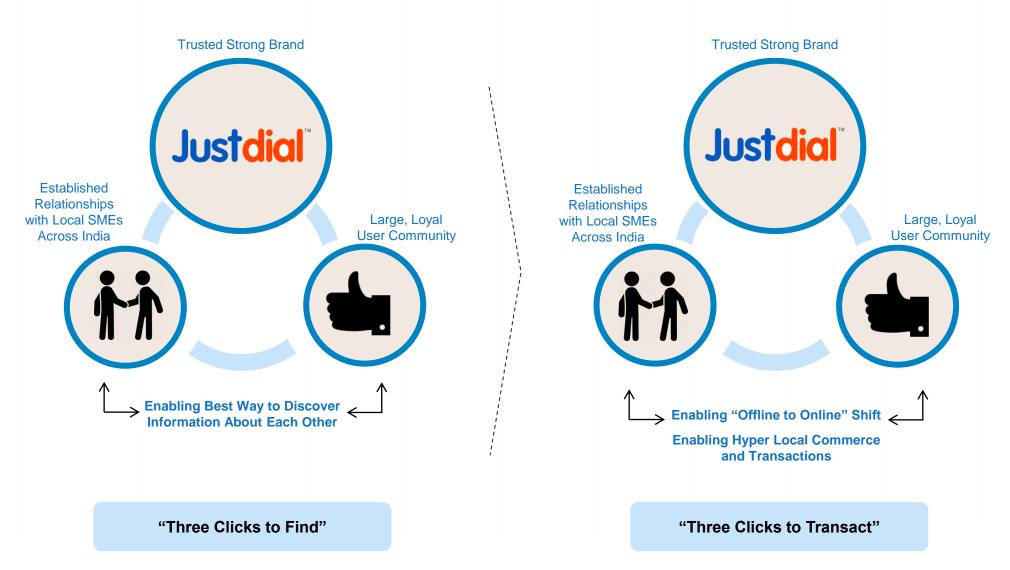




## Search Plus – A natural extension of our core search business



### **Leveraging The Three Cornerstones of Our Success to Do More**



## Search Plus Services



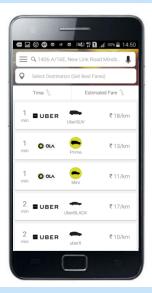
- Order Food
- Book A Table
- Book A Doctor's Appointment
- Order Grocery
- Order Medicines/ Pharmacy
- Order Books
- Diagnostics
- Shopfront / Shop Online
- Flight Tickets
- Order Flowers
- Laundry Pick-up
- Courier Pick-up
- Car Servicing
- AC Servicing
- Water Purifier Servicing
- Mineral Water Order

- Bus Tickets
- Train Tickets
- Schedule a Test Drive
- Book a Cab
- Hotels
- Movie Tickets
- Events
- Recharge & Bill Payments
- Loans
- Spas & Salons
- Insurance
- Tyres & Batteries
- On Demand Services
- Automobiles
- Jobs
- International SIM cards
- FOREX

## Products and Services - Search Plus

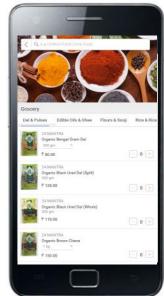


#### Hail a Cab



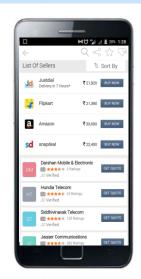
### **Order Grocery**



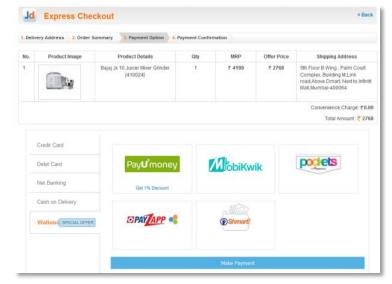


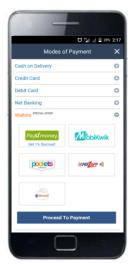
## **Shop Online**





## **Options of Wallets for Payment**

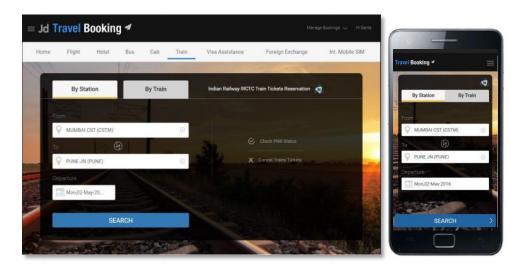




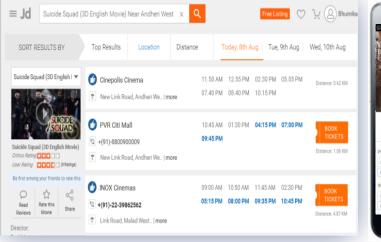
## Products and Services – Search Plus



#### **Book Train Tickets**

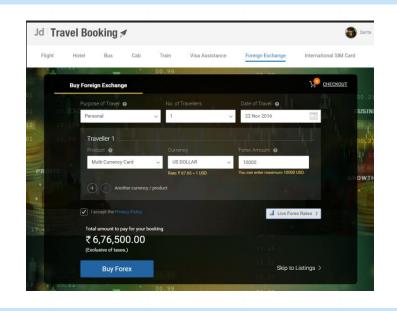


#### **Book Movie Tickets**

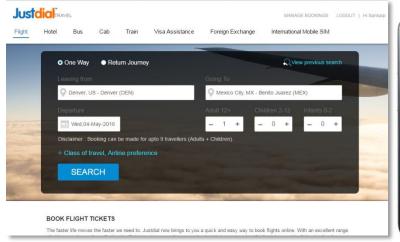




## Foreign Exchange



#### Loans





## Search Plus: Win-Win for Users and SMEs



- Enable O2O transformation
- App to better manage business
- Shop front for customer acquisition in local markets
- Enhance trust online (via JD guarantee)
- Leverage existing hyper local delivery network

Sames

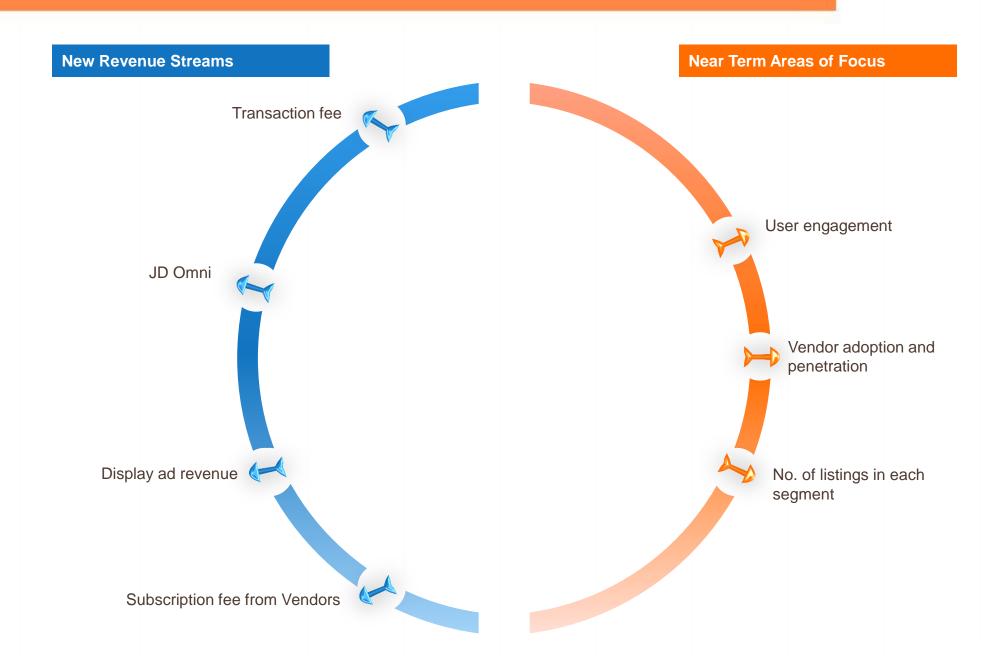
Just Dial

- Choose vendor in local neighborhood for product of choice
- Convenience of 'master app', look no further
- Personalized door-step service experience
- Real-time price discovery

- Increased engagement and stickiness of users
- Increase in monetization streams from SMEs
- Natural extension of core search business

# The Search Plus Model





## JD Omni



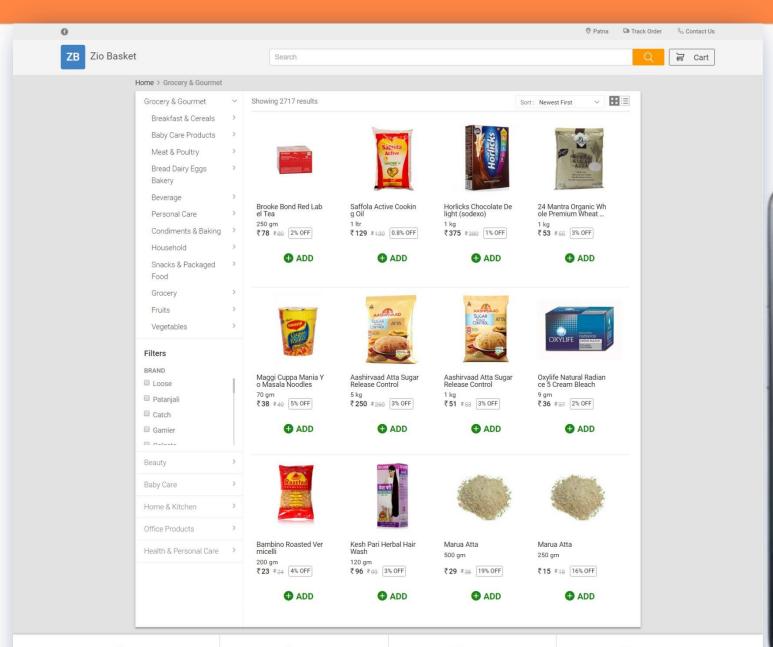
JD Omni enables businesses to be online and ecommerce ready with the ability to control everything from supply chain to customer management.

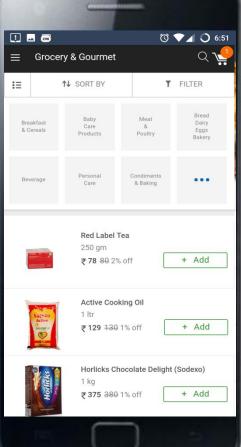
#### **Key features of Omni are:**

- Choose your own domain name
- Transaction capable website with Payment gateway integration
- Android/iOS App that customers can download
- POS
- Delivery tracker
- Inventory management system
- One click PO
- Vendor management
- Customer credits
- Promotions
- HR payroll
- Accounting

## JD Omni for Products









#### 100% SECURE PAYMENTS

All major types of credit & debit cards accepted



#### TRACK YOUR ORDERS

Track the delivery status of your placed orders online



#### NEED HELP?

Got a question? Look no further, contact us on 8252555000

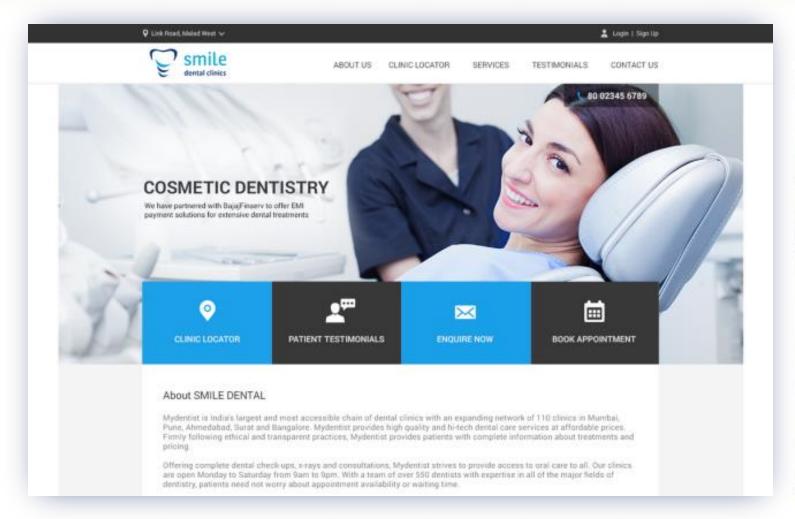


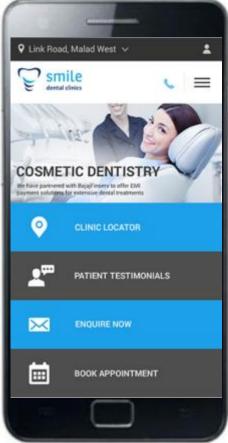
#### SHOP ON THE GO

Download the app and get notified about exciting offers.

## JD Omni for Services







SEARCH





**Financial Overview** 

## We have an Efficient and Profitable Business Model



	FY2011	FY2016
Paid Campaigns	120,200	3,68,800
Operating Revenue	INR 1,839 MM	INR 6,908 MM
Operating EBIDTA	INR 455 MM	INR 1,958 MM*
Operating EBIDTA Margin	25%	28%*
PAT	INR 289 MM	INR 1,418 MM
PAT Margin	15%	19%

<sup>\*</sup> Note: Operating EBIDTA for FY16 is adjusted for ESOP expenses and one time spends

### **Quarter ended December 31, 2016 highlights:**

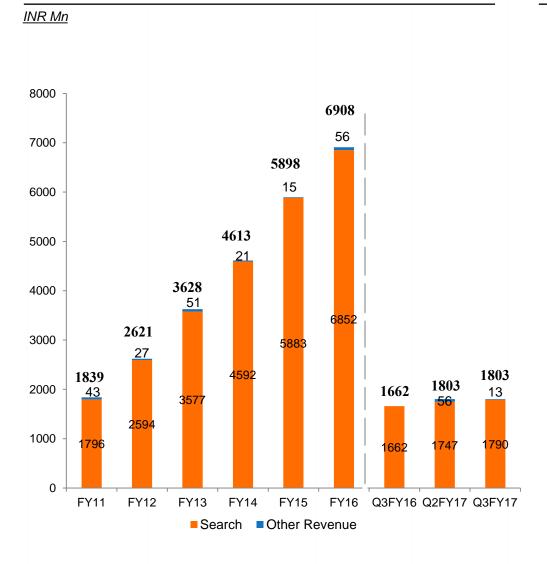
- ► Total operating revenue: INR 1,803 MM
- Adjusted Operating EBITDA margin at 17%\*
- PAT margin at 14%

<sup>\*</sup> Note: Adjusted Operating EBIDTA is after ESOP expenses of Rs. 4.1crore during the quarter

## Rapid Revenue Growth



## **Operating Revenue**



#### **Key Business Model Attributes**

- Paid Advertisers primarily across 11 large Indian cities
   (Contributes substantially to all of the company's campaigns)
- Paid Advertisers pay fixed monthly or annual fees to run search-led advertising campaigns for their businesses on Justdial's platform
- Various types of premium memberships: Platinum, Diamond, Gold and non-premium packages determine priority of placement in search results
  - Get direct leads to consumers (actual buyers)
  - Paid in advance
  - Automatic renewal
- Justdial also runs multiple city campaigns for pan-India customers
- ▶ 4,049 tele-sales executives and 1,440 feet on street selling to SMEs and 1,801 Just Dial Ambassadors (JDAs)

# Margin Expansion and Operating Leverage



#### Key Expenses as a % of Operating Revenue



#### **Key Drivers**

- More paid campaigns
- Improved package pricings, increasing and upgrading contracts
- ► Deepen and broaden SME coverage
- New categories, new products and services
- Increasing PC Internet and mobile internet usage volume
- Increased brand awareness

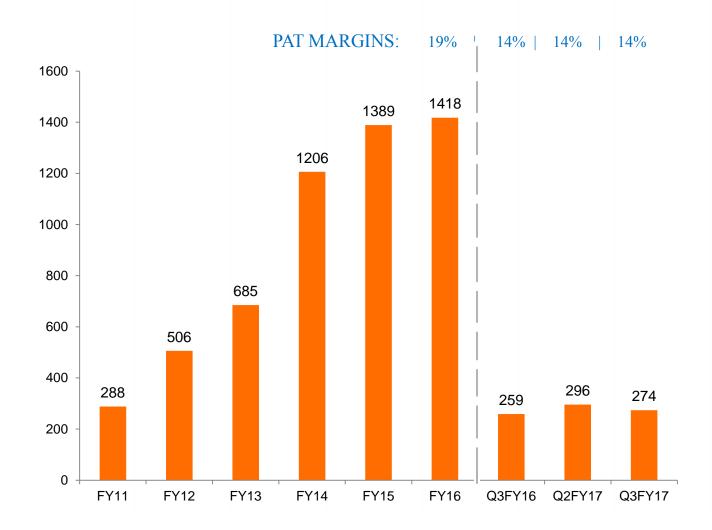
<sup>\*</sup> Note: Adj. Operating EBIDTA excludes ESOP expenses and one time spends

# **Driving Profitability Growth**



## **Profit after Tax (PAT)**

INR Mn

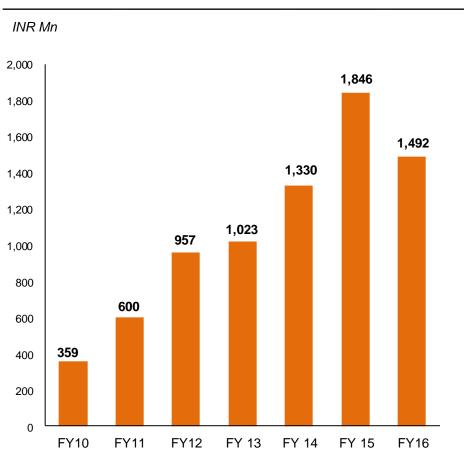


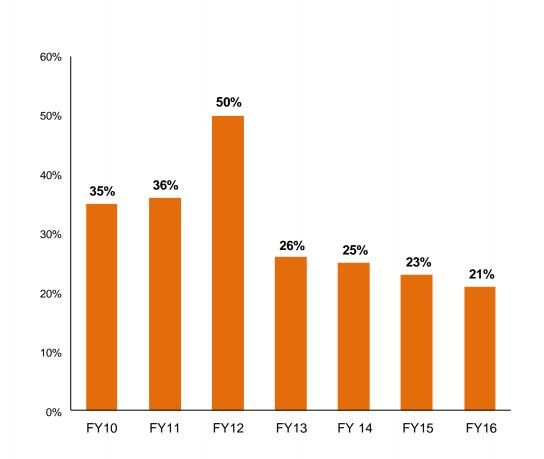
# Growing Cash Flows and Return on Capital



## **Cash Flow from Operations**

# rations Return on Net Worth (RoNW)





# Transition to Ind AS from Indian GAAP (IGAAP)



S No.	Particulars	Three months period ended December 31, 2015		
		I GAAP	Effect of Transition to Ind AS	Ind AS
1	Income from operations			
	Revenue from operations	17,133	(516)	16,61
	Total Income from operations	17,133	(516)	16,61
2	Expenses			
	a) Employee benefits expense	9,536	48	9,58
	b) Depreciation and amortisation expense	808	-	80
	c) Other expenses	3,857	16	3,87
	Total expenses	14,201	64	14,26
3	Profit from operations before other income and finance costs (1-2)	2,932	(580)	2,35
4	Other income	957	357	13
5	Profit from operations before finance costs (3+4)	3,889	(223)	3,66
6	Finance costs	-	-	-
7	Profit from ordinary activities before tax (5-6)	3,889	(223)	3,66
	Tax expense (net)	1,190	(115)	1,0
9	Net Profit for the period (7-8)	2,699	(108)	2,59
10	Other comprehensive income		27	
11	Total comprehensive income (9+10)	2,699	(81)	2,61

# **Key Strengths**



First Mover Advantage in the Indian Local Search Market

**Strong Brand Recognition** 

**Attractive Value Proposition For Local SMEs** 

**Experience and Expertise in Local Indian Markets** 

**Advanced and Scalable Technology Platform** 

**An Efficient and Profitable Business Model**